



STELLENBOSCH

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MUNISIPALITEIT • UMASIPALA • MUNICIPALITY

5th GENERATION INTEGRATED DEVELOPMENT PLAN (IDP) 2022 – 2027

As prescribed by Section 34 of the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000) (MSA)

4th Review

May 2026





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Contents Revisions

Section	Revisions made during the review process
List of Acronyms	Reviewed
Foreword by the Executive Mayor	The Executive Mayor's Foreword was replaced to account for changes in social, political, and economic conditions.
Overview by the Municipal Manager	The Municipal Manager's foreword was replaced to account for changes in social, political, and economic conditions.
Chapter 1: Governance and Institutional Arrangements	Chapter 1 was reviewed and updated where necessary, considering the municipality's changing circumstances.
Chapter 2: State of the Greater Stellenbosch Area	Chapter 2 to be reviewed and updated with figures from the 2025 MERO, SEP reports and 2022 SA Statistics.
Chapter 3: Strategic Policy Context	Chapter 3 was reviewed and updated. The pre-determined objectives for the Strategic Focus Area (SFA) were corrected.
Chapter 4: Spatial Development Framework	Chapter 4 was reviewed and updated to encapsulate the outcome of the review of the Spatial Development Framework.
Chapter 5: Performance Summary of the 5 th Generation IDP 2022 - 2027	Chapter 5 was reviewed to reflect on the performance of the implementation plans of the 5 th Generation IDP 2022 -2027.
Chapter 6: One Plan: Service Delivery, Budget, Programmes and Projects	Chapter 6 was reviewed and updated. The agricultural interventions have been updated to indicate the progress to date.
Chapter 7: Sector Plans and Implementation	Chapter 7 was reviewed and updated. The IDP deliverables linked to the sector plans were reviewed by the departments and updated to ensure alignment with programmes and projects.
Chapter 8: Council Term Projects 2022 – 2027	Chapter 8 was reviewed and updated. The IDP deliverables and targets on the Mayoral and Mayoral Portfolio implementation plans have been adjusted taking into account changes in the social, political, and economic conditions.
Chapter 9: Public Interest and Expression of Needs	Chapter 9 was reviewed and updated with the latest public participation statistics and revised ward priorities for 2022 – 2027.
Chapter 10: Financial Plan	Chapter 10 has been updated with the 2026/27 – 2028/29 MTREF (Budget) data.
Chapter 11: Organisational Scorecard (5-YEARS)	Chapter 11 was reviewed and updated where necessary, considering the municipality's changing circumstances.
Chapter 12: Implementation, Monitoring and Review (1-YEAR)	Chapter 12 was reviewed and updated where necessary, considering the municipality's changing circumstances.



List of Abbreviations and Acronyms

Abbreviation / Acronyms	Description	Abbreviation / Acronyms	Description
AQMP	Air Quality Management Plan	LUMS	Land Use Management System
CBD	Central Business District	LUPA	Land Use Planning Act
CBO	Community-Based Organisation	MAYCO	Mayoral Committee
CITP	Comprehensive Integrated Transport Plan	MDG	Millennium Development Goal
CoCT	City of Cape Town	MDGs	Millennium Development Goals
CRR	Capital Replacement Reserve	MEC	Member of the Executive Council
CSP	Community, Social and Personal Services	MFMA	Local Government: Municipal Financial Management Act, 2003 (Act No. 56 of 2003)
CWDM	Cape Winelands District Municipality	MOU	Memorandum of Understanding
DBSA	Development Bank of South Africa	MSA	Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000)
DCoG	Department of Cooperative Governance	MTREF	Medium-Term Revenue and Expenditure Framework
DEADP	Department of Environmental Affairs and Development Planning	MTSF	Medium-Term Strategic Framework
DGDS	District Growth and Development Strategy	NDP	National Development Plan
DLG	Department of Local Government	NGO	Non-Governmental Organisation
DMA	Disaster Management Act, 2002 (Act No. 57 of 2002)	NGP	New Growth Path
DoRA	Division of Revenue Act	NHDP	Neighbourhood Development Plan
DTPW	Department of Transport and Public Works	NMT	Non-motorised Transport
du/ha	Dwelling units per hectare	NPO	Non-Profit Organisation
DWAF	Department of Water and Sanitation (previously Department of Water Affairs and Forestry)	NSDP	National Spatial Development Perspective
ECD	Early Childhood Development	PEA	Potentially Economically Active
EDA	Economic Development Agency	PGWC	Provincial Government of the Western Cape
EPWP	Expanded Public Works Programme	PMS	Performance Management System
FLISP	Finance Linked Individual Subsidy Programme	PMS	Performance Management System
FPSU	Farmer Production Support Unit	POE	Portfolio of Evidence
GCM	Greater Cape Metro	PSDF	Provincial Spatial Development Framework
GDP	Gross Domestic Product	PSTP	Provincial Sustainable Transport Programme
GDP-R	Gross Domestic Product in Rand	RAP	Rural Area Plan
GGP	Gross Geographic Product	RSIF	Regional Spatial Implementation Framework
GIS	Geographic Information System	SALGA	South African Local Government Association
GRAP	Generally-Recognised Accounting Practices	SAMWU	South African Municipal Workers Union
GVA-R	Gross Value-Added in Rand	SANBI	South African National Biodiversity Institute
HDI	Human Development Index	SAPS	South African Police Service
HIV/AIDS	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome	SDBIP	Service Delivery and Budget Implementation Plan
HR	Human Resources	SDF	Spatial Development Framework
IDP	Integrated Development Plan	SITT	Stellenbosch Infrastructure Task Team
IHS	Integrated Human Settlements	SLA	Service Level Agreement
IHSP	Integrated Human Settlement Plan	SM	Stellenbosch Municipality
IIC	Infrastructure Innovation Committee	SMME	Small Medium and Micro Enterprises
I-MAP	Implementation Plan	SOE	State-Owned Enterprises



Abbreviation / Acronyms	Description	Abbreviation / Acronyms	Description
IMATU	Independent Municipal Allied Trade Union	SOP	Standard Operating Procedure
IMESA	Institute for Municipal Engineers South Africa ITP Integrated Transport Plan	SPLUMA	Spatial Planning and Land Use Management Act, 2013 (Act No. 16 of 2013)
IPC	Integrated Planning Committee	SU	Stellenbosch University
IRD	Integrated Residential Development Programme	UDS	Urban Development Strategy
ISC	Integrated Steering Committee	UISP	Upgrading of Informal Settlements Programme
IWMP	Integrated Waste Management Plan	US	University of Stellenbosch
JPI	Joint Planning Initiative	WCDS	Western Cape Draft Strategic Plan
KPA	Key Performance Area	WCG	Western Cape Government
KPI	Key Performance Indicator	WDM	Water Demand Management
LED	Local Economic Development	WESGRO	Western Cape Tourism, Trade and Investment Promotion Agency
LEO	Law Enforcement Officer	WSA	Water Service Authority
LGMTEC	Local Government MTEC	WSDP	Water Services Development Plan
LHA	Lanquedoc Housing Association	WIE	Waste to Energy
LM	Local Municipality	WWTW	Wastewater Treatment Works



Integrated Development Plan for 2022 – 2027

Compiled in terms of the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000)

The Integrated Development Plan is the municipality's principal five-year strategic plan that deals with the most critical development needs of the municipal area (external focus) and the organisation's most critical governance needs (internal focus).

The Integrated Development Plan –

- ✦ is adopted by the council within one year after a municipal election and remains in force for the council's elected term (five years);
- ✦ is drafted and reviewed annually in consultation with the local community as well as interested organs of state and other role players;
- ✦ guides and informs all planning and development, and all decisions concerning planning, management, and development;
- ✦ forms the framework and basis for the municipality's medium-term expenditure framework, annual budgets, and performance management system; and
- ✦ seeks to promote integration by balancing the economic, ecological, and social pillars of sustainability without compromising the institutional capacity required in the implementation, and by coordinating actions across sectors and spheres of government.



STRATEGIC OVERVIEW

Vision, Mission, and Values





FOREWORD BY THE EXECUTIVE MAYOR



Cllr Jeremy Fasser
Executive Mayor

It is a privilege to present the draft 4th Review of the 5th Generation Integrated Development Plan (IDP) for the 2022–2027 term. Stellenbosch Municipality remains a place of remarkable potential - defined not only by its natural beauty and economic strength, but also by the active, diverse and engaged communities who call it home. This review reflects our shared commitment to shaping a municipality that is inclusive, responsive and resilient in the face of a changing environment.

The IDP continues to serve as our principal strategic framework, guiding decision-making, prioritisation and the allocation of resources. Through this annual review process, we take stock of our progress, respond to emerging challenges and refine our focus to ensure that our plans remain relevant and impactful. Central to this process is

meaningful community participation. The voices of residents, businesses, civil society organisations, traditional leaders and other stakeholders play a critical role in strengthening our planning and ensuring that our development agenda is grounded in lived realities.

Over the past year, Stellenbosch Municipality has continued to demonstrate stability and purpose despite ongoing economic pressures, infrastructure demands and broader socio-economic challenges. We remain steadfast in our commitment to sound governance, financial sustainability and service excellence. Transparency, accountability and ethical leadership underpin our efforts as we work to deliver value to our communities and safeguard the long-term well-being of the municipality.

Key focus areas such as housing delivery, infrastructure investment, economic development, climate resilience and energy security remain central to this IDP review. Through strategic partnerships and innovative approaches—including energy co-generation initiatives, targeted infrastructure upgrades and support for local enterprise—we are working to create an enabling environment where opportunity can grow, and prosperity can be shared more broadly.

This IDP review is more than a statutory requirement; it is a collective endeavour that reflects our ambitions as a municipality and our responsibility to future generations. I would like to extend my sincere appreciation to the Deputy Mayor, the Mayoral Committee, all Councillors, the Municipal Manager, municipal officials and our many internal and external partners for their contributions and commitment throughout this process.

I encourage every resident and stakeholder to engage with this draft IDP review and to participate actively in shaping the path ahead. Whether you are a long-established resident, a small business owner, a farmer, a student or an emerging entrepreneur, your insights matter. Together, through constructive engagement and shared purpose, we can continue to build a Stellenbosch that works for all.

CLLR JEREMY FASSER
EXECUTIVE MAYOR



OVERVIEW BY THE MUNICIPAL MANAGER



Geraldine Mettler
Municipal Manager

Over the past year, Stellenbosch Municipality has continued to demonstrate resilience, sound governance and strategic leadership, creating a stable and enabling environment in which communities, businesses and investors can thrive. Strong and consistent leadership structures, prudent financial management and a healthy financial position have underpinned service delivery continuity, investor confidence and sustained economic activity across the municipal area. These foundations have contributed to increased investment inflows, business growth and employment opportunities, reinforcing Stellenbosch's position as a leading municipal economy in the Western Cape.

Building on these successes, the draft 4th review of the 5th Generation Integrated Development Plan (IDP) reflects the municipality's continued commitment to responsive, participatory and outcomes-driven planning. In line with legislative requirements, this review assesses progress made to date, evaluates current priorities and incorporates new information, community inputs and stakeholder feedback to ensure alignment with evolving needs and circumstances.

The review process has been informed by extensive engagement with communities, sector departments, organised business, civil society and other key stakeholders. Inputs received through public participation processes, intergovernmental engagements and internal municipal assessments have been carefully considered and integrated where appropriate. These engagements enhance the credibility of the IDP and reaffirm its role as a shared development blueprint for the municipal area.

The IDP remains aligned with national and provincial policy frameworks, including the National Development Plan, the Medium-Term Strategic Framework and the Western Cape Government's strategic priorities. At a municipal level, the review ensures ongoing alignment between the IDP, the Municipal Spatial Development Framework, the Service Delivery and Budget Implementation Plan (SDBIP) and the Medium-Term Revenue and Expenditure Framework.

The draft 4th review maintains a strong focus on sustainable service delivery, inclusive economic growth, social development, environmental sustainability and institutional capability. It responds to emerging risks and opportunities such as energy constraints, climate change impacts, urbanisation pressures and fiscal realities, while reinforcing long-term strategic objectives and development outcomes.

This draft is presented for public consideration and comment, reaffirming Stellenbosch Municipality's commitment to transparent governance, accountability and collaborative planning. The final IDP will reflect the collective contributions of residents, stakeholders and partners, and will guide implementation for the remainder of the 2022–2027 term.



Through this review, Stellenbosch Municipality reaffirms its resolve to work in partnership with its communities and stakeholders to advance development that is sustainable, inclusive and future-focused.

GERALDINE METTLER
MUNICIPAL MANAGER



CHAPTER 1:

Governance and Institutional Arrangements

1.1 Integrated Development Planning

The Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000) (MSA) mandates South African municipalities to develop a five-year Integrated Development Plan (IDP) to inform the municipal budget and guide all development within the municipal area. The IDP is considered the municipality's principal strategic plan that deals with the most critical development needs of the municipal area, as well as the most critical governance needs of the organisation.

As the principal planning instrument that guides and informs the municipal budget, the planning process has to provide a forum for identifying, unpacking, and resolving the real issues that face the residents of Stellenbosch Municipality. Identifying these issues in consultation with communities makes it possible for the municipality to propose realistic and workable solutions that can be budgeted for, implemented, and monitored in a controlled environment. These issues may be overarching issues that affect the whole municipality or may only affect specific communities. It is therefore crucially important that the IDP be developed after the completion of a public participation process in which the community and stakeholders were thoroughly consulted. The plan is also developed in partnership with the provincial and national governments, as well as the district municipality.

At the heart of the IDP lies improvement in the provision of basic municipal services and expanding livelihood opportunities for the people of the Stellenbosch Municipality. The IDP also focuses on expanding and transforming municipal capacity, enterprise development, and, crucially, exploring new ways of working and living together. This is especially relevant in an ever-changing environment.



1.2 Compilation and Legal Status of the 5th Generation IDP 2022 – 2027

SECTION 35(1) OF THE MSA

- (a) An IDP is adopted by the council of a municipality;
- (b) is the principal strategic planning instrument that guides and informs all planning and development and all decisions with regard to planning, management, and development in the municipality;
- (c) binds the municipality in the exercise of its executive authority, except to the extent of any inconsistency between a municipality's integrated development plan and national or provincial legislation, in which case such legislation prevails; and
- (d) binds all other persons to the extent that those parts of the integrated development plan that impose duties or affect the rights of those persons have been passed as a by-law.



CHAPTER 5 AND SECTION 26 OF THE MSA

Core components of IDPs: An integrated development plan must reflect-

- (a) The municipal council's vision for the long-term development of the municipality, with special emphasis on the municipality's most critical development and internal transformation needs;
- (b) An assessment of the existing level of development in the municipality, which must include an identification of communities that do not have access to basic municipal services;
- (c) The council's development priorities and objectives for its elected term, including its local economic development aims and its internal transformation needs;
- (d) The council's development strategies, which must be aligned with any national and provincial sectoral plans and planning requirements binding on the municipality in terms of legislation;
- (e) A spatial development framework that must include the provision of basic guidelines for a land-use management system for the municipality;
- (f) The council's operational strategies;
- (g) Applicable disaster management plans;
- (h) A financial plan, which must include a budget projection for at least the next three years; and
- (i) The key performance indicators and performance targets are determined in terms of Section 41.



The IDP is informed by a leadership agenda, as contained in national and provincial policy documents, as well as the needs of local residents and public, private, and community organisations. It directs and is informed by different aspects of the municipality's work, including how the municipality is structured politically and administratively, the municipal budget, the sector plans and service delivery and budget implementation plans of different municipal services, and how the municipality manages its performance.

The 4th review of the 5th Generation IDP 2022 – 2027 outlines the following chapters:

- Chapter 1: Governance and Institutional Arrangements;
- Chapter 2: State of the Greater Stellenbosch Area;
- Chapter 3: The Strategic Policy Context;
- Chapter 4: Spatial Development Framework;
- Chapter 5: Performance Summary of the 5th Generation IDP 2022 – 2027;
- Chapter 6: One Plan: Service Delivery, Budget, Programme and Projects;
- Chapter 7: Sector Planning and Implementation;
- Chapter 8: Council Term Projects 2022 – 2027;
- Chapter 9: Public Interest and Expression of Needs (Community Participation);
- Chapter 10: Financial Plan;
- Chapter 11: Organisational Scorecard (5 Years); and
- Chapter 12: Implementation, Monitoring and Review (1-year).



1.3 Relationship between the IDP, Budget, Performance Management and Risk Management

The IDP process, together with the performance management process, should be seamlessly integrated, where the IDP ensures that the planning stage for performance management occurs, and performance management fulfils the implementation, monitoring, and evaluation of the IDP process. This is prescribed according to the Performance Management Guide for Municipalities, DPLG, 2001.

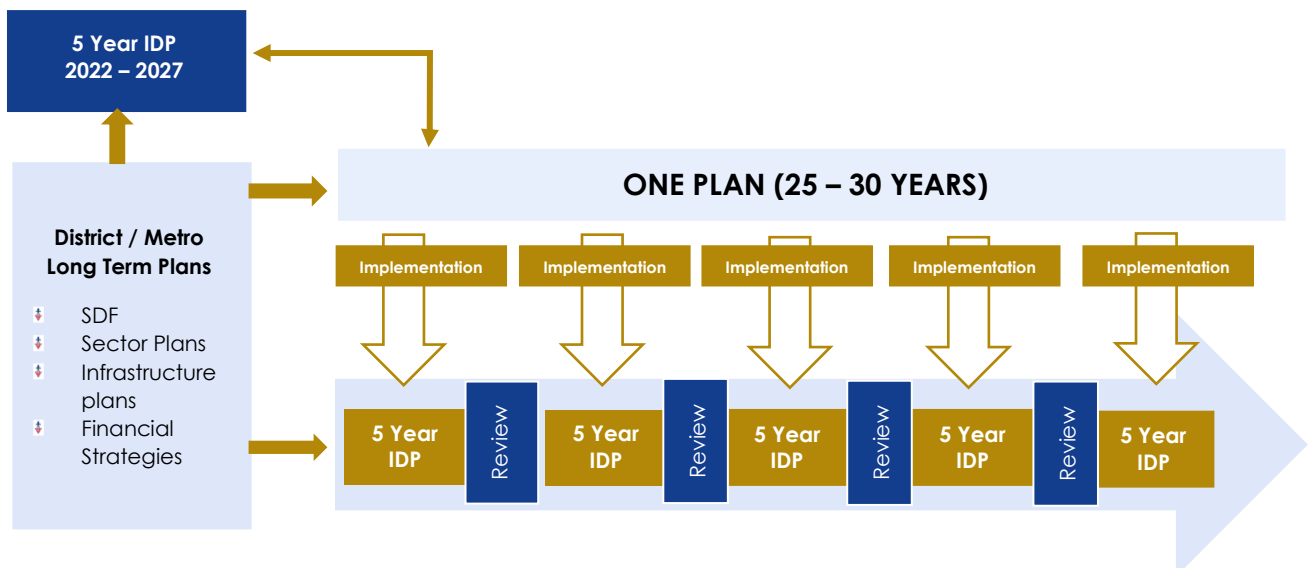
The role of the budget is to attach funds to the objectives that are contained in the IDP, and the Budget gets monitored through the Service Delivery Budget Implementation Plan (SDBIP). The IDP, therefore, provides the strategic direction for the municipality, whereas the Budget should ensure the implementation of the IDP.

Risk management is one of management's core responsibilities according to Section 62 of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA), and is an integral part of the internal processes of a municipality. It is a systematic process to identify, evaluate, and address risks continuously before such risks can negatively impact the service delivery capacity of the Stellenbosch Municipality. Risk management provides reasonable assurance that the institution will be successful in achieving its goals and objectives.

1.4 Relationship between the IDP and One Plan

The One Plan does not replace the Integrated Development Plan (IDP) of the municipality as the "single, inclusive, and strategic plan for the development of the municipality." It is envisaged that the One Plan will strengthen and enhance the IDP and other plans of the municipalities. It is foreseen to provide greater certainty and direction for the IDP. During the development of the One Plan, the IDP informed the One Plan. However, after approval of the One Plan, the IDP will be guided by the strategies and priorities outlined in the One Plan. In this regard, the IDP will be the vehicle through which the implementation of the One Plan will happen at the local government level.

Figure 1: Relationship between One Plan and IDP





1.5 The IDP and Ward Plans

The **twenty - three (23)** ward plans include the following:

- A consensus on priorities for the relevant ward(s);
- An implementation plan; and
- The capital budget is available for the relevant wards to scrutinise.

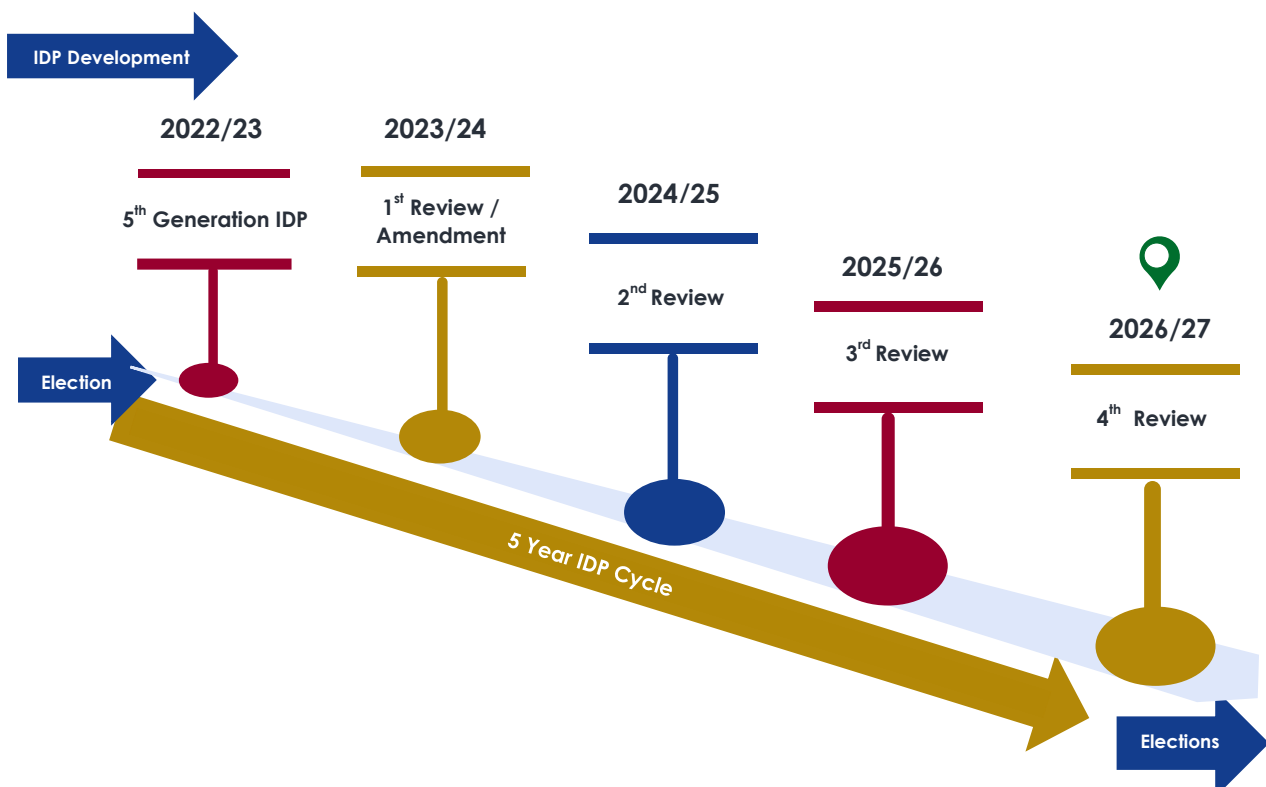
Ward plans assist in ensuring that the IDP is more targeted and relevant to the needs of the communities and all groups, including the most vulnerable. These plans provide ward committees a way to plan and carry out their roles and responsibilities in a systematic way. They are the basis for conversations between the municipality and ward committees about setting priorities and making budget requests. Ward committees will also use them to keep track of and evaluate progress throughout the year. The information is, however, on a detailed level and forms part of the IDP, but a detailed ward plan is available on request.

1.6 The IDP Planning Process (five-year cycle)

According to the MSA, every new council that comes into office after the local government elections has to prepare an IDP that will guide them for the five years that they are in office. The IDP is, therefore, linked to the five-year term of office of councillors. This does, however, not restrict all proposals in the IDP to five years. The strategic goals that are part of the municipality's strategy all have a longer than five-year horizon, similar to the Spatial Development Framework (SDF) of the municipality.

A clear distinction must also be made between the main IDP, which is compiled every five years (or if a new council comes into power within the five-year period and does not accept the previous council's IDP), and the annual review of the IDP. The annual review is not a replacement for the five-year IDP, and its purpose is not to interfere with the long-term strategic orientation of the municipality. The annual review reflects, and progress reports made concerning the five-year strategy (and strategic goals) and proposes adjustments to the strategy, if necessary, because of changing internal and external circumstances that impact the appropriateness of the IDP.

Figure 2: Five-Year IDP Development and Review Cycle





1.7 Review of the Integrated Development Plan

Section 34 of the MSA prescribes that a municipality -

- a) must review its integrated development plan –
 - (i) annually following an assessment of its performance measurement in terms of section 41; and
 - (ii) to the extent that changing circumstances so demand;

The review process serves as an institutional monitoring process where stakeholders can meet to discuss the successes and progress of the previous financial year. It is not designed to interfere with the long-term strategic objectives of the municipality. The review process is a strategic process to ensure the institution remains in touch with its intentions, is informed of the varying needs of residents and is up-to-date with the changing environment within which it functions.

The Stellenbosch Municipality, in collaboration with all relevant stakeholders and following the completion of the IDP public participation engagements during September and October 2025, must now review its IDP.

This is the **fourth review** to occur since the adoption of the 5th Generation IDP 2022 – 2027 in May 2022.

Importantly, this review does not seek to replace or rewrite the IDP that was adopted by the Council on 25 May 2022. The purpose of this review, as instructed by the MSA, is to examine the progress made on the implementation of the IDP and assess the municipality's strategic objectives and targets as set out in the IDP.

The priorities and key performance deliverables identified in this review of the IDP will seek to better inform the municipality's budget, and sector plans and streamline service delivery initiatives. This will ensure that the Stellenbosch Municipality remains on course to attain its strategic objectives.

1.8 Roles and Responsibilities

Section 53 of the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000) (MSA) stipulates, inter alia, that the respective roles and areas of responsibility of each political structure and political office bearer of the municipality and the municipal manager must be defined.

Table 1: Roles and Responsibilities

Executive Mayor and Municipal Council	Councillors and Ward Committee Members	Municipal Manager and Management Team
<p>Executive Mayor must:</p> <ul style="list-style-type: none"> Manage the drafting of the IDP; Assign responsibilities in this regard to the Municipal Manager; Submit the draft plan to the municipal council for adoption; and Coordinate the annual revision of the IDP and determine how the IDP is taken into account or revised for the purposes of the budget. <p>The Municipal Council</p> <ul style="list-style-type: none"> The Council is the ultimate decision-making authority. Decisions to approve or amend the municipality's IDP may not be delegated and have to be taken by the full Council. 	<ul style="list-style-type: none"> Assist with the public participation process. Assist the ward councillor (who is the chairperson) in identifying challenges and needs of residents. Provide a mechanism for discussion and negotiation between different stakeholders in the ward; Interact with other forums and organisations on matters affecting the ward; Draw up a ward plan that offers suggestions on how to improve service delivery in the particular ward; Disseminate information in the ward; and Monitor the implementation process concerning its areas 	<ul style="list-style-type: none"> Provide technical / sector expertise and information; Provide inputs related to the various planning steps; Summarise / digest / process inputs from the participation process; Discuss and comment on inputs from specialists; and Address inputs from and give feedback to the community.



1.9 Municipal Council

The Council performs both legislative and executive functions. It focuses on legislative, oversight, and participatory roles and has delegated its executive function to the Executive Mayor and the Mayoral Committee. Its primary role is to debate issues publicly as well as facilitate political debates and discussions. Apart from their functions as policymakers, councillors are also actively involved with community work and in the various social programmes in the municipal area.

Stellenbosch Municipality is represented by 45 councillors, of whom 23 were elected directly as ward councillors. The rest of the councillors were elected based on the proportion of votes cast for the different political parties. The political composition of the Council is as follows:

Table 2: Council Political Representation

Political Party	Number of Councillors
Democratic Alliance (DA)	28
African National Congress (ANC)	8
GOOD	3
Economic Freedom Fighters (EFF)	2
African Christian Democratic Party (ACDP)	1
People's Democratic Movement (PDM)	1
Patriotic Alliance (PA)	1
Vryheidsfront Plus (VF)	1
Total	45

Below is a table that categorises the councillors within their respective political parties and wards.

Table 3: Ward Councillors and Proportional Councillors

No.	Name of Councillor	Capacity	Political Party	Ward Councillor and Proportional (PR)
1.	Ald JS Fasser (Mr)	Executive Mayor	DA	Ward Councillor: Ward 17
2.	M Slabbert (Mr)	Deputy Executive Mayor	DA	Ward Councillor: Ward 21
3.	Q Smit (Mr)	Speaker	DA	PR
4.	P Crawley (Ms)	Chief Whip	DA	PR
5.	A Hanekom (Mr)	Part-time	DA	PR
6.	S Schafer (Mr)	Part-time	DA	PR
7.	Z Olayi (Ms)	Part-time	DA	PR
8.	X Mdemka (Ms)	Part - time	DA	PR
9.	N Olayi (Mr)	MayCo Member	DA	PR
10.	R Pheiffer (Mr)	MayCo Member	DA	Ward Councillor: Ward 1
11.	WC Petersen (Ms)	Part-time	DA	Ward Councillor: Ward 2
12.	C Manuel (Mr)	MayCo Member	DA	Ward Councillor: Ward 3
13.	R Adams (Mr)	Part-time	DA	Ward Councillor: Ward 4
14.	RB van Rooyen (Mr)	Part-time	DA	Ward Councillor: Ward 5
15.	NE Mcombring (Ms)	Part-time	DA	Ward Councillor: Ward 6
16.	A Ferns (Ms)	Part-time	DA	Ward Councillor: Ward 7
17.	T Kumm (Ms)	MayCo Member	DA	Ward Councillor: Ward 8
18.	I De Taillefer (Ms)	Part-time	DA	Ward Councillor: Ward 9
19.	R du Toit (Ms)	MayCo Member	DA	Ward Councillor: Ward 10
20.	J Serdyn (Ald)	Part-time	DA	Ward Councillor: Ward 11
21.	E Vermeulen (Ms)	Part-time	PA	Ward Councillor: Ward 16
22.	JC Anthony (Ald)	MayCo Member	DA	Ward Councillor: Ward 18
23.	J Williams (Mr)	MayCo Member	DA	Ward Councillor: Ward 19



No.	Name of Councillor	Capacity	Political Party	Ward Councillor and Proportional (PR)
24.	J Joon (Mr)	Part-time	DA	Ward Councillor: Ward 20
25.	E Groenewald (Ms)	Part-time	DA	Ward Councillor: Ward 22
26.	L Nkamisa (Mr)	MayCo Member	DA	Ward Councillor: Ward 23
27.	R Cupido (Mr)	Part-time	DA	PR
28.	S Heneke (Ms)	Mayco Member	DA	PR
29.	J Davids (Mr)	Part-time	ANC	PR
30.	N Ntsunguzi (Ms)	Part-time	ANC	PR
31.	MG Rataza (Mr)	Part-time	ANC	PR
32.	N Mananga – Gugushe (Ms)	Part-time	ANC	PR
33.	A Tomose (Mr)	Part-time	ANC	Ward Councillor: Ward 12
34.	M Nkopane (Ms)	Part-time	ANC	Ward Councillor: Ward 13
35.	MM Danana (Mr)	Part-time	ANC	Ward Councillor: Ward 14
36.	EP Masimini (Mr)	Part-time	ANC	Ward Councillor: Ward 15
37.	G Petersen (Mr)	Part-time	GOOD	PR
38.	RB Hendrikse (Ms)	Part-time	GOOD	PR
39.	M van Stade (Mr)	Part-time	GOOD	PR
40.	ZR Ndalasi (Mr)	Part-time	EFF	PR
41.	NM Mkhontwana (Ms)	Part-time	EFF	PR
42.	OL Jooste (Mr)	Part-time	ACDP	PR
43.	W Pietersen (Mr)	MPAC Chairperson	PDM	PR
44.	J Andrews (Mr)	Part-time	PA	PR
45.	JC McFarlane (Mr)	Part-time	VF Plus	PR

1.10 Executive Mayor and Mayoral Committee (MayCo)

The Mayoral Committee assists the Executive Mayor of the municipality, who oversees the municipality's political executive branch. The Executive Mayor is at the centre of the system of governance since executive powers are vested in the Executive Mayor to oversee the day-to-day affairs. This encompasses an overarching strategic and political responsibility. The key element of the executive model is that executive power is vested in the Executive Mayor, in addition to delegated powers assigned by the Council. Although accountable for the strategic direction and performance of the municipality, the Executive Mayor operates in consultation with the Mayoral Committee.

Table 4: Executive Mayor and Mayoral Committee (MayCo)

Name of member	Portfolio
Ald J Fasser	Executive Mayor
Cllr M Slabbert	Deputy Executive Mayor
Cllr R Pheiffer	MayCo member: Infrastructure Services
Cllr N Olayi	MayCo member: Sport, Youth and Culture
Cllr J Williams	MayCo member: Parks, Open Spaces and Environment
Cllr L Nkamisa	MayCo member: Corporate Services
Cllr JC Anthony	MayCo member: Financial Services
Cllr S Heneke	MayCo member: Community Development and Protection Services
Cllr R du Toit	MayCo member: Human Settlements
Cllr C Manuel	MayCo member: Rural Management
Cllr T Kumm	MayCo member: Planning, LED and Tourism



Figure 3: Executive Mayoral Committee

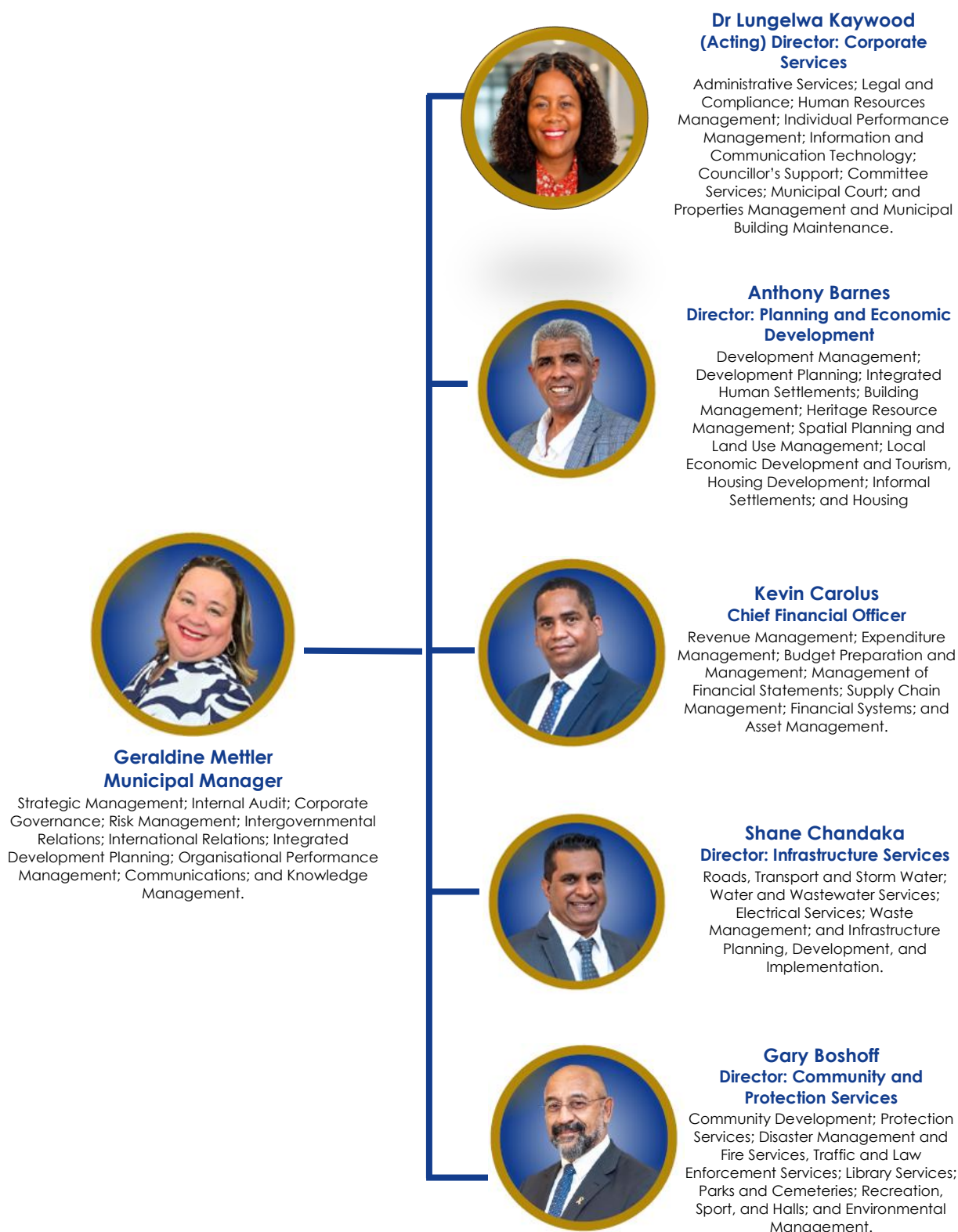




1.11 The Administration

The Municipal Manager is the Chief Accounting Officer of the municipality. The Municipal Manager is the head of the administration and primarily must serve as the chief custodian of service delivery. The Municipal Manager is assisted by the Management Team, which reports directly to the Municipal Manager. The structure of the management team is outlined in the diagram below:

Figure 4: Municipal Management Team





1.12 First-Year Process Followed

The table below reflects the preparation for the 5th Generation Integrated Development Plan 2022 – 2027.

Table 5: Preparation for the first year of the 5th Generation IDP 2022 – 2027

Date	Action(s)
July / August 2021	<ul style="list-style-type: none"> Approval of the mSDF / IDP / Budget Process Plan / Time Schedule. Cape Winelands District Municipality hosted a discussion session on the Section 27 Framework.
September 2021 – November 2021	<ul style="list-style-type: none"> With the Local Government Elections completed in November 2021, it was critical for the municipality to carefully manage the process to ensure compliance with legislation and the successful development of the 5th Generation IDP 2022 – 2027, therefore, an amended mSDF / IDP / Budget Process Plan / Time Schedule was submitted to the Council on 23 November 2021 for consideration and approval. The IDP public participation period started on 29 November 2021 and ended on 12 January 2022. A link to access IDP pre-recorded videos was published on the municipal YouTube Channel, shared via Facebook, Twitter, WhatsApp, Stellenbosch Citizen App and on the municipal website. Feedback was also provided on the implementation of projects per ward. An electronic written submission form was created on the municipal website for the community and stakeholders to provide input into the development of the 5th Generation IDP 2022 – 2027. This website link (URL) was shared via Facebook, Twitter, WhatsApp, and the Stellenbosch Citizen App. Hard copies of the submission form were also made available at all libraries and ward offices.
December 2021 – February 2022	<ul style="list-style-type: none"> An Online Sector Engagement was held on 11 January 2022 to determine the sector needs and collectively devise plans to address the needs. MayCo and management had a strategic session from 13 – 14 January 2022 to consider the external and internal analysis and strategies around the 5-year development priorities and operational strategies (programmes / projects / activities and actions). Departmental sessions were held with all departments to set their 5-year implementation plans for the 5th Generation IDP 2022 – 2027.
March 2022 – April 2022	<ul style="list-style-type: none"> The Process Plan for 2022 – 2027 to guide the planning, drafting, adoption and review of the 5th Generation IDP 2022 – 2027 was approved by the Council on 30 March 2022, for public comment for 21 days. A second revision of the SDF / IDP / Budget Time Schedule for 2022/23 was submitted to the Council on 30 March 2022 for consideration and approval, which in effect moved the adoption of the Process Plan to May 2022. This was done to ensure compliance and alignment between the MSA Section 27 Framework of the CWDM and the Process Plan for 2022 – 2027 of the Stellenbosch Municipality. The draft 5th Generation IDP 2022 – 2027 and draft MTREF 2022/23 – 2024/25 for Stellenbosch Municipality were submitted to the Council on 30 March 2022 for consideration and approval to be released for public comments. The IDP and Budget public participation process within the Stellenbosch Municipal area commenced on 04 – 28 April 2022. Inputs and comments on the draft 5th Generation IDP 2022 – 2027 and draft MTREF 2022/23 – 2024/25 will be compiled and distributed to the directorates for consideration in finalising the IDP and Budget.
May – June 2022	<ul style="list-style-type: none"> Adoption of the final IDP and Budget, Tariffs and Budget-related policies. Submit the adopted IDP to the Cape Winelands District Municipality, Provincial Government and National Treasury. Approval of SDBIP by the Executive Mayor within 28 days after adoption of the IDP and Budget.

1.13 Second-Year Process Followed

The table below reflects the preparation for the 1st review of the 5th Generation Integrated Development Plan 2022 – 2027 for the 2023/24 financial year.

**Table 6: Preparation for the second year for the 1st review of the 5th Generation IDP 2022 – 2027**

Date	Action(s)
July / August 2022	<ul style="list-style-type: none"> Approval of the Spatial Development Framework (SDF) / Integrated Development Plan (IDP) / Budget Time Schedule / Process Plan for 2023/24
September 2022 – November 2022	<ul style="list-style-type: none"> The IDP public participation period was open from 07 – 28 September 2022. The hybrid public participation meetings were held from 19 – 22 September 2022. The online stakeholder engagement was held on 27 September 2022. An electronic written submission form was created on the municipal website for the community and stakeholders to provide input into the 1st Review of the 5th Generation IDP 2022 – 2027. This website link (URL) was shared via Facebook, Twitter, WhatsApp, and the Stellenbosch Citizen App. Hard copies of the “Have Your Say” submission form were also made available at all libraries and ward offices. An all-ward councillor session was held on 7 October 2022, for the reprioritisation of ward priorities for the 2023/24 financial year, taking into account the community inputs as baseline information for the reprioritisation of ward priorities.
December 2022 – February 2023	<ul style="list-style-type: none"> Departmental sessions were held to review the IDP deliverables and targets set for the period 2022 – 2027. An Indaba 2 Engagement was attended on 7 February 2023 to provide the opportunity to the municipality to engage Western Cape Government (WCG) departments on planning priorities, service delivery challenges and WCG-planned projects / programmes. Management strategic session on 15 and 16 February 2023 to consider the external and internal analysis and strategies around the 5-year development priorities and operational strategies (programmes / projects / activities and actions).
March-May 2023	<ul style="list-style-type: none"> MayCo and Council considered the draft 1st Review of the 5th Generation IDP 2022 – 2027 to obtain public input and comments. The IDP and Budget public participation period has commenced on 03 April – 25 April 2023. A virtual stakeholder engagement was held on 20 April 2023 to provide feedback on major projects / programmes / initiatives. The closing date for the IDP and Budget submission was 25 April 2023. Consultation and refinement of SDF, IDP and Budget documents. Adoption of final IDP, Budget, Tariffs, and budget-related policies. Submission of the adopted IDP to the Provincial Government and other role-players.

1.14 First Amendment Process Followed

The table below stipulates the key activities in preparation for the 1st Amendment of the 5th Generation IDP 2022 – 2027:

Table 7: Preparation for the 1st Amendment of the 5th Generation IDP 2022 – 2027

Date	Action(s)
August 2023 – September 2023	<ul style="list-style-type: none"> Submit the draft proposed amendments to the IDP to MayCo, taking into consideration the requirements of the Municipal Planning and Performance Management Regulations, to recommend to the Council. Submit the proposed draft IDP amendments, taking into consideration the requirements of the Municipal Planning and Performance Management Regulations, to the Council for approval to obtain public comment (21 days). The proposed draft IDP amendments were advertised for a period of 21 days to allow for public comment on the municipal website and local newspaper. The period for public comment on the proposed draft IDP amendments was 21 days. Submit the proposed draft IDP Amendments to the MEC, Provincial Treasury, National Treasury, and other affected organs of state within 10 working days after the Council approval. Submit the draft IDP Amendment to the District Municipality for input within 10 working days after the Council approval.
October 2023	<ul style="list-style-type: none"> Submit the final amended IDP to the Council for adoption together with the memorandum in terms of Regulation 3. The adopted IDP Amendment was published on the municipal website. An electronic and hard copy of the adopted IDP Amendment was submitted to the MEC for local government as well as Provincial Treasury, National Treasury, and District Municipality within 10 days of the adoption or amendment of the plan. A notice was published in the local newspaper to inform the public of the adoption of the amended IDP (within 14 days of the adoption of the plan) and to place hard copies in libraries and ward offices.



1.15 Third-Year Process Followed

The table below reflects the preparation for the 2nd review of the 5th Generation Integrated Development Plan 2022 – 2027 for the 2024/25 financial year.

Table 8: Preparation of the third year for the review of the 5th Generation IDP 2022 – 2027

Date	Action(s)
July / August 2023	<ul style="list-style-type: none"> Approval of the Spatial Development Framework (SDF) / Integrated Development Plan (IDP) / Budget Time Schedule / Process Plan for 2024/25
September 2023 – November 2023	<ul style="list-style-type: none"> The IDP public participation period was open from 04 September to 04 October 2023. The area-based IDP public participation open days were held from 12 September – 02 October 2023. The IDP stakeholder engagement was held on 04 October 2023. An electronic submission form was created on the municipal website for the community and stakeholders to provide their community needs and inputs. This website link (URL) was shared via Facebook, Twitter, WhatsApp, and the Stellenbosch Citizen App. Hard copies of the "Have Your Say" submission form were also made available at all libraries and ward offices. All-ward councillor sessions were facilitated from 14 to 16 November 2023, for the reprioritisation of the 2022 – 2027 ward priorities, taking into account community inputs as baseline information for the reprioritisation of ward priorities.
December 2023 – February 2024	<ul style="list-style-type: none"> Departmental sessions were held to review the IDP deliverables and targets for the 2nd Review of the 5th Generation IDP 2022 – 2027. MayCo and Management had a strategic session on 12 January 2024 to consider the external and internal analysis and strategies around the 5-year development priorities and operational strategies (programmes / projects / activities and actions).
March-May 2024	<ul style="list-style-type: none"> MayCo and Council to consider the draft 2nd Review of the 5th Generation IDP 2022 – 2027 to obtain public input and comments. The IDP and Budget public participation period was conducted from 02 April – 23 April 2024. A Stakeholder Engagement was held on 16 April 2024. The Provincial SIME Engagement took place on 03 May 2024. Consultation and refinement of the IDP and Budget documents. Adoption of the final IDP, Budget, Tariffs, and budget-related policies by the Council in May 2024. Submission of the adopted IDP to the provincial government and other role-players.

1.16 Fourth-Year Process Followed

The table below reflects the preparation for the draft 3rd review of the 5th Generation Integrated Development Plan 2022 – 2027 for the 2025/26 financial year.

Table 9: Preparation of the fourth year for the review of the 5th Generation IDP 2022 – 2027

Date	Action(s)
August 2024	<ul style="list-style-type: none"> The Executive Mayor and Mayoral Committee recommend that the SDF/IDP/Budget Time Schedule / Process Plan (at least 10 months before the start of the budget year) be approved by the Council. The SDF / IDP / Budget Time Schedule were adopted by the Council on 23 August 2024.
September 2024 – December 2024	<ul style="list-style-type: none"> The IDP public participation period was open from 09 - 30 September 2024. The area-based IDP public participation open days were held from 10 – 16 September 2024. The IDP stakeholder engagement was held on 25 September 2024, attended by various stakeholders and role-players. On the municipal website, an electronic submission form has been created for the community and stakeholders to submit feedback and input on community needs. This website link (URL) was shared on Facebook, X, WhatsApp, and through the Stellenbosch Citizen App. Hard copies of the "Have Your Say" submission form were also made available at all libraries and ward offices. On 22 November and 02 December 2024, all-ward councillor sessions were held to reprioritise the ward priorities for 2022 - 2027, with the community input as baseline information.



Date	Action(s)
January 2025 - February 2025	<ul style="list-style-type: none"> Departmental sessions were held to review the IDP deliverables and targets for the 3rd review of the 5th Generation IDP 2022 – 2027. MayCo and Management had a strategic session on 17 January 2025 to consider the external and internal analysis and strategies around the 5-year development priorities and operational strategies (programmes / projects / activities and actions).
March 2025 - May 2025	<ul style="list-style-type: none"> MayCo and Council approved the draft 3rd review of the 5th Generation IDP 2022 – 2027 on 31 March 2025 to obtain public input and comments. The IDP and Budget public participation period was open from 07 – 29 April 2025 for public input and comments. Area - based IDP and Budget public participation open days were held from 08 – 14 April 2025 which offered an opportunity for community members to engage in one-on-one discussions with departmental representatives and submit verbal input. An IDP and Budget stakeholder engagement was held on 23 April 2025, attended by councillors, senior management, stakeholders, and role-players in the Stellenbosch municipal area. Consultation and refinement of the IDP and Budget documents. Adoption of the final IDP, Budget, Tariffs, and budget-related policies by the Council in May 2025. Submit the adopted IDP to the Provincial Government and other role-players.

1.17 Fifth – Year Process Followed

The table below reflects the preparation for the draft 4th review of the 5th Generation Integrated Development Plan 2022 – 2027 for the 2026/27 financial year.

Table 10: Preparation of the fifth year for the review of the 5th Generation IDP 2022 – 2027

Date	Action(s)
August 2025	<ul style="list-style-type: none"> The SDF/IDP/Budget Time Schedule / Process Plan for 2026/27 were approved by the Council on 25 August 2025, and duly submitted to the relevant role-players as per the MSA.
September 2025 - October 2025	<ul style="list-style-type: none"> IDP public participation for the drafting of the 4th review of the 5th Generation IDP 2022 – 2027 commenced on 08 September 2025. The IDP public participation period was open for the public and stakeholders to submit community needs to be considered by the departments during the project planning phase of the IDP cycle, as well as for the reprioritisation of ward priorities by the ward councillors and ward committees. The physical area-based IDP public participation open days were held from 08 - 15 September 2025. An IDP stakeholder engagement was held on 18 September 2025, attended by various stakeholders and role-players. On the municipal website, an electronic submission form was created for the community and stakeholders to submit feedback and input on community needs. This website link (URL) was shared on Facebook, X, and WhatsApp. Hard copies of the "IDP Submission Form" were also made available at all libraries and ward offices.
November 2025 - December 2025	<ul style="list-style-type: none"> The consolidated community input and comments of September 2025 were tabled to Council on 26 November 2025 for consideration in preparation for the draft IDP and draft Budget. The community input and comments captured during the IDP public participation process in September 2025 were sent to the ward councillors on 21 October 2025, before the ward prioritisation sessions to discuss with their ward committees in preparation for the reprioritisation of the 2022 – 2027 ward priorities. On 13 – 14 November 2025, all-ward councillor sessions were held for the reprioritisation of the 2022 – 2027 ward priorities for the draft 4th review of the 5th Generation IDP 2022 – 2027. Refinement of the revised ward priorities into specific, measurable, achievable, relevant and time-bound ward priorities. Internal IDP review sessions with the different departments were facilitated by the Department: IDP, PMS and Public Participation from 01 to 03 December 2025, considering the revised ward priorities as discussed with the ward councillors in November 2025, all the community input, existing projects / programmes, and sector plans. These discussions with departments entailed the details of possible key deliverables to determine what resources are needed in terms of budget, timing, identification of different role players and responsible project owners.



Date	Action(s)
January 2026 - February 2026	<ul style="list-style-type: none"> The key activity during this period involved review sessions with the different directorates to review the 2022 – 2027 IDP deliverables and implementation progress. The review sessions were held from 19 – 30 January 2026.
March 2026 - May 2026	<ul style="list-style-type: none"> MayCo and Council considered the draft 4th review of the 5th Generation IDP 2022 – 2027 and approved it on 31 March 2026 to obtain public input and comments. A notice for public comment was published in the local newspaper and on the municipal website. The approved draft 4th review of the 5th Generation IDP 2022 – 2027 was submitted to the MEC, Department of Local Government, Western Cape Provincial Treasury, National Treasury, Office of the Provincial Speaker of Parliament, and Cape Winelands District Municipality for their input. The IDP and Budget public participation period was open from 07 – 28 April 2026. IDP and Budget open days were held from 08 – 15 April 2026. A total of 8 area-based open days were held. Consultation and refinement of the IDP and Budget documents. Adoption of the final IDP, Budget, Tariffs, and budget-related policies by the Council in May 2026. Submit the adopted IDP to the Provincial Government and other role-players within 10 days of the adoption of the IDP.

1.18 Corporate Governance

Corporate governance is the set of processes, practices, policies, laws, and stakeholders affecting the way an institution is directed, administered, and controlled. Corporate governance also encompasses the relationships among the many stakeholders involved and the goals for which the institution is governed.

1.19 Risk Management

Section 62 of the MFMA states that the Accounting Officer should take all reasonable steps to ensure that the municipality has and maintains effective, efficient, and transparent systems of financial and **risk management** and internal control, as well as the effective, efficient, and economical use of the resources of the municipality.

Certain risks have also been revised to ensure that the municipality can appropriately respond to the impact of these risks on municipal service delivery, taking into account changing external and internal factors. Provision was also made for ineffective service delivery due to geopolitical instability and the impact of the Ukraine-Russia war on global commodities, particularly fuel.

The top **5 strategic** risks identified include:

- R** | **01** Climate change and infrastructure disasters
- I** | **02** Loss of life of activists, leaders and their immediate family members
- S** | **03** Increased risk of land invasions
- K** | **04** Economic downturn due to civil unrest and crime
- S** | **05** Cyber attacks



The municipal risks have been aligned with the Integrated Development Plan (IDP) through linkages to the Strategic Focus Areas (SFAs). The following table depicts these linkages:

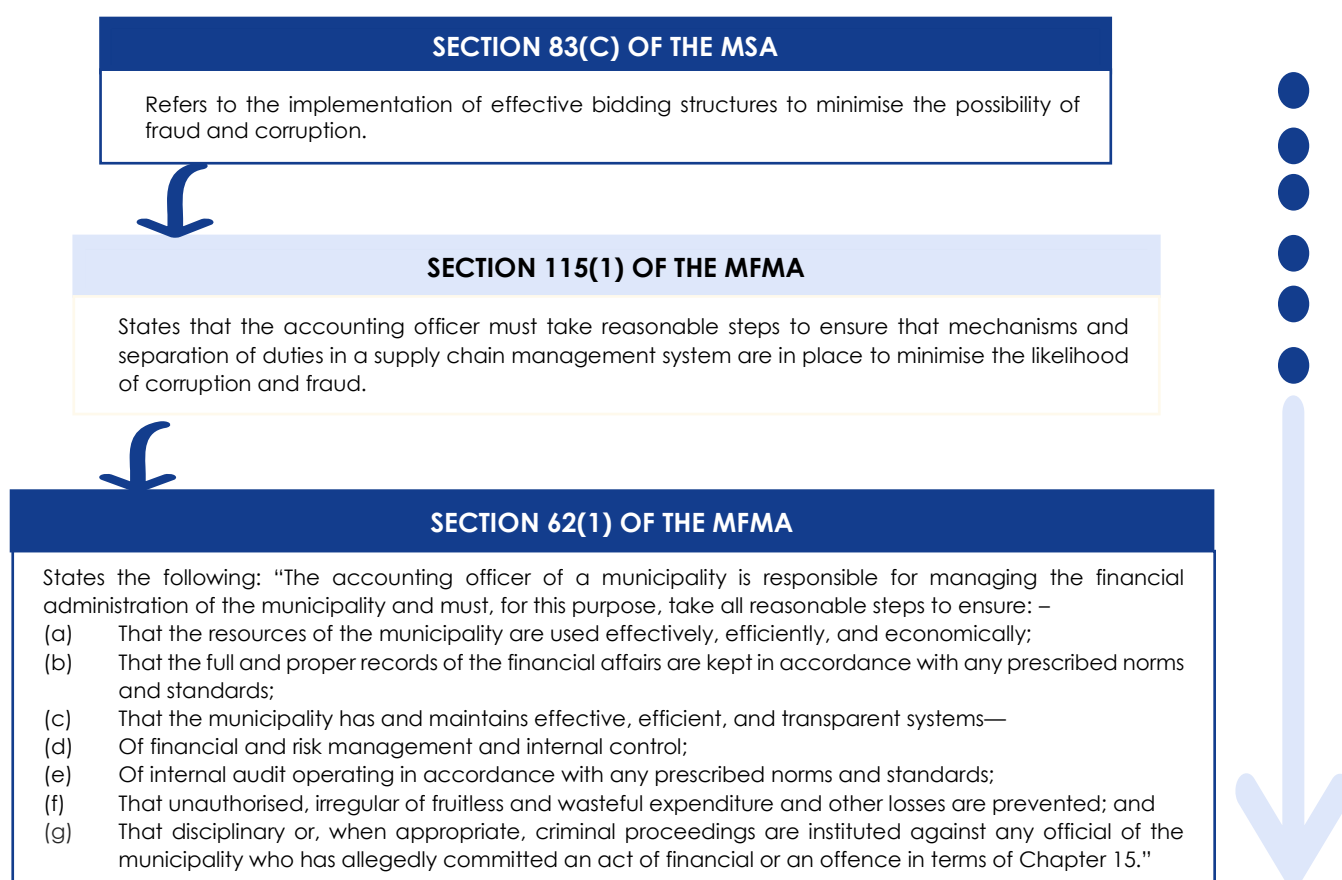
Table 11: Risk and IDP Alignment

Strategic Risks						
Risk Item	Risk Description	Risk Background	Strategic Focus Areas	Impact Rating	Likelihood Ratings	Directorate
1	Climate Change and Infrastructure Disasters	Changing weather patterns, unpredictable rainfall/flash floods, drought and natural disasters, fires, seasonal and other	Green and Sustainable Valley	10	10	All Directorates
2	Loss of life of activists, leaders and their immediate family members	Loss of life of activists, leaders and their immediate family members	Safe Valley Dignified Living	10	10	Directorate: Community and Protection Services
3	Increased risk of land invasion	Legal precedents are set under the disaster management declaration, limiting the municipal scope to evict. Illegal invasions and land grabs. Compromising housing development and housing opportunities	Safe Valley Dignified Living Good Governance and Compliance	9	10	All Directorates
4	Economic downturn due to civil unrest, crime, and continuous load-shedding	Increase in criminal activities, civil unrest, and reputational risk due to perceived increase in the said activities	Dignified Living Safe Valley	9	8	Directorate: Community and Protection Services
5	Cyber attacks	Cyber-attacks and cyber safety / security have become essential in municipalities. Investigate security gaps. Users opening unsafe / infected attachments	Good Governance and Compliance	8	8	Directorate: Infrastructure Services
Operational Risks						
1	Timeous Capital Spending	Steady increase in budget allocation, growing population and demand for services, demand management, unforeseen storms and weather events, suppliers and contractors going into financial distress	Good Governance and Compliance	10	8	Directorate: Financial Services
2	Insufficient burial space in the greater Stellenbosch	Planning and funding; land availability. Insufficient funding.	Dignified Living	10	8	Directorate: Community and Protection Services
3	Lack of integrated Information and Communication Technology	Lack of integrated Information and Communication Technology	Dignified Living	7	7	Directorate: Corporate Services
4	High Vacancy Rate	A skilled and capable workforce is necessary to support growth objectives, and quality and timeous service delivery needs to be provided by all departments	Good Governance and Compliance	8	4	Directorate: Corporate Services
5	Material misstatements in the AFS that constitute	Material misstatements in the AFS that constitute noncompliance with Section 122 of the MFMA. System errors,	Good Governance and Compliance	6	4	Office of the Municipal Manager



Strategic Risks						
Risk Item	Risk Description	Risk Background	Strategic Focus Areas	Impact Rating	Likelihood Ratings	Directorate
	noncompliance with Section 122 of the MFMA. System errors, transactions, and events not recognised as they occur and accordingly nor recorded in the financial period it	transactions, and events are not recognised as they occur and accordingly are not recorded in the financial period they occurred.				

1.20 Anti-Corruption and Anti-Fraud



1.21 Audit and Performance Audit Committee (APAC)

The Municipal Audit and Performance Audit Committee (APAC) (refer to the table below for members of the Audit Committee), appointed in terms of Section 166 of the MFMA, has also been appointed as the Performance Audit Committee. Section 166(2) of the MFMA states that an audit committee is an independent advisory body that must:

- (a) advise the municipal council, the political office-bearers, the accounting officer, and the management staff of the municipality on matters relating to: –
 - internal financial control and internal audit;
 - risk management;
 - accounting policies;
 - the adequacy, reliability, and accuracy of financial reporting information;



- performance management;
- effective governance;
- compliance with this Act, the annual Division of Revenue Act, 2013 (Act No. 2 of 2013), and any other applicable legislation;
- performance evaluation; and
- any other issues referred to it by the municipality.

Table 12: Members of the Audit Committee

Name of representative	Capacity
Linda C Nene (Mr)	Chairperson
Len Mortimer (Mr)	Member
Reyhana Gani (Ms)	Member
Mervyn Burton (Mr)	Member

1.22 Ward Committees

Stellenbosch Municipality has a ward committee system in place, which plays a crucial role in achieving the aims of local governance and democracy, as mentioned in the Constitution of 1996. A ward committee is independent of the council and not politically aligned. The figure below depicts the main duties of the ward committees.

Figure 5: Main duties of the Ward Committee

1.23 Stakeholders

To ensure effective service delivery, high levels of cooperation must exist between all three spheres of government. Effective intergovernmental relations (IGR) structures are especially important to the developmental role of municipalities. This role can only be fulfilled through the active involvement of all spheres of government in the setting of priorities, resource allocation, and development planning.

The demonstration of the importance of partnerships for the municipality is illustrated in the table below.

Table 13: Key Stakeholders

Name of Partner	Purpose of MOU / MOA
@ Heart	The @heart partnership is a long-standing relationship built on experience with youth work and HCT testing from a municipal facility.
City of Cape Town and Drakenstein Municipality	Partnership through the Greater Cape Metro Regional Spatial Implementation Framework has been initiated to improve coordination around the development of the Klappmuts area.
Community structures (Forums, ECD centres, religious fraternities, etc.)	Aim to promote and implement: <ul style="list-style-type: none"> • platforms to share knowledge; • disaster risk reduction initiatives;



Name of Partner	Purpose of MOU / MOA
	<p>community safety programmes; and</p> <p>campaigns to promote safe, resilient, sustainable communities.</p>
CSIR (Council of Scientific and Industrial Research)	A partnership aimed at multidisciplinary research and development by supporting innovation in Stellenbosch.
Department of Education	Aims to promote a culture of prevention, preparedness, and resilience at all levels through knowledge, innovation, and education.
Department of Social Development, DCAS, Cape Winelands District Municipality	Joint implementation of programmes focusing on common issues within WC024.
Disaster Management Advisory Forum	An advisory forum on all safety issues, as well as remedial measures implemented to address and alleviate and / or minimise risks.
Executive Mayor and Rector Forum	A partnership with the University of Stellenbosch to ensure aligned development planning and that the municipality draws from the University's expertise and resources.
Memorandum of Cooperation between the Stellenbosch Municipality and Stellenbosch University (SU)	Cooperation in terms of closed-circuit television is in the interest of the security of the town and the campus, with a view to a crime-free university town.
Genius of Space	This initiative developed from and forms part of the Western Cape 110% Green Initiative. The Biomimicry Genius of Space project is a registered flagship project of 110% Green. This initiative combines two priorities of the Western Cape Government – the Berg River and the Green Economy – to find an innovative solution to water pollution in the Berg River.
Green Cape	The Green Cape partnership represents cooperation with the province's 110% green initiatives, focusing on alternative waste management initiatives and energy efficiency.
HeartFlow	Helping people on the fringes of society. Provide paper coupons that can be exchanged for a stay-at-the-night shelter, a blanket, or a meal. The programme was extended to include an electronic app through which said coupons can be bought to benefit people who are homeless.
ICLEI (International Council for Local Environmental Initiatives)	A partnership between the City of Cape Town, ECLEI and Stellenbosch Municipality to discuss developments in Transport, Waste and Electricity Generation, towards ensuring sustainability.
IMESA (Institute for Municipal Engineers South Africa)	A partnership with IMESA aimed at strengthening knowledge and capacity related to municipal infrastructure and service delivery.
Infrastructure Innovation Committee (IIC)	A partnership with Stellenbosch University and other stakeholders aimed at exploring sustainable and innovative infrastructure provisions to meet the needs of the municipality and achieve future sustainability.
Integrated Development Committee (IDC)	A partnership with Stellenbosch University and other stakeholders aimed at exploring spatial and urban planning possibilities for Stellenbosch to meet the needs of the municipality and the University.
IPC (Integrated Planning Committee)	The Integrated Planning Committee is a working group between the City of Cape Town, Stellenbosch, Saldanha Bay, Overstrand, Theewaterskloof, and Drakenstein Municipality that discusses all transport-related matters to effectively promote regional planning.
Landfill Monitoring Committee	A partnership with the Devon Valley residents, whereby residents monitor the Stellenbosch landfill site.
LTAB (Land Transport Advisory Board)	A partnership was formed between political leaders to discuss land transport-related matters that affect transport in the area.
NMT (Non-motorised Transport) Working Group	A working group that discusses all Non-Motorised Transport matters in the Stellenbosch area. The group consists of NMT users, officials, representatives from the University and the disabled fraternity.
Provincial Disaster Management Centre, Cape Winelands District Municipal Disaster Management Centre	Aims to promote the development, implementation, and maintenance of effective services within its area of jurisdiction.
Provincial Waste Management Officer's Forum	Quarterly Meetings (All designated Waste Management Officers of Western Cape engage with the Provincial Government's Waste Management Department (DEA&DP on issues relating to policy, best practice, etc.).
Ranyaka	Sustainable and integrated solutions to the challenges facing towns, neighbourhoods, and communities.



Name of Partner	Purpose of MOU / MOA
Roads Safety Management	Assisting with schools and education, special projects, e.g. Learner's license classes.
Safety Forum	An advisory forum to the Executive Mayor on all safety issues, as well as remedial measures implemented to address and alleviate threats.
SALGA Municipal Benchmarking Committee	A partnership aimed at improving efficiency and effectiveness through comparative process benchmarking, peer-to-peer operational knowledge sharing, and interactive performance improvements.
SCORE	Youth Sports Development at the Indoor Sports Centre, Franschhoek.
Stellenbosch Alternate Energy Research	A joint working relationship is being launched among the University of Stellenbosch, the Council for Scientific and Industrial Research, the Western Cape Government, and the municipality to investigate the generation of alternative electricity to combat load shedding from Eskom.
Visit Stellenbosch	A partnership with the umbrella tourism body for the Greater Stellenbosch area aimed at growing and sustaining the municipality's tourism industry and broadening tourism-related benefits.
Social Housing Regulatory Authority (SHRA)	An informal working partnership on promoting and implementing Social Housing within the Stellenbosch Municipal area.
Stellenbosch and Gotland Municipality Partnership	A partnership with Gotland municipality focusing on programmes in local economic development.
Stellenbosch Heritage Foundation	The initiative is aimed at providing support to the municipality on the interactive website of the Heritage Foundation and assisting with the compilation of the heritage inventory.
Stellenbosch Infrastructure Task Team (SITT)	A partnership with the University of Stellenbosch and other stakeholders aimed at exploring sustainable infrastructure provision to meet the needs of the municipality.
Stellenbosch Night Shelter	A partnership to enable appropriate management of the municipal night shelter.
Stellenbosch River Collaborative Steering Committee	A partnership was formed between various role-players to improve the water quality in the Eerste River catchment, with the focus being on the Plankenbrug River.
Mobility Forum and NMT Working Group	A Mobility Forum and NMT Working Group were established to discuss transport-related matters that affect Stellenbosch, including all relevant governmental institutions and other role-players.
University of Stellenbosch – Student Representative Council	A partnership with the University, whereby students provide: <ul style="list-style-type: none"> relief aid (clothing, food); placement of students to assist during incidents/disasters; and awareness programmes.
University of Stellenbosch – Department of Geography and Environmental Studies	A partnership with the University and other stakeholders focusing on strengthening community-based risk assessment capabilities in disaster-prone areas.
University of Stellenbosch – Maties Sport: Community Interaction	A partnership striving for excellence in meeting the needs of the youth through innovative and sustainable programmes to disseminate information on risk avoidance, hazards and their effects, and preventative activities.
Western Cape Planning Heads Forum	A partnership with all local municipalities within the Western Cape and the Western Cape Government Department of Environmental Affairs and Development Planning is aimed at the sharing of best practices and improving coordination on matters related to the Spatial Planning and Land Use Management sector.
Western Cape Government Department of Environmental Affairs and Development Planning.	A partnership around the implementation of the Adam Tas Corridor Catalytic initiative.
Western Cape Government Department of Environmental Affairs and Development Planning.	A Partnership around the development of an Inclusionary Housing Policy Framework for Stellenbosch Municipality.
Western Cape Government Department of Environmental Affairs and Development Planning.	A partnership through the Greater Cape Metro Regional Spatial Implementation Framework has been initiated to improve coordination around the development of the Klapmuts area.
Western Cape Department of Public Works, Roads, and Transport	As part of the Provincial Sustainable Transport Programme (PSTP), the Western Cape Department of Public Works, Roads, and Transport identified Stellenbosch as a priority municipality for the development of a sustainable transport system. The emphasis will be on the development of a public transport system and the development of infrastructure to improve non-motorised transport.
Western Cape Recycling Action Group Forum	Quarterly meetings (meetings involving the private sector, industries, and government in terms of waste minimisation initiatives).
WOF (Working on Fire)	A partnership aimed at promoting capacity building through various programmes helps to develop social cohesion.



CHAPTER 2:

State of the Greater Stellenbosch Area

2.1 Introduction

Stellenbosch Municipality is located at the edge of the City of Cape Town, but still manages to retain its distinct small-town character. This undoubtedly gives Stellenbosch a strong competitive advantage – sharply contrasting with similarly sized towns located 400 km or more from the nearest metropolis. Aside from being a mere 50 km from Cape Town's central business district (CBD) and being flanked by the N1 and N2 main routes, Stellenbosch is also just 30 km away from the sea (at Somerset West/Strand) and only a few kilometres away from one of the most attractive mountain ranges of the Boland. In addition, Stellenbosch is a mere 28 km from Cape Town International Airport, one of South Africa's top (air) links to the global economy, and not much further away from Cape Town Harbour, the shipping portal to both the Atlantic and Indian Oceans.

This convergence of environmental resources, scenic quality and business opportunities has two other mutually reinforcing spin-offs: The largest number of JSE-listed companies based in any small South African town have their headquarters in Stellenbosch, and the town is home to a disproportionately high number of corporate CEOs and executives, which in turn means that it can sustain a comparatively high level of economic activity and consumer services for a town of its size. This results in other benefits throughout the value-added chain and for employment. The municipal area covers approximately 900 km². The municipality's area of jurisdiction includes the towns of Stellenbosch and Franschhoek, as well as several rural hamlets such as Wemmershoek, La Motte, De Novo, Kylemore, Pniël, Johannesdal, Lanquedoc, Groot Drakenstein, Muldersvlei, Klappmuts, Elsenburg, Raithby, Jamestown, Koelenhof and Vloottenburg (most with a population of less than 5 000). Apart from formal settlement areas, the municipal area also includes several informal settlements. Franschhoek, known as the "French Corner", is celebrated for its exceptional culinary scene, offering a delectable fusion of French and South African flavours. It is a favourite among local and international tourists. Due to recent developments, Klappmuts is considered a regional growth node thanks to its regional connectivity.

Stellenbosch is the second oldest town in South Africa, dating back to 1679 when an island in the Eerste River was named Stellenbosch by the then Governor of the Cape, Simon van der Stel. The first farming activities in the area were started in 1679. Today, the area has become primarily known for its extraordinary wines and fruits. The towns of Stellenbosch and Franschhoek are renowned for various architectural styles such as Dutch, Georgian, and Victorian, which reflect their heritage and traditions, but also divisions of the past.

The area houses excellent educational institutions, including the University of Stellenbosch and several prestigious schools. It has a strong business sector, ranging from major South African businesses and corporations to smaller enterprises and home industries. The tourism industry alone is responsible for the creation of about 18 000 jobs in the area. Wine farms and cellars abound, and the area is the home of the very first wine route in South Africa. A variety of sports facilities are available. Coetzenburg, with its athletics and rugby stadiums, has delivered star performances over many generations. The municipal area has a variety of theatres, which include Stellenbosch University's HB Thom Theatre, Oude Libertas Amphitheatre (renowned for its summer season of music, theatre, and dance), and Spier Amphitheatre, as well as Klein Libertas Theatre, Dorp Street Theatre, and Aan de Braak Theatre.



2.2 Ward Demarcation

The Stellenbosch Municipality is currently structured into the following 23 wards:

Table 14: Municipal ward demarcation

Ward	Areas
1	Mooiwater, Franschhoek Town and Surrounding Farms
2	Langrug, La Motte, Dennegeur, Groendal
3	Lanquedoc, Wemmershoek to La Motte Wine Farm and Leopards Leap Wine Farm
4	Kylemore, Johannesdal, Pniël and Surrounding Farms
5	Ida's Valley (Hillside Village, La Gratitude Park (Kreefgat), The Ridge, La Roche, Lindida, Bloekomlaan(Moses / Martin) Lindley)
6	On the corner of Moffat Street to the end of Lelie Street, the Corner of Moffat Street to Rustenburg Road, Desch Street to Rustenburg Road, Moffat Street, Hahn Street, Weber Street, Tindell Street, Juffernbruch Street, Kahler Street, Luckhoff Street, Erasmussmith Street, Baker Street, Desch Street, Lelie Street, Protea Street to Erasmus Smith Street, Botmanskop Way, Dahlia Street, Speler Street, Rustenburg road of the corner of Helshoogte Road to Lelie Street; Glenelly Estate in Lelie Street; Helderfontein in Helshoogte Road; Nietvoorbij on R44; Blue Jay / Timberlea Trust Farm on R44; Kloofbosch on R44; Babin Farm on R44; Morgenhoff Wine Estate on R44; Remhoogte on R44; Groenhof on R44; Muratie Wine Estate on R44; Delheim Wine Estate on R44; Kanonkop on R44; Uitkyk on R44; Warrick on R44; Lievland on R44
7	Mostertsdraif, Karindal, Rozendal, Uniepark, Simonswyk and Universiteitsoord
8	Stellenbosch University campus and university residence area; Coetzenburg, (partially:) Koloniesland
9	Stellenbosch CBD, Part of the US campus (residential areas within both these areas), the Southern border is the Eerste River, the Northern border is Merriman Street, the Eastern border is Die Laan, and the Western border is Bird Street
10	Tennantville, Lakay Street, Titus Street, Langsuid Street up to Lakay Street, Tennant Street, Lapan Street, Bell Street, Bird Street, La Colline (Dr Malan Street, Dan Pienaar Street, Paul Roos Street, Tobruk Park, Irene Park, La Colline Road, Conde Street, Taylor Street, Mount Albert Street), Kromrivier Road, Jan Celliers Street, Hammanhand, Ds Botha Street, Voorplein Street, Bird Street, Langenhoven Street, Du Toit Station, Ryneveld Street, Karee Street, Oliehout Street, Banghoek Road, Academia, Bosman Street, Smuts Road, Joubert Street, De Beer Road, De Villiers Road from Ryneveld Street to Cluver Road on the left-hand side
11	Boundaries of the ward are: Kridge Road, Herte Street, Skone Uitsig Road onto Alexander Street, onto Du Toit Street toward Merriman Avenue towards Adam Tas Road onto George Blake Street, Mark Street, Distillery Road, Santhagen Road, Swawel Avenue, Kanarie Road, Tarentaal Road, Bokmakierie Road, Fisant Road, Devon Valley Road, Kiewiet Road, Dagbreek Road, Pelikaan Street, Patrys Road, Hammerkop Road, Loerie Road, Muldersvlei Landgoed, and all areas in Onder Papegaaiberg and businesses
12	Kayamandi: Zone A George Blake Street, Chris Hani Drive, 10 th and 13 th Street, School Crescent, Snake Valley, Enkanini, Watergang, Watergang TRA 2 and Watergang Informal Settlements
13	Kayamandi: Zone A Masithandane Street, Zone J, Red Bricks, Zone K and L, Hostels, Dairy and University Hostels, Old Bricks Houses Red Roofs, Zwelitsha, Costaland
14	Kayamandi: Zone P, I, F, D and O, Costaland, Marikana, Watergang TRA 1, Smarties (Mgabadel Street), Monde Crescent
15	Kayamandi: Zone M, N, O, 4 th and 5 th Avenue, 10 th , 12 th and 14 th Street, Long Street, Retreat Street, Forest Drive
16	The borders are Tenant Road, Long Street, Crombi Road to the end of Gabriels Road. Asalea Road, 2 nd Road, Noble Road, Bailey Road, Eike Street, Curry Street, Hoop Road, Pansy Road, West Road, Laai Road, Anthony Road, Carriem Road, Archilles Road, Bergstedt Road, Davidse Road, Cupido Road, Pearce Road, Robyn Road, Gonzalves Road, Hercules Road, Chippendale Road, Afrika Road, Arnolds Road, September Road, Jakaranda Street, Short Road, Quarry Road, Middle Road, Primrose Street, Pine (Bo en Onder), North End, Vredelust, Gemsbok, Daffodil Single, Steps, Sylvia Street, Eiland Street, Last Street (White City), Frikkadel Dorp, September Street
17	A part of Cloeterville (Lakay Road towards Langstraat – Suid Road, Kloof Street, Fir Street, Fontein Road, Williams R towards Gabriels Road towards February Road, Valentyn Road, Pool Road, Raziet Road, Ortell Road, Rhode Road, King Road, Hine Road, Hendrikse Road, Rhode Road), as well as Welgevonden, Green Oaks, Stellita Park, Weltevrede, Welgevonden Estate (Red Oak Road, Belladonna Street, Wildeklaar Welgevonden Boulevard, Olive Road, Sonnedou Road, Mountain Silver Road, Silver Oak Road, Frootang Road, Katbos Road, Everlasting, Fynbos Street, Sourfig Street, Scarlet Crescent, Pin Oak Street, Evergreen, Autumn Close, Nenta, Cherrywood, Candelabra, Frootang, Candelabra, Kouter, Protea Street, Minaret, Gooseberry, Honeybush), Klein Welgevonden (La Belle Vie, Chablis) and the Municipal Flats in Rhode, Kloof and Long Streets, Bertha Wines and Weltevreden Estate, 15 Weltevreden Estate,) The borders of the ward are the R44 Klapmuts Road and Long Street.
18	Klapmuts Town Centre, Bennitsville, Weltevrede Park, Klapmuts New Houses, Mandela City and La Rochelle Informal Settlement, Klapmuts Farms (The Purple Windmill, Arra Vineyards, Hidden Gems Wines, Gravel Junction Wine and Spirits Company, Wine Estate Le Bonheur, Anura Vinyard, Dalewood Farms, Blueberry Bar, Klapmuts Transfer Station, Trophy SA, DKL Transport Pty, Welgelele Estate)



Ward	Areas
19	De Novo, Kromme Rhee, Vaaldraci, Muldersvlei, Koelenhof and surrounding Farms, Koelenhof Station, Slayley, Hunting, Koelenhof Farms, Poulter / Mariendahl, De Hoop, Nooitgedacht Village, Bottelary and Surrounding Farms, De Waalshof, Weltevrede 1, Weltevrede 2, Smartie Town.
20	Vlottenberg, Raithby, Mooiberge, Lynedoch
21	Brandwacht Aan Rivier, Paradyskloof, Stellenbosch Golf Course, Blaauwklippen / Stellenzicht Farms, De Zalze, Jamestown, Mountainview, Stellenbosch Airfield
22	Die Boord, Dalsig, Brandwacht, Krigeville, Libertas Farm
23	Dorp Street, Krige, Hamman Street, Schroder Road, Die Brack, Bird Street from Dorp Street, Dennesig area, Muller Road, Banghoek Road, Ryneveld Street, Plankenburg Industrial area and Kayamandi Corridor.

Below is a map of the Cape Winelands District concerning the provincial district boundaries:

Map 1: Locality of Cape Winelands concerning Provincial Boundaries

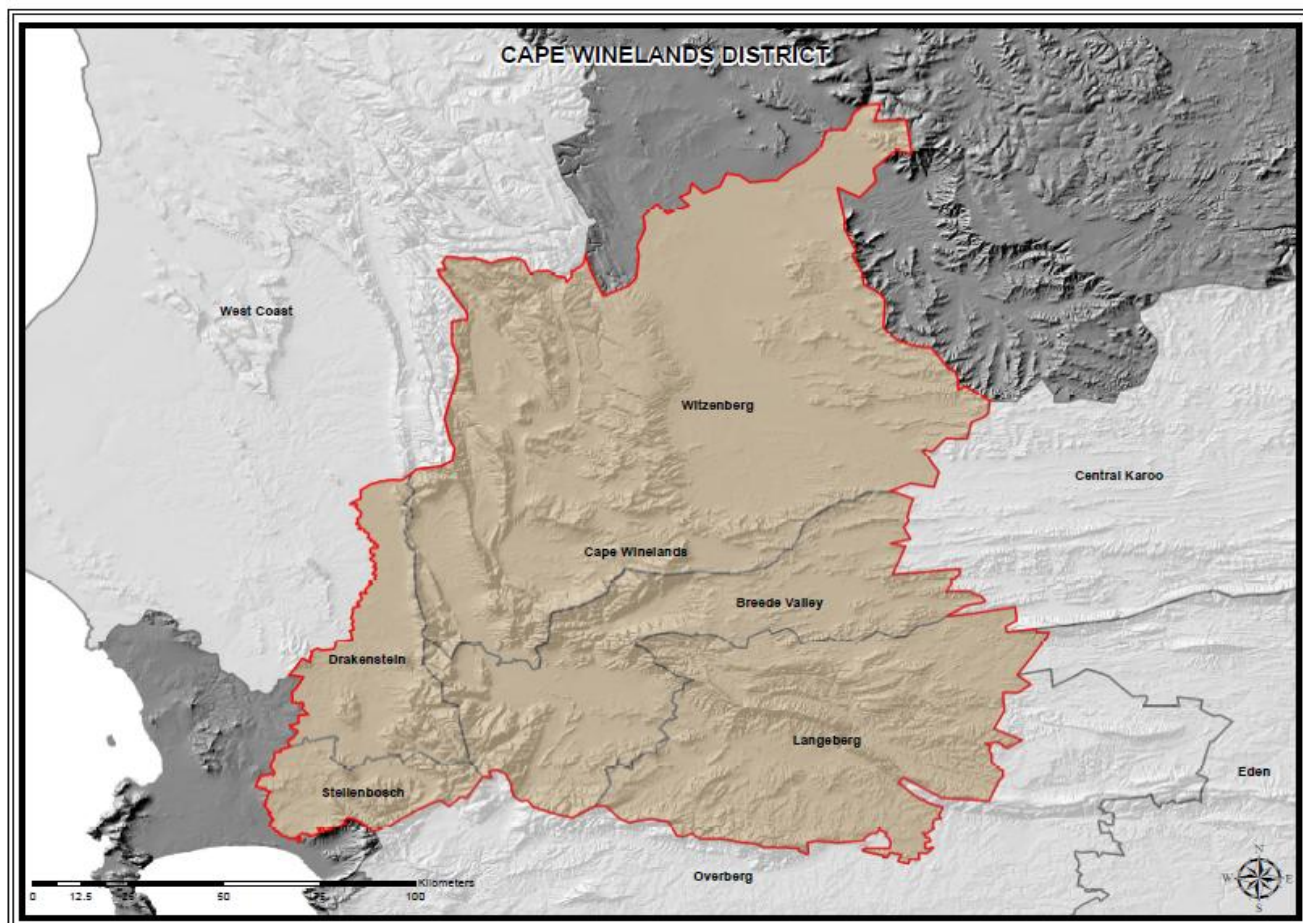




The Western Cape Province makes up 10.6% of the country's land surface and encompasses an area of 129 462 km². The province's spatial area includes 1 metropolitan area (City of Cape Town), 5 district municipal areas (Central Karoo, Eden renamed Garden Route, Overberg, Cape Winelands, and West Coast), and 24 local municipalities.

Below is a map of the municipalities concerning the Cape Winelands District:

Map 2: Locality map of Stellenbosch Municipality concerning Cape Winelands District Boundaries

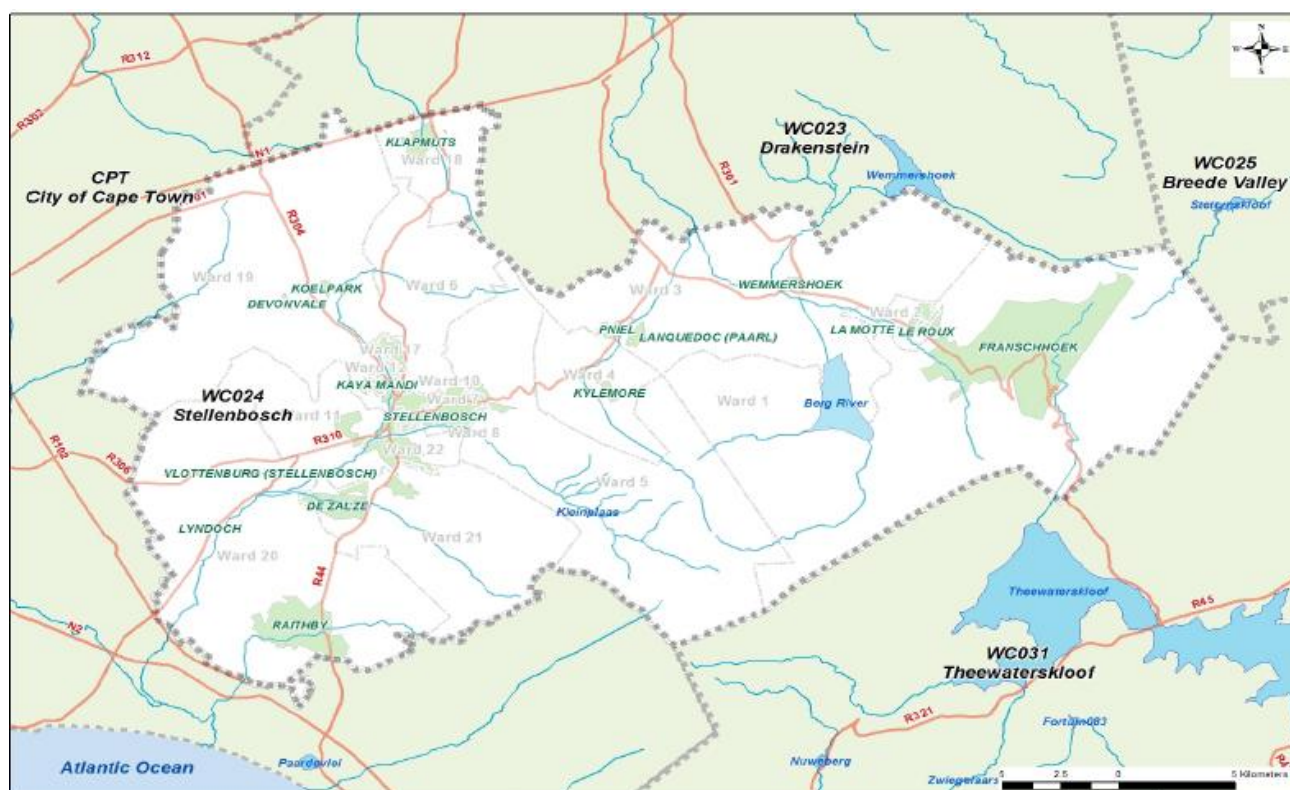


The Cape Winelands District Municipality is located within proximity of the City of Cape Town, which offers excellent access to trade opportunities, routes, and infrastructure such as expanding broadband networks, an international airport (with direct flights to international cities), the second-largest container port in the country, and a comprehensive road and rail network. This makes the Cape Winelands district ideally located as an investment destination. The Cape Winelands District municipal area incorporates Drakenstein, Stellenbosch, Breede Valley, Langeberg, and Witzenberg.



Below is a map of the Stellenbosch Municipality's area of jurisdiction:

Map 3: Locality map of municipal boundaries



Stellenbosch Local Municipality is located in the heart of the Cape Winelands and adjacent to the City of Cape Town and Drakenstein Municipality. Stellenbosch Municipality, as a local authority, governs the towns of Stellenbosch, Pniël, Klappmuts, Kylemore, Jamestown, Raithby, Ida's Valley, Cloetesville, Kayamandi, and Vlootenburg, as well as the surrounding rural areas. The area covers 831 square kilometres and adjoins the City of Cape Town (CoCT) to the west and south and the Breede Valley, Drakenstein, and Theewaterskloof municipalities to the east and north. Functionally, Stellenbosch Municipality (SM) forms part of the Greater Cape Town metropolitan area.

The main settlements in SM are the historic towns of Stellenbosch, Franschoek, and Klappmuts. There are also several smaller villages, including Jamestown (contiguous with Stellenbosch town), Pniël, Johannesdal, Lanquedoc, Lynedoch, and Raithby. New nodes are emerging around agricultural service centres, for example, Koelenhof and Vlootenburg. Stellenbosch is a sought-after space, offering opportunity and quality of living while being near city life. This has placed the municipal area under constant development pressure.



2.3 Stellenbosch Municipality at a Glance

Table 15: Stellenbosch Municipality - Summarised Statistics

Population Estimates, 2025				Actual households, 2025	
	Population 210 962			Households 58 912	
				(Source: MYPE)	
Education, 2025			Poverty, 2025		
	Learner Retention Rate	7.6%		Gini-Coefficient	0.59
	Learner-Teacher Ratio	26.7		Poverty Head Count Ratio (UBPL)	71.4%
Health, 2025					
	Primary Health Care Facilities	Immunisation Rate	Maternal Mortality Ratio (per 100 000 live births)	Teenage Pregnancies – Delivery rate to women U/19	
	8 (excl. mobile / satellite)	58.4%	58.0%	12.7%	
Safety and Security			The annual number of reported cases in 2024/25		
	Residential Burglaries	DUI	Drug-related Crimes	Murder	Sexual Offences
	996	251	1464	79	254
Access to Basic Service Delivery			Percentage of households with access to basic services, 2024/25		
Water 98.5%		Refuse removal 87.4%	Electricity 97.1%	Sanitation 96.7%	Formal Housing 72.4%
					
Labour, 2024			Socio-economic Risks		
Unemployment Rate (narrow definition) 13.8%			Risk 1	Job Losses	
			Risk 2	Low Learner retention	
			Risk 3	Low skills base (Labour)	
Largest 3 sectors			Contribution to GDP, 2024		
Finance, insurance, real estate and business services		Wholesale and retail trade, catering and accommodation		Manufacturing	
29.2%		15.8%		15.7%	

Source: Western Cape Local Government MERO 2025



2.4 Socio – Economic Context

All socio-economic information is sourced from the Local Government 2025 – 2026 Municipal Economic Review and Outlook (MERO). The report provides a snapshot of the safety and well-being of our communities, and economic growth. The statistical data are primarily sourced from Statistics South Africa, administrative data from sector departments, the Municipal Review and Outlook (MERO), Global Insight Regional Explorer, and Quantec.

The population growth and socioeconomic data are essential for effective municipal planning and the equitable distribution of public services. Population size, household growth, age structure and migration patterns all have a direct impact on the demand for infrastructure, housing, education, healthcare and social services. In rapidly expanding economic hubs such as the Stellenbosch municipal area, monitoring these trends enables policymakers to better anticipate future service demands, allocate resources efficiently, and design targeted interventions that enhance social well-being while also strengthening economic resilience.

The GDP performance, risk, and vulnerability factors can be read in detail within the Local Government MERO 2025 for the Stellenbosch municipal area.

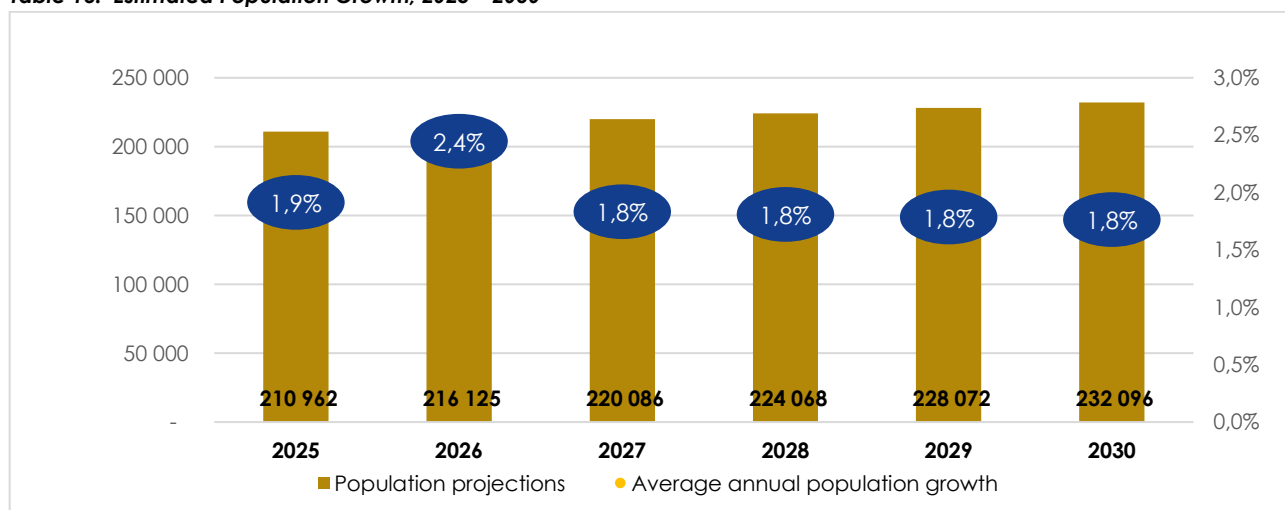
2.4.1 Population Growth

In 2025, the Stellenbosch municipal area was home to **210 962** individuals, reflecting an annual population growth rate of **1.9 per cent** during 2025. This significant increase illustrates Stellenbosch's appeal, particularly due to migration with the educational institutions and vibrant community atmosphere. This growth necessitates strategic planning for infrastructure and local services to support the needs of a larger population.

The household growth reflects the demographic expansion within Stellenbosch. In terms of households, Stellenbosch exhibits an annual growth from 57 520 in 2024 to **58 912 in 2025**, with an annual growth rate of approximately **3.6 persons**. This increase highlights a growing demand for municipal services and housing that aligns with the growing population. Addressing this growth in households will require proactive planning and resource allocation for maintaining service quality and community engagement.

The figure below depicts the estimated population growth from 2025 - 2030:

Table 16: Estimated Population Growth, 2025 – 2030



Source: Western Cape Local Government MERO 2025 and Department of Social Development, Western Cape Provincial Population Unit (PPU), 2025



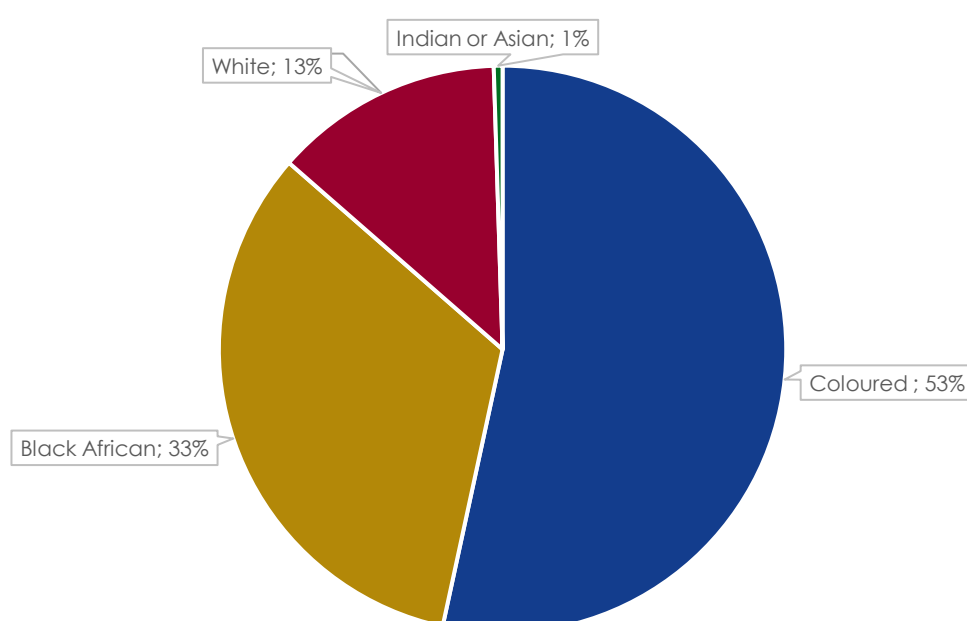
2.4.2 Racial Split

The race dynamics in the Stellenbosch municipal area present a diverse demographic landscape. The population comprises Black African individuals, accounting for 33.1 per cent of the total, followed closely by the Coloured community, constituting 53.5 per cent. White residents make up 13.1 per cent of the population, while individuals categorised as Indian / Asian represent a smaller proportion at 1 per cent.

This cross-analysis highlights the intricate racial composition within the Stellenbosch community, underscoring the significance of cultural diversity and its potential impact on economic and social interactions.

The figure below indicates the ratio split within the Stellenbosch Municipality:

Figure 6: Racial Split for the WCO24



Source: Western Cape Local Government MERO 2025

2.4.3 Gender Ratio

The 2025 population pyramid of the Stellenbosch municipal area indicates a noticeable gender imbalance within the 20 - 24 and 25 - 29 age cohorts, with 12 372 males compared to 12 422 females in the 20-24 age group. This pattern reflects the underlying demographic and socio – economic dynamics of the area. The gender imbalances could be a nexus of labour migration patterns, the substantial student population (which often influences age-specific demographic distribution) and potential out-migration of males seeking employment opportunities elsewhere. These factors contribute toward shaping the structure of the local labour force and demographic profile of the Stellenbosch municipal area.

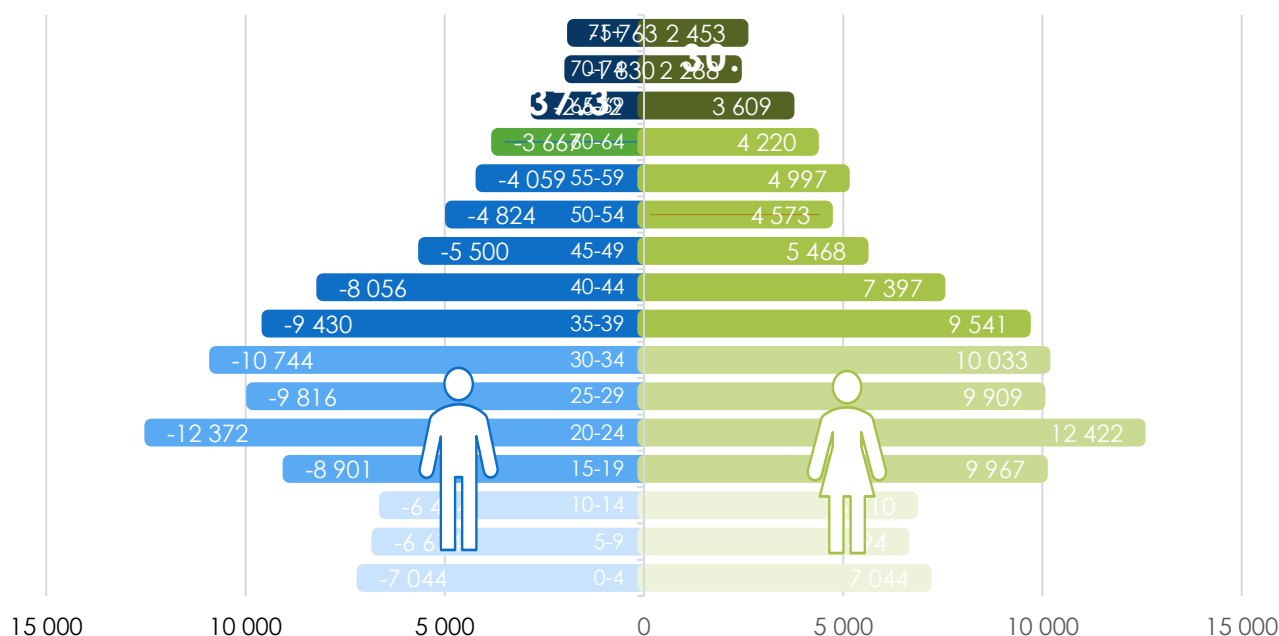
This demographic imbalance may contribute to a growing dependency burden. The relatively large base of children (0 to 14 years) and the rapidly expanding elderly population (especially females aged 60 and above) will place increasing pressure on a potentially constrained work – age population to sustain public expenditure on social services, healthcare and pensions. In addition, it will in the future strain public resources and shift housing demands and settlement patterns. To sustain economic



growth and social stability, policy responses will need to focus on strategies that retain young male professionals or facilitate adaptation to a workforce with a higher female participation rate.

The table below depicts the gender ratio within the Stellenbosch municipal area.

Figure 7: Ratio of % females and males



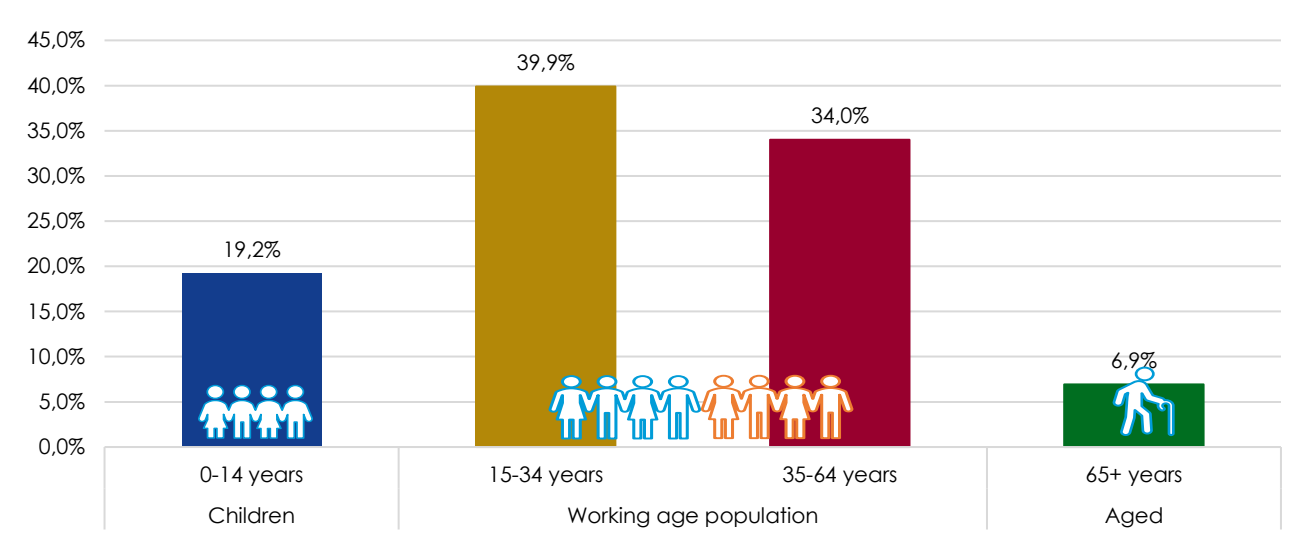
Source: Western Cape Local Government MERO 2025 and Department of Social Development, Western Cape Provincial Population Unit, 2025

2.4.4 Age Cohorts

The age distribution of the Stellenbosch population has significant socioeconomic implications, particularly for future housing and service delivery. With a substantial **39.9 per cent** of the population **aged 15 to 34**, the Municipality is under increasing demand to facilitate job creation and supply affordable housing for young working-age persons. This demographic projection, combined with a sizeable child population (19.2 per cent), indicates continued high demand for basic services and infrastructure, placing a strain on municipal resources. The relatively small population of elderly residents (6.9 per cent) suggests a lower immediate burden on care systems for the aged. In addition, the overall youth-heavy structure points to sustained, long-term demand for indigent support as these young adults form households in a challenging economic environment.



Figure 8: Population by Age Group, 2025



Source: Western Cape Local Government MERO 2025 and Department of Social Development, Western Cape Provincial Population Unit, 2025

2.5 Education

The socio-economic impact of education within municipalities is profound and complex, touching on various aspects of community development and individual well-being. Empowering the population will have a significant impact on the local economy's development and human resource capacity. Additionally, an educated workforce attracts investments and industries, fostering economic growth and stability. Education also plays a pivotal role in reducing poverty and promoting social equity by breaking the cycle of intergenerational poverty. Learners in the Stellenbosch municipal area have access to education through the availability of 50 schools. Three-quarters of these education facilities **(74.0 per cent)** operate as no – fee schools.

The growing demand for schooling in the Stellenbosch municipal area has been met with a concerning stagnation in education capacity, as reflected in the learner – teacher ratio below. The ratio of the Stellenbosch municipal area has remained unchanged, rising marginally from **26.2 in 2024** to a projected **26.7 in 2025**.

The combination of increasing learner enrolment and relatively unchanged learner-teacher ratio in Stellenbosch implies that the education system is struggling to keep pace with the population growth. Consequently, expanding larger class sizes and strained public resources threaten educational quality. These risks exacerbate long-term inequality, undermining the very human capital development needed for sustainable economic inclusion.

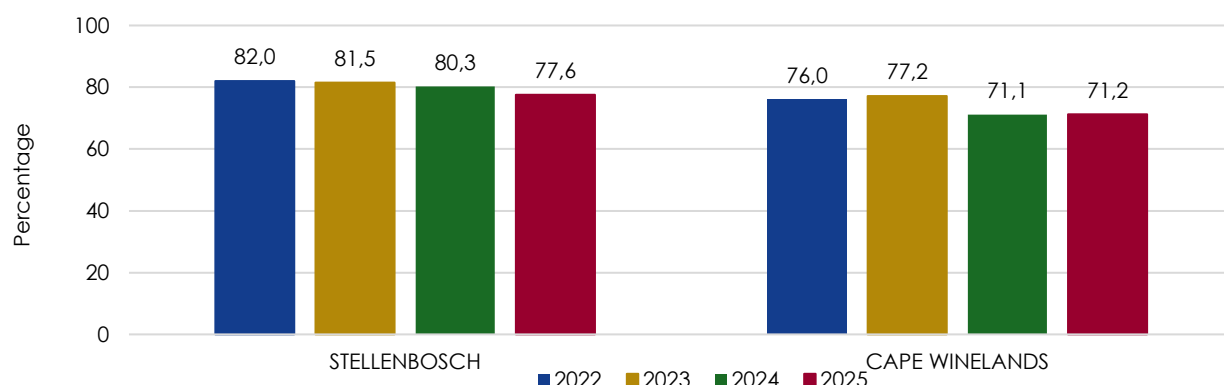
2.5.1 Learner enrolment, the learner-teacher ratio and learner retention rate

Learner retention in Stellenbosch experienced a notable decline from **82.0 per cent in 2022** to a concerning **77.6 per cent in 2025**. It is evident that the educational decline depicts a deteriorating socio-economic challenge within the region, presenting an enhanced emphasis on education and potentially indicating improved access to educational facilities. Stellenbosch is a hub for both education and agriculture, luring families to the area.



The graphs below depict the learner retention from 2022 – 2025.

Graph 1: Learner Enrolment 2022- 2025

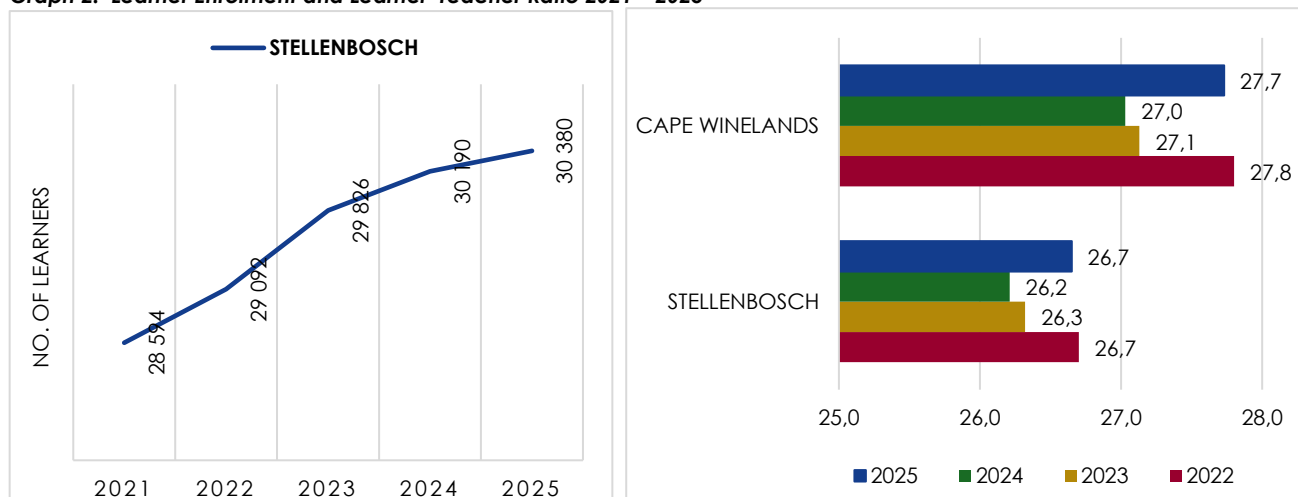


Source: Western Cape Local Government MERO 2025

Learner enrolment in the Stellenbosch municipal area has steadily increased, rising from 28 594 in 2021 to a projected 30 380 in 2025. This trend reflects a pronounced in-migration dynamics to Stellenbosch, likely motivated by the area's superior economic opportunities and its reputation for high-quality educational institutions.

The increasing demand for schooling in the Stellenbosch municipal area has been met with a concerning stagnation in educational capacity, as reflected in the learner – teacher ratio. This ratio has remained largely static, increasing slightly from 26.2 in 2024 to a projected 26.7 in 2025. This highlights the persistent challenges in scaling educational resources to match population growth.

Graph 2: Learner Enrolment and Learner-Teacher Ratio 2021 – 2025



Source: Western Cape Local Government MERO 2025

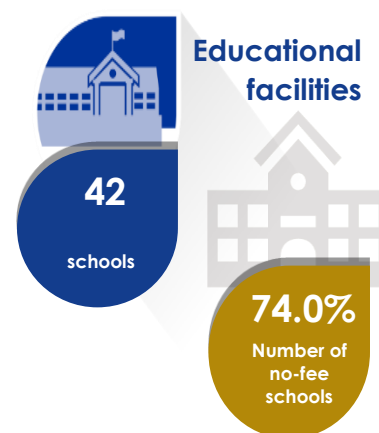


2.5.2 Number of schools and no-fee schools

Figure 9: Number of schools and no-fee schools

The number of schools within the Stellenbosch municipal area was recorded at 50 in 2025.

The proportion of no-fee schools in the Stellenbosch municipal area remains at 70 per cent in 2025, whereby 71.4 per cent are equipped with libraries.



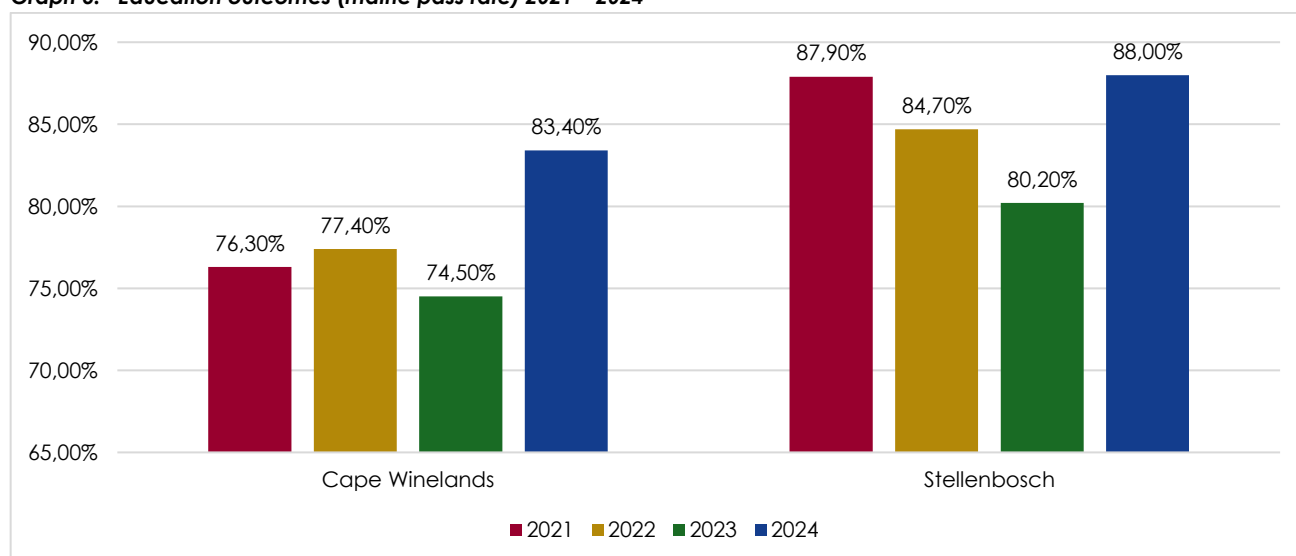
Source: Western Cape Local Government MERO 2025

2.5.3 Education outcomes (matric pass rate)

Education remains one of the key avenues through which the state is involved in the economy. In preparing individuals for future engagement in the labour market, policy choices and decisions in the sphere of education play a critical role in determining the extent to which future economic and poverty reduction plans can be realised. The matric pass rate of the Stellenbosch municipal area has shown a strong recovery, rising to 88.0 per cent in 2024 after a concerning three-year decline to a low of 80.2 per cent. This high pass rate indicates that a significant proportion of learners in Stellenbosch are completing their schooling and performing well in the matric exams.

The graph below depicts the Matric pass rates from 2021 to 2024.

Graph 3: Education outcomes (matric pass rate) 2021 – 2024



Source: Western Cape Local Government MERO 2025



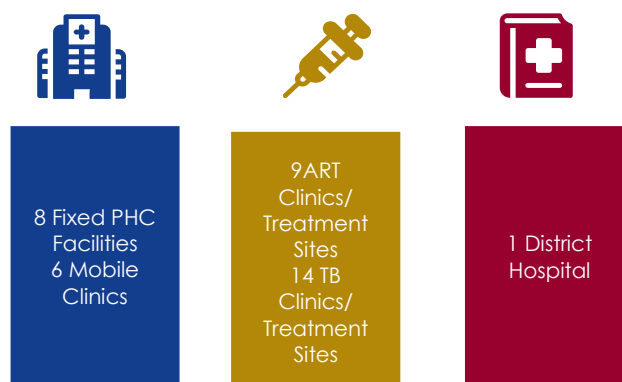
2.6 Health

2.6.1 Health Facilities

According to the MERO 2025, the Stellenbosch municipal area has 8 fixed primary healthcare facilities, comprising 7 fixed clinics, 1 community day centre, as well as 6 mobile / satellite clinics. In addition to these primary healthcare facilities, there is one district hospital, 9 ART treatment sites, and 14 TB clinics.

The table depicts the total healthcare facilities.

Table 17: Health facilities

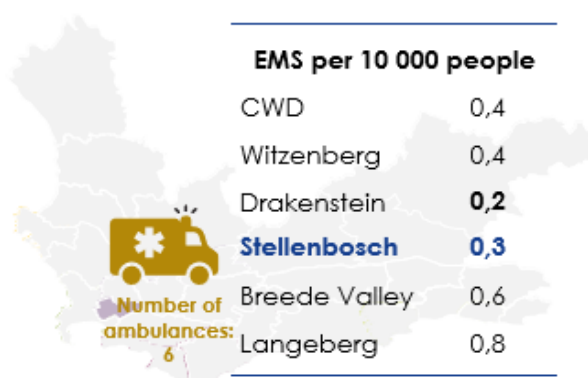


Source: Western Cape Local Government MERO 2025

2.6.2 Emergency Medical Services

The provision of more operational ambulances can provide greater coverage for emergency medical services. This number below only refers to provincial ambulances and excludes all private service providers, and it remained unchanged between 2021/22 and 2022/23.

Figure 10: Emergency Medical Services



2.6.3 Tuberculosis and HIV/ AIDS

The number of TB patients in the Cape Winelands District (CWD) plateaued at a persistently high rate, increasing from **7 990 in 2022/23** to **8 038 in 2023/24**. The stagnation remains at levels considerably higher than those recorded before 2022, suggesting that the population continue to face heightened vulnerability due to overcrowded living conditions, inadequate nutrition, and persistent barriers to accessing healthcare services.

In contrast to the CWD statistics, Stellenbosch has demonstrated a more effective public health response. The TB patient count of the Stellenbosch municipal area remained stable, as indicated in the table below, with a slight improvement compared to the low record statistics in 2021/22.



The divergence suggests that targeted localised interventions in Stellenbosch may be exerting a mitigating effect.

Table 18: Total Registered TB Patients, 2019/20 – 2023/24

Municipality	Number of TB patients registered on Treatment				
	2019/20	2020/21	2021/22	2022/23	2023/24
Cape Winelands	7 000	7 285	7 235	7 990	8 038
Stellenbosch	1 175	1 176	1 062	1 230	1 229

Source: Western Cape, MERO 2025

The District – wide number of patients receiving antiretroviral therapy (ART) has shown a trend of stabilisation coupled with continued, though gradually slowing, growth, reaching 38 361 in 2024/25. This reflects a sustained and effective public health effort to ensure ongoing access to treatment. However, the Stellenbosch municipal area witnessed a significant and unprecedented 12.4 per cent year-on-year decline from 2023/24 to 2024/25, with the patient total decreasing sharply from 7 327 to 6 422. This decrease might suggest a potential crisis in healthcare access or retention, potentially driven by socioeconomic pressures such as patient migration due to rising living costs and service delivery disruption.

Table 19: Number of registered patients on ART, 2019/20 – 2024/25

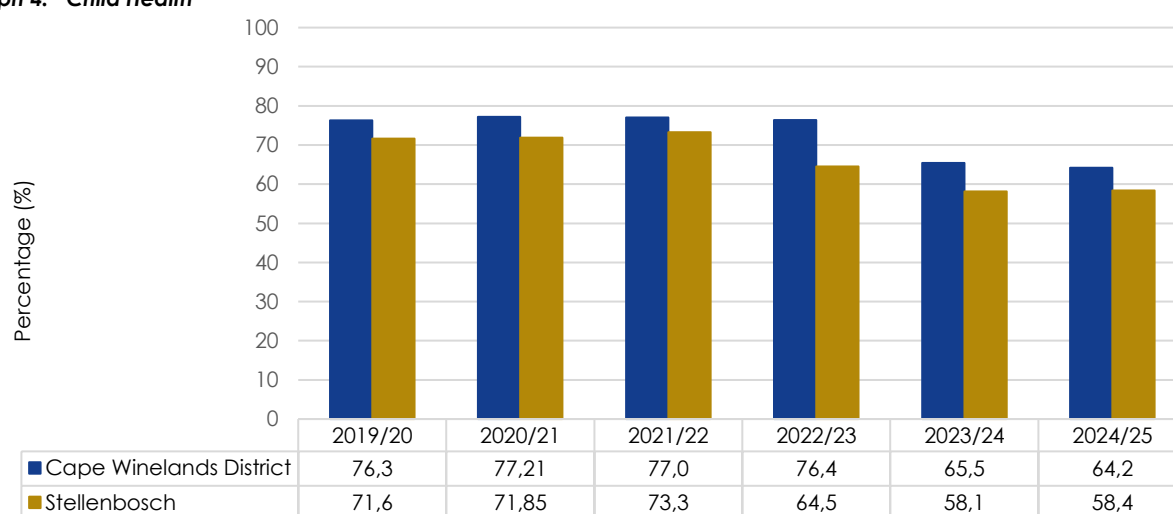
Municipality	Total registered patients receiving ART					
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Cape Winelands District	32 366	32 949	32 719	36 681	38 247	38 361
Stellenbosch	6 960	6 914	6 915	7 066	7 327	6 422

Source: Western Cape Local Government MERO 2025

2.6.4 Child Health

Following relatively stable rates ranging from approximately 71.6 per cent to 77.0 per cent between 2019/20 and 2021/22, both jurisdictions experienced a dramatic and sustained decline at the beginning of 2022/23. The immunisation rate decreased in Stellenbosch to 58.1 per cent in 2023/24, with a slight recovery to 58.4 per cent in 2024/25. This sharp decline signals pressure on the primary healthcare system and is potentially driven by post – pandemic resource limitations, growing vaccine hesitancy or logistical challenges in reaching vulnerable communities.

Graph 4: Child Health

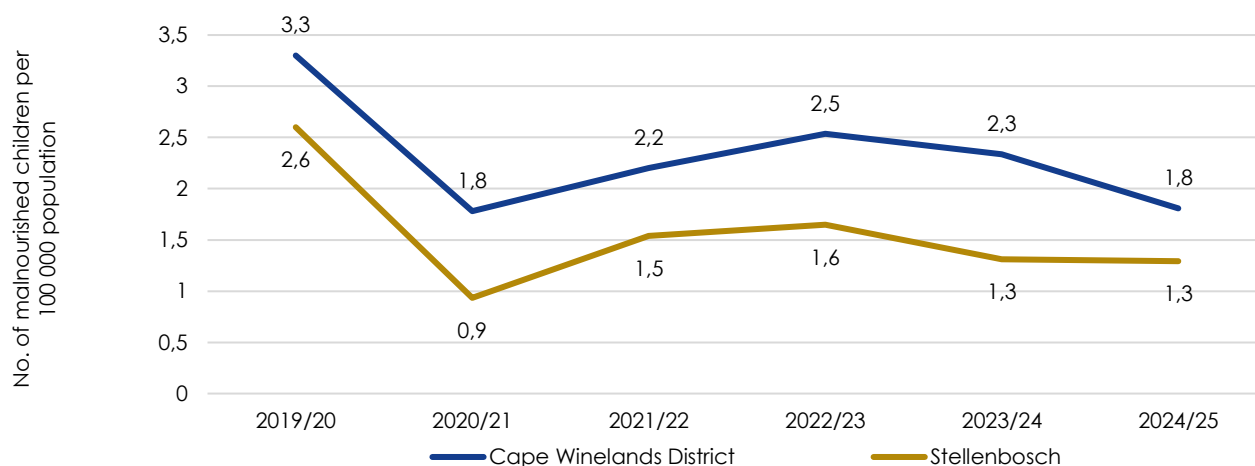


Source: Western Cape Local Government MERO 2025



Based on the malnutrition data for the CWD and Stellenbosch Municipality from 2019/20 to 2024/25, both CWD and Stellenbosch show a significant overall improvement from their 2019/20 rates. For two consecutive reporting periods, the rate in Stellenbosch has remained constant at 1.3 per cent.

Graph 5: Malnutrition, 2019/20 – 2024/25

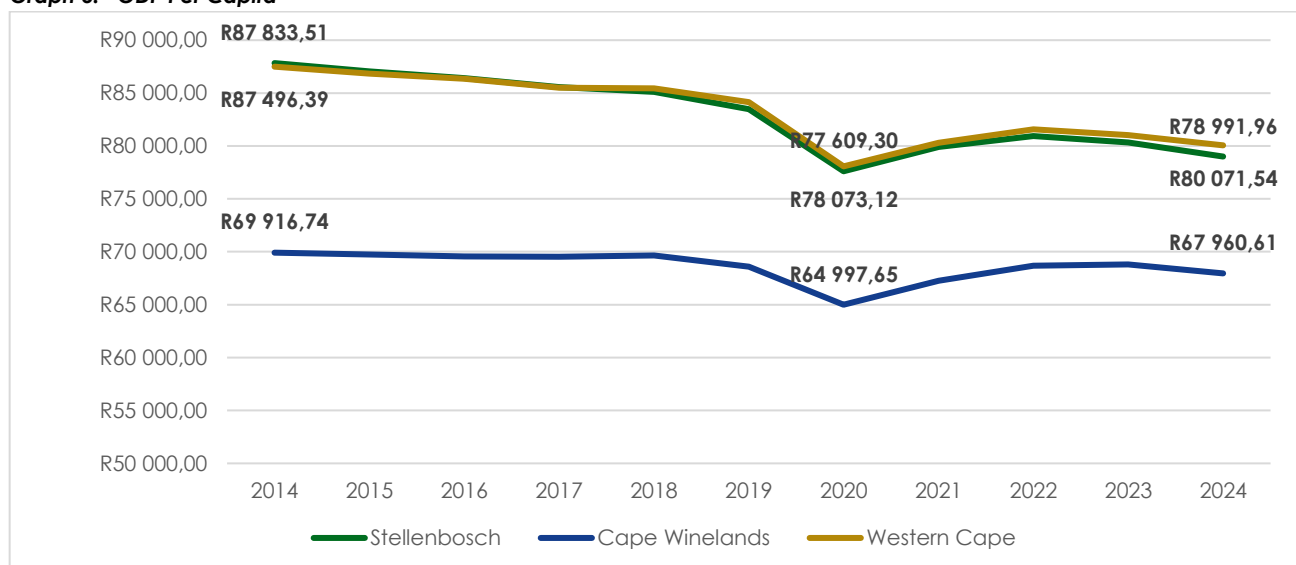


2.7 Poverty

2.7.1 GDPR Per Capita

In terms of Gross Domestic Product per capita (GDPR), an increase is only witnessed when economic growth surpasses population growth. According to the MERO 2025, Stellenbosch's GDP per capita consistently exceeds the Cape Winelands region and Provincial averages, indicating its economic growth. In 2020, per capita GDPR in Stellenbosch contracted sharply (declining to R77 609), then peaked in 2022 (R80 943). It has declined for two consecutive years to R78 992 in 2024. This indicates that Stellenbosch's high – value economy, underpinned by viticulture, tourism and academia, is confronting structural headwinds, including inflationary pressures or slower export growth, which are limiting gains in per capita economic wellbeing.

Graph 6: GDP Per Capita



Source: Western Cape Local Government MERO 2025

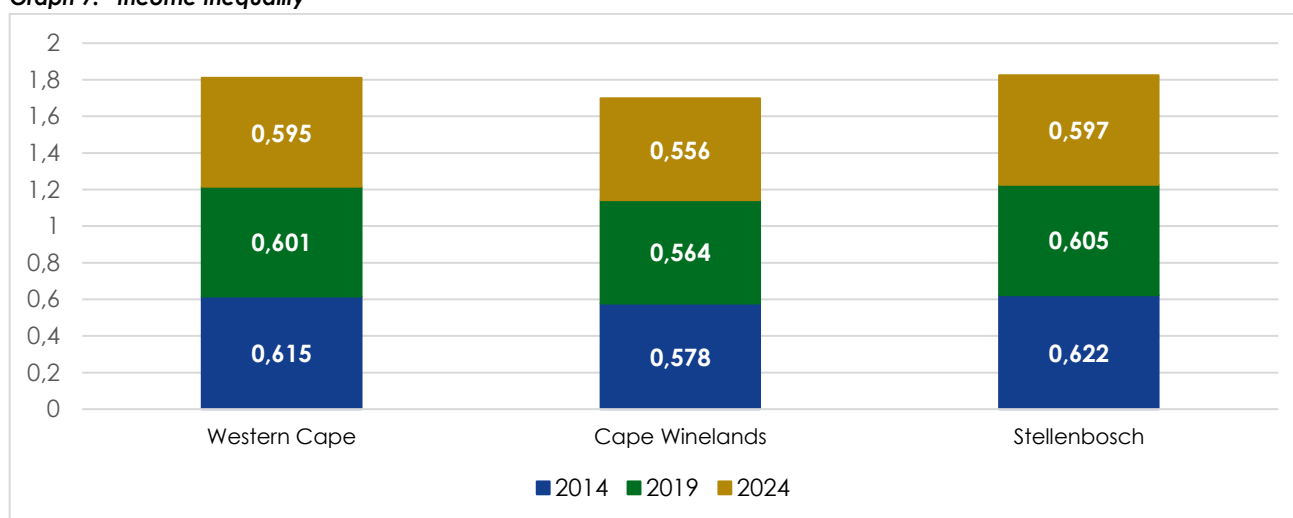


2.7.2 Income Inequality

According to the widely used Gini index, South Africa has one of the highest levels of inequality globally. Inequality is seen through a distorted distribution of income, unequal opportunities, and regional discrepancies.

The National Development Plan (NDP) has set a target of reducing income inequality in South Africa from a Gini coefficient of 0.7 in 2010 to 0.6 by 2030. The Gini coefficient of the Stellenbosch municipal area decreased from 0.605 in 2019 to 0.597 in 2024. However, the improvement was negligible, and the figure remains close to 0.600 – a ratio indicative of severe social strain. The Stellenbosch coefficient exceeds the average for the Western Cape and far surpasses that of the CWD.

Graph 7: Income Inequality



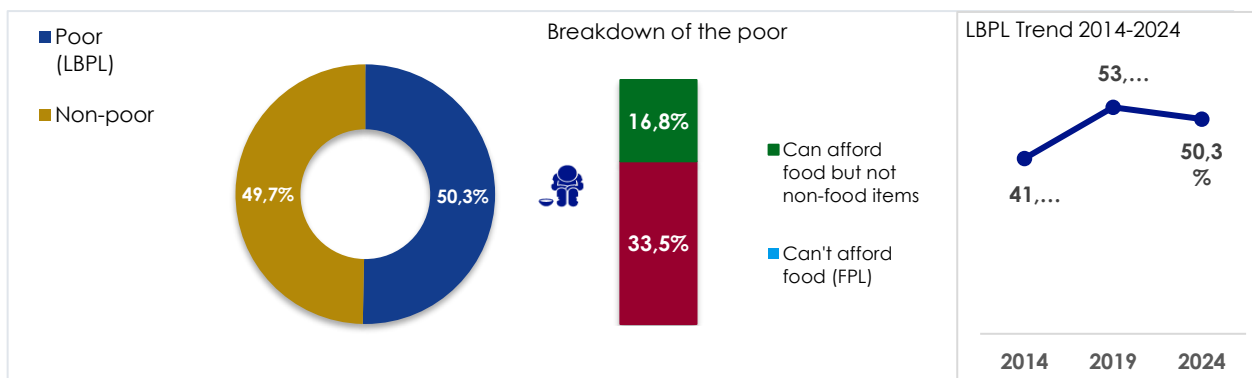
Source: Western Cape Local Government MERO 2025

2.7.3 Poverty Line

The Upper Bound Poverty Line (UBPL) headcount ratio is the proportion of the population living below the UBPL, i.e., that cannot afford to purchase adequate levels of food and non-food items.

Poverty affects the social development of communities through lower life expectancy, malnutrition and food insecurity, higher exposure to crime and substance abuse, lower educational attainment, and poor living conditions.

In 2024, 50.3 per cent of Stellenbosch's population fell below the lower – bound poverty line (LBPL). Of this population, 33.5 per cent fell below the Food Poverty Line (FPL), indicating an inability to afford basic nutritional requirements, while 16.8 per cent were able to meet food needs but remained unable to cover essential non – food needs. Although an improvement has been shown from 2019 of 53.0 per cent, poverty levels remain substantially higher than those recorded in 2014 (41.0 per cent).

**Graph 8: Poverty Headcount Rate, 2014 – 2024**

Source: Western Cape Local Government MERO 2025

2.8 Basic Service Delivery

The Constitution stipulates that every citizen has the right to adequate housing access and that the state must take reasonable legislative and other measures within its available resources to achieve the progressive realisation of this right. Access to housing also includes access to basic services such as potable water, basic sanitation, safe energy sources, and refuse removal services, to ensure that households enjoy a decent standard of living.

This section reflects on the latest available information from the MERO 2025 and Quantec Research for 2025. The latest official statistics were collected by Statistics South Africa in the 2022 Census, but for the purpose of these statistics, Quantec's modelled estimates were utilised by the Western Cape Provincial Government to compile the MERO 2025, which offers more recent and regularly updated figures. The information on indigent households was obtained from the Western Cape Department of Local Government.

2.8.1 Housing and Household Services

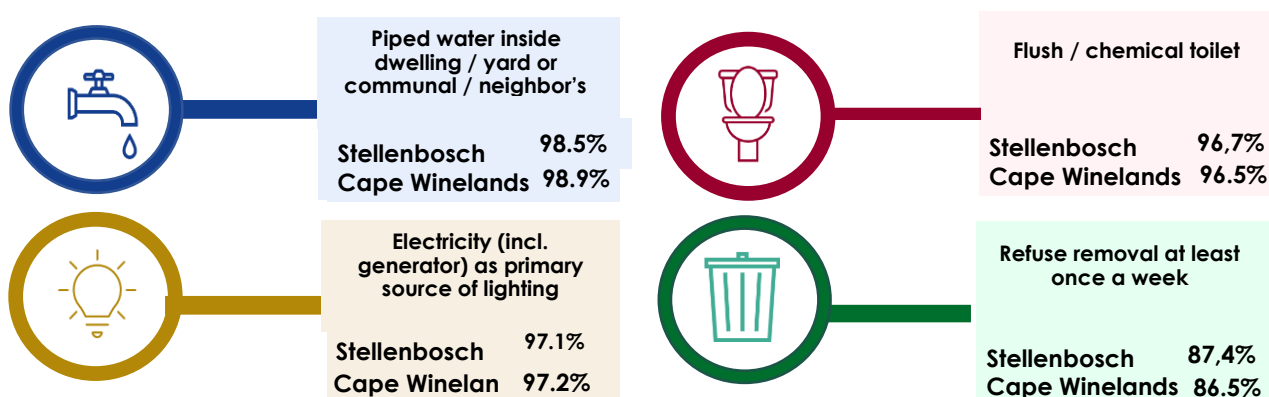
In 2024, in the Stellenbosch municipal area, which comprises 57 520 households, 72.4 per cent had access to formal housing, lower than the Cape Winelands District average of 73.7 per cent. The remaining households were spread across other housing types: 10.0 per cent lived in informal dwellings (i.e. informal dwellings or shacks not located in a backyard), 0.8 per cent occupied traditional dwellings, and 0.2 per cent resided in other or unspecified housing types.

It should be noted that the proportion of households in Stellenbosch residing in informal dwellings was substantially higher than the district average (6.8 per cent). This category, which includes structures in densely populated informal settlements, reflects persistent housing shortages, ongoing urban in-migration pressure, and income inequality.

Service delivery access levels within the municipal area were considerably higher than the access to formal housing, with access to piped water access (98.5 per cent), flush or chemical toilet access (96.7 per cent), electricity access (including generators) for lighting (97.1 per cent), and the removal of refuse at least weekly by the local authority at 87.4 per cent of households. These access levels were above the District figures for electricity and refuse removal services.



Figure 11: Service delivery access levels (HH)



Source: Western Cape Local Government MERO 2025

2.8.2 Free Basic Services

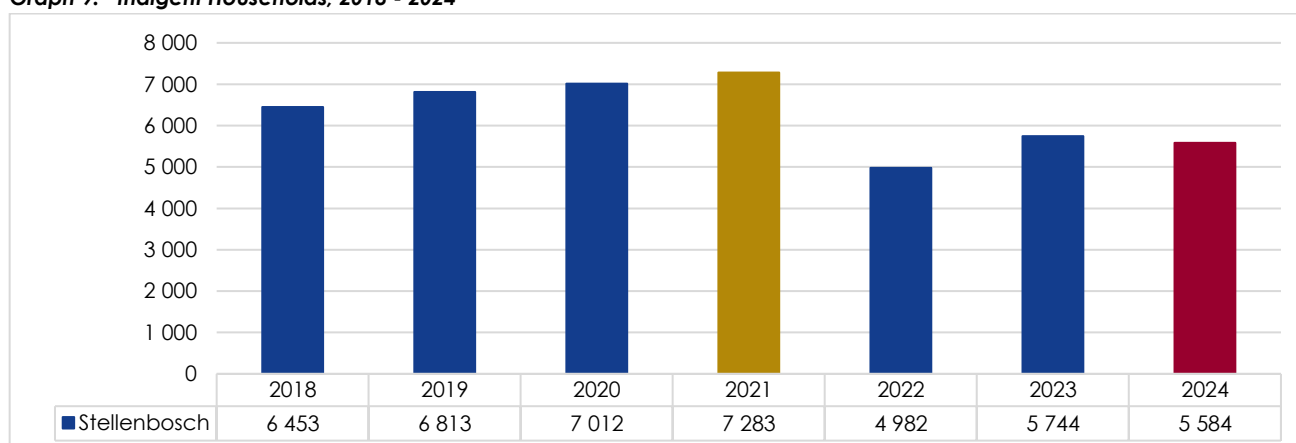
The following table indicates the percentage of average registered indigent households that have access to free basic municipal services. The total number of indigent households excludes all informal households and includes formal households that have been registered as indigent households. The total i.t.o. of free basic electricity includes only indigent households claiming 100 kWh from the Stellenbosch Municipality. Additionally, it excludes the totals for areas where ESKOM manages the electricity distribution.

Per the approved Indigent Policy of the municipality, all households earning less than R7 500 per month will receive free basic services as prescribed by national policy and in terms of Stellenbosch Municipality's Indigent Policy, 2025.

Stellenbosch had a decline in the number of households that were registered for indigent support from 2021 to 2022. In 2021, 7 283 households were recorded, followed by a 32.0 per cent drop to 4 982 in 2022. The lowest recorded number of indigent households was in 2024/25 at 5 584, which is well below pre – pandemic (COVID -19) counts.

The table below indicates the number of households receiving free basic services.

Graph 9: Indigent Households, 2018 - 2024



Source: Western Cape Local Government MERO 2025

Municipalities offer free basic services to financially vulnerable households, and the number of households receiving these services in the Stellenbosch municipal area sharply declined in 2024. Target local initiatives have successfully lifted a major portion of households out of poverty, as evidenced by the divergence from 2022 to 2024. Such interventions include municipal indigent support programmes and expanded access to basic services.



2.9 Safety and Security

All the data below are sourced from the Local Government MERO 2025 for the Stellenbosch Municipal area.

The 2024 crime statistics indicate that the Stellenbosch municipal area is facing a deeply dualistic socio-economic crisis, in which the crime profile is both a cause and a consequence of deep – seated structural inequalities.

The statistics in the table below reflect that Stellenbosch's rate of crime per 100 000 population far surpasses CWD averages in almost every category of crime. Significant disparities are seen in the incidence of driving under the influence (DUI) and the prevalence of commercial crime. The 61.0 per cent rate of DUI recorded in Stellenbosch in 2024 signals a public safety risk and deeper substance abuse issues. The persistence of these trends in 2024 indicates that current approaches to curbing DUI are merely containing, not resolving, the underlying matters.

Table 20: Number of cases per crime category, crime per 100 000 people, 2022 – 2024

Crime Category	Actual Numbers			Trend	Crime per 100 000 Population	
	2022	2023	2024		Stellenbosch	Cape Winelands District
Murder	90	80	79	↔	38	43
Sexual Offences (also see SDS)	248	209	254	↑	123	103
Common assault	1 041	1 119	1 116	↔	539	634
Malicious damage to property	818	839	806	↓	389	416
Burglary at residential premises	941	877	996	↑	481	471
Commercial crime	876	1 064	1 229	↑	594	268
Drug-related crime	1 233	1 474	1 464	↓	707	735
Driving under the influence of alcohol or drugs	264	254	251	↔	121	75

Source: Western Cape Local Government MERO 2025

2.10 Economy and Labour Market Performance

2.10.1 Sectoral Overview

In 2024, the economic landscape of the Stellenbosch municipal area boasted a Gross Domestic Product at the regional level (GDPR) of R25.2 billion, equivalent to 24.0 per cent of the CWDM and 2.7 per cent of the Western Cape economy. Economic activity in 2024 was broadly stagnant, with GDPR growth of only 0.1 per cent and total employment declining by 1.3 per cent to 77 504 jobs. Labour market indicators weakened correspondingly: the unemployment rate rose to 13.8 per cent in 2024, while the labour-force participation rate fell to 66.2 per cent and the labour-absorption rate to 57.0 per cent.

Employment is predominantly focused in Stellenbosch town, which accounts for the majority of formal jobs dominated by higher education, financial and business services, retail activities associated with Stellenbosch University, commercial offices, and tourism. The Franschhoek town is a secondary employment node, with its main sectors in hospitality, accommodation, and restaurants, while Lanquedoc is defined by agri – processing and support activities for crop production. Elsenburg, by



contrast, drives public sector and agricultural research employment through Provincial and academic institutions. This geographic distribution shows a dual economy, one being an urban, service-driven core centred in Stellenbosch town, and a productive agricultural periphery extending through the valley settlements and wine estates.

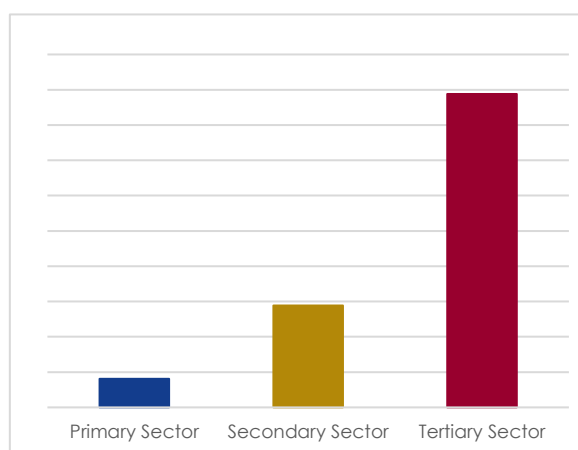
The municipality's economy thrives on a dominant tertiary sector, led by finance, trade and personal services. The finance and business sector provided the only positive growth momentum in 2024, contributing 0.8 percentage points to the overall GDP.

Graph 10: Sectoral contribution to GDP 2024

Primary Sector	
Sector	2024
Agriculture	R1 584.5m
Mining	R35.2m
Total	R1 619.7m

Secondary Sector	
Sector	2024
Manufacturing	R4 496.0m
Electricity	R407.8m
Construction	R869.9m
Total	R5 773.7m

Tertiary Sector	
Sector	2024
Trade	R2 541.3m
Transport	R4 425.3m
Finance	R6 541.9m
General Government	R1 385.1m
Personal Services	R2 866.6m
Total	R17 760.2m



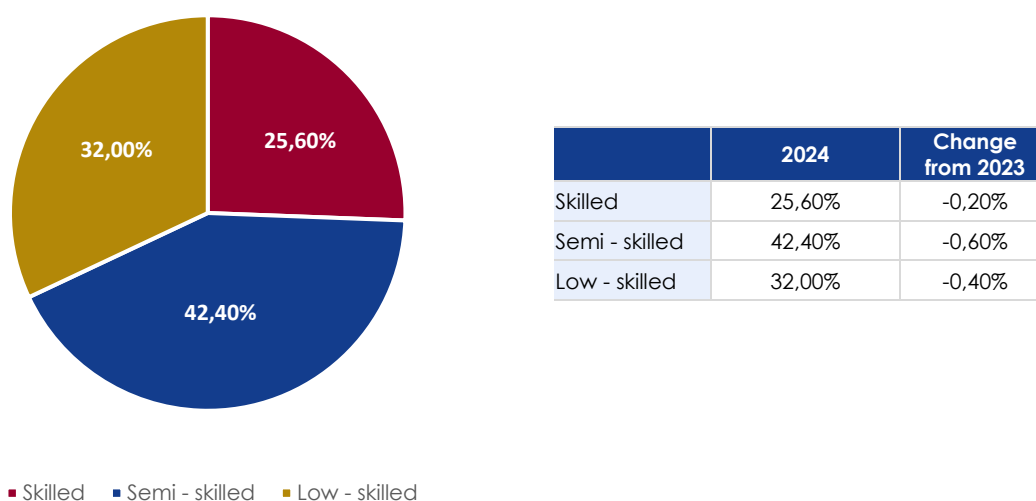
Source: Western Cape Local Government MERO 2025



2.10.2 Formal and Informal Employment

The presence of Stellenbosch University and the diverse industries in the area have led to a significant workforce composition, with 25.6 per cent classified as skilled workers and 42.4 per cent as semi-skilled workers. Informal sector activities, particularly in trade, agriculture, and personal services, contribute significantly to employment, accounting for 23.1 per cent of the workforce in 2024. However, a notable challenge exists for low-skilled workers, constituting 32.0 per cent of the workforce, as recent job creation trends have favoured semi-skilled and skilled workers, limiting opportunities for this demographic.

Graph 11: Skills Level Contribution, 2024



Source: Western Cape Local Government MERO 2025

2.10.3 Job Gains and Losses

It is crucial to facilitate access to education and skills development initiatives in communities where high unemployment rates occur. Social transformation needs to be promoted and provide enough relevant opportunities and resources for the affected demographic areas.

Not only does this initiative enhance the socio-economic landscape, but it also has implications for municipal revenue. A skilled and educated workforce can contribute to a more vibrant local economy, generating higher tax revenues to support municipal projects and services.

An analysis of the formal sector indicates that, although there was a net gain of 3 293 formal jobs, this was overshadowed by losses elsewhere. The most notable increases in informal employment occurred in management consultancy (1 693 jobs) and short-term accommodation (358 jobs). However, these gains were countered by significant job losses in sectors such as other telecommunications activities (617 jobs), private security activities (322 jobs), and notably the manufacture of wines (221 jobs), the latter reflecting the broader downturn experienced in the agriculture sector.



Chapter 3:

Strategic Policy Context

3.1 Municipal Vision and Strategy

Figure 12: Municipal Vision and Strategy



OUR MISSION: To deliver services in an enabling environment through sustainable, cost-effective and accountable services for our community

OUR VALUES: In all of our work and engagements, we subscribe to the following values:

Accountability: As responsible public servants, we pledge to perform our duties in a manner that is open to oversight and public scrutiny. This commitment is shaped by our understanding to give an account of our actions to individuals, groups and organisations.

Excellence: As a municipality, we will strive to deliver excellent services for all areas within the greater Stellenbosch.

Integrity: As servants of the public, we undertake to perform the functions and operations of the Municipality in an honest and ethical manner.

Innovation: We will continuously review our systems, procedures and processes to make them more responsive to customer needs. In partnership with our stakeholders we will seek innovative solutions to complex problems. We will encourage and reward initiatives which show creativity and ingenuity.

Transformation: We, as custodians of hope, will work tirelessly at transforming our Municipality, communities and broader society by unlocking the endless possibilities that our valley holds and treasures. This commitment is shaped by our understanding of the historical, spatial, social and economic inequalities in our valley.

Responsiveness: The municipality to be a responsive municipal entity with zero tolerance for corruption and illegal actions.



VISION

We describe the vision of where we want to be as a municipality and the Greater Stellenbosch area as the **“An Integrated Valley of Opportunity and Innovation”**

MISSION

Our mission is to deliver services in an enabling environment through sustainable, cost-effective and accountable services for our community

VALUES

In all our work and engagements with the community and other stakeholders, we subscribe to the following values:

Integrity: As servants of the public, we undertake to perform the functions and operations of the municipality honestly and ethically.

Accountability: As responsible public servants, we pledge to perform our duties in a manner that is open to oversight and public scrutiny. This commitment is shaped by our understanding of the need to give an account of our actions to individuals, groups, and organisations.

Transformation: We, as custodians of hope, will work tirelessly to transform our municipality, communities, and broader society by unlocking the endless possibilities that our valley holds and treasures. This commitment is shaped by our understanding of the historical, spatial, social, and economic inequalities in our valley.

Innovation: We will continuously review our systems, procedures, and processes to make them less bureaucratic and more responsive to customer needs. We will acknowledge and reward initiatives that show creativity and ingenuity.

Excellence: As a municipality, we will strive to deliver excellent services in all areas within the greater Stellenbosch.

Responsiveness: The municipality is a responsive municipal entity with zero tolerance for corruption and illegal actions.

3.2 Strategic Focus Areas (SFAs)

3.2.1 Strategic Focus Area 1: Valley of Possibility

The Stellenbosch area offers ample possibilities to their stakeholders. The unlocking of these possibilities to encourage opportunities for enterprise, creativity and business development in our cities, towns and villages is an urgent issue in South Africa. Unemployment, poverty, income inequality, and skills shortages are major concerns impacting the economy. This strategic focus area has three broad dimensions that address these challenges: The first relates to the provision of services to citizens and how these services can assist them in facilitating development and job creation. The second relates to the internal workings of the municipality and how municipal procurement of services aids in fostering opportunities for enterprise development and creativity. The third-dimension asserts that efficient infrastructure and services lie at the heart of the municipality's mandate. Infrastructure and services of different kinds fulfil the basic needs of citizens and also enable enterprise and business development. Without appropriate, well-maintained infrastructure, the greater Stellenbosch area will fail as a place of living, work, and learning.

3.2.2 Strategic Focus Area 2: Green and Sustainable Valley

Several dimensions of the environment underpin its importance for the greater Stellenbosch area and the people living within it. The first is an ecological dimension, which recognises that the natural



environment and its processes provide the setting in which and the basic resources with which human life is played out.

The second is an economic and productive dimension, which recognises that the natural environment underpins vitally important tourism and agricultural economies. The third is a psychological, social, and recreational dimension, which recognises that human life is qualitatively affected by a sense of place and the need for places of 'escape' from urban life. The fourth is a cultural dimension, which recognises the inextricable relationship between the characteristics of a place, people's activities in that place, and the emergence of cultural expressions and forms.

There are at least three reasons why the spatial direction is important. Firstly, we live our lives in geographic spaces; how activities and infrastructure are organised in space fundamentally impacts people's access to opportunity. For example, prioritising new urban development on agricultural land may harm the overall viability of agriculture and the food security of an area. Another example is the location of housing for poor people far away from work opportunities, which impacts disposable income, work productivity, and transport infrastructure provision. Secondly, the municipal strategy has, over the last decade, taken a strong sectoral approach. The approach looks at development in sectors as reflected in the LED plans, plans for creative industries, small enterprises, tourism, and so on. Unfortunately, much of this work is silent on the impact of space on specific sectors and has helped to hide spatial inequity in our settlements. Thirdly, the municipal government has considerable influence over the space economy of settlements. Under its mandate, local government can determine the nature and location of key infrastructure and where settlement is to occur and where not. Local government cannot grow the economy, but it impacts economic success through the provision and maintenance of infrastructure and how activities are organised in space.

3.2.3 Strategic Focus Area 3: Safe Valley

Establishing safety and law-abiding behaviour in greater Stellenbosch is an absolute priority. All our efforts to improve services, opportunities, and sound financial position – including affordable rates – will come to nothing if by-laws are not respected, our assets are vandalised, or our neighbourhoods, roads, business areas, and recreational facilities are not safe. Safety and security, together with cleanliness, are often cited as the most important factors in getting investment into a city or town. A safe and secure Greater Stellenbosch area is thus not only a functional necessity but also underpins elements of economic and social development strategies.

3.2.4 Strategic Focus Area 4: Dignified Living

All our citizens should have access to a dignified life, irrespective of their relative material wealth or their background. By a dignified life, we mean, inter alia, access to shelter, ethical administration of municipal housing, and sufficient choice in housing opportunities for different income groups, including young people. We also mean neighbourhoods with accessible public facilities and services. Support for vulnerable groups, including the youth, women, and elderly, is critical, as is a close working relationship with other government and social agencies that focus on the needs of these groups.

3.2.5 Strategic Focus Area 5: Good Governance and Compliance

As more people become urbanised, towns and cities have become increasingly important foci of political and economic power and service provision. As the 13th largest economy nationally, the greater Stellenbosch area and municipality is a significant seat of power and deliverer of services. Deciding what to do, when, where, and to whose benefit it is, however, is a difficult task. The range of services to be provided is wide in scope, and the needs of citizens and enterprises vary significantly. Given the depth of need in many communities and limited resources, tough choices have to be made. To succeed, municipalities have to develop appropriate policy and decision-making structures and plan carefully for the long and short term (across territorial areas and sectors). They should also



ensure synergy between the work of the political and administrative spheres of the municipality, their work, and that of other spheres of government, civil society, and the business sector. Municipalities should communicate well and monitor processes and procedures in a structured manner. It is also important that excellence in service delivery contributions, both external and internal to the organisation, be recognised and built upon.

We cannot serve the needs of our citizens without a skilled and customer-focused administration in all the different functional areas and at all levels of the municipality. Given the rapid change in all facets of society, the opportunity must exist for staff to develop their skills, whether in specific functional areas or management. To ensure the best use of public resources, regular performance management is essential. The information must be readily available, and contact between citizens and the municipality should be responsive and as efficient as possible.

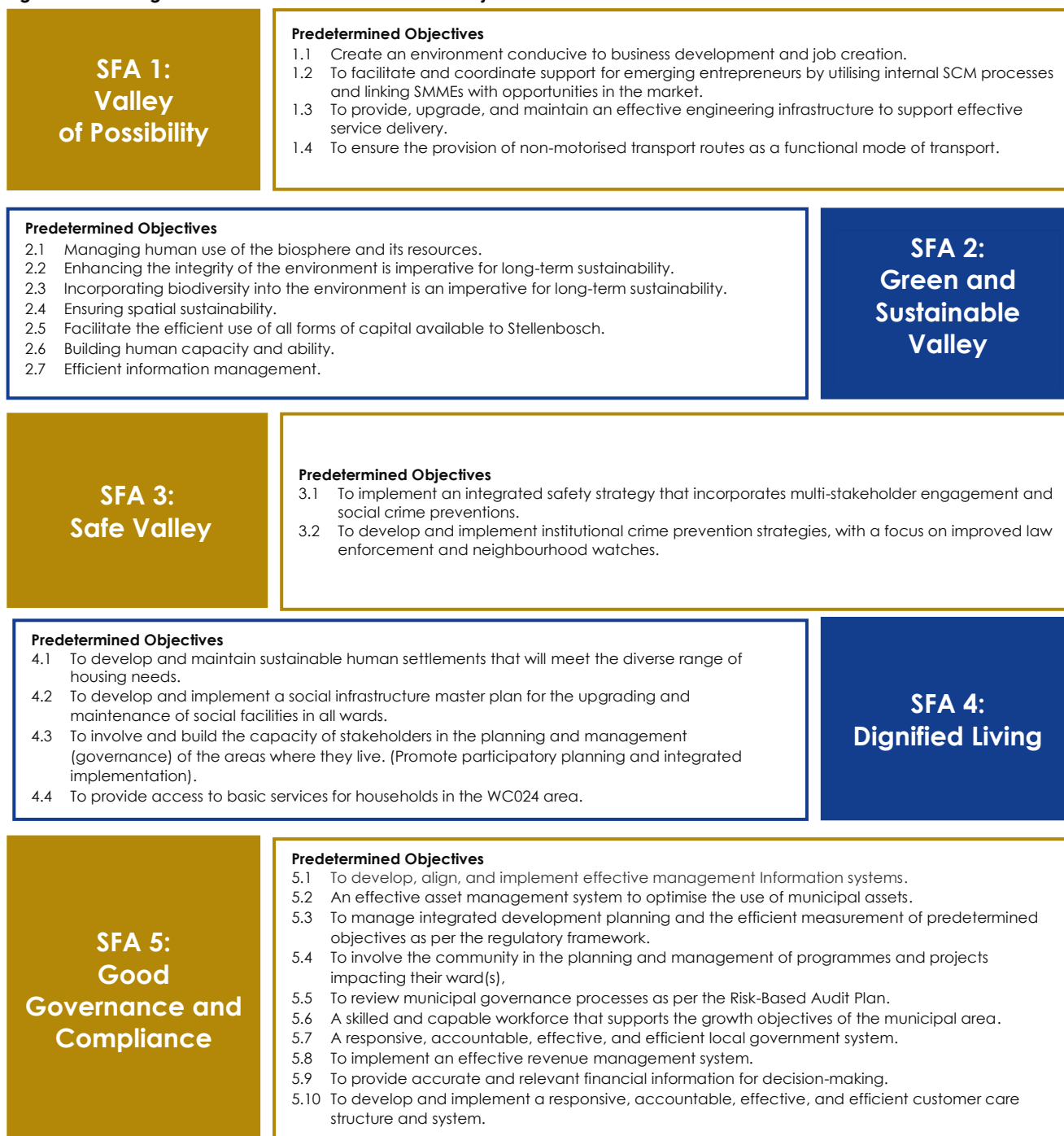
The facilities that house the administration also need to be organised in a manner that facilitates integrated and joint work among the staff themselves, and between staff, political leadership, and other sectors of the community.

A sound financial basis is central to implementing any strategy. The greater Stellenbosch area is no exception. To meet the needs of its citizens, the municipality is required to manage revenue streams sustainably. It also needs to ensure that funds available are utilised for identified projects and that value for money is achieved. In procuring goods and services, ethical conduct is essential to ensuring the integrity of the municipality. It is most important that the use of municipal resources supports agreed-upon objectives; in other words, the municipal budget and ongoing expenditure must be strategy-led.



3.3 Strategic Objectives and Predetermined Objectives

Figure 13: Strategic Focus Areas and Predetermined Objectives





3.4 Core Principles in Executing Strategy

The municipality comprises three core components:

- Democratically elected political leadership;
- The administration, comprising officials; and
- Citizens, as individuals, interest groups, and organisations (public, community-based and private).

For sustainable municipal management, political leadership, and the administration work closely together. Ultimately, democratically elected political leadership is responsible for policy direction. The administration provides advice and implements policy.

International best practice shows that the only way to carry out sustainable urban management is to engage in meaningful partnerships with communities, where communities take full responsibility for the development of their neighbourhoods. Stellenbosch Municipality is committed to ensuring that the real social and economic development of our poorest communities is realised through proper community input and ownership. It is not generally realised that communities are legally part of the municipality. This being the case, however, means that local communities cannot simply play the role of critics or passive bystanders. Local communities must play an active part in the planning and implementation of projects and programmes in their neighbourhoods.

A component of community participation focuses on ward-based planning, where the desired outcome is to have a ward-based plan for each of the 23 wards. Ward-based plans are a form of participatory planning designed to promote community action, with clear linkages to the IDP. Such plans mobilise communities and citizens to take responsibility for their destinies and capture what communities see as their desired outcomes. They also help to speed up the implementation of the IDP. This ensures that the IDP objectives become the collective responsibility of community members, ward councillors, ward committees, the business community, NGOs and CBOs, and all other stakeholders in the greater Stellenbosch. This presents an opportunity for visionary local leaders to implement a shared agenda and show tangible and measurable results through collectively addressing the above-mentioned ward priorities.

3.4.1 Alignment with institutional structures and processes

Conventional strategic planning processes aimed at guiding development and management decisions are time-consuming. Preparing a detailed strategic framework and implementation programme can take months. Unfortunately, these processes do not provide for the “now” – the need to guide decisions today. For municipalities, the “now” has become extremely important. Every month counts. We believe that our challenges have become so significant that if we do not find an integrated and commonly shared response to them fast, we may lose much of what is special about an area and be poorly prepared to meet future challenges successfully. We often find that the fact that a strategy is “under preparation” is used as an excuse for inaction or even poor decision-making. The arm's-length approach also appears to neglect local experiential knowledge – what people know through working with service issues daily. With this in mind, we have provided for regular, informal, but structured engagements between the MayCo and the Director's Forum to discuss strategic matters and how to best respond to these issues.

These planning methods bridge the gap between local experiential knowledge, the technical requirements of strategy preparation, and the need for strategic frameworks to be available to deal with immediate decision-making. This process is aimed at getting an initial position through intense, structured information-sharing and planning workshops on how to direct the development and management of the municipality. Written up as an initial strategy, provision is made for influencing the



decisions of today and the nature of further work in a manner that supports the strategy. The strategy becomes the broad strategic framework, elaborated on in further technical work.

3.4.2 The tools of governance

Policy: defining / framing the position of government and direction for action concerning issues where clear choices exist (for example, to focus on private or public transport, to grow a settlement outwards or contain it inwards).

Plan making: indicating where resources should focus functionally or spatially, in what form, and when.

Legislation: directing, constraining, and rewarding (potentially) the behaviour of different actors in society (in the interest of all citizens).

Regulation: elaborating on behaviour outlined in legislation through guidelines, standards, and so on.

Fiscal measures: fees, charges, and taxes for services as a means for raising government revenue and directing action in support of policy and legislation (through fiscal "incentives").

Financial measures: the priorities and areas of government spending, including investments in infrastructure, facilities, and programmes to support spatial and sectoral or functional area policy and plans.

Institutional measures: arrangements for decision-making, the allocation of powers, responsibilities, agreements, and relationships between government and other actors, human resource capacity / competency, and measurement systems within government and between government and other actors.

Asset management: the approach taken to the management of government assets (land, public facilities, and so on).

Knowledge and information management: the government's investment in and dissemination of knowledge about existing / anticipated conditions that require management.

Advocacy: the positions that the government takes on issues, "positive" and "negative." This could be through the media, public meetings / engagements, events, and so on.

3.5 Global Policy Direction

The Stellenbosch Municipality's strategic planning does not occur in a vacuum. Various key policy directives are being employed, ranging from a global reach to more specific directives applicable to the municipality and its neighbouring municipalities. All these directives are considered when framing future strategic planning and resource allocation. The sections below outline key policy directives considered when framing Stellenbosch Municipality's 4th review of the 5th Generation IDP 2022 – 2027.



3.5.1 Sustainable Development Goals (SDGs)

The Sustainable Development Goals (SDGs), officially known as *Transforming Our World: The 2030 Agenda for Sustainable Development*, are a set of seventeen aspirational "Global Goals" with 169 targets between them. The agenda is an action plan for people, the planet, and prosperity, with a focus on strengthening peace and partnerships. The SDGs are integrated and indivisible and balance the three dimensions of sustainable development: the **economic**, **social**, and **environmental**. The goals are the following:

Figure 14: Sustainable Development Goals (SDGs)



Sustainable Development Goals (SDGs) 2030

- Goal 1: End poverty in all its forms everywhere.
- Goal 2: End hunger, achieve food security and improved nutrition, and promote sustainable agriculture.
- Goal 3: Ensure healthy lives and promote well-being for all ages.
- Goal 4: Ensure inclusive and equitable quality education and promote life-long learning opportunities for all.
- Goal 5: Achieve gender equality and empower all women and girls.
- Goal 6: Ensure availability and sustainable management of water and sanitation for all.
- Goal 7: Ensure access to affordable, reliable, sustainable, and modern energy for all.
- Goal 8: Promote sustained, inclusive, and sustainable economic growth, full and productive employment, and decent work for all.
- Goal 9: Build resilient infrastructure, promote inclusive and sustainable industrialisation, and foster innovation.
- Goal 10: Reduce inequality within and among countries.
- Goal 11: Make cities and human settlements inclusive, safe, resilient, and sustainable.
- Goal 12: Ensure sustainable consumption and production patterns.
- Goal 13: Take urgent action to combat climate change and its impacts.
- Goal 14: Conserve and sustainably use the oceans, seas, and marine resources for sustainable development.
- Goal 15: Protect, restore, and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat deforestation, halt and reverse land degradation, and halt biodiversity loss.
- Goal 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all, and build effective, accountable, and inclusive institutions at all levels.
- Goal 17: Strengthen the means of implementation and revitalise the global partnership for sustainable development.

3.6 National Policy Direction

3.6.1 National Development Plan (NDP) – 2030

The President appointed a National Planning Commission in May 2010 to draft a vision and plan for the country. On 9 June 2011, the Commission released a diagnostic document and elements of a vision statement. On 11 November 2011, the vision statement and the plan were released for consideration. The Commission consulted widely on the draft plan. The National Development Plan was adopted by the Cabinet in September 2012.

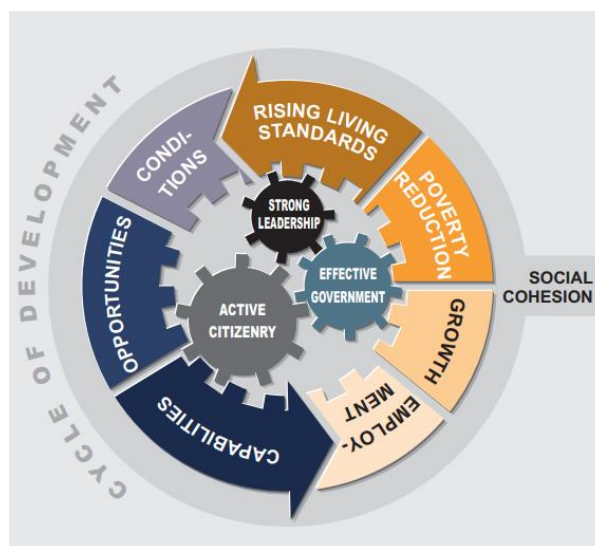


An approach to change

The graphic below demonstrates the close link between capabilities, opportunities, and employment on social and living conditions. It shows how leadership, active citizenry and effective government can help drive development in a socially cohesive environment.

The plan focuses on the critical capabilities needed to transform the economy and society. Achieving these capabilities is not automatic, nor will they emerge if the country continues on its present trajectory. Rising levels of frustration and impatience suggest that time is of the essence: failure to act will threaten democratic gains. In particular, South Africa must find ways to urgently reduce alarming levels of youth unemployment and provide young people with broader opportunities.

Figure 15: National Development Plan – An approach to change



Progress over the next two decades means doing things differently. Given the complexity of national development, the plan sets out six interlinked priorities:

- ✚ Uniting all South Africans around a common programme to achieve prosperity and equity.
- ✚ Promoting active citizenry to strengthen development, democracy, and accountability;
- ✚ Bringing about faster economic growth, higher investment, and greater labour absorption;
- ✚ Focusing on key capabilities of people and the state;
- ✚ Building a capable and developmental state; and
- ✚ Encouraging strong leadership throughout society to work together to solve problems.

The Plan in brief

By 2030

- ✚ Eliminate income poverty – Reduce the proportion of households with a monthly income below R419 per person (in 2009 prices) from 39% to zero; and
- ✚ Reduce inequality – The Gini coefficient should fall from 0.69 to 0.6.

Enabling milestones

- ✚ Increase employment from 13 million in 2010 to 24 million in 2030.
- ✚ Raise per capita income from R50 000 in 2010 to R120 000 by 2030.
- ✚ Increase the share of national income in the bottom 40% from 6% to 10%.
- ✚ Establish a competitive base of infrastructure, human resources, and regulatory frameworks.
- ✚ Ensure that skilled, technical, professional, and managerial posts better reflect the country's racial, gender, and disability makeup.
- ✚ Broaden ownership of assets to historically disadvantaged groups.
- ✚ Increase the quality of education so that all children have at least two years of preschool education and all children in grade 3 can read and write.
- ✚ Provide affordable access to quality health care while promoting health and well-being.
- ✚ Establish effective, safe, and affordable public transport.
- ✚ Produce sufficient energy to support the industry at competitive prices, ensuring access for poor households, while reducing carbon emissions per unit of power by about one-third.
- ✚ Ensure that all South Africans have access to clean running water in their homes.
- ✚ Make high-speed broadband internet universally available at competitive prices.



- Realise a food trade surplus, with one-third produced by small-scale farmers or households.
- Ensure household food and nutrition security.
- Entrench a social security system covering all working people, with social protection for the poor and other groups in need, such as children and people with disabilities.
- Realise a developmental, capable, and ethical state that treats citizens with dignity.
- Ensure that all people live safely, with an independent and fair criminal justice system.
- Broaden social cohesion and unity while redressing the inequities of the past.
- Play a leading role in continental development, economic integration, and human rights.

3.6.2 Medium-Term Development Plan (MTDP) 2024 – 2029

The MTDP is a high-level strategic document to guide the five-year implementation and monitoring of the National Development Plan (NDP) 2030. The MTDP replaces the Medium-Term Strategic Framework (MTSF) and is designed to focus on fewer, high-impact interventions to drive measurable results. It sets targets for the implementation of the priorities and interventions for the next five years and states the outcomes and indicators to be monitored.

The MTDP was approved by the Cabinet Lekgotla on 29 January 2025 and is structured around three core strategic priorities:

The MTDP 2024 – 2029 will guide the work of the Government of National Unity for the next five years in pursuit of three strategic national priorities: **driving inclusive growth and job creation, reducing poverty and tackling the high cost of living**, and **building a capable, ethical and developmental state** through the three pillars of the NDP.

Figure 16: Three NDP Pillars



The Government of National Unity has set five goals for the next five years, which are:

- Goal 1:** A dynamic, growing economy;
- Goal 2:** A more equal society, where no person lives in poverty;
- Goal 3:** A capable state delivering basic services to all citizens;
- Goal 4:** A safe and secure environment; and
- Goal 5:** A cohesive and united nation.

The table below encapsulates the MTDP goals, strategic priorities and outcomes identified to achieve the goals and objectives:

**Table 21: MTDP 2024 – 2029: Goals, Strategic Priorities and Outcomes**

MTDP Strategic Priority 1: Drive inclusive growth and job

- ⬇ Increased employment and work opportunities;
- ⬇ Accelerated growth of strategic industrial and labour-intensive sectors;
- ⬇ Enabling environment for investment and improved competitiveness through structural reforms;
- ⬇ Increased infrastructure investment, access and efficiency;
- ⬇ Improved energy security and a just energy transition;
- ⬇ Increased trade and investment;
- ⬇ A dynamic science, technology and innovation ecosystem for growth;
- ⬇ Supportive and sustainable economic policy environment; and
- ⬇ Economic transformation and equitable inclusion of women, youth and persons with disabilities for a just society.

MTDP Strategic Priority 2: Reduce poverty and tackle the high cost of living

- ⬇ Reduced poverty and improved livelihoods;
- ⬇ Improved coverage of social protection;
- ⬇ Improved access to affordable and quality healthcare;
- ⬇ Improved education outcomes and skills;
- ⬇ Skills for the economy; and
- ⬇ Social cohesion and nation-building.

MTDP Strategic Priority 3: Build a capable, ethical and developmental state

- ⬇ Improved service delivery in the local government sphere;
- ⬇ Improved governance and performance of public entities;
- ⬇ An ethical, capable and professional public service;
- ⬇ Digital transformation across the state;
- ⬇ Mainstreaming of gender, empowerment of youth and persons with disabilities;
- ⬇ A reformed, integrated and modernised Criminal Justice System;
- ⬇ Effective border security;
- ⬇ Secured cyberspace;
- ⬇ Increased feelings of safety of women and children in communities;
- ⬇ Combat priority offences (economic, organised crime and corruption);
- ⬇ Advance South African foreign policy for a better world; and

3.6.3 National District Development Model and One Plan

The Cabinet approved the District Development Model (DDM) as an All of Government and Society Approach, providing a method by which all three spheres of government and state entities work in unison in an impact-oriented way to speed up service delivery to ensure that municipalities are properly supported and adequately resourced. The DDM is an intergovernmental approach focusing on 44 districts and 8 metropolitan spaces for more effective joint planning, budgeting, and implementation over multi-year planning and electoral cycles. Although each sphere, sector, or entity has its own distinct constitutional powers, functions, and responsibilities, they cooperate and undertake collaborative planning, budgeting, and implementation processes, converging developmental efforts at the district / metropolitan level.

The objectives of the DDM are to:

- ⬇ solve the silos at a horizontal and vertical level;
- ⬇ maximise impact and align plans and resources at our disposal through the development of "One District, One Plan, and One Budget";
- ⬇ narrow the distance between people and government by strengthening the coordination role and capacities at the district level;



- ensure inclusivity through gender-responsive budgeting based on the needs and aspirations of our people and communities at a local level;
- build government capacity to support municipalities;
- strengthen monitoring and evaluation at district and local levels;
- implement a balanced approach towards development between urban and rural areas;
- ensure sustainable development while accelerating initiatives to promote poverty eradication, employment, and equality; and
- exercise oversight over budgets and projects in an accountable and transparent manner.

Nationally, the DDM is expressed through the development of a One Plan. The One Plan is defined as an intergovernmental plan setting out a 25–30-year long-term strategic framework (consisting of short-, medium-, and long-term actions) to guide investment and delivery in each of the districts and metropolitan spaces. This plan for each space is to be jointly developed and agreed to by all three spheres of government.

3.6.4 Integrated Urban Development Framework (IUDF)

The National Development Plan (NDP) indicated that by 2030, South Africa should observe meaningful and measurable progress in creating more functionally integrated, balanced, and vibrant urban settlements. To attain this goal, the Department of Cooperative Governance, working in collaboration with other national departments and other role-players, developed the Integrated Urban Development Framework (IUDF) to transform and restructure South Africa's urban spaces.

The IUDF aims to guide the development of **inclusive, resilient, and liveable urban settlements** while directly addressing the unique conditions and challenges facing South Africa's cities and towns.

To achieve the transformation vision, four (4) overall strategic goals were introduced:

Figure 17: IUDF Strategic Goals and Levers



Source: Integrated Urban Development Framework

The IUDF strategic goals listed above create nine policy levers. These policy levers can only be used if they are added to tools for planning municipal development, like the Spatial Development Framework (SDF) and Integrated Development Plan (IDP).



3.7 Provincial Policy Direction

3.7.1 The Western Cape Government Provincial Strategic Plan 2025 - 2030

The Western Cape Provincial Government (WCG), Provincial Strategic Plan (PSP) 2024 - 2030, outlines the strategic goals and priorities for the period 2025 - 2030.

The overarching strategic direction for the provincial government features below:

Strategic:

The PSP outlines high-level priorities and goals for the provincial government to enhance residents' quality of life. PSP 2025-2030 focuses on shared, resident-centred outcomes which inform departmental and portfolio plans.

Resident-centric:

The PSP focuses on achieving meaningful changes for residents, applying the life course approach and systems theory to define impact, and theories of change to track progress.

Transversal:

The PSP promotes integration and collaboration across provincial departments, and a whole-of-society approach, to address complex challenges through transversal responses.

The PSP 2025 – 2023 builds on proven approaches from previous cycles, incorporating lessons and established strategies that guide government action. The Western Cape's key priorities for 2025 – 2030 are:

WCG Key Priority 1: Growth for Jobs

- ↓ Driving growth opportunities through investment
- ↓ Stimulating market growth through exports and domestic markets
- ↓ Energy resilience and transition to net-zero carbon.
- ↓ Water security and resilience
- ↓ Technology and innovation

WCG Key Priority 2: Safety

- ↓ Integrated Violence Prevention
- ↓ Safe and Secure Communities and Infrastructure
- ↓ An effective and responsive law enforcement

WCG Key Priority 3: Educated, Healthy and Caring Society

- ↓ Human Capital Development;
- ↓ Infrastructure and Spatial Transformation; and
- ↓ Resilience and Sustainability

WCG Key Priority 4: Innovation, Culture and Governance

- ↓ Supporting economic growth for job creation
 - Greater confidence and trust in the WCG;
 - Reliable, high-quality essential public goods
- ↓ Service delivery enablers;
 - Innovation;
 - Integration and collaboration;
 - Culture and people-centric delivery;
 - Futures thinking and informed decision making; and
 - Ease of doing government

3.8 The Cape Winelands District Municipality (CWDM) Strategic Focus

The Cape Winelands District Municipality has set the following strategic objectives for its district:

**Table 22: CWD Strategic Objective 2022 – 2027**

SOs	Strategic Objective 2022 – 2027
SO 1	Creating an environment and forging partnerships that ensure social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.
SO 2	Promoting sustainable infrastructure services and a transport system which fosters social and economic opportunities.
SO 3	Providing effective and efficient financial and strategic support services to the Cape Winelands District Municipality.

3.9 Local Policy Direction

3.9.1 Stellenbosch Municipality

The intent of the strategic goals for the 3rd review of the 5th Generation IDP 2022 – 2027 will remain the same as the strategic goals of the 5th Generation IDP 2017 – 2022.

The table below indicates how the municipality's Strategic Focus Areas (SFAs) are aligned with national, provincial, and district plans.

Table 23: Horizontal Alignment Matrix

Strategic Focus Areas (SFAs)	Sustainable Development Goals (SDGs)	Medium-Term Development Plan	Western Cape Provincial Government Strategic Plan	CWDM Strategic Objectives
SFA 1 Valley of Possibility	Promote sustained, inclusive, and sustainable economic growth, full and productive employment, and decent work for all (8)	Drive inclusive growth and job creation (1)	Growth for Jobs (1)	Promoting sustainable infrastructure services and transport systems which foster social and economic opportunities.
SFA 2 Green and Sustainable Valley	Take urgent action to combat climate change (13) Protect, restore, and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss (15)	Build a capable, ethical and developmental state (3)	Educated, Healthy and Caring Society (3) Innovation, Culture and Governance (4)	Creating an environment and forging partnerships that ensure the health, safety, social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District through economic, environmental, and social infrastructure investment.
	Make cities and human settlements inclusive, safe, resilient, and sustainable (11)	Build a capable, ethical and developmental state (3)	Educated, Healthy and Caring Society (3)	Promoting sustainable infrastructure services and transport systems which foster social and economic opportunities.
SFA 3 Safe Valley	Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable, and inclusive institutions at all levels (16)	Build a capable, ethical and developmental state (3)	Safety (2)	Creating an environment and forging partnerships that ensure the health, safety, social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.



Strategic Focus Areas (SFAs)	Sustainable Development Goals (SDGs)	Medium-Term Development Plan	Western Cape Provincial Government Strategic Plan	CWDM Strategic Objectives
SFA 4 Dignified Living	Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all (4) Ensure healthy lives and promote well-being for all at all ages (3)	Reduce poverty and tackle the high cost of living (2)	Educated, Healthy and Caring Society (3)	Creating an environment and forging partnerships that ensure the health, safety, social and economic development of all communities, including the empowerment of the poor in the Cape Winelands District.
	Build resilient infrastructure, promote inclusive and sustainable industrialisation and foster innovation (9)	Drive inclusive growth and job creation (1)	Innovation, Culture and Governance (4)	Promoting sustainable infrastructure services and transport systems which foster social and economic opportunities.
SFA 5 Good Governance and Compliance	Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable, and inclusive institutions at all levels (16)	Build a capable, ethical and developmental state (3)	Growth for Jobs (1) Innovation, Culture and Governance (4)	Promoting sustainable infrastructure services and transport systems which foster social and economic opportunities.
			Innovation, Culture and Governance (4)	To provide an effective and efficient financial and strategic support service to the Cape Winelands District Municipality.



Municipal Manager Five-Year Plan 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Portfolio	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
											2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D0005	Directorate: Infrastructure Services	Department: Waste Management	NKPA 1	SFA1	Infrastructure Services	Continues with our plan with bulk infrastructure upgrades to ensure sufficient bulk capacity – key for economic development	Establish a new cell at the Stellenbosch Landfill Site	Number of new cells established at the Stellenbosch Landfill Site by 30 June	WCO24	1	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Linked to the IWMP. Phases 1 and 2 are complete. Waste has already been diverted to the new cell at the landfill site, and a portion, phase 3, of the cell still needs to be developed.
TBC	Directorate: Infrastructure Services	Department: Waste Management	NKPA 1	SFA1	Infrastructure Services	Continues with our plan with bulk infrastructure upgrades to ensure sufficient bulk capacity – key for economic development	Develop an Infrastructure Asset Register	Number of Infrastructure Asset Registers developed by 30 June	WCO24	1	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	To date, an Infrastructure Asset Management Framework has been developed and signed off by the Municipal Manager. Considering a software system, the next step is to develop an Infrastructure Asset Management Policy. A tender for the appointment of a consultant is currently being prepared.



Municipal Manager Five-Year Plan 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Portfolio	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
											2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	Directorate: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	NKPA 1	SFA 3	Infrastructure Services	Critical road infrastructure upgrades from a safety and development point of view – R45, Western by-pass, etc	Completion of the Adam Tas Link Road	Number of Adam Tas Link roads completed by 30 June	WCO24	1	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	<p>The target has been adjusted to the 2026/27 financial year.</p> <p>A consultant team has been appointed, and the development rights process is underway. Delays have been encountered due to landowner approvals.</p>
n/a	Directorate: Infrastructure Services	Department: Electrical Services	NKPA 1	SFA 1	Infrastructure Services	Clean, green electricity generation to ensure economic sustainability	Develop a policy to allow purchasing of electricity from the public	Number of policies were developed to allow purchasing of electricity from the public by 30 June	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	<p>The municipality is purchasing electricity from its customers in the form of credits.</p> <p>To develop a policy, the regulatory environment (MFMA) does not allow for this at present.</p>



Municipal Manager Five-Year Plan 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Portfolio	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
											2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3656	Directorate: Financial Services	Department: Financial Management Services	NKPA 4	SFA 5	Financial Services	Financial viability and sustainability through long-term financial planning and prudent financial management Zero tolerance for corruption	Submission of a revised Capital Expenditure Framework (CEF) to CoGTA	Number of revised Capital Expenditure Frameworks (CEF) submitted to CoGTA by 30 June	WCO24	2	1	n/a	n/a	1	n/a	😊	n/a	n/a	😞	n/a	In terms of COGTA compliance, a CEF should be compiled every five (5) years. The CEF was adopted by the Council in June 2023. The draft revised CEF was published for public input and comment for a period of 21 days in April 2026. The final document will be submitted to the Council on 27 May 2026 for adoption.
D3836	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Human Settlements	Focus on social housing and Gap housing to address the plight of the backyarders and to provide dignified living	Submission of the Stellenbosch Inclusionary Housing Policy to the Council	Number of Stellenbosch Inclusionary Housing Policies submitted to the Council by 31 March	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved. The Council adopted the Inclusionary Housing Policy on 27 June 2023.



Municipal Manager Five-Year Plan 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Portfolio	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
											2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3875	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 4	Human Settlements	Continuing with wealth creation through the title deed programme	Transferring title deeds to approved beneficiaries	The number of title deeds transferred to approved beneficiaries by 30 June	WCO24	750	150	150	150	150	150	😊	😞	😊	n/a	n/a	<p>In the 2022/23 financial year, 190 title deeds were transferred. The 5-year target has been adjusted downwards due to the challenges experienced with resolving late estates.</p> <p>The target could not be met in 2023/24 due to the registration of Historic General Plans that had lapsed or not been obtained. General plans have now been registered.</p> <p>A total of 97 and 218 title deeds were transferred during the 2023/24 and 2024/25 financial years, respectively.</p>



Municipal Manager Five-Year Plan 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Portfolio	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
											2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3876	Directorate: Planning and Economic Development	Development Planning	NKPA 3	SFA 1	Planning, LED and Tourism	Adam Tas Corridor is an excellent private-public partnership for sustainable urban development and inclusion	Development of an ATC Local Spatial Development Framework	Number of ATC Local Spatial Development Frameworks developed by 30 September	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved. Linked to Mayoral Outcome.
D3386	Directorate: Planning and Economic Development	Development Planning	NKPA 5	SFA 1	Planning, LED and Tourism	Improve business processes in the Planning department	Compilation of an annual report on the policy / guideline / SOP needs assessment for the Department: Development Management	Number of annual reports on the policy / guideline / SOP needs assessment for the Department: Development Management, compiled by 31 March	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	Target achieved.
New	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Protection Services	Implementation of a land invasion unit	Appointment of Law Enforcement Officers (Tactical Reaction Unit (TRU))	Number of Law Enforcement Officers (TRU) appointed by 30 June	WCO24	48	n/a	n/a	n/a	48	n/a	n/a	n/a	n/a	😞	n/a	The municipality made funding available for this initiative. To date, 37 of the 48 approved staff positions have been filled.



Municipal Manager Five-Year Plan 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Portfolio	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
											2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3611	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Protection Services	Continuing to improve on the safer environment, through adding to our cameras and surveillance as well as supporting and creating more neighbourhood watches	Spending of the Capital Budget on CCTV cameras and equipment for the Department: Protection Services	Percentage of the Capital Budget on CCTV cameras and equipment for the Department: Protection Services by 30 June	WCO24	90%	90%	90%	90%	90%	90%	🔴	🔴	🔴	🟡	n/a	<p>Target not achieved. 0% spending. This will include UPS solar power for the batteries.</p> <p>The actual spending for the financial year ending June 2025 was 32.80% due to the non-conclusion of the tender.</p> <p>The CCTV camera tender has been finalised, and the department is in the process for the repair of the CCTV cameras in the 2025/26 financial year.</p>
D3778	Directorate: Infrastructure Services	Department: Electrical Services	NKPA 1	SFA 2	Infrastructure	Clean, green electricity generation to ensure economic sustainability	Develop an Energy Master Plan	Number of Energy Master Plans to be developed by 31 December	WCO24	1	1	n/a	n/a	n/a	n/a	🟢	n/a	n/a	n/a	n/a	<p>Target achieved. The Energy Master Plan was presented to the Municipal Manager and Directors on 08 November 2022 by CSIR.</p>



Municipal Manager Five-Year Plan 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Portfolio	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
											2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
New	Directorate: Infrastructure Services	Development Services, Asset Management and Systems and Project Management Unit (PMU)	NKPA 1	SFA 2	Infrastructure	Continues with our plan with bulk infrastructure upgrades to ensure sufficient bulk capacity – key for economic development	Develop an Infrastructure Asset Management Policy	Number of Infrastructure Asset Management Policy developed by 30 June	WCO24	1	n/a	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	Target achieved.

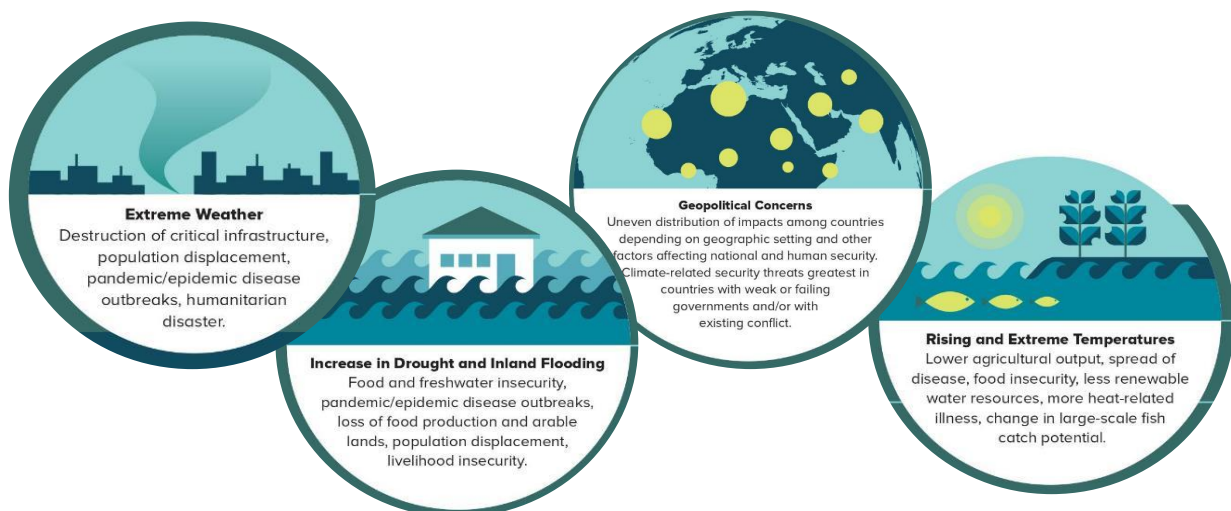


3.11 Climate Change Adaptation

Climate change refers to long-term changes in weather patterns, including shifts in temperature, rainfall, and the frequency and intensity of extreme weather events. While the Earth's climate has always exhibited natural variability, current climate change is directly or indirectly driven by human activities that increase greenhouse gas concentrations in the atmosphere, particularly through the burning of fossil fuels, land-use change, and industrial processes. This anthropogenic climate change is occurring at a rate and scale that exceeds historical natural variability, resulting in more frequent and severe climate-related hazards.

South Africa is particularly vulnerable to these changes due to its existing exposure to climate variability, socio-economic inequality, and reliance on climate-sensitive sectors such as water resources, agriculture, biodiversity, and infrastructure. Increasing temperatures, changing rainfall patterns, and more extreme events — such as floods, droughts, heatwaves, wildfires, and severe storms — pose significant risks to livelihoods, economic development, ecosystem services, and municipalities' ability to deliver basic services (Figure 19). As a result, climate change constitutes a critical development challenge of the 21st century for South Africa, requiring integrated responses at the local level. In this context, climate change adaptation refers to the process of adjusting natural, social, and built systems in response to actual or expected climate impacts, to reduce vulnerability, minimise harm, and enhance resilience. For Stellenbosch Municipality, this involves integrating climate risk considerations into municipal planning, infrastructure investment, service delivery, and decision-making to support sustainable and resilient development.

Figure 18: Climate as a driver of instability



Source: <https://www.envirosecurity.org/publications/climate-change-implications-for-defenceH>

Baseline Climate of WC024¹

Stellenbosch Municipality is characterised by a Mediterranean-type climate, with warm, dry summers and cool, wet winters. Based on historical climate data (1961–1990), average temperatures across the municipal area are approximately 15°C, with some spatial variation influenced by topography. Summers are generally warm to hot, with an average of ~18 very hot days per year (maximum temperatures exceeding 35°C), while short heatwave events also occur. While rainfall varies spatially across WC024, average annual rainfall is approximately 790 mm, of which most (~80%) falls during the winter months as cyclonic rain from cold fronts. Under baseline conditions, Stellenbosch has historically

¹CSIR. 2023. GreenBook Risk Profile Tool. CSIR: Pretoria. Online available at: <https://riskprofiles.greenbook.co.za/>

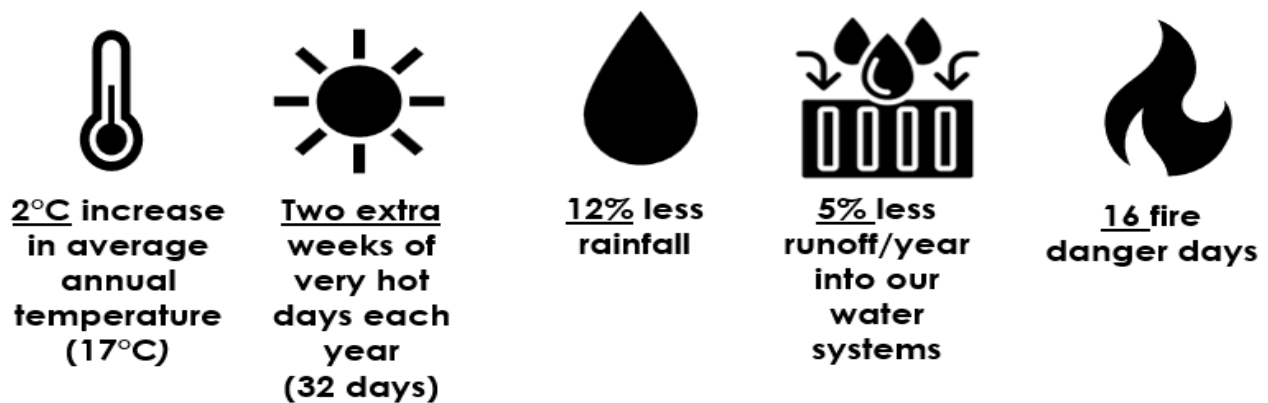


experienced normal to moderately dry conditions, with periodic droughts, a general exposure to wildfire risk across all settlements, and spatially variable flood risk, with central, western, and southern areas more prone to flooding than eastern areas.

Projected Climate Change for WC024 (2021–2050)²

Climate projections for WC024 for the period 2021–2050 under both moderate (RCP 4.5) and high (RCP 8.5) emissions scenarios, indicate a clear and consistent warming and drying trend across the municipal area (Figure 20). Average annual temperatures are projected to increase by approximately 2°C by mid-century, substantially shifting from historical baseline conditions to average temperatures of ~17°C. The number of very hot days (maximum temperatures exceeding 35°C) is projected to increase by approximately 12 to 14 additional days per year by 2050, resulting in an average of more than 30 very hot days annually. While most settlements are projected to experience a low increase in exposure to extreme heat, areas such as Groendal in Franschhoek and surrounding settlements may face a medium increase in heat exposure, increasing vulnerability to heat-related stress.

Figure 19: Key projected climate change trends for WCO24 mid – century (2021- 2025)



Annual rainfall across the municipality is projected to decline by approximately 90–100 mm per year (~12% decrease) under both climate scenarios. At the same time, annual evaporation is projected to increase by approximately 7.5%, resulting in an estimated 5% reduction in average annual runoff. This reduction directly affects the volume of water available for rivers, dams, and groundwater systems. Projections also indicate a decrease in the number of extreme rainfall days (greater than 20 mm in 24 hours), with spatial variation across the municipal area. The largest decreases in extreme rainfall events are projected in the eastern and southern areas, which correspond with areas experiencing the greatest declines in overall annual rainfall.

Fire risk is projected to increase across the municipality by mid-century. Under the high emissions scenario, WC024 could experience an average of approximately 16 fire danger days per year, with the northern and western parts of the municipal area most affected. When combined with changes in fire likelihood, overall fire risk is expected to increase, with most settlements —particularly around central Stellenbosch — experiencing a moderate increase in fire risk. Drought projections indicate increasing drought tendency across the municipal area, with most settlements expected to experience a moderate increase in drought risk by 2050, despite uncertainty in the precise magnitude of change. In line with projections of decreased extreme rainfall events, most settlements in WC024 are expected to experience a low increase in flood exposure, with some areas showing very low change in flood risk.

²CSIR. 2023. GreenBook Risk Profile Tool. CSIR: Pretoria. Online available at: <https://riskprofiles.greenbook.co.za/>



Collectively, these projections indicate that Stellenbosch Municipality will face a hotter and drier climate by mid-century, with increased heat stress, higher wildfire risk, greater water scarcity, and ongoing flood exposure in certain areas. These changes have significant implications for municipal infrastructure planning, particularly for water supply systems, stormwater management, roads, electricity networks, and fire management services. Climate change will place increasing pressure on service delivery and operational budgets, as assets are exposed to higher levels of stress and maintenance demands. From a planning and governance perspective, these projected changes highlight the need to integrate climate risk considerations into spatial planning, infrastructure investment decisions, disaster risk management, and long-term financial planning. Climate change also poses risks to local economic development, particularly in climate-sensitive sectors such as agriculture and tourism, while increasing vulnerability for communities exposed to heat, water insecurity, and environmental hazards. Strengthening climate change adaptation within municipal planning and decision-making is therefore essential to protect development gains, manage risk, and support resilient and inclusive growth within Stellenbosch Municipality. High priority is thus given to the formulation of a framework and plan concerning climate change adaptation and to provide support to citizens and key stakeholders in adapting to the current and future impacts of climate change (climate resilience) in the municipal area.

Legislative Framework of Climate Change

The Climate Change Act, 2024 (Act No. 22 of 2024) is a pivotal legislative measure aimed at addressing the urgent global challenge of climate change through comprehensive and impactful strategies. Its overarching goal is to support South Africa's transition to a low-carbon, climate-resilient economy and society while promoting sustainable development.

The objectives of the Climate Change Act 22 of 2024 are described as:

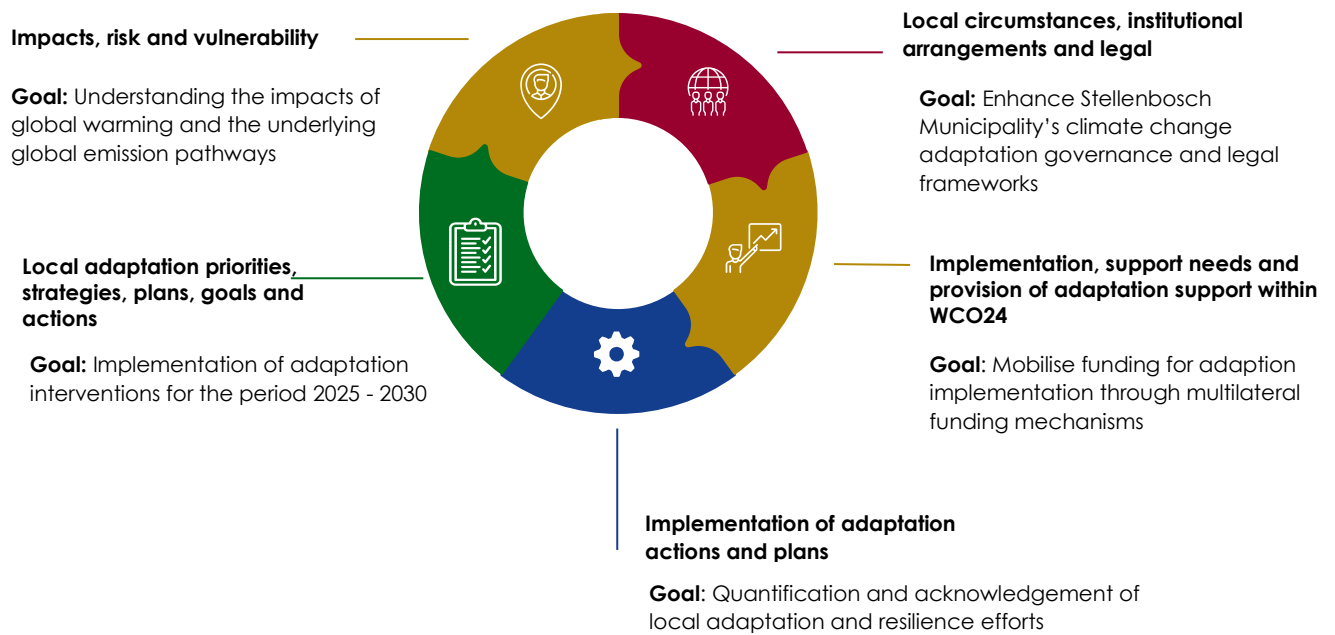
- ✦ Promotes the formalisation of adaptation processes through policy interventions;
- ✦ Mandates clear adaptation road maps based on scenarios to assist with planning and resourcing;
- ✦ Promotes coordination through different tiers of government;
- ✦ Allows for sectoral-specific interventions that focus on interventions, particularly for vulnerable sectors;
- ✦ Encourages mainstreaming of climate adaptation through policy and planning tools;
- ✦ Aims to facilitate effective resourcing through the establishment of financial mechanisms to support the response;
- ✦ Encourages stakeholder engagement in planning to tap into local knowledge and create buy-in;
- ✦ Support South Africa's international obligations under the Paris Agreement, ensuring that national adaptation efforts contribute to global climate goals;
- ✦ It establishes mechanisms for tracking progress on adaptation actions; and
- ✦ To provide a feedback mechanism for future planning and decision-making.

Municipal Response to Climate Change

In response to the increasing risks posed by climate change and the requirements of the Climate Change Act, Stellenbosch Municipality has identified climate change as a strategic priority for the 2025/26–2026/27 period. The key focus areas guiding the municipality's climate response during this period are illustrated in Figure 21 and reflect an integrated approach to strengthening climate resilience across planning, infrastructure, governance, and community engagement.



Figure 20: Climate Change Adaptation Focus Areas and Goals



To support the implementation of these priorities and to give effect to the objectives set out in the Climate Change Act, Stellenbosch Municipality appointed a dedicated Climate Change Expert, effective 1 June 2025. This appointment represents a significant step forward in strengthening the municipality's institutional capacity to respond proactively to climate change. At present, only a limited number of local municipalities in South Africa have a dedicated position focused exclusively on climate change adaptation and resilience, placing Stellenbosch Municipality at the forefront of local climate governance.

The Climate Change Expert position is funded through the GIZ/SKEW Expert Fund for Municipal Partnerships Worldwide, as part of the municipal partnership between Stellenbosch Municipality and Karlsruhe Municipality (Germany). This international cooperation mechanism enables South African municipalities to access specialist technical expertise to address complex development challenges, including climate change. The Climate Change Expert position is funded for a fixed term until 31 December 2026 and is embedded within the Office of the Municipal Manager, reporting directly to the Municipal Manager. This strategic placement supports cross-directorate coordination and facilitates the transfer of skills and systems needed to institutionalise climate change functions within the municipality.

The role of the Climate Change Expert is structured around five interrelated working areas that together support the strengthening of climate change adaptation and resilience within Stellenbosch Municipality.

Strategy and Capacity Development

This working area focuses on strengthening the municipality's strategic and institutional response to climate change. Key activities include assessing existing climate change adaptation measures; developing a municipal Climate Change Adaptation Plan aligned with national and provincial climate change legislation and policy; strengthening coordination mechanisms among municipal departments and external stakeholders; and undertaking a capacity needs assessment to inform the design and implementation of targeted capacity-building programmes and workshops.



Climate-Resilient Services and Local Interventions

This working area supports the implementation of climate-resilient measures at a local level, with a particular focus on the Franschhoek area. Activities include facilitating flood-resilience advisory programmes for homeowners and property owners; supporting the implementation of flood-resilient interventions; and contributing to local climate adaptation and resilience initiatives. This includes the development and promotion of innovative approaches such as ecosystem-based adaptation, nature-based solutions, and green infrastructure to reduce vulnerability to climate-related risks.

Awareness Raising and Community Engagement

This working area focuses on increasing awareness and understanding of climate change adaptation among residents and stakeholders. Activities include the design and rollout of public awareness initiatives; the development and dissemination of information and communication materials related to climate change adaptation; the implementation of stakeholder engagement processes; and the establishment of partnerships with local institutions to support outreach and community-based resilience activities.

Resource Mobilisation and Fundraising

This working area supports the identification and mobilisation of financial resources for climate change adaptation. Activities include exploring funding opportunities for climate adaptation projects, identifying potential national and international funding sources, and supporting the development of concepts and proposals for climate-resilient programmes and interventions.

Partnerships and Knowledge Exchange

This working area focuses on strengthening partnerships and facilitating knowledge exchange to support climate adaptation efforts. Activities include organising regular technical exchanges with the partner municipality; planning and supporting study visits and learning exchanges; and contributing to the preparation of project proposals in collaboration with partners when applying for external funding.

Since 1 June 2025, Stellenbosch Municipality has made measurable progress in advancing its resilience to climate change. Key activities undertaken to date include the consolidation and analysis of local climate risk information, including CSIR Green Book data, to inform municipal planning, decision-making and risk management processes, as well as the initiation of the development of a municipal Climate Change Adaptation Framework and Plan. A significant focus during this period has been the implementation of climate change adaptation activities in the Franschhoek area, where flood risk has been identified as a priority concern. This has included the facilitation of structured stakeholder engagement processes with residents, businesses, and local organisations, combining workshop-based discussions with on-site river walks and field engagements. These processes have played a critical role in building shared understanding of flood risks, proposed interventions, and responsibilities, and have contributed to strong local buy-in for the flood resilience programme currently being undertaken in the area.

In parallel, the municipality has strengthened public awareness and communication around climate change through the rollout of targeted social media campaigns aimed at the broader Stellenbosch community. These campaigns focus on increasing awareness of climate risks, promoting climate-resilient behaviour, and improving understanding of municipal adaptation initiatives, thereby supporting broader community engagement beyond formal planning processes. Additional progress includes the delivery of internal capacity-building engagements within the municipality, support to the integration of climate change considerations into selected planning, reporting, and risk



management processes, and active participation in international learning and exchange activities through the Karlsruhe–Stellenbosch partnership supported by the GIZ/SKEW Expert Fund.

Through the establishment of dedicated climate change capacity, supported by international cooperation and aligned with national legislation, Stellenbosch Municipality is strengthening its ability to anticipate, manage, and respond to climate risks. This institutional response provides a strong foundation for enhancing climate resilience, safeguarding service delivery, protecting development gains, and supporting sustainable and inclusive growth within the municipal area.



The success of climate change adaptation in the Stellenbosch municipal area will be evaluated based on the key IDP deliverables outlined in the table below for the period 2022 – 2027.

Table 26: Summary Results: Municipal Manager Priority IDP Deliverables 2022 - 2027

Period	2022 - 2027	2022/23	2023/24	2024/25	2025/26
😊	Project completed	n/a	n/a	1	0
😐	Project in progress	n/a	n/a	0	2
😞	Not completed / No budget available / District Function / Provincial Function	n/a	n/a	0	0
N/A	IDP Deliverable Not Yet Measured	n/a	n/a	0	0
Total IDP Deliverables		n/a	n/a	1	2

Table 27: Municipal Manager 5-Year Plan 2022 - 2027

Project Rating			
😊	Project completed.	😐	Project in progress.
😞	Not completed / No budget available / District Function / Provincial Function		

Climate Change Adaptation Five-Year Plan 2022 – 2027																			
Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	IDP Deliverable	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Office of the Municipal Manager	Department: Internal Audit	NKPA 5	SFA 5	Climate Change Readiness Assessment	Conduct an internal audit on climate change readiness assessment	Number of internal audits conducted on climate change readiness by 30 June	WCO24	1	n/a	n/a	1	n/a	n/a	n/a	n/a	🟢	n/a	n/a	Internal audit on climate change readiness completed in March 2024.
Office of the Municipal Manager	Office of the Municipal Manager	NKPA 5	SFA 5	Climate Change Framework / Policies	Submission of a draft Climate Change Adaptation Framework to the Municipal Manager	Number of draft Climate Change Adaptation Frameworks submitted to the Municipal Manager by 30 June	WCO24	1	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	🟡	n/a	The draft Climate Change Adaptation Framework will be submitted to the Municipal Manager by 30 June 2026.



Climate Change Adaptation Five-Year Plan 2022 – 2027

Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	IDP Deliverable	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Office of the Municipal Manager	Office of the Municipal Manager	NKPA 5	SFA 5	To promote the formulation of adaption process / policy interventions	Compilation of a draft Climate Change Adaptation Plan	Number of draft Climate Change Adaptation Plans compiled by 30 June	WCO24	1	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	The draft Climate Change Adaptation Plan will be submitted to the Municipal Manager by 30 June 2026.



CHAPTER 4:

Spatial Development Framework

4.1 The Purpose of the Spatial Development Framework

Spatial Development Frameworks (SDFs) serve to provide strategic direction and align the efforts of all government spheres as they apply within the municipal area. The SDF serves to give a coherent spatial direction to the municipal Integrated Development Plan (IDP) and provide a planned and integrated approach to achieve the shared spatial development vision, goals, and objectives for sector plans of government over the short-term (5 years) as well as over the strategically longer term (10 – 20 years) to achieve the desired spatial growth and development pattern of the municipality. Most importantly, the SDF outlines the municipality's spatial agenda for its service departments, ensuring that their sector plans, programmes, and projects are grounded in sound and common spatial logic.

In essence, the SDF is a spatial contract between all spheres of government as well as the private sector, which is binding and must assist in integrating, coordinating, aligning, and expressing development efforts. It should be actively supported through the specific arrangement of prioritising, mobilising, sequencing, and implementing investment in priority spatial structuring areas to achieve the legislated development principles of sustainable development. Therefore, the SDF and the Capital Expenditure Framework (CEF) indicate where and how the municipality intends to channel public investment, influence, and other resources at its disposal. In broad terms, this includes where infrastructure and public facility investment will be prioritised, where private sector partners will be sought in development, and how the municipality will view development applications through its spatial planning and land use management system.

4.2 The relationship between the IDP and SDF

Figure 21: Relationship: IDP and SDF



At its core, SDFs deal with the art and science of shaping places at different scales (or areas of influence, from large regions to municipal jurisdictions or neighbourhood precincts). The SDF aims to:

- Enable a long-term spatial vision for the future of regions and places to be best developed over



time that is based on evidence, local distinctiveness, and community-derived objectives;

- ✚ Translate this vision into a set of strategic municipal planning, policies, priorities, programmes, and land allocations, together with the public-sector resources (budget) to deliver them;
- ✚ Create a framework for private investment and regeneration that promotes economic, environmental, and social well-being for a specific region or area, i.e., the Adam Tas Corridor, The Bridge (referred to as the Klapmuts Innovation Precinct / Smart City); and
- ✚ Coordinate and deliver the public-sector components of this vision with other agencies and processes to ensure implementation through its CEF (medium-term) and IDP (short-term).

In the case of Stellenbosch Municipality, the SDF, CEF, and IDP must answer the following questions: "How is Stellenbosch going to develop over the next ten to thirty years? What kind of development will take place? Where will it take place? And who will be responsible for what aspect of the development?"

4.3 The Legislative Framework of Municipal SDFs

With the enactment of the Spatial Planning and Land Use Management Act, 2013 (Act No. 16 of 2013) (SPLUMA), a new planning regime was introduced in South Africa. The coherent legislative system has been designed to spatially transform the country in its democratic era. In broad terms, SPLUMA differentiates between two components of the planning system:

- ✚ Spatial Development Frameworks; and
- ✚ The Land Use Management System (LUMS).

Section 12(1) of SPLUMA sets out general provisions that apply to the preparation of all scales of SDFs. These provisions require that all SDFs must:

- ✚ Interpret and represent the spatial development vision of the responsible sphere of government and competent authority;
- ✚ Be informed by a long-term spatial development vision;
- ✚ Represent the integration and trade-off of all relevant sector policies and plans;
- ✚ Guide planning and development decisions across all sectors of government;
- ✚ Guide a provincial department or municipality in taking any decision or exercising any discretion in terms of this Act or any other law relating to spatial planning and land use management systems;
- ✚ Contribute to a coherent, planned approach to spatial development in the national, provincial, and municipal spheres;
- ✚ Provide clear and accessible information to the public and private sectors and provide direction for investment purposes;
- ✚ Include previously disadvantaged areas, areas under traditional leadership, rural areas, informal settlements, slums, and land holdings of state-owned enterprises and government agencies, and address their inclusion and integration into the spatial, economic, social, and environmental objectives of the relevant sphere;
- ✚ Address historical spatial imbalances in development;
- ✚ Identify the long-term risks of spatial patterns of growth and development and the policies and strategies necessary to mitigate those risks;
- ✚ Provide direction for strategic developments, and infrastructure investment;
- ✚ Promote efficient, sustainable, and planned investments by all sectors;
- ✚ Indicate priority areas for investment in land development;
- ✚ Promote a rational and predictable land development environment to create trust and stimulate investment;
- ✚ Take cognisance of any environmental management instrument adopted by the relevant environmental management authority;
- ✚ Give effect to national legislation and policies on mineral resources and sustainable utilisation



and protection of agricultural resources; and

- ✦ Consider and, where necessary, incorporate the outcomes of substantial public engagement, including direct participation in the process through public meetings, public exhibitions, public debates and discourses in the media, and any other forum or mechanisms that promote such direct involvement.

Chapter 2 of SPLUMA sets out the development principles that must guide the preparation, adoption, and implementation of any SDF, policy, or by-law concerning spatial planning and the development or use of land. The table below summarises the five SPLUMA principles and what they mean.

Table 28: SPLUMA and Development Principles

Principle	Meaning
Spatial justice	<ul style="list-style-type: none"> ✦ Past spatial and other development imbalances must be redressed through improved access to and use of land. ✦ SDFs (and associated policies) must address the inclusion of persons and areas that were previously excluded, with an emphasis on informal settlements and areas characterised by widespread poverty and deprivation. ✦ Spatial planning mechanisms, including zoning scheme by-laws, must incorporate provisions that enable redress in access to land by disadvantaged communities and persons. ✦ Land use management systems must include all areas of a municipality and specifically include provisions that are flexible and appropriate for the management of disadvantaged areas and informal settlements. ✦ Land development procedures must include provisions that accommodate access to secure tenure and the incremental upgrading of informal areas. ✦ In considering an application, a Municipal Planning Tribunal may not impede or restrict the exercise of its discretion solely because the value of land or property is affected by the outcome of the application.
Spatial sustainability	<ul style="list-style-type: none"> ✦ Promote land development that is within the fiscal, institutional, and administrative means of government. ✦ Give special consideration to the protection of prime and unique agricultural land. ✦ Uphold the consistency of land use measures under environmental management instruments. ✦ Promote and stimulate the effective and equitable functioning of land markets. ✦ Consider all current and future costs to all parties for the provision of infrastructure and social services in land developments. ✦ Promote land development in sustainable locations, limit urban sprawl, and result in viable communities.
Efficiency	<ul style="list-style-type: none"> ✦ Land development must optimise the use of existing resources and infrastructure. ✦ Decision-making procedures must be designed to minimise negative financial, social, economic, or environmental impacts. ✦ Development application procedures must be efficient and streamlined, and timeframes must be adhered to by all parties.
Spatial resilience	<ul style="list-style-type: none"> ✦ The flexibility of spatial plans, policies, and land use management systems is necessary to ensure sustainable livelihoods in communities most likely to suffer the impacts of economic and environmental shocks.
Good administration	<ul style="list-style-type: none"> ✦ All spheres of government must ensure an integrated approach to land use and land development, guided by spatial planning and land use management systems. ✦ All government departments must provide their sector inputs and comply with any other prescribed requirements during the preparation or amendment of SDFs. ✦ The requirements of any law relating to land development and land use must be met timeously. ✦ Transparent processes of public participation are incorporated into the preparation and amendment of spatial plans, policies, land use schemes, and development applications to allow all parties to provide input on matters affecting them. ✦ Policies, legislation, and procedures must be set up to inform and empower members of the public.

At the municipal sphere of government, aligned with the SPLUMA, and the Western Cape Land Use Planning Act, 2014 (Act No. 3 of 2014) (LUPA), the Stellenbosch Municipal Land Use Planning By-law (dated 9 June 2023) further outlines minimum standards for SDFs, both in the preparation process and content. In support of SPLUMA, the Department of Rural Development and Land Reform (now known as the Department of Agriculture, Land Reform, and Rural Development) prepared a detailed process and content entitled "Guidelines for the Development of Provincial, Regional and Municipal Spatial Development Frameworks and Precinct Plans." The Stellenbosch Municipality follows these legislative frameworks and guidelines in its work on the municipal and local SDFs, which are subject to an extensive review every five years, with less comprehensive reviews annually.



4.4 Stellenbosch Municipality's work on its SDF, Annual Reviews as part of the IDP review process

Background on the 1st Annual Review, Amendment, and Adoption of the Stellenbosch IDP / MSDF / CEF, 2023, as part of the IDP Process Plans 2023/24 and 2024/25.

The need for all municipalities (metropolitan, local, and district) to have Spatial Development Frameworks (MSDFs) as core components of their Integrated Development Plans (IDPs) has been a legislative requirement for the past 24 years, since the implementation of the Municipal Systems Act, Act 32 of 2000 (MSA). Over the past 24 years, our understanding of the importance of MSDFs has improved. In this period, three further pieces of legislation have been introduced, namely the Spatial Planning and Land Use Management Act, 2013 (Act No. 16 of 2013) (SPLUMA), the Western Cape Land Use Planning Act, 2014 (Act No. 3 of 2014) (LUPA), and the Stellenbosch Municipality Land Use Planning By-law (2023), which have further clarified the role and importance of MSDFs. Specifically, these legislations have provided further needed detail on the content of MSDFs and the administrative processes to be followed for review, amendment, and adoption of MSDFs.

Given that the MSA makes it clear that an MSDF (including the Capital Expenditure Framework (CEF)) is a core component of an IDP, it follows that the process requirements prescribed by the MSA in respect of an IDP, must apply to an MSDF. In the Stellenbosch Municipality context, the Council approved the commencement of the **proposed review and amendment process** of the Municipal Spatial Development Framework, 2019 (MSDF), and Capital Expenditure Framework, 2021 (CEF), to achieve strategic, spatial, and financial alignment and to enable the coordination of policies within the municipality. In doing so, an integrative strategic, spatial and financial planning approach was followed to avoid the duplication of efforts and to ensure maximum positive impact from the investment of resources with specific consideration to the adoption of the catalytic projects as approved in the Adam Tas Corridor Local Area Spatial Development Framework, 2022 (ATC LASDF). This resulted in a reviewed and amended MSDF and CEF, which were supported and adopted at a Council Meeting held on 27 June 2023.

The final adopted IDP / MSDF / CEF were incorporated and adopted within the 2022-2027 IDP on 30 October 2023, with confirmation from the Western Cape Provincial MEC for Local Government, Environmental Affairs and Development Planning on compliance with the relevant legislative requirements received on 28 November 2023.

Legislative requirements and process for the Annual Review of the Amended IDP / MSDF / CEF (2023), as part of the IDP Process Plan

Section 34(a)(i) and (ii) of the MSA speaks directly to the need to "review" an MSDF annually in terms of the performance of the municipality concerning the guidance provided in its MSDF, as well as at any time deemed necessary in response to changing circumstances. The annual review allows for proactive monitoring of the implementation of the MSDF while highlighting the need for actions that need to be taken to support the MSDF implementation on a sustained basis. It is also important to note that an **annual review of the MSDF does not necessarily lead to or require an amendment of the MSDF.**

Section 34(b) of the MSA goes on to say that this review of the Amended IDP/MSDF/CEF may result in there needing to be an amendment to the MSDF. If an amendment is required, the process prescribed in Regulation 3 of the Local Government: Municipal Planning and Performance Management Regulation, 2001, must be followed. In addition, the requirements of section 20(3) in SPLUMA, and sections 10, 11, 12, or 13, and 14 of LUPA, and sections 3, 4, or 5 and 10 of Stellenbosch Municipality Land Use Planning By-law (2023) must also be satisfied. It is important to note that when an amendment process is required due to recommendations from the review, or a decision by the Council, this process should be planned for and included in the IDP process plan developed in terms



of sections 28 and 29 of the MSA. Furthermore, it should be noted that the timeframe normally associated with an amendment process for the IDP / SDF / CEF ranges between 24 to 36 months, and upon conclusion, it **does not give any development rights**, and the necessary land development applications should still be submitted to the Division: Development Management for assessment and decision.

To support municipalities with unpacking the legislative requirements and administrative processes, the Western Cape Department of Environmental Affairs and Development Planning (DEA&DP) and the National Department of Cooperative Governance have issued a practice note and revised IDP guidelines. For the annual review of the Amended IDP/MSDF/CEF (2023), this internal review formed part of the 2024/2025 IDP process plan and was undertaken based on the mentioned practice note and guidelines. Accordingly, and concerning this internal desktop review of the MSDF, the following factors have been considered regarding the performance of a municipality concerning its MSDF, namely:

- ⚡ Are the goals and objectives of the MSDF being reached by the municipality?
- ⚡ Is the direction provided by the MSDF being brought into the compilation or amendments of relevant sector plans, e.g., the Integrated Transport Plan (ITP), Water Services Development Plan, Integrated Waste Management Plan, Air Quality Management Plan, Engineering Services master plans, the Human Settlements plan, etc.?
- ⚡ Is the municipal budget spent in line with the priority development areas identified in the MSDF?
- ⚡ What substantive development permissions (rezoning and subdivisions) has the municipality given in the past financial year?
- ⚡ Are these development permissions aligned with the objectives, principles, and policies set out in the MSDF?
- ⚡ What site-specific deviations did the Municipal Planning Tribunal (MPT) permit? What is the impact of these on the Municipal IDP/Budget/MSDF?
- ⚡ Are implementation actions identified by the MSDF (including the CEF) being brought forward into the IDP, and SDBIPs and where relevant, budgeted for?
- ⚡ Are implementation actions identified by the MSDF (including the Capital Investment Framework) included in the Strategic Plans and / or Annual Performance Plans and Budgets of relevant provincial and national government departments and state-owned entities?
- ⚡ Do prior amendments suggest the municipality needs to commence with a compilation of a new MSDF?

The purpose of an annual review report is to start highlighting and building up a list of what should inform the review of the amended IDP in years 4 and 5, and what should be addressed in the next generation IDP (and MSDF/CEF) to be adopted for the next 5-year term of office. Hence, the review will compile a list of issues to be dealt with when compiling the MSDF for the period 2028-2032.

Methodology and Performance Measurement Assessment for the Annual Reviews of the Amended IDP / MSDF / CEF (2023)

One of the contributing factors to the lack of spatial transformation is that strategic policy seldom leads the implementation agenda of municipalities. Ideally, the infrastructure and built environment programmes of municipalities should align with the spatial objectives of the MSDF, which is the 20-year plan for the management of the physical growth and development of the municipality. The MSDF, as the strategic and integrative spatial planning policy, outlines the municipality's spatial agenda to its service directorates, ensuring that their sector plans, programmes, and projects are grounded in a sound common spatial logic, while the CEF, the municipality's capital expenditure framework over the 10-year planning horizon, enables specific arrangements for prioritisation, mobilisation, sequencing and implementation of public and private infrastructural and land development investment, ensuring



maximum positive impact from the investment of scarce resources as agreed to by all stakeholders, while ensuring financial sustainability.

The Stellenbosch Municipality has, over the last few years, made deliberate efforts to improve municipal policy coherence and the vertical alignment in its intra-municipal planning sphere through a collaborative approach using the Capital Planning Forum (CPF) and the MSDF/CEF mechanisms. This approach enables the municipality's long-term strategic development vision to direct infrastructure implementation in the functional areas and priority development areas of the municipality (i.e., Stellenbosch, Klipmuts, and Franschhoek), whilst remaining conscious of the municipality's financial position and infrastructure planning needs.

The second annual review for the 2025/2026 cycle of the MSDF dealt with the performance monitoring of the implementation programme of the MSDF around specific spatial imperatives and associated development themes, i.e., planning, environment, local economic development, housing, mobility, infrastructure, and community development. The successful implementation of the seven (7) spatial imperatives (also referred to as principles) and guidelines is dependent on related spatial and non-spatial supportive policies, which have specific implications on intra-municipal sector planning. This implies policy alignment across municipal functional areas and services.

Each of the spatial imperatives highlights the supportive intra-municipal directorates and their implications on sector planning across the MSDF implementation programme. For this second annual review process of the implementation programme of the MSDF, which is coordinated by the Directorate: Planning and Economic Development (D: P&ED), Council resolutions adopted by the municipality from 27 September 2023 to date (05/2024) were also analysed. The MSDF 2nd Annual Review Report also evaluated inputs received during the 2023/24 IDP public participation process. One of the inputs received from a consultant requested the inclusion of the Libertas Development Proposal within the urban edge. The report from the consultant further explains the site-specific reasons for the deviation from the Council's spatial policy and the reasons for considering a very specific type of development that the amended IDP/MSDF/CEF did not consider, and which hasn't been catered for within Stellenbosch town. The comments received by the consultant require an assessment of performance measurements (sections 34(a)(i) and 41 of the MSA), and the extent to which changing circumstances demand an amendment (section 34(a)(ii)) to the Municipal Council. It is important to note that **changing circumstances generally refers to circumstances that are out of the control of the municipality that have a substantive impact on the MSDF policies and proposals**, and could include e.g., changes in legislation, policy, norms or standards, disasters, trigger points being reached in terms of certain parameters, significant proposal for development in the municipal area that will result in significantly changed human settlement needs, socio-economic needs or altered natural environments, change in population growth, change in political leadership and new information etc.

In addition, the consultant has submitted the required land development applications, however, it is important to state that the motivation for the site-specific deviation forms part of the land development application, which is currently being processed by the Division: Development Management. Accordingly, the comments and recommendations expressed in the MSDF review report focus on the assessment of performance measurements as stipulated in sections 34(a)(i) and (ii) of the MSA, and they do **not** deal with the merits of the site-specific deviation application. The submissions from the consultants were assessed in terms of the performance measurements as detailed in the Implementation Programme (refer to Chapter 6) of the Amended MSDF/CEF, 2023.

The second annual review report of the Amended IDP/MSDF/CEF, 2023, was served before the Council on 30 October 2024. The Council was requested to consider, support and adopt the report, and to adopt the recommendation to not commence with the amendment process in terms of Section 34(b) of the MSA to amend the MSDF/CEF (2023). The Council resolved to **adopt the second annual review report** and to **not commence** with the administrative process to amend the MSDF/CEF (2023) in terms



of Section 34(b) of the MSA. It is also imperative to note that, subsequent to the outcomes of the review report, the site-specific deviation and other related land development applications for the Libertas Development Proposal have been **withdrawn** by the applicant.

The **third annual review report for the 2026/27** cycle of the Amended IDP/MSDF/CEF, 2023, will be informed by key spatial planning initiatives identified and scheduled in the MSDF implementation programme for the financial year 2025/26. These key spatial planning initiatives include the **development of Local Spatial Development Frameworks** (LSDFs) and the review and update of the Capital Expenditure Framework (CEF).

Ideally, each of the settlements in the municipal area should have a Local Spatial Development Framework (LSDF), with the priority determined by the position and role of the settlements in the SM settlement hierarchy. These localised spatial planning initiatives require public, and private landowners in key areas to plan and coordinate collectively (beyond individual property boundaries and interests) and to ensure appropriate infrastructure arrangements, the provision of inclusionary housing, public facilities, and so on. Considering the MSDF settlement hierarchy, and based on intra-departmental and public consultations, including the number of land use applications being submitted, the current **top priority LSDFs** were identified as **Koelenhof** (new priority development node) and the **Dwarsrivier Valley** (including the small towns of Kylemore, Lanquedoc, Johannesdal, Groot Drakenstein - Meerlust, and surrounding rural areas). The prioritisation was presented and supported by Council in the second annual MSDF review report, and the subsequent supply chain processes were followed, with service providers being appointed to undertake the development of these LSDFs over the next 5 – 10 months. The Koelenhof LSDF is a private-public-partnership initiative driven by the private landowners within the priority development node and envisaged to be completed within this financial year (2025/26).

The third annual review report will also evaluate inputs received during the 2025/26 IDP public participation processes for the expansion of the urban edge to allow further developments. The comments received by the consultants require an assessment of performance measurements (sections 34(a)(i) and 41 of the MSA), and the extent to which changing circumstances demand an amendment (section 34(a)(ii)) to the Municipal Council. The comments received will be assessed based on the performance measurements as detailed in the Implementation Programme (refer to Chapter 6) of the Amended MSDF/CEF, 2023. The consolidated report on the MSDF/CEF public participation input and comments received will be presented to the Council as per the IDP Process Plan 2026/27 after the public participation process has been concluded for the CEF.

The purpose of the third annual review report will be to further ensure and report on the implementation programme roll-out of the Amended IDP/MSDF/CEF, 2023, and continue with the list of what should inform the review of the amended IDP in years 4 and 5 and what should be addressed in the next generation IDP (and MSDF/CEF) to be adopted for the next 5-year term of office. Hence, the review will compile a list of issues to be dealt with when compiling the MSDF for the period 2028-2032.

The sections below provide an overview of the spatial challenges, opportunities, spatial proposals, strategic focus, spatial principles, implementation framework, policy frameworks, catalytic initiatives, etc. as reflected in the SDF over the longer term.

The Spatial Challenges and Opportunities identified in the SDF

The Stellenbosch Municipality's SDF attempts to address the spatial dimensions of varied challenges, documented in this IDP and numerous studies and documents produced to date, dealing with spatial and non-spatial matters.

Framed as a question, the key challenge revolves around how to achieve, through managing the spatial distribution and form of development—primarily land use activities and associated structures, both new and existing—shared and inclusive growth, increased access to opportunities (particularly for disadvantaged citizens), improved sustainability by minimising ecological footprints, and



maintenance of the unique sense of place of the settlements and surrounding lands that constitute the municipality.

In addressing these challenges, the SDF has two tasks. The first relates to how activities should be organised and accommodated in space to best address challenges. The second is to guide how other sectors, services, or functional areas should adjust their focus and work to support the recommended organisation and accommodation of activities in space.

Without restating the varied challenges of the municipality outlined in full in the IDP and sector documents, the table below lists specific spatial challenges addressed by the SDF, following the broad themes contained in the SDF Guidelines.

Table 29: Spatial Challenges

Theme	Spatial Challenges
Biophysical context	<ul style="list-style-type: none"> The degradation of key ecological assets and the loss of productive agricultural land have been ongoing. The condition of the river systems within the municipality has deteriorated. Climate change is likely to have a significant impact on the natural resource base of the municipal area, which will include a reduction in water, increased temperatures, increased fire risks, and increased incidences of extreme weather events. This, in turn, will impact agricultural production, scenic landscapes, the liveability of urban areas, and the ability to provide basic services such as water and sewerage treatment.
Socio-economic context	<ul style="list-style-type: none"> The population in the municipality will continue to grow above the average provincial rate, and urbanisation rates will increase with settlements absorbing the bulk of growth. The ability of the economy to absorb growth, particularly concerning job creation, is concerning. The informal sector will continue to provide livelihoods to a significant proportion of residents. The growing youthful population, large student population, and seasonal influx of labour are likely to increase the municipality's dependency ratio, in addition to a smaller base from which the municipality can collect revenue to provide services and opportunities that will improve the lives of the poor. Inequality in the municipal area, and particularly in historic towns such as Stellenbosch and Franschhoek, remains significant, and current development patterns are not addressing the issue. Crime rates remain high, and the market response, i.e., private security provision for those who can afford it, is likely to exacerbate inequality. Upgrading and providing basic services and housing will remain the focus of the municipality, including other government agencies, for the foreseeable future. The focus on these priority areas can lead to foregoing investment in other areas that would likely have more socio-economic spin-offs and result in improved placemaking. The municipality's inability to provide basic services (e.g., refuse removal) leads to dumping, environmental degradation, and resulting health-related problems.
Built environment context	<ul style="list-style-type: none"> Infrastructure backlogs—especially in poor areas—and essential municipal infrastructure require significant investment and maintenance. This applies to all basic services (electricity, water supply, wastewater management, and solid waste disposal). The need for housing and shelter—both for the lower-income groups and those with employment—has not been adequately met. The existing housing pipeline will not meet the needs of those requiring state assistance, and little is built that is affordable to ordinary workers. A pattern of intermittent land invasions and associated responsive basic infrastructure provision, as well as the daily inward commuting of ordinary workers and students, is likely to continue. Property and land are inordinately expensive in the municipality, locking out both the poor and lower / middle-income workers from the property market. Without significant intervention in the property market, this situation is likely to worsen. Inequality in the municipality is particularly evident in the structure of settlements, with low-density development accommodating the wealthy, while the poor are accommodated in high-density, poor-quality peripheral areas. Significant numbers of people live in informal shelters. Many new developments reinforce a pattern of low overall densities and are located in peripheral areas, entrenching dependency on private transport, among other inefficiencies. The new high-density development mostly focuses on the student market and target groups using private vehicles. Numerous heritage resources located within the settlements are assets of immense value. Many of these are underutilised and have the potential to become vehicles for innovative development that can contribute to creating a more inclusive economy. The existing industrial / manufacturing operations and land holdings in the centre of Stellenbosch town impede large-scale restructuring of the settlement. The planned move of Distell – occupying large tracts of strategic land in Stellenbosch town – to Klapmuts presents very significant opportunities for the future development of Stellenbosch, Klapmuts, and the broader regional space economy. If not rigorously managed as a shared initiative between the public and private sectors, the opportunity may be lost. The municipality



Theme	Spatial Challenges
	<p>should focus maximum effort on utilising the opportunity presented to address the needs of the town.</p> <p>✚ This regional mobility and growth approach's focus has very high financial, economic, social, and environmental costs, as it is unsustainable and exclusionary for most of the population. The regional focus on private vehicle growth has an adverse consequence for managing transport at the localised level, where trips are generated.</p> <p>✚ This regional mobility and growth approach's focus has very high financial, economic, social, and environmental costs, as it is unsustainable and exclusionary for most of the population. The regional focus on private vehicle growth has an adverse consequence for managing transport at the localised level, where trips are generated.</p> <p>✚ The provision of public transport, non-motorised modes, and travel demand management programmes is generally considered a local municipal function and not a core responsibility or competency of the provincial government. Given the extent of transport issues in the municipality, the municipality has limited institutional capacity and funding for the management of transport issues. As a result, sustainable transport approaches have been extensively overlooked in favour of traditional engineering solutions.</p> <p>✚ The municipality continuously updates the online housing demand database and associated mobile applications to provide a valuable source for planning and delivery.</p>
Institutional context	<p>✚ The limited capital budget of the municipality, given the extent and depth of community needs.</p> <p>✚ Limited funds to address critical issues, especially those related to infrastructure augmentation and maintenance, place the municipality in a tenuous position to reverse backlogs or negative trends in shelter or infrastructure needs.</p> <p>✚ Private sector investment is not structured to contribute to the long-term maintenance of common assets or address the developmental needs of the municipal area.</p> <p>✚ The growth in rates of income will largely be used to maintain existing infrastructure and services and will likely not focus on new productive investments.</p> <p>✚ The limited professional resources of the municipality, specifically concerning the rigorous and dedicated full-time management of large-scale projects.</p> <p>✚ Sector planning remains fragmented, and most developments follow a business-as-usual pattern.</p>

4.5 The Spatial Proposals of the SDF

4.5.1 Spatial development 20 - year vision statement

In line with the SM's vision as the "valley of opportunity and innovation" (as contained in the IDP), the vision for spatial development and management is described as follows:

"We envisage a municipal area even more special than it is today; a place of natural beauty, rich in the way it preserves and exposes elements of history and culture, its produce from the land, the quality of its institutions, and the mindfulness and innovations of its people."

It is a future Stellenbosch municipal area that remains familiar; it has retained what differentiates the municipality from other places, its landscapes, historic buildings and settlement patterns, and the specialness of its institutions. It is resilient; it has adapted to the needs of today without losing what is special from the past. It is inclusive; it has accommodated the needs of citizens from all walks of life without fear. It is diverse and therefore productive. Adapting to new needs, and accommodating new people, it becomes the stage for new expressions of culture, new businesses, and new ways of doing.

In form, it comprises a set of compact settlements, large and small, surrounded by natural and productive landscapes, and linked using public transport. Internally, settlements are relatively dense, cyclable and walkable. Each portrays a unique character, closely linked to its surrounding landscape, the reach and extent of its public institutions, and the capacity and opportunity of its infrastructure. Each provides for a range of citizens from all walks of life, with significant choice in place of residence."



4.5.2 The Strategic Focus and Spatial Alignment between the IDP and SDF

The table below illustrates how work on the SDF relates – in terms of its focus and contribution – to achieving the five municipal strategic focus areas as contained in the IDP.

Table 30: IDP Strategic Focus Areas and the SDF

IDP Strategic Focus Area	Related concerns of the SDF	SDF Strategic Direction
SFA1: Valley of Possibility	The way settlements, nature, and agriculture are spatially developed and managed to enhance individual and collective livelihood opportunities and enterprise development and overcome inequity and exclusion.	Containment of settlements to protect nature / agricultural areas and enable public and non-motorised transport and movement. A focus on public and non-motorised transport and movement.
SFA2: Green and Sustainable Valley	The way settlements, nature, and agricultural areas are spatially developed and managed to maintain and enhance natural resources and ensure a future balance between human settlement and its use of natural resources and opportunities.	Protection of natural areas, agricultural areas, and river corridors.
SFA3: Safe Valley	The way settlements, nature, and agricultural areas are spatially developed and managed to ensure individual and collective safety in living, in movement, at work, in institutions, and in play.	Denser settlements with diverse activities to ensure surveillance.
SFA4: Dignified Living	The way settlements, nature, and agricultural areas are spatially developed and managed to ensure equal access to shelter, facilities, and services, notwithstanding material wealth, age, gender, or physical ability.	A specific focus is on the needs of "ordinary" citizens, who experience limited access to opportunity because of restricted material resources.
SFA5: Good Governance and Compliance	The way settlements, nature, and agricultural areas are spatially developed and managed to ensure individual and collective participation – based on accessible information and open processes – in matters related to spatial planning and land use management.	Presenting information, including opportunities and choices, in a manner that assists its internalisation by all.

4.5.3 The Spatial Principles / Imperatives of the SDF

The conceptual framework extracted from the SDF shows the expression of the seven key principles, which include:

Maintain and grow the assets of Stellenbosch Municipality's natural environment and farming areas

- The spatial policies that relate to this principle focus on protective actions, also called urban management.
- The intent is to protect and expand priority conservation areas, establish ecological linkages, and preserve high-potential agricultural land within the municipality.
- Resist the subdivision of viable agricultural land, unless it forms part of a new balanced, integrated, and inclusive settlement supportive of the SDF objectives (including settlement hierarchy) and rural guidelines.
- Support compatible and sustainable rural activities outside the urban edge (including tourism) if these activities are of a nature and form appropriate in a rural context, generate positive socio-economic returns, and do not compromise the environment, agricultural sustainability, or the ability of the municipality to deliver on its mandate.

Respect, preserve, and grow our cultural heritage

- The spatial policies that relate to this principle focus on protective actions around specific spatial elements, e.g., scenic landscapes, scenic routes, and special places of arrival, while also focusing on improving the landscape and public amenities associated with these cultural assets.
- The intent is to preserve significant cultural and historic assets within the municipality and to grow the opportunity for new or emerging forms of cultural expression through expanding the use of cultural assets or supporting new uses for areas or structures of historic value.



- ✦ As far as possible, protect cultural landscape assets—including undeveloped ridgelines, view corridors, scenic routes, and vistas—from development.

Direct growth to areas of lesser natural and cultural significance, as well as movement opportunity

- ✦ The spatial policies that relate to this principle focus on protective actions around specific spatial elements, e.g., maintaining the urban edge and following the defined settlement hierarchy.
- ✦ In addition to the abovementioned, spatial policies are directed at urban restructuring and spatial transformation (also referred to as change and new development actions) and include informal settlement upgrading, residential densification and infill development, mixed land use and improved economic opportunity, improved access and mobility, improved access to community facilities, and improved landscaping and public amenities.

The spatial policies are spatially targeted in priority development areas and include Baden Powell and the Adam Tas-R304 corridor for growth and new development; Stellenbosch town and Klapmuts

- ✦ The spatial policies that relate to this principle focus on protective actions around specific spatial elements, e.g., maintaining the urban edge and following the defined settlement hierarchy. In clarifying and respecting the different roles and potentials for settlements within the municipality, the natural and cultural assets are protected while ensuring that the capacity of existing infrastructure can accommodate change and growth.
- ✦ The spatial policies that are directed at urban restructuring and spatial transformation within the hierarchy of settlements focus on new growth and development primarily in larger settlements (as referenced in principle 3 above) to:
 - a) Minimise associated impacts on the environment, agricultural land, and natural resources.
 - b) Maximise the livelihood opportunity (also referred to as quality of life) by building on the availability of existing public facilities and commercial opportunities.
 - c) Maximise the sustainability of new facilities and commercial opportunities.
 - d) Enable the provision of infrastructure most efficiently and cost-effectively.
 - e) Minimise the need for inter-settlement movement.
 - f) Maximise opportunity for and use of non-motorised and public transport.
 - g) Minimise growth in smaller settlements where opportunity is limited while improving access to local services and facilities (required daily).
 - h) Maintain and enhance the unique historic, cultural, and settlement characteristics of different settlements.

Clarify and respect the roles and functions of different elements of the movement structure

- ✦ The spatial policies that are directed at urban restructuring and spatial transformation within the hierarchy of settlements ensure a balanced approach to transport in the municipality that appropriately serves regional mobility needs and local-level accessibility improvements.
- ✦ The spatial policies actively promote compact, dense, mixed-use development, which reduces and promotes non-motorised and public transport.

Ensure balanced, sustainable communities

- ✦ The spatial policies that are directed at urban restructuring and spatial transformation within the hierarchy of settlements (including maintaining the urban edge) work towards and maintain, for each settlement, a compact urban form and structure to achieve better efficiency in service delivery and resource use, the viability of non-motorised and public transport, and facilitate inclusion, integration, and entrepreneurship development.
- ✦ Adopting a conservative view towards the extension of existing urban edges over the SDF period.



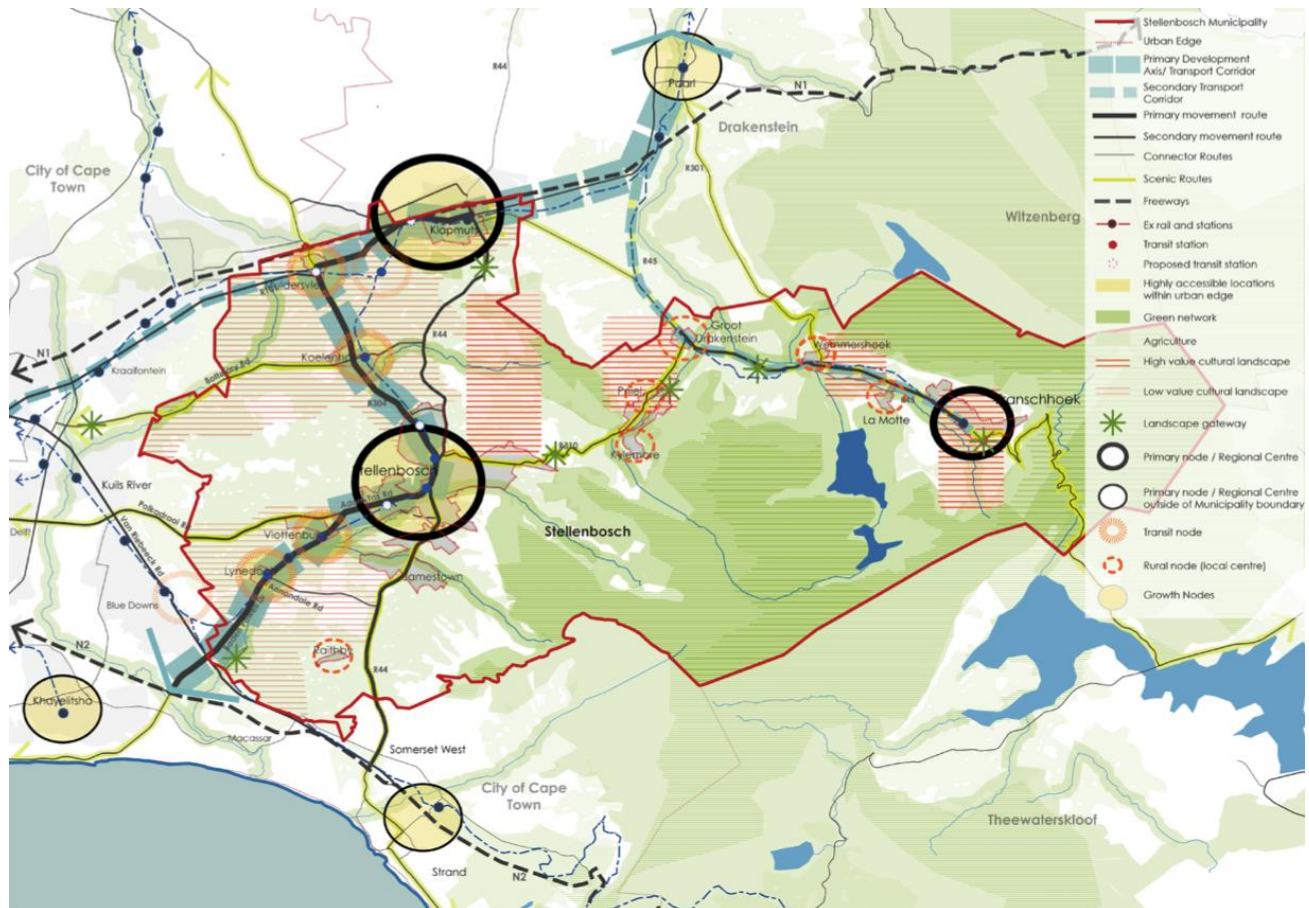
- ✦ Actively support infill development and adaptive reuse of existing structures.
- ✦ Support increased densities in new, infill, and redevelopment projects.
- ✦ Rationalise space standards – especially for social facilities – and release surplus land for other uses, specifically housing.
- ✦ Support the general upgrading and transformation of existing informal settlements.
- ✦ Expand housing opportunities for a broader range of groups – including lower-income groups and students – particularly in settlements forming part of the Baden Powell-Adam Tas-R304 corridor.
- ✦ Provide and maintain a system of accessible social facilities, integrated with public space and non-motorised transport (NMT) routes.
- ✦ Provide and maintain an urban open space / public space system integrated with public transport / NMT, social facilities, and linked to natural assets.
- ✦ Ensure work and commercial opportunities are accessible through public transport and NMT to all communities and provide opportunities to emerging and small entrepreneurs.
- ✦ Ensure that all settlements are balanced and sustainable, providing for different groups, maintaining minimal development footprints, ensuring walkability, and so on.

Focus collective energy on a few catalytic areas that offer extensive opportunities and address present risk

- ✦ The spatial policies focus on major development efforts concerning new mixed-use, industrial, and residential developments, and significant changes in access and mobility are spatially targeted in the Adam Tas Corridor (Stellenbosch town) and Klapmuts.



Figure 22: Consolidated Concept for the Municipal Area (Approved November 2019 and 27 June 2023)



4.6 SDF and CEF Implementation Frameworks

The SPLUMA guidelines require, as part of the SDF, a high-level implementation framework setting out the required measures that will support the adoption of the SDF proposals while aligning the capital investment and budgeting processes moving forward. The SDF and CEF Implementation Framework comprise the following sections:

- A proposed settlement hierarchy to inform and guide the investment rationale (linked to plans and settlement proposals);
- Priority development areas and themes;
- A policy framework (linked to strategies);
- Guidelines, studies, and information supporting the policies;
- Implications for sector planning and specific development themes, including:
 - Environmental and rural area management
 - Movement;
 - Housing; and
 - Local economic development;
- Land use management guidelines and regulations;
- Implications for inter-municipal planning;
- Catalytic initiatives;
- Further planning work;
- Institutional arrangements;
- Checklists in support of decision-making;
- A municipal leadership and advocacy agenda related to spatial development and management;
- Capital Expenditure Framework; and



Monitoring and review.

4.6.1 Settlement hierarchy, priority development areas and themes

In terms of the SDF concept, prioritisation of development—at a broad level—is done through two main spatial structuring elements. The first is spatial and targeted at significant future growth in functional and priority development areas. The second is sectoral or thematic, focused on the kind of development to be prioritised.

The functional and priority development areas are categorised into urban and rural nodes and are depicted in the figure below, with the detailed description provided in the table:

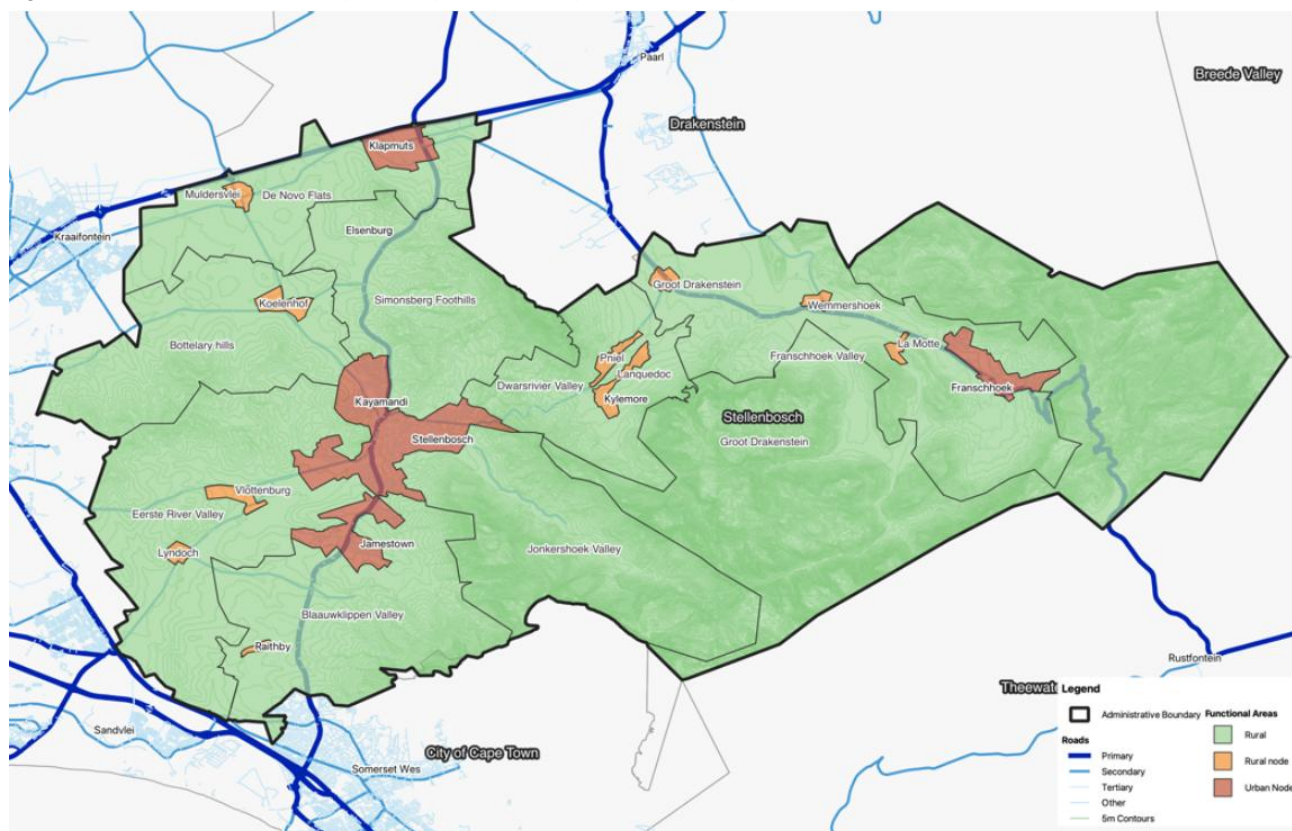
The spatial areas for priority development over the SDF planning period are:

- Stellenbosch Town;
- Klapmuts;
- Koelenhof (new priority development area); and
- Franschhoek (maintenance).

In terms of sectoral or thematic focus, the spatial development priority in all settlements should be to:

- Upgrade the servicing and transformation of informal settlements;
- Provide housing for lower-income groups in well-located areas (specifically through infill of vacant and underutilised land or redevelopment of existing building footprints);
- Expand and improve public and NMT routes;
- Improve public and community facilities and places (e.g., through clustering, framing them with infill development to improve edges and surveillance, prioritising landscaping, and so on); and
- Expand the recognition, restoration, and exposure of historically and culturally significant precincts and places (both in the form and use of precincts and places).

Figure 23: Functional and priority development areas (CEF, June 2023)





The proposed settlement hierarchy for SM, supporting the spatial plan and proposals for the settlement, is a significant centre comprising extensive education, commercial, and government services with a reach both locally and beyond the borders of the municipality, tourism attractions, places of residence, and associated community facilities outlined in the table below.

Table 31: Proposed settlement hierarchy for the Stellenbosch Municipality

Settlement	Role	Development and Land Use Management Focus
Primary urban settlements		
Stellenbosch town	A significant centre comprising extensive education, commercial and government services with a reach both locally and beyond the borders of the municipality, tourism attractions, places of residence, and associated community facilities.	<ul style="list-style-type: none"> Broadening of residential opportunities for lower-income groups, students, and the lower to middle housing market segments. Upgrade of informal settlements. Retention of university functions in the town. Enablement of the Adam Tas Corridor. Sensitive residential infill and compaction. Drive to establish "balanced" precincts. Public transport development, travel demand management, parking controls, and NMT improvements.
Klapmuts	Focus on economic development (using a favourable location for manufacturing, logistics, and warehousing enterprises) and associated residential opportunities.	<ul style="list-style-type: none"> Support for the development of RE / Farm 736 as a lever to economic development, utilising a favourable location for manufacturing, logistics, and warehousing enterprises. Balanced housing provision in Klapmuts South is focused on those who can benefit from employment provision through unlocking Klapmuts North. Establishing the Klapmuts town centre. NMT improvements.
Franschhoek	Secondary service centre, significant tourist destination, and place of residence.	<ul style="list-style-type: none"> Upgrade of informal settlements. NMT improvements. Sensitive infill within the urban edge provides inclusive housing and extended commercial opportunity (also for small and emerging entrepreneurs). Retention of historic character.
Secondary urban settlements		
La Motte	Contained rural settlement.	<ul style="list-style-type: none"> Diversification of existing activities to curtail the need for movement. Sensitive location of diversified uses closer to the R45. Limited further housing development.
Wemmershoek	Contained rural settlement.	<ul style="list-style-type: none"> Possible extension of residential opportunity linked to re-use of the sawmill site and local employment opportunity.
Groot Drakenstein	Contained rural settlement.	<ul style="list-style-type: none"> Accommodation of sensitive private and public sector initiatives offering expanded livelihood (including tourism) and residential opportunities.
Dwars River Valley	Contained historic rural settlements.	<ul style="list-style-type: none"> Accommodation of sensitive private and public sector initiatives offering expanded livelihood (including tourism) and residential opportunities.
Jonkershoek	Contained, but a dispersed collection of institutional, recreational, and residential uses.	<ul style="list-style-type: none"> Potential future consolidated, inclusive settlement linked to rail / bus.
Muldersvlei	Contained rural settlement.	<ul style="list-style-type: none"> Potential future consolidated, inclusive settlement linked to rail / bus.
Koelenhof	Contained rural settlement.	<ul style="list-style-type: none"> Potential future consolidated, inclusive settlement linked to rail / bus.
Vlottenburg	Contained rural settlement.	<ul style="list-style-type: none"> Gradual expansion of a unique development model based on sustainable living and education.
Lynedoch	Contained village and institutional clusters.	<ul style="list-style-type: none"> Containment and limited expansion of existing offerings.
Spier	Contained tourism and cultural centre.	<ul style="list-style-type: none"> Protection of unique historic settlement structure and form.
Raithby	Contained historic rural settlement.	<ul style="list-style-type: none"> Potential future consolidated, inclusive settlement linked to rail / bus.
New Priority Urban Settlements		



Settlement	Role	Development and Land Use Management Focus
Koelenhof	Emerging node (priority development area)	↓ Potential future consolidated, inclusive settlement linked to rail / bus.

Over the longer term, Muldersvlei / Koelenhof and Vlottenburg / Lynedoch along the Baden-Powell-Adam Tas-R304 could accommodate more growth and be established as inclusive settlements offering a range of opportunities. Should significant development be enabled in these areas now, it is likely to be focused on private vehicular use and higher-income groups (in gated developments) and will, in all probability, reduce the potential of initiatives to transform Stellenbosch town and Klipmuts. However, much work needs to be done to ensure the appropriate make-up of these settlements (including each providing an opportunity for a range of income groups) and integration with the corridor in terms of public transport. They are therefore not prioritised for significant development over the SDF period. Koelenhof has shown significant growth and opportunities for development within the SDF over the medium term.

The focus on Stellenbosch town and Klipmuts does not exclude all development efforts in Franschhoek and the smaller settlements. Rather, it is argued that these settlements should not accommodate significant growth, as the preconditions for accommodating such growth do not exist to the same extent as in Stellenbosch town and Klipmuts.

What should be emphasised in Franschhoek, and smaller settlements, is improving conditions for existing residents and natural growth within the context of retaining what is uniquely special in each (from the perspective of history, settlement structure and form, relationship with nature and agriculture, and so on).

4.6.2 Policy Framework

The table below sets out specific spatial policies to support the SDF concept and settlement plans. In using the policy framework, it is important to note that one specific policy or guideline should not be highlighted or used exclusively to support a specific initiative. Rather, each policy supports the other; each "frames" the other. Thus, initiatives or proposals should be evaluated in terms of the policy framework as a whole.

Further, the successful implementation of spatial policies and guidelines is often dependent on related, supportive, non-spatial policies. This implies policy alignment across municipal functional areas and services.

The table also includes specific work guidelines that begin to frame the work to be undertaken or continued in support of proposed policies.



Table 32: Specific work guidelines

No.	Strategy	Spatial Policy	Non-Spatial, Supportive Policy	Work Guidelines
1.	Maintain and grow the assets of SM's natural environment.	<ul style="list-style-type: none"> As far as possible, protect and expand priority conservation areas, establish ecological linkages, and preserve high-potential agricultural land within the municipality. Resist the subdivision of viable agricultural land unless it forms part of a new balanced, integrated, and inclusive settlement supportive of the SDF objectives, an agri-village in line with provincial policy for the settlement of farmworkers, or the formalisation of the "urban" component of existing forestry settlements (for example, Jonkershoek and La Motte). Support compatible and sustainable rural activities outside the urban edge (including tourism) if these activities are of a nature and form appropriate in a rural context, generate positive socio-economic returns, and do not compromise the environment, agricultural sustainability, or the ability of the municipality to deliver on its mandate. 	<ul style="list-style-type: none"> Proactively maintain and upgrade municipal infrastructure services to limit / mitigate the risk to ecological services. Support initiatives to protect water resources, rehabilitate degraded aquatic systems, retrofit or implement water demand management systems, and mainstream water conservation. Support energy diversification and energy efficiency initiatives to enable a transition to a low-carbon, sustainable energy future. Support initiatives to extend public access to natural assets without compromising the integrity of natural areas or ecological services. Support initiatives by the private sector to extend environmental stewardship. Assist in initiatives to diversify, strengthen, and open up new opportunities and jobs in the rural economy, including the identification of strategically located land for land reform purposes. Support initiatives to utilise municipal-owned agricultural land for small-scale agriculture, forge partnerships with non-governmental or public benefit organisations to assume management responsibilities for commonages and provide basic agricultural services to commonages. 	<ul style="list-style-type: none"> Prepare and implement management plans for municipal nature reserves and other ecological assets. Prepare and implement invasive species control plans for municipal properties. Prepare and implement initiatives for the rehabilitation of rivers and wetlands in urban areas. Develop resource-efficient strategies for all municipal services and land and building development (e.g., compulsory green energy installations in building development, greywater circulation, sustainable urban drainage, etc.). Utilise and contribute to municipal and provincial mapping and planning initiatives that inform land-use decision-making supportive of ecological integrity, secure natural resources, and protect agricultural land of high value. Delineate and manage urban edges and watercourse setbacks in a manner that diverts urban growth pressures away from important natural and agricultural assets. Apply biodiversity offsets in cases where development in areas of endangered and irreplaceable biodiversity cannot be avoided. Actively engage with adjoining municipalities and provincial governments to ensure that the integrity of SM's natural environment is maintained (specifically regarding land use management in adjoining municipal areas).



No.	Strategy	Spatial Policy	Non-Spatial, Supportive Policy	Work Guidelines
2.	Respect, preserve and grow the cultural heritage of SM.	<ul style="list-style-type: none"> Preserve significant cultural and historic assets within the municipality and grow the opportunity for new or emerging forms of cultural expression through expanding the use of existing cultural assets or supporting new uses for areas or structures of historic value. As far as possible, protect cultural landscape assets—including undeveloped ridgelines, view corridors, scenic routes, and vistas—from development. Support alternative uses for historic structures and places that will enable their preservation (subject to adherence to the general SDF strategy and policies). 	<ul style="list-style-type: none"> Support the transfer of municipal assets of cultural and historic value to organisations geared to manage these assets sustainably in the interest of the broader community. Manage heritage places and structures in terms of the recommendations of municipal heritage studies. 	<ul style="list-style-type: none"> Maintain and utilise municipal and intergovernmental evaluation and mapping initiatives to inform land-use decision-making supportive of cultural integrity and secure historic places and structures. Actively engage—continuously—with adjoining municipalities and the provincial government to ensure that the integrity of SM's heritage is maintained (specifically regarding land use management in adjoining municipal areas).
3.	<p>Direct significant growth or new development in SM to areas:</p> <ul style="list-style-type: none"> Not identified as having the most critical natural or cultural significance. Where the most opportunity exists in existing infrastructure investment, whether reconfigured, augmented, or expanded. 	<ul style="list-style-type: none"> Prioritise the targeted settlements on the Baden-Powell-Adam Tas-R304 corridor for growth / new development. Over the SDF period, focus on Stellenbosch town and Klapmuts to accommodate significant new growth. 	<ul style="list-style-type: none"> Align the policy and planning of all municipal services to support accommodating significant growth and new development as proposed in specific areas. Progressively utilise the municipality's significant asset of land as a resource to direct major growth or new development to areas not identified as of the most critical natural or cultural significance. Allocate municipal funds for land acquisition in areas identified as most suitable for growth or new development (specifically for development as lower-income housing). 	<ul style="list-style-type: none"> Together with the WCG, undertake inter-service investigations to determine the exact location, size, nature, and form of new settlement areas to accommodate new growth. Develop specific framework planning, land use management, infrastructure, financial, and urban design provisions, and directives to ensure the optimal development of identified settlement areas to accommodate new growth.
4.	Clarify and respect the different roles and potentials of settlements in SM and maintain the identity of each.	<ul style="list-style-type: none"> Ensure that each settlement – large and small – remains a distinct entity, surrounded by natural open space and agricultural land. Maintain a clear hierarchy of settlements that (in general terms) focuses on new growth and development in larger settlements to: <ul style="list-style-type: none"> Minimise associated impacts on the environment, agricultural land, and natural resources. Maximise livelihood opportunities by building on the 	<ul style="list-style-type: none"> Align the policy and planning of all municipal services to support the proposed settlement hierarchy and development / management approach. Reinforce the role of Stellenbosch town as a regional service and tourism centre focused on higher-order educational, health, government, and commercial uses, as well as unique historic assets. Reinforce the role of Klapmuts as a potential regional logistics / warehousing / manufacturing hub – with associated residential opportunity—based on its location at the intersection of 	<ul style="list-style-type: none"> Support the re-location of land extensive manufacturing, logistics, and warehousing enterprises from Stellenbosch town to Klapmuts. Maintain the nature and form of small rural settlements while enabling small changes towards improving livelihood opportunities.



No.	Strategy	Spatial Policy	Non-Spatial, Supportive Policy	Work Guidelines
		<p>availability of existing public facilities and commercial opportunities.</p> <ul style="list-style-type: none"> – Maximise the sustainability of new facilities and commercial opportunities. – Enable the provision of infrastructure most efficiently and cost-effectively. – Minimise the need for inter-settlement movement. – Maximise the opportunity for and use of non-motorised and public transport. • Minimise growth in smaller settlements where opportunity is limited while improving access to local services and facilities (required daily). • Maintain and enhance the unique historic, cultural, and settlement characteristics of different settlements. 	<p>the N1 and regional north / south movement routes.</p> <ul style="list-style-type: none"> • Maintain Franschhoek as a centre for tourism and culture with limited growth potential. 	
5.	<p>Ensure a balanced approach to transport in SM, that appropriately serves regional mobility needs and local-level accessibility improvements.</p>	<ul style="list-style-type: none"> • Actively promote compact, dense, mixed-use development that reduces car dependence and enables and promotes the use of public and NMT. 	<ul style="list-style-type: none"> • Shift municipal resources to include a greater focus on non-motorised, shared vehicle travel and public transport solutions. • Establish measures to ensure that there is an inter-service agreement on the settlement hierarchy, settlement roles, associated functions, modes of transport to be carried out, and the development / management approach to be followed concerning different sections of the municipal movement network. • Work with the provincial and national governments to affirm the proposed categorisation of movement forms and associated infrastructure and management needs in Stellenbosch. • Proactively seek management of travel demand among key stakeholders in SM in such a manner that significantly higher passenger volumes are gradually achieved from existing transport infrastructure. • Proactively allocate resources to improve NMT in the municipal area. • Strengthen the role played by rail-based public transport, including advocating for a new, lighter, frequent rail service on the Eerste River / Klipmuts rail line as the backbone of transport movement along the Baden Powell-Adam Tas-R304 corridor. 	<ul style="list-style-type: none"> • Assess future transport development / improvements concerning the impact on the complete settlement system. • Guard against needed / required vehicular routes of necessity resulting in the development of undeveloped land traversed by the route.



No.	Strategy	Spatial Policy	Non-Spatial, Supportive Policy	Work Guidelines
6.	Develop all settlements as balanced, inclusive, appropriately serviced, communities, negotiable through NMT and exhibiting a positive relationship with surrounding nature and agricultural land.	<ul style="list-style-type: none"> • Work towards and maintain – for each settlement in the municipality – a compact form and structure to achieve better efficiency in service delivery and resource use, the viability of public and NMT, and facilitate inclusion, integration, and entrepreneurship development. • Adopt a conservative view towards the extension of existing urban edges over the SDF period. • Actively support infill development and the adaptive reuse of existing structures. • Support increased densities in new, infill, and redevelopment projects. • Rationalise space standards – especially for social facilities – and release surplus land for other uses, specifically housing. 	<ul style="list-style-type: none"> • Proactively drive transport demand management programmes (specifically in and around Stellenbosch town) to curtail private vehicle use. • Shift more transport resources to the development and operation of effective public transport services and the comprehensive provision of NMT. 	<ul style="list-style-type: none"> • Review the delineation of restructuring zones to support the mSDF objectives. • Support development that emphasises public transport / NMT as opposed to private vehicular use. • Integrate spatial planning, transport planning (emphasis on public and NMT), and social facility planning. • Move away from self-reinforcing conditions for development in terms of car parking minimum standards, and ensure the active participation and collaboration between landowner, developer, and municipality towards the provision of alternatives to car use. • Actively engage – continuously – with adjoining municipalities and provincial government to ensure that the integrity of SM's settlements as contained, and balanced communities is maintained (specifically about land use management in adjoining municipal areas).
		Support the general upgrading and transformation of existing informal settlements.	<ul style="list-style-type: none"> • Prioritise basic residential services for poor households, specifically in informal settlements and backyard dwellings, and a minimum level of basic services for marginalised rural settlements. • Resist existing informal settlements as the only viable settlement option for poor households by supporting the identification and servicing of alternative areas for settlement. • Ensure that asset management best practices are followed to maintain existing infrastructure investments and prevent greater replacement costs in the future. • Reinforce basic service delivery with good-quality urban management to support household and economic asset development. 	<ul style="list-style-type: none"> • Put in place an inter-governmental portfolio of land (existing and earmarked for purchase), an agreed land preparation programme, and a release strategy, for publicly assisted, lower-income housing (including the BNG, FLISP, social / rental, and GAP markets). • Identify alternative settlement locations for poor households, over and above existing informal settlements. • To assist the municipality in housing provision, and support initiatives to house farmworkers on farms (in a manner that secures tenure).
		Expand housing opportunities for a broader range of groups – including lower-income groups and students – particularly in settlements forming part of the Baden Powell-Adam Tas-R304 corridor.	<ul style="list-style-type: none"> • The planning of infrastructure and social facilities should accommodate the likelihood of back-yarding and its contribution to livelihood strategies. 	<ul style="list-style-type: none"> • Develop an inclusionary housing policy and guidelines. • Prioritise infill housing opportunities on public land for the BNG, FLISP, social / rental, and GAP markets. • Where possible, proactively plan for back-yarding opportunities in lower-income housing projects. • Actively support the development of student



No.	Strategy	Spatial Policy	Non-Spatial, Supportive Policy	Work Guidelines
				housing in Stellenbosch town.
		Provide and maintain a system of accessible social facilities, integrated with public space and public and NMT routes.	<ul style="list-style-type: none"> Reinforce social facilities with good quality urban management to ensure service excellence and sustainability. Focus on fewer but better social facilities. 	<ul style="list-style-type: none"> Cluster social facilities. Locate facilities in association with public space and public and NMT routes.
		Provide and maintain an urban open space / public space system integrated with public transport / NMT, social facilities, and linked to natural assets (e.g., river corridors).	<ul style="list-style-type: none"> Prioritise open / public space development in poor and denser neighbourhoods of the municipality. Reinforce open / public space with good quality urban management to ensure use and safety. 	Ensure that the edges between building development and open spaces promote activity and passive surveillance.
		Ensure work and commercial opportunities are accessible through public and NMT to all communities and provide opportunities for emerging and small entrepreneurs.		<ul style="list-style-type: none"> Avoid large retail malls and office parks in peripheral locations reliant on private vehicular access, which detract from the viability of established commercial and work areas and lock out small entrepreneurs.
7.	Actively seek conditions to enable the private and community sectors to align their resources and initiatives with the SDF principles and proposals.	Conscious of public resource constraints, actively seek and support private and community sector partnerships to expand livelihood opportunities, settlement opportunities for ordinary citizens, and the national imperative to expand participation in the economy.	Develop an incentive package to support private and community sector partnerships in achieving the SDF principles and proposals.	<ul style="list-style-type: none"> Enable private and community sector participation by making known the municipality's spatial principles and intent in user-friendly communicate and guidelines. Require private landowners in key areas to plan and coordinate development collectively (beyond individual property boundaries and interests) to ensure appropriate infrastructure arrangements, the provision of inclusionary housing, public facilities, and so on.
8.	Focus major development energy in SM on a few catalytic development areas that offer extensive, inclusive opportunities.	Focus major development effort in SM on: <ul style="list-style-type: none"> Unlocking development in Klapmuts North. The Adam Tas Corridor (in Stellenbosch Town). 	<ul style="list-style-type: none"> Communicate municipal objectives and principles – across functional areas and services – for development and urban management in catalytic areas. Seek landowner, provincial government, and national government support to develop catalytic areas in the best public interest. Support the establishment of institutional arrangements solely dedicated to enabling the development of catalytic areas and proceed with work to detail the broader plan and activity programme. Align municipal infrastructure and social services planning to support development in catalytic areas. Use municipal and government-owned land assets to support development in catalytic areas. 	<ul style="list-style-type: none"> Ensure that catalytic areas are developed as inclusive, appropriately serviced communities, negotiable through NMT, and exhibit a positive relationship with surrounding nature and agricultural land. Prepare land use management measures to enable development in catalytic areas. Define catalytic areas as "restructuring" or other special-measure areas to enable benefit from national and provincial support and incentives.



4.7 Catalytic Initiatives

Adam Tas Corridor (ATC) Local Areas Spatial Development Framework, Development Guidelines (October 2022) and overlay zone (20 October 2024)

Large industrial spaces, including land that was formerly home to Cape Sawmills and Distell facilities, make up the most strategically located land in Stellenbosch town. A significant proportion of these have been vacated or will be vacated in the foreseeable future in response to changes in the operating context of manufacturing enterprises. Thoughtful redevelopment of these spaces, at scale, can contribute meaningfully to meeting existing challenges and SDF objectives.

In simple terms, the concept is to launch a process of re-imagining and re-purposing the land around Adam Tas Road within Stellenbosch town to enable the maximum potential of this space. This will entail the redevelopment of the Adam Tas Corridor, which includes the area stretching along the R310 and R44 along the foot of Papegaaiberg, from the disused Cape Sawmills site to the west of Kayamandi and Cloetesville along the northern part of this corridor.

Figure 24: Adam Tas Corridor Local Areas SDF (October 2022)



It forms the western edge of the town but is not well integrated with the rest of Stellenbosch, largely because of the barrier / severance effect of the R44 and the railway line. Much of the area was historically used for light industrial and manufacturing purposes. It includes the disused Sawmill site, the government-owned Droë Dyke area, Distell's Adam Tas facility, Oude Libertas, various Remgro property assets, Bosman's Crossing, the rail station, the Bergkelder complex, the Van der Stel sports complex, the George Blake Road area, and parts of Kayamandi and Cloetesville. Under-utilised and disused land in the area measures more than 300ha.

Conceptually, a linear new district within Stellenbosch is envisaged adjacent to and straddling (in places) Adam Tas Road, the R44, and the railway line. Overall, development should be residentially led with a strong mixed-use basis and high density and should favour non-motorised ("NMT") access to



the centre of Stellenbosch Town. It is estimated that the Adam Tas Corridor, through a preliminary development conceptual framework, will produce approximately 3 million square metres of bulk within a 293-hectare area, with 69% earmarked for residential usage.

A central movement system (with an emphasis on public transport and NMT) forms the spine of the area and is linked to adjacent districts south and west of the corridor. The corridor retains west-east and north-south vehicular movement (both destined for Stellenbosch town and through movement), as well as the rail line. Remote parking facilities will enable ease of access within the corridor concept, with passengers transferring via public transport, cycling, and walking to reach destinations within the town of Stellenbosch.

The corridor is not envisaged as homogeneous along its length, with uses and built forms responding to existing conditions and its relationship with surrounding areas. Conceptually, three (3) areas could be defined, each linked through a sub-district.

- Grow Stellenbosch town – and accommodate existing demand – in a manner that prevents sprawl and creates conditions for efficient, creative living and working;
- Stimulate and act as a catalyst for the development of improved public transport and NMT;
- Rethink and reconstruct infrastructure, particularly the movement system, including the possible partial grade separation of east-west and north-south movement systems, in turn integrating the east and west of town and releasing land for development;
- Integrate Kayamandi and Stellenbosch town seamlessly;
- Shift the new development focus to the west of town, with the Die Braak and Rhenish complex forming the centre and seam between the new west and east of Stellenbosch town;
- Investigating options for alternative parking provision initiatives in and around the town while the corridor provides for and promotes a greater focus on NMT;
- Accommodate uses that meet urgent needs, specifically higher density housing and university expansion, while also assisting in establishing a compact, less sprawling town, public transport, and NMT; and
- Increases land value east of the R44 and in the area between Kayamandi and the Bergkelder complex.

Along the corridor as a whole – depending on local conditions – significant re-use of existing buildings is envisaged. This is seen as a fundamental prerequisite for diversity, in-built character, and activity (as repurpose offers the opportunity for a great variety of spaces). Aspects of the industrial history of the area should remain visible. A range of housing typologies accommodates different income groups and family types.

Redevelopment, in terms of the concept, offers the opportunity to:

- Re-imagine the future use of the land encompassed in the ATC;
- Grow Stellenbosch town – and accommodate existing demand – in a manner that prevents sprawl and creates conditions for efficient, creative living and working;
- Stimulate and act as a catalyst for the development of improved public transport and NMT;
- Reconstruct infrastructure, and particularly the movement system, including the possible partial grade separation of east-west and north-south movement systems, in turn, integrating the east and west of town and releasing land for development;
- Integrate Kayamandi and Stellenbosch town seamlessly;
- Shift new development focus to the west of town, with Die Braak and Rhenish complexes forming the centre and seam between the new west and east of Stellenbosch town;
- Investigate options for alternative parking provision initiatives in and around the town while the corridor provides for and promotes a greater focus on non-motorised transport; and
- Accommodate uses that meet urgent needs, specifically higher-density housing and university expansion, as well as assist in establishing a compact, less sprawling town, public transport, and NMT.



Existing manufacturing businesses can gradually relocate to the north, closer to the N1 logistics corridor (as Distell has planned for their operations).

A Local Spatial Development Framework ("LSDF") for the Adam Tas Corridor, as well as comprehensive development guidelines, was formally approved by the Council in October 2022 and will be used as the enabling planning framework to realise the implementation of the Adam Tas Corridor over the next 3–20 years. This LSDF includes an implementation framework that will guide the following:

- Most appropriate land-use strategy;
- Action Areas / Catalytic Projects;
- Framework for Investment; and
- Other enabling interventions.

Following the implementation framework, the overlay zone for the Adam Tas Corridor has been approved and gazetted (2024) and has been included as a local area overlay zone in the Stellenbosch Municipality Zoning Scheme Bylaw, 2024 (04 October 2024). The purpose of the overlay zone is to award the zoning rights envisaged by the Adam Tas Corridor LASDF to the individual land portions, together with the conditions applicable to each property, for the landowner to take up these rights. This initiative was awarded the WCG Service Excellence Awards 2024 in the category "Ease of Doing Business" on the 19th of April 2024.

Institutional arrangements are critical, which include all spheres of government, private stakeholder involvement, and established partnerships. It would include a broad agreement between landowners and the municipality to pursue the corridor development concepts. The landowners collectively and the municipality entered into a Memorandum of Understanding (MOU) confirming the spatial vision and implementation of the ATC LASDF. The Council approved the MOU in August 2022.

To assist Stellenbosch Municipality in coordinating the implementation of the Adam Tas Corridor LASDF and development guidelines, a project facilitation unit (PFU) needs to be established. The purpose of the PFU is to coordinate, plan, and assist with the implementation of development along the Adam Tas Corridor. The purpose of the PFU is to provide additional capacity and expertise to manage and implement the vision of the Adam Tas Corridor. The establishment of the unit is currently being investigated and was earmarked to be set up by 30 June 2024, however, challenges arose, and the set-up of the PFU is still ongoing. The Western Cape Economic Development Partnership (EDP) was appointed by the Council to assist the municipality in setting up the PFU and Steering Committee.

Considering the capital infrastructure investment requirements for the ATC, the municipality and the landowners collectively agreed on the phasing of the ATC over the next 10 years. Over the short term (1-5 years), the first phase of the ATC was agreed to be precincts 2–6, including a portion of precinct 10, whilst the planning and infrastructure demand quantification for the rest of the precincts (including the remaining extent of precinct 10) are considered in the CEF's capital expenditure programme (2023) and the capital infrastructure investment portfolio. The amendment of the CEF as part of the MSDF, 2023, and the reviews enable the municipality to strategically plan based on an understanding of the catalytic projects that are necessary to meet the needs of the municipality, including ensuring the allocation of resources is financially sustainable, whilst also achieving the goals of the municipality.

4.7.1 Development of Klappmuts

The Greater Cape Metro Regional Spatial Implementation Framework (GCMRSIF) contains very specific policy directives related to Klappmuts, aimed at addressing pressing sub-regional and local space economy issues. Key policy objectives include:

- Using infrastructure assets (e.g., key movement routes) as "drivers" of economic development and job creation;



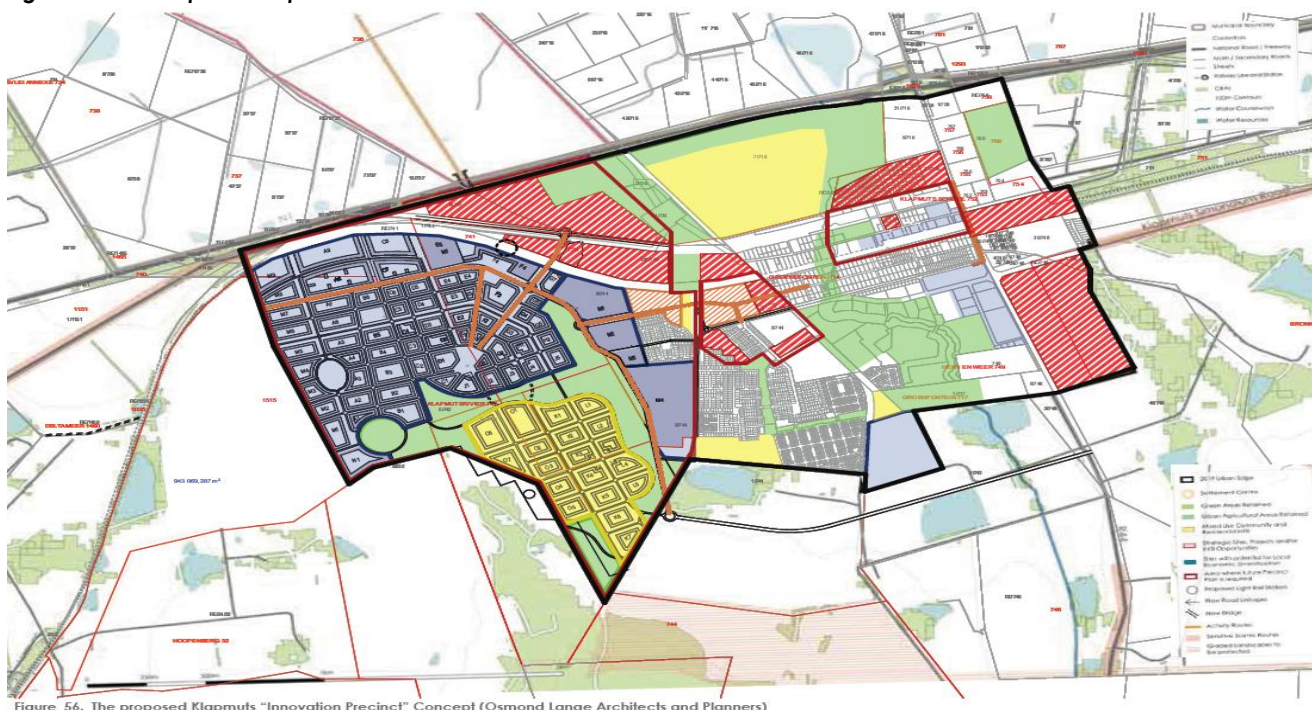
- Recognition that existing infrastructure in the area (i.e., N1, R101, R44, and the Paarl-Bellville railway line and station) dictates the location of certain transport, modal change, or break-of-bulk land uses;
- Recognition of the Klapmuts area as a significant new regional economic node within the metropolitan area and spatial target for developing a “consolidated platform for the export of processed agri-food products (e.g., inland packaging and containerisation port)” and “an inter-municipal growth management priority”;
- The consolidation of and support for existing and emerging regional economic nodes, as they offer the best prospects to generate jobs and stimulate innovation;
- The clustering of economic infrastructure and facilities along public transport routes;
- Maintaining valuable agricultural and natural assets; and
- Providing work opportunities in proximity to living areas.

There is no doubt that Klappmuts is a potentially significant centre for economic activity and residence within the metropolitan region and SM, as it is located on the N1 transport corridor, which carries 93% of metropolitan freight traffic. To date, the settlement is characterised by residential use and limited commercial and work-related activity.

The MSDF targets significant new mixed-use development, new residential development, and the associated access and mobility infrastructure provisions to reinforce the significant new regional economic role of Klapmuts as identified by the Greater Cape Metro Regional Spatial Implementation Framework (GCMRSIF). The GCMRSIF and the MSDF reinforce Klapmuts, as a potential regional logistics/warehousing / manufacturing hub—with associated residential opportunities – based on its location at the intersection of the N1 and regional north/south movement routes. From a contextual perspective, it is also important to note that to unlock the development potential of the ATC, the municipality must actively support the relocation of land for extensive manufacturing, logistics, and warehousing enterprises from Stellenbosch town towards Klapmuts.

One of the catalytic initiatives identified and supported by the MSDF is the "Innovation Precinct" or "Smart City" in Klapmuts South. The proposed urban development concept by Osmond Lange Architects and Planners has been incorporated into the MSDF since 2019, and significant progress has been made in the MSDF review process.

Figure 25: Concept Development Framework

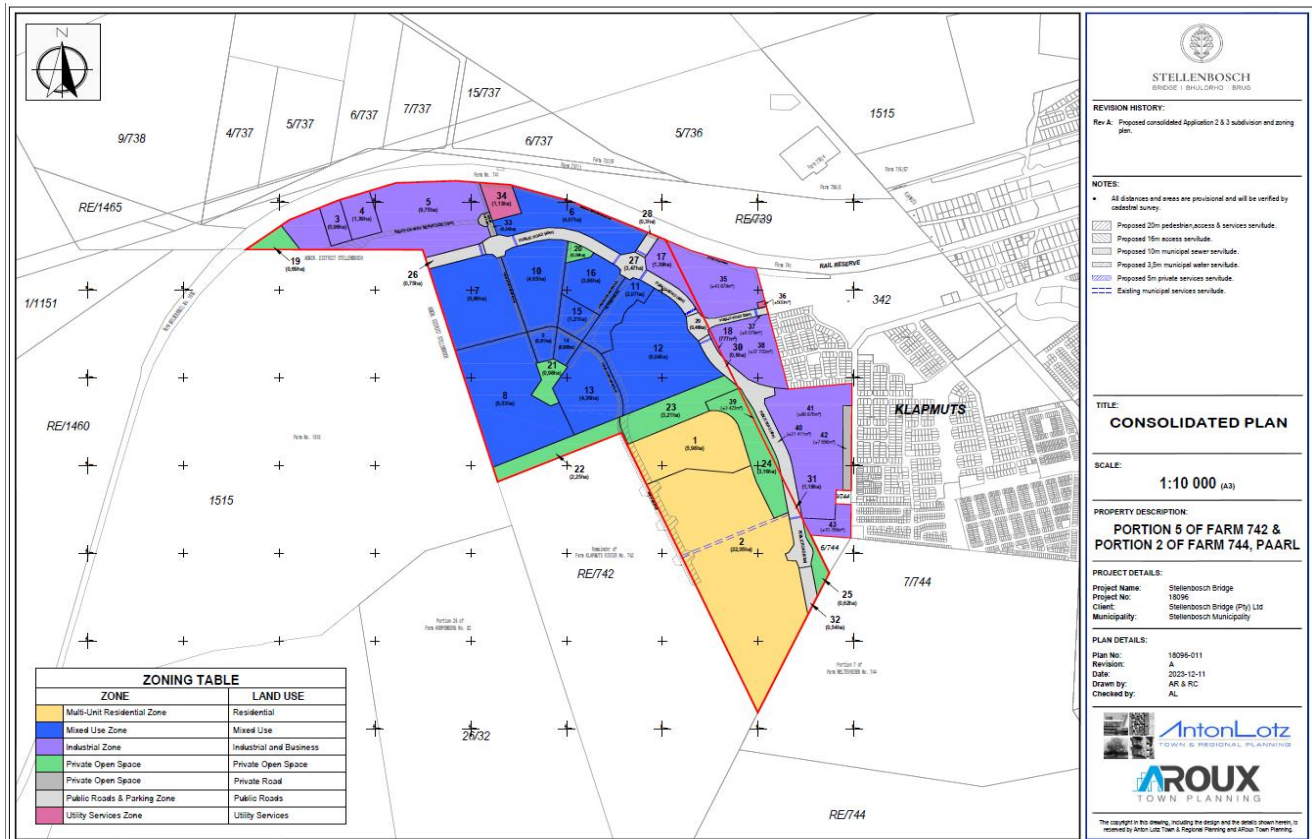


Based on the development framework, the following development management applications have



been considered by the Directorate: Planning and Economic Development over the review period as part of the planning and implementation of the smart city catalytic initiative – now known as “The Bridge”. The development rights approved by the municipality are reflected in the figure below:

Figure 26: Portion of Farm 742 and Portion of Farm 744



Phase 1 of the development has commenced, with the establishment of the industrial park, located next to the N1.

Through the land use planning process, it was highlighted that the urban edge does not fully align with the final approved development. The amendment of the urban edge is minor, as it only encompasses the inclusion of Portion 19 (0.69 ha) as indicated on the approved consolidated plan. The phasing of the development provides for sufficient time to incorporate this as part of the future amendment MSDP process.

Several inter-municipal and inter-governmental issues require specific care in managing the development of Klapmuts over the short to medium term.

Various supporting functions across the intergovernmental spheres are required to reinforce the significant new regional economic role of Klapmuts. A critical issue related to Klapmuts is the split administration between Drakenstein Municipality (DM) and Stellenbosch Municipality (SM). One of the supporting actions considered and identified by the MSDP includes the application to the Municipal Demarcation Board (MDB) for the redetermination of the municipal boundaries in a manner where Klapmuts North (DM administration) and Klapmuts South (SM administration) fall within one municipal demarcation. In this regard, Klapmuts is functionally more related to SM; extensive investments have been made in infrastructure and social services for the community in Klapmuts by SM. Accordingly, when the municipal redetermination process commenced in 2023, the Council considered and made representations to the MDB for the inclusion of Klapmuts North into the Stellenbosch municipal area. One of the outcomes that the municipality tried to achieve with the municipal redetermination process was to ensure integrated and coordinated planning and infrastructure delivery by all relevant stakeholders.



Unfortunately, the process was unsuccessful, and accordingly, other appropriate remedies to resolve the critical intergovernmental cross-boundary issues and conflicts need to be investigated. It is also critically important to note that the DM, through the amendment of the MSDF (Drakenstein MSDF 2024/25), has further extended its urban edge adjacent to Klapmuts with 1600 ha of greenfield development for the purpose of extensive new developments. Substantial infrastructure investments will be required as the area currently lacks bulk infrastructure services;

- ✚ The second is the linkages between Klapmuts north and south, specifically along Groenfontein Road, and a possible NMT crossing over the N1, linking residential areas south of the N1 directly with Farm 736/RE. Without these linkages, residents to the south of the N1 will not be able to benefit from the opportunities enabled north of the N1; and
- ✚ The third is a speculative higher-income residential development in the Klapmuts area, based on the area's regional vehicular accessibility. Higher-income development is not a problem in and of itself, but ideally, it should not be in the form of low-density gated communities.

In addition to the municipal cross-boundary development planning earmarked for Klapmuts, it is important to note that various intergovernmental joint planning is currently being undertaken through the Intergovernmental Steering Committee (ISC) of the GCMRSIF. Due to the increased urban development demand for the N1 from the City of Cape Town, Stellenbosch Municipality, and Drakenstein Municipality, the Western Cape Department of Environmental Affairs and Development Planning (DEA&DP)—custodian of the regional spatial implementation framework—has, in collaboration with the National Department of Agriculture, Land Reform and Rural Development (DALR&RD), initiated discussions on funding a regional spatial development framework in line with one of the key actions contained in the Greater Cape Town Region National Spatial Action Area (GCTR NSAA). The parties concerned have agreed that, due to the existence of the GCMRSIF, the funding allocated should further involve technical work around an infrastructure analysis, including localised inter-municipal scenario planning exercises for the N1 corridor. The completion of this study is extremely important, as the urgent need to coordinate an agreed long-term strategic vision, including the coordination, prioritisation, and sequencing of investments, will unlock the development potential of Klapmuts and the Cape Functional Region. The study has commenced, with participation from the municipality, and the due date for completion is planned for December 2026.

4.7.2 Alternative rail service along the Baden Powell Drive-Adam Tas-R304 corridor

As indicated above, it is critical, both for the Adam Tas Corridor and the broader Baden Powell-Adam Tas-R304 development corridor, to explore the feasibility of introducing a more frequent and reliable rail service along the Eerste River-Stellenbosch-Muldersvlei-Klapmuts rail line. The aim should be to have a more frequent passenger service along the corridor, connecting larger and smaller settlements. Lighter rail stock—possibly in the form of a “tram” system—has been suggested, offering the advantage of safe at-grade crossing of the rail line and other modes of transport, in turn, enabling “lighter” infrastructure support for settlement development and concomitant cost savings. Alternatively, the viability of regular bus service along this route should be explored. The SM should commence engagements with PRASA in this regard.

As argued elsewhere in this document, Stellenbosch town and Klapmuts should be the focus of significant settlement growth. It is here, by settlement location concerning broader regional networks and existing opportunities within settlements, that the needs of most people can be met, in a compact settlement form, while protecting the municipality's natural and agricultural assets.

Over the longer term, Muldersvlei / Koelenhof and Vloffenburg along the Baden-Powell-Adam Tas-R304 corridor could accommodate more growth and be established as inclusive settlements offering a range of opportunities. However, much work needs to be done to ensure the appropriate make-up of these settlements (including each providing an opportunity for a range of income groups) and integration with the corridor in terms of public transport.



The smaller settlements are therefore not prioritised for significant development over the SDF period. Should significant development be enabled in these areas now, it is likely to be focused on private vehicular use and higher-income groups and will, in all probability, reduce the potential of initiatives to transform Stellenbosch town and Klapmuts.

4.8 Institutional Arrangements

The SM has dedicated staff resources for spatial planning, land use management, and environmental management, organised as the Planning and Economic Development Directorate. Work occurs within the framework set by annually approved Service Delivery and Budget Implementation Plans (aligned with the IDP), decision-making processes and procedures set by the Council, and a suite of legislation and regulations guiding spatial planning, land use management, and environmental management (including SPLUMA, LUPA, and the National Environmental Management Act, 1998 (Act No. 107 of 1998)).

The Directorate: Planning and Economic Development Directorate will facilitate the implementation of the SDF in terms of institutional alignment, including:

- The extent to which the main argument and strategies of the SDF are incorporated into the Capital Expenditure Framework, annual reports, annual IDP reviews, future municipal IDPs, and so on;
- The annual review of the SDF is part of the IDP review process;
- The extent to which the main argument and strategies of the SDF inform sector planning and resource allocation;
- The extent to which the main argument and strategies of the SDF inform land use management decision-making;
- Alignment with and progress in implementing the municipality's Human Settlement Plan and Comprehensive Integrated Transport Plan; and
- The mutual responsiveness of the SDF and national, provincial, and regional plans, programmes, and actions (including the extent to which SDF implementation can benefit from national and provincial programmes and funding).

Over and above the institutional arrangements in place, it appears that two aspects require specific focus in support of the SDF.

4.8.1 Inter-municipal planning

The first relates to inter-municipal planning. As indicated elsewhere in the SDF, SM (and other adjoining municipalities) appear to be experiencing increasing challenges related to development pressure in Cape Town. This pressure is of different kinds. The first is pressure on the agricultural edges of Stellenbosch through residential expansion within Cape Town. The second is migration to SM (whether in the form of corporate decentralisation or both higher and lower-income home seekers), leading to pressure on available resources, service capacity, and land within and around the settlements of SM. While municipal planners do liaise on matters of common concern, there appears to be a need for greater high-level agreement on spatial planning for "both sides" of municipal boundaries. The spatial implications of pressure related to migration to SM could be managed locally, should there be an agreement to redevelop existing settlement footprints rather than enabling further greenfield development (as a general rule). However, the municipality's increased resource needs to accommodate new growth – a non-spatial issue – should be acknowledged and addressed.

4.8.2 Private Sector Joint Planning

The second relates to joint planning and action resourced by the private sector, increasingly needed for several reasons:



- ✚ The municipal human and financial resource base is simply too small to achieve the vision of the SDF or implement associated strategies and plans;
- ✚ Many matters critical to implementing the SDF fall outside the direct control or core business of the municipality. For example, the municipality does not necessarily own the land associated with projects critical to achieving SDF objectives;
- ✚ It is increasingly evident that individual landowners are finding it difficult to develop—to make the most of what they have—individually. Specifically, the transport and movement implications of individual proposals require strong and dedicated integration;
- ✚ Individual landowners do not necessarily control the extent of land required to undertake inclusive development, focusing on opportunities for a range of income groups. Inclusive development often requires cross-subsidisation, in turn, enabled by larger land parcels and development yields; and
- ✚ The municipality's focus is often – and understandably so – on the “immediate”, or shorter-term challenges. Much of what is needed to implement the SDF or catalytic projects requires a longer-term view, a committed focus on one challenge, and cushioning from the daily and considerable demands of municipal management.

Partnerships are needed, with different agencies and individuals working in concert with the municipality to implement agreed objectives. Further, partnerships are required between individual corporations and owners of the land. The Adam Tas corridor is a prime example: making the most of the disused sawmill site, Bergkelder complex, Van der Stel complex, Die Braak, and Rhenish complex—in a manner that contributes to agreed objectives for developing Stellenbosch town—is only possible if various landowners, the municipality, the university, and investors work together, including undertaking joint planning, the “pooling” of land resources, sharing of professional costs, infrastructure investment, and so on. The municipality simply does not have the resources – and is overburdened with varied demands in different locations – to lead the work and investment involved.

4.8.3 Further Planning Work

As indicated above, over the longer term, Muldersvlei / Koelenhof and Vlottenburg along the Baden-Powell-Adam Tas-R304 corridor could accommodate more growth and be established as inclusive settlements offering a range of opportunities. However, these settlements are not prioritised for development at this stage. Critical preconditions for significant development include:

- ✚ The measures required to ensure that settlements provide for a range of housing types and income groups (in a balanced manner);
- ✚ Establishing regular public transport services between settlements, including services between the expanded smaller settlements and Stellenbosch town; and
- ✚ Understanding to what extent settlements can provide local employment and, in this way, minimise the need for transport to other settlements.

4.8.4 Other Local Planning Initiatives

Ideally, each of the settlements in SM should have an LSDF, applying the principles of the SDF in more detail. The position and function of settlements in the SM settlement hierarchy should determine the priority for LSDFs. The municipality aims to procure the services of a service provider to compile a series of local spatial development frameworks over the next three years for ten of the priority nodes (both urban and rural). The aim is to compile localised planning and development outcomes that need to address the following:

- ✚ Spatial and design frameworks, plans, and strategies;
- ✚ Social service delivery plans and interventions; and
- ✚ Innovative and interactive engagement and public participation processes.

These localised spatial planning initiatives require public and private landowners in key areas to plan



and coordinate development collectively (beyond individual property boundaries and interests) to ensure appropriate infrastructure arrangements, the provision of inclusionary housing, public facilities, and so on. Based on consultations with the Division: Development Management and upon review of the land use application being submitted, the current top priority LSDF is identified for Koelenhof, followed by the Dwars River area.

In addition to the aforementioned, a number of precinct plans for specific areas as identified in the MSDF have been completed and are in the process of being finalised by initiatives driven by the municipality and private property owners. The Rhenish Complex and Surroundings Precinct Plan was initiated by the municipality and adopted by the Council on 29 November 2023. The precinct plan includes an urban design framework that aims to guide the future utilisation, preservation, and development of the study area with a specific view to unlocking the potential of the area, which plays an important role as a key site of cultural and heritage significance.

The Franschhoek Development Framework, contained in the MSDF, further identified an area in Groendal for “strategic sites, projects, and / or infill opportunities”, and the development of a precinct plan. A spatial and urban design framework for a specific area within the strategic site has been commissioned by the landowners of Klein La Provence. In the drafting of the proposed spatial and urban design framework, the municipality required that the precinct plan consider the relationship of the site to its broader context and setting while also being replicable across similar contexts. The precinct plan is currently being finalised and will be made public in due course.

4.8.5 Checklists in Support of Decision-Making

To further assist in aligning day-to-day land use and building development management decision-making and detailed planning—public and private—with the SDF, it is proposed that a “checklist” of questions be employed.

If the initiators of development proposals, applicants, officials, and decision-makers all, in general terms, address the same questions in the conceptualisation, assessment, and decision-making related to proposals, a common, shared “culture” could be established where key tenets of the SDF are considered and followed continuously.

Although focused on the location, nature, and form of activities in space, the checklist incorporates questions addressing issues beyond space, including matters of resource management, finance, institutional sustainability, and so on.

It is not envisaged that the checklist be followed slavishly in considering every development proposal. Yet, its use is important in ensuring that relevant issues are addressed and discussed to enable decision-making in line with the SDF and broader provincial and national planning policies. If, in assessing a proposal or project, posing a question results in a negative answer, the proposal probably requires very careful consideration, further work, or change.

The checklist should not be viewed as static. Rather, it should be reviewed periodically and in parallel with the SDF review – perhaps under the leadership of the Municipal Planning Tribunal and with input from all stakeholders – to reflect the municipal spatial planning agenda and challenges.

It is proposed that the questions – together with the SPLUMA principles, and the key SDF strategies and policies, be packaged in an easy-to-use and accessible form to facilitate wide usage.

4.8.6 Partnerships

Arguably, the municipal budget is simply too small to achieve the vision of the SDFs or implement associated strategies and plans. Also, many matters critical to implementing the SDF fall outside the direct control or core business of the municipality. For example, the municipality does not necessarily



own the land associated with projects critical to achieving SDF objectives.

Even if the municipal budget were increased tenfold, or its staff resources were significantly enhanced, it would still not have the control to do what is needed to drive critical projects. The municipality's focus is often—and understandably so—on the "immediate," or the shorter-term challenges. Much of what is needed requires a longer-term view, a committed focus on one challenge, and cushioning from the daily and considerable demands of municipal management.

Partnerships are needed, with different agencies and individuals working in concert with the municipality to implement agreed-upon objectives. Further, partnerships are required between individual corporations and owners of the land. It is increasingly evident that individual landowners are finding it increasingly difficult to develop and make the most of what they have, individually. Specifically, the transport and movement implications of individual proposals require strong and dedicated integration. The Adam Tas corridor is a prime example: making the most of the disused sawmill site, Bergkelder complex, Van der Stel complex, Die Braak, and Rhenish complex—in a manner that contributes to agreed objectives for developing Stellenbosch town—is only possible if various landowners, the municipality, the university, and investors work together, including undertaking joint planning, the "pooling" of land resources, sharing of professional costs, infrastructure investment, and so on.

The municipality simply does not have the resources—and is overburdened with varied demands in different locations—to lead the work and investment involved.

There appears to be an opportunity to establish a new partnership with businesses on the side of the municipality to drive major integrated projects, specifically the Adam Tas Corridor. Fortunately, Stellenbosch has established (private sector) institutions with an astounding track record of achieving urban development / management objectives (e.g., Historiese Huise). Their work can be expanded to assist in meeting new challenges, in partnership with the municipality.

A formal Memorandum of Agreement exists between Stellenbosch Municipality and the Stellenbosch Heritage Foundation to host the Heritage Inventory on the GIS system and to give free public access to the system until such time as the municipality can do so. The Heritage Inventory is also being updated through a phased approach by the Department: Development Planning.

To strengthen the ability of the Directorate: Planning and Economic Development to manage development taking place within the Franschhoek and Stellenbosch historical cores and along the scenic routes in the rural landscape, the Council appointed a Conservation Advisory Committee to evaluate, consider, and make recommendations to the Directorate with respect to new developments and alterations to the existing built environment. This committee consists of registered architects and experts in the field of cultural and historic environments.

The municipality owns several significant historical properties in Stellenbosch that require proper maintenance and appropriate uses that should support and enhance the tourism sector. To assist the municipality in managing these assets, the Council is in the process of outsourcing the responsibility to maintain, manage, and lease some of the buildings to Historiese Huise of South Africa. This partnership will ensure the proper maintenance of historical landmarks and appropriate use that will ensure public access, and support for the tourism sector will be obtained.



CHAPTER 5:

Performance Summary of the 5th Generation IDP 2022 – 2027

5.1 Introduction

The performance reporting on the IDP deliverables for the period 2022 – 2027 of the 5th Generation IDP 2022 – 2027 encompasses the cycle of 01 July 2022 to 30 June 2027.

The reporting focuses on the implementation of the Municipal Manager, Mayoral, Mayoral Portfolio, and Sector Plans priorities encapsulated throughout the various sections in the IDP document, and the format reflects the IDP deliverables per priority area. The IDP deliverables were reviewed in January 2026 in consultation with all internal departments to ensure effective planning and implementation for the 2026/27 and the outer financial years, as well as reflecting on the performance for the 2024/25 and 2025/26 financial years.

The overall assessment of actual performance against targets set for the IDP deliverables, as documented in the various sections of the IDP document, is illustrated below:

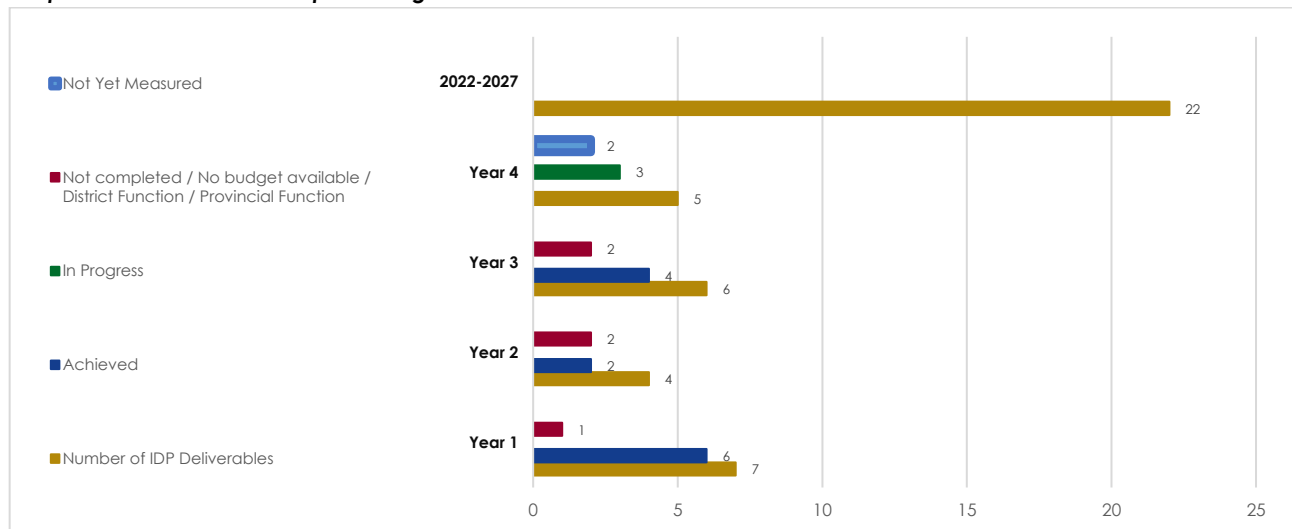
5.2 IDP Performance Reporting: Municipal Manager IDP Priorities for 2022 - 2027

Twenty - two (22) IDP deliverables are linked to the Municipal Manager's Priorities across directorates and are measured for the period 2022 – 2027. In Year 1 (2022/23), 6 (85.71 per cent) of the seven (7) IDP deliverables were achieved, while 1 (14.29 per cent) was not achieved. In Year 2 (2023/24), 2 (50 per cent) of the four IDP deliverables were completed, and 2 (50 per cent) were not achieved.

In Year 3 (2024/25), a total of six (6) IDP deliverables were recorded, of which 4 (66.67 per cent) were achieved, and 2 (33.33 per cent) were not achieved.

In addition, for Year 4 (2025/26), five (5) IDP deliverables were planned for the 2025/26 financial year. To date, 3 (60 per cent) are in progress for implementation to be reported by 30 June 2026, and 2 (40 per cent) have not yet been measured.

The overall performance against the 22 IDP deliverables linked to the Municipal Manager's Priorities reflects steady implementation progress over the five – year cycle, with the majority of targets achieved each financial year, subject to the implementation of IDP deliverables for Year 4 for the current reporting timeframe of 2025/26.


Graph 12: Number of Municipal Manager Priorities achieved for 2022 – 2027


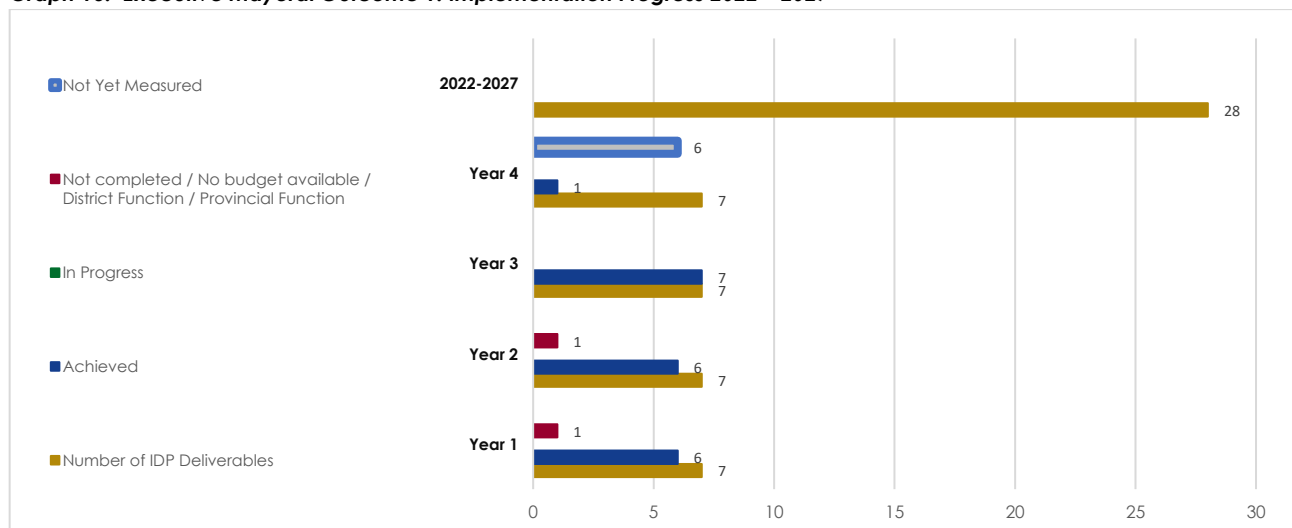
5.3 IDP Performance Reporting: Executive Mayor Priorities for 2022 - 2027

Executive Mayoral Outcome 1: Clean, accountable, and responsive local government has a total of 28 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), 6 (85.71 per cent) of the seven (7) IDP deliverables were achieved, and 1 (14.29 per cent) was not met. In Year 2 (2023/24), 6 (85.71 per cent) of the seven (7) IDP deliverables were achieved, and 1 (14.29 per cent) was not achieved.

In Year 3 (2024/25), all 7 (100%) of the IDP deliverables have been met. In Year 4, seven (7) IDP deliverables have been set for the 2025/26 financial year, with 1 (14.29 per cent) achieved and 6 (85.71 per cent) to be reported on by 30 June 2026.

A consistently high level of implementation performance is reflected over the reporting period, with 85.71 per cent of targets met in Year 1 and Year 2 and 100 per cent achievement in Year 3.

Graph 13: Executive Mayoral Outcome 1: Implementation Progress 2022 – 2027


Executive Mayoral Outcome 2: Excellent service delivery in all areas within the Greater Stellenbosch Municipal Area has a total of 40 IDP deliverables for the period 2022 – 2027.

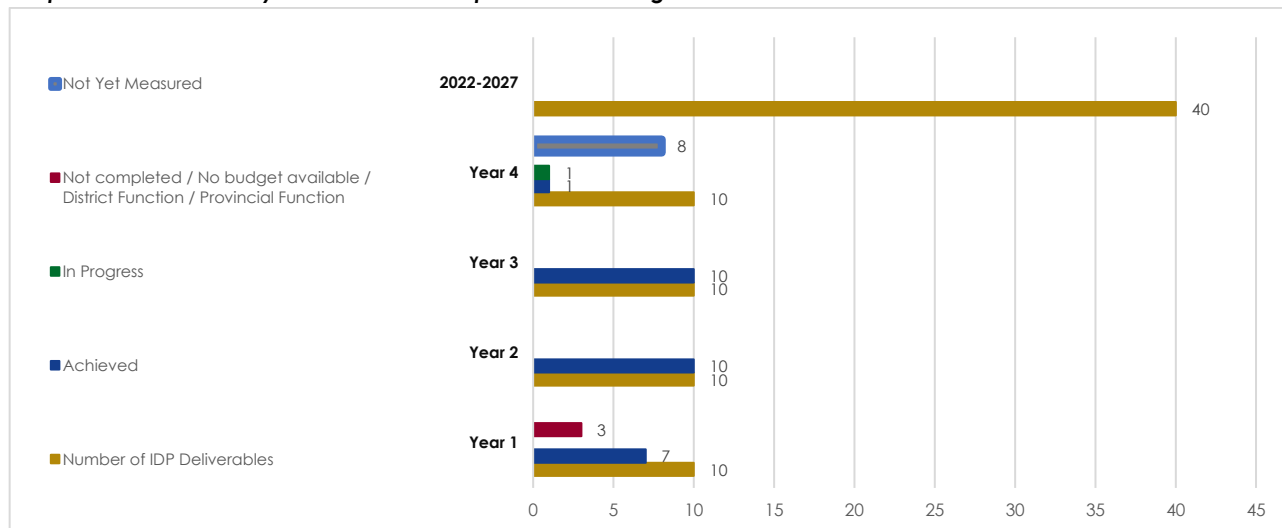
In Year 1 (2022/23), 7 (70 per cent) of the ten (10) IDP deliverables were achieved, and 3 (30 per cent) were not met. In Year 2 (2023/24) and Year 3 (2024/25), 100 per cent of the ten (10) IDP deliverables



were achieved. A total of 10 IDP deliverables were set for Year 4 (2025/26), with 1 (10 per cent) achieved, 1 (10 per cent) in progress and 8 (80 per cent) not yet measured.

The implementation of the IDP deliverables for the Mayoral Outcome 2 indicates significant improvement after Year 1, reflecting positive progress and effective implementation during the period 2022 – 2027.

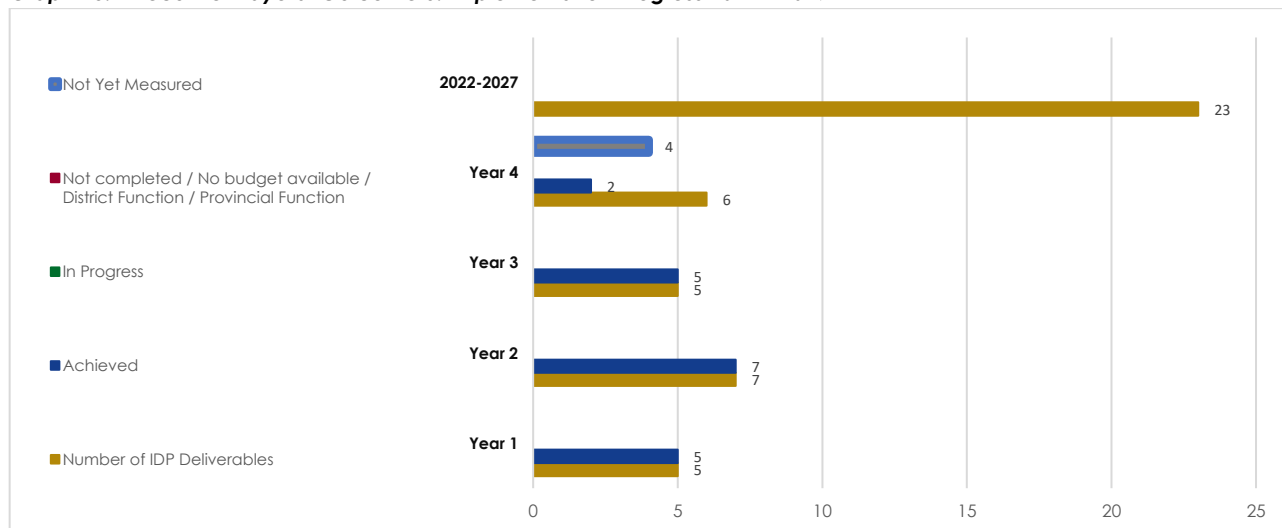
Graph 14: Executive Mayoral Outcome 2: Implementation Progress 2022 – 2027



Executive Mayoral Outcome 3: LED post the COVID-19 Pandemic and transfer of land to new farmers, has a total of 23 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), Year 2 (2023/24), and Year 3 (2024/25), 100 per cent of the IDP deliverables were achieved. The performance for Year 4 (2025/26) reflects that 2 (33.34 per cent) of the six (6) IDP deliverables were achieved, and 4 (66.67 per cent) have not yet been measured.

Graph 15: Executive Mayoral Outcome 3: Implementation Progress 2022 – 2027



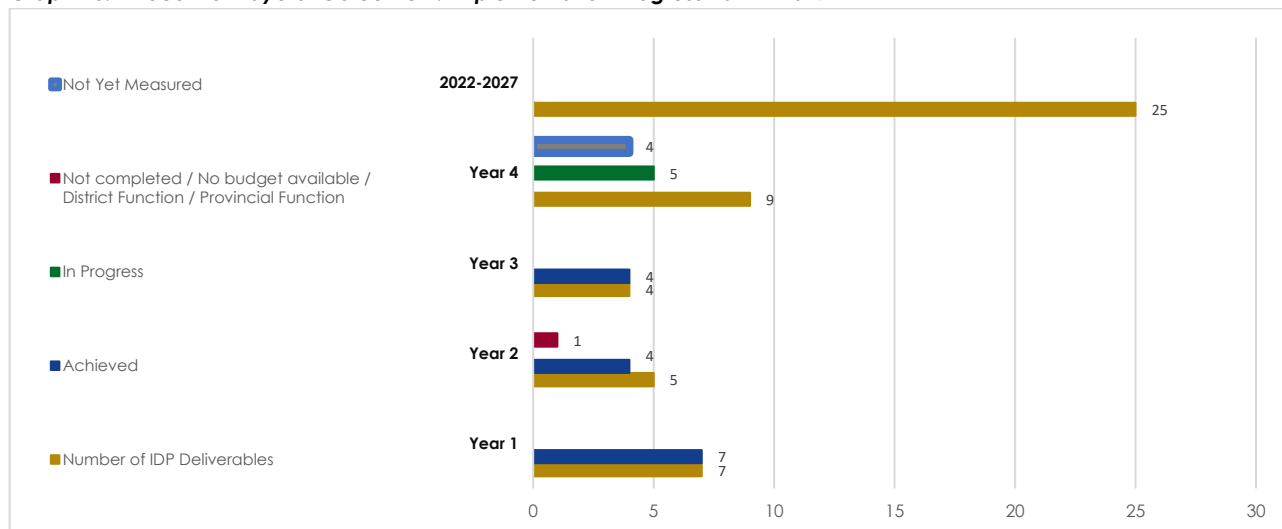
Executive Mayoral Outcome 4: Provide housing opportunities for all residents in all housing categories (rental stock, BNG, GAP housing, upgrade of informal settlements, and mixed-use developments) has a total of 25 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23) and Year 3 (2024/25), 100 per cent of the IDP deliverables were achieved. However, in Year 2 (2023/24), 4 (80 per cent) of the five (5) IDP deliverables were achieved, and 1 (20 per cent) has not been met.



In Year 4, nine (9) IDP deliverables were recorded, with 5 (55.56 per cent) being in the implementation phase and in progress, and 4 (44.44 per cent) not measured to be reported by 30 June 2026.

Graph 16: Executive Mayoral Outcome 4: Implementation Progress 2022 – 2027

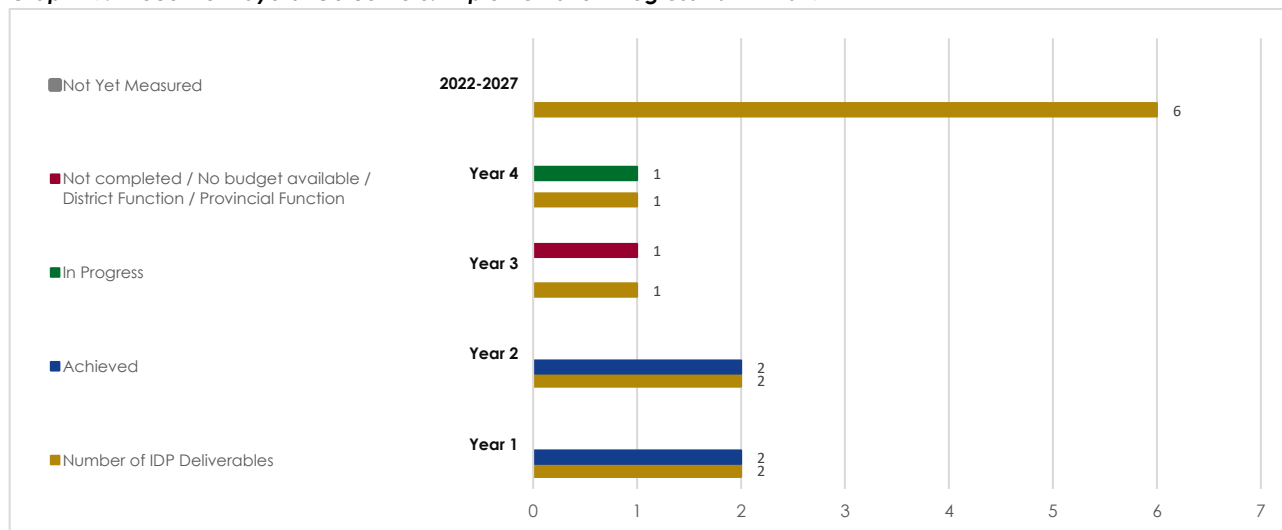


Executive Mayoral Outcome 5: The development of the Adam Tas Corridor and the town establishment of all ten dorpias across the municipality area has a total of 6 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23) and Year 2 (2023/24), 100 per cent of the IDP deliverables were achieved.

In Year 3 (2024/25), the one (1) IDP deliverable was not achieved. The one (1) IDP deliverable planned for Year 4 (2025/26) is in progress to be reported on by 30 June 2026.

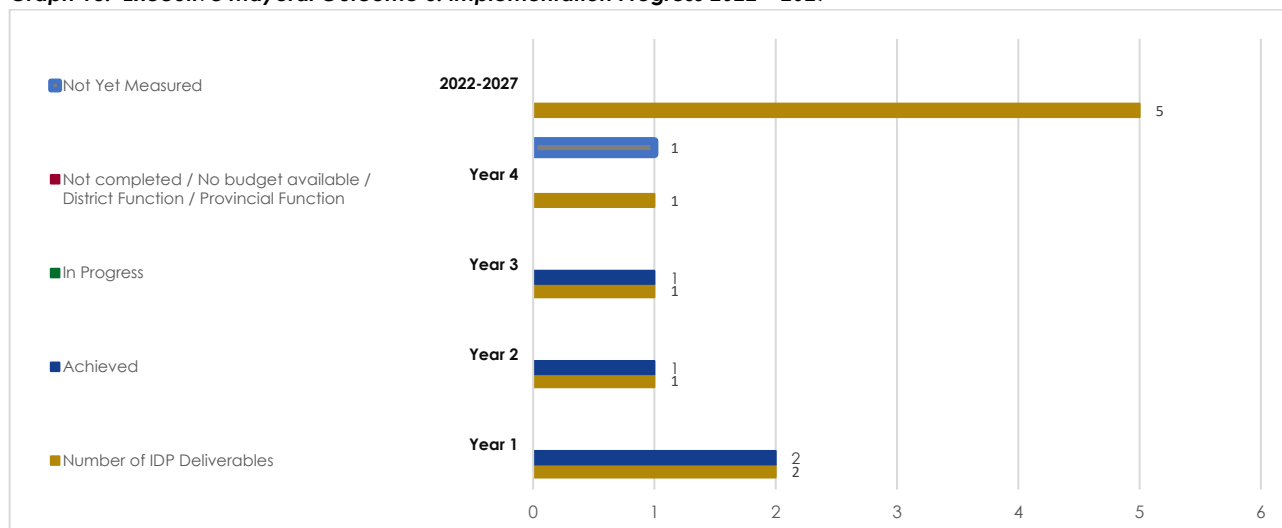
Graph 17: Executive Mayoral Outcome 5: Implementation Progress 2022 – 2027



Executive Mayoral Outcome 6: Streamline planning systems and procedures to facilitate desirable growth has a total of 5 IDP deliverables for the period 2022 – 2027.

Performance on the IDP deliverables for Year 1 (2022/23), Year 2 (2023/24), and Year 3 (2024/25), indicates sustained achievement of 100 per cent for three consecutive financial years.

The IDP deliverable set for Year 4 (2025/26) is in progress and is to be reported on by 30 June 2026.

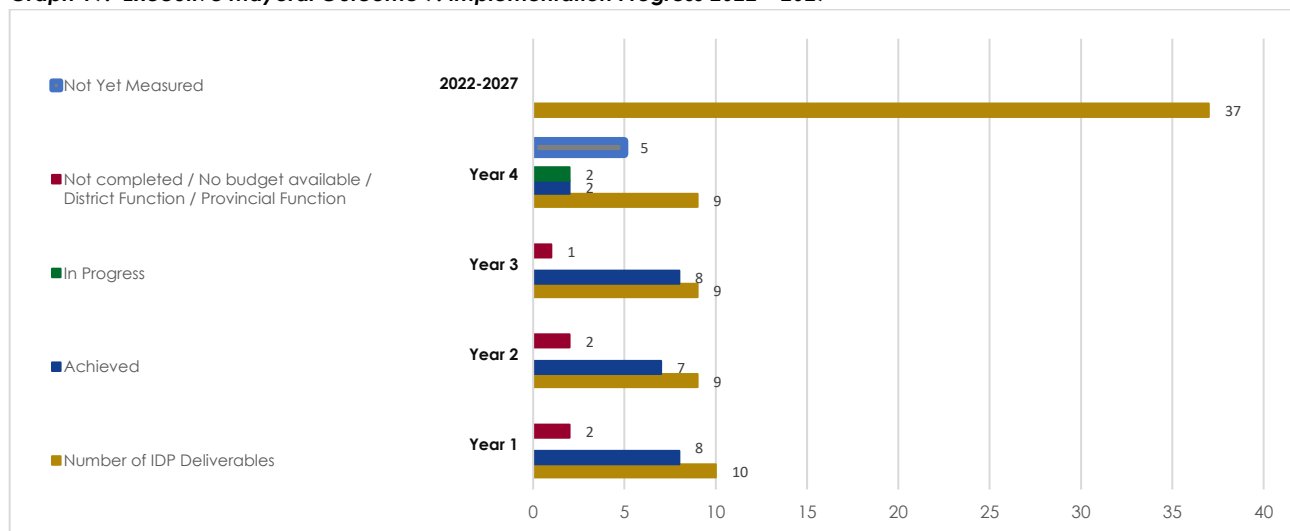
**Graph 18: Executive Mayoral Outcome 6: Implementation Progress 2022 – 2027**

Executive Mayoral Outcome 7: To create safer environments in our communities, there are a total of 37 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), 8 (80 per cent) of the ten (10) IDP deliverables were achieved, and 2 (20 per cent) were not met. In Year 2 (2023/24), 7 (77.78 per cent) of the nine (9) IDP deliverables were achieved, and 2 (22.22 per cent) were not met.

In Year 3 (2024/25), 8 (88.89 per cent) of the nine (9) IDP deliverables were achieved, and 1 (11.11 per cent) was not met. In Year 4 (2025/26), nine (9) IDP deliverables were planned for implementation, with 2 (22.22 per cent) achieved, 2 (22.22 per cent) in progress, and 5 (55.56 per cent) to be reported on by 30 June 2026.

The overall performance on Mayoral Outcome 7 reflects a positive achievement of an average of 82 per cent. Although a minimum proportion of the IDP deliverables was not achieved in the first three financial years, the overall performance remained consistently high.

Graph 19: Executive Mayoral Outcome 7: Implementation Progress 2022 – 2027

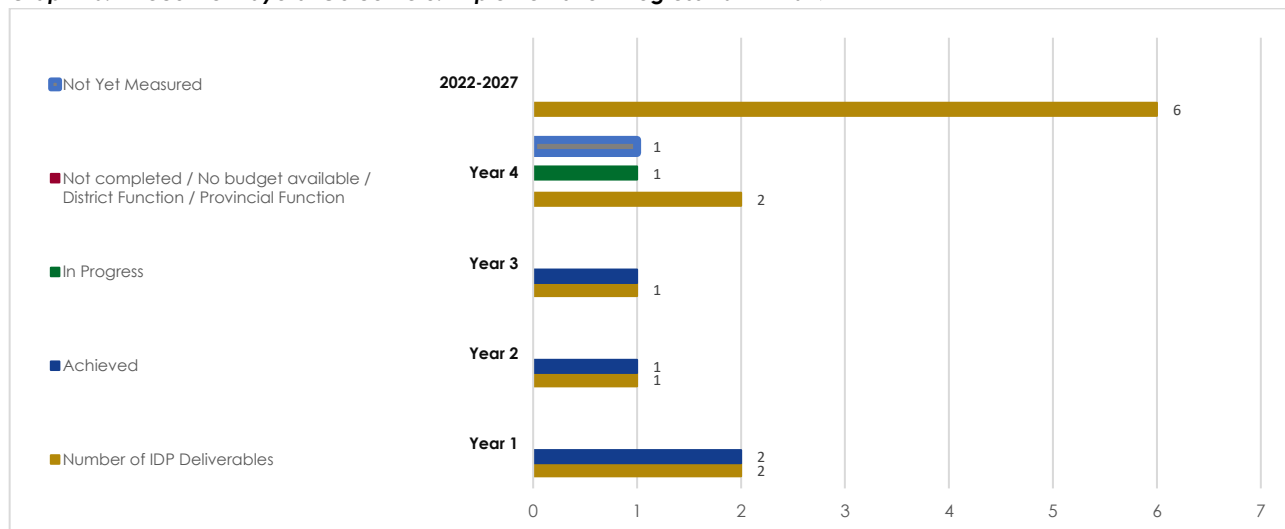
Executive Mayoral Outcome 8: The expansion of the green economy with innovative projects, creating a new reality of service delivery and job creation, has a total of 6 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), Year 2 (2023/24), and Year 3 (2024/25), 100 per cent of the IDP deliverables were achieved.



In Year 4 (2024/25), 1 (50 per cent) IDP deliverable is in progress, and 1 (50 per cent) is to be reported on by 30 June 2026.

Graph 20: Executive Mayoral Outcome 8: Implementation Progress 2022 – 2027



5.4 IDP Performance Reporting: Mayoral Portfolios for 2022 - 2027

The nine (9) Mayoral Portfolios each have a 5-year plan with specific IDP deliverables and targets applicable for the period 2022 - 2027.

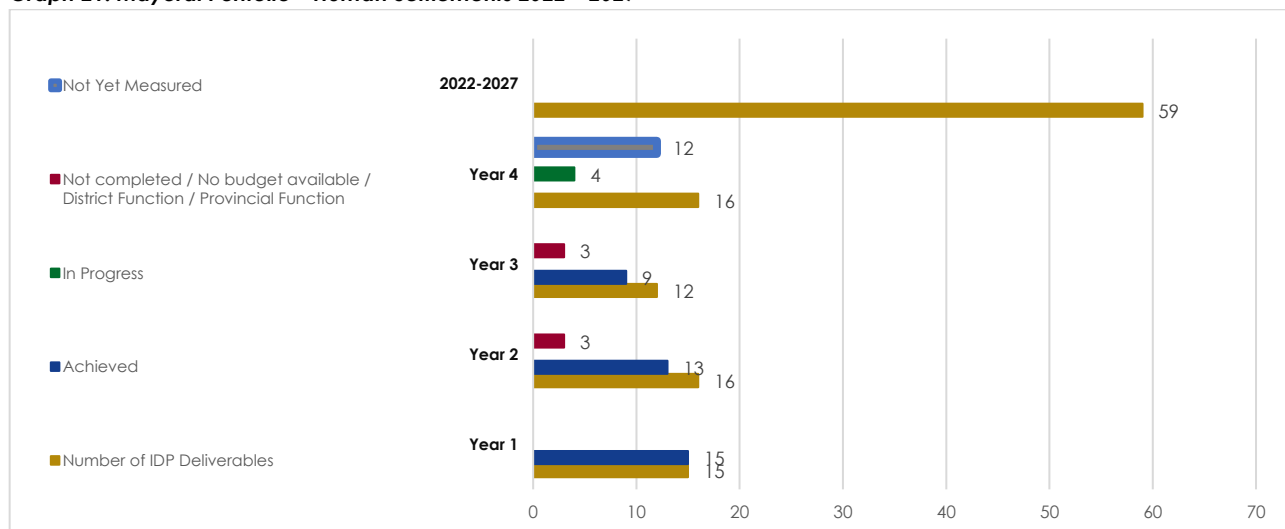
The **Mayoral Portfolio Human Settlements** has a total of 59 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), 15 (100 per cent) of the deliverables were achieved. In Year 2 (2023/24), 13 (81.25 per cent) of the sixteen (16) IDP deliverables were met, and 3 (18.75 per cent) were not achieved.

In Year 3 (2024/25), 9 (75 per cent) of the 12 IDP deliverables were achieved, with 3 (25 per cent) remaining not achieved. In Year 4 (2025/26), 16 IDP deliverables are planned for the 2025/26 financial year, with 4 (25 per cent) in the implementation phase and 12 (75 per cent) not yet measured.

The overall performance against the IDP deliverables for the period 2022 – 2027, reflects a positive achievement over the period from Year 1 to Year 3, with a slight decline in Year 2. The IDP deliverables not yet measured in Year 4 will be reported on by 30 June 2026.

Graph 21: Mayoral Portfolio – Human Settlements 2022 – 2027



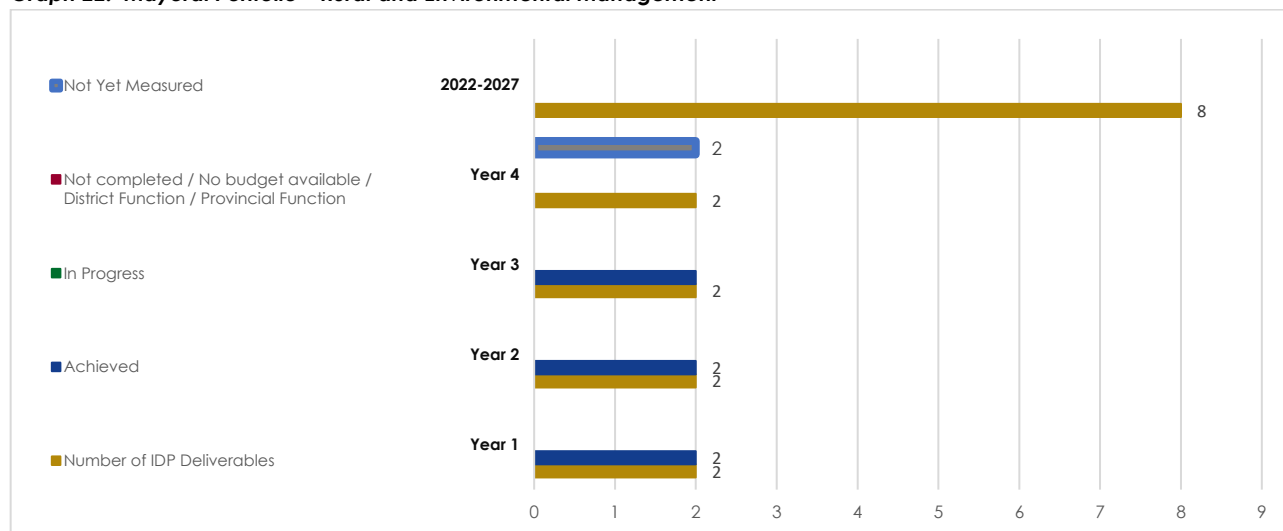


The Mayoral Portfolio Rural Management has a total of 8 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), Year 2 (2023/24), and Year 3 (2024/25), 100 per cent of the IDP deliverables were achieved.

In Year 4 (2025/26), 2 (100 per cent) of the IDP deliverables have not yet been measured and are to be reported on by 30 June 2026.

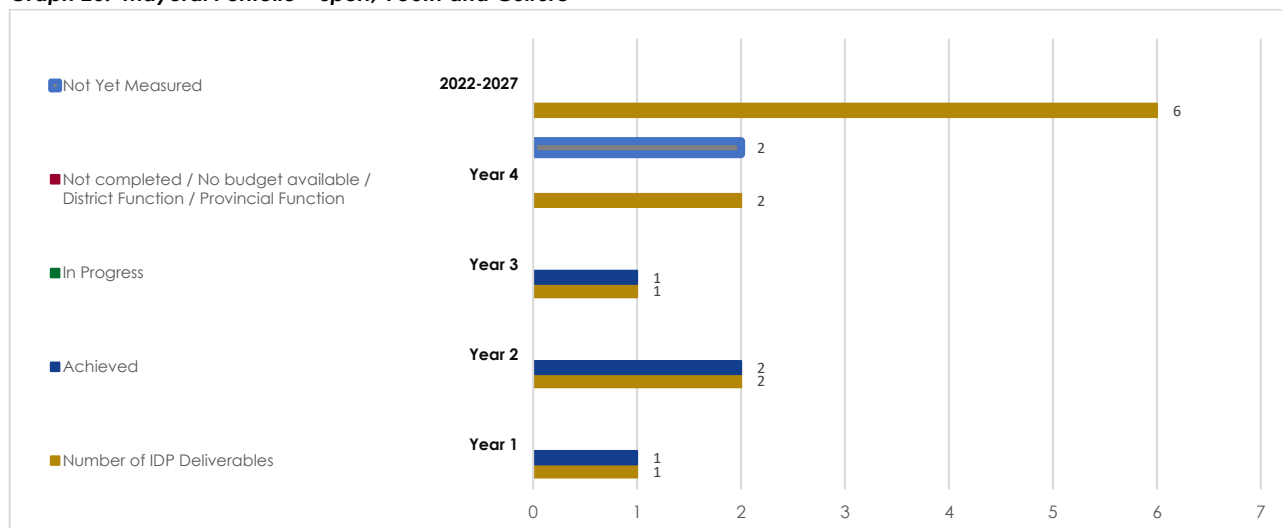
Graph 22: Mayoral Portfolio – Rural and Environmental Management



The Mayoral Portfolio Sport, Youth, and Culture has a total of 6 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), Year 2 (2023/24), and Year 3 (2024/25), 100 per cent of the IDP deliverables were achieved.

In Year 4 (2025/26), 2 (100 per cent) of the IDP deliverables have not yet been measured.

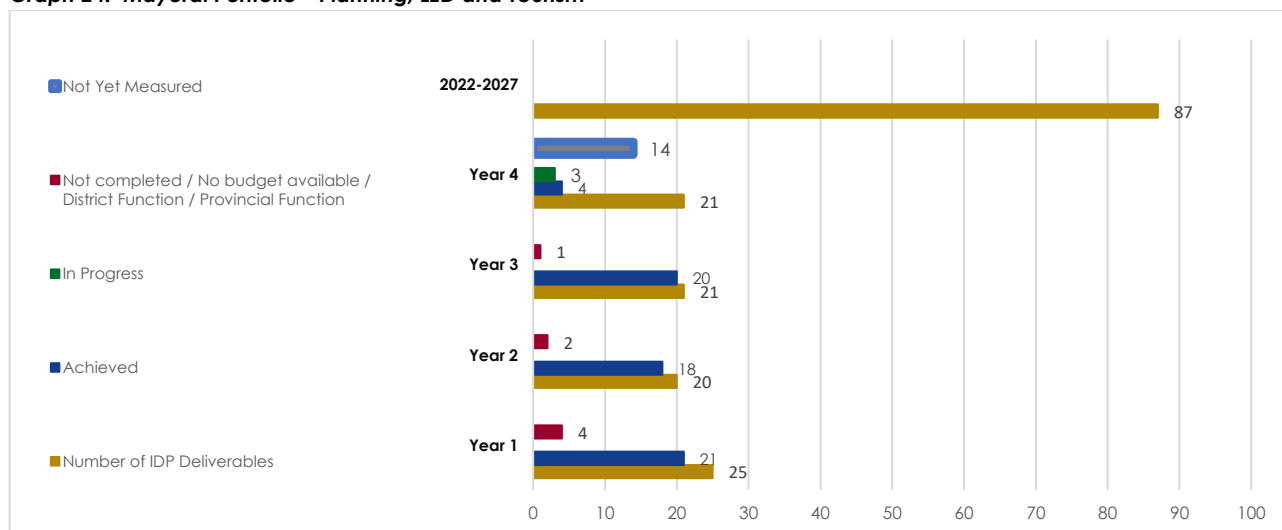
**Graph 23: Mayoral Portfolio – Sport, Youth and Culture**

The Mayoral Portfolio Planning, LED and Tourism has a total of 87 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), 21 (84 per cent) of the 25 IDP deliverables were achieved, and 4 (16 per cent) were not met. In Year 2 (2023/24), 18 (90 per cent) of the 20 IDP deliverables were achieved, and 2 (10 per cent) have not been met.

In Year 3 (2024/25), 1 (4.76 per cent) of the 21 IDP deliverables were not met, and 20 (95.24 per cent) have been achieved. Of the 21 IDP deliverables planned for Year 4 (2025/26), 4 (19.05 per cent) have been achieved, 3 (14.29 per cent) are in progress, and 14 (66.66 per cent) are not yet measured.

The overall performance indicates consistent improvement in the implementation and achievement of the IDP deliverables for the period 2022 – 2027.

Graph 24: Mayoral Portfolio – Planning, LED and Tourism



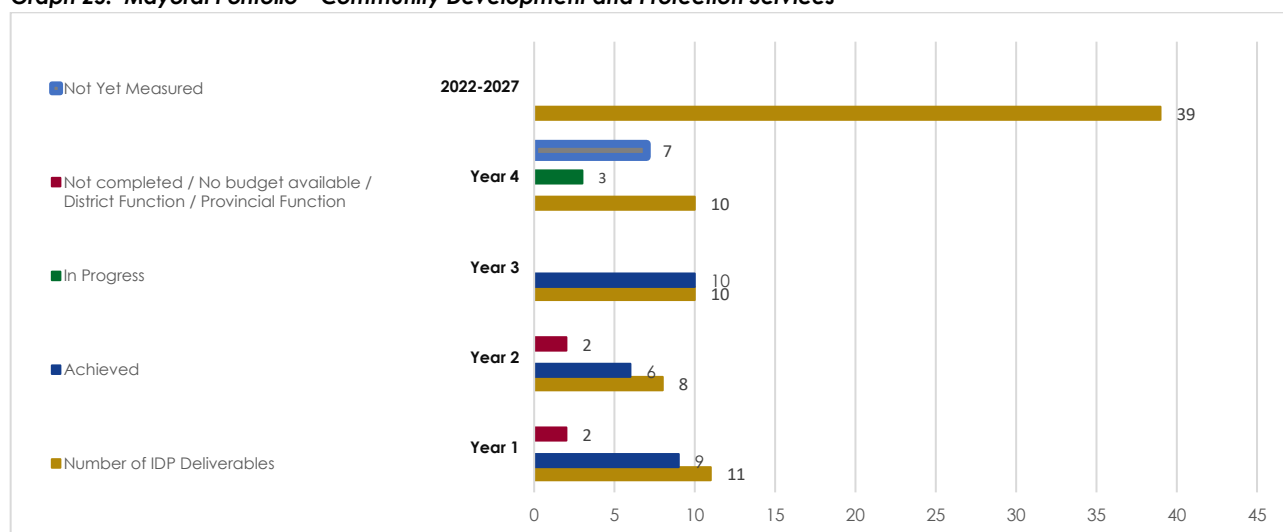
The Mayoral Portfolio Community Development and Protection Services has a total of 39 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), 9 (81.82 per cent) of the 11 IDP deliverables were achieved, and 2 (18.18 per cent) were not met. In Year 2 (2023/24), 8 IDP deliverables were planned, of which 6 (75 per cent) were achieved, and 2 (25 per cent) were not met.

In Year 3 (2024/25), 10 (100 per cent) of the IDP deliverables were achieved. In Year 4 (2025/26), 10 IDP deliverables are planned for implementation, of which 3 (30 per cent) are in progress, and 7 (70 per cent) are to be reported on by 30 June 2026.

The overall performance indicates an improvement from Year 1 to Year 3, culminating in a 100 per cent achievement in Year 3.

Graph 25: Mayoral Portfolio – Community Development and Protection Services

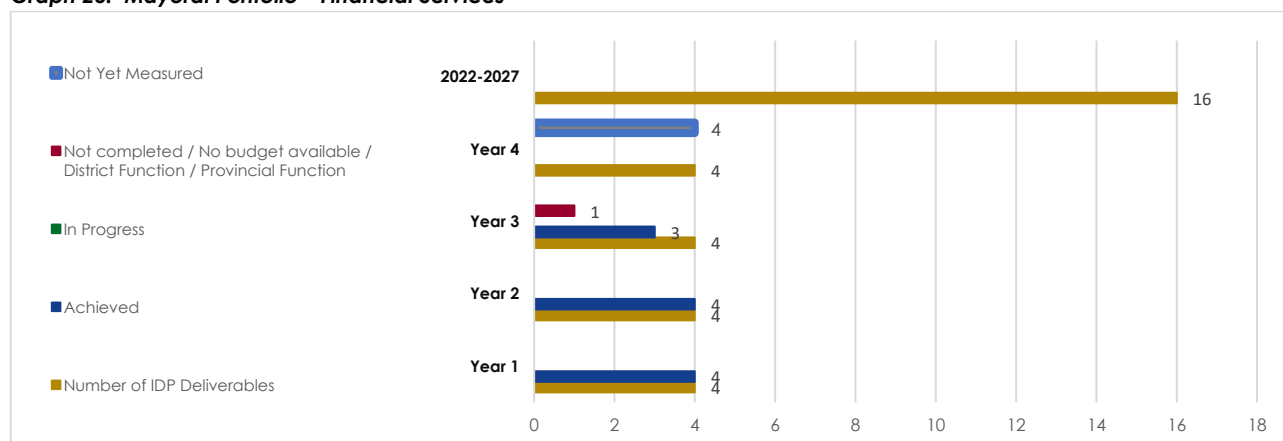


The Mayoral Portfolio Financial Services has a total of 16 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23) and Year 2 (2023/24), 100 per cent of the four (4) IDP deliverables were achieved.

In Year 3 (2024/25), 3 (75 per cent) of the 4 IDP deliverables were achieved, and 1 (25 per cent) has not been met. The 4 IDP deliverables planned for the 2025/26 financial year are in progress and are to be reported on by 30 June 2026.

Graph 26: Mayoral Portfolio – Financial Services

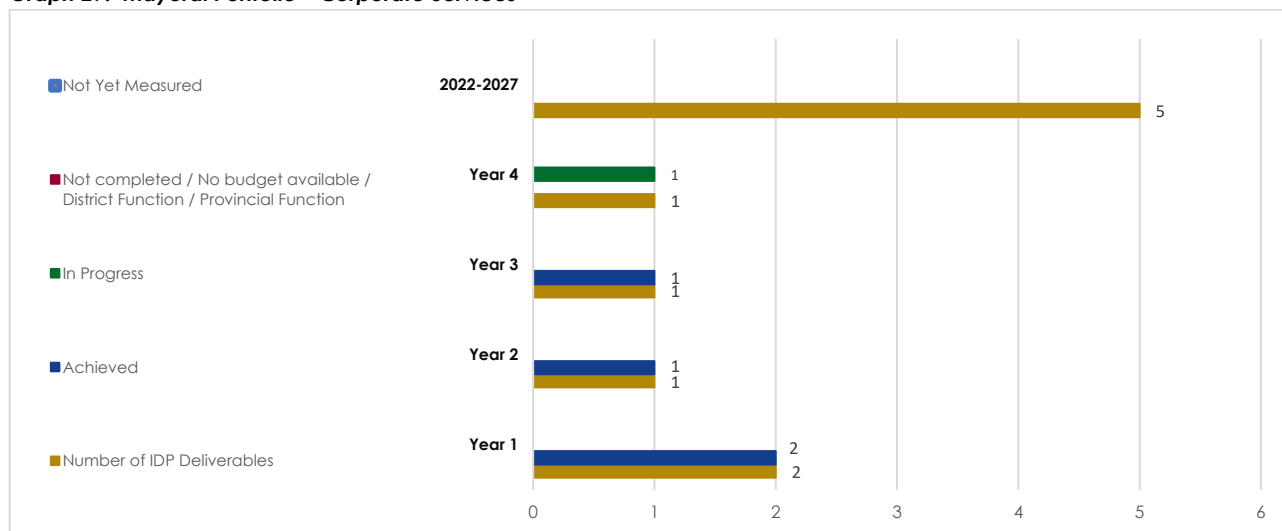




The Mayoral Portfolio Corporate Services has a total of 5 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), Year 2 (2023/24) and Year 3 (2024/25), 100 per cent of the IDP deliverables were achieved. In Year 4, 100 per cent of the IDP deliverables have yet to be measured.

Graph 27: Mayoral Portfolio – Corporate Services

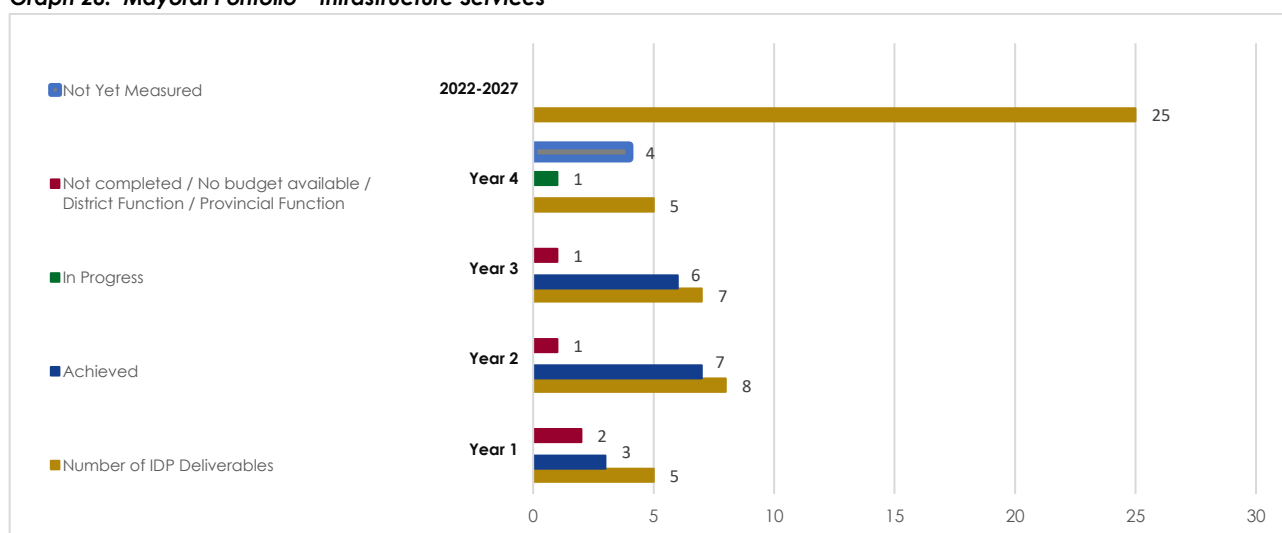


The Mayoral Portfolio Infrastructure Services has a total of 25 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), 3 (60 per cent) of the five (5) IDP deliverables were achieved, and 2 (40 per cent) were not met. In Year 2 (2023/24), 7 (87.5 per cent) of the eight (8) IDP deliverables were achieved, and 1 (12.5 per cent) was not achieved.

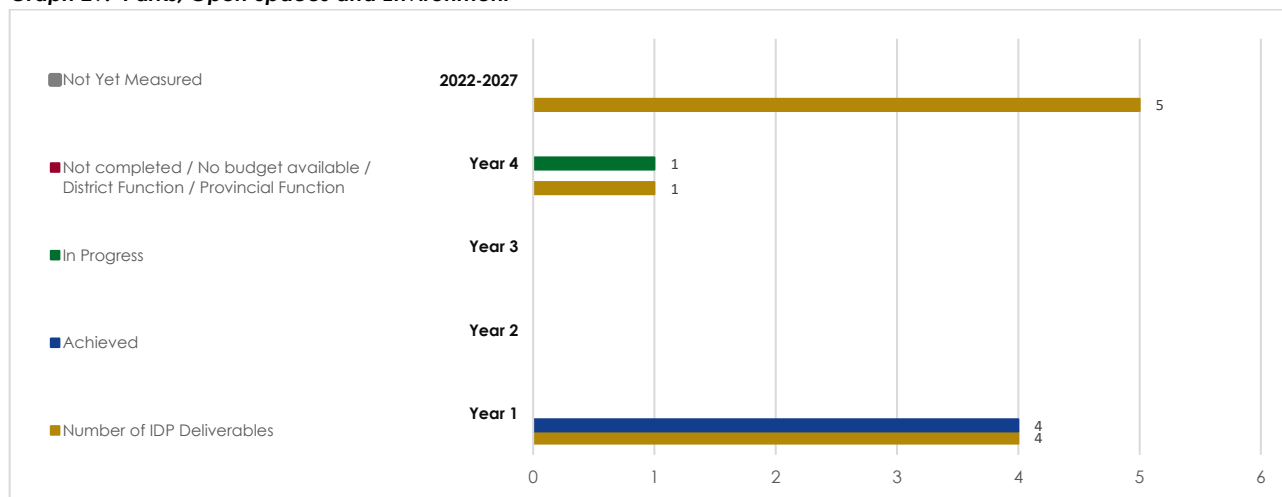
In Year 3 (2024/25), 6 (14.29 per cent) of the 7 IDP objectives were achieved, while one (85.71) was not. The 5 IDP deliverables planned for Year 4 (2025/26) show that one (20 per cent) is in progress and 4 (80 per cent) will be reported on by June 30, 2026.

Graph 28: Mayoral Portfolio – Infrastructure Services



The Mayoral Portfolio Parks, Open Spaces and Environment has a total of 5 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), 100 per cent of the four (4) IDP deliverables were achieved, and in Year 2 (2023/24) and Year 3 (2024/25), no IDP deliverables had to be accounted for. In Year 4 (2024/25), 1 (100 per cent) IDP deliverable is in progress.

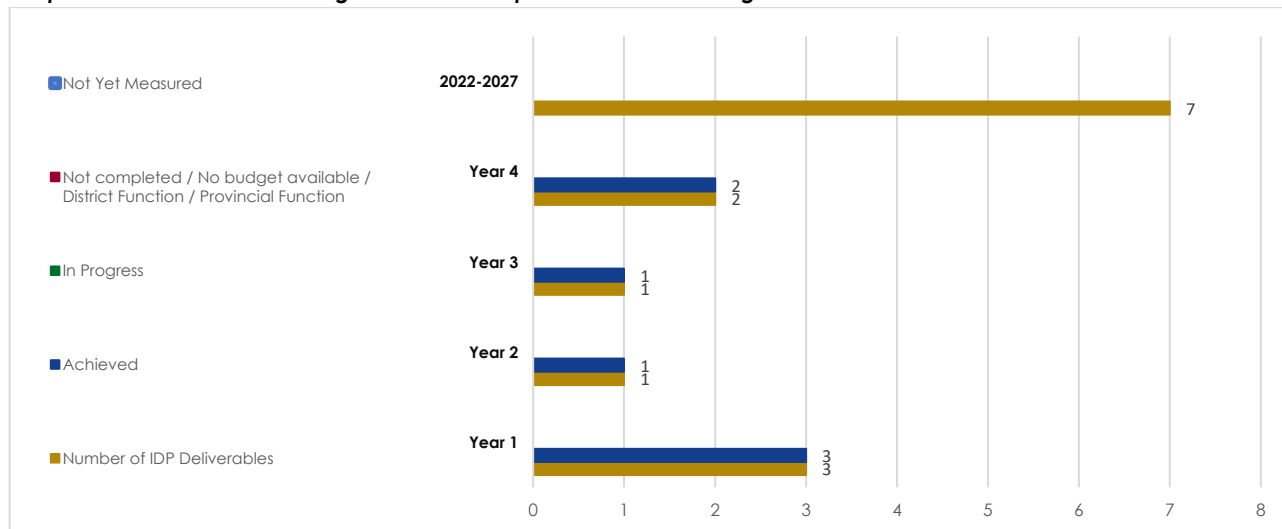

Graph 29: Parks, Open Spaces and Environment


5.5 IDP Performance Reporting: Sector Plans Implementation for 2022 - 2027

The seven (7) sector plans below each have a 5-year implementation plan with specific IDP deliverables and targets for the period 2022 - 2027.

The **Environmental Management Plan** has a total of 5 IDP deliverables for the period 2022 – 2027.

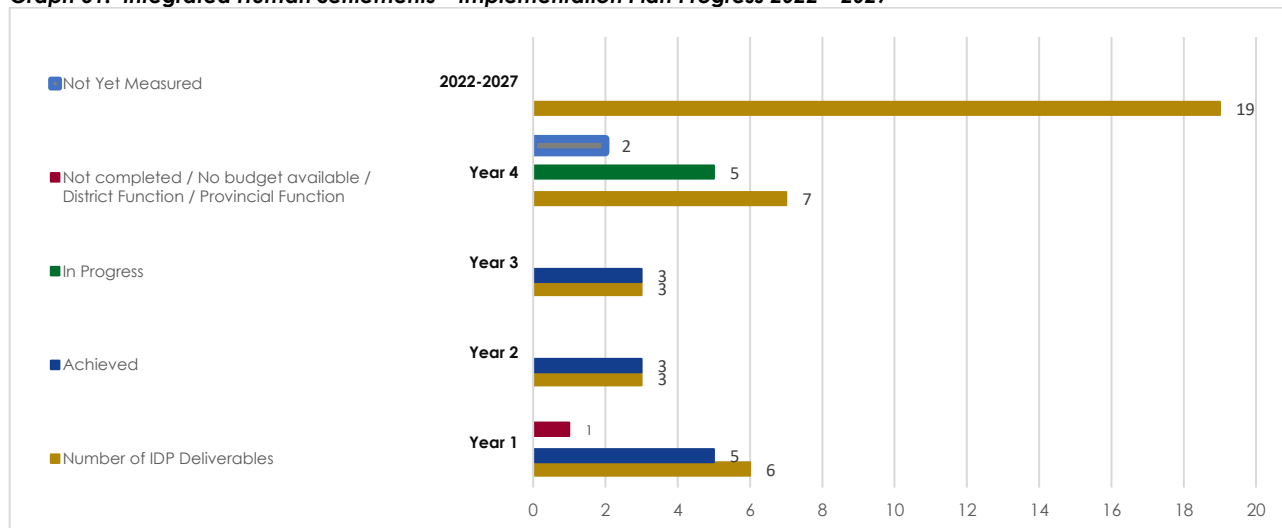
In the period 2022 – 2025, 100 per cent of the IDP deliverables were achieved.

Graph 30: Environmental Management Plan – Implementation Plan Progress 2022 – 2027


The section on **Integrated Human Settlements** that highlights priority housing projects and upgrading of informal settlements has a total of 19 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), 5 (83.33 per cent) of the six (6) IDP deliverables were achieved, and 1 (16.67 per cent) was not achieved. In Year 2 (2023/24) and Year 3 (2024/25), 100 per cent of the IDP deliverables were achieved.

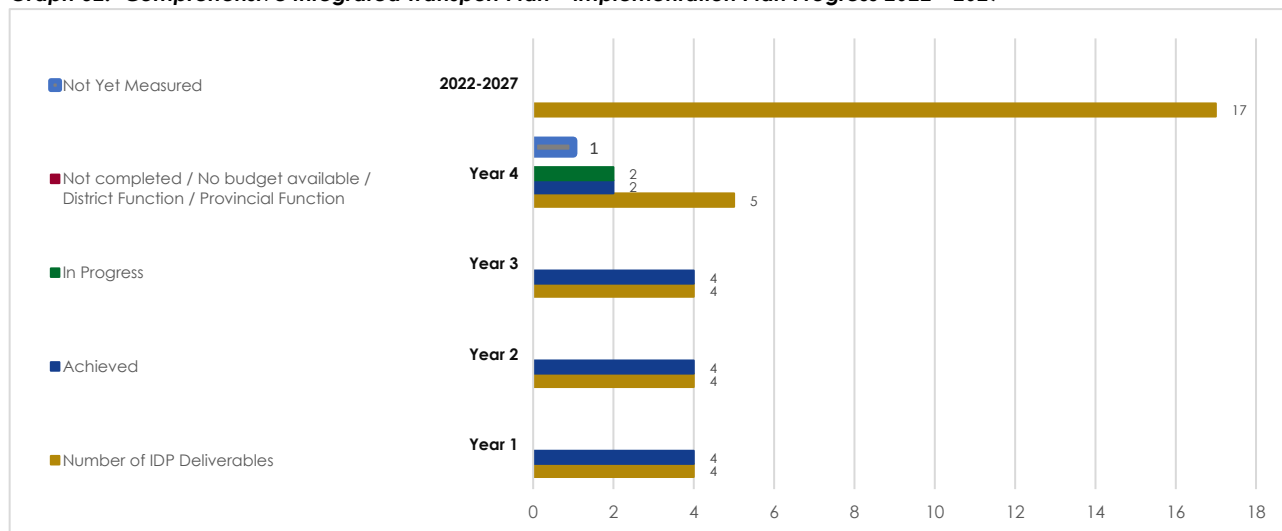
In Year 4 (2025/26), 5 (71.43 per cent) of the seven (7) IDP deliverables are in progress, and 2 (28.57 per cent) will be reported on by 30 June 2026.

**Graph 31: Integrated Human Settlements – Implementation Plan Progress 2022 – 2027**

The **Comprehensive Integrated Transport Plan** has a total of 17 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), Year 2 (2023/24), and Year 3 (2024/25), 100 per cent of the IDP deliverables were achieved.

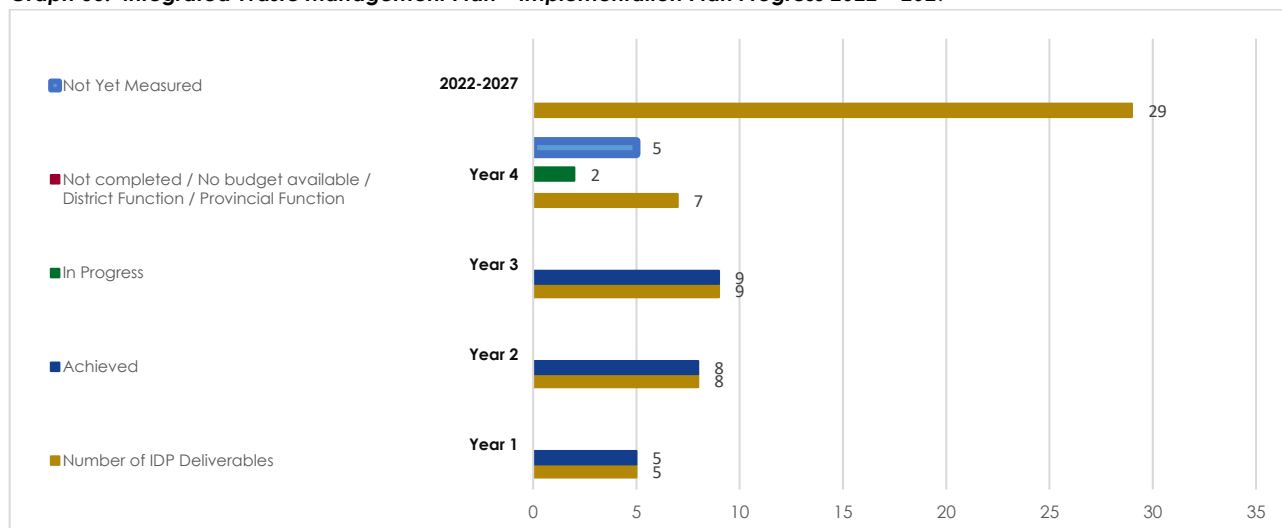
In Year 4 (2025/26), 2 (40 per cent) of the 5 IDP deliverables have been achieved, 2 (40 per cent) are in progress, and 1 (20 per cent) is to be reported on by 30 June 2026.

Graph 32: Comprehensive Integrated Transport Plan – Implementation Plan Progress 2022 - 2027

The **Integrated Waste Management Plan (IWMP)** has a total of 29 IDP deliverables for the period 2022 – 2027.

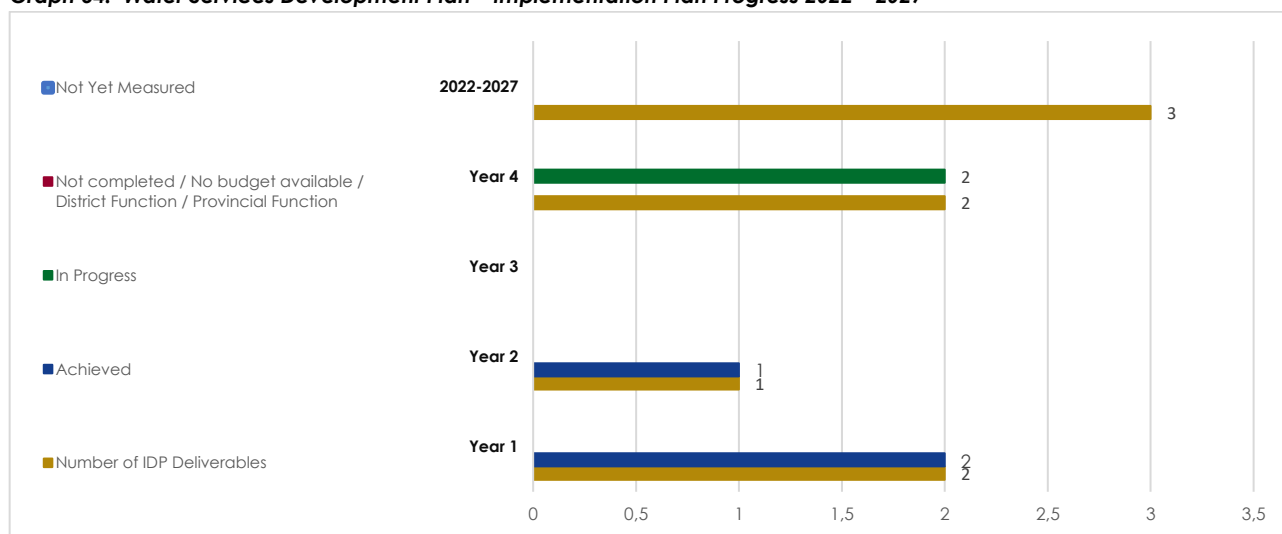
In Year 1 (2022/23), Year 2 (2023/24), and Year 3 (2024/25), 100 per cent of the IDP deliverables were achieved.

In Year 4 (2025/26), 2 (28.57 per cent) of the seven (7) IDP deliverables are in progress, and 5 (71.43 per cent) are not yet measured.

**Graph 33: Integrated Waste Management Plan – Implementation Plan Progress 2022 – 2027**

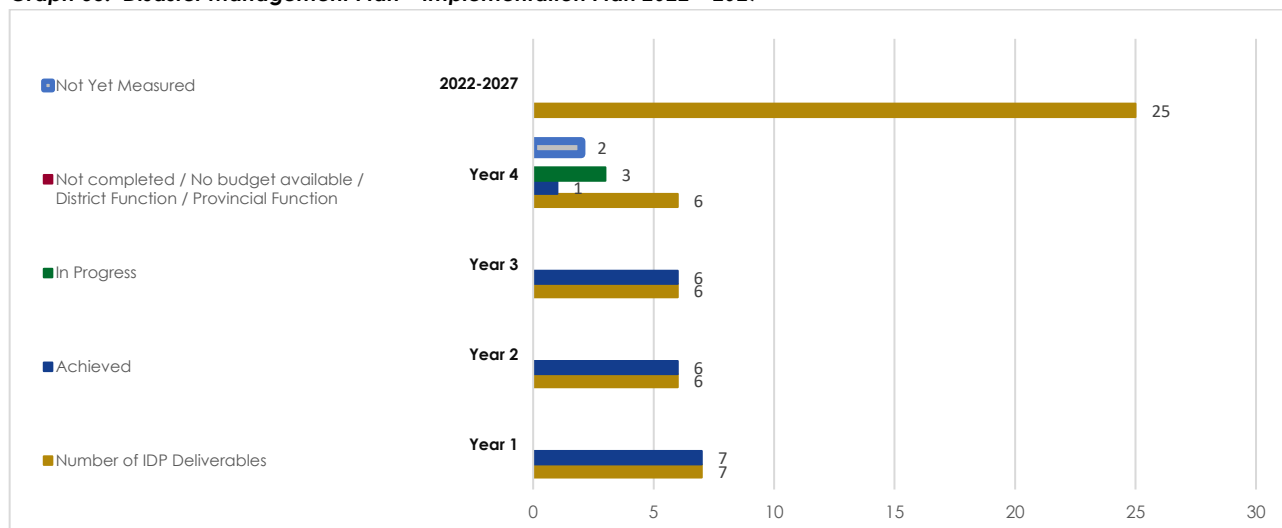
The **Water Services Development Plan (IWMP)** has a total of 3 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23) and Year 2, 100 per cent of the IDP deliverables were achieved. In Year 3 (2024/25), no IDP deliverables were planned for the IWMP. In Year 4 (2025/26), the 2 IDP deliverables planned are in progress to be completed by 30 June 2026.

Graph 34: Water Services Development Plan – Implementation Plan Progress 2022 – 2027

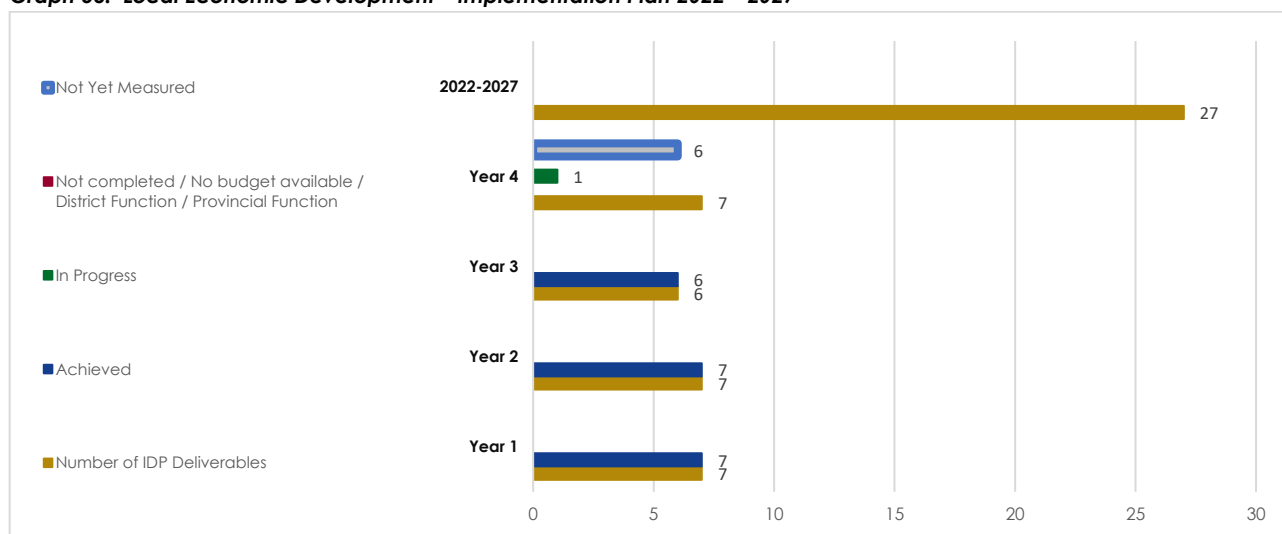
The **Disaster Management Plan (DMP)** has a total of 25 IDP deliverables for the period 2022 – 2027.

In Year 1 (2022/23), Year 2 (2023/24) and Year 3 (2024/25), 100 per cent of the IDP deliverables were achieved. In Year 4 (2024/25), 1 (16.67 per cent) of the six (6) IDP deliverables were achieved, 3 (50 per cent) are in progress, and 2 (33.33 per cent) have not yet been measured.

**Graph 35: Disaster Management Plan – Implementation Plan 2022 – 2027**

The **Local Economic Development Strategy** has a total of 21 IDP deliverables for the period 2022 – 2027.

The IDP deliverables planned for the period 2022 – 2025 were 100 per cent achieved. In Year 4 (2025/26), 1 (14.29 per cent) of the seven (7) IDP deliverables are currently in progress, and 6 (85.71 per cent) will be reported on by 30 June 2026.

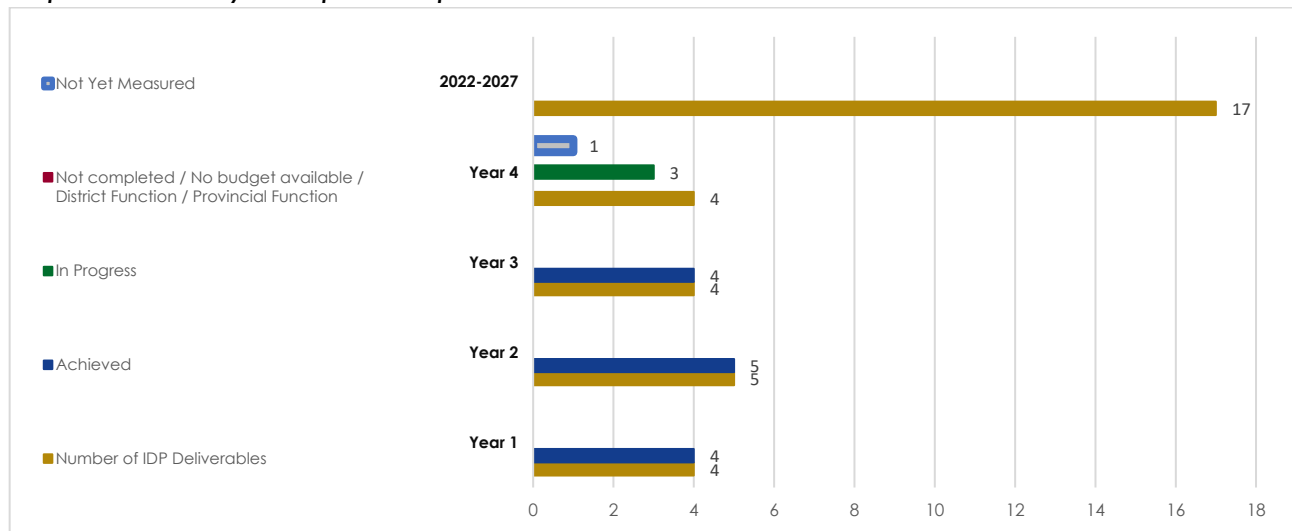
Graph 36: Local Economic Development – Implementation Plan 2022 – 2027

The **Community Development Strategy** has a total of 17 IDP deliverables for the period 2022 – 2027.

During the period 2022 - 2025, all IDP deliverables were completed, representing a 100 per cent achievement rate. In Year 4 (2025/26), 3 (75 per cent) of the 4 IDP deliverables are in progress, and 1 (25 per cent) has not yet been measured.



Graph 37: Community Development – Implementation Plan 2022 – 2027





CHAPTER 6:

One Plan: Service delivery, budget, programmes, and projects

6.1 Introduction

The Cabinet approved the District Development Model (DDM) as an All of Government and Society Approach, providing a method by which all three spheres of government and state entities work in unison in an impact-oriented way, where there is higher performance and accountability for coherent and effective service delivery and development outcomes.

The DDM is an intergovernmental approach focusing on 44 districts and 8 metropolitan spaces for more effective joint planning, budgeting, and implementation over multi-year planning and electoral cycles. Although each sphere, sector, or entity has its distinct constitutional powers, functions, and responsibilities, they cooperate and undertake collaborative planning, budgeting, and implementation processes, converging developmental efforts at the district / metropolitan level.

It is acknowledged that the DDM introduced a new planning instrument in the form of the **One Plan**. This process comes into a planning environment where there are existing planning instruments at local, provincial, and national levels of government. However, the One Plan is not meant to replace any of the existing prescribed development, departmental strategic, and annual performance plans that each sphere, department, and state entity is responsible for or required to develop. The One Plan is rather informed by these plans, and once in place, it will guide the review of these plans and budgets.

The Western Cape Government-specific approach to the DDM is called the **Joint District and Metro Approach (JDMA)**. The JDMA envisages the three spheres of government to converge, using intergovernmental (IGR) engagements, to develop similar Western Cape strategic, development, and planning priorities with aligned budgets and accelerated implementation for service delivery.

The **Joint District and Metro Approach (JDMA)** -

- is a geographical (district), team-based, and citizen-focused approach;
- has the output of a single implementation plan to provide planning and strategic priorities, developmental initiatives, service delivery, and capacity building;
- has the desired outcome of improving the living conditions (lives) of citizens;
- has a horizontal interface (between provincial departments) and a vertical interface (national, provincial, and local government spheres);
- does not exclude local municipalities;
- is not a functions and power debate; and
- promotes collaboration using the District Coordinating Forum as the governance instrument for co-planning, co-budgeting, and co-implementation to strengthen service delivery to communities.

This chapter will provide details from all three spheres of government to give effect to the objectives and strategies contained in the 5th Generation Integrated Development Plan.

6.2 Relationship between the One Plan and Integrated Development Plan (IDP)

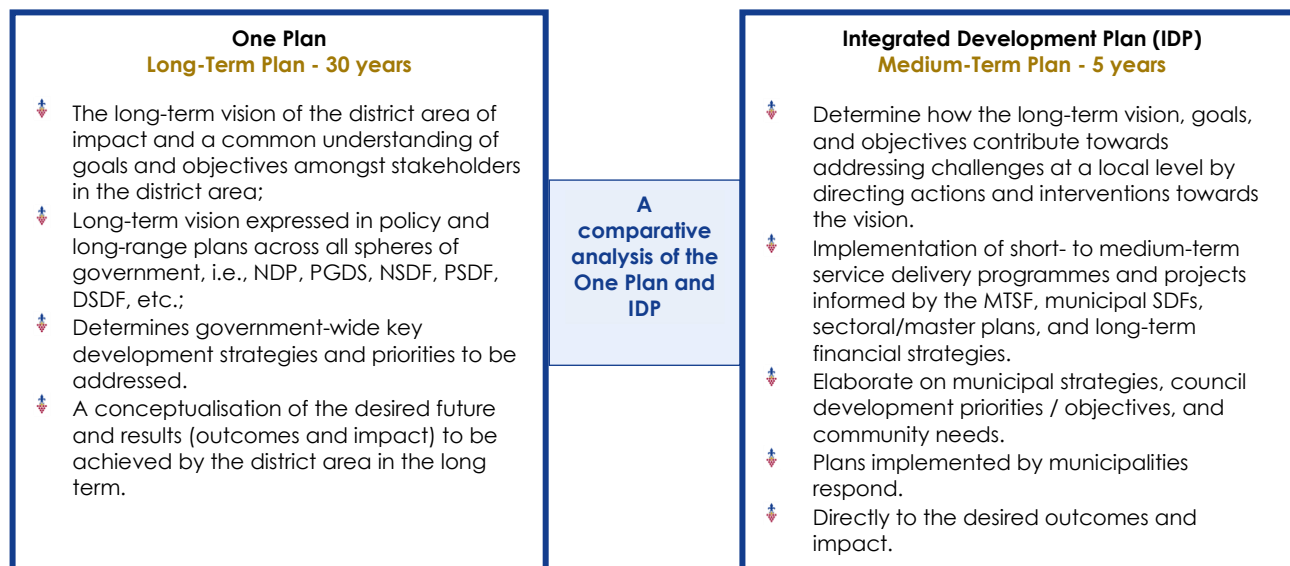
The One Plan does not replace the Integrated Development Plans of municipalities as the "single, inclusive, and strategic plan for the development of the municipality," but is meant to strengthen and



enhance the IDPs and other plans of the municipalities. It is foreseen to provide greater certainty and direction for the IDPs. The IDP will be the vehicle through which implementation of the One Plan will happen at the local government level.

Below is a comparative analysis of the One Plan and IDP:

Figure 27: Comparative analysis of the One Plan and IDP



6.3 National and Provincial Government Priorities

6.3.1 State of the Nation Address (SONA) 2026

President Cyril Ramaphosa presented the State of the Nation Address (SoNA) on 12 February 2026. The address marks an important milestone, providing clarity on the country's political, social, and economic landscape.

The following are key highlights from the SoNA 2026:

Positive economic growth and investment:

- ✦ Government is committing more than R1 trillion in public investment to build and maintain infrastructure. This is the largest allocation of its kind in South Africa's history.

Critical minerals and industrial development:

- ✦ R300 million in funding for the Frontier Rare Earths Project in the Northern Cape. potential to become one of the world's highest and lowest cost new producers of minerals that are needed for smartphones, lithium batteries and other products.
- ✦ G20 countries support South Africa's proposal to expand local beneficiation of critical minerals and the export of finished products.

Creating employment:

- ✦ Introduction of regulatory changes that will make it much easier for businesses to participate in the Youth Employment Service programme and create jobs for young people. This will include the expansion of the public employment programmes, including the Community Workers Programme, Expanded Public Works Programme, and the Presidential Employment Stimulus.



- ✦ To promote inclusion, the government will increase employment equity targets of persons with disabilities in the public service to 7% by 2030, and mandate a 7% preferential procurement target across all government and public entities.

Expanding affordable housing:

- ✦ Introducing a new model that shifts from building housing to giving subsidies for ownership and rental in areas that are suitable. Subsidies will support people to build, buy or rent their own housing.

Economic reform:

- ✦ Continues investment in roads, bridges, rail lines, ports, dams, wind and solar farms to promote long – term growth.

Trade, industrialisation and international partnerships:

- ✦ Supporting established industries by reviving the ferrochrome industry, closing loopholes in tariff structures and developing additional measures to protect and grow the manufacturing base.

Investing in small and medium businesses:

- ✦ Ensure that the final Business Licensing Bill makes it easier to start and run a small business in South Africa.

Addressing the foot-and-mouth disease crisis:

- ✦ The government has classified the foot-and-mouth disease as a national disaster and will mobilise all necessary capabilities within the state to deal with the outbreak.

Intensifying the fight against crime:

- ✦ Prioritising the fight against organised crime and criminal syndicates using technology, consolidating intelligence at the national level, identifying priority syndicates and deploying handpicked, multi-disciplinary intervention teams focused on dismantling criminal networks.

Dealing with the water crisis:

- ✦ Building of new dams and upgrading existing infrastructure; committing to more than R156 billion in public funding for water and sanitation infrastructure over the next three years. The Water Services Amendment Bill will enable the government to hold water service providers accountable for their performance and withdraw their licences if they fail to deliver.

Deployment of the SANDF to crime hotspots:

- ✦ Support the police to deal with gang violence and illegal mining.

GBVF Classified as a National Disaster:

- ✦ This classification will enable the government to better coordinate responses and direct efforts towards the most impactful interventions.

Early childhood development:

- ✦ Expanding access to early childhood development (ECD) through the Bana Pele mass registration of ECD facilities and an increase in subsidies for ECD learners, as well as making Grade R compulsory.



Health:

- Substantial investment in health infrastructure, prioritising the construction and revitalisation of academic hospitals as part of preparations for the National Health Insurance.

Higher education and training opportunities:

- Expand opportunities for young people to enter institutions of higher learning, draft a proposal to build more universities and Technical and Vocational Education and Training Colleges with specialised areas of focus.

Centralised model for managing SOEs:

- To improve the governance and performance of state-owned enterprises, the government will implement clear standards for appointments.

Illegal immigration:

- Labour inspectors to crack down on violations of existing immigration, labour and other laws.

Leveraging digital transformation for growth:

- Harness digital transformation as a driver of growth, inclusion and effective service delivery.

National Dialogue:

- This process will continue across South Africa in 2026, providing citizens with the opportunity to raise their concerns, aspirations and plans for the future.

International cooperation:

- Forge strong partnerships with like-minded countries to increase shared resilience to global disruptions, continue to champion multilateralism and strengthen humanitarian diplomacy.

6.3.2 State of the Province Address (SOPA) 2026

Premier Alan Winde presented the State of the Province Address (SOPA) on 25 February 2026.

The following are key highlights from the SOPA 2026:

- G4J:** Growth and jobs are the cornerstone of the vision for the Western Cape. The Western Cape Government supports business growth by cutting red tape and providing tailored business support to reduce unemployment.
- Tourism:** Tourism is another powerful economic driver. Growth sectors highlighted included trade and hospitality, agriculture, construction and manufacturing, and support for small businesses.
- Infrastructure:** Infrastructure development and, importantly, the maintenance thereof is the backbone of the Western Cape's economy and a foundation for sustainable growth. Invest in roads, ports, energy, water, and digital networks, and the Western Cape Government will unlock opportunities for businesses to grow, trade to flow, and jobs to be created.
- Housing:** The Western Cape Government emphasises that housing is about restoring dignity and creating opportunity. Since 2009, over 213,000 housing opportunities have been created, benefiting around 850,000 people.
- Roads:** Road infrastructure investment continues to drive job creation in the province. Last year, road projects created 4,645 work opportunities, and further investment will see over 2.27 m2 of road maintained this year, generating thousands more jobs.



- ⚡ **Agriculture:** Concerns were raised about Foot-and-Mouth Disease, a threat to livestock and agricultural jobs, and indicated provincial strategies to manage outbreaks.
- ⚡ **Climate change and Environmental Affairs:** Emphasise that the crisis of climate change is undeniable as it impacts and reaches far and wide, across our province and economy, touching lives and livelihoods.
- ⚡ **Water:** The province is facing serious water security challenges. To conserve this precious resource, the Western Provincial Government has invested over R250 million, which has enabled local government investment into water infrastructure amounting to billions.
- ⚡ **Energy:** Western Provincial Government is driving energy security for its residents. Through our provincial Energy Resilience Programme, 819 MW has been added to the provincial grid in the 2024/25 financial year, with another 1 000 MW anticipated in this year.
- ⚡ **Safety:** Everything within our mandate to address crime, both in terms of prevention and reduction.
- ⚡ **Local Policing and Provincial Law Enforcement:** Support is being provided with the K9 units fully operational in Mossel Bay, Overstrand and Swartland, with plans to expand into Stellenbosch in 2026.
- ⚡ **Education:** Key to independence, economic inclusion and employment. Nine new schools have opened in the last year, with two more opening in a phased approach in due course. The Western Cape Education Department will invest R1.5 billion in new schools and classrooms this year, with 15 new schools under construction.
- ⚡ **Gender Based Violence:** GBV has been declared a national disaster, with women and girls deeply impacted by this scourge. The Western Cape Provincial Government are actively working to address this and provide the necessary support through the implementation of the GBV Ambassador Programme.
- ⚡ **Cultural Affairs and Sports:** The MOD Programme, our Mass participation, Opportunity and access, Development and Growth programme, has been strengthened and expanded, so that more young people have access to safe, structured after-school spaces guided by caring adults and positive role models.
- ⚡ **Health:** R2.4 billion is being invested in new and improved health facilities over three years.

6.4 Investments

This section reflects on investment priorities within the Stellenbosch area for 2024/25.

6.4.1 Public Sector Investment

The 2024/25 capital expenditure budget in the CWD's municipalities saw a notable growth to R127.1 billion compared to the R107.0 billion in 2023/24. The increase in expenditure is directed towards higher expenditure in the trading and services sector, particularly in Drakenstein, which has the highest expenditure for trading services, equal to R590.8 million.

Furthermore, significant funds are directed towards wastewater management, driven by a major upgrade project at the Paarl Wastewater Treatment Works (WWTW). This project aims to improve wastewater treatment processes and protect the Berg River, a vital regional water source. Additionally, the initiative seeks to enable future green energy generation through biogas production at the facility. The National Treasury has provided a significant grant to support these wastewater and sanitation upgrades in the Paarl / Wellington area.

Following suit is Stellenbosch, which has a total capital expenditure of R599.4 million in 2024/25. Of this, the most substantial expenditure was directed towards trading services, with a budget of R351.8 million. Water management constitutes the largest portion of this trading services expenditure, with a spend of R156.9 million. This significant investment is driven by the increasing water demand within the municipality amidst diminishing natural water sources. Projections indicate that the District will be at



high risk of drought by 2040. In response to these challenges, municipal authorities have been exploring alternative water sources, including urban wastewater recycling (UWWR), as part of an integrated urban water management (IUWM) approach.

While the overall total expenditure for municipalities in the CWD has increased due to several factors, key contributors include rising costs associated with infrastructure investments, particularly in response to the need for improved service delivery and maintenance. Additionally, the increase in the import costs of essential resources, such as crude petroleum, has significantly impacted municipal budgets. Municipalities are investing heavily in infrastructure to support economic growth and improve service delivery, encompassing projects related to transportation, water supply, and sanitation.

6.5 Environmental Risk and Vulnerability for the Cape Winelands District (CWD)

The CSIR developed a vulnerability index for all 25 municipalities in the Western Cape that assesses their vulnerability in four areas—socio-economic, economic, physical, and environmental. The analysis reveals that the municipal areas in the CWD are particularly vulnerable to physical and environmental risks. These are as follows:

- Drakenstein stands out with the lowest socio-economic vulnerability but faces significant environmental challenges;
- Stellenbosch has a high environmental vulnerability, which could be a critical area for intervention;
- Breede Valley and Witzenberg have higher physical vulnerabilities, indicating potential challenges in infrastructure and connectivity; and
- Langeberg, while moderate in socio-economic and economic vulnerabilities, has a relatively lower environmental vulnerability, suggesting the need to balance development and environmental preservation.

To better understand the province's environmental vulnerabilities, the Department of Environmental Affairs and Development Planning (DEADP) initiated a project aimed at tracking the environmental vulnerabilities and risks in the Western Cape, with a particular focus on water security and the impacts of climate change.

The project is aimed at developing an environmental risk map that highlights areas in the Western Cape where compound risks threaten people, their livelihoods, and / or infrastructure. The risk maps can then be leveraged to provide insights that can support decision-making, planning, and budgeting related to sustainable economic growth and enhance human well-being.

The thematic areas contributing to the final combined environmental risk and vulnerability maps include:

- Ecosystem Deterioration;
- Coastal Erosion and Flooding;
- Terrestrial Flooding;
- Water Security;
- Air Quality and Health;
- Solid Waste Management; and
- Wildfires.

The analysis by the provincial government indicates that the CWD is vulnerable to several environmental risks. Ecosystem deterioration is due to the sensitivity of the remaining natural areas and the complexity of managing these sensitivities along with diverse human activities such as waste management, air pollutants, and increased wildfires.



Water scarcity is a concern given that future drying adds to the water security risk in the Western part of the province, especially in areas like Cederberg, where the vulnerability is generally high. The CWD region may also face water security challenges due to climate change projections.

Lastly, the CWD faces increased wildfire hazards, particularly in the mountainous areas. The higher population density in these areas may lead to more fire ignition events, increasing the risk of wildfires. Air quality and health are impacted by pollutants and increased wildfires. The CWD, particularly the mountainous areas, may face challenges related to air quality due to these factors.

The environmental vulnerabilities in the CWD can have far-reaching implications for both the people and the economy. These vulnerabilities can lead to health and safety risks, property damage, economic losses, and increased socio-economic disparities. Effective governance, disaster management, and targeted interventions are essential to mitigate these impacts and support the resilience of the CWD.



6.6 Intergovernmental Budgetary Allocation

The infrastructure projects and related capital projects listed below are in various stages of implementation, with certain projects being in the planning phases, others in implementation with construction in progress, and some in the close-up phase of the project.

Table 33: Provincial Infrastructure Projects and Programmes MTEF period 2026/27 – 2028/29

Investment	Value of infrastructure projects and programmes (Rand)				MTEF Totals
	Number of Projects	MTEF 1 2026/27	MTEF 2 2027/28	MTEF 3 2028/29	
Existing infrastructure assets	15	488 012	372 974	389 303	1 250 289
Maintenance and Repairs	1	261 610	273 776	284 897	820 283
Upgrading and Additions	2	1 169	2 072	71 500	74 741
Rehabilitation, Renovations & Refurbishment	12	225 233	97 126	32 906	355 265
New infrastructure assets	2	7 134	137 080	126 080	270 294
New or Replaced Infrastructure	2	7 134	137 080	126 080	270 294
Infrastructure transfers	9	38 726	57 950	64 100	160 776
Infrastructure Transfers - Capital	9	38 726	57 950	64 100	160 776
Non-Infrastructure	0	0	0	0	0
Non-Infrastructure	0	0	0	0	0
Grand Total	26	533 872	568 004	579 483	1 681 359

*Excludes Across District and unfunded Projects and Program

Source: Department of Environmental Affairs and Development Planning – March 2026

**Table 34: Provincial Infrastructure Investment Projects and Programmes in the Municipality for the MTEF period 2026/27 – 2028/29**

Department	Sector	Nature of Investment	Project Name	Start Date	End Date	Total Project Cost	Previous Years Expenditure	MTEF 1 2026/27	MTEF 2 2027/28	MTEF 3 2028/29	MTEF Total
Education	Education	New or Replaced Infrastructure	Somerset West HS	2023-03-01	2028-03-31	125000000	6 646 000	0	31 000 000	40 000 000	71 000 000
Health and Wellness	Health	Rehabilitation, Renovations and Refurbishment	Stellenbosch - Stellenbosch Hospital - Hospital and stores repairs and renovation	2017-10-26	2027-02-28	40000000	208 522	1 330 000	0	0	1 330 000
Health and Wellness	Health	Rehabilitation, Renovations and Refurbishment	Stellenbosch - Cloetesville CDC - Rehabilitation incl additions (Alpha)	2026-06-30	2033-04-29	40000000	0	1 000 000	500 000	0	1 500 000
Health and Wellness	Health	Upgrading and Additions	Stellenbosch - Kayamandi Clinic - Upgrade and additions (Alpha)	2022-06-02	2031-03-31	50655000	920 064	1 169 000	2 072 000	5 000 000	8 241 000
Health and Wellness	Health	Rehabilitation, Renovations and Refurbishment	Stellenbosch - Cloetesville CDC - Rehabilitation incl additions (Alpha)	2026-06-30	2033-04-29	40000000	0	0	0	500 000	500 000
Infrastructure	Public Works	Rehabilitation, Renovations and Refurbishment	Elsenburg Main Building - Phase 4	2024-01-01	2029-03-24	28588000	0	0	10 336 000	18 252 000	28 588 000
Infrastructure	Public Works	Rehabilitation, Renovations and Refurbishment	Elsenburg Bulk Irrigation	2024-10-01	2028-03-31	3454096	1 616 096	1 287 000	551 000	0	1 838 000
Infrastructure	Public Works	Rehabilitation, Renovations and Refurbishment	Elsenburg Main Building Mod Phase 3 (Labs)	2023-04-01	2029-03-31	35706059	4 774 059	1 139 000	10 959 000	4 914 000	17 012 000
Infrastructure	Public Works	Rehabilitation, Renovations and Refurbishment	CYCC-Denovo	2026-04-01	2027-03-31	5000000	0	5 000 000	0	0	5 000 000
Infrastructure	Public Works	Rehabilitation, Renovations	CYCC-Lindelani	2019-04-01	2028-03-31	195703742	24 667 742	114 836 000	51 960 000	4 240 000	171 036 000



Department	Sector	Nature of Investment	Project Name	Start Date	End Date	Total Project Cost	Previous Years Expenditure	MTEF 1 2026/27	MTEF 2 2027/28	MTEF 3 2028/29	MTEF Total
		and Refurbishment									
Infrastructure	Public Works	Rehabilitation, Renovations and Refurbishment	Elsenburg Main Building Mod Phase 2	2019-10-01	2027-03-31	54866000	32 030 864	22 835 000	0	0	22 835 000
Infrastructure	Transport	Rehabilitation, Renovations and Refurbishment	C914 Spier Road, Phase 3	2021-04-01	2026-04-01	323817300	150 734 000	2 500 000	0	0	2 500 000
Infrastructure	Transport	New or Replaced Infrastructure	C974.1 Safety Improvements R44 Phase 1 - Winery I/C	2022-04-01	2028-03-31	200000000	0	7 134 000	106 080 000	86 080 000	199 294 000
Infrastructure	Transport	Upgrading and Additions	C1225 Stellenbosch - N1 doubling	2025-04-01	2029-03-31	300000000	0	0	0	66 500 000	66 500 000
Infrastructure	Transport	Maintenance and Repairs	Maintenance - Region 1	2015-04-01	2028-04-01	1,25528E+11	1 189 938 000	261 610 000	273 776 000	284 897 000	820 283 000
Infrastructure	Transport	Rehabilitation, Renovations and Refurbishment	C1217 PRMG Stellenbosch - Pniël (Helshoogte Pass)	2022-05-01	2028-03-31	99000000	0	75 306 000	22 820 000	0	98 126 000
Infrastructure	Transport	Rehabilitation, Renovations and Refurbishment	C1228 Old Paarl Road, Klapmuts - Paarl	2022-05-01	2029-03-31	65000000	0	0	0	5 000 000	5 000 000
Infrastructure	Human Settlements	Infrastructure Transfers - Capital	Kayamandi Watergang Northern Extension (2000)	2023-04-01	2028-04-01	66000000	0	0	10 000 000	23 000 000	33 000 000
Infrastructure	Human Settlements	Infrastructure Transfers - Capital	Kayamandi Hostels	2024-04-01	2027-03-31	10000000	1 856 000	0	500 000	0	500 000
Infrastructure	Human Settlements	Infrastructure Transfers - Capital	Cloetesville (380) FLISP HSDG	2022-04-01	2028-04-30	35000000	3 317 000	8 000 000	8 000 000	0	16 000 000
Infrastructure	Human Settlements	Infrastructure Transfers - Capital	La Motte Forest Station 442	2023-04-01	2028-03-30	20000000	0	0	3 750 000	7 500 000	11 250 000

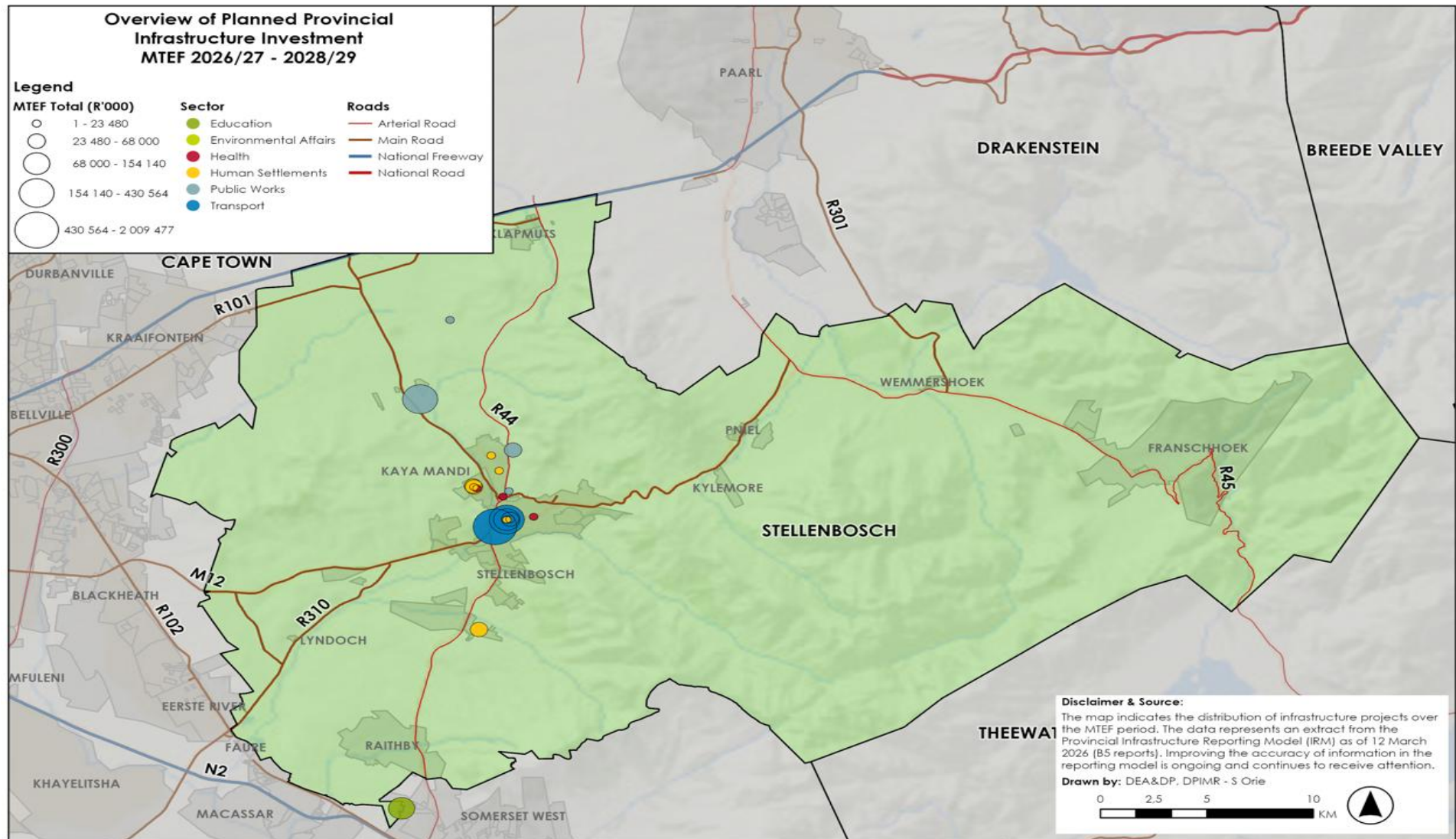


Department	Sector	Nature of Investment	Project Name	Start Date	End Date	Total Project Cost	Previous Years Expenditure	MTEF 1 2026/27	MTEF 2 2027/28	MTEF 3 2028/29	MTEF Total
Infrastructure	Human Settlements	Infrastructure Transfers - Capital	Kayamandi Zone O	2023-04-01	2028-04-01	69000000	1 882 000	22 500 000	15 700 000	0	38 200 000
Infrastructure	Human Settlements	Infrastructure Transfers - Capital	Kayamandi Hostels - Hsdg	2025-11-03	2029-03-31	2000000	0	1 856 000	0	0	1 856 000
Infrastructure	Human Settlements	Infrastructure Transfers - Capital	La Rochelle	2023-04-01	2028-04-01	10000000	2 288 500	370 000	3 000 000	3 600 000	6 970 000
Infrastructure	Human Settlements	Infrastructure Transfers - Capital	James Town Phase 2-4	2021-06-01	2028-04-30	130000000	0	5 000 000	16 000 000	30 000 000	51 000 000

Source: Department of Environmental Affairs and Development Planning – March 2026



Map 4: Spatial Distribution of Provincial Infrastructure Investment in Stellenbosch municipal area: 2026/27 – 2028/29



Source: Department of Environmental Affairs and Development Planning – March 2026



6.7 Cape Winelands District (CWD) JDMA Implementation Plan

A **CWDM JDMA profile** was developed in 2020 and updated in September 2023. The Cape Winelands District Profile—2020 Perspective is a first-generation knowledge product to provide information and evidence to government stakeholders and also to:

- ✚ Provide an information source that, at a glance, highlights what needs to be maintained, the strengths and challenges facing the Cape Winelands District (i.e., sets the context and provides the government with an intergovernmental understanding of key development trends and patterns within the District); and
- ✚ Assist in informing catalytic or strategic projects for the Joint District and Metro Approach Implementation Plan for the longer-term development of this geographical area that is both focused and targeted, but also implementation-ready, resilient, coordinated, and integrated.

Given the above, the following strategic priorities have been identified for inclusion in the CWD JDMA Implementation Plan and approved by the District Coordinating Forum (DCF).

- ✚ Waste minimisation and management solutions
 - Regional Landfill
 - Waste Minimisation Strategies
 - Integrated Waste Management Plan
 - Waste Workshop
- ✚ Resource Resilience
 - Climate Change, Water Management and Wildfire Urban Interphase Risks
 - Municipal Energy Resilience Programme
- ✚ Infrastructure management and development
 - N1 Eastern by-pass
 - ESKOM Infrastructure delays (Witzenberg)
- ✚ Economic Recovery and Unemployment
 - Economic Recovery Plan - Implementation
- ✚ Urbanisation
 - Develop a guide to inform future developments
 - Monitor mega human settlement projects to inform the Guide
 - Address land invasions
 - Provision of Basic Services for Prioritised Informal Settlements
- ✚ Community Safety
 - District Plan
 - Area-based Plan (Witzenberg)
 - SANTAM (fire and IT equipment, PPE, and smoke alarms)
- ✚ Municipal Business Sustainability
 - Financial Sustainability
 - Revenue Collection: ESKOM
 - Shared Services: Development of 4 Models
- ✚ External Stakeholder involvement
- ✚ Communication and IGR
- ✚ Data governance and profile update



- The development of a dynamic profile to inform the JDMA Implementation Plan developmental priorities and projects.

✚ Digital Transformation Strategy.

6.7.1 The Municipal Energy Resilience Project and Small-Scale Embedded Generations

The Municipal Energy Resilience (MER) Project was developed following an amendment to Schedule 2 of the Electricity Regulation Act in 2020, allowing municipalities to generate electricity. The key objectives of the MER Project are development, support, and capacity building to implement renewable energy projects in municipalities across the province for municipalities, businesses, and households to generate, procure, and sell electricity. The project aims to secure reliable electricity supplies for the province and increase economic resilience. The project includes four approaches: creating space for small-scale embedded generation (SSEG), providing assistance in procurement processes for municipalities to source energy from independent power producers (IPPs), building a business case for utility-scale to-power generation, and finally, reforming the sector. The Stellenbosch Municipality and five other candidate municipalities are participating in the first phase of the MER Project.

This project will look at several innovative renewable energy technologies and scales, as well as cost options, the size of the investment needed, location issues, risks, municipal readiness needs, infrastructure needs, timelines for getting capacity onto the grid, transaction and procurement mechanisms, and regulatory issues.

SSEG enables solar photovoltaic (PV) systems to be grid-tied and feed in any excess electricity generated. Registering a feed-in system allows one to export excess electricity to the grid and receive credit based on the SSEG tariff. This is structured to support PV system owners while covering the cost of their electricity services.



6.7.2 Cape Winelands District Joint District Approach

The following Strategic Projects apply to the Stellenbosch municipal area:

Figure 28: Cape Winelands District Joint District Approach

IMPLEMENTATION PLAN: CAPE WINELANDS DISTRICT JOINT DISTRICT APPROACH					
Municipal Priority	Key Initiative (s)	Municipalities Involved	Project	Project lead and team (link to existing technical structures and / or projects)	Progress
Provincial Priority– Growth and Jobs					
Waste minimisation and management solutions (priority project)	Waste Minimisation Strategies	All municipalities	Review of Integrated Waste Management Plan	CWDM and DEADP	<div> <div></div> <div>All local municipalities have approved waste minimisation plans.</div> </div> <div> <div></div> <div>Continued further awareness to be created.</div> </div>
	Establishment of a Regional Waste Management Facility	All municipalities	Regional Waste Management Facility: Conduct a section 78 investigation and implement the recommendations		<div> <div></div> <div>Eastern side: The contractor is on site.</div> </div> <div> <div></div> <div>Western side: The planning / discussions is in progress.</div> </div>
Resource Resilience	Climate Change, Biodiversity and Water Management Framework Wildfire Urban Interface: Mitigation of Risks WCG Energy Programme	All municipalities	Municipal Energy Resilience Programme	DLG, DEDAT, Stellenbosch Municipality and Drakenstein Municipality	<div> <div></div> <div>In progress: Conversation to be set up to consolidate the resource resilience aspect, including climate change, disaster management, water, and energy.</div> </div> <div> <div></div> <div>Completed: Municipalities received funds to procure generators.</div> </div>
Economic Recovery, long-term unemployment and its consequences	Address factors associated with Youth unemployment	All municipalities	Economic Recovery Plan	CWDM and all local municipalities; with WESGRO and DEDAT	<div> <div></div> <div>LED Maturity Assessment has been finalised.</div> </div> <div> <div></div> <div>Ongoing collaboration with stakeholders is necessary.</div> </div>
Municipal Business Sustainability	Saving costs across certain functions	All municipalities	Shared Service Model Development	CWDM and all local municipalities, DLG and IGNITE	<div> <div></div> <div>Shared Services Models has been developed.</div> </div> <div> <div></div> <div>Currently exploring further additions to the shared service project.</div> </div>
			Digital Transformation Strategy	CWDM and all local municipalities, DLG	<div> <div></div> <div>This project is in progress.</div> </div>
Data Governance and JDMA Profile	Towards developing a Dynamic Profile and sharing data	All municipalities	Compilation of overall data governance strategy	DLG, CWDM and all local municipalities, DEADP, DotP, DSD	<div> <div></div> <div>Municipal interface structures are being finalised.</div> </div> <div> <div></div> <div>Data sharing MoUs are being drafted, with consultations underway.</div> </div> <div> <div></div> <div>The CWDM Data Management Plan was developed.</div> </div> <div> <div></div> <div>Gaps in the 2020 profile were identified.</div> </div> <div> <div></div> <div>The project is in progress.</div> </div>


IMPLEMENTATION PLAN: CAPE WINELANDS DISTRICT JOINT DISTRICT APPROACH

Municipal Priority	Key Initiative (s)	Municipalities Involved	Project	Project lead and team ((link to existing technical structures and / or projects)	Progress
Provincial Priority– Growth and Jobs					
Community Safety, Risk Reduction and improved Disaster Response	Compilation of a disaster plan	All municipalities	District Plan	CWDM	To be reviewed, annually.
			Area-based Plan (Witzenberg)		
Urbanisation	Towards a regional human settlement strategy	All municipalities	Develop a guide to inform future development	DoI, CWDM and DEA&DP	Recommended: Closing out the urbanisation guide with available data and focusing on a regional human settlement strategy.
			Monitor mega Human Settlement projects (TRANSHEX, Vlakkeland and Vredebes)		This project is ongoing. Challenges: Bulk electricity and long-term planning for phase 2 of Transhex.
Infrastructure management and development	N1 Eastern bypass	Breede valley	N1 Eastern bypass	DoI and CWDM	This project is in the detailed design phase.
Agriculture	Brandvlei Storage Dam	Breede valley	Brandvlei Storage Dam: Licensing	DoA and DWS	Project is in progress.
Communications and IGR	JDAM	All municipalities	Institutionalising the JDMA	CWDM and DLG	Ongoing awareness campaigns.
Operational Support	Compilation of Operational Support Plans	All municipalities	Operational Support Plans	CWDM	Support plans for Breede Valley and Langeberg are in progress. Support plan for Stellenbosch, Witzenberg and Drakenstein has been completed Specific projects have been elevated to the JDMA level. Ongoing projects: Maintenance of infrastructure, high mass lighting and rooftop solar projects.



6.8 Agricultural Interventions

In support of the Western Cape Department of Agriculture Strategic Plan, the municipality has identified two priority interventions on which the municipality will embark in the **period 2022 – 2027**.

Table 35: Agricultural Interventions for 2022 – 2027

Project Rating					
	Project completed.		Project in progress.		Not completed / No budget available / District Function / Provincial Function

Table 36: Agricultural Interventions / Projects

Proposed Municipal Actions in Support of the Strategic Focus Areas of the Western Cape Department of Agriculture					Target and Progress Rating					Performance Comment
Priority Area	Desired Municipal Deliverable	Status Quo within Municipality	Proposed Local Intervention (appropriate municipal action)	Timeframe to deliver (Short / medium / long term or ongoing)	2022/23	2023/24	2024/25	2025/26	2026/27	
Farmer Support	Lease agreement for use of commonage land (e.g., terms of the lease, roles and responsibilities of each party, preference for individual agreements, and need for longer leases)	In 2020, two (2) land parcels were identified and advertised for emerging farmers. The process is to be finalised.	Through the Municipal Agricultural Land Policy, the municipality aims to identify and allocate an additional 10 parcels of land for emerging farmers	Medium / long term	2	4	3	2	2	In 2023/24, an item was prepared for the Council, and the four (4) portions of land were approved and allocated to the successful applicants.
								n/a	n/a	In 2024/25, an item was prepared for the Council, and the (3) three portions of land were approved and allocated to the successful applicants.
Market Access	Infrastructural development that supports the agriculture development value chain and market access	Through the Municipal Agricultural Land Policy, the municipality aims to identify and allocate an additional 10 parcels of land for emerging farmers.	Ensuring vibrant, equitable and sustainable rural communities with food security for all	Medium / long term	2	2	2	2	2	In 2024/25 and 2025/26, the Section: Economic Development and Tourism obtained approval in terms of Regulation 29 (1) (a) of the Municipal SCM Regulation and paragraph 5(2)(b)(i) of Stellenbosch Municipality Supply Chain Policy for the supply and installation of an agricultural irrigation network system (mainline & sub-mainline) on farm 502 BH (WC024).
									n/a	



6.9 Stellenbosch Municipality Operational Support Plan

The projects listed in the table below were identified as projects / programmes / initiatives that would require assistance and funding from other spheres of government:

Table 37: Stellenbosch Municipality Operational Support Plan

Responsible Internal Department / Agency	Project / Programme / Initiative	Action(s)	Progress
Department Community Service	Climate Change Adaptation Strategy (Alien Clearing, River Management and Wildfire Management)	Implementation of Alien Clearing, River Management and Wildfire Management Plans.	The municipality has appointed a Climate Change Expert to draft a Climate Change Adaptation Strategy, focusing on adaptation plans that the municipality could potentially implement.
Department: Housing Development	Mega-human settlement project monitoring	<p>Adam Tas Corridor Precinct 10 (Northern Extension): In an implementation phase.</p> <p>Funds required: R50 million</p> <p>Jamestown: Housing (Phases 2, 3 & 4): To obtain development rights/township establishment.</p> <p>Funds required: R26 million</p> <p>Erf 7001 Cloeteville: To obtain development rights/township establishment.</p> <p>Funds required: R15 million</p>	<p>The Adam Tas Corridor Precinct 10 (Northern Extension): Development rights were awarded on 24 April 2026.</p> <p>Currently in the appeal period, and if the development is finally approved, a professional team will be appointed for the implementation phase of the project.</p> <p>Jamestown: Housing (Phases 2, 3 and 4): The implementing agent was appointed on 28 April 2026 to install infrastructure services and build top structures. Phase 4 LUPA is in its final format to be submitted.</p> <p>Erf 7001, Cloeteville: As a result of the first tender that was cancelled, a service provider was appointed on 19 March 2026 to prepare concept designs for the five different erf sizes. The concept plans will form the basis for the new tender. Once all relevant information has been finalised, the tender will be readvertised.</p>
Municipality / DLG / Water Services	Stellenbosch Municipality:	Financial support is required for the development of pico hydropower units.	The municipality, under its Alternative Energy Programme, has opted to roll out backup generators, inverters, solar PV and batteries at critical infrastructure sites where possible and is busy with this installation where possible.
Stellenbosch Municipality and DLG	Resource Resilience: Municipal Energy Resilience	Financial support is required for the development of real-time management control centres.	The municipality is currently busy with a tender for Supervisory Control and Data Acquisition (SCADA) telemetry to assist with real-time management control.
Department: Roads, Stormwater and Transport	Stellenbosch Municipality:	Upgrading and implementing new taxi and bus stops in rural and semi-rural areas within the Stellenbosch municipal area.	New bus and taxi shelters were installed in Klapmuts, Wemmershoek and Pniël.
Department: Roads, Stormwater and Transport	Resource Management Resilience: Water Management Resilience	Construction of sidewalks and NMT facilities in rural and semi-rural residential settlements	New sidewalks were constructed at Groendal, Raithby, Klapmuts, Pniël, Kylemore, and Lanquedoc.



Responsible Internal Department / Agency	Project / Programme / Initiative	Action(s)	Progress
		located within the Stellenbosch Municipal area.	
Department: Development Planning (Spatial Planning)	Improvements to public transport facilities in rural and semi-rural areas within the Stellenbosch Municipal area	<p>Compilation of a Local SDF for the Adam Tas Corridor Study Area.</p> <p>The compilation of a Land Use Framework to develop a Development Incentive Overlay Zone (Urban Development Zone).</p>	<p>⬆ The Council approved the Adam Tas Corridor (ATC) Local Spatial Development Framework (LSDF) in October 2022.</p> <p>⬆ The ATC Incentive Overlay Zone was approved by the Council in May 2023 and incorporated in the Stellenbosch Municipality: Zoning Scheme Bylaw. The bylaw is currently being reviewed and amended.</p>
Department: Development Planning (Spatial Planning)	Improvements to the NMT network in rural and semi-rural residential settlements located within the Stellenbosch Municipal area	<p>Inclusion of Klapmuts within the Cape Metro Regional Spatial Implementation Framework ("RSIF") in partnership with WCG, CoCT, Cape Winelands District, and Drakenstein Municipality, which focuses on the following themes:</p> <ul style="list-style-type: none"> ⬆ Smart City Concept; ⬆ Economic Development and Job Creation; and ⬆ Cost-effective Services 	<p>Stellenbosch Municipality applied to the Municipal Boundary Demarcation Board to incorporate Klapmuts North. However, both the application and subsequent appeal were declined.</p> <p>In 2025, a joint initiative by the national and provincial governments, known as the Greater Cape Town Regional Study (GCTRS), was launched. This study—scheduled for completion by December 2026 for the Klapmuts N1 corridor—will inform the preparation of a Local Spatial Development Framework (LSDF).</p>
Department: Development Planning (Spatial Planning)	Compilation of the Adam Tas Corridor Local Spatial Development Framework	<p>Draft Economic Development Strategy (an Approach to Stimulate Economic Growth).</p> <ul style="list-style-type: none"> ⬆ Inclusionary Housing Policy. ⬆ Jamestown Housing Project. ⬆ De Novo. ⬆ Vaal Draai. ⬆ Jonkershoek. ⬆ Erf 7001, Stellenbosch (Soekmekaar). 	<p>⬆ The Inclusionary Housing Policy was approved by the Council on 27 June 2023 and is currently being implemented.</p> <p>⬆ All the projects are included in the housing pipeline, except Vaal Draai and De Novo, which belong to the Provincial Department of Public Works.</p>

6.10 Gender Mainstreaming

Gender mainstreaming is the process of assessing the impact on women and men of any planned development projects, including policies and programmes. It is a strategy for making women's as well as men's concerns and experiences an integral dimension in the planning, implementation, monitoring, and evaluation of projects and programmes in all areas of governance, economics, basic services, and social spheres. The ultimate goal of gender mainstreaming in the municipality is to achieve gender equality at all levels of service delivery. The United Nations Organisation defines gender equality as equal rights, responsibilities, and opportunities for women and men. It implies that the interests, needs, and priorities of both women and men are taken into consideration in the planning, decision-making, and performance of organisational functions.

Gender mainstreaming is one of the SDGs and the District Development Model (DDM) objectives. The SDG (Goal 5) and DDM advocate that the government should aim for gender equality, empower all women and girls, and ensure inclusivity through gender-responsive budgeting based on the needs



and aspirations of our people and communities at a local level. In support of the SDG and DDM objectives, the Stellenbosch Municipality aims to establish an environment that encourages gender mainstreaming interventions at the municipal level. Although priority issues identified by the different segments of the community cannot be addressed at once due to insufficient resources, the municipality is implementing interventions as a start to address gender and gender mainstreaming.

Gender mainstreaming will require the municipality to shift in organisational cultures and ways of thinking, as well as in the goals, structures, and allocation of resources. Through the IDP and in support of the SDG and DDM objectives, the Stellenbosch Municipality will make an effort to incorporate gender into each phase of planning. As a stepping stone to incorporating gender in municipal planning, it will take the form of identifying key gender indicators linked to the projects and programmes encapsulated in the 5th Generation IDP 2022 – 2027. The table below on the gender matrix is in alignment with the principles of gender mainstreaming as stipulated below:

- Gender-sensitive language;
- Gender-specific data collection and analysis;
- Equal access to and utilisation of services;
- Women and men are equally involved in decision-making; and
- Equal treatment is integrated into steering processes.

The benefits of incorporating gender outcomes into the IDP will be:

- Positive impact on individuals, organisations, and at a societal level;
- Acceleration of the implementation of Sustainable Development Goals (SDGs);
- Higher rate of growth and development;
- Improved resource management;
- Improved productivity; and
- By examining the overall situation of women and men across municipalities, a stronger analysis could provide a basis for identifying their specific needs and assessing whether certain groups of women and men could be adversely affected by development programmes and projects.

6.10.1 Gender Interventions

In terms of integrated planning and streamlining governance processes, the Department: Community Development and the Provincial Department: Social Development signed an MOU to collectively focus on various programmes with gender as one of the focal points. This includes the implementation of empowering programmes for women, reaching out to single mothers, hosting the 16 Days of Activism / Gender-Based Violence, and establishing a Gender-Based Violence Forum.

The implementation of gender-specific programmes is depicted in the table below:

Table 38: Gender-Based Interventions

Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Performance Comment
Establishment of the Greater Stellenbosch GBV Forum	Number of Greater Stellenbosch GBV Forums established by 30 June 2024	The GBV Forum has been established by the Department of Social Development (DSD) in the 2023/24 financial year.
Hosting of the 16 Days of Activism event	Number of 16 days of activism events hosted by 30 November	The 16 Days of Activism event will be hosted each financial year for the period 2022 – 2027. This programme is linked to the Mayoral Outcome to create safer environments for communities. Implementation and monitoring of the programme will be on a departmental level.



6.10.2 Gender Disaggregated Matrix³

Disaggregating information by gender, count males and females separately when gathering information on projects and programmes. Gender-disaggregated data is important because it will assist the municipality in determining whether an initiative is successful at targeting and benefiting women and men. The indicators specify that all data about target groups and beneficiaries will be gender disaggregated.

Table 39: Gender Disaggregated Matrix

Directorate	Department	Indicator Description	5-Year Target 2022 – 2027		Target 2022/23		Target 2023/24		Target 2024/25		Target 2025/26		Target 2026/27	
			M	F	M	F	M	F	M	F	M	F	M	F
		1.	Governance and Institutional Structure											
Corporate Services	Human Resource Management	1.1	Percentage of seats held by males and females in the Council		53%	48%	53%	48%	53%	48%	53%	48%	53%	48%
Corporate Services	Council Support	1.2	Percentage of ward committee members, disaggregated by gender		61%	39%	61%	39%	61%	39%	61%	39%	61%	39%
Corporate Services	Human Resource Management	1.3	Percentage of males and females in top management		66.7%	33.3%	66.7%	33.3%	66.7%	33.3%	66.7%	33.3%	66.7%	33.3%
Corporate Services	Human Resource Management	1.4	Percentage of males and females in management		80%	20%	80%	20%	80%	20%	80%	20%	80%	20%
Corporate Services	Human Resource Management	1.5	Percentage of male and female employees in Stellenbosch Municipality (permanent)		63.3%	36.7%	63.3%	36.7%	63.3%	36.7%	63.3%	36.7%	63.3%	36.7%
Corporate Services	Human Resource Management	1.6	Percentage of professionally qualified and experienced specialists and mid-management, disaggregated by gender		53.4%	46.6%	53.4%	46.6%	53.4%	46.6%	53.4%	46.6%	53.4%	46.6%
Corporate Services	Human Resource Management	1.7	Percentage of skilled technical and academically qualified workers, junior management, supervisors, foremen, and superintendents, disaggregated by gender		52.9%	47.1%	52.9%	47.1%	52.9%	47.1%	52.9%	47.1%	52.9%	47.1%
Corporate Services	Human Resource Management	1.8	Percentage of semi-skilled and discretionary decision-making employees, disaggregated by gender		63.2%	36.8%	63.2%	36.8%	63.2%	36.8%	63.2%	36.8%	63.2%	36.8%

³ The 5-year and outer-year targets were revised during the public participation period in April 2026.



Directorate	Department	Indicator Description		5-Year Target 2022 – 2027		Target 2022/23		Target 2023/24		Target 2024/25		Target 2025/26		Target 2026/27	
				M	F	M	F	M	F	M	F	M	F	M	F
Corporate Services	Human Resource Management	1.9	Percentage of unskilled and defined decision-making employees, disaggregated by gender	80.2%	19.8%	80.2%	19.8%	80.2%	19.8%	80.2%	19.8%	80.2%	19.8%	80.2%	19.8%
Corporate Services	Human Resource Management	1.10	Percentage of non-permanent employees (incl. EPWP, conditional grants, and provincial grants) disaggregated by gender	60%	40%	60%	40%	60%	40%	60%	40%	60%	40%	60%	40%
Municipal Manager	IDP / PMS / PP	1.11	Percentage of IDP public participation meeting attendance, disaggregated by gender	50%	50%	50%	50%	50%	50%	50%	50%	50%	50%	50%	50%
		2.	Access to Resources												
Corporate Services	Human Resource Management	2.1	Number of employees receiving training, disaggregated by gender	699	327	219	67	120	65	120	65	120	65	120	65
Corporate Services	Human Resource Management	2.2	Number of employees awarded municipal bursaries, disaggregated by gender	73	75	13	15	15	15	15	15	15	15	15	15
		3.	Access to Basic Services												
Planning and Economic Development	Informal Settlements	3.1	Percentage of males and females that benefit from the installation of toilets in informal settlements*	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Planning and Economic Development	Informal Settlements	3.2	Percentage of males and females that benefit from the installation of stand-alone water tapes in informal settlements*	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
		4.	Economic Growth												
Planning and Economic Development	Development Planning	4.1	Percentage of Municipal Jobseekers Database Registrations, disaggregated by gender	40%	60%	37%	63%	44%	56%	40%	60%	40%	60%	40%	60%
Planning and Economic Development	Development Planning	4.2	Percentage of business licences approved, disaggregated by gender	70%	30%	81%	19%	76%	24%	70%	30%	70%	30%	70%	30%
Planning and Economic Development	Development Planning	4.4	Percentage of lease agreements for the use of commonage land signed, disaggregated by gender	60%	40%	84%	16%	75%	25%	70%	30%	70%	30%	70%	30%
		5.	Economic Empowerment												
Planning and Economic Development	Housing Administration	5.1	Number of registered applicants on the housing demand database, disaggregated by gender	8 378	10 011	8 378	10 011	8 378	10 011	8 378	10 011	8 378	10 011	8 378	10 011



Directorate	Department	Indicator Description		5-Year Target 2022 – 2027		Target 2022/23		Target 2023/24		Target 2024/25		Target 2025/26		Target 2026/27	
				M	F	M	F	M	F	M	F	M	F	M	F
Planning and Economic Development	Housing Administration	5.2	Number of title deeds handover to beneficiaries, disaggregated by gender	60%	40%	60%	40%	60%	40%	n/a	n/a	n/a	n/a	n/a	n/a
Planning and Economic Development	Housing Administration	5.3	Number of male and female-headed household beneficiaries in new housing developments	68	87	68	87	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Planning and Economic Development	Housing Administration	5.4	Number of disabled male and female-headed household beneficiaries in new housing developments	1	4	1	0	1	1	1	1	1	1	1	1
Planning and Economic Development	Housing Administration	5.5	Number of Housing Consumer Education (HCE) attendees, disaggregated by gender	100	100	20	20	20	20	20	20	20	20	20	20
Planning and Economic Development	Development Planning	5.6	Percentage of attendees at the SMME workshop, disaggregated by gender	60%	40%	60%	40%	60%	40%	60%	40%	60%	40%	60%	40%
Community and Protection Services	Community Development	5.7	Number of participants in accredited training programmes, disaggregated by gender	99	93	19	13	20	20	20	20	20	20	20	20
Community and Protection Services	Community Development	5.8	Number of participants in programmes for vulnerable groups (Youth, Elderly and Disability)	1 287	3 061	807	2 581	120	120	120	120	120	120	120	120

Note: All residents, regardless of gender, benefit from the installation of ablution facilities and water points in an informal settlement. The facilities are gender-neutral and hence 100% beneficial to all genders.



CHAPTER 7:

Sector Plans and Implementation

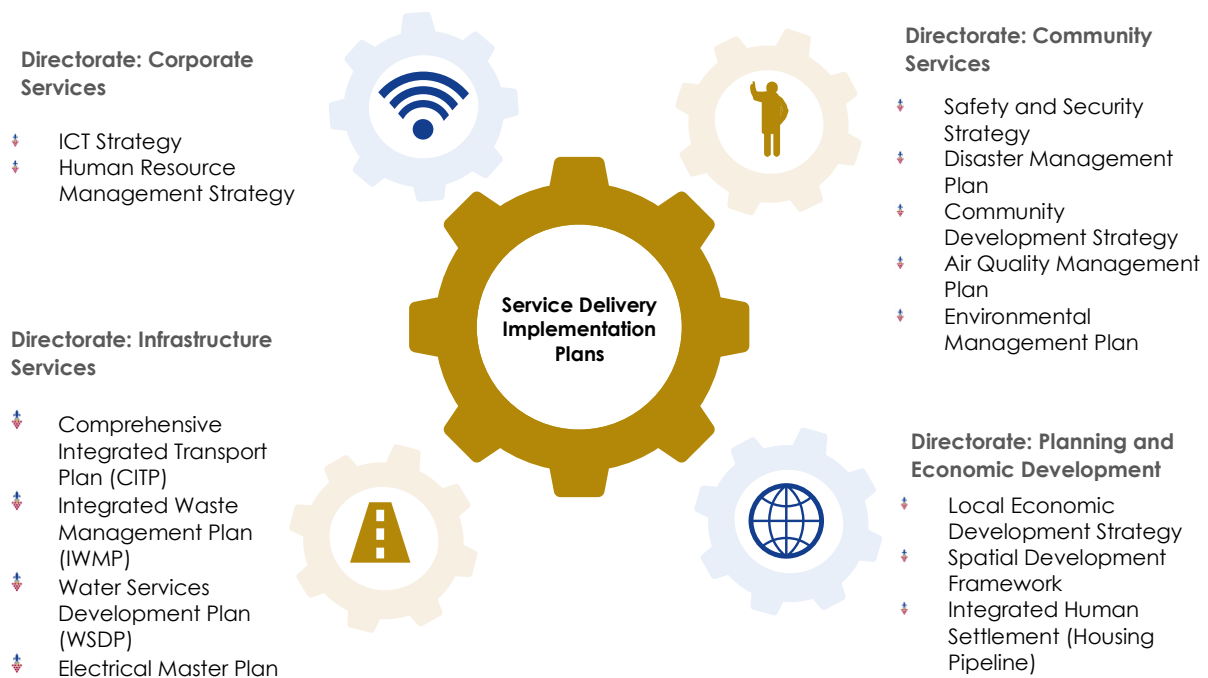
7.1 Introduction

The municipality has several medium- and longer-term sector plans that direct the implementation of the different functional areas. These plans form an integral part of the Integrated Development Plan (IDP).

Although the time periods for sector plans and the IDP differ (e.g., the mSDF has a 20-year horizon, the IDP has a 5-year horizon, and sector plans can be revised annually), the IDP and sector plans inform each other mutually. Like the IDP, sector plans are subject to periodic review. Alignment between sector plans and the IDP allows for more effective budgeting integration.

Other service delivery implementation processes include:

Figure 29: Service Delivery Implementation Plans





7.2 The relationship between the Sector Plans and Strategies

Sector plans need to support and reinforce each other to have meaning and assist in the sustainable development of the municipal area. The table below illustrates how different key sector plans inform and direct each other.

Table 40: The relationship between sector plans

Sector Plan	Spatial Development Framework	Human Settlements Plan	Integrated Transport Plan	Infrastructure Master Plans
Municipal Spatial Development Framework (mSDF)		<ul style="list-style-type: none"> Identifies areas for the satisfaction of human settlement needs. Designates areas for developmental needs. Indicates areas desirable for a specific nature and form of urban development. Indicates areas desirable for conservation. Spatially, it reflects the distribution of community facilities. Identifies areas to be protected from the settlement (e.g., heritage, agriculture, and natural). Designates housing priority / restructuring areas. Integrates settlement patterns with infrastructure plans. 	<ul style="list-style-type: none"> Identifies areas for the satisfaction of human settlement needs. Indicates areas desirable for conservation. Spatially, it reflects the distribution of community facilities. Identifies areas to be protected from the settlement (e.g., heritage, agriculture, and natural). Designates housing priority / restructuring areas. Indicates areas desirable for densification / specific land use / integrated networks. Spatially, it reflects the Council's approved nature and form of urban development. 	<ul style="list-style-type: none"> Identifies municipal growth direction. Identifies areas to be protected from development (e.g. heritage, agriculture and natural). Identifies priority development areas. Identifies infrastructure priority areas.
Human Settlements Plan	<ul style="list-style-type: none"> Identifies current settlements and interventions that should be accommodated in future planning. Determines settlement needs. Quantifies the extent of demand for various housing typologies. 		<ul style="list-style-type: none"> Identifies current settlements and interventions that should be accommodated in future planning. Determines settlement needs. Quantifies the extent of demand for various housing typologies. 	<ul style="list-style-type: none"> Identifies current settlements and interventions that should be accommodated in future planning. Determines settlement infrastructure needs. Quantifies the extent of demand for services according to various housing typologies.
Integrated Transport Plan	<ul style="list-style-type: none"> Determines the most efficient responses to transport challenges. Identifies transport and traffic priority areas. Shapes future planning according to the most appropriate modal changes and challenges. Identifies the need for services not provided by the municipality, e.g., 	<ul style="list-style-type: none"> Identifies transport and road priority areas. Determines development parameters, e.g., parking ratios, access, and standards Shapes settlement planning according to the most appropriate modal changes and challenges. 		<ul style="list-style-type: none"> Determines most efficient responses to transport challenges. Identifies transport and traffic priority areas. Shapes future planning according to the most appropriate modal changes and challenges.



Sector Plan	Spatial Development Framework	Human Settlements Plan	Integrated Transport Plan	Infrastructure Master Plans
	SANRAL, Provincial Roads, PRASA, and Transnet.			
Infrastructure Master Plans	<ul style="list-style-type: none"> Identifies existing infrastructure capacity / constraints. Identifies interventions required to support growth / infill. Designates priority infrastructure development areas / corridors. Provides for services not provided by the municipality, e.g., Telkom, Eskom, and raw water supply. 	<ul style="list-style-type: none"> Identifies existing infrastructure capacity or / constraints. Identifies interventions required to support growth / infill. Provides for services not provided by the municipality, e.g. Telkom, Eskom, and raw water supply. 	<ul style="list-style-type: none"> Identifies existing infrastructure capacity or / constraints. Identifies interventions required to support growth / infill. Provides for services not provided by the municipality, e.g., SANRAL, provincial roads, PRASA, and Transnet. 	



7.3 Sector Plans and Implementation Strategies

7.3.1 Air Quality Management Plan

Stellenbosch Municipality's 3rd Generation Air Quality Management Plan (AQMP) was approved by the Council in 2022. This document follows the adoption of the original document approved in 2013 and its first revision in 2018.

7.3.1.1 Vision, Mission, and Goals

Aligned with the Cape Winelands District Municipality's (CWDM) vision for air quality management, the vision for the Stellenbosch Municipality, as defined in the AQMP, is that air quality in the Stellenbosch Municipality is clean and healthy.

The mission statement for achieving the stated vision is:

Air quality in the Stellenbosch Municipality is cooperatively managed for the benefit of present and future generations according to the principles of sustainable development to safeguard health and quality of life, promoting economic and social development.

The goals to achieve the mission of the AQMP are listed below, and their linkages to the Western Cape Provincial AQMP (DEA&DP, 2010) and the CWDM AQMP (CWDM, 2012) are highlighted. The three goals for the Stellenbosch Municipality AQMP are:

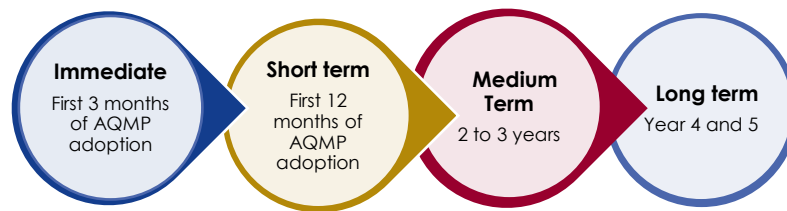
- ✦ **Goal 1:** Air quality governance meets the requirements to effectively implement the AQMP: This goal addresses the regulatory framework, and the institutional capacity required in the Stellenbosch Municipality to carry out the air quality function. This links directly to the goal of the AQMP for the Western Cape to 'ensure effective and consistent air quality management and the goal in the CWDM AQMP of 'effective air quality management';
- ✦ **Goal 2:** Reduce atmospheric emissions of harmful pollutants: This goal aims to manage activities that impact air quality to reduce the emissions of harmful pollutants and associated impacts on human health and well-being. This links directly to the provincial AQMP goal to 'Ensure effective and consistent compliance monitoring and enforcement and 'To ensure that health-based air quality standards are attained and continually met'. It also links to the CWDMAQMP goal of 'Effective air quality management through an 'Emission reduction strategy; and
- ✦ **Goal 3:** Systems and tools are established to effectively implement the AQMP: This goal refers to the systems and tools required for effective AQMP implementation, the cornerstone of which is an Air Quality Management System (AQMS). The development of AQMS links directly to the provincial AQMP goal, 'To ensure effective and consistent air quality management through the development of AQM systems. It also links to the CWDM AQMP goal of developing an AQMS. An AQMS is a fundamental unit in the management of air quality in an area, incorporating the necessary technical elements that provide information on the status of air quality (D: EA&DP, 2010). Included in this goal is the need for stakeholders to actively participate in AQM in the Stellenbosch Municipality, which links to the provincial AQMP goal 'To continually engage with stakeholders to raise awareness concerning air quality. It also links to the CWDM AQMP goal to 'Promote communication concerning air quality management.
- ✦ **Goal 4:** This goal aims to improve the understanding of the impact that climate change is likely to have on the municipality and to implement measures to mitigate such an impact.



7.3.1.2 Time frames

The timeframes defined for the implementation of the AQMP are:

Figure 30: AQMP Time frames



The following immediate items were included in the AQMP:

Table 41: Items in AQMP

Nr.	Objective	Activity	Responsibility
1.	Sufficient capacity and competence exist to perform the air quality management function.	Identify capacity and competency needs.	Council
2.	The AQMP is included in the IDP.	Prepare air quality input for inclusion in the IDP. Ensure adequate funding in the IDP for AQMP implementation.	Air Quality Officer, Council
3.	A regulatory framework exists in the municipality for air quality management.	Develop an air quality by-law	Air Quality Officer, Council
4.	Emissions from waste burning are reduced.	Enforcement of the by-law	Air Quality Officer
5.	An Air Quality Management System exists in Stellenbosch Municipality, including an emission inventory, ambient air quality monitoring, and reporting	Prepare an annual report on progress with AQMP implementation and the state of air quality, including emissions, ambient data, and complaints.	Air Quality Officer
6.	Stakeholders participate in AQ management	Participate and provide input / comment on development planning (e.g., EIA, SDF, SEMF).	Air Quality Officer
7.	Dust management	Respond to and attend to odour and dust complaints.	Air Quality Officer
8.	Noise pollution management	Respond and attend to noise complaints.	Air Quality Officer

Stellenbosch Municipality developed an Air Quality by-law in 2018, which, together with the above AQMP, is implemented and enforced by the local Air Quality Control Officer.

Stellenbosch Municipality relies on data from the province's monitoring station situated at CWDM in Stellenbosch town to determine air quality or atmospheric emissions. This data is reported on by the relevant Environmental Health Official from CWDM.

7.3.2 Environmental Management Plan

Stellenbosch Municipality is continuously developing its capacity to protect the environment within its boundaries and to strive towards a municipality and communities that recognise the vital importance of their rich natural capital and manage these in a manner that ensures sustainability and fulfils the needs of all concerned.

To this effect, Stellenbosch Municipality has developed the Stellenbosch Environmental Management Framework (SEMF), approved by the Council as a sector plan for the Municipal Spatial Development



Framework. The SEMF is a municipal strategic environmental management policy that responds to and complies with the relevant statutes and directives.

Stellenbosch Municipality also implemented its Invasive Alien Plant Management Plan (IAP Management Plan), prepared in terms of the National Environmental Management: Biodiversity Act, 2004 (Act No. 10 of 2004), completed during the 2017/18 financial year. This document was reviewed and adopted by the Council in 2022 and the Department of Forestry, Fisheries, and the Environment (DFFE). Stellenbosch Municipality reports annually to DFFE on the implementation of its IAP Management Plan.

The Stellenbosch Municipality owns various properties regarded as nature areas. Three of these areas have formally been designated as conservation areas. These are Mont Rochelle Nature Reserve, Jan Marais Park (a nature reserve), and Papegaaiberg Nature Reserve. The Stellenbosch Municipality is in the process of putting environmental management plans (EMPs) in place for all these areas, including areas that are not formally declared as protected areas. The status of these is as follows:

- Mont Rochelle Nature Reserve: approved by the Council in 2022;
- Papegaaiberg Nature Reserve: An approved EMP is in place and is currently up for a 5-year review;
- Jan Marais Nature Reserve: Final draft EMP prepared;
- Paradyskloof Nature Area: approved by the Council in 2019 and reviewed in 2024; and
- Ida's Valley / Botmaskop Nature Area: Approved by the Council in 2023, to be reviewed in 2027.

In 2024, Stellenbosch Municipality also drafted a Nature Reserve and Nature Area By-Law. This by-law was made public before a final draft was presented to the Council in 2025.



7.3.2.1 Implementation Plan: Environmental Management Plan

Table 42: Summary Results: EMP - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	3	1	1	2
😐	Project in progress	0	0	0	0
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured (outer financial years)	0	0	0	0
Total IDP Deliverables		3	1	1	2

Table 43: Implementation: Environmental Management Plan

Funding Type								Project Rating					
▲	Municipal Funding	●	Grant Funding	■	External Loan / Funding	×	No funding required	😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function

Implementation Plan: Environmental Management														Performance Comment
Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
			2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
Review the Stellenbosch Invasive Alien Plant Management Plan	Number of Stellenbosch Invasive Alien Plant Management Plans reviewed by 31 March	1	1	n/a	n/a	n/a	n/a	▲	😊	n/a	n/a	n/a	n/a	Target achieved.
Submit the Mont Rochelle Nature Reserve EMP to the Municipal Manager	Number of Mont Rochelle Nature Reserve EMP submitted to the Municipal Manager by 31 March	1	1	n/a	n/a	n/a	n/a	▲	😊	n/a	n/a	n/a	n/a	Target achieved.
Review the Papegaaiberg Nature Reserve EMP	Number of Papegaaiberg Nature Reserve EMPs reviewed by 30 June	1	n/a	1	n/a	n/a	n/a	▲	n/a	😊	n/a	n/a	n/a	Target achieved by 30 June 2024.
Submit the Jan Marais Nature Reserve EMP to the Municipal Manager	Number of Jan Marais Nature Reserve EMPs submitted to the Municipal Manager by 30 June	1	n/a	n/a	n/a	1	n/a	▲	n/a	n/a	n/a	😊	n/a	The existing plan remains relevant to the Nature Reserve's status. Reference documents that have not been approved yet will also be cited in the documents.



Implementation Plan: Environmental Management														Performance Comment
Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
			2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
														The management authority provides input in the review and revision of the policy, and based on the priority list, Jan Marais is rated as a P2.
														Target adjusted to the 2025/26 financial year.
Review the Paradyskloof Nature Area EMP	Number of Paradyskloof Nature Area EMPs reviewed by 30 June	1	n/a	n/a	1	n/a	n/a	▲	n/a	n/a	😊	n/a	n/a	Target achieved. Paradyskloof Nature Area EMP submitted to the Council and approved.
Submit the Ida's Valley / Botmaskop Nature Area EMP to the Municipal Manager	Number of Ida's Valley / Botmaskop Nature Area EMPs submitted to the Municipal Manager by 30 June	1	1	n/a	n/a	n/a	n/a	▲	😊	n/a	n/a	n/a	n/a	Target achieved. Submitted to the Municipal Manager on 28 February 2023.
Formalising the identified initiation sites	Number of identified initiation sites formalised by 30 September	2	n/a	n/a	n/a	2	n/a	▲	n/a	n/a	n/a	😊	n/a	Target achieved. Sites identified: Purgatory (Franschhoek Area) and Calcutta (Stellenbosch Area)



7.3.3 Integrated Human Settlement

7.3.3.1 Overview

An Integrated Human Settlement Plan (IHSP) is the road map for the provision of all forms of housing within a municipal area. This plan is closely linked to the municipal IDP and the Municipal SDF.

The aim of the Integrated Human Settlements Plan (IHSP) is therefore to:

- ✦ To outline the municipality's implementation plan for providing for the housing needs of its steadily growing and increasing population.
- ✦ To enable the municipality to prepare funding applications for submission to the Provincial Department of Infrastructure (branch Human Settlements) (PDol) that are consistent with funding conditions and included in the municipal IDP and Housing Pipeline as per Provincial Department of Infrastructure guidelines is a requirement; and
- ✦ To inform the municipal Housing Pipeline spanning over ten years, reflected in five-year periods, the funding required in the Provincial Department of Infrastructure's Business Plan.

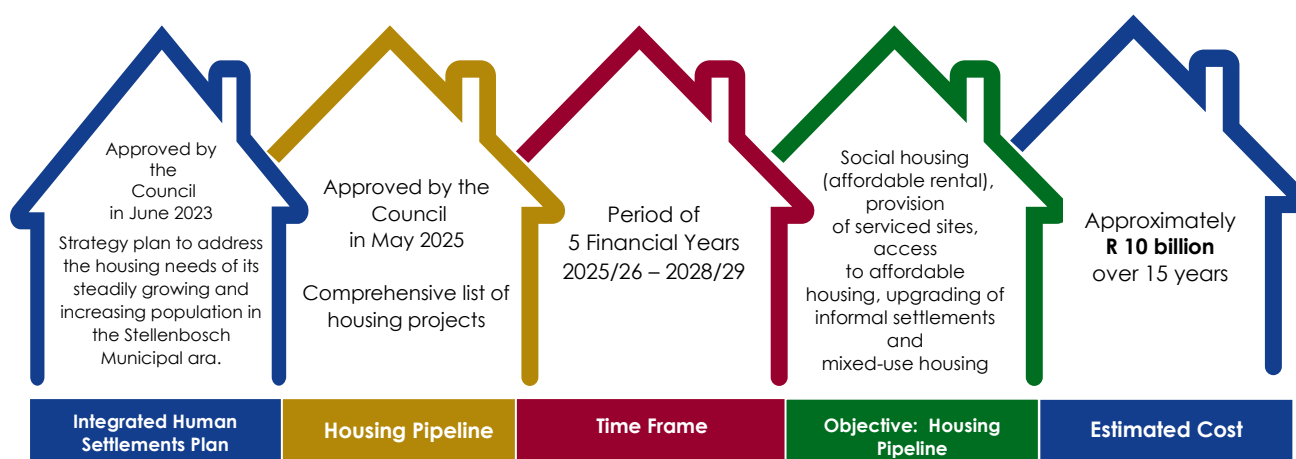
The IHSP will therefore not only comply with the requirements of the National Housing Act, whereby the municipality is obliged to facilitate the delivery of housing opportunities as part of their municipal function, but will also develop a credible Housing Pipeline and operational models for human settlement development within the WC024.

7.3.3.2 Housing Pipeline

The PDol requires that every municipality have a Housing Pipeline. The Housing Pipeline is premised on a **five-year horizon** and serves as the planning and budgeting tool for the implementation of Human Settlements initiatives. Each municipality's Housing Pipeline is an integral component of the Provincial Department of Human Settlements Business Plan.

It is required that the Housing Pipeline be reviewed annually. The latest review of the Housing Pipeline was approved by the Council in May 2025. This revision includes the following:

Figure 31: Housing Pipeline Time Frame, Objective and Estimated Cost





The objective of the Housing Pipeline is to place more emphasis on the following housing types or programmes:

- Social housing (Affordable Rental);
- Provision of serviced sites;
- Access to affordable housing (GAP housing);
- Upgrading of informal settlements; and
- Mixed-use housing (which includes formalised homeownership, especially employer housing).

The estimated cost of this programme will be approximately **R10 billion** over **15 years**.

- Upgrading of informal settlements (La Rochelle, Klapmuts, Langrug, and Franschhoek);
- Access to basic services (ABS);
- Jamestown, Farm 527 (Phases 2, 3, and 4);
- Upgrading of Zone O, Kayamandi;
- Enumeration of people on farms and backyarders;
- Erf 64, Kylemore;
- Erf 7001, Cloetesville (known as “Soek-mekaar”);
- Upgrade of the Kayamandi CBD;
- Adam Tas Corridor Precinct 10 (Northern Extension);
- Social Housing (Farms 81/2 and 81/9); and
- Formalisation of Forestry Villages (La Motte, Meerlust, Jonkershoek and Maasdorp Villages)

7.3.3.3 Upgrading of Informal Settlements

The municipality manages and coordinates the upgrading of informal settlements through the following broad objectives:

- In-situ upgrading of informal settlements;
- Upgrade informal settlements through the provision of basic services;
- Develop emergency housing sites geared to accommodate evictees;
- Enumerate / undertake demographic surveys of identified informal settlements;
- Facilitate tenure security in informal settlements;
- Assist in short-term job creation through linkages with the Expanded Public Works Programme (EPWP) and longer-term job creation through upgrading programmes;
- Facilitate capacity-building and training for residents and stakeholders through direct service provision and partnerships with outside agencies; and
- Manage the provision of services and development programmes to informal settlements.

7.3.3.4 Informal Backyard Dwellings

The municipality, through the Housing Pipeline, is actively attempting to address the needs and plight of backyard dwellers within the municipal area. Currently, it is required to be registered on the Housing Demand Database, and hopefully, this will result in a permanent dwelling in one of the Council's housing projects. This process is long and tedious, and the chance of actually obtaining a formal house is not guaranteed. Therefore, the Council is actively researching ways in which the service (and basic services) to backyard dwellers can be improved through its various housing programmes, especially Social Housing (affordable rental).

7.3.3.5 Social Housing

Stellenbosch Municipality was approved as a Restructuring Town in March 2017 by the National Minister of Human Settlements. This approval included the confirmation of the various Restructuring Zones within the municipality, and the latter culminated in a Council decision instructing the



administration to attract social housing institutions (SHIs) and / or other development agencies (ODAs) to effect the municipality's social housing programme.

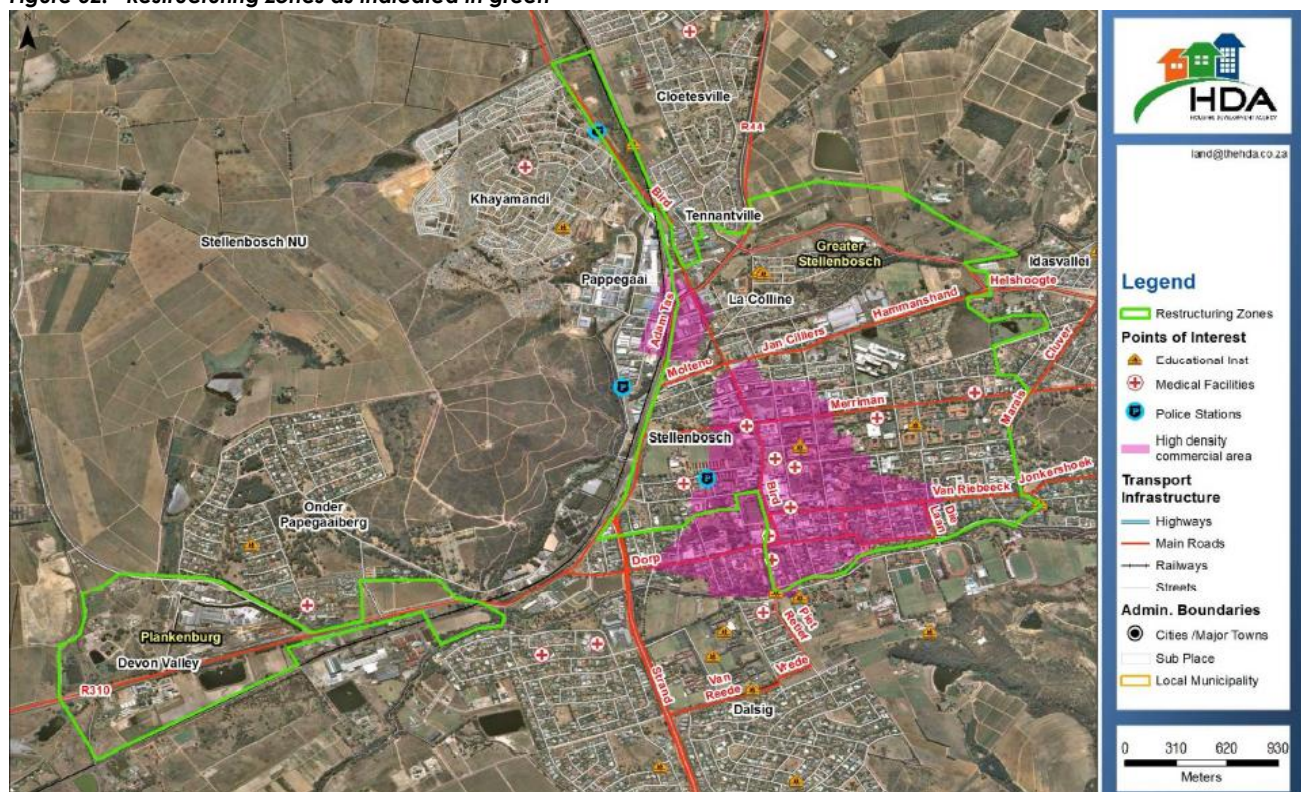
This programme aims to ensure improved quality of life for communities through a rental housing programme. This process of integration speaks to the importance of:

- Economic sustainability: affordability, access to economic opportunities, and promoting job creation via the multiplier effect associated with building medium-density housing stock, etc.;
- Social sustainability: social integration between various income groups, access to educational, recreational, and health facilities, etc.; and
- Ecological sustainability: conservation of scarce resources.

The aim and objective of Social Housing is to offer safe and affordable rental units for families with monthly incomes ranging from R1 850 to R22 000.

The figure below depicts areas that have been declared **restructuring zones** for the Stellenbosch Municipality.

Figure 32: Restructuring zones as indicated in green



7.3.3.6 Priority Human Settlements and Housing Development Areas (PDSHDA)

In 2020, the Minister of Human Settlements gazetted the declaration of Priority Human Settlements and Housing Development Areas (PHSHDAs). The PHSHDAs intend to advance Human Settlements Spatial Transformation and Consolidation by ensuring that the delivery of housing is used to restructure and revitalise towns and cities, strengthen the livelihood prospects of households, and overcome apartheid spatial patterns by fostering integrated urban forms.



The current status of the PSHDA for Stellenbosch Municipality is, namely:

- ✦ The “Stellenbosch Urban Core” Priority Human Settlements and Housing Development Area (PHSHDA) were formally gazetted on **15 May 2020** (Government Gazette No. 43316) and consists of the neighbourhoods of Jamestown, Kayamandi, and Central Stellenbosch;
- ✦ To date, the Housing Development Agency (HDA), with assistance from the Provincial Department of Infrastructure (PDol), have undertaken a Status Quo Analysis in preparation for the drafting of the Stellenbosch PSHDA Development Plan. The Status Quo Analysis has been completed and will inform the Development Plan drafting going forward;
- ✦ The HDA appointed Plan Associates Development Planners to prepare a Development Plan for Stellenbosch Urban Core PSHDA (Priority Human Settlement and Housing Development Area) located within the jurisdiction of the Stellenbosch Municipality. The first inception meeting (Phase 1) took place on **15 April 2024**;
- ✦ As a first step in Phase 2 (Situational Analysis and Vision Directives), the project team conducted a literature study and multi-sectoral situational analysis of the study area, looking at the current situation within the study area. This included the following components:
 - An assessment of the current regional development context of the study area and focus areas.
 - An assessment of historic and contextual documentation consisting of the following:
 - National Development Plan (NDP);
 - Western Cape Provincial Spatial Development Plan;
 - Spatial Planning and Land Use Management Act (SPLUMA);
 - Western Cape Multi-Year Housing Development Plan and Business Plan;
 - Municipal Housing Sector Plan;
 - Precinct Plans;
 - Strategic Integrated Projects (SIPS);
 - Key legislative requirements;
 - Approved development rights; and
 - Identified properties falling within the Priority Housing Development Area (PHSHDA) and immediate surrounds.

It should be noted that phases 1 and 2 were completed by 30 June 2024.

Phase 2(b) of the project involves formulating a synthesis based on the information collected as part of the situational analysis. As part of the synthesis, the project team will formulate the identified development opportunities and constraints about the study area, highlight the factors that attract business or investments to the area, and identify the factors that drive investment away from the area.

This information will be based on the technical information collected in Phase 2 and on the input received from the public during the public liaison programme. It is anticipated that Phase 2(b) would take about four weeks to complete.

The draft vision formulated in Phase 3(a) will be refined, informed by the previous phases. The objectives will strongly link to the outcome of the situational analysis and synthesis and will specifically focus on the development issues, opportunities, and challenges identified to ensure that the final plan incorporates all the form-giving elements identified.

Based on the philosophy and the objectives referred to above, the project team will then design the Development Concept and the detailed Development Plan for the study area.

The Focus Area Plans (Phase 3b) will provide more detail on the specific areas within the overall PSHDA Development Plan.



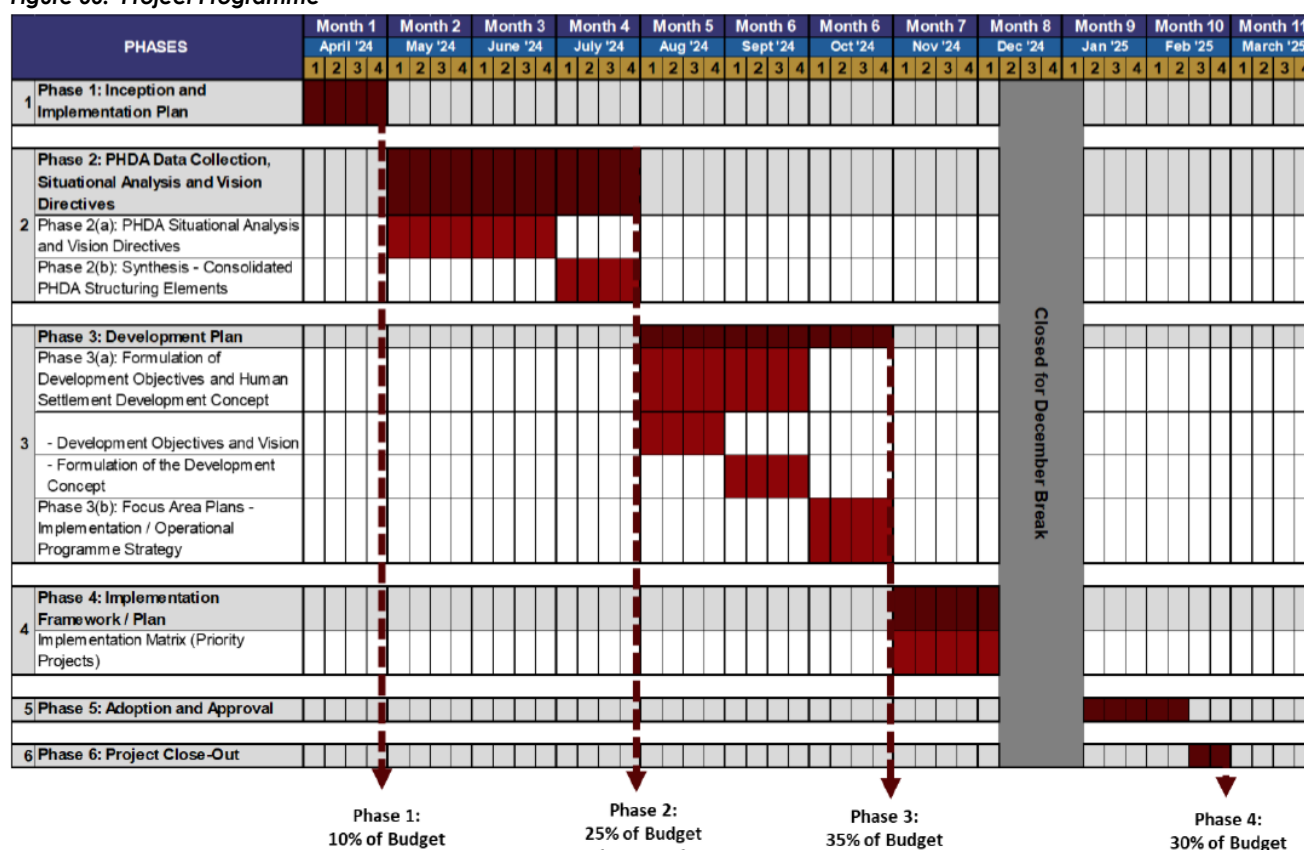
The implementation programme (Phase 4) will provide clear, separate phases that can allow for multi-year phased implementation. A priority matrix will be included in the implementation plan to provide a guide to which projects need to be implemented in the short, medium, and long-term. It must be noted that phases 3 and 4 have been completed.

The final Development Plan (Phase 5) will be presented to the various decision-making bodies in preparation for the adoption of the plan by the Council. The PHSHDA Plan will be advertised for public input once the Council has adopted the Plan. The Stellenbosch Municipality will drive the formal public participation with the assistance of Plan Associates.

Phase 6 will consist of the submission of the close-out report.

It was agreed upon with all stakeholders that the development plan be rolled out in different phases. The project programme below illustrates the different phases in which the project will be executed and the time frames linked to each milestone.

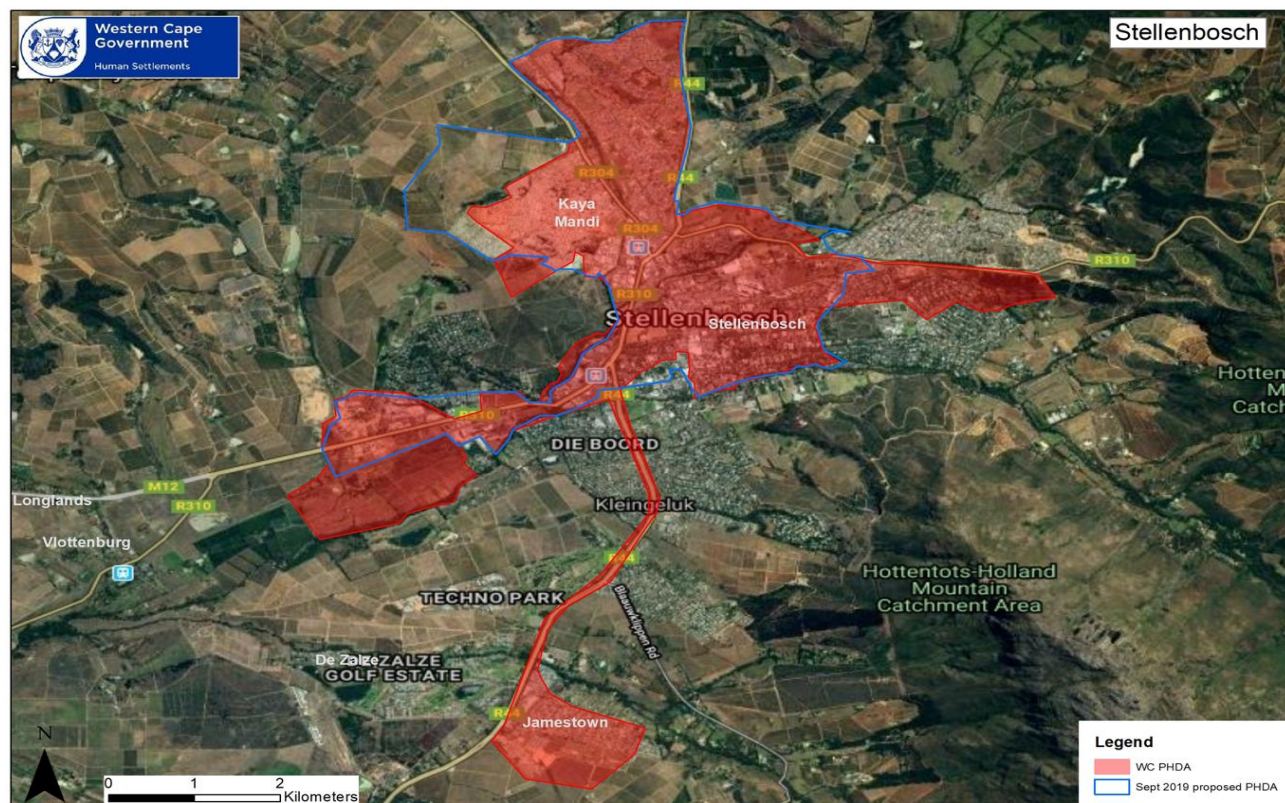
Figure 33: Project Programme



The figure below depicts areas that have been declared as Priority Human Settlements and Housing Development Areas (PDSHDA):



Figure 34: Priority Human Settlements and Housing Development Areas (PDSHDA)



The approved Housing Pipeline is available on request at the Directorate: Planning and Economic Development, on 021 808 8758 or via email at: lester.vanstavel@stellenbosch.gov.za.



7.3.3.7 Implementation Plan: Priority Housing Projects and Upgrading of Informal Settlements

Table 44: Summary Results: Housing Pipeline - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	5	3	3	0
😐	Project in progress.	0	0	0	5
😞	Not completed / No budget available / District Function / Provincial Function	1	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	2
Total IDP Deliverables		6	3	3	7

Table 45: Priority Housing Projects and Upgrading of Informal Settlements

Funding Type								Project Rating					
▲	Municipal Funding	●	Grant Funding (CCR / HSDG)	■	External Loan / Funding	×	No funding required	😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function

DIRECTORATE: INFRASTRUCTURE SERVICES AND PLANNING & ECONOMIC SERVICES																		Performance Comment
IDP Ref No	Responsible Department	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project Phase	Number of Housing Opportunities	5-year target	Year 1	Year 2	Year 3	Year 4	Year 5	Funding Type	Progress Rating					
							Target	Target	Target	Target	Target		2022/23	2023/24	2024/25	2025/26	2026/27	
							2022/23	2023/24	2024/25	2025/26	2026/27							
D3944	PMU	Construction of Longlands, Vlothenburg (144 serviced sites)	Percentage of the Longlands, Vlothenburg Capital Budget	Construction	144	90%	90%	n/a	n/a	n/a	n/a	<div><div></div></div>	<div><div></div></div>	n/a	n/a	n/a	n/a	Target achieved.
TBC	PMU	Rectification of Cloetesville: The Steps / Orlean Lounge	Percentage of Cloetesville: The Steps / Orlean	Construction	161	90%	90%	n/a	90%	n/a	n/a	<div><div></div></div>	<div><div></div></div>	n/a	<div><div></div></div>	n/a	n/a	Project completed.



DIRECTORATE: INFRASTRUCTURE SERVICES AND PLANNING & ECONOMIC SERVICES

IDP Ref No	Responsible Department	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project Phase	Number of Housing Opportunities	5-year target	Year 1	Year 2	Year 3	Year 4	Year 5	Funding Type	Progress Rating					Performance Comment
							Target	Target	Target	Target	Target		2022/23	2023/24	2024/25	2025/26	2026/27	
							2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3172	PMU	Upgrading of Zone O in Kayamandi	Percentage of the Zone O (in Kayamandi) Capital Budget actually spent by 30 June	Construction will be dealt with in phases	711	90%	90%	n/a	90%	90%	90%			n/a		n/a	n/a	2023/24 financial year: Installation of services has commenced. 22 families need to be relocated to enable the completion of phase 1 service sites (178 services). Installation of services has been completed for 178 sites.
TBC	Housing Development	Development of the Kayamandi Town Centre	Percentage of the Kayamandi Town Centre development Capital Budget actually spent by 30 June	Implementation	±1 854	90%	n/a	n/a	n/a	n/a	90%		n/a	n/a	n/a	n/a	n/a	The project is in the planning phase. The Department: Housing Development is in the process of obtaining development rights.



DIRECTORATE: INFRASTRUCTURE SERVICES AND PLANNING & ECONOMIC SERVICES																		Performance Comment
IDP Ref No	Responsible Department	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project Phase	Number of Housing Opportunities	5-year target	Year 1	Year 2	Year 3	Year 4	Year 5	Funding Type	Progress Rating					
							Target	Target	Target	Target	Target		2022/23	2023/24	2024/25	2025/26	2026/27	
							2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3843	Housing Development	Development of Erf 64 Kylemore	Percentage of the Erf 64 Kylemore Development Capital Budget actually spent by 30 June	Implementation	±171	90%	n/a	n/a	n/a	n/a	90%	<div></div>	n/a	n/a	n/a	n/a	n/a	The project is in the planning phase. The Department: Housing Development is in the process of obtaining development rights.
n/a	Housing Development	Development of Erf 2183, La Rochelle, Klapmuts	Percentage of Erf 2183, La Rochelle, Klapmuts Development Capital Budget actually spent by 30 June	Planning (service sites)	±100	n/a	n/a	n/a	n/a	n/a	n/a	<div></div>	n/a	n/a	n/a	n/a	n/a	There has been no confirmation from the Department: Housing Development with regard to the Power of Attorney from the National Department of Public Works and Infrastructure. Therefore, funding has been removed from the 2023/24 financial year.



DIRECTORATE: INFRASTRUCTURE SERVICES AND PLANNING & ECONOMIC SERVICES																		Performance Comment
IDP Ref No	Responsible Department	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project Phase	Number of Housing Opportunities	5-year target	Year 1	Year 2	Year 3	Year 4	Year 5	Funding Type	Progress Rating					
							Target	Target	Target	Target	Target		2022/23	2023/24	2024/25	2025/26	2026/27	
							2022/23	2023/24	2024/25	2025/26	2026/27							
TBC	Housing Development	Development of the Stellenbosch Extension	Percentage of Stellenbosch extension, development Capital Budget actually spent by 30 June	Planning (Mix-used development)	± 5 000 - 6 000	90%	n/a	n/a	n/a	n/a	90%	<div></div>	n/a	n/a	n/a	n/a	n/a	



DIRECTORATE: PLANNING AND ECONOMIC DEVELOPMENT

IDP Ref	Responsible Department	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project Phase	Number of Housing Opportunities	5-year target	Year 1	Year 2	Year 3	Year 4	Year 5	Funding Type	Progress Rating					Performance Comment
							Target	Target	Target	Target	Target		2022/23	2023/24	2024/25	2025/26	2026/27	
D3838	Housing Development	To obtain development rights on Erf 7001, Cloetesville to establish GAP housing	Percentage of the Erf 7001, Cloetesville annual capital budget actually spent by 30 June	Planning	360 GAP housing	90%	90%	90%	n/a*	n/a*	90%				n/a	n/a	n/a	<p>100% of the capital budget was actually spent by 30 June 2023.</p> <p>The land-use application was advertised for public comments and concluded on 25 February 2024.</p> <p>2023/24: Target achieved.</p> <p>99.95% of the budget was spent by 30 June 2024.</p> <p>Land use rights have been obtained to develop medium-to high-GAP housing opportunities in Cloetesville. The project has progressed into the implementation phase.</p>



DIRECTORATE: PLANNING AND ECONOMIC DEVELOPMENT

IDP Ref	Responsible Department	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project Phase	Number of Housing Opportunities	5-year target	Year 1	Year 2	Year 3	Year 4	Year 5	Funding Type	Progress Rating					Performance Comment
							Target	Target	Target	Target	Target		2022/23	2023/24	2024/25	2025/26	2026/27	
D3866	Housing Development	Finalise the sub-division plan for Jamestown (Phases 2 and 3)	Percentage of the Jamestown, Phase 2 and 3 annual capital budget actually spent by 30 June	Planning	±2 000 housing opportunities (to be determined per phase)	90%	90%	90%	n/a*	n/a*	90%				n/a	n/a	n/a	100% of the capital budget was actually spent by 30 June 2023. The land use application was submitted to MPT for a decision. 99.48% of the budget was spent by 30 June 2024. The project has progressed into the implementation phase in the 2026/27 financial year.
D3874	Housing Development	Obtain development rights for mixed-use development for Jamestown Phase 4	Percentage of the Jamestown, Phase 4 annual capital budget actually spent by 30 June	Planning		90%	n/a	n/a	n/a	90%	n/a		n/a	n/a	n/a		n/a	The process for obtaining development rights is ongoing. The service provider is in the process of amending the urban design concept layout.



DIRECTORATE: PLANNING AND ECONOMIC DEVELOPMENT

IDP Ref	Responsible Department	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project Phase	Number of Housing Opportunities	5-year target	Year 1	Year 2	Year 3	Year 4	Year 5	Funding Type	Progress Rating					Performance Comment
							Target	Target	Target	Target	Target		2022/23	2023/24	2024/25	2025/26	2026/27	
D3841	Housing Development	Submit status reports on Social Housing (affordable rental accommodation) on Farms 81/2 and 81/9, Stellenbosch to the Executive Mayor	Number of quarterly status reports on Social Housing submitted to the Executive Mayor	Planning (SHIs and / or ODAs attract)	±250	20	4	4	4	4	4						n/a	A total of 12 reports have been submitted for the period 2022–2025. 2 reports were submitted by 28 February 2026.
D3870	Housing Development	Submission of Land Use Rights Application for the Northern Extension (Adam Tas Corridor Precinct 10) to the Municipal Planning Terminal (MPT)	Number of Land Use Rights Applications for the Northern Extension (Adam Tas Corridor Precinct 10) submitted to MPT by 30 June	Planning (Mix-used development)	± 5 000 - 6 000	1	n/a	n/a	n/a	1	n/a		n/a	n/a	n/a		n/a	The land use application was advertised for public comments and concluded on 25 February 2024. The land use application has been submitted to the MPT. The project's timeframe to obtain development rights is the 2025/26 financial year.
D3875	Housing Development	Submission of Land Use Rights Application for the Kayamandi Town Centre to the MPT	Number of Land Use Rights Applications for the Kayamandi Town Centre submitted to MPT by 30 June	Planning (Mix-used development)	±1 854	1	n/a	n/a	n/a	1	n/a		n/a	n/a	n/a		n/a	The land use application has been submitted to the Department: Land Use Management for submission to MPT.



DIRECTORATE: PLANNING AND ECONOMIC DEVELOPMENT

IDP Ref	Responsible Department	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project Phase	Number of Housing Opportunities	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					Performance Comment
							2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3843	Housing Development	To obtain development rights for Erf 64 Kylemore	Number of development right approvals obtained for Erf 64, Kylemore by 30 June	Planning	±171	1	n/a	n/a	n/a	1	n/a*		n/a	n/a	n/a		n/a	<p>The land use application was submitted to the Section: Land Use Management by 30 June 2025.</p> <p>Expenditure will occur as per cash flow and programme.</p> <p>The project is dependent on the approval of funding from the Provincial Department: Infrastructure.</p>



DIRECTORATE: PLANNING AND ECONOMIC DEVELOPMENT

IDP Ref	Responsible Department	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project Phase	Number of Housing Opportunities	5-year target	Year 1	Year 2	Year 3	Year 4	Year 5	Funding Type	Progress Rating					Performance Comment
							Target	Target	Target	Target	Target		2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	Housing Development	Obtain development rights La Motte: Farm 1339, Farm 1158 and Farm 1158/1	Number of development right approvals obtained foLa Motte: Farm 1339, Farm 1158 and Farm 1158/1 annual capital budget actually spent by 30 June	Planning (Mix-used development)	±1 100	1	n/a	n/a	n/a	1	n/a*	●	n/a	n/a	n/a	n/a	n/a	An application was submitted to NDoPW&I for a PoA in favour of Stellenbosch Municipality to obtain development rights. There has been no confirmation with regard to the POA. Land has not been transferred from the National Department of Public Works to the Stellenbosch Municipality.
n/a	Housing Development	To obtain development rights Erf 2183, La Rochelle, Klapmuts	Percentage of the Erf 2183, La Rochelle, Klapmuts annual capital budget actually spent by 30 June	Planning (service sites)	±100	n/a	n/a	n/a*	n/a*	n/a*	n/a*	●	n/a	n/a	n/a	n/a	n/a	An application was submitted to NDoPW&I for a PoA in favour of Stellenbosch Municipality to obtain development rights. There has been no confirmation with regard to the PoA. Therefore, funding has been removed.

n/a* - After obtaining development rights, implementation of the project is dealt with by the Department: Project Management Unit.



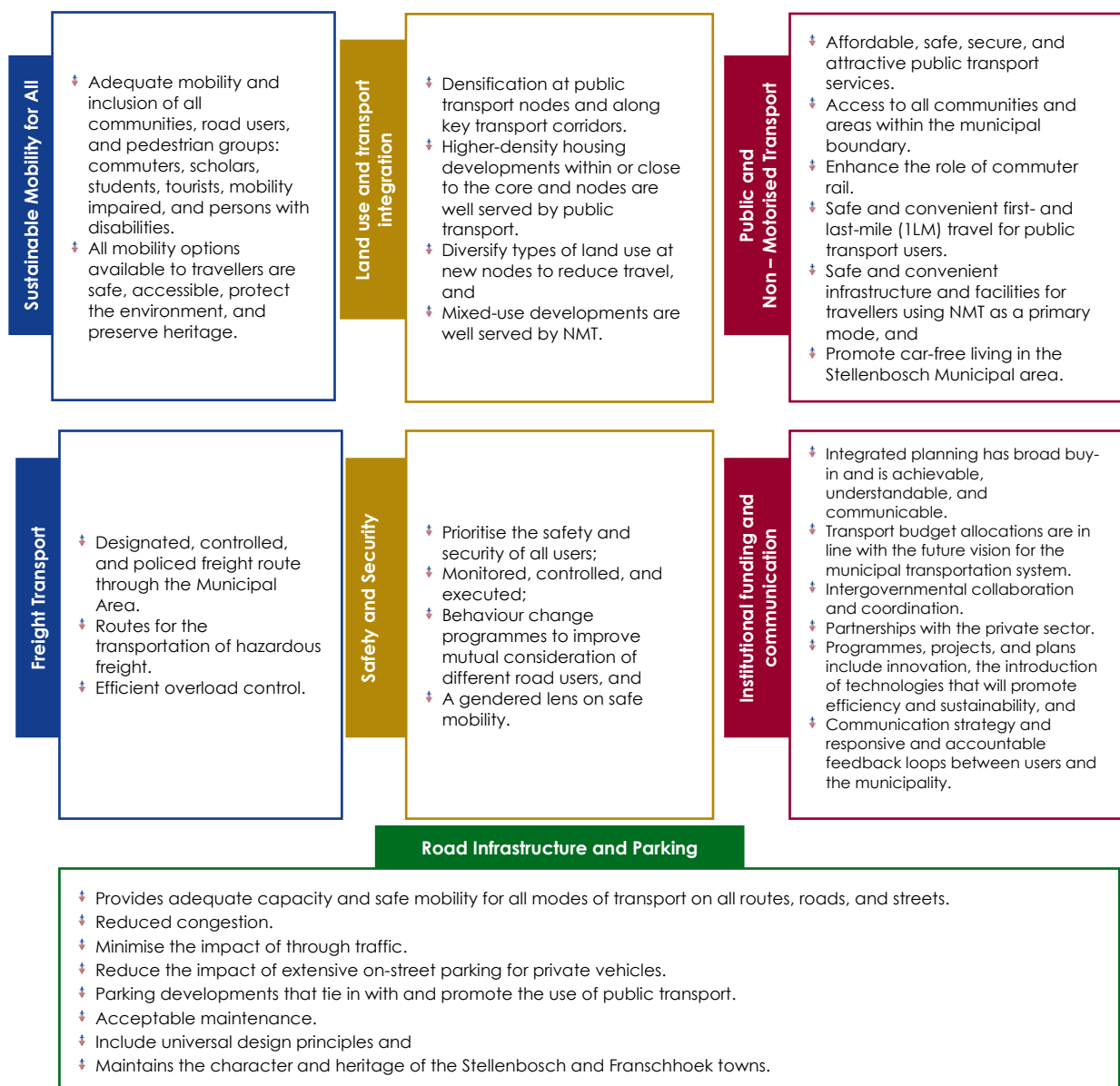
7.3.4 Comprehensive Integrated Transport Plan

The National Land Transport Act, 2009 (Act No. 5 of 2009) (NLTA) requires “Type 1” planning authorities (the country’s major cities and towns (including Stellenbosch Municipality)) to prepare a Comprehensive Integrated Transport Plan (CITP). Generally, a CITP is considered a mechanism by which planning authorities can plan for, develop, manage, integrate, and provide for all modes of transport in their areas of jurisdiction.

The Stellenbosch Municipal Council as well as the Provincial Department of Mobility, has approved the municipality’s 2023-2028 CITP. The vision for the municipality’s 2023–2028 CITP is as follows: Stellenbosch Municipality has an integrated, effective, and sustainable transport system that unlocks economic opportunities and is accessible, safe, reliable, and affordable to all communities serviced by the municipality.

Pursuant to achieving the vision and addressing user needs, issues, and gaps, the objectives for the transport system for Stellenbosch Municipality over the next 5 years and beyond are as follows (Chapters 2.3 and 2.4 of the CITP):

Figure 35: Objectives for the Stellenbosch Municipality Comprehensive Integrated Transport Plan (CITP)





7.3.4.1 Implementation Plan: Comprehensive Integrated Transport Plan (CITP)

Table 46: Summary Results: CITP - IDP Deliverables 2022- 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	4	4	4	2
😐	Project in progress.	0	0	0	2
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	1
Total IDP Deliverables		4	4	4	5

Table 47: CITP Strategic Interventions

Funding Type								Project Rating					
▲	Municipal Funding	●	Grant Funding	■	External Loan/ Funding	×	No funding required	😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function

Implementation Plan: Comprehensive Integrated Transport Plan (CITP)																
IDP Ref	Key Activity/ Project/ Programme/ Initiative (measurable action)	Description of Unit of Measurement	Project Phase	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					Performance Comment
					2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	Investigations and feasibility reports for a mechanism for the Internal Transport Feeder System from park and ride areas to the CDB	Number of assessment reports for the Internal Transport Feeder System completed by 31 December	Inception / Feasibility	1	n/a	n/a	n/a	n/a	1	▲	n/a	n/a	n/a	n/a	n/a	The target has been moved to the 2025/26 financial year. Provincial support was formalised in a signed MOU in October 2025. The Provincial Department of Mobility is seconding consultants to the municipality for the feasibility study.



IMPLEMENTATION PLAN: COMPREHENSIVE INTEGRATED TRANSPORT PLAN (CITP)

IDP Ref	Key Activity/ Project/ Programme/ Initiative (measurable action)	Description of Unit of Measurement	Project Phase	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					Performance Comment
					2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D2872	Facilitating the implementation and optimisation engagements of the Public Transport System	Number of implementation and optimisation engagements of the Public Transport System facilitated by 30 June	Ongoing, forming part of the internal operational programme	5	1	1	1	1	1	▲	😊	😊	😊	😊	n/a	Target achieved.
D3924	Submission of assessment reports for the management of park and ride facilities to the Municipal Manager	Number of assessment reports for management of park and ride facilities submitted to the Municipal Manager by 31 December	Inception / Feasibility	2	n/a	n/a	1	n/a	1	▲	n/a	n/a	😊	n/a	n/a	Target achieved for the 2024/25 financial year.
n/a	Develop a Congestion Charge Strategy	Number of Congestion Charge Strategies developed by 30 June	Inception / Feasibility	n/a	n/a	n/a	n/a	n/a	n/a	▲	n/a	n/a	n/a	n/a	n/a	The implementation of an efficient public transportation system is the first milestone before considering a congestion charge strategy. The new CITP, approved by the Council in 2023/24, does not currently propose congestion charges.
D3918	Conduct investigations for the pedestrianisation of streets	Number of investigations for the pedestrianisation of streets conducted by 30 June	Inception / Feasibility	1	n/a	1	n/a	n/a	n/a	▲	n/a	😊	n/a	n/a	n/a	Dennessig development. Investigation completed. Target achieved.



IMPLEMENTATION PLAN: COMPREHENSIVE INTEGRATED TRANSPORT PLAN (CITP)

IDP Ref	Key Activity/ Project/ Programme/ Initiative (measurable action)	Description of Unit of Measurement	Project Phase	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					Performance Comment
					2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	Completion of Tour Bus facilities in Stellenbosch and Franschhoek Towns	Number of Tour Bus facilities in Stellenbosch and Franschhoek Towns completed by 30 June	Design / Implementation (Included in CEF)	2	n/a	n/a	n/a	n/a	2	▲	n/a	n/a	n/a	n/a	n/a	An assessment was conducted on the Stellenbosch Station Parking area, and the Council item was approved. PRASA reneged on its land parcel availability. Alternative sites are being investigated.
TBC	Submission of an assessment report to the Provincial Department of Transport on the implementation of public transport lanes on the R44 (from both directions Stellenbosch – Somerset West)	Number of assessment reports submitted to the Provincial Department of Transport on the implementation of public transport lanes on the R44 (from both directions Stellenbosch – Somerset West) completed by 31 December	Feasibility	1	n/a	n/a	n/a	n/a	1	▲	n/a	n/a	n/a	n/a	n/a	The target has been adjusted to the 2025/26 financial year. The amended target date aligns with the completion of the Public Transport Plan and the Provincial Park and Ride Studies.
n/a	Engagements with the University to collaborate on the implementation and improvement of park-and-ride facilities and shuttle services for students	Number of engagements held to collaborate on the implementation and improvement of park and ride facilities by 30 June	Ongoing, forming part of the internal operational programme	n/a	n/a	n/a	n/a	n/a	n/a	▲	n/a	n/a	n/a	n/a	n/a	Linked to the park and ride deliverable in the CITP.



IMPLEMENTATION PLAN: COMPREHENSIVE INTEGRATED TRANSPORT PLAN (CITP)

IDP Ref	Key Activity/ Project/ Programme/ Initiative (measurable action)	Description of Unit of Measurement	Project Phase	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					Performance Comment
					2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	Completion of the Kayamandi Pedestrian Bridge	Number of Kayamandi Pedestrian Bridges completed by 30 June	Implementation (Included in CEF)	1	n/a	n/a	n/a	n/a	1	▲	n/a	n/a	n/a	n/a	n/a	The target has been moved to the 2026/27 financial year. The tender process has closed. A decision needs to be made on funding.
TBC	Completion of the Lanquedoc Access Road and Bridge	Number of Lanquedoc Access Roads and Bridges completed by 30 June	Implementation (Included in CEF)	1	n/a	n/a	n/a	1	n/a	▲	n/a	n/a	n/a	😊	n/a	Target achieved.
D3596	Completion of the expansion of the NMT projects	Number of expansions of the NMT projects completed by 30 June	Implementation (Included in CEF)	1	1	n/a	n/a	n/a	n/a	▲	😊	n/a	n/a	n/a	n/a	Target achieved in the 2022/23 financial year. NMT projects are being rolled out as per the NMT Master Plan each financial year.
D3923	Spent the Traffic Signal Synchronisation programme	Percentage of the Traffic Signal Synchronisation programme capital budget actually spent by 30 June	Implementation (Included in CEF)	90%	90%	90%	90%	90%	90%	▲	😊	😊	😊	n/a	n/a	Target achieved. 90% capital spending has been achieved per financial year throughout the timeframe 2022-2025.



IMPLEMENTATION PLAN: COMPREHENSIVE INTEGRATED TRANSPORT PLAN (CITP)

IDP Ref	Key Activity/ Project/ Programme/ Initiative (measurable action)	Description of Unit of Measurement	Project Phase	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					Performance Comment
					2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3280	Complete the improvements on the Main Road intersections (R44, Alexander Street; R44, Merriman Lane; R45 Le Roux, Franschhoek; and R45, Helshoogte Road Realignment)	Percentage of the Main Road Intersection Improvements capital budget actually spent by 30 June	Implementation (Included in CEF)	90%	90%	90%	90%	90%	90%	▲	😊	😊	😊	😞	n/a	<p>Target achieved.</p> <p>90% capital expenditure has been achieved per financial year for the period 2022 – 2025 on the Franschhoek and Helshoogte Road improvements, and 99.68% capital expenditure on the Strand / Adam Tas / Alexander Road.</p> <p>The Alexander Rd intersection tender has been approved, which will be advertised in February 2026, pending the adjustment budget. The funds were set aside for the design and planning for the construction of only Alexander Road.</p>
D3925	Obtaining development rights and approvals for the Adam Tas Link Road	Number of development rights and approvals obtained for the Adams Tas Link Road by 30 June	Designs	1	n/a	n/a	n/a	1	n/a	▲	n/a	n/a	n/a	😞	n/a	<p>The ATC LSDF and Overlay Zone were approved by the Council in the 2023/24 financial year. The target moved to the 2025/26 financial year. A consultant has been appointed.</p>



7.3.5 Integrated Waste Management Plan (IWMP)

The third-generation IWMP, developed in 2020, was replaced with the 4th Generation Integrated Waste Management Plan (IWMP) as approved by the Council in 2024.

The development of the IWMP is necessary, as it is an integral tool to identify current needs and act as a guide towards sustainable waste management. The IWMP must be incorporated as part of each municipality's Integrated Development Plan (IDP), although it is submitted as a separate document. The IWMP also indicates the alignment of its goals with the Western Cape IWMP, the District Municipality IWMP and the National Waste Management Strategy, 2020 (NWMS).

Stellenbosch Municipality's 4th Generation IWMP includes a status quo analysis of the solid waste management system of the Stellenbosch Municipality and provides an overview of the strengths, weaknesses, and risks of the service provided. This overview includes the various aspects of, and the factors impacting, the solid waste management system. These range from relevant legislation, the socioeconomic context of the Stellenbosch Municipality, waste types and quantities generated, waste management systems and infrastructure, education and awareness initiatives, and financing.

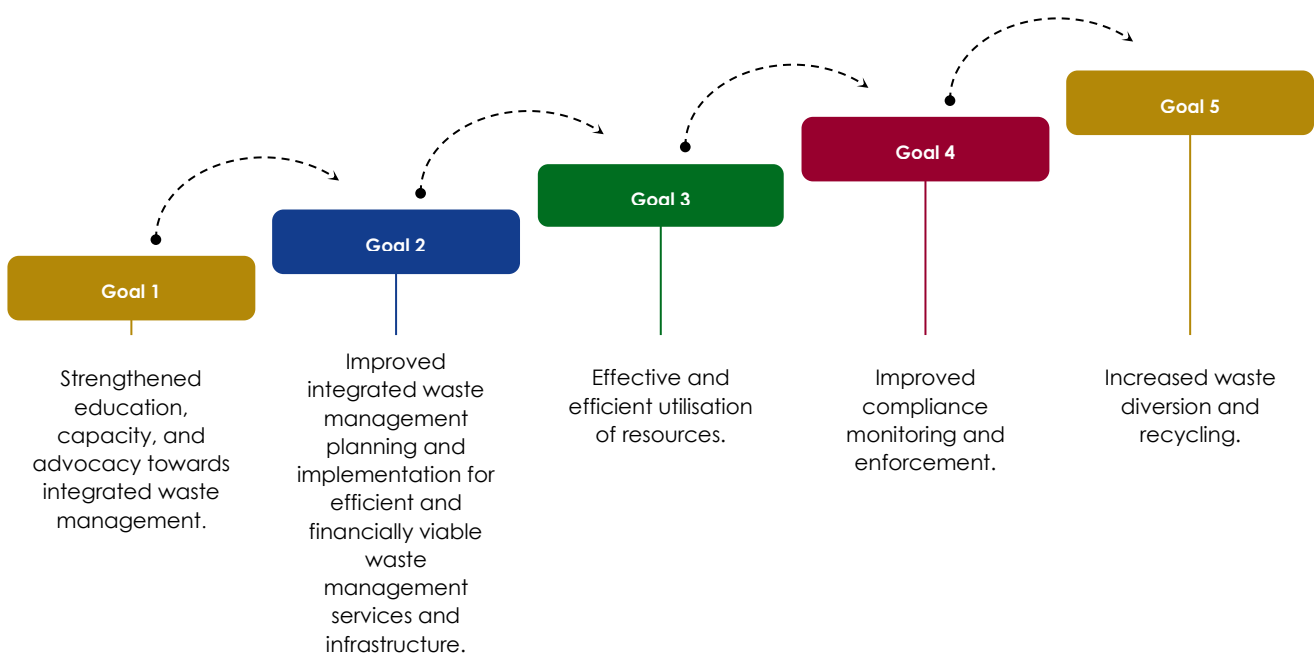
The analysis of the status quo assessment is utilised to identify the gaps and needs of Stellenbosch Municipality's waste management system. The scope also includes the formulation of goals and objectives required to address the gaps and needs. The goals and objectives are limited to implementation at the local authority level. The implementation plan to improve the waste management system and to achieve the identified goals is coupled with a monitoring and review programme to ensure the successful implementation of the IWMP. The IWMP will be implemented over the period 2024 - 2029 and will be reviewed annually.

With regular updates to this document, changing needs and progress in the waste management sector can be tracked, and strategies can be adjusted as needed.

7.3.5.1 Goals and Objectives

Five goals were identified for the Stellenbosch Municipality. The development of these goals has been informed by the previous IWMP, situational analysis, and gap and needs assessment, as follows:

Figure 36: Goals and objectives of the IWMP





7.3.5.2 Waste Management Systems and Infrastructure

The waste management division within the municipality provides the following services: collections, recycling, disposal to landfill site, wheelie bins (240 L), hiring of wheelie bins (for special events), emptying of skips, and drop-offs.

The Stellenbosch Municipality serves approximately 38 500 households with solid waste management services. The 28 751 collection points are spread across the WCO24. The refuse collection breakdown is approximately 20 000 wheelie bins and 4 000 standard refuse bags as of 2019. The most recent survey showed that approximately 106 000 wheelie bins are serviced monthly. The refuse bins are used to collect from formal areas, while the refuse bags are used to collect from informal settlements. The municipality utilises 11 refuse collection trucks that are operated by more than 60 crew members.

The municipality renders an area cleaning service seven (7) days a week. The area cleaning covers all urban areas within the Stellenbosch Municipal area. The area cleaning service entails street sweeping, litter collection and removal within the road servitudes and clearing of illegal dumping on municipal properties.

The municipality provides a two-refuse collection system in formal areas where wheelie bins for non-recyclable waste and clear bags for recyclable waste are collected once a week. Households are required to separate and sort waste at source into two streams, namely non-recyclable waste for landfill (Wheelie bin)) and recyclable waste for recycling (clear bags).)

Figure 37: Waste types and waste sources addressed in the IWMP



7.3.5.3 Monitoring and Review of the IWMP

To ensure corrective action is taken where necessary, and that long-term strategic goals are met, it is imperative that the monitoring focuses on the short-term objectives of the IWMP. The monitoring of the IWMP also makes provision for the adjustment of the IWMP.

The effectiveness of the Stellenbosch Municipality's 4th Generation IWMP will be reviewed 5 years after its implementation date. Within 3 months of the end of the 5-year IWMP implementation period, a review report of the IWMP must be documented for formal submission to the Stellenbosch Municipal Council and to the DEA&DP.



7.3.5.4 Implementation Plan: Integrated Waste Management Plan (IWMP)

Based on the gaps and needs identified, the aligned goals of the IWMP, and planned projects by the municipality, the plan contains the objectives, timeline, and resources required for the implementation of the IWMP. The gaps and needs identified are linked to the main goals contained in the Western Cape Provincial IWMP.

Table 48: Summary Results: IWMP - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	5	8	9	0
😬	Project in progress.	0	0	0	2
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	5
Total IDP Deliverables		5	8	9	7

Table 49: Integrated Waste Management Plan Interventions

Funding Type								Project Rating									
▲	Municipal Funding	●	Grant Funding	■	External Loan / Funding	✗	No funding required	😊	Project completed.	😬	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function				

Implementation Plan: Integrated Waste Management Plan (IWMP)																	Performance Comment
IDP Ref	Goal	Objective	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3641 and D3927	Goal 1: Strengthened education, capacity, and advocacy towards Integrated Waste Management	Facilitate consumer and industry responsibility in Integrated Waste Management	Conduct follow-up visits to the special and hazardous waste generators in the Stellenbosch Municipality	Number of follow-up visits conducted at the special and hazardous waste generators in the Stellenbosch Municipality by 30 June	1	n/a	1	n/a	n/a	n/a	▲	n/a	😊	n/a	n/a	n/a	Target achieved.



Implementation Plan: Integrated Waste Management Plan (IWMP)																	Performance Comment
IDP Ref	Goal	Objective	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
		Promote and ensure awareness and education of integrated waste management	Conduct educational awareness campaigns	Number of educational awareness campaigns conducted by 30 June	34	2	2	10	10	10	▲	😊	😊	😊	n/a	n/a	Target achieved for the 2023/24 financial year. The target was adjusted upwards for the period 2024/25 – 2026/27. Target achieved for the 2024/25 financial year. 17 educational awareness campaigns have been conducted.
		Build and strengthen waste management capacity	Attend waste management seminars and / or forums	Number of waste management seminars and / or forums attended by 30 June	15	3	3	3	3	3	▲	😊	😊	😊	😬	n/a	Five seminars / workshops were attended in the 2022/23 financial year. Target achieved in the 2023/24 financial year. 2024/25 financial year: 3 forums attended by 30 June 2025. 2025/26 financial year: 2 forums attended by 28 February 2026.
D3931	Goal 2: Improved Integrated Waste Management Planning and implementation for efficient waste services and infrastructure	Facilitate municipal waste management planning	Review of the Integrated Waste Management Plan (IWMP)	Number of IWMP reviewed by 31 March	1	n/a	n/a	1	n/a	n/a	▲	n/a	n/a	😊	n/a	n/a	Review the IWMP as part of the development of the 4 th Generation IWMP to be submitted to the Section 80 Committee by 28 February 2024.



Implementation Plan: Integrated Waste Management Plan (IWMP)																	Performance Comment
IDP Ref	Goal	Objective	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
			Submit the 4 th Generation IWMP to MayCo	Number of 4 th Generation IWMPs submitted to MayCo by 30 June	1	n/a	n/a	1	n/a	n/a	▲	n/a	n/a	😊	n/a	n/a	Target achieved. The final, 4 th Generation IWMP was approved by the Council on 29 January 2025.
		Promote industry waste management planning	Conduct engagements with industries to reduce waste generation	Number of engagements conducted with industries to reduce waste generation by 30 September	1	n/a	n/a	n/a	n/a	1	▲	n/a	n/a	n/a	n/a	n/a	Linked to the 4 th Generation IWMP.
		Promote the establishment of Integrated Waste Management Infrastructure and Services	Carry out conditional vehicle assessments	Number of conditional vehicle assessments carried out by 31 December	4	n/a	1	1	1	1	▲	n/a	😊	😊	n/a	n/a	The target was achieved for the 2023/24 and 2024/25 financial years. The vehicle fleet was assessed, and new vehicles were procured.
			Develop a mechanical biological treatment (MBT) facility	Number of MBT facilities developed by 31 March	n/a	n/a	n/a	n/a	n/a	n/a	▲	n/a	n/a	n/a	n/a	n/a	A feasibility study was conducted, and the project was found to be unfeasible.
D3929	Goal 2: Improved Integrated Waste Management Planning and implementation for efficient waste services and infrastructure	Ensure effective and efficient waste information management	Conduct system improvement on waste data	Number of systems improvements conducted on waste data by 31 March	4	n/a	1	1	1	1	▲	n/a	😊	😊	n/a	n/a	Target achieved for the 2023/24 and 2024/25 financial years. The study has been concluded. Completion of 2 system improvements on waste data.



Implementation Plan: Integrated Waste Management Plan (IWMP)																	Performance Comment
IDP Ref	Goal	Objective	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3717	Goal 3: Effective and efficient utilisation of resources	Minimise the consumption of natural resources	Linked to Goal 1		n/a	n/a	n/a	n/a	n/a	n/a	▲	n/a	n/a	n/a	n/a	n/a	
		Stimulate job creation within the waste economy	Create job opportunities in the waste management sector	Number of job opportunities created in the waste management sector by 30 June	1730	400	400	330	300	300	▲	😊	😊	😊	n/a	n/a	608 jobs were created in the 2022/23 financial year. 833 jobs were created by 30 June 2024. The target has been revised and reduced for the period 2024/25 – 2026/27 from 400 to 330, and to 300 for the outer financial years. 609 job opportunities were created in the 2024/25 financial year.
		Increase waste diversion through reuse, recovery and recycling	Develop identified waste diversion infrastructure to increase diversion	Number of waste diversion infrastructure developed to increase diversion by 30 June	n/a	n/a	n/a	n/a	n/a	n/a	▲	n/a	n/a	n/a	n/a	n/a	The IDP deliverable was replaced with developing a mini MRF (material recovery facility) in Franschhoek and Klapmuts.
TBC	New IDP deliverable linked to the 4 th Generation IWMP	MRF (material recovery facility)	Develop a mini MRF (material recovery facility) in Franschhoek	Number of mini MRFs developed (material recovery facility) in Franschhoek by 30 June	1	n/a	n/a	n/a	n/a	1		n/a	n/a	n/a	n/a	n/a	The tender was awarded in January 2026.



IMPLEMENTATION PLAN: INTEGRATED WASTE MANAGEMENT PLAN (IWMP)																	Performance Comment
IDP Ref	Goal	Objective	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	New IDP deliverable linked to the 4 th Generation IWMP	MRF (material recovery facility)	Develop a mini MRF (material recovery facility) in Klapmuts	Number of mini MRFs developed (material recovery facility) in Klapmuts by 30 June	1	n/a	n/a	n/a	n/a	1	▲	n/a	n/a	n/a	n/a	n/a	The project is at a detailed design stage.
D3646 and D3724 and D3930	Goal 4: Improved compliance with the environmental regulatory framework	Strengthen compliance monitoring and enforcement	Conduct internal and external compliance audits at all waste management facilities	Number of internal and external compliance audits conducted at all waste management facilities by 30 June	25	5	5	5	5	5	▲	😊	😊	😊	😬	n/a	Four (4) internal audits of the Stellenbosch Municipal Waste Disposal Facilities were completed in the 2022/23 financial year. 1 external and 4 internal audits were completed for the 2023/24 financial year. Target achieved. 2024/25: 1 external and 7 internal audits were completed by 30 June 2025. Target achieved. 2025/26: 2 internal audits have been completed by 28 February 2026.
			Attend to illegal dumping complaints	Percentage of illegal dumping complaints attended to within 48 hours	80% per annum	80%	80%	80%	80%	80%	80%	▲	😊	😊	😊	n/a	n/a



Implementation Plan: Integrated Waste Management Plan (IWMP)																Performance Comment	
IDP Ref	Goal	Objective	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26		2026/27
		Remediate and rehabilitate contaminated land	Rehabilitation of the unused cell at the landfill site	Number of unused cells at the landfill site rehabilitated by 31 March	n/a	n/a	n/a	n/a	n/a	n/a	▲	n/a	n/a	n/a	n/a	n/a	Linked to the 4 th Generation IWMP Planning to commence in the 2025/26 financial year. The target will be achieved in the 2028/29 financial year and will be accommodated in the 6 th Generation IDP.



7.3.6 Electrical Master Plan

With the approval of the SDF in November 2019, which was almost within the time that the masterplan was due for an update, the review was not done. The complete update was planned for September 2020, but due to the COVID-19 pandemic, the updating of the masterplan was delayed.

In October 2020, the Minister of DME announced that municipalities would be allowed to purchase electricity from other sources and also generate their electricity in the future. This drastically changed the whole concept of the Stellenbosch Municipality's Masterplan. Where the municipality previously had one supplier of electricity, it would have had major intake points from this one supplier. As networks flow from these points to consumers, the size of the cables will depend on the demands of these consumers for electricity. Because the municipality may now receive electricity from multiple sources, the municipal network design will no longer be compatible with this new policy. The entire masterplan must now change, as cables in certain areas may now be too big and in a few places too small. The whole system of intake points must first be established, and once that is known, the network itself must be redesigned with the knowledge of existing and future intake points and methods of energy acquisition.

To understand what the energy sources for electricity would look like, an **Energy Masterplan** has been launched and conducted by the Council for Scientific and Industrial Research (CSIR), which forms the basis for how electricity is likely to be generated or purchased. The Energy Masterplan was finalised in December 2022 and approved by the Council in March 2023, and the Electricity Masterplan was completed in June 2023 and approved by the Council in February 2024.

The plans aim to provide the Stellenbosch Municipality with a clear view and a long-term plan for the development of the electrical infrastructure required to support the envisaged demand growth in Stellenbosch and surrounding areas. The municipality also evaluated the long-term viability of existing infrastructure and the expansion and refurbishment requirements thereof, where new infrastructure should be located, and which components, either existing or new, will be required.

Apart from spatial changes, the **Electrical Masterplan** is to contain the following main elements:

- ⚡ Documented assessments of primary equipment at all 66/11 kV substations and 11 kV switching substations within the municipal area;
- ⚡ Site-specific assessments to provide a systematic estimate of the life remaining in substation facilities and planning to extend the life of facilities to meet future needs;
- ⚡ Development of a geographical load forecast based on regional demographic and historical load growth patterns, as informed by the SDF. (The anticipated long-term load forecast was directly used as input to the expansion plan);
- ⚡ Development of network strengthening and expansion options and technical evaluations to ensure that load and performance criteria are met over the short, medium, and long term (2028);
- ⚡ Preparation of cost estimates for the technically viable expansion and strengthening options; and
- ⚡ The Electrical Master Plan is updated every five years and is used in medium-term project planning, prioritisation, and budgeting.
- ⚡ The current Electrical Master Plan is valid until June 2028. The Department: Electrical Services will timeously initiate the necessary processes to have a new master plan in place, following the expiry of the current plan.

7.3.7 Water Services Development Plan

As per the Constitution Section 156(1), Stellenbosch is authorised and required to provide services as per Schedule 4B & 5B. Schedule 4B indicates: The following local government matters to the extent



set out in section 155(6)(a) and (7): Water and sanitation services limited to potable water supply systems and domestic wastewater and sewage disposal systems

As a Water Services Authority (WSA), the Stellenbosch Municipality has a duty, in terms of sections 12 and 13 of the Water Services Act, 1997 (Act No. 108 of 1997), to prepare and maintain a Water Services Development Plan (WSDP). The municipality prepared a comprehensive WSDP in 2007, 2012, and 2019, each valid for a period of five years. A revision and updating of the WSDP was conducted in the 2022/23 financial year and completed in the 2025/26 financial year, but has not been approved by Council.

The total population supplied with water in the Stellenbosch municipal area amounts to more than 200 000 residents. Water is also supplied to a fairly extensive industrial area. Emergency water is supplied to farm communities that do not get water from the farms on which they reside.

The Department of Water and Sanitation is responsible for providing for South Africa's scarce water resources and the health thereof. Stellenbosch Municipality's Water Services sees itself as an extension of this caretaking. Water Services is responsible for acting in line with the Water Services Act and the implementation of municipal by-laws, policies, and procedures related to the provision of this service.

As part of the WSDP package, the municipality maintains:

- Water and Sewer Master Plans;
- Water Resources Study;
- Annual water audit;
- A Water Safety Plan;
- A drinking water quality sampling programme;
- Water and sewer pipe replacement prioritisation programme; and
- A Water Demand Management (WDM) Strategy.

The Water Master Plan, Sanitation Master Plan, Bulk Water Resources / Drought Intervention Plan, Asset Register, and Pipe Replacement Prioritised Programme were updated in 2019, after the previous major drought.

A new master plan has commenced and will be completed in the **2025/26** financial year. Since the water management function has drastically changed with the aforementioned previous drought, the use of greywater and the increasing cleansing of rivers have been prioritised. The municipality, together with Stellenbosch University and IMESA (Institute of Municipal Engineers of South Africa), was instrumental in the creation of a new South African Grey Water Policy. These updates were taken up into the Water Master Plan with the latest changes to the SDF.

The **Water Conservation** and **Water Demand Management** (WC and WDM) strategy is a comprehensive study that includes a 10-year financial plan. The strategy has two goals:

- Prioritising the implementation of WC and WDM, and
- Ensuring ongoing planning, management, monitoring, and an enabling environment.

The WC and WDM initiatives include:

- A water pipe replacement programme,
- An indigent domestic leak repair and meter replacement programme,
- A Stellenbosch water meter audit, and
- An in-house water services operation and maintenance programme.

Poverty reduction and improved water management are closely linked.



Access to basic water is defined as 25 liters of potable water per day supplied within 200 meters of a household.

Due to the severe drought experienced in the late 2010's and the very low drought-causing rainfall recorded in recent years, the municipalities in the Western Cape had to enforce water restrictions that were lifted in the early 2020's. The Western Cape has been fortunate with above-average rainfall in the last two years, and thus, no water restrictions have needed to be implemented since the previous drought ended.

Stellenbosch Municipality supplies water to its consumers through the following water supply systems:

Table 50: Stellenbosch Municipal water supply systems

Sub Town: Stellenbosch North		Sub Town: Stellenbosch South	
Water Supplying System: Ida's Valley Water Purification Plant Raw Water or Purified Water Source: Raw Water from Ida's Valley Dams, Eerste River		Water Supplying System: Paradyskloof Water Purification Plant Raw Water or Purified Water Source: Raw Water from Theewaterskloof Dam	
Sub Town: Stellenbosch North		Sub Town	
Water Supplying System: Franschhoek Water Purification Plant Raw Water or Purified Water Source: Franschhoek River	Boschendal Franschhoek West La Motte, Pniël, Kylemore Wemmershoek	Elsenburg Franschhoek West Johannesdal Klapmuts, Koelenhof, Lanquedoc Mulders Vlei	
	Water Supplying System: Wemmershoek Water Treatment Works Black Heath Water Treatment Works		
Wemmershoek (treated water imported from the City of Cape Town); Blackheath (treated water imported from the City of Cape Town); Faure (treated water imported from the City of Cape Town); and Other sources (boreholes)			

Stellenbosch Municipality manages three water treatment works, namely Ida's Valley, Paradyskloof, and Franschhoek. The potable water supply from these works amounts to 28 Ml/d on average, and a further 12 Ml/d was obtained from the City of Cape Town during the 2024/25 financial year, ensuring a supply of approximately 40 Ml/d to the municipal area.

Areas supplied by the Wemmershoek Water Treatment Works include half of Franschhoek town, La Motte, Wemmershoek, Pniël, Boschendal, Johannesdal, Kylemore, Lanquedoc, Klappmuts, Koelenhof, Elsenburg, Devon Valley, and Muldersvlei. Areas supplied by Blackheath water treatment works include Polkadraai, Spier, and Vloffenburg. Areas supplied by the Faure Water Treatment Works are Faure, Jamestown, De Zalze, Raithby, and Lynedoch. Although these water treatment works fall within the sphere of responsibility of the City of Cape Town, their impact on water quality and quantity needs to be monitored and considered by the Stellenbosch Municipality.

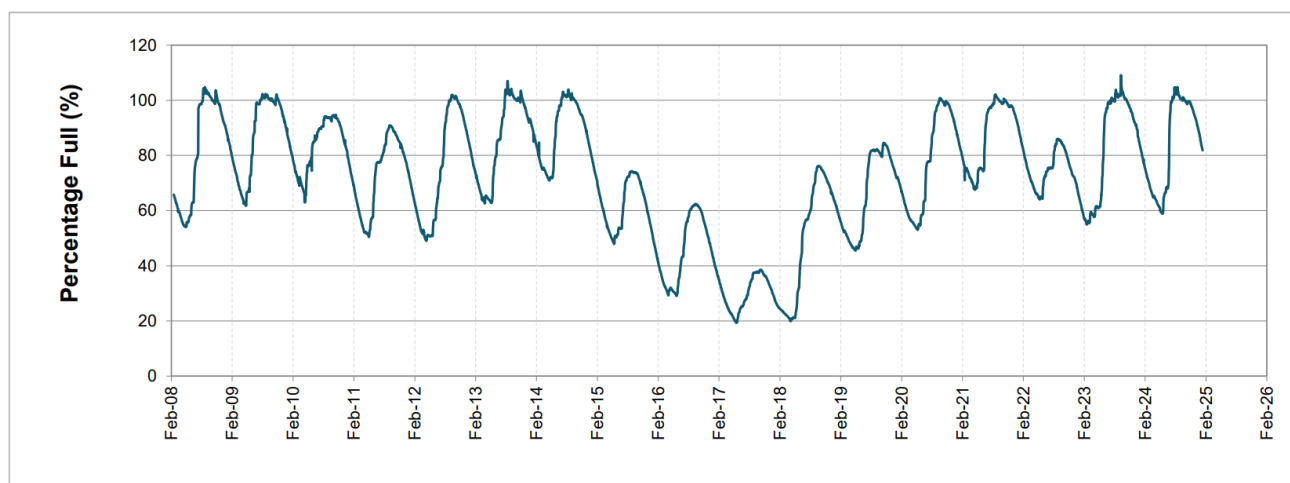
Stellenbosch Municipality supplies potable water to the entire municipal area through a network and infrastructure consisting of 48 reservoirs / holding tanks, and water towers, 36 water pump stations, 44 pressure-reducing valve installations, 734 kilometers of pipeline, and 84 water supply zones. The network is fully controlled and operated by a telemetry system. The telemetry system is outdated and is currently planned for an upgrade in the following three financial years.

The bulk water input into the water network for 2024/25 was 12 623 309 kl, with an annual average daily demand of 34,584 kl/day. About 34.3% of the water supplied is purified from its water sources at the Ida's Valley and Franschhoek water treatment plants. The balance is supplied by the City of Cape Town and the Paradyskloof Water Treatment Plant, where raw water supplied by the Department of



Water and Sanitation is purified. Potable water supplied by the City of Cape Town is analysed every month by the City of Cape Town.

Figure 38: WCWSS Storage Record (2008 – present)



Subject to a revised graph with the approval of a new WSDP

Ida's Valley and Paradyskloof Water Treatment Works are equipped with some analytical capabilities, and routine plant analyses are performed in-house. A full water quality monitoring programme is further performed for the municipality by an accredited external laboratory / contractor. The maintenance of equipment is performed in-house and by specialist contractors.

7.3.7.1 Basic Services and Level of Services

- There is no backlog of basic water and sanitation services in the urban areas of the municipality. A small number of households on farms are still without basic water and sanitation services.
- The clinics, hospitals, and schools in the municipal area have adequate and safe water supply and sanitation services.
- All indigent households receive free basic water (the first six kilolitres of water) and sanitation services.
- All the formal households in urban areas of the municipality are provided with water connections and waterborne sanitation facilities inside the houses (higher level of service). Communal standpipes and ablution facilities are provided in the informal areas as a temporary emergency service. Communal standpipes represent the weakest part of a network's water supply services. Standpipes are often constructed in ways that cannot withstand excessive use (and abuse) and are often neglected in terms of operation and maintenance, adversely affecting the health of their already vulnerable and poor users.
- A sustainable type of water and sanitation facility needs to be provided to the households on those farms with current services below the minimum service level standard. Stellenbosch Municipality is committed to supporting the private landowners as far as possible concerning addressing the current service backlog on farms, as identified through the Cape Winelands Rural Survey of Service Levels.
- From a water services perspective, the most significant challenges are the augmentation of the existing water sources, the replacement and upgrading of old infrastructure to accommodate development, the provision of sustainable basic services to informal settlements, and ensuring the provision of basic services to rural communities located on private farms.

7.3.7.2 Maintenance of Infrastructure

Both water infrastructure and sanitation infrastructure require serious remedial investment. About a third of the water supply infrastructure is in poor or very poor condition, and the condition backlog is



more than R300 million. The bulk of the backlog is made up of the old Asbestos Cement (AC) water reticulation pipeline assets. The update to the Pipe Replacement Prioritisation study will indicate what percentage of sanitation infrastructure is in poor or very poor condition and what the condition backlog is. The bulk of the backlog consists of the old Asbestos Cement (AC) and Pic Fibre sewer reticulation assets in the Stellenbosch area.

Wastewater Treatment Works

An Infrastructure Asset Register is in place for all water and sanitation infrastructure. An Infrastructure Asset Management Plan must be developed and implemented, based on the principle of preventative maintenance to ensure that damage to assets is prevented before it occurs. Assets must be rehabilitated and / or replaced before the end of their economic life, and the necessary capital funds must be allocated for this purpose. Maintenance activities have historically been focused on reactive maintenance as opposed to preventative maintenance. The Stellenbosch Municipality has, in recent years, increased its focus on preventative maintenance, and there are early signs of a positive effect on the failure rate of equipment on treatment works.



7.3.7.3 Implementation Plan: Water Services Development Plan

Table 51: Summary Results: WSDP - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
	Project completed	2	1	0	0
	Project in progress.	0	0	0	2
	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	0
Total IDP Deliverables		2	1	0	2

Table 52: Water Services Development Interventions

Funding Type								Project Rating					
▲	Municipal Funding	●	Grant Funding	■	External Loan/ Funding	✖	No funding required	😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function

Implementation Plan: Water Services Development Plan																Performance Comment
IDP Ref No	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Current Infrastructure Projects	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
					2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3327	Upgrading of the Wemmershoek WWTW (Phase 2)	Number of Wemmershoek WWTWs (Phase 2) upgraded by 30 June	Wemmershoek WWTW Upgrade will increase capacity and improve the quality of effluent discharged into the Berg River	1	n/a	n/a	n/a	1	n/a	▲	n/a	n/a	n/a	😊	n/a	Phase 1 is completed. The Phase 2 design has been finalised. Target to be reported on by 30 June 2026.



IMPLEMENTATION PLAN: WATER SERVICES DEVELOPMENT PLAN

IDP Ref No	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Current Infrastructure Projects	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					Performance Comment
					2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3327	Upgrading of the Pniël WWTW	Number of Pniël WWTWs upgraded by 31 December	Pniël WWTW upgrade will increase the capacity and the quality of effluent	1	1	n/a	n/a	n/a	n/a	▲	😊	n/a	n/a	n/a	n/a	The project has been completed.
TBC	Complete the Vloffenburg / Polkadraai Bulk Water Supply Pipeline	Number of Vloffenburg / Polkadraai Bulk Water Supply Pipeline completed by 30 June	The upgrading of the Vloffenburg / Polkadraai Bulk Water Scheme is a 60-week construction phase	1	n/a	n/a	n/a	n/a	1	▲	n/a	n/a	n/a	n/a	n/a	Phase 1 was completed in the 2023/24 financial year. Phase 2 is delayed due to land ownership acquisition.
D3329	Upgrading of the Uniepark (Rosendal Reservoir) Bulk Water Supply Pipeline	Number of Uniepark (Rosendal Reservoir) Bulk Water Supply Pipelines upgraded by 30 June	Uniepark (Rosendal Reservoir) Bulk Water Upgrade consists of multiple phases	1	1	n/a	n/a	n/a	n/a	▲	😊	n/a	n/a	n/a	n/a	Target achieved in 2022/23. Rosendal Reservoir is completed. Further phases are budget-dependent.
D3329	Upgrading of the new Stellenbosch Reservoir and Bulk Water Supply Pipeline	Number of the new Stellenbosch Reservoir and Bulk Water Supply Pipelines upgraded by 30 June	Kayamandi and Northern Extension Bulk Water Upgrade is in the final design stage and will include a 10ML Reservoir, 4km of Bulk Supply Pipelines and a water transfer pumpstation (Onder Papagaai)	1	n/a	n/a	n/a	1	n/a	▲	n/a	n/a	n/a	😬	n/a	"The project name is now: "New Stellenbosch Reservoir." Target to be reported on by 30 June 2026.
D3329	Construction of the new Jamestown Reservoir	Number of new Jamestown Reservoirs constructed by 30 June	New Jamestown 5ML Reservoir and Bulk Pipeline	1	n/a	1	n/a	n/a	n/a	▲	n/a	😊	n/a	n/a	n/a	The project was completed by 31 December 2024.



Implementation Plan: Water Services Development Plan																Performance Comment
IDP Ref No	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Current Infrastructure Projects	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
					2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	Construction of the new Jonkershoek WTP	Number of new Jonkershoek WTPs to be constructed by 30 June	The new Jonkershoek WTP Project consists of a new 15 l/s water filtration plant, complete with disinfection and stabilisation	1	n/a	n/a	n/a	n/a	1	▲	n/a	n/a	n/a	n/a	n/a	The project is budget-dependent and earmarked for the 2026/27 financial year.
TBC	Upgrading of the Ida's Valley WTP	Number of Ida's Valley WTPs upgraded by 30 June	Ida's Valley WTP Upgrade is in the planning phase, with funding to be secured in the CEF	1	n/a	n/a	n/a	n/a	1	▲	n/a	n/a	n/a	n/a	n/a	The project is budget-dependent.



7.3.8 Water Demand Management (WDM)

Stellenbosch Municipality is actively implementing their adopted WDM Strategy to reduce the current percentage of non-revenue water and to keep future water demand as low as possible. The municipality has a block-step tariff system that discourages wasteful or inefficient use of water. The restriction of water use by indigent households and non-payers was prioritised with the implementation of the Leak Repair Programme, which includes repairs to private leaks and the installation of water demand management devices. These devices restrict users to 400 litres of water per day. More than 1 753 devices have been installed, saving over 493 084 litres of water per day.

7.3.8.1 Climate Change

In terms of adapting to climate change, water systems will need to be more robust, and newer or alternative sources of supply may need to be found. Increased skills will be required from water managers, and long-term water projections are required. Although an overall decrease in rainfall is not generally forecast, increased variability in the climate and frequency of extreme events, as well as increased temperature and wind, could have an impact on water sources, particularly surface waters. It is, therefore, advisable for the municipality to maintain a conservative approach to the management of water sources, including the following actions:

- ✦ Establish assurance of the supply levels of all water sources;
- ✦ Increase assurance of the supply of water resources by ensuring that there is at least 10% additional capacity (headroom) when considering the maximum 24-hour demand in the peak month of the year;
- ✦ Do not undertake new developments unless a proper investigation of the implications for water sources and sustainability in the long term has been undertaken.
- ✦ Vigorous implementation of WDM measures, especially in terms of increased water efficiency, frequent monitoring of the water supply system from the sources to the consumers, and regular and adequate system maintenance and repairs; and
- ✦ The IRIS monitoring system, including the Blue Drop Awards system, is active in the municipality. The municipality did not receive a Blue Drop Award for the recent Blue Drop assessment period. The municipality received a No Drop score of 57% in the most recent No Drop audit per by DWS in 2023.

7.3.8.2 Level of Service

In the rural area, the responsibility lies with the landowner to manage stormwater over their land. In the urban area, the responsibility lies with the local municipality. The objective in stormwater management is to be able to accommodate a 1:5-year storm in the residential areas and 1:2 in the urban areas, as contemplated in the Guideline for Human Settlements Planning and Design. The Water Act, 1998 (Act No. 36 of 1998) determines that flood lines should be indicated on development plans.

Flood line determination has been done in the past, but this information is outdated. The municipality is currently busy compiling a hydrological model to determine the latest flood lines on the rivers in Stellenbosch and Franschhoek for the urban area. It is a development condition for all future developments to do a flood-line determination.

7.3.8.3 Risk Mitigation – Drought Response Plan

Water is probably the most fundamental and indispensable of all natural resources—fundamental to life, the environment, food production, hygiene, and power generation.

Due to the threat of reoccurring droughts and the very low rainfall recorded in recent years, the municipalities in the Western Cape had to enforce water restrictions. Stellenbosch Municipality



implemented water restrictions to lower water consumption. No water restrictions are currently implemented by the Stellenbosch Municipality, and there is no indication that restrictions are needed prior to December 2025. A determination on future restrictions is normally made at the end of the rainy season.

The success of this initiative is largely dependent on the consumer's cooperation in taking ownership of the new smart meter. The use of the water demand management device (smart meter) has been implemented nationally with huge success and a reduction in water losses.

The project is currently underway and has received positive reaction from the community.

An update to the Water Services By-Laws will be undertaken in the 2024/25 financial year to be approved by the Council and promulgated. This will contribute to increasing the management and control of water and sanitation-related aspects within the municipality.

The following planning documents are continuously updated to include the latest planning: the Water Master Plan, the Water Services Audit Report, and the Pipe Replacement Study and Model, and all projects and daily operations are done in line with the aforementioned studies and guidelines.

7.3.8.4 Backlogs in Water and Sanitation Services

A municipality, as a Water Services Authority (WSA), has a duty to all its customers or potential customers in its area of jurisdiction to progressively ensure efficient, affordable, economical, and sustainable access to water and sanitation services to promote sustainable livelihoods and economic development. To ensure this, it is important that the backlogs within the water and sanitation infrastructure be addressed. Backlogs could be defined in three broad categories:

- Backlogs regarding access to basic water and sanitation services (basic water and sanitation services in terms of national norms and standards);
- Conditional backlogs (lack of maintenance); and
- Capacity backlogs (increase in consumers).

7.3.8.5 Backlogs – Access to Basic Levels of Services

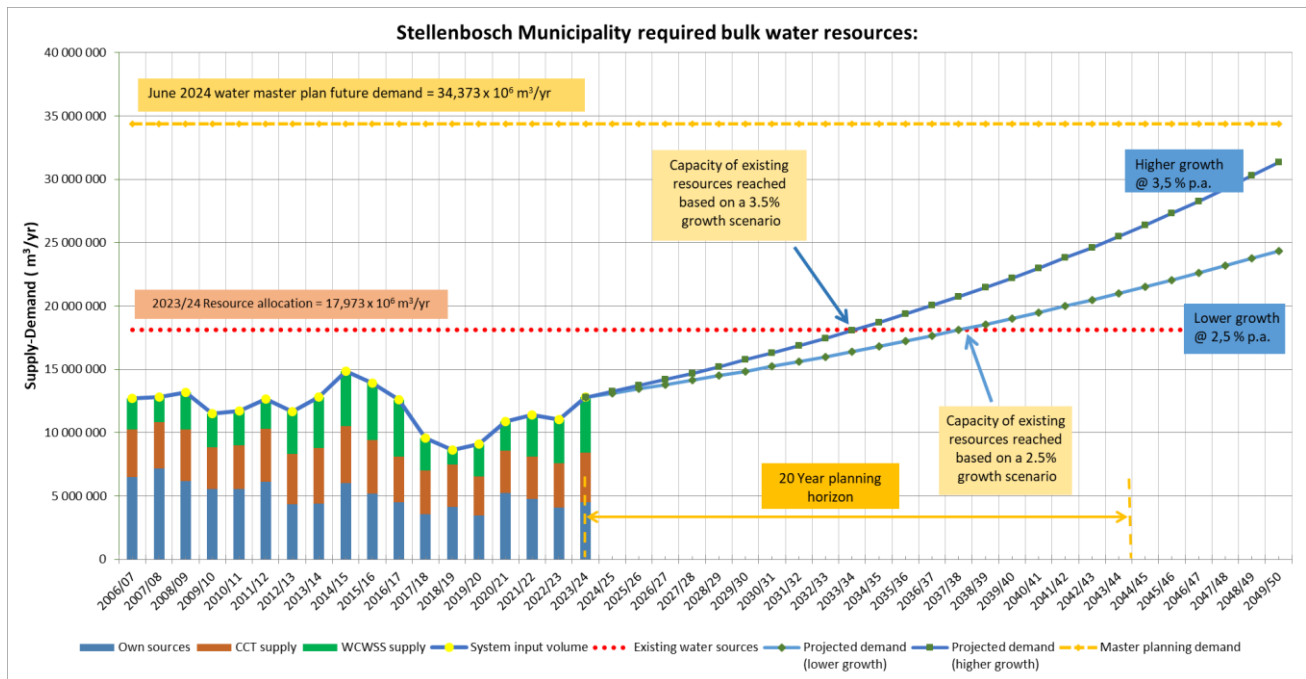
All indigent households receive free basic water (the first six (6) kilolitres of water) and sanitation services.

All the formal households in urban areas of the municipality are provided with water connections and waterborne sanitation facilities inside the houses (higher level of service). Communal standpipes and ablution facilities are provided in the informal areas as a temporary emergency service. Communal standpipes represent the weakest part of a network's water supply services. Standpipes are often constructed in ways that cannot withstand excessive use (and abuse) and are often neglected in terms of operation and maintenance, adversely affecting the health of their already vulnerable and poor users.

A sustainable type of water and sanitation facility needs to be provided to households with current service levels below RDP standards. Stellenbosch Municipality is committed to supporting private landowners as far as possible in addressing the current service backlog on farms.



Figure 39: Water supply and accommodating growth (Total for WCO24)



Updated growth in demand: 20-year planning horizon (subject to a revised graph with the approval of a new WSDP)

Detailed water balance and future water demand projection models were developed as part of the WSDP process to adequately plan for the augmentation of the existing water sources. Groundwater is now seen as a potential water source and will be investigated and evaluated after the new water resources study is completed.

Based on the municipality's IWA Water Balance Sheet for the 2023/24 financial year, the municipality recorded 31.2% for "non-revenue" water, which is an increase of 3.0% from the previous financial year, and 17.1% for real network losses. The non-revenue water for the 2023/24 financial year is 31.2%, which is above the target set of 25%. The real physical network losses are 17.1%, which is above the best practice value of 15%.



7.3.9 Long-Term Water Conservation and Water Demand Management Strategy

A comprehensive Water Conservation and Water Demand Management (WC and WDM) Strategy, which includes a 10-year financial plan, has been developed. The strategy has two goals. The municipality will:

- Prioritise the implementation of the WC and WDM Strategy; and
- Ensure ongoing planning, management, monitoring, and an enabling environment.

This long-term WC and WDM Strategy was approved by the Council on Tuesday, 25 February 2014, and has since been implemented. Water Conservation and Water Demand Management (WC/WDM) are more cost-effective and have a lower environmental impact when compared with developing new sources of supply, provided there is scope for implementing WC / WDM measures. The payback period for the implementation of WC / WDM in this municipality is 3 years, which is considerably less than the 20 years that one would expect with major infrastructure projects. The updating of the long-term plan is underway.

The results of the successful implementation of the strategy are evident, with declining input volumes and lower water losses recorded since implementation started. The active Leak Repair Programme, the installation of the Water Demand Management Device, the active replacement of faulty water meters and the replacement of asbestos cement pipelines all contributed to below-average Real Network Losses and non-revenue water losses. It is, therefore, an effective way of delaying the development of infrastructure for new water resources and reducing the need to upgrade or construct new bulk water infrastructure.

WC / WDM involves measures which:

Figure 42: WC / WDM Measures

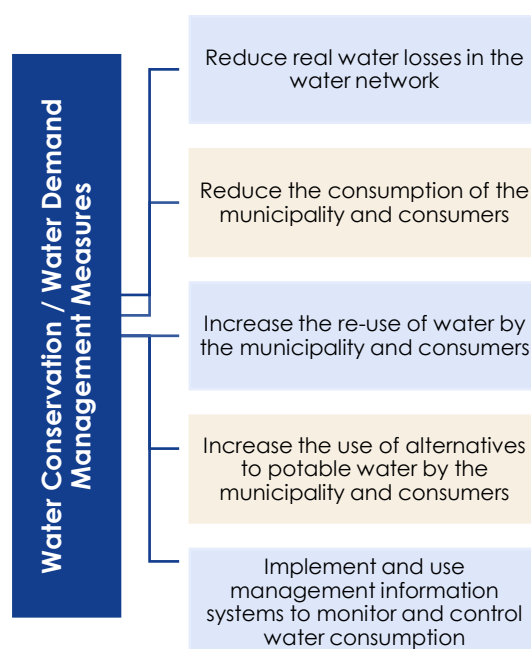
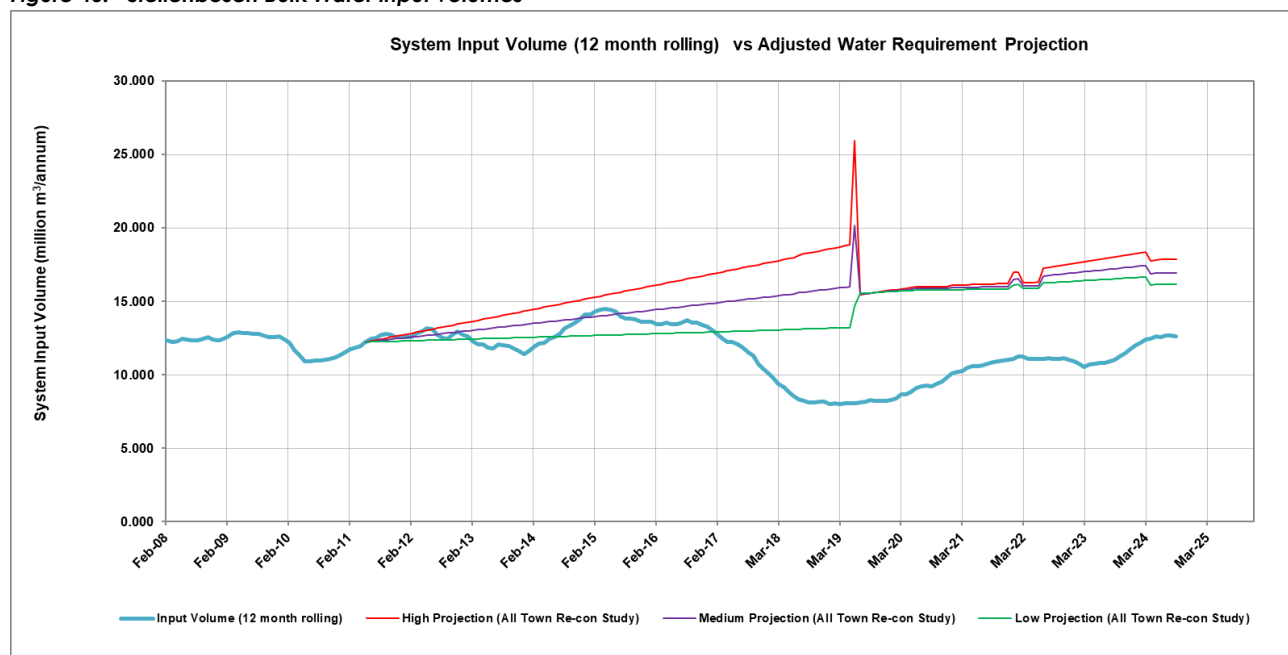


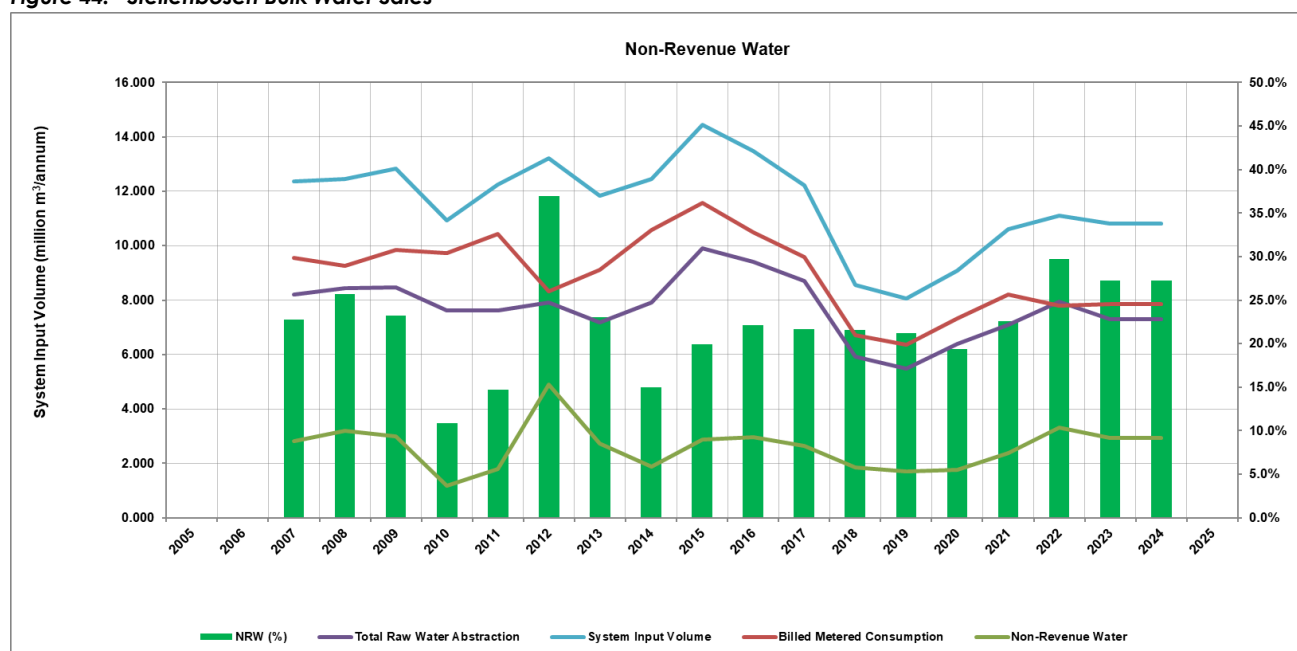


Figure 43: Stellenbosch Bulk Water input volumes

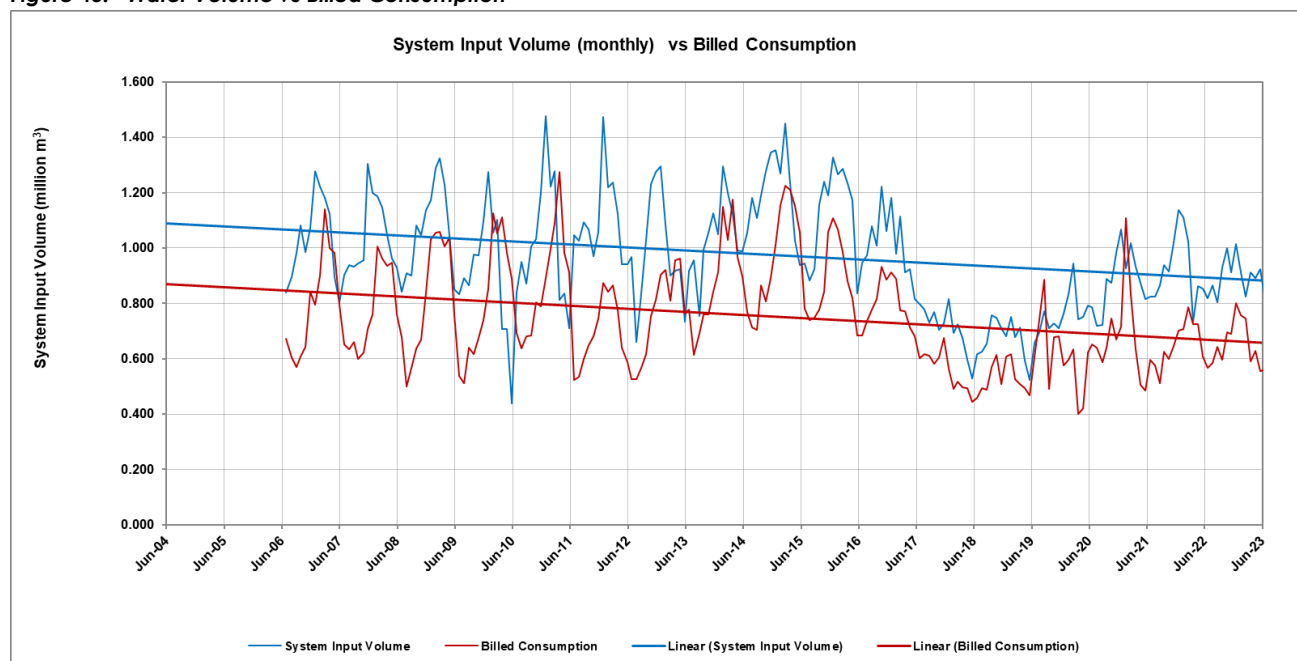


Subject to a revised graph with the approval of a new WSDP

Figure 44: Stellenbosch Bulk Water Sales

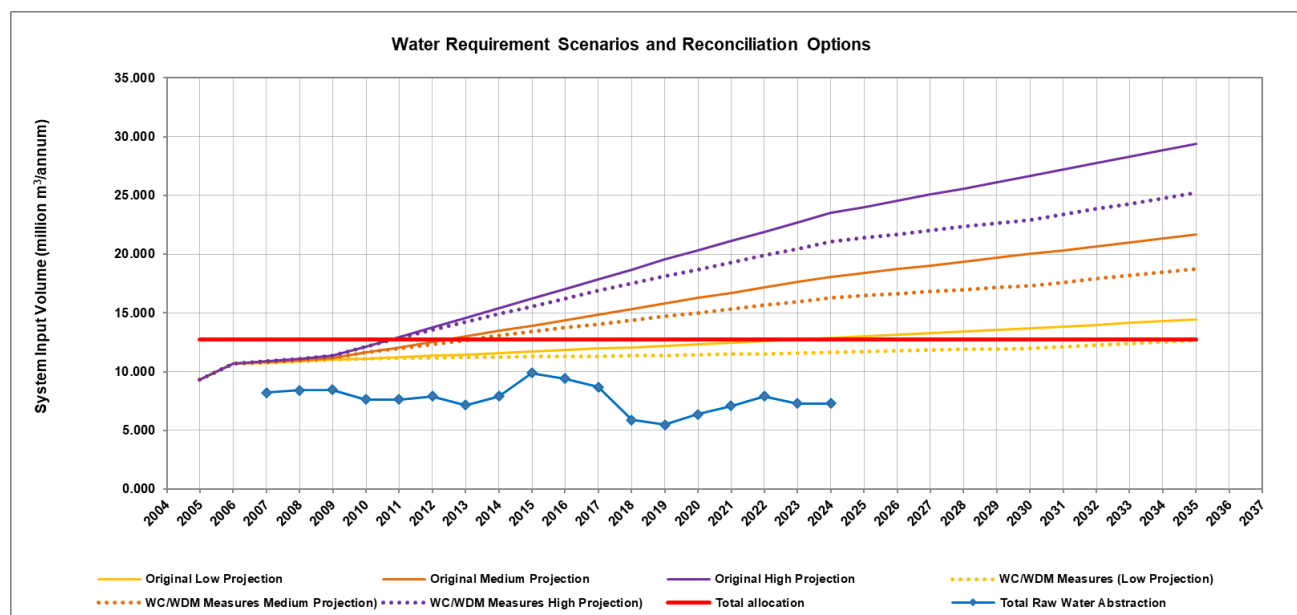


Subject to a revised graph with the approval of a new WSDP


Figure 45: Water Volume vs Billed Consumption


Subject to a revised graph with the approval of a new WSDP

The unrestricted growth in water demand versus the growth in water demand, assuming WC and WDM are implemented as shown in the figure below.

Figure 46: Unrestricted versus WDM growth in demand


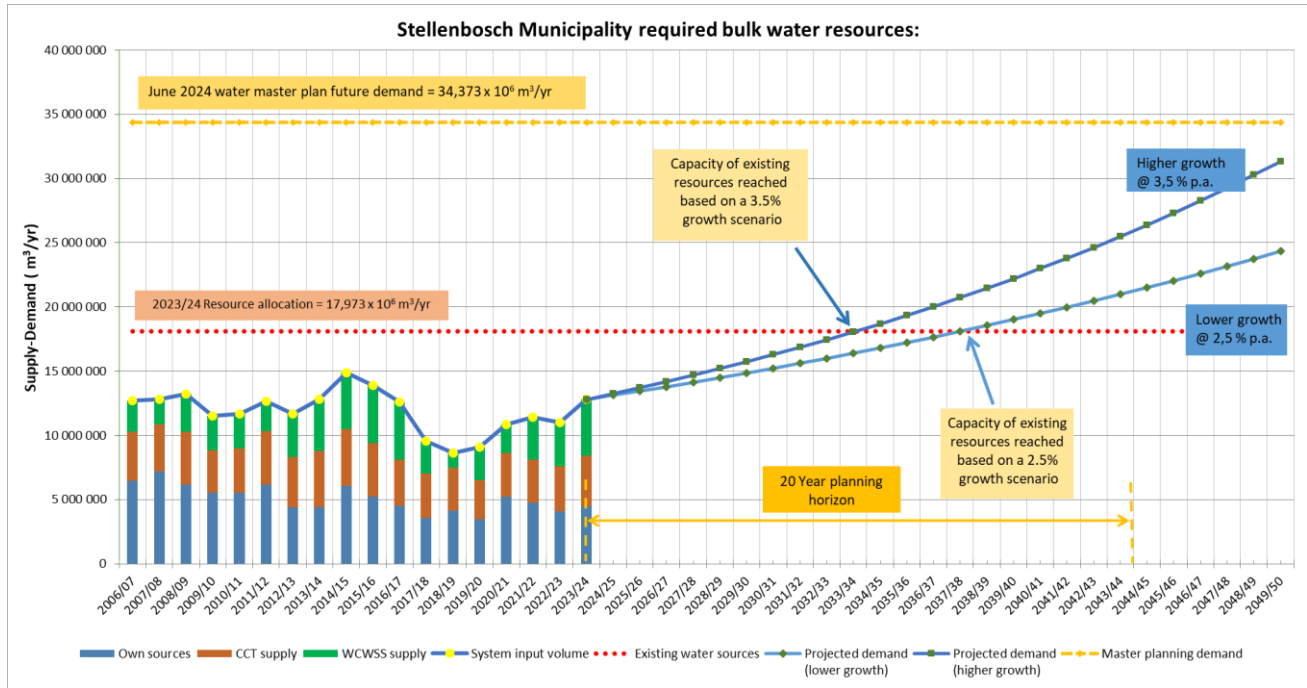
Subject to a revised graph with the approval of a new WSDP



Note that each town in the municipality have water supplies independent of each other. When implementing WC / WDM in the municipality, it is critical to implement it in those towns where the existing supply will become inadequate for the demand as soon as possible. This will enable the municipality to delay the implementation of expensive infrastructure. The estimated budget required is about R80 million over 10 years.

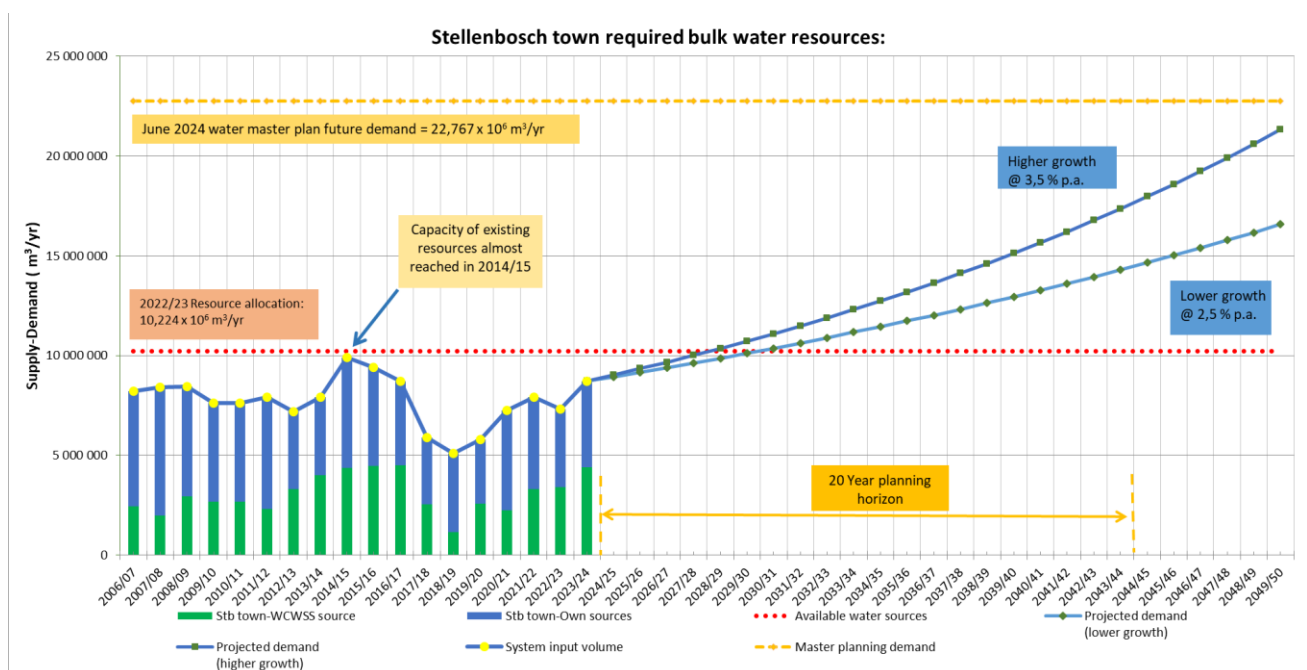
The municipality embarked on a Drought Intervention Programme that accelerated and expanded some of the WC / WDM plans and programmes.

Figure 47: Updated growth in demand 20-year planning horizon



Subject to a revised graph with the approval of a new WSDP

Figure 48: Bulk Water Resources





7.3.10 Safety and Security Strategy

The purpose of the Safety and Security Strategy is thus to reduce crime and increase safety through an integrated, multi-pronged approach. The strategy is revised annually to ensure that it remains relevant to the real challenges of the day. To this end, the municipality partners with a range of stakeholders, ranging from the Western Cape Government, the Cape Winelands District Municipality, SAPS, and Stellenbosch University, as well as various private, public, and community-based safety and security organisations and institutions.

The Stellenbosch Safety Partnership (SSP) serves as an operational platform for safety and security entities to plan and operationalise enforcement plans. It's very important to break down barriers between departments and private organisations that have similar goals. Without an integrated, multidisciplinary approach that includes everyone, no strategy will work. This method has been shown to work in reducing crime. The SSP is open to any registered entity that contributes towards safety and security initiatives in the Stellenbosch Municipality.

The Stellenbosch Municipality has and continues to invest in and support neighbourhood watches (NHWs) and mobilise communities to support them. This includes direct assistance to NHWs to formalise their registration with the Department of Police Oversight and Community Safety (POCS) so that they can qualify for financial support and participate in sanctioned safety projects. The NHWs form a critical part of the community-based safety focus of the municipality in that they are located in the communities and understand the particular challenges faced by those communities. In addition to the support received from POCS, the municipality continues to provide training for under-resourced neighbourhood watches and provides them with radios for swift and effective communication with the municipal control room as and when required. To achieve this, the following role players have been identified as key stakeholders and partners for success:

- South African Police Services (SAPS);
- Department of Police Oversight and Community Safety (POCS);
- Cape Winelands District Municipality (CWDM);
- Neighbourhood watches and farm watches;
- Community Policing Forums (CPFs);
- Private and corporate businesses;
- Private security companies;
- Winelands Safety Initiative (WSI);
- Department of Correctional Services (DCS);
- Department of Justice (DoJ);
- University of Stellenbosch (Campus Security); and
- Stellenbosch Municipality
 - Law Enforcement
 - Traffic Services
 - Fire and Rescue
 - Disaster Management.

Building collaborative relationships with our community stakeholders and highlighting the Council's commitment to maintaining strong partnerships with primary law enforcement agencies remains the foundation of ensuring safety throughout the Greater Stellenbosch.

The control room is fully functional and situated at the Stellenbosch Fire Department. The municipality still strives and will continue to, as part of the strategy, to provide a space where all safety and security stakeholders can jointly monitor and communicate with each other on safety and security matters. This includes the monitoring of municipal bylaw transgressions, criminal activity, emergency response in case of disasters, emergencies, and a range of other safety and security-related incidents.



One dedicated emergency number is available to residents within the municipal boundaries, which will mobilise all relevant units in response to alerts received on this number: **021 808 8999**. Additionally, the control room also monitors a dedicated WhatsApp number for general and safety complaints within the municipal boundaries of Stellenbosch. The WhatsApp number is **079 622 4722**.

All registered NHWs and security companies registered with the SSP have been and are in the process of being allocated space in the control centre.

Awareness initiatives have been and will continue to be launched, as they contribute to making communities aware of crime prevention tips and other preventative tips, for example, fire safety and what to do in case of disasters. This will be a joint approach between role-players, supplemented based on crime patterns and situations experienced. Training will also be provided to enhance safety initiatives, for example, road safety (crossing of roads).

The Community Safety Forum (CSF) was approved by the Council on 30 March 2022. The CSF is a multi-stakeholder forum that will address matters of community safety and security in the WC024 area. The purpose of the CSF is to promote the development of communities in a safe environment and provide access to high-quality services at the local government level through multi-agency collaboration between the different spheres of government and communities. The CSF, as a multi-sectoral structure, would champion the coordination, integration, and implementation of crime and violence prevention and community safety initiatives. The CSF has three clusters, namely: Law Enforcement, Social Cohesion and Crime Prevention through Urban Design.

7.3.10.1 Fire Services

The Section: Fire and Rescue is dedicated to the provision of services that seek to safeguard the public against fires, other natural and man-made disasters, and emergencies. Stellenbosch Municipality currently has three fire stations located in Ida's Valley, Klappmuts and Franschhoek. The new Jamestown fire station is currently in its planning phase.

The role of the Fire and Rescue Services is to deal proactively and reactively with the following:

- Integrated development planning towards uniform services;
- Coordination and regulation of local authority fire services, designated fire authorities, and volunteer fire associations;
- Development of specialised fire services capacity to deal with specialised fire risks prevalent in the area, such as veldfires, chemical fires, informal settlement fires, etc.;
- Development of specialised dangerous goods incident response capacity to perform incident stabilisation and perform oversight of cleaning operations;
- Development of specialised rescue services capacity focusing on the rescue disciplines prevalent in the area of jurisdiction as a priority;
- Coordination of the standardisation of infrastructure, vehicles, equipment, and operational procedures;
- Facilitation and coordination of the training and development of practitioners;
- Development and facilitation of the implementation of standardised municipal by-laws;
- Coordinate planning for the provision of fire safety and prevention;
- Development, implementation, and maintenance of mutual aid agreements amongst the local fire services, designated fire authorities, Fire Protection Associations, and volunteer fire associations;
- Development, support and implementation of community-based fire safety and prevention programmes;
- Establishment and maintenance of a District Fire Service Coordination Forum;
- Preventing the outbreak and or spread of a fire, by making arrangements amongst others for: -



- the provision of information, publicity, training, education, and encouragement in respect of the steps to be taken to prevent fires and death, or injury by fire.
- the giving of advice, on request, about – how to prevent fires and restrict their spread in buildings and other property; the means of escape from buildings and other property in case of fire;
- conducting regular and random fire safety inspections at any premises where the Chief Fire Officer or his or her designate deems necessary.
- providing advice on the means of escape from buildings and other property in case of fire;
- ✚ Fighting and extinguishing a fire; by making arrangements amongst others for: -
 - having sufficient staff, equipment, and vehicles at its disposal to deal with the fire risks in its area of jurisdiction – a risk-based approach.
 - the development and implementation of standard operating procedures for use during firefighting operations; and
 - call taking and dispatching facilities training for dealing with incoming calls to report fires and summoning personnel, amongst others.
- ✚ Protection of life and or property against fire or other related danger.
- ✚ Rescue of life and or property from fire or another form of entrapment.
- ✚ Rendering of emergency medical care.
- ✚ Performance of fire safety activities.
- ✚ Participation in special events planning.
- ✚ Provision of fire resilience training to fire practitioners and civil society at large.
- ✚ Maintenance of fire service equipment, infrastructure and or materials.
- ✚ Conducting fire risk assessments.
- ✚ Provision of training to fire services practitioners.
- ✚ Procurement of equipment, materials and other supplies required to perform the functions optimally.
- ✚ Provision of support in the implementation of the Disaster Management Act, 2002 (Act No. 57 of 2002).
- ✚ Performance of any other function connected with any of the matters contemplated in paragraphs (m) to (v).

7.3.10.2 Disaster Management

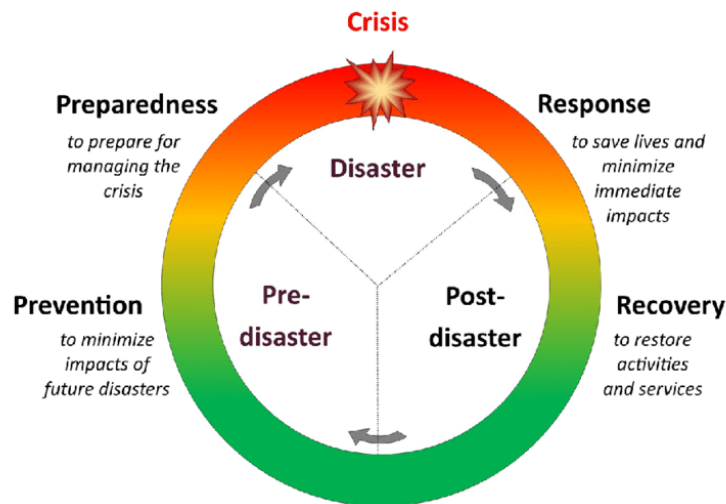
This unit primarily performs a coordinating function and implements measures aimed at:

- ✚ Preventing or reducing the risk of disasters;
- ✚ Mitigating the severity or consequences of disasters;
- ✚ Emergency preparedness;
- ✚ A rapid and effective response to disasters; and
- ✚ Post-disaster recovery and rehabilitation.



The figure below is an illustration of the disaster cycle:

Figure 49: Disaster Cycle



7.3.10.3 Traffic Services

Stellenbosch Municipality has a legislative mandate to provide traffic services to the general public and its community and to ensure safe road usage in the municipal area. Traffic Services is committed to managing, controlling, and improving road safety in the municipal area by providing effective Traffic Administration and Traffic Law Enforcement services.

This will be achieved through the implementation of specific operational activities throughout the year, which focus on enforcement and education. The enforcement of public transport violations, speed violations, and sustained education at schools will be a specific focus for this year.

Another focus is also to improve the smart policing concept by optimally utilising technology for our officers, fine devices, and other policing techniques to provide effective and efficient services at our Motor Vehicle Registration and Licensing, Driver License Testing Centre, and the Vehicle Testing Centre.

The Traffic Management Plan contains the full spectrum of road safety programmes and projects across all functions, stakeholders, and users in WC024. The plan describes the various challenges to road safety and presents a range of action plans to address or mitigate these challenges.

Traffic Services is committed to:

- ✚ Ensure the road safety of all members of the community by providing quality traffic services in all its divisions (Traffic Administration, Traffic Law Enforcement, Licensing, Education, and Accident Statistics);
- ✚ Reducing the accident rate, which will result in fewer fatalities and injuries;
- ✚ Increase the voluntary compliance of road users with respect to the rules, legislation, and regulations of the road;
- ✚ Improve management practices throughout all traffic services divisions; and
- ✚ Provide a safe environment by integrating best practices with internal and external agencies and role players.

Traffic Services will focus on:

- ✚ Ensure the constant free flow of traffic;
- ✚ Enforcement of the National Road Traffic Act and the National Land Transport Act;



- ⚡ To achieve a measurable improvement in road user behaviour, including the skill level of drivers, safer decision-making, and better regard for other road users;
- ⚡ To reduce the incidence of traffic offences, including speeding, dangerous driving, drunk driving, driving under the influence of a narcotic substance, dangerous overtaking, moving violations, etc.;
- ⚡ Parking enforcement / management;
- ⚡ To ensure that un-roadworthy (including overloaded) vehicles are removed from the road;
- ⚡ Point duty during the morning, midday, and evening peak at critical locations, during loadshedding, as well as school points;
- ⚡ Special operations team to focus on driving under the influence of alcohol or drugs, illegal racing, and transportation of illegal substances;
- ⚡ Road safety training and education are provided for crèches, nurseries, schools, primary / high schools, colleges, and universities, as well as for pedestrians, cyclists, farm workers, rehabilitation centres and youth groups. Training also includes learner's license programmes for youth and scholar patrol and level-crossing awareness;
- ⚡ Events (road closures, escort duties);
- ⚡ Public transport activities and checking of the roadworthy status of buses and minibuses;
- ⚡ ANPR (automatic number-plate recognition) focusing on offenders with outstanding fines;
- ⚡ Conducting driving and learner's license testing;
- ⚡ Conducting driver's license conversions / renewals;
- ⚡ Accepting and processing Professional Driving Permit (PrDP) applications;
- ⚡ Vehicle registration and licensing;
- ⚡ Ensure effective court section functioning with the assistance of the appointed external service provider to process all notices; and
- ⚡ Sound financial management of the court section.

7.3.10.4 Law Enforcement

With the review of the Safety Strategy, the municipality has had to adapt to the changing environment of crime in its area and actively pursue closer working relationships with SAPS, private security, and neighbourhood watches active in the WC024 area to be able to make an impact. It is common knowledge that criminals become smarter and migrate from neighbourhood municipalities, which means that the municipality has to think smarter to always be one step ahead.

The municipality has completed all three phases of the action plan as identified during the previous review. This includes the installation of License Plate Recognition cameras (LPR) at all the main entrances and exits to Stellenbosch and Franschhoek towns. These LPR cameras are supplemented with additional LPR cameras within residential areas, which make it possible to track the direction of suspect vehicles linked to crimes picked up by these. The municipality continuously invests in CCTV to enhance safety. The municipality also has a CCTV Masterplan, which is a "living" document and is frequently updated based on needs identified concerning safety.

The use of neighbourhood watches to enhance public safety within the CBDs under the auspice of the "eyes and ears" project has assisted with crime prevention and is deemed to be a successful project.

To strengthen municipal law enforcement, the department recruits Peace Officers through the Expanded Public Works Programme (EPWP), in collaboration with the Department of Police Oversight and Community Safety (POCS). This initiative enhances enforcement capacity, increases visibility, supports by-law compliance, and contributes to crime deterrence.



7.3.10.5 The focus of Law Enforcement

- Effective monitoring and surveillance of CCTV cameras with reaction units to respond immediately;
- Establishment and implementation of the CBD Safety Project—a zero-tolerance approach;
- Weekly operational planning with SAPS and safety partners;
- Amendment of the structure of Law Enforcement to accommodate identified needs;
- Deployment of a 24/7 Tactical Response Unit (TRU);
- Strengthening coordination of communication strategies between neighbouring municipalities;
- Social Crime Prevention Strategies in conjunction with the Section: Community Development in terms of the Council's Street People Policy and Social Justice SOP;
- Consult with the CWDM in terms of sharing resources and information flow;
- Use of innovative technology to improve enforcement strategies;
- Compile a Security and Safety Camera Master Plan for the Stellenbosch Municipal area;
- Issuing of radios to all neighbourhood watches to be able to communicate with and through the Stellenbosch Municipality control room (JOC);
- Provide training to neighbourhood watches.
- Deployment of Peace Officers to enhance law enforcement capacity and increase visibility
- Implementation of the externally funded Law Enforcement (Rent-a-Cop) Policy

7.3.11 Disaster Management Plan

The National Disaster Management Centre (NDMC) provided a set of guidelines, developed in terms of Section 19(a) of the Disaster Management Act, 2002 (Act No. 57 of 2002) (DMA) and Section 3.6 of the National Disaster Management Framework, 2005 (NDMF), that provide a uniform structure and checklist to organs of state to develop a Disaster Management Plan.

This plan confirms the arrangements for managing disaster risks and for preparing for and responding to disasters within the Greater Stellenbosch Municipality as required by the Disaster Management Act, 2002 (Act 57 of 2002).

SECTION 53(1) DISASTER MANAGEMENT ACT, 2002 (ACT NO. 57 OF 2002)

- a) Prepare a disaster management plan for its area according to the circumstances prevailing in the area;
- b) Coordinate and align the implementation of its plan with those of other organs of state and institutional role-players; and
- c) Regularly review and update its plan, and through appropriate mechanisms, processes, and procedures established in terms of Chapter 4 of the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000), consult the local community on the preparation or amendment of its plan.

7.3.11.1 The Key Outcome of the Disaster Management Plan

The Disaster Management Plan (DMP) is reviewed annually and:

- anticipates the types of disasters that are likely to occur in its area of jurisdiction and their possible effect;
- places emphasis on measures that reduce the vulnerability of disaster-prone areas, communities, and households at risk;
- promotes disaster management research;
- identifies and addresses weaknesses in capacity to deal with disasters;
- provides for appropriate prevention and mitigation strategies;



- facilitates a rapid and effective response to disaster; and
- Post-disaster recovery and rehabilitation.

7.3.11.2 Linkage to Stellenbosch Municipality's IDP

The MSA and the Disaster Management Act require the inclusion of the Disaster Management Plan into the Integrated Development Plan (IDP) of the Stellenbosch Municipality as a core component of the IDP document. However, it is not practical to include the entire Disaster Management Plan with annexures within the IDP of the Stellenbosch Municipality. Therefore, a summary of the key points is encapsulated in the IDP.

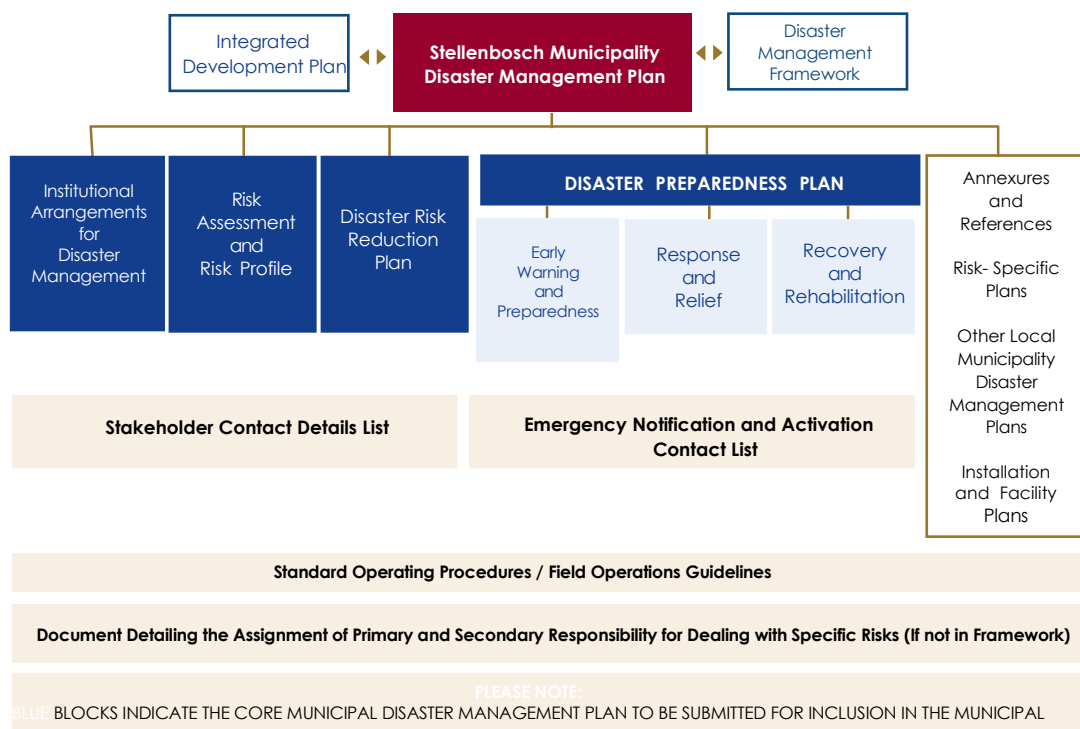
7.3.11.3 Linkage to the Disaster Management Framework of the CWDM

The Stellenbosch Municipality must prepare and execute its Disaster Management Plan within the Disaster Management Framework of the Cape Winelands District Municipality. The National, Western Cape Provincial, and Cape Winelands' frameworks guide the development of the municipal Disaster Management Plan and future versions of this plan.

7.3.11.4 Structure of the Disaster Management Plan

The municipal Disaster Management Plan of Stellenbosch Municipality consists of the components as indicated in the figure below:

Figure 50: Structure of Disaster Management Plan



7.3.11.5 The key responsibilities of the Stellenbosch Municipality Disaster Management

The Municipal Disaster Centre must:

- Establish and maintain institutional arrangements that will enable the implementation of the Act;
- Implement measures to develop progressive risk profiles to inform municipalities' IDP processes for disaster risk reduction and to determine the effectiveness of specific disaster risk reduction programmes and projects undertaken;



- Facilitate and regularly update disaster risk assessments within the municipal area;
- Supply the relevant Provincial Disaster Centre with risk assessment results;
- Facilitate the development, implementation and maintenance of disaster risk reduction strategies that will result in resilient areas, communities, households and individuals;
- Monitor the integration of disaster risk reduction initiatives with development plans;
- Facilitate the development of response and recovery plans to ensure a rapid and effective response to disasters that are occurring or are threatening to occur, and to mitigate the effects of those disasters that could not have been prevented or predicted;
- Leading coordination of disaster response actions;
- Facilitate and coordinate the development of integrated contingency plans for disaster response and recovery;
- Submit copies of its disaster risk management plans to the National Disaster Centre, the Provincial Disaster Centre, neighbouring disaster management centres and, where applicable, disaster risk management entities in neighbouring countries;
- Develop and implement mechanisms for creating public awareness to inculcate a culture of risk avoidance;
- Facilitate and promote disaster risk management education, training and research in the municipality;
- Implement and maintain dynamic disaster risk management monitoring, evaluation and improvement programmes;
- Measure performance to evaluate the effectiveness of disaster risk management and risk reduction initiatives and submit copies of evaluation reports to the National Disaster Centre and the Provincial Disaster Centre;
- Monitor compliance in the municipal area with the key performance indicators outlined in the disaster management framework; and
- Make recommendations regarding funding disaster risk management in the municipal area and the initiation and facilitation of efforts to make such funding available.



7.3.11.6 Implementation Plan: Disaster Management

Table 53: Summary Results: Disaster Management Plan - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
	Project completed	7	6	6	1
	Project in progress.	0	0	0	3
	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	2
Total IDP Deliverables		7	6	6	6

Table 54: Disaster Management Interventions

Funding Type								Project Rating					
▲	Municipal Funding	●	Grant Funding	■	External Loan / Funding	×	No funding required	😊	Project completed.	😬	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function

Implementation Plan: Disaster Management																Performance Comment	
IDP Ref No	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project description	Stakeholders	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26		2026/27
D3515	Conduct fire awareness sessions	Number of fire awareness sessions conducted by 30 June	Safer Communities Project Plan (For implementation throughout the year: Fire Resilient Communities)	Disaster Management and other internal stakeholders	240	48	48	48	48	48	▲	😊	😊	😊	😊	n/a	By 30 June 2023, 59 fire awareness courses had been conducted. 120 fire awareness sessions were conducted by 30 June 2024. 68 fire awareness sessions were conducted by 30 June 2025, and 30 sessions have been held for 2025/26 by 28 February 2026.



Implementation Plan: Disaster Management																	Performance Comment
IDP Ref No	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project description	Stakeholders	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	Facilitate COVID-19 vaccination drives in WCO24	Number of COVID-19 vaccination drives facilitated by 30 June	COVID-19 is a respiratory illness similar to the flu (cough, fever, fatigue and aching body/muscles)	Department of Health, Disaster Management and all relevant Stakeholders	5	5	n/a	n/a	n/a	n/a	▲	😊	n/a	n/a	n/a	n/a	No COVID-19 vaccination drives were done within the 2024/25 financial year. The COVID-19 vaccination drives were linked to a provincial initiative.
D3797	Respond to fire incidents within 14 minutes	Percentage of fire incidents responded to within 14 minutes	Flood / Fire Response	Disaster Management	85%	85%	85%	85%	85%	85%	▲	😊	😊	😊	n/a	n/a	Target achieved with 93.92%. 15 calls were attended to within 14 minutes. 91% achieved in the 2023/24 financial year. The target achieved for the 2024/25 financial year was 90.24%.



Implementation Plan: Disaster Management																	Performance Comment
IDP Ref No	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project description	Stakeholders	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3520	Installation of smoke alarms	Number of smoke alarms installed by 30 June	Fire Prevention / Safety	Disaster Management	1 500	300	300	300	300	300	▲	😊	😊	😊	😊	n/a	Target achieved. 777 smoke alarm detectors were installed in the 2022/23 financial year. By 30 June 2024, 700 smoke detectors had been installed. 660 smoke alarm detectors were installed by 30 June 2025, and 210 installations for the 2025/26 financial year by 28 February 2026.
D3793	Implement water safety programmes within WCO24	Number of water safety programmes implemented within WCO24 by 30 June	Water Safety Programmes	Disaster Management Santam / NSRI	10	2	2	2	2	2	▲	😊	😊	😊	😊	n/a	7 water safety programmes were implemented for the period 2022 – 2026.



Implementation Plan: Disaster Management																	Performance Comment
IDP Ref No	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Project description	Stakeholders	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3794	Create EPWP job opportunities within the Department: Fire and Disaster Management	Number of EPWP jobs created within the Department: Fire and Disaster Management by 30 June	EPWP – job creation initiative across all departments	EPWP Project-holders	50	10	10	10	10	10	▲	😊	😊	😊	n/a	n/a	Target achieved. 16 jobs were created in the 2022/23 financial year. 16 appointments were made in the 2023/24 financial year. 12 seasonal firefighters were appointed in the 2024/25 financial year. Appointments are dependent on the availability of EPWP grant funds.
D2870	Conduct disaster risk assessments in WCO24	Number of disaster risk assessments conducted in WCO24 by 30 June	Disaster Risk Assessments conducted to determine the increase in vulnerability: 📍 Croydon 📍 Jamestown 📍 Lanquedoc 📍 Langrug 📍 Kayamandi 📍 Jonkershoek 📍 Groot Drakenstein 📍 Backsberg	Disaster Management	10	2	2	2	2	2	▲	😊	😊	😊	😬	n/a	Target achieved. Three (3) risk assessments were completed in the 2022/23 financial year. Three (3) risk assessments were completed by 30 June 2024. The target was achieved for the 2024/25 financial year. Two (2) disaster assessments have been completed. One assessment has been completed to date for the 2025/26 financial year.



7.3.12 Local Economic Development Strategy

Local Economic Development (LED) is not an explicit municipal function as defined in the Constitution of the Republic of South Africa, 1996. However, Sections 152 and 153 of the Constitution outline the objectives of local government, which include promoting social and economic development within a municipality's financial and administrative capacity.

Stellenbosch Municipality is thus legally compelled to promote social and economic development in its area of jurisdiction and should play the leading role in municipal sector planning. Local economic development involves the identification, development and utilisation of economic opportunities to benefit local businesses and to create opportunities to improve the lives of residents.

The economic growth metrics, like the GDP, differ from LED outcomes such as better life expectancy, lower infant mortality, literacy, and poverty levels.

Formal and Informal Economy

The economy blends formal and informal sectors across areas like manufacturing, tourism, services, and construction. Both ends form a continuum. Therefore, municipalities must create jobs along this continuum while ensuring health, safety, planning, and management. High unemployment links to crime, so all work must be valued. As the formal economy struggles globally, more people rely on informal work.

Multi-Stakeholder Role

In creating economic opportunities, multi-stakeholder efforts are required from the municipality, the private sector and local communities.

7.3.12.1 Strategic approach

The strategic approach to LED in general is to create economic opportunities for all citizens residing in the Stellenbosch Municipal area. It is imperative that the municipality, in partnership with role players in society, review its strategy going forward to ensure better resilience in its economy to deal with future challenges and contribute towards better livelihoods for all.

Technology changes, especially connectivity, have become more important for businesses and the government to do business. This was highlighted by the lockdown experience that forced the municipalities to work remotely.

The following are the key priorities:

- ✚ Boost competitiveness through networking, responsive services, and business – focused structures;
- ✚ Promote new investment and business growth via spatial planning, zoning, infrastructure, and financial tools;
- ✚ Support informal economy expansion with zoning, infrastructure, and finance;
- ✚ Build an enabling environment with policies, services, and conditions for businesses to thrive in; and
- ✚ Link formal and informal sectors through dedicated networking projects.



7.3.12.2 Implementation Plan: Local Economic Development (LED)

Table 55: Summary Results: Local Economic Development (LED) - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	7	7	6	0
😐	Project in progress	0	0	0	1
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	6
Total IDP Deliverables		7	7	6	7

Table 56: Local Economic Development Interventions

Funding Type								Project Rating					
▲	Municipal Funding	●	Grant Funding	■	External Loan / Funding	×	No funding required	😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function

Implementation Plan: Local Economic Development (LED)																	Performance Comment
IDP Ref No	Strategy	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Description	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3847	Strategy 1: Ensure effective local business networking and sector consultation to improve the municipality's responsiveness to local businesses, entrepreneurs and the economic environment	Facilitate sector meetings	Number of sector meetings facilitated by 30 June	Design and maintain institutional arrangements with all dominant sector players to ensure alignment and information sharing	10	2	2	2	2	2	▲	😊	😊	😊	n/a	n/a	Target achieved. 6-sector meeting facilitated for the period 2022 – 2025.
D3847	Strategy 2: Establish a networking and mentoring system to ensure SMME development	Conduct business outreach sessions	Number of business outreach sessions conducted by 30 June	Regular seminars and workshops for SMMEs facilitated by the municipality and Private Sector Partners	20	4	4	4	4	4	▲	😊	😊	😊	n/a	n/a	Target achieved. 12 business outreach sessions were completed for the period 2022 – 2025.



Implementation Plan: Local Economic Development (LED)																	Performance Comment
IDP Ref No	Strategy	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Description	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	Strategy 3: Proactively identify opportunities for new investment and expansion	Alignment of the Red Tape Reduction Strategy to the SDF	Number of Red Tape Reduction Strategies aligned to the SDF by 31 May	Align economic development strategies with the SDF of the municipality and ensure service standards are maintained to fast-track land development approvals and authorisations to reduce turnaround time for investors.	1	1	n/a	n/a	n/a	n/a	▲	😊	n/a	n/a	n/a	n/a	The target was achieved in the 2022/23 financial year.
D3785	Strategy 3: Proactively identify opportunities for new investment and expansion	Review the Economic Development Strategy	Number of Economic Development Strategies reviewed by 30 June	Inclusion of new economic opportunities in the IDP and Economic Development Strategy identified during the municipal public engagement processes for evaluation of feasibility and implementation with stakeholders.	3	n/a	1	1	1	n/a	▲	n/a	😊	😊	n/a	n/a	A revised Economic Development Strategy was submitted to the Municipal Manager by 30 June 2025.
D3413	Strategy 4: Manage and develop tourism as one of the key economic sectors	Submission of quarterly LTO reports to the Municipal Manager	Number of quarterly LTO reports submitted to the Municipal Manager	Facilitate the development of tourism attractions, as contained in the Local Economic Development Strategy, in all sectors and at all levels of the local economy.	116	24	24	24	20	24	▲	😊	😊	😊	😬	n/a	The target was achieved for the period 2022 - 2025. To date, 14 reports have been submitted for the 2025/26 financial year.



Implementation Plan: Local Economic Development (LED)																Performance Comment	
IDP Ref No	Strategy	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Description	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26		2026/27
n/a	Strategy 5: Manage and develop tourism as one of the key economic sectors	Develop a Tourism Policy	Number of Tourism Policies developed by 31 March	Ensure the implementation of strategies in partnership with local tourism bodies to ensure the sustainability of the sector and the creation of more job opportunities while transforming the tourism sector to become more inclusive.	n/a	n/a	n/a	n/a	n/a	n/a	▲	n/a	n/a	n/a	n/a	n/a	The Tourism Policy forms part of the LED Strategy.
n/a	Strategy 5: Manage and develop tourism as one of the key economic sectors	Review the Tourism Policy	Number of Tourism Policies reviewed by 31 March	Ensure the implementation of strategies in partnership with local tourism bodies to ensure the sustainability of the sector and the creation of more job opportunities while transforming the tourism sector to become more inclusive.	n/a	n/a	n/a	n/a	n/a	n/a	▲	n/a	n/a	n/a	n/a	n/a	The Tourism Policy forms part of the LED Strategy. The Tourism Strategy is incorporated in the LED Strategy.



Implementation Plan: Local Economic Development (LED)																	Performance Comment
IDP Ref No	Strategy	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Description	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3862	Strategy 6: Facilitate rural development and farmer support	Allocation of Municipal Agricultural Land to emerging farmers	Number of municipal agricultural land allocated to emerging farmers by 30 June	Facilitate the development of new farming operations for emerging farmers on municipal land and through cooperation with existing farms.	8	2	2	2	1	1	▲	😊	😊	😊	n/a	n/a	16 farming applications have been received. An item was prepared for the Council, and the four portions were approved, and the land was allocated to the successful applicants. The target was achieved in the 2023/24 financial year. 2 portions of land were allocated to emerging farmers: Council Meeting: 25 October 2023 Portions 502BH: 17 and 18 Portions 502AU Council Meeting: 29 November 2023 Portions: 502BH 9 and 10, 23 and 24 The target has been reviewed and downward adjusted to 1 piece of land for the 2025/26 and 2026/27 financial years.



Implementation Plan: Local Economic Development (LED)																	Performance Comment
IDP Ref No	Strategy	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Description	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
						2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3863	Strategy 6: Facilitate rural development and farmer support	Review the Municipal Agricultural Land Policy	Number of Municipal Agricultural Land Policies reviewed 30 June	Collaborate with the Departments of Agriculture, Rural Development and Land Affairs around land and farming matters.	3	1	1	n/a	1	n/a	▲	😊	😊	n/a	n/a	n/a	The target was achieved for the 2022/23 financial year. Target achieved for the 2023/24 financial year. No changes in policy were required.
D3717	Strategy 7: Facilitate income-generating opportunities for the unemployed.	Create job opportunities through the EPWP	Number of job opportunities created through the EPWP by 30 June	The implementation and expansion of the EPWP programme in the municipality by providing income opportunities and skills for the unemployed in Stellenbosch fairly and transparently.	5 800	1 400	1 100	1100	1100	1100	▲	😊	😊	😊	n/a	n/a	Linked to LED Strategy, Mayoral Outcome, and Top Layer SDBIP 1 449 job opportunities were created by 30 June 2023. 1 695 job opportunities were created in the 2023/24 financial year. 1341 opportunities were created in the 2024/25 financial year.



7.3.13 Community Development Strategy

Moreover, Schedules 4b and 5b list the functions of local government to include the following, which have relevance to community development functions:

- Childcare facilities;
- Building regulations (concerning SANS 10400S);
- Municipal Planning (concerning ECD registration applications and provisions to be made for social infrastructure, inclusive of education and health services);
- Municipal public works (accessibility);
- Local amenities (concerning the contribution to social development);
- Local sports fields (regarding their contribution to social development);
- Municipal parks and recreation (regarding the contribution to social development); and
- Municipal roads (accessibility).

INTERGOVERNMENTAL RELATIONS FRAMEWORK ACT, 2005 (ACT NO. 13 OF 2005) (IGRFA)

The IGRFA, which defines the relationship between the three spheres of government and facilitates coordination in the implementation of policy and legislation, includes coherent government, effective provision of services, monitoring implementation of policy and legislation, and realisation of national policies. Because these services are primarily provided by the national and provincial spheres of government but significantly affect local communities and residents, this department / function plays a pivotal role.



LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT, 2000 (ACT NO. 32 OF 2000) (MSA)

The MSA further demonstrates in Chapter 4 the mandate of the municipality to develop a culture of community participation (16(1)(b)) in order to contribute to building the capacity of— (i) the local community to enable it to participate in the affairs of the municipality (networks and forums) and must do so with specific emphasis on the inclusion of (17(2)) the specific needs of (a) people who cannot read or write; (b) people with disabilities; (c) women; and (d) other disadvantaged groups.



The White Paper on Local Government (1998:23–26) identifies four interrelated characteristics of the role and function of local government related to community development:

- Maximising social development and economic growth: The role and function of the local government are to promote the development of communities so that the basic needs of the poor and vulnerable are met. It involves the regulation of service delivery. This means that the local government is not directly responsible for services but rather takes steps (i.e., strategies) to encourage good service delivery that addresses the specific needs of the specific community. It could therefore be viewed as a facilitation role. Partnerships between organisations could be encouraged, training opportunities could be provided, and facilities could be developed to support existing service providers in the community;
- Integrating and coordinating: Coordination should include national and provincial departments, trade unions, community groups, and private sector institutions. "Developmental local government must provide a vision and leadership for all those who have a role to play in achieving local prosperity." An IDP could contribute to proper coordination. To this extent, a Community Safety Forum includes a Social Cohesion committee to promote community safety.
- Democratising Development: Local government practices should be aimed at the involvement of "...citizens and community groups in the design and delivery of municipal programmes".



Coordination should lead to democratic "...leadership, encouragement, practical support, and resources for community action." Another key aspect is that democratic development should aim to involve all community groups; and

Leading and learning: Community development should lead to networks, partnerships, and coalitions. To this extent, a Memorandum of Understanding (MOU) was signed with DSD.

It includes training opportunities and awareness programmes. The ultimate aim is to empower communities and create opportunities for sustainable change and growth. The emphasis is therefore on capacity building within communities.

The above characteristics are aimed at improving service delivery within the constraints of available resources. As mentioned before, partnerships with businesses and non-profit organisations (NGOs) become a key aspect of this developmental model (White Paper on Local Government, 1998:35). These services are aimed at specific vulnerable groups, and social issues are also highlighted in policy documents.

Further to the above, the department gives effect to the strategic goal of Dignified Living in the IDP of Stellenbosch Municipality through:

- The implementation of critical key performance areas and processes associated with the creation of a conducive environment for community / social development, forging relations with national, provincial, and local stakeholders, and the generation of current social data; and
- The development of six vulnerable groups (youth, gender, children, elderly, people who are homeless, and people living with disabilities) within the municipal area through strategy and policy development and monitoring and reporting on the intended goals of the department's key performance areas.



7.3.13.1 Implementation Plan: Community Development Strategy

Table 57: Summary Results: Community Development - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	4	5	4	0
😐	Project in progress.	0	0	0	3
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	1
Total IDP Deliverables		4	5	4	4

Table 58: Community development projects / programmes / initiatives

Funding Type							Project Rating						
▲	Municipal Funding	●	Grant Funding	■	External Loan / Funding	✖	No funding required	😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function

	Implementation Plan: Community Development Strategy															Performance Comment
IDP Ref	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Partnerships / IGR Structure / Interdepartmental	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
					2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3795	Training of youth through the Mayoral Youth Skills Development Programme	Number of Youth trained through the Mayoral Youth Skills Development Programme by 30 June	Approved service providers	266	60	60	26	60	60	▲	😊	😊	😊	n/a	n/a	Target achieved. 62 youth were trained through the Mayoral Youth Skills Development Programme in the 2022/23 financial year. 62 youth had been trained by 30 June 2024. The target has been adjusted for the 2024/25 financial year. 29 youth had been trained by 30 June 2025.
D3796	Conduct Youth Job Readiness Training	Number of Youth Job Readiness training conducted by 30 June	Department of Social Development (DSD)	600	120	120	120	120	120	▲	😊	😊	😊	😬	n/a	127 youth trained by 30 June 2023. 121 youth attended the Youth Job Readiness by 30 June 2024. 64 youth trained to date for the 2025/26 financial year.



	IMPLEMENTATION PLAN: COMMUNITY DEVELOPMENT STRATEGY															Performance Comment
IDP Ref	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	Partnerships / IGR Structure / Interdepartmental	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Progress Rating					
					2022/23	2023/24	2024/25	2025/26	2026/27		2022/23	2023/24	2024/25	2025/26	2026/27	
D3494	Host quarterly Registration of Early Childhood Development Centres capacity building workshops	Number of quarterly Registration of Early Childhood Development Centres capacity building workshops hosted	DSD, Cape Winelands District Municipality, Department of Education, Internal Municipal Departments, NGOs	20	4	4	4	4	4	▲	😊	😊	😊	😬	n/a	A total of 12 workshops were hosted during the period 2022–2025. To date, 2 workshops have been hosted for the 2025/26 financial year.
n/a	Establishment of the Greater Stellenbosch GBV Forum	Number of Greater Stellenbosch GBV Forums established by 30 June	DSD, SAPS, NGOs	1	0	1	0	0	0	▲	n/a	n/a	n/a	n/a	n/a	The GBV Forum has been established by the Department of Social Development (DSD).
D3799	Facilitate network meetings with collaborative structures	Number of network meetings with collaborative structures facilitated by 30 June	SCAN, DSD, ECD Forums	60	12	12	12	12	12	▲	😊	😊	😊	😬	n/a	Target achieved. 22 network meetings were facilitated by 30 June 2023. 13 network meetings were facilitated by 30 June 2024. 16 network meetings were facilitated by 30 June 2025. To date, 7 network meetings have been facilitated for the 2025/26 financial year.



7.3.14 Human Resource Strategy

A high-quality and responsive Stellenbosch Municipality, with a focus on skills identification, supply, demand, retention, employability, and social mobility, is essential if the municipality is to realise its IDP ambitions. As such, Stellenbosch Municipality needs to be pre-emptive in terms of its human resource requirements and more responsive to service delivery improvement and best practices. The strategic role of Human Resource Management and Development (HRM&D) is ultimately to facilitate performance improvement through people. The table below provides a clarification of roles and involves the following:

- Understanding the business environment within which HRM&D operates;
- Partnering with management in effective people practices;
- Enabling change and transition;
- Engaging constructively with internal and external stakeholders' groups; and
- Delivering service-level commitments.

Table 59: Clarifying the role of HRM&D vis-à-vis the manager and employees

HRM	Line Managers	Employees
<ul style="list-style-type: none"> • Develop HRM&D strategies, principles, policies, and procedures in line with business requirements. • Ensures consistency and standardisation of processes and practices across the municipality. • Provides expert advisory services. • Ensure the application of appropriate best practice HRM&D service. • Partners with line management in effective people practices • Enables change and transition. • Facilitates the assimilation of culture and values. • Build the capacity of line managers to effectively manage people. • Ensure good corporate governance around HRM&D practices. • Delivers on service level agreements. • Measures and reports on the effectiveness of HRM&D services within the municipality. • Interaction and negotiations with trade unions and feedback. 	<ul style="list-style-type: none"> • Partners with HRM&D in developing and implementing HRM&D strategies to achieve results. • Manage people according to HRM&D principles, policies, and procedures. • Complies with HRM&D legal requirements. • Proactively engages and partners with HRM&D around business and people challenges and solutions. • Initiate and lead change. • Drives the organisational values. • Takes responsibility for being informed of HRM&D matters and building their own people management skills. • Follows fair and procedural HRM&D practices and processes. • Ensures high performance through effective performance management and retention practices. • Communicates and gives feedback on service level expectations. • Tracks and measures the impact of HRM&D strategies in functional areas. • Measure and report on the effectiveness of people management within functional areas. 	<ul style="list-style-type: none"> • Partners with line and HRM&D to: • Remain relevant to local; government by taking responsibility for your own performance development and career planning; • Taking advantage of appropriate opportunities for development; • Remain informed of HRM&D policy and procedure; • Discuss expectations; • Take personal accountability for and support change initiatives; • Live the organisational values; • Participate in HRM&D surveys and feedback mechanisms; and • Provides feedback to / and liaises with unions and relevant employee forums.

This HRM&D Framework provides Stellenbosch Municipality with the structure to plan, implement, monitor, and improve its HRM&D standards. This framework does not operate in isolation and will be central to all activities involving the human resources of Stellenbosch Municipality. Therefore, the Council, management, staff, and trade unions must "own" this framework, making it not just an HR document. Since the field of HR management is a dynamic discipline, it is envisaged that this framework will change and develop over time to reflect the realities of the municipality's environment.



Table 60: Key HR Strategies

Strategic Focus Area (SFA)	Key strategies	Alignment with HR Standards
SFA 1: Valley of Possibility	Ensuring that infrastructure and service planning and resourcing occur sustainably over the long term and draw on the expertise of other service delivery agencies, the private sector, and the university.	Strategic HR Management.
SFA 2: Green and Sustainable Valley	Focusing more strongly on the environmental planning and management function, including appropriate resourcing.	Strategic HR Management. Talent Management. Learning and Development.
SFA3: Safe Valley	<p>Securing adequate permanently employed HR, facilities, and equipment (specifically fleet) to undertake the specialist functions of traffic management, fire and rescue services, and disaster and event management on a 24/7 basis and to comply with legal standards.</p> <p>Establishing adequate, integrated law enforcement capacity is present in every ward of the municipality.</p>	Strategic HR Management. Learning and Development.
SFA 4: Dignified Living	Ensuring the delivery of a comprehensive range of services to vulnerable groups and the coordinated cooperation of service providers at all levels in the delivery and management of services to these groups.	Learning and Development.
SFA 5: Good Governance and Compliance	<p>Ensuring that functional areas have the capacity and readiness to deliver services in terms of short-, medium-, and long-term objectives and targets.</p> <p>Ensuring that all staff have the opportunity for leadership development within their functional areas and municipal management generally.</p> <p>Ensuring regular performance management of staff at all levels within the organisation.</p> <p>Undertaking strategic planning for the longer and shorter terms, the municipality, and local areas</p> <p>Implementing regular auditing of processes.</p> <p>Celebrating excellence in service delivery, both external and internal to the municipality.</p> <p>Renewing intergovernmental efforts to establish a municipal court in Stellenbosch.</p>	Strategic HR Management. Talent Management. Learning and Development. Performance Management / Reward and Recognition. Strategic HR Management. HR Risk Management. Reward and Recognition. Talent Management.

7.3.15 ICT Strategy

7.3.15.1 Background

Information and Communication Technology (ICT) systems and services are playing an ever-increasing role as a strategic enabler of organisational transformation and service delivery in the public sector. There is also a growing acknowledgement at the corporate governance level that ICT services and systems form an integral part of the municipal service delivery value chain.

The continuous alignment of ICT services and systems with the strategic goals and objectives of the municipality, as well as statements of direction from the National Government and the Western Cape Provincial Government, imposes major challenges on the Department: ICT and its resources.

This document aims to articulate and describe changes in the Stellenbosch Municipality's ICT Strategy with the view of ensuring alignment with the municipality's strategy. The emphasis is placed on identifying the municipality's new requirements and opportunities for information and communication technology to move towards meeting the ICT-related requirements of the municipality and management. The revised ICT Strategy was submitted to the ICT Steering Committee on 14 March 2024.



The successful implementation of the municipality's IDP and the achievement of its strategic objectives are highly dependent on several critical enabling resources to be managed effectively to support the IDP, including finances, human resources, and information technology.

The achievement of the strategic objectives of the municipality's IDP is indirectly dependent on various information technology services, without which the core and supporting functions of the municipality will not be able to operate. The vital ICT-related services include:

- ✦ Provisioning of municipal financial management and payroll management software applications;
- ✦ Hosting of the municipal website;
- ✦ E-mail and internet services;
- ✦ Data storage;
- ✦ Data recovery;
- ✦ ICT planning;
- ✦ Provisioning of the network, wireless networks, and telephony services;
- ✦ End-user support for the ICT environment;
- ✦ Disaster Recovery Management;
- ✦ Business Continuity;
- ✦ ICT Risk Management;
- ✦ ICT contract management; and
- ✦ Public Wi-Fi.

7.3.15.2 The Mission and Vision of ICT

ICT's mission is to deliver cost-effective ICT infrastructure and ICT business solution services that will provide the most enabling environment to assist the Stellenbosch Municipality in delivering sustainable services that are operationally efficient and cost-effective to all its stakeholders and communities, which include:

- ✦ Cost-effective solutions;
- ✦ Quality Service Delivery;
- ✦ Ongoing performance monitoring; and
- ✦ Aligned to business processes.

The vision of the ICT Department is to become a trusted and reliable information and communication technology partner to enable Stellenbosch Municipality's management and end-users to build a better town using cutting-edge ICT solutions.

7.3.15.3 Success Factors to Adopt in getting closer to the community

The Department: ICT will continue to strive to achieve its goals of closing the gap between the municipality and the community by improving services and engagement. These goals include:

- ✦ Understanding the needs of the community;
- ✦ Always deliver a consistent and quality service; and
- ✦ Manage the relationships with vendors and stakeholders providing a service to the public.



7.3.15.4 Implementation Plan: ICT Strategy

Table 61: ICT Interventions

Funding Type							Project Rating						
▲	Municipal Funding	●	Grant Funding	■	External Loan / Funding	✖	No funding required	😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function

IMPLEMENTATION PLAN: ICT STRATEGY										
IDP Ref No	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	5-year target	Year 1 Target 2022/23	Year 2 Target 2023/24	Year 3 Target 2024/25	Year 4 Target 2025/26	Year 5 Target 2026/27	Funding Type	Performance Comment
TBC	Implementation of a Desktop Refreshment Policy and Hardware Standardisation over 3 years	Number of desktop refreshment policies and hardware standardisation implemented by 30 June	1	n/a	n/a	n/a	n/a	n/a	▲	The implementation plan for the ICT Strategy will be monitored on a departmental level.
TBC	Completion of a Business Case for System Integration (Collaborator, Ignite, SAMRAS, IMQS, and GIS etc.)	Number of Business Cases for System Integration completed by 30 June	1	n/a	n/a	n/a	n/a	n/a	▲	
TBC	Drafting of a Smart City Framework*	Number of Smart City Frameworks drafted by 31 May	1	n/a	n/a	n/a	n/a	n/a	▲	
TBC	Development of a 3-year Public Wi-Fi Strategy*	Number of 3-year Public Wi-Fi Strategies developed by 31 May	1	n/a	n/a	n/a	n/a	n/a	▲	
TBC	Upgrading of the ICT Infrastructure Network (Cameras and High sites and Hardware Replacement) *	Number of the ICT Infrastructure Networks (Cameras and High sites and Hardware Replacement) upgraded by 30 June	1	n/a	n/a	n/a	n/a	n/a	▲	
TBC	Implementation of the Corporate GIS modules plus aerial photography (Customer Care, Asset Management etc)	Number of Corporate GIS modules plus aerial photography (Customer Care, Asset Management etc) implemented by 30 June	1	n/a	n/a	n/a	n/a	n/a	▲	
TBC	Development of a 3-year Fibre Strategy for the Stellenbosch Municipality*	Number of 3-year Fibre Strategies for the Stellenbosch Municipality developed by 30 June	1	n/a	n/a	n/a	n/a	n/a	▲	
TBC	Implement a 3-year Cabling Maintenance Solution for all ICT needs. *	Number of Cabling Maintenance Solutions implementation reports submitted to the Director: Corporate Services	3	n/a	n/a	n/a	n/a	n/a	▲	
TBC	Upgrading of the audio and visual equipment in the Council Chambers, Stellenbosch*	Number of audio and visual equipment in the Council Chambers, Stellenbosch upgraded by 30 June	1	n/a	n/a	n/a	n/a	n/a	▲	



IMPLEMENTATION PLAN: ICT STRATEGY										
IDP Ref No	Key Activity / Project / Programme / Initiative (measurable action)	Description of Unit of Measurement	5-year target	Year 1 Target	Year 2 Target	Year 3 Target	Year 4 Target	Year 5 Target	Funding Type	Performance Comment
				2022/23	2023/24	2024/25	2025/26	2026/27		
TBC	Implementation of a Digital Employee Management Solution*	Number of Digital Employee Management Solutions implemented by 30 June	1	n/a	n/a	n/a	n/a	n/a	▲	



CHAPTER 8:

Council Term Projects 2022 – 2027

8.1 Smart City

As cities compete for global investment and talent in efficient cities with fewer red-tape barriers, ICT competitiveness comes centre stage. A smart city is adaptable to change and demands that emanate from growth and, in response, applies information and communication technologies to enhance performance and urban services to respond to demand while reducing consumption, waste, and costs. Smart cities need to capitalise on digital technology to facilitate the speed of information, support more efficient delivery of goods and services, and contribute to the greater vibrancy of cities.

A smart city is a municipality that uses information and communication technologies to increase operational efficiency, share information with the public, and improve both the quality of government services and citizen welfare.

8.1.1 Guiding Principles to Create Inclusive Smart Cities

For a smart city to be inclusive, it should adhere to six interdependent principles. The principles provide guidance when decisions must be made regarding the identification, planning, and implementation of smart initiatives and technologies.

Decisions on the nature and purpose of a smart initiative or technology should be guided by the following principles:

1. It should be smart for all;
2. It should use technology as an enabler rather than a driver;
3. It should be shaped by and respond to the local context;
4. It should be informed by the real needs of the community;
5. It should embrace innovation, partnership, and collaboration; and
6. It should be sustainable, resilient, and safe.

8.1.2 A smart city as a holistic ecosystem

Global best practices recommend three primary categories when determining the benefits and priorities for the design and implementation of the smart city roadmap. The smart city roadmap includes the following:

Smart Governance

Transform the institutional systems, processes, and organisational structure into a high-performance organisation to effectively deliver basic services.

Smart Livelihood

Implementation and integration of innovative digital platforms to enable social upliftment.



Smart Economy

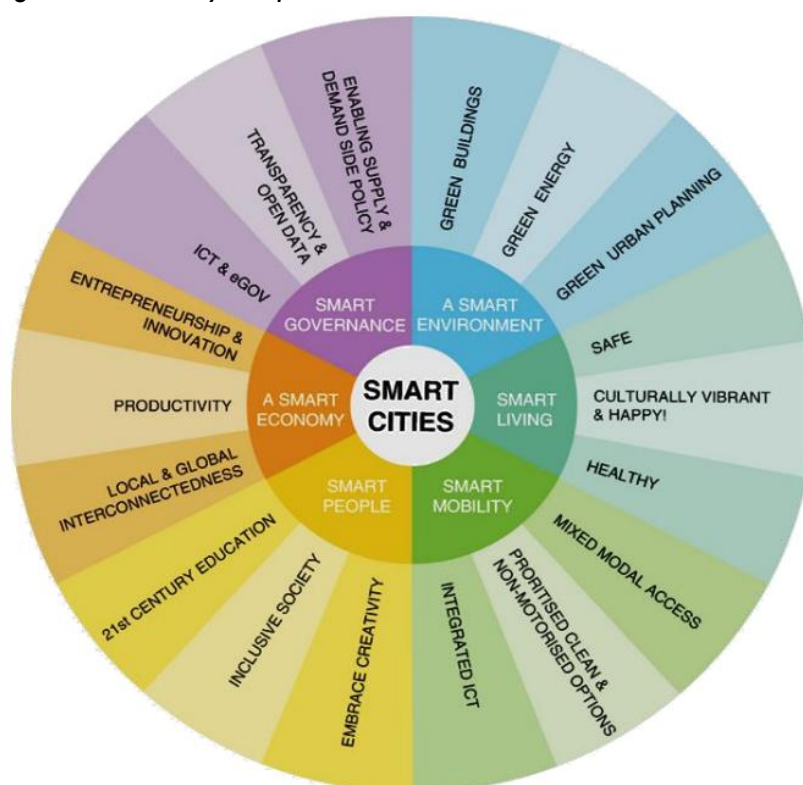
Grow and diversify the local economy through the attraction of new investment, skills development, and facilitation of an enabling environment for small business growth and job creation.

8.1.3 The Nature and Purpose of a Proposed Smart City Initiative

The implementation of smart city initiatives should be guided by a clear understanding of the nature and purpose of the proposed interventions. These initiatives could be focussed on benefitting different target services in municipal-driven smart city initiatives, addressing the needs of the entire city (municipal area). Smart City initiatives should be aimed at improving the lives of the people residing in the city, especially in the different services that are delivered to the residents in the municipal area.

Smart city initiatives can be placed within a specific smart city theme, the figure below indicates the different smart city themes:

Figure 51: Smart City Components and Initiatives



Source: A South African Smart Cities Framework

Realising the goal and implementation of smart city initiatives will require the collaboration of internal and external stakeholders. Within the next five years (2022 – 2027), Stellenbosch Municipality will emphasise smart governance with a focus on e-governance.

The purpose of the Smart City Framework will be to guide decision-making and provide internal stakeholders with a structured framework when identifying, planning, and implementing smart city initiatives that are appropriate to the theme of smart governance.



The legacy projects will be undertaken by the administration and political leadership, which will remain applicable for the duration of the political term under the leadership of the Executive Mayor and the respective portfolios of the Mayoral Committee Members.

8.2 Political Leadership: Five-Year Plans

8.2.1 Executive Mayor

In developing the draft 4th review of the 5th Generation IDP 2022 – 2027, the Stellenbosch Municipality ensured proper alignment and integration with the IDP, Budget, SDF and sector plans to respond to the needs of the community, but also ensure that development is sustainable, spatially integrated and that service delivery follows a clear long – term vision.

As this review of the IDP, constitutes the fourth review of the 5th Generation IDP 2022 – 2027, the municipality's five – year strategic roadmap reflects measurable progress and notable impact in the implementation of the identified projects, programmes, and initiatives since the first adoption of the 5th Generation IDP by Council in 2022. In making greater Stellenbosch an integrated valley of opportunity and innovation, the following mayoral outcomes for the period 2022 – 2027 have been set and are reviewed on an annual basis.

Mayoral Outcome 1: Clean, accountable, and responsive local government;

Mayoral Outcome 2: Outcome 2: Excellent service delivery in all areas within the Greater Stellenbosch Municipal Area;

Mayoral Outcome 3: LED post the COVID-19 Pandemic and transfer of land to new farmers;

Mayoral Outcome 4: Provide housing opportunities for all residents in all housing categories (rental stock, BNG, GAP housing, upgrade of informal settlements and mixed-use developments);

Mayoral Outcome 5: Development of the Adam Tas Corridor and town establishment of all ten dorpies across the municipality area;

Mayoral Outcome 6: Streamline planning systems and procedures to facilitate desirable growth;

Mayoral Outcome 7: To create safer environments in our communities;

Mayoral Outcome 8: Expansion of the green economy with innovative projects, creating a new reality of service delivery and job creation;

Mayoral Outcome 9: Alternative Energy.



8.2.1.1 Mayoral Outcome 1: Clean, accountable and responsive local government

Table 62: Summary of Results: Mayoral Outcome 1 - Clean, accountable and responsive local government

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	6	6	7	1
😐	Project in progress.	0	0	0	0
😞	Not completed / No budget available / District Function / Provincial Function	1	1	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	6
Total IDP Deliverables		7	7	7	7

Table 63: Executive Mayor 5-Year Plan 2022 – 2027

Project Rating					
	Project completed.		Project in progress.		Not completed / No budget available / District Function / Provincial Function

Table 64: Mayoral Outcome 1: Clean, accountable, and responsive local government

EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027																		Performance Comment	
Mayoral Outcome 1: Clean, accountable, and responsive local government																			
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D2907	Office of the Municipal Manager	Department: Governance	NKPA 5	SFA 5	Investigate all reported fraud and corruption cases	Percentage of all fraud and corruption cases initiated by 30 June	WCO24	100%	100%	100%	100%	100%	100%	🟢	🟢	🟢	n/a	n/a	The Fraud Register is submitted to the Risk and Fraud Committee as well as the Audit and Performance Audit Committee (APAC).
D3759	Office of the Municipal Manager	Department: Internal Audit	NKPA 5	SFA 5	Revised Risk-Based Audit Plan (RBAP) submitted to the Audit Committee	Number of Revised Risk-Based Audit Plan (RBAP) submitted to the Audit Committee by 30 June	WCO24	5	1	1	1	1	1	🟢	🟢	🟢	n/a	n/a	Linked to the Top Layer SDBIP. Target achieved for the period 2022 – 2025.



EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027

Mayoral Outcome 1: Clean, accountable, and responsive local government

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D4004	Office of the Municipal Manager	Department: Internal Audit	NKPA 5	SFA 5	Implement the Risk-Based Annual Audit Plan (RBAP)	Percentage of the Annual RBAP actions implemented by 30 June	WCO24	80%	80%	80%	80%	80%	80%	😊	😊	😊	n/a	n/a	A progress report was submitted to the APAC and Municipal Manager. Target achieved by 85% for the 2022/23 financial year. Target achieved by 85% for the 2023/24 financial year. Target achieved by 94% for the 2024/25 financial year.
D3630	Office of the Municipal Manager	Department: Internal Audit	NKPA 5	SFA 5	AGSA Audit Action Plan (AAP) submitted to the Audit Committee	Number of AGSA Audit Action Plan (AAP) submitted to the Audit Committee by 30 June	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	1 AAP was submitted to the Audit Committee by March 2023. Target achieved. The AGSA Audit Action Plan was submitted to APAC in March 2024. Target achieved for the 2024/25 financial year.
D2906	Office of the Municipal Manager	Department: Internal Audit	NKPA 5	SFA 5	Implementation of the Directorate's actions as per the AGSA Audit Action Plan	Percentage of the Directorate's actions as per the AGSA Audit Action Plan implemented by 30 June	WCO24	100%	100%	100%	100%	100%	100%	😊	😊	😊	n/a	n/a	Target achieved for the 2022/23 financial year. Target achieved by 100% for the 2023/24 and 2024/25 financial years.
D2915	Office of the Municipal Manager	Department: Internal Audit	NKPA 5	SFA 5	Submission of a combined assurance report to the Council	Number of combined assurance reports submitted to the Council by 30 September	WCO24	5	1	1	1	1	1	😞	😊	😊	😊	n/a	Target achieved.
TBC	Office of the Municipal Manager	Department: Internal Audit	NKPA 5	SFA 5	Establishment of a Disciplinary Board in line with the financial misconduct regulations	Number of disciplinary boards in line with the financial misconducts established by 30 June	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	



EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027

Mayoral Outcome 1: Clean, accountable, and responsive local government

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D2879	Office of the Municipal Manager	Department: Internal Audit	NKPA 5	SFA 5	Distribution of external newsletters	Number of external newsletters distributed by 30 June	WCO24	48	8	10	10	10	10	😊	😞	😊	n/a	n/a	10 newsletters were distributed by 30 June 2023. 9 newsletters distributed by 30 June 2024. Target not achieved. 11 external newsletters distributed by 30 June 2025.



8.2.1.2 Mayoral Outcome 2: Excellent service delivery in all areas within the Greater Stellenbosch Municipal Area

Table 65: Summary Results: Mayoral Outcome 2 - Excellent service delivery in all areas within the Greater Stellenbosch Municipal Area

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
	Project completed	7	10	10	1
	Project in progress.	0	0	0	1
	Not completed / No budget available / District Function / Provincial Function	3	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	8
Total IDP Deliverables		10	10	10	10

Table 66: Mayoral Outcome 2: Excellent service delivery in all areas within the Greater Stellenbosch

EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027																	Performance Comment		
Mayoral Outcome 2: Excellent service delivery in all areas within the Greater Stellenbosch Municipal Area																			
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3748	Directorate: Financial Services	Department: Financial Management Services	NKPA 4	SFA 5	Actual expenditure on the approved Capital Budget for the Municipality by 30 June (NKPI - MSA, Reg. S10(c))	Percentage of the approved Capital Budget for the municipality actually spent by 30 June	WCO24	90%	90%	90%	90%	90%	90%	😊	😊	😊	n/a	n/a	84.79% achieved by 30 June 2023 A detailed performance assessment was conducted during the Mid-Year Adjustment Budget, and projects were shifted to the outer years for which tenders are not yet in place. 85.88% capital expenditure achieved by 30 June 2024. 89.29% capital expenditure achieved by 30 June 2025.
D3829	Directorate: Financial Services	Department: Revenue and Expenditure	NKPA 4	SFA 5	Payment of SMMEs within 14 days after receipt of invoice	Percentage of SMMEs invoices paid within 14 days after receipt of invoice	WCO24	90%	90%	90%	90%	90%	90%	😊	😊	😊	n/a	n/a	Target achieved for the period 2022 – 2025. SMMEs are paid each week.



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Mayoral Outcome 2: Excellent service delivery in all areas within the Greater Stellenbosch Municipal Area

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3830	Directorate: Financial Services	Department: Revenue and Expenditure	NKPA 4	SFA 5	Held Supply Chain Management Good Governance Workshop	Number of Supply Chain Management Good Governance Workshops held by 31 July	WCO24	5	1	1	1	1	1					n/a	The 2022/23 financial year target was not achieved. 1 workshop was conducted during the 2023/24 financial year, and three (3) workshops were conducted in the 2024/25 financial year. To date, 1 workshop has been held in July 2025 for the 2025/26 financial year.
D3417	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Finalised Business License Applications within 30 days	Percentage of Business License Applications finalised within 30 days of the receipt of a completed application	WCO24	70%	90%	90%	70%	70%	70%				n/a	n/a	172.50% achieved by 30 June 2023. 90% of the target was achieved by 30 June 2024. In certain months, no business license applications were received. Targets for 2024/25 and the outer financial years have been adjusted downwards. 75% of the target was achieved for the 2024/25 financial year.
D3827	Directorate: Community and Protection Services	Department: Protection Services	NKPA 3	SFA 1	Attend to Events Applications within 7 working days after the date of receipt	Percentage of Events applications attended to within 7 working days after the date of receipt	WCO24	75%	75%	75%	75%	75%	75%				n/a	n/a	Target not achieved in the 2022/23 financial year. For the 2023/24 and 2024/25 financial years, a target achievement of 100% was attained in each year.



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Mayoral Outcome 2: Excellent service delivery in all areas within the Greater Stellenbosch Municipal Area

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3484	Directorate: Community and Protection Services	Section: Community Development	NKPA 3	SFA 5	Develop an SOP for the registration of ECD Centres	Number of SOPs developed for the registration of ECD Centres, 28 February	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.
D0006	Directorate: Infrastructure Services	Department: Waste Management	NKPA 3	SFA 2	Develop a Service Level Charter	Number of Service Level Charters developed by 30 June	WCO24	1	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Target achieved. The updated service charter for the Directorate: Infrastructure Services was approved by the Municipal Manager on 28 June 2024.
D2626	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 2	Review the Client Charter	Number of Client Charters reviewed by 31 January	WCO24	3	n/a	n/a	1	1	1	n/a	n/a	😊	😊	n/a	2 revised Client Charters submitted for the period 2024 – 2026. Target achieved.
D3736	Directorate: Infrastructure Services	Department: Electrical Services	NKPA 1	SFA 4	Limit unaccounted electricity to less than 9% annually {(Number of Electricity Units Purchased and / or Generated - Number of Electricity Units Sold (incl. Free basic electricity)) / Number of Electricity Units Purchased and / or generated} x 100}	Percentage of average electricity losses, measured by 30 June	WCO24	<9	<9	<9	<9	<9	<9	😊	😊	😊	n/a	n/a	4.24% achieved by 30 June 2023. 5.65% achieved by 30 June 2024. 5.63% achieved by 30 June 2025. Target achieved.
D3165	Directorate: Infrastructure Services	Department: Development Services, Asset Management and Systems and Project Management Unit (PMU)	NKPA 1	SFA 4	Submit a report on development charges	Number of reports submitted on development charges to the Financial Services by 30 June	WCO24	8	4	1	1	1	1	😊	😊	😊	n/a	n/a	The target was achieved in the 2022/23 financial year. Target adjusted to 1 report per financial year for the period 2023/24 – 2026/27. Target achieved for the 2023/24 and 2024/25 financial years.



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Mayoral Outcome 2: Excellent service delivery in all areas within the Greater Stellenbosch Municipal Area

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	Directorate: Infrastructure Services	Department: Water and Wastewater Services	NKPA 1	SFA 1	Upgrading of the Ida's Valley WTP	Number of Ida's Valley WTP upgraded by 30 June	WCO24	1	n/a	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	The project is budget-dependent.
TBC	Directorate: Infrastructure Services	Department: Water and Wastewater Services	NKPA 1	SFA 1	Upgrading of the new Stellenbosch Reservoir and Bulk Water Supply Pipeline	Number of the new Stellenbosch Reservoir and Bulk Water Supply Pipelines upgraded by 30 June	WCO24	1	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	The project name has been changed to "New Stellenbosch Reservoir." The contractor is presently commencing construction. The planned completion is in the 2025/26 financial year.
D3733	Directorate: Planning and Economic Development	Department: Informal Human Settlements	NKPA 1	SFA 4	Installation of standpipes in informal settlements	Number of standpipes installed in informal settlements by 30 June	WCO24	220	20	50	50	50	50	😊	😊	😊	n/a	n/a	Linked to the Top Layer SDBIP. The target has been increased for the period 2022 – 2027. 26 standpipes were installed in the 2022/23 financial year. A new SOP is being developed so that the Informal Settlements Department can apply for funding on time. Target achieved. 50 standpipes have been installed by 30 June 2024. 53 standpipes were installed by 30 June 2025. Target achieved.



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Mayoral Outcome 2: Excellent service delivery in all areas within the Greater Stellenbosch Municipal Area

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3734	Directorate: Planning and Economic Development	Department: Informal Human Settlements	NKPA 1	SFA 4	Construction of ablution facilities	Number of ablution facilities constructed in informal settlements by 30 June	WCO24	140	50	20	25	20	25				n/a	n/a	Linked to the Top Layer SDBIP. Target adjusted for the period 2022 – 2027. 20 waterborne concrete panel system toilets have been installed by 30 June 2024. The target has been achieved for the 2024/25 financial year. 46 waterborne toilets were installed.



8.2.1.3 Mayoral Outcome 3: LED post the COVID-19 Pandemic

Table 67: Summary Results: Mayoral Outcome 3 - LED post the COVID-19 Pandemic and transfer of land to new farmers

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	5	7	5	2
😐	Project in progress.	0	0	0	0
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	4
Total IDP Deliverables		5	7	5	6

Table 68: Mayoral Outcome 3: LED post the COVID-19 Pandemic

EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027																			Performance Comment
LED post the COVID-19 Pandemic and transfer of land to new farmers																			
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3785	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Review the Economic Development Strategy	Number of Economic Development Strategies reviewed by 30 June	WCO24	3	n/a	1	1	1	n/a	n/a	😊	😊	n/a	n/a	Target achieved in the 2023/24 financial year. A revised Economic Development Strategy was submitted to the Municipal Manager by 30 June 2025. Target achieved for the 2024/25 financial year.
D3857	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Develop the Economic Intelligence Report	Number of economic intelligence reports developed by 30 June	WCO24	12	4	2	2	2	2	😊	😊	😊	n/a	n/a	Five (5) reports were submitted by 30 June 2023. 4 reports were developed by 30 June 2024. 2 reports submitted by 30 June 2025. Target achieved.



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LED post the COVID-19 Pandemic and transfer of land to new farmers

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3858	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Develop an Annual Events Calendar for Stellenbosch Municipality	Number of Annual Events Calendars developed for the Stellenbosch Municipality by 31 December	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.
D3833	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Update the Annual Events Calendar for Stellenbosch Municipality	Number of Annual Events Calendars updated for Stellenbosch Municipality 31 December	WCO24	4	n/a	1	1	1	1	n/a	😊	😊	😊	n/a	Target achieved. 3 updated annual events calendars submitted within the period 2022 – 2025.
n/a	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Establishment of a Municipal Investment Desk	Number of Municipal Investment Desks established by 30 June	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The IDP deliverable is subject to an organogram review and funding-dependent. An Investment Desk proposal was submitted to the Municipal Manager for consideration.
n/a	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Review the Tourism Policy	Number of Tourism Policies reviewed by 31 March	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Linked to the LED Strategy outcome The Tourism Strategy is incorporated in the LED Strategy.
D3863	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Review the Municipal Agricultural Land Policy	Number of Municipal Agricultural Land Policies by 30 June	WCO24	3	1	1	n/a	1	n/a	😊	😊	n/a	n/a	n/a	Linked to the LED Strategy Outcome Target achieved for the 2023/24 financial year. No changes in the policy were required. For the 2025/26 financial year, the target is to be reported on by 30 June 2026.



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LED post the COVID-19 Pandemic and transfer of land to new farmers

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3855	Directorate: Community and Protection Services	Department: Protection Services	NKPA 3	SFA 1	Develop a Filming and Events By-law	Number of Filming and Events By law developed by 31 March	WCO24	1	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Target achieved. The Filming and Event By-Law was approved on 24 April 2024 and promulgated on 24 June 2024.
D3406	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Compilation of an annual report on the policy / guideline / SOP needs assessment for Economic Development	Number of annual reports on the policy / guideline / SOP needs assessments compiled for Economic Development 31 July	WCO24	5	1	1	1	1	1	😊	😊	😊	😊	n/a	Target achieved.



EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027

LED post the COVID-19 Pandemic and transfer of land to new farmers

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3862	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 4	Allocation of municipal agricultural land units to emerging farmers	Number of municipal agricultural land units allocated to emerging farmers by 30 June	WCO24	8	2	2	2	1	1	😊	😊	😊	n/a	n/a	<p>16 farming applications have been received.</p> <p>An item was prepared for the Council, and the four portions were approved, and the land was allocated to the successful applicants.</p> <p>The target was achieved in the 2023/24 financial year.</p> <p>2 portions of land were allocated to emerging farmers:</p> <p>Council Meeting: 25 October 2023</p> <p>Portions 502BH: 17 and 18</p> <p>Portions 502AU</p> <p>Council Meeting: 29 November 2023</p> <p>Portions: 502BH 9 and 10, 23 and 24</p> <p>The target has been reviewed and downward adjusted to 1 piece of land for the 2025/26 and 2026/27 financial years.</p>



8.2.1.4 Mayoral Outcome 4: Provide housing opportunities for all residents in all housing categories

Table 69: Summary Results: Mayoral Outcome 4 - Provide housing opportunities for all residents in all housing categories

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	7	4	4	0
😐	Project in progress.	0	0	0	5
😞	Not completed / No budget available / District Function / Provincial Function	0	1	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	4
IDP Deliverables		7	5	4	9

Table 70: Mayoral Outcome 4: Provide housing opportunities for all residents in all housing categories

EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027																		Performance Comment
Mayoral Outcome 4: Provide housing opportunities for all residents in all housing categories (rental stock, BNG, GAP housing, upgrade of informal settlements and mixed-use developments)																		
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward/s	5-Year Target	Target					Progress Rating				
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27
D3870	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Submission of Land Use Rights Application for the Northern Extension (Adam Tas Corridor Precinct 10) to the MPT	Number of Land Use Rights Applications for the Northern Extension (Adam Tas Corridor Precinct 10) submitted to MPT by 30 June	12, 13, 14, 15	1	n/a	n/a	n/a	1	n/a	n/a	n/a	😊	n/a	A tender was advertised, and a service provider was appointed to undertake a Broad Conceptual Urban Design framework for the Adam Tas Corridor Precinct 10 (Northern Extension) and to obtain town planning and development rights. The project's timeframe to obtain development rights is the 2025/26 financial year.



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Mayoral Outcome 4: Provide housing opportunities for all residents in all housing categories (rental stock, BNG, GAP housing, upgrade of informal settlements and mixed-use developments)

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward/s	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D2871 and D3680	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Submission of quarterly Integrated Human Settlement status reports	Number of quarterly Integrated Human Settlement status reports submitted to the Director: PED by 30 June	WCO24	20	4	4	4	4	4	😊	😊	😊	n/a	n/a	12 status quo reports submitted for the period 2022 – 2025. Target achieved.
D3838	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Obtaining development rights on Erf 7001, Cloeteville, to establish GAP housing	Percentage of the Erf 7001, Cloeteville Capital Budget annual actually spent by 30 June	16, 17, 19	90%	90%	90%	n/a*	n/a*	90%	😊	😊	n/a	n/a	n/a	Linked to the Housing Pipeline Outcome. 100% of the capital budget was actually spent by June 2023. The land use application was advertised for public comments and closed on 25 February 2024. 99.95% of the budget was spent by 30 June 2024. Land-use rights have been obtained to develop medium- to high-GAP housing opportunities in Cloeteville. The project has progressed into the implementation phase.



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Mayoral Outcome 4: Provide housing opportunities for all residents in all housing categories (rental stock, BNG, GAP housing, upgrade of informal settlements and mixed-use developments)

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward/s	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3866	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Finalising the subdivision plan and obtaining approval for Jamestown (Phases 2 and 3)	Percentage of the Jamestown (Phases 2 and 3) Capital Budget actually spent by 30 June	21	90%	90%	n/a*	n/a*	n/a*	90%	😊	n/a	n/a	n/a	n/a	Linked to the Housing Pipeline Outcome. 100% of the capital budget was actually spent by 30 June 2023. The land use application was submitted to MPT for a decision. 99.95% of the budget was spent by 30 June 2024. The project has progressed into the implementation phase in the 2026/27 financial year.
D3874	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Obtain development rights for mixed-use development for Jamestown Phase 4	Percentage of the Jamestown Phase 4 Capital Budget actually spent by 30 June	21	90%	n/a	n/a	n/a	90%	n/a*	n/a	n/a	n/a	😐	n/a	Linked to the Housing Pipeline Outcome. The process for obtaining development rights is ongoing. The service provider is in the process of amending the urban design concept layout.
D3875	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Submission of Land Use Rights Application for the Kayamandi Town Centre to the MPT	Number of Land Use Rights Applications for the Kayamandi Town Centre submitted to MPT by 30 June	12, 13, 14, 15	1	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	😐	n/a	Linked to the Housing Pipeline Outcome. The Land Use Planning Application to obtain development rights has been submitted to the Department: Land Use Management.



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Mayoral Outcome 4: Provide housing opportunities for all residents in all housing categories (rental stock, BNG, GAP housing, upgrade of informal settlements and mixed-use developments)

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward/s	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3843	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Obtain development right approval for Erf 64, Kylemore	Number of development right approvals obtained for Erf 64, Kylemore by 30 June	4	1	n/a	n/a	n/a	1	n/a*	n/a	n/a	n/a	😊	n/a	<p>Linked to the Housing Pipeline Outcome.</p> <p>Land Use Application submitted to Section: Land Use Management by 30 June 2025.</p> <p>Expenditure will occur as per cash flow and programme.</p> <p>The project is dependent on the approval of funding from the Provincial Department: Infrastructure.</p>
TBC	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Obtain development rights La Motte: Farm 1339, Farm 1158 and Farm 1158/1	Number of development right approvals obtained for La Motte: Farm 1339, Farm 1158 and Farm 1158/1 by 30 June	2 and 3	1	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	<p>Linked to the Housing Pipeline Outcome.</p> <p>An application was submitted to NDoPW&I for a PoA in favour of Stellenbosch Municipality to obtain development rights.</p> <p>There has been no confirmation received concerning the PoA, therefore, funding has been removed from the 2023/24 budget.</p> <p>The land has not been transferred to the municipality.</p>



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Mayoral Outcome 4: Provide housing opportunities for all residents in all housing categories (rental stock, BNG, GAP housing, upgrade of informal settlements and mixed-use developments)

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward/s	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3841	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Submit quarterly status reports on Social Housing (affordable rental accommodation) on Farms 81/2 and 81/9 and LAP - rental stock Stellenbosch to the Executive Mayor	Number of quarterly status reports on social housing submitted to the Executive Mayor	10 and 13	20	4	4	4	4	4	😊	😊	😊	😞	n/a	Linked to the Housing Pipeline Outcome on Social Housing Reports A total of 12 reports have been submitted for the period 2022–2025. 2 reports were submitted by 28 February 2026.
D3680	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Submission of bi-annual Housing Development status reports on the rural nodes (De Novo and Vaaldrail) to the Executive Mayor	Number of bi-annual Housing Development status reports on the rural nodes (De Novo and Vaaldrail) submitted to the Executive Mayor	19	2	2	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Two (2) reports had been submitted by 30 June 2023. A decision was taken by the Council in May 2023 to remove Vaaldrail and De Novo from the Stellenbosch Municipality Housing Pipeline.
D3874	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Submission of an annual report on backyard dwellers in known backyard areas to the Director: Planning and Economic Development by 30 June	Number of reports on backyard dwellers in known back yarding areas submitted annually to the Director: Planning and Economic Development by 30 June	WCO24	8	2	2	2	1	1	😊	😊	😊	n/a	n/a	Four (4) reports had been submitted by 30 June 2023. 3 reports were submitted by 30 June 2024. 1 report submitted to the Executive Mayor within the 2024/25 financial year.



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Mayoral Outcome 4: Provide housing opportunities for all residents in all housing categories (rental stock, BNG, GAP housing, upgrade of informal settlements and mixed-use developments)

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward/s	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3875	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Transferring title deeds to approved beneficiaries	The number of title deeds to approved beneficiaries transferred by 30 June	WCO24	750	150	150	150	150	150	😊	😞	😊	n/a	n/a	<p>In the 2022/23 financial year, 190 title deeds were transferred.</p> <p>The 5-year target has been adjusted downwards due to the challenges experienced with resolving late estates.</p> <p>The target could not be met in 2023/24 due to the registration of Historic General Plans that had lapsed or not been obtained. General Plans have now been registered.</p> <p>A total of 97 and 218 title deeds were transferred during the 2023/24 and 2024/25 financial years, respectively.</p>

n/a* -After obtaining development rights, implementation of projects dealt with by the Department: Project Management Unit



8.2.1.5 Mayoral Outcome 5: Development of the Adam Tas Corridor and town establishment of all ten dorpiés across the municipality area

Table 71: Summary Results: Mayoral Outcome 5 - Development of the Adam Tas Corridor and town establishment of all ten dorpiés across the municipality area

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	2	2	0	0
😐	Project in progress.	0	0	0	1
😞	Not completed / No budget available / District Function / Provincial Function	0	0	1	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	0
Total IDP Deliverables		2	2	1	1

Table 72: Mayoral Outcome 5: Development of the Adam Tas Corridor and town establishment of all ten dorpiés in WCO24

EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027																			Performance Comment
Mayoral Outcome 5: Development of the Adam Tas Corridor and the town establishment of all ten dorpiés across the municipality area																			
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3876	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 4	Development of an ATC Local Spatial Development Framework	Number of ATC Local Spatial Development Frameworks developed by 30 September	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.
D3877	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 4	Establishment of an Adam Tas Corridor Governance Structure	Number of Adam Tas Corridor Governance Structures established by 30 June	WCO24	1	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Target achieved.
D3878	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 4	Development of an Adam Tas Corridor Overlay Zone	Number of Adam Tas Corridor Overlay Zones developed by 30 June	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.
D3879	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 4	Amendment of the Integrated Zoning Scheme By-Law for the inclusion of an overlay zone for ATC	Number of Integrated Zoning Scheme By-Laws for the inclusion of an overlay zone for ATC amended by 31 March	WCO24	1	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Target achieved.



EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027

Mayoral Outcome 5: Development of the Adam Tas Corridor and the town establishment of all ten dorps across the municipality area

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3880	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 4	Development of Local Spatial Development Frameworks for the 10 small towns	Number of Local Spatial Development Frameworks developed for all 10 small towns by 30 June	WCO24	5	n/a	n/a	1	2	2	n/a	n/a	🔴	😊	n/a	<p>Targets adjusted to 5 local SDFs for the period 2022 – 2027.</p> <p>The tender process for the Dwarsriver local SDF has been completed. The Koelenhof local SDF will be done in partnership with the private sector.</p> <p>Target not achieved for the 2024/25 financial year.</p>



8.2.1.6 Mayoral Outcome 6: Streamline planning systems and procedures to facilitate desirable growth

Table 73: Summary Results: Mayoral Outcome 6 - Streamline planning systems and procedures to facilitate desirable growth

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	2	1	1	0
😐	Project in progress.	0	0	0	0
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	1
Total IDP Deliverables		2	1	1	1

Table 74: Mayoral Outcome 6: Streamline planning systems and procedures to facilitate desirable growth

EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027																			Performance Comment
Mayoral Outcome 6: Streamline planning systems and procedures to facilitate desirable growth																			
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D2653	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 4	Review the Municipal Spatial Development Framework	Number of Municipal Spatial Development Frameworks reviewed by 31 March	WCO24	5	1	1	1	1	1				n/a	n/a	Linked to TL SDBIP Target achieved.
TBC	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 4	Implementation of a Spatial Information Performance Management System	Number of Spatial Information Performance Management Systems implemented by 31 March	WCO24	1	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	
D3883	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 4	Development of an Inclusionary Zoning Policy	Number of Inclusionary Zoning Policies developed by 30 June	WCO24	1	1	n/a	n/a	n/a	n/a		n/a	n/a	n/a	n/a	Linked to TL SDBIP Target achieved by 27 June 2023.



8.2.1.7 Mayoral Outcome 7: To create safer environments in our communities

Table 75: Summary Result: Mayoral Outcome 7 - To create safer environments in our communities

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	8	7	8	2
😐	Project in progress.	0	0	0	2
😞	Not completed / No budget available / District Function / Provincial Function	2	2	1	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	5
Total IDP Deliverables		10	9	9	9

Table 76: Mayoral Outcome 7: To create safer environments in our communities

EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027																		Performance Comment	
Mayoral Outcome 7: To create safer environments in our communities																			
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3489	Directorate: Community and Protection Services	Section: Community Development	NKPA 5	SFA 3	Facilitation of ECD new and re-registration processes	Number of ECD new and re-registration processes facilitated by 30 June	WCO24	30	5	10	5	5	5	😊	😊	😊	n/a	n/a	37 ECDs were registered in the 2022/23 financial year. 5 ECDs registered by 30 June 2024. 5 ECDs registered by 30 June 2025.
D3499	Directorate: Community and Protection Services	Section: Community Development	NKPA 5	SFA 3	Hosting a child protection event	Number of child protection events hosted by 30 June	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	Target achieved.
D3499	Directorate: Community and Protection Services	Section: Community Development	NKPA 5	SFA 3	Hosting of the 16 Days of Activism event	Number of 16 days of activism events hosted by 30 November	WCO24	5	1	1	1	1	1	😊	😊	😊	😊	n/a	Target achieved.



EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027																			Performance Comment
Mayoral Outcome 7: To create safer environments in our communities																			
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3902	Directorate: Community and Protection Services	Section: Community Development	NKPA 5	SFA 3	Hosting the prevention of elderly abuse event	Number of preventions of elderly abuse events hosted by 30 June	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	Target achieved.
D3911	Directorate: Community and Protection Services	Section: Community Development	NKPA 5	SFA 3	Hosting of the International Day of Disability	Number of International Days of Disability hosted by 31 December	WCO24	5	1	1	1	1	1	😊	😊	😊	😊	n/a	Target achieved.
TBC	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Facilitation of ward-based community safety engagements	Number of ward-based community safety engagements facilitated by 30 June	WCO24	23	23	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved. 23 ward meetings were held for the period 2022 - 2023.
D3611	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Spending of the Capital Budget on CCTV cameras and equipment for the Department: Protection Services	Percentage of the Capital Budget on CCTV cameras and equipment for the Department: Protection Services by 30 June	WCO24	90%	90%	90%	90%	90%	90%	😞	😞	😞	😞	n/a	Actual spending was 0.22% for 2023/24 due to the tender not being finalised. Due to the tender not being concluded, the actual spending for the financial year ending December 2024 is 0.55%. 54.50% of the capital budget was spent for the 2024/25 financial year. Target not achieved. The tender has been finalised, and the department is in the process for the repair of the CCTV cameras.



EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027

Mayoral Outcome 7: To create safer environments in our communities

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
NEW	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Appointment of Law Enforcement Officers (Tactical Reaction Unit (TRU))	Number of Law Enforcement Officers (TRU) appointed by 30 June	WCO24	48	n/a	n/a	n/a	48	n/a	n/a	n/a	n/a	n/a	n/a	The municipality made funding available for the initiative. To date, 37 of the 48 approved staff positions have been filled.
D3812	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Spending of the Registered Neighbourhood Watches capital budget	Percentage of the Registered Neighbourhood Watches capital budget actually spent by 30 June	WCO24	90%	90%	90%	90%	n/a	n/a	🔴	🔴	🟢	n/a	n/a	2023/24: The funds could not be converted to the operating budget. The purchase of equipment for NHWs is to be confirmed and processed. 2024/25: The procurement of safety kiosks for neighbourhood watches is finalised. The department is awaiting delivery of the kiosks.
D3816	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Spending of the vehicle and equipment Capital Budget for the Department: Protection Services	Percentage of the vehicle and equipment Capital Budget actually spent for the Department: Protection Services by 30 June	WCO24	90%	90%	90%	90%	90%	90%	🟢	🟢	🟢	n/a	n/a	Target achieved. The Incident Command Vehicle will be delivered by 28 February 2024.
TBC	Directorate: Infrastructure Services	Office of the Director: Infrastructure Services	NKPA 1	SFA 2	Spending of the vehicle and equipment Capital Budget for the Directorate: Infrastructure Services	Percentage of the vehicle and equipment Capital Budget actually spent for the Directorate: Infrastructure Services by 30 June	WCO24	90%	90%	90%	90%	90%	90%	🟢	🟢	🟢	n/a	n/a	Target achieved.



8.2.1.8 Mayoral Outcome 8: Expansion of the green economy with innovative projects, creating a new reality of service delivery and job creation

Table 77: Summary Results: Mayoral Outcome 8 - Expansion of the green economy with innovative projects, creating a new reality of service delivery and job creation

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	2	1	1	0
😐	Project in progress.	0	0	0	1
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	1
Total IDP Deliverables		2	1	1	2

Table 78: Mayoral Outcome 8: Expansion of the green economy with innovative projects, creating a new reality of service delivery and job creation

EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027																			Performance Comment
Mayoral Outcome 8: Expansion of the green economy with innovative projects, creating a new reality of service delivery and job creation																			
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D0005	Directorate: Infrastructure Services	Department: Waste Management	NKPA 5	SFA 2	Develop a Waste Reclaimers Strategy	Number of Waste Reclaimer Strategies developed by 30 June	WCO24	1	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	To be achieved in the 2025/26 financial year.
D3778	Directorate: Infrastructure Services	Office of the Director: Infrastructure Services	NKPA 5	SFA 2	Submission of a Green Energy Strategy to the MayCo	Number of Green Energy Strategies submitted to the MayCo by 31 March	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Linked to the Energy Master Plan. The Energy Masterplan was presented to the Municipal Manager and Directors on 08 November 2022 by CSIR. Target achieved.



EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027

Mayoral Outcome 8: Expansion of the green economy with innovative projects, creating a new reality of service delivery and job creation

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3937	Directorate: Infrastructure Services	Office of the Director: Infrastructure Services	NKPA 5	SFA 2	Invest in new and / or upgrade bulk infrastructure through the use of development charges contributions	Number of bulk infrastructure projects implemented through the use of development charges contributions by 30 June	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	Target achieved for the period 2022 – 2025.



8.2.1.9 Mayoral Outcome 9: Alternative Energy

Table 79: Summary Results: Mayoral Outcome 9 - Alternative Energy

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	0	0	0	0
😐	Project in progress.	0	0	0	0
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	0
Total IDP Deliverables		0	0	0	0

Table 80: Mayoral Outcome 9: Alternative Energy

EXECUTIVE MAYOR 5-YEAR PLAN 2022 – 2027																		Performance Comment	
Mayoral Outcome 9: Alternative Energy																			
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
									2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
n/a	Directorate: Infrastructure Services	Department: Electrical Services	NKPA 1	SFA 1	Develop a policy to allow purchasing of electricity from the public	Number of policies to be developed to allow the purchasing of electricity from the public by 30 June	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The purchase of electricity is already done by customers in the form of credits. To develop a policy, the regulatory environment does not allow for this at present (MFMA).
n/a	Directorate: Infrastructure Services	Department: Waste Management	NKPA 1	SFA 1	Generate Landfill gas to energy (MW/H) per day	Number of Landfill gas to energy (MW/H) generated per day	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	According to the feasibility study conducted, the project is not feasible.



8.3 Mayoral Portfolios

The mayoral portfolios serve as a strategic instrument that enables the Executive Mayor to advance and achieve the mayoral priorities set for the period 2022 – 2027. In support of the mayoral outcomes, each portfolio has set performance-based strategic priorities that are aligned and will give effect to the mayoral outcomes.

The performance-based strategic priorities for the 4th review of the 5th Generation IDP 2022 – 2027, have a focused approach on the implementation of the strategic projects / programmes and initiatives with set targets and time frames.

The following portfolio performance-based implementation plans are listed below:

1. Portfolio: Human Settlements;
2. Portfolio: Rural Management;
3. Portfolio: Sport, Youth, and Culture;
4. Portfolio: Planning, LED, and Tourism;
5. Portfolio: Financial Services;
6. Portfolio: Community Development and Protection Services;
7. Portfolio: Corporate Services;
8. Portfolio: Infrastructure Services; and
9. Portfolio: Parks, Open Spaces and Environment.



8.3.1 Portfolio: Human Settlements

Table 81: Summary Results: Mayoral Portfolio Human Settlements - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	15	13	9	0
😐	Project in progress.	0	0	0	4
😞	Not completed / No budget available / District Function / Provincial Function	0	3	3	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	12
Total IDP Deliverables		15	16	12	16

Table 82: Portfolio Human Settlements: 5-Year Plan 2022 – 2027

Project Rating					
😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function



PORTFOLIO HUMAN SETTLEMENTS: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3884	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 5	Implement and Annually Review the Housing Administration and Allocation Policy	Review the Housing Administration and Allocation Policy	Number of Housing Administration and Allocation Policy by 30 June	WCO24	4	1	1	1	n/a	1	😊	😞	😞	n/a	n/a	The target was not achieved in the 2023/24 financial year. There was a delay, with the provincial government finalising the guidelines for the housing allocation policy. The five-year target has been adjusted downward. Target not achieved for the 2024/25 financial year. This is dependent on the framework of the National Department of Human Settlements.
D3440	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 5	Implement an annual Housing Policy and Guideline and SOP Needs Assessment Review	Compilation of an annual report on the policy / guideline / SOP needs assessment for Integrated Human Settlements	Number of annual reports on the Integrated Human Settlements policy / guideline / SOP needs assessment compiled by 31 March	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	Target achieved.
D3886	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 5	Implement and Annually Review of Stellenbosch staff rental housing policy	Review the Staff Rental Housing Policy	Number of Staff Rental Housing Policies reviewed by 30 June	WCO24	2	n/a	1	n/a	1	n/a	n/a	😊	n/a	n/a	n/a	Target achieved for the 2024/25 financial year. The policy was served during the 7th Council meeting in November 2024.



PORTFOLIO HUMAN SETTLEMENTS: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3875	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Enable the transfer and registration of Title Deeds at the Deeds Offices of State Subsidy Houses to approved beneficiaries	Transferring title deeds to approved beneficiaries	The number of title deeds to approved beneficiaries transferred by 30 June	WCO24	750	150	150	150	150	150	😊	😞	😊	n/a	n/a	<p>Linked to the Mayoral Outcome.</p> <p>In the 2022/23 financial year, 190 title deeds were transferred.</p> <p>The 5-year target has been adjusted downwards due to the challenges experienced with resolving late estates.</p> <p>The target could not be met in 2023/24 due to the registration of Historic General Plans that had lapsed or not been obtained. General Plans have now been registered.</p> <p>A total of 97 and 218 title deeds were transferred during the 2023/24 and 2024/25 financial years, respectively.</p>



PORTFOLIO HUMAN SETTLEMENTS: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3442	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 4	Minor maintenance complaints of municipal rental stock responded to within 72 hours	Percentage of minor maintenance complaints of municipal rental stock responded to within 72 hours	Percentage of minor maintenance complaints of municipal rental stock responded to within 72 hours	WCO24	80%	80%	80%	80%	80%	80%	😊	😊	😊	n/a	n/a	92.50% of complaints about maintenance of housing rental stock and anti-social behaviour were responded to. This performance is measured and reported on a quarterly basis. The target was achieved in the 2023/24 and 2024/25 financial years. Responded to 90% of the maintenance complaints.
n/a	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 5	Ensure implementation of Electronic Management Systems for the Management of the Housing Demand Database	Review of the electronic housing demand database	Number of electronic housing demand databases reviewed by 31 March	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Section: Housing Administration has reverted to using the Western Cape Housing Database.
D3686	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 4	Facilitate and conduct Housing Consumer Education Workshops	Conduct quarterly Housing Consumer education workshops	Number of housing consumer education workshops conducted by 30 June	WCO24	20	4	4	4	4	4	😊	😊	😊	n/a	n/a	6 workshops were completed by 30 June 2023. 4 workshops have been conducted by 30 June 2024. 4 workshops have been conducted by 30 June 2025.



PORTFOLIO HUMAN SETTLEMENTS: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3445	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 5	Ensure the Management and Regular update of the Housing Demand Database	Compile a monthly report of the housing demand database updates	Number of monthly housing demand database update reports compiled	WCO24	60	12	12	12	12	12	😊	😊	😊	n/a	n/a	4 quarterly reports for the 2022/23 financial year. Target achieved. 4 quarterly housing demand database update reports compiled for the 2023/24 financial year. Target achieved for the 2024/25 financial year. 4 quarterly housing demand database update reports were compiled.
n/a	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 5	Ensure annual internal audit review of amendments made to the Housing Demand Database	Conduct an annual audit on the amendments made to the housing demand database	Number of annual audits on the amendments made to the housing demand database by 30 June	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Department: Housing Administration has reverted to using the Western Cape Housing Database.
D3892	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 5	Ensure implementation of annually reviewed Housing Communication Plan	Compilation of a communication plan for Integrated Human Settlements	Number of communication plans compiled for Integrated Human Settlements by 30 June	WCO24	1	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	1 Strategic Communication Framework drafted in March 2024.
n/a	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 5	Ensure implementation of annually reviewed Housing Communication Plan	Compilation of a communication plan for the Housing Administration	Number of reviews of the communication plan for Housing Administration by 31 March	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	



PORTFOLIO HUMAN SETTLEMENTS: 5-YEAR PLAN 2022 – 2027																			Performance Comment	
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
n/a	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 4	Ensure the obtaining of development rights for proposed Housing Projects: Erf 2183, Klapmuts	To obtain development rights Erf 2183, La Rochelle, Klapmuts	Percentage of the Erf 2183, La Rochelle, Klapmuts annual Capital Budget actually spent by 30 June	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There is no budget allocation for the MTREF period 2023/24. The planning processes have all been concluded.	
TBC	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 4	Ensure the obtaining of development rights for proposed Housing Projects	Obtain development rights, La Motte: Farm 1339, Farm 1158 and Farm 1158/1	Percentage of the La Motte: Farm 1339, Farm 1158 and Farm 1158/1 by 30 June	1 and 2	1	n/a	n/a	n/a	1	n/a*	n/a	n/a	n/a	n/a	An application was submitted to NDoPW&I for a PoA in favour of Stellenbosch Municipality to obtain development rights. There has been no confirmation concerning the POA. Funding has been removed because the land has not been transferred to the municipality.	
D3875	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 4	Housing Projects for Kayamandi Town Centre	Submission of Land Use Rights Application for the Kayamandi Town Centre to the MPT	Number of Land Use Rights Applications for the Kayamandi Town Centre submitted to MPT by 30 June	12, 13, 14 and 15	1	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	Linked to the Housing Pipeline and Mayoral Outcomes. 100% of the capital budget was actually spent by February 2023. The Land Use Application has been submitted to the Department: Land Use Management for submission to MPT for consideration.



PORTFOLIO HUMAN SETTLEMENTS: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3895	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 4	Ensure the obtaining of development rights for existing Housing Projects in Kayamandi.	Obtain development rights for the rectification of 4 existing housing projects in Kayamandi	Percentage spent on Operational Budget by 30 June	12, 13, 14 and 15	90%	90%	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	No power of attorney can be obtained for Project 5B due to the fact that Erf 66 within Project 5B is private property. Therefore, the said matter has been referred to the Directorate: Corporate Services and awaits an outcome. Township establishment was obtained for the other projects, and all diagrams were submitted to the Surveyor General's Office for registration.
D3866	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 4	Ensure the obtaining of development rights for proposed Housing Projects. Jamestown Phases 2 and 3	Finalise the sub-division plan for Jamestown (Phases 2 and 3)	Percentage of the Jamestown, Phases 2 and 3 capital budget actually spent by 30 June	21	90%	90%	90%	n/a*	n/a*	n/a*	😊	😊	n/a	n/a	n/a	Linked to the Housing Pipeline. This is a multi-year project. 100% achieved by 30 June 2023. The land-use application was submitted to the MPT for a decision. 99.48% of the budget was spent by 30 June 2024.



PORTFOLIO HUMAN SETTLEMENTS: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3843	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 4	Ensure the obtaining of development rights for proposed Housing Projects. Erf 64 - Kylemore	To obtain development rights for Erf 64 Kylemore	Number of development right approvals obtained for Erf 64, Kylemore by 30 June	4	1	n/a	n/a	n/a	1	n/a*	n/a	n/a	n/a	😊	n/a	Linked to the Housing Pipeline. Land Use Application submitted to Section: Land Use Management by 30 June 2025. Expenditure will occur as per cashflow and programme. The project is dependent on the approval of funding from the Provincial Department: Infrastructure.
D3874	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 4	Ensure the obtaining of development rights for proposed Housing Projects, Jamestown Phase 4	Obtain development rights for mixed-use development for Jamestown Phase 4	Percentage of the Jamestown, Phase 4 annual capital budget actually spent by 30 June	21	90%	n/a	n/a	n/a	90%	n/a*	n/a	n/a	n/a	😊	n/a	Linked to the Housing Pipeline and Mayoral Outcome. The process for obtaining development rights is ongoing. The service provider is in the process of amending the urban design concept layout.
D3838	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 4	Ensure the obtaining of development rights for proposed Housing Projects, Erf 7001, Cloeteville	To obtain development rights on Erf 7001, Cloeteville to establish GAP housing	Percentage of the Erf 7001, Cloeteville annual capital budget actually spent by 30 June	16 and 17	90%	90%	90%	n/a*	n/a*	n/a*	😊	😊	n/a	n/a	n/a	Linked to the Housing Pipeline Land use rights have been obtained to develop medium- to high-GAP housing opportunities in Cloeteville. The project has progressed into the implementation phase.



PORTFOLIO HUMAN SETTLEMENTS: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3841	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 4	Ensure implementation of the Social Housing Programme (Obtain development rights). Farms 81/2 and 81/9 and Lapland Precinct	Submit quarterly status reports on Social Housing (affordable rental accommodation) on Farms 81/2 and 81/9 and LAP - rental stock Stellenbosch to the Portfolio Chairperson	Number of quarterly status reports on Social Housing (affordable rental accommodation) on Farms 81/2 and 81/9 and LAP - rental stock Stellenbosch submitted to the Portfolio Chairperson	WCO24	20	4	4	4	4	4	😊	😊	😊	😞	n/a	Linked to the Housing Pipeline. A total of 12 reports have been submitted for the period 2022–2025. 2 reports were submitted by 28 February 2026.
D3721	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 5	Ensure annual submission of housing pipeline to MayCo for approval	Submission of the Housing pipeline to the MayCo	Number of Housing Pipelines submitted to the MayCo by 31 May	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	Linked to the TL SDBIP. Target achieved.
D3896	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 5	Ensure Quarterly Reports on the updated Demographics and Service Levels in all Informal Settlements	Annual report submitted to the MayCo on the demographics and Service Levels in all Informal Settlements	Number of annual reports submitted to MayCo on the demographics and Service Levels in all Informal Settlements	WCO24	7	2	2	1	1	1	😊	😞	😞	n/a	n/a	4 reports submitted by 30 June 2023. 1 Report submitted by 30 June 2024. Target not achieved. Target not achieved for the 2024/25 financial year.
D3897	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Ensure Informal Settlement administrative support services in response to disasters within 24 hours	Compilation of a draft verification report of disaster incidents within 24 hours	Percentage of draft verification reports of disaster incidents submitted to Disaster Management within 24 hours	WCO24	80%	80%	80%	80%	80%	80%	😊	😊	😊	n/a	n/a	2022/23: 80% of draft verification reports were submitted within 24 hours by 30 June 2023. 2023/24: 80% of monthly verification reports of disaster incidents were submitted to Disaster Management within 24 hours. The target was achieved in the 2024/25 financial year.



PORTFOLIO HUMAN SETTLEMENTS: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3898	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 5	SFA 5	Ensure Informal Settlement administrative support service in response to court-related eviction matters within agreed timeframes.	Informal settlement service in response to court-related eviction matters within agreed timeframes	Percentage of informal settlements administrative services provided within court agreed on timeframes	WCO24	70%	70%	70%	70%	70%	70%	😊	😊	😊	n/a	n/a	80% achieved by February 2023. 2023/24 and 2024/25: 80% of informal settlements' administrative services were provided within court-agreed timeframes, measured monthly.
D3899	Directorate: Planning and Economic Development	Department: Integrated Human Settlements	NKPA 1	SFA 4	Ensure monitoring of each of the 29 Informal Settlements at least once per week.	Conduct site inspections in all informal settlements at least once per month	Number of site inspections conducted in all informal settlements at least once per month	WCO24	1740	348	348	348	348	348	😊	😊	😞	n/a	n/a	341 site inspections were completed by 30 June 2023. 348 inspections completed by 30 June 2024. Target achieved. Target not achieved in the 2024/25 financial year, with 261 inspections completed.



8.3.2 Portfolio: Rural Management

Table 83: Summary Results: Mayoral Portfolio Rural Management - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	2	2	2	0
😐	Project in progress.	0	0	0	0
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	2
Total IDP Deliverables		2	2	2	2

Table 84: Portfolio Rural Management: 5-Year Plan 2022 – 2027

Project Rating					
	Project completed.		Project in progress.		Not completed / No budget available / District Function / Provincial Function

Portfolio Rural Management: 5-Year Plan 2022 – 2027																			Performance Comment	
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
D3863	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Annual Review of the Municipal Agricultural Land Policy	Review the Municipal Agricultural Land Policy	Number of Municipal Agricultural Land Policies reviewed by 30 June	WCO24	3	1	1	n/a	1	n/a	😊	😊	n/a	n/a	n/a	Linked to the LED Strategy Outcome. The target was adjusted downwards. Target achieved for the 2023/24 financial year. No changes in the policy were required. For the 2025/26 financial year target is to be reported on by 30 June 2026.



Portfolio Rural Management: 5-Year Plan 2022 – 2027																			Performance Comment	
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
D3862	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Facilitate the allocation of municipal agricultural land to emerging farmers	Allocation of Municipal Agricultural Land to emerging farmers	Number of municipal agricultural land allocated to emerging farmers by 30 June	WCO24	8	2	2	2	1	1	😊	😊	😊	n/a	n/a	<p>Linked to the LED Strategy Outcome. 16 farming applications have been received. An item was prepared for the Council, and the four portions were approved, and the land was allocated to the successful applicants.</p> <p>The target was achieved in the 2023/24 financial year.</p> <p>2 portions of land were allocated to emerging farmers:</p> <p>Council Meeting: 25 October 2023 Portions 502BH: 17 and 18 Portions 502AU</p> <p>Council Meeting: 29 November 2023 Portions: 502BH 9 and 10, 23 and 24.</p> <p>The target has been reviewed and downward adjusted to 1 piece of land for the 2025/26 and 2026/27 financial years.</p>



Portfolio Rural Management: 5-Year Plan 2022 – 2027																			Performance Comment	
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year target	Target					Progress Rating					
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
D2826	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Develop a Rural Economic Development Strategy	Develop a Rural Economic Development Strategy	Number of Rural Economic Development Strategies developed by 30 June	WCO24	1	n/a	n/a	1	n/a	n/a	n/a	n/a	🟢	n/a	n/a	The revised target date has been adjusted from 2023/24 to 2024/25. Target achieved.
n/a	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Review of a Rural Economic Development Strategy	Review of a Rural Economic Development Strategy	Number of Rural Economic Development Strategies reviewed by 30 June	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The targets were adjusted for the outer financial years and the 5-year target.



8.3.3 Portfolio: Sport, Youth and Culture

Table 85: Summary Results: Mayoral Portfolio Youth, Sport, and Culture - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	1	2	1	0
😐	Project in progress.	0	0	0	0
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	2
Total IDP Deliverables		1	2	1	2

Table 86: Portfolio Youth, Sport and Culture: 5-Year Plan 2022 – 2027

Project Rating																				
😊	Project completed.			😐	Project in progress.		😞	Not completed / No budget available / District Function / Provincial Function												
Portfolio Youth, Sport and Culture: 5-Year Plan 2022 – 2027																			Performance Comment	
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
TBC	Directorate: Community and Protection Services	Department: Community Services	NKPA 5	SFA 5	Revise the agreements with each Sports Council	Submission of revised agreements with each Sports Council to the Municipal Manager	Number of revised agreements with each Sports Council submitted to the Municipal Manager by 30 June	WCO24	15	n/a	15	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Target achieved.
D3996	Directorate: Community and Protection Services	Department: Community Services	NKPA 5	SFA 5	Compilation of a Sports Facilities Master Plan	Submission of a Sport Facilities Master Plan to the Municipal Manager	Number of Sport Facilities Master Plans submitted to the Municipal Manager 30 June	WCO24	1	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	Target to be reported on by 30 June 2026.
D3618	Directorate: Community and Protection Services	Department: Community Services	NKPA 1	SFA 1	Compile a list of outstanding / upgrades to be done at Sports facilities.	Compilation of a status quo report for Sports Facilities and Community Halls	Number of Sports Facilities and Community Halls status quo reports compiled by 30 June	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	Target achieved.



8.3.4 Portfolio: Planning, LED, and Tourism

Table 87: Summary Results: Mayoral Portfolio Planning, LED, and Tourism- IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	21	18	20	4
😐	Project in progress.	0	0	0	3
😞	Not completed / No budget available / District Function / Provincial Function	4	2	1	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	14
Total IDP Deliverables		25	20	21	21

Table 88: Portfolio Planning, LED, and Tourism: 5-Year Plan 2022 – 2027

			Project Rating																	
😊	Project completed.		😐	Project in progress.		😞	Not completed / No budget available / District Function / Provincial Function													
PORTFOLIO PLANNING, LED, and TOURISM: 5-YEAR PLAN 2022 – 2027																				Performance Comment
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3901	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 1	Review of the SBM Municipal Planning By-law Annually	Review of the SBM Municipal Planning By-Law	Number of SBM Planning By-Laws reviewed by 30 June	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.
D3902	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 1	SBM Municipal Planning By-law	Amendment of the Zoning Scheme By-Law	Number of amendments of the Zoning Scheme By-Law by 30 June	WCO24	1	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	😐	n/a	Target adjusted to the 2025/26 financial year. Workshops are still being held with various stakeholders within the Stellenbosch Municipal area before the final submission to the Council by 30 June 2025.



PORTFOLIO PLANNING, LED, and TOURISM: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3901	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 5	Implement and Annually Review the SBM Integrated Zoning Scheme	Review SBM Zoning Scheme By-law	Number of SBM Zoning Schemes By-law reviewed by 30 June	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved. The new amended Zoning Scheme By-law is to be implemented in the 2025/26 financial year.
D3902	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 5	Develop and Update the SBM Zoning Scheme Register and Zoning Map	Updating the SBM Zoning Scheme Register and Zoning Map	Number of SBM Zoning Scheme Registers and Zoning Maps updated by 30 June	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	The Zoning Scheme Register, and maps are updated daily.
D3903	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 5	Ensure Implementation of Land Use Management Electronic Application Management System)	Conduct an Annual Performance Assessment of the implementation of the Land Use Management Electronic Application Management System	Number of annual performance assessments of the Land Use Management Electronic Application Management System conducted by 30 June	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	The target was achieved for the 2023/24 financial year. 1 assessment completed for the Land Use Management Electronic Application Management System by 30 June 2025.
n/a	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 5	Implement annually approved LUM and BDM Client Communication and Consultation Plan.	Compilation of a communication plan for the Department: Development Management	Number of communication plans compiled for Department: Development Management by 31 March	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	



PORTFOLIO PLANNING, LED, and TOURISM: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3386	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 5	Perform a LUM and BDM Policy and Guideline and SOP Review and Needs Assessment Annually.	Compilation of an annual report on the policy / guideline / SOP needs assessment for the Department: Development Management	Number of annual reports compiled on the policy / guideline / SOP needs assessment for the Department: Development Management by 31 March	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	Linked to the Municipal Manager Outcome. Target achieved.
D3718	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 1	Percentage of Land-use applications considered by the Municipal Planning Tribunal (MPT) within 120 days from the conclusion of the administrative processing of the application	Land-use applications considered by the Municipal Planning Tribunal (MPT) within 120 days from the conclusion of the administrative processing of the application	Land-use applications considered by the Municipal Planning Tribunal (MPT) within 120 days from the conclusion of the administrative processing of the application	WCO24	75%	75%	75%	75%	75%	75%	😊	😊	😊	n/a	n/a	Linked to the Top Layer SDBIP. 100% achieved by 30 June 2023. 87.50% achieved by 30 June 2024. 77.75% achieved by 30 June 2025.
D3654	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 1	Percentage of land-use applications considered by the Authorised Official within 120 days after having a complete land-use application submission	Land-use applications considered by the Authorised Official within 60 days after a complete land-use application submission	Percentage of land-use applications considered by an Authorised Official within 60 days after a complete land-use application submission	WCO24	60%	60%	60%	60%	60%	60%	😞	😞	😊	n/a	n/a	37.25% achieved by 30 June 2023. 45.25% achieved by 30 June 2024. Resources are not adequate to address the workload effectively. 60% achieved in the 2024/25 financial year.



PORTFOLIO PLANNING, LED, and TOURISM: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D2626	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 5	Implement Annually approved LUM and BD, Client Charter.	Development of a Client Charter for the Department: Development Management	Number of Client Charters for the Department: Development Management developed by 31 March	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.
D2626	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 5	Implement Annually approved LUM and BD, Client Charter.	Review of the Client Charter for the Department: Development Management	Number of Client Charters for the Department: Development Management reviewed by 31 March	WCO24	4	n/a	1	1	1	1	n/a	😊	😊	😊	n/a	Target achieved.
D3726	Directorate: Planning and Economic Development	Department: Development Management	NKPA 5	SFA 1	Percentage of building plan applications of <500sqm processed within 30 days after the date of receipt	Building plan applications of <500sqm decided on within 30 days after the date of receipt	Building plan applications of <500sqm decided on within 30 days after the date of receipt	WCO24	75%	60%	60%	60%	75%	75%	😞	😊	😊	n/a	n/a	Linked to the Top Layer SDBIP 46.55% achieved by 30 June 2023 62.86% achieved by 30 June 2024 The target has been increased for the outer financial years. 87.52% achieved by June 2025.
D2653	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 1	Review, Amend and Update the Municipal Spatial Development Framework Annually	Review the Municipal Spatial Development Framework	Number of Municipal Spatial Development Frameworks reviewed by 31 March	WCO24	1	1	1	1	1	1	😊	😊	😊	n/a	n/a	Linked to TL SDBIP and Mayoral Outcome Target achieved.



PORTFOLIO PLANNING, LED, and TOURISM: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3880	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 1	Development of Local Spatial Development Frameworks for the 10 small towns	Development of Local Spatial Development Frameworks for the 10 small towns	Number of Local Spatial Development Frameworks developed for all 10 small towns by 30 September	WCO24	5	n/a	n/a	1	2	2	n/a	n/a	🔴	🟡	n/a	Linked to the Mayoral Outcome Targets adjusted. Targets adjusted to 5 local SDFs for the period 2022 – 2027. The tender process for the Dwarsriver local SDF has been completed. The Koelenhof local SDF will be done in partnership with the private sector. Target not achieved for the 2024/25 financial year.
TBC	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 5	Development of a Spatial Information Performance Management System	Implementation of a Spatial Information Performance Management System	Number of Spatial Information Performance Management Systems implemented by 31 March	WCO24	1	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	Linked to the Mayoral Outcome.
D3906	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 5	Submission of Feasibility Report for possible Land Banking (Including buildings)	Submission of Feasibility Report for possible Land Banking (Including buildings)	Number of Feasibility Reports for possible Land Banking (Including buildings) submitted by 30 June	WCO24	1	n/a	1	n/a	n/a	n/a	n/a	🟢	n/a	n/a	n/a	One report was completed for the 2023/24 financial year.
D3876	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 1	Facilitate, and coordinate the enablement of approved Catalytic Initiatives	Development of an ATC Local Spatial Development Framework	Number of ATC Local Spatial Development Frameworks developed by 30 September	WCO24	1	1	n/a	n/a	n/a	n/a	🟢	n/a	n/a	n/a	n/a	Target achieved. Linked to the Mayoral Outcome.



PORTFOLIO PLANNING, LED, and TOURISM: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3883	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 1	Develop and review the Inclusionary Zoning Policy	Development of an Inclusionary Zoning Policy	Number of Inclusionary Zoning Policies developed by 30 June	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Linked to the TL SDBIP and Mayoral Outcome. Target achieved by 27 June 2023.
D3399	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 5	Review and Update the Heritage Resource Inventory for Stellenbosch Municipality	Update Heritage Resource Inventory of the Stellenbosch Municipality	Number of Heritage Resource Inventories of the Stellenbosch Municipality updated by 31 March	WCO24	3	n/a	n/a	1	1	1	n/a	n/a	😊	n/a	n/a	Target achieved.
D3401	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 5	Provision of comments i.r.o. land use applications and building plans within 30 days	Provision of comments i.r.o. land use applications and building plans within 30 calendar days	Percentage of plans commented on i.r.o land use applications and building plans within 30 calendar days	WCO24	80%	80%	80%	80%	80%	80%	😞	😞	😊	n/a	n/a	65.04% achieved by 30 June 2023. 78.33% of the target was achieved in the 2023/24 financial year. 81.67% achieved by 30 June 2025. Approvals are dependent on interdepartmental comments as well as internal capacity constraints with historic backlogs.
D3398	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 5	Establish and Convene the Conservation Advisory Committee monthly	Establish the Conservation Advisory Committee	Number of Conservation Advisory Committees established by 30 September	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.
D3983	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 5	Develop and review the Outdoor advertising, Poster and Signage By-law Annually	Develop an Outdoor advertising, Poster and Signage By-law	Number of Outdoor advertising, Poster and Signage By-laws developed by 31 December	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.



PORTFOLIO PLANNING, LED, and TOURISM: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3983	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 5	Develop and review the Outdoor advertising, Poster and Signage By-law Annually	Review the Outdoor advertising, Poster and Signage By-law	Number of Outdoor advertising, Poster and Signage By-laws reviewed by 31 March	WCO24	2	n/a	n/a	1	n/a	1	n/a	n/a	😊	n/a	n/a	Target achieved in the 2024/25 financial year.
D3911	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 5	Develop a GIS and Spatial Information Policy	Development of a GIS and Spatial Information Policy	Develop a GIS and Spatial Information Policies developed by 30 June	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.
D3376	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 5	Update the Municipality's cadastral dataset quarterly	Updating of the municipality's cadastral dataset	Number of quarterly updates of the municipality's cadastral datasets	WCO24	20	4	4	4	4	4	😊	😊	😊	n/a	n/a	12 updates were completed by 30 June 2023. 36 updates of the municipality's cadastral datasets were completed in the 2023/24 financial year. 30 updates completed by 30 June 2025.
D3377	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 5	Update the Municipality's Property Register quarterly	Updating of the municipality's Property Register	Number of quarterly updates of the municipality's Property Registers	WCO24	20	4	4	4	4	4	😊	😊	😊	n/a	n/a	12 updates were completed by 30 June 2023. 34 updates of the property register were completed in the 2023/24 financial year. 30 updates completed by 30 June 2025.



PORTFOLIO PLANNING, LED, and TOURISM: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3378	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 5	Update the Electronic Metadata Catalogue Quarterly	Updating of the Electronic Metadata Catalogue	Number of quarterly updates of the Electronic Metadata Catalogue	WCO24	20	4	4	4	4	4	😊	😊	😊	n/a	n/a	4 updates were completed by 30 June 2023. 7 updates of the Electronic Metadata Catalogue were completed in the 2023/24 financial year. 5 updates completed by 30 June 2025.
D3912	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 5	SFA 5	Facilitate Municipal GIS Forum Meetings	Facilitate Municipal GIS Forum Meetings	Number of Municipal GIS Forum Meetings facilitated by 30 June	WCO24	20	4	4	4	4	4	😊	😊	😊	n/a	n/a	4 meetings were attended by 30 June 2023. 6 meetings were facilitated in the 2023/24 financial year. 5 meetings were facilitated by 30 June 2025.



PORTFOLIO PLANNING, LED, AND TOURISM: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3785	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Develop and review the Economic Development Strategy Annually	Review of the Economic Development Strategy	Number of Economic Development Strategies reviewed by 31 May	WCO24	4	n/a	1	1	1	1	n/a	😊	😊	n/a	n/a	Linked to the LED Strategy and Mayoral Outcome. Target achieved for the 2023/24 and 2024/25 financial years.
n/a	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Develop and review a Tourism Development policy annually	Review of the Tourism Policy	Number of Tourism Policies reviewed by 31 March	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Tourism Policy forms part of the LED Strategy. The Tourism Strategy is incorporated in the LED Strategy.
D3855	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Functional and Efficient Economic Development and Tourism System Develop a Filming and Events Policy	Develop a Filming and Events Policy By-law	Number of Filming and Events Policy By - Law developed by 31 March	WCO24	1	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Filming and Event By-Law approved on 24 April 2024, and promulgated on 24 June 2024.
TBC	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Develop and review a Filming and Events Policy annually	Review of the Filming and Events By - Law	Number of Filming and Events By - Law reviewed by 31 March	WCO24	1	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	Target adjusted to be aligned with the promulgated date of the by-law.
D3833	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Develop and update the Annual Events Calendar for Stellenbosch Municipality	Develop an Annual Events Calendar for Stellenbosch Municipality	Number of Annual Events Calendars developed for the Stellenbosch Municipality by 31 December	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Linked to the Mayoral Outcome. Target achieved.



PORTFOLIO PLANNING, LED, AND TOURISM: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3833	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Develop and update the Annual Events Calendar for Stellenbosch Municipality	Update the Annual Events Calendar for Stellenbosch Municipality	Number of Annual Events Calendars updated for Stellenbosch Municipality by 31 December	WCO24	4	n/a	1	1	1	1	n/a	😊	😊	😊	n/a	Target achieved. 3 updated annual events calendars submitted within the period 2022 – 2025.
D3406	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Perform an annual Economic Development Policy and Guideline and SOP Review and Needs Assessment. Compilation of an annual report on the policy / guideline / SOP needs assessment for Economic Development	Compilation of an annual report on the policy / guideline / SOP needs assessment for Economic Development	Number of annual reports on the policy / guideline / SOP needs assessments compiled for Economic Development by 31 July	WCO24	5	1	1	1	1	1	😞	😊	😊	😊	n/a	Linked to the Mayoral Outcome. Target achieved.



PORTFOLIO PLANNING, LED, AND TOURISM: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3417	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Percentage of Business License Applications processed within 30 days.	Finalised Business License Application within 30 days	Percentage of Business License Applications finalised within 30 days of the receipt of a completed application	WCO24	90 %	90%	90%	90%	90%	90%	😊	😊	😊	n/a	n/a	Linked to the Mayoral Outcome. 172.50% achieved by 30 June 2023. 90% of the target was achieved in the 2023/24 financial year. Targets for 2024/25 and the outer financial years have been adjusted downwards. 75% of the target was achieved for the 2024/25 financial year.
D3719	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Facilitate the provision of training opportunities to Entrepreneurs and SMMEs	Training opportunities are provided for entrepreneurs and Small, Medium and Micro Enterprises	Number of training opportunities provided for entrepreneurs and Small, Medium and Micro Enterprises by 30 June	WCO24	20	4	4	4	4	4	😊	😊	😊	😊	n/a	22 training opportunities were provided by 30 June 2023. 27 training opportunities were provided in the 2023/24 financial year. SEDA = 1 x cooperative training session facilitated. Start-Up Tribe = 22 training courses facilitated with 200 participants in total. (June 2024). 14 training opportunities provided by 30 June 2025 To date, 39 training opportunities have been provided in the 2025/26 financial year.



PORTFOLIO PLANNING, LED, AND TOURISM: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3717	Directorate: Planning and Economic Development	Department: Development Planning	NKPA 3	SFA 1	Number of jobs created through the Municipality's EPWP (public and / or private)	The number of jobs created through the municipality's local economic development initiatives including capital projects (NKPI Proxy - MSA, Reg. S10(d))	Number of job opportunities created through the municipality's local economic development initiatives including capital projects by 30 June	WCO24	5800	1400	1100	1100	1100	1100					n/a	<p>Linked to the LED Strategy, Mayoral Outcome, and Top Layer SDBIP.</p> <p>1 449 job opportunities were created by 30 June 2023.</p> <p>1695 job opportunities were created in the 2023/24 financial year.</p> <p>1341 opportunities were created in the 2024/25 financial year.</p> <p>To date, 770 jobs have been created in the 2025/26 financial year.</p>



8.3.5 Portfolio: Financial Services

Table 89: Summary Results: Mayoral Portfolio Financial Services - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	4	4	3	0
😐	Project in progress.	0	0	0	0
😞	Not completed / No budget available / District Function / Provincial Function	0	0	1	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	4
Total IDP Deliverables		4	4	4	4

Table 90: Portfolio Financial Services: 5-Year Plan 2022 – 2027

Project Rating																		
😊	Project completed.			😐	Project in progress.			😞	Not completed / No budget available / District Function / Provincial Function									

Portfolio Financial Services: 5-Year Plan 2022 – 2027																			Performance Comment	
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
D3831	Directorate: Financial Services	Department: Financial Management Services	NKPA 3	SFA 1	Maintain a Clean Audit from the AG each financial year	Receive an unqualified audit opinion from the AGSA	Number of unqualified audit opinions from AGSA received by 30 November	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	Target achieved.



PORTFOLIO FINANCIAL SERVICES: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3101	Directorate: Financial Services	Department: Financial Management Services	NKPA 4	SFA 5	Importance of S71 engagements	Conduct monthly Section 71 engagements with Directorates	Number of monthly Section 71 engagements conducted with Directorates	WCO24	170	10	40	40	40	40	😊	😊	😊	n/a	n/a	12 Section 71 engagements were conducted by 30 June 2023. 47 MFMA Section 71 engagements were conducted for the 2023/24 financial year. Target achieved for the 2024/25 financial year. 40 engagements conducted.
TBC	Directorate: Financial Services	Department: Financial Management Services	NKPA 4	SFA 5	Specifically ensuring that the status of Capital projects that were recorded as work in progress in the previous financial year per directorate are being completed on time	Manage and administer the submission of a report on policies and by-laws to the MayCo for Stellenbosch Municipality	Number of quarterly reports regarding the management and implementation of the Prioritisation Platform submitted to the Management Forum	WCO24	4	n/a	n/a	n/a	n/a	4	n/a	n/a	n/a	n/a	n/a	



PORTFOLIO FINANCIAL SERVICES: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3592	Directorate: Financial Services	Department: Revenue and Expenditure	NKPA 4	SFA 5	Revenue Enhancement strategy	Implementation of the adopted Revenue Enhancement Strategy	Number of actions implemented as identified in the Revenue Enhancement Strategy by 30 June	WCO24	18	2	4	4	4	4	😊	😊	😞	n/a	n/a	4 actions implemented by 30 June 2023. 4 actions implemented by 28 February 2024. Target not met for the 2024/25 financial year. Target not met. 3 revenue enhancement strategies implemented
D3699	Directorate: Financial Services	Department: Financial Management Services	NKPA 4	SFA 5	Existing Policies and By-laws are reviewed regularly and implemented	Submit a report on policies and by-laws to the MayCo	Number of reports submitted to the MayCo on policies and by-laws by 31 March	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	Target achieved.



8.3.6 Portfolio: Community Development and Protection Services

Table 91: Summary Results: Mayoral Portfolio Community Development and Protection Services - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	9	6	10	0
😐	Project in progress.	0	0	0	3
😞	Not completed / No budget available / District Function / Provincial Function	2	2	1	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	7
Total IDP Deliverables		11	8	10	10

Table 92: Portfolio Community Development and Protection Services: 5-Year Plan 2022 – 2027

Project Rating																					
😊	Project completed.				😐	Project in progress.				😞	Not completed / No budget available / District Function / Provincial Function										

Portfolio Community Development and Protection Services: 5-Year Plan 2022 – 2027																			Performance Comment	
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
TBC	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Satellite Fire Station - South (Major Fire Pumper with CAFS)	Completion of the Satellite Fire Station in Jamestown	Number of the Satellite Fire Station in Jamestown completed by 30 June	WCO24	1	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	This is part of the project of the PMU. The new target date is set for 2026/27.
D3574	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Incident Command Vehicle - DM	Procurement of a Major Fire Pumper with CAFS	Number of Major Fire Pumpers with CAFS procured by 31 March	WCO24	1	n/a	1	n/a	n/a	n/a	n/a	😞	n/a	n/a	n/a	Purchasing was cancelled due to funding moved. (COVID)



PORTFOLIO COMMUNITY DEVELOPMENT AND PROTECTION SERVICES: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3611	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Camera Master Plan (CCTV / LPR)	Spending of the Capital Budget on CCTV cameras and equipment for the Department: Protection Services	Percentage of the Capital Budget on CCTV cameras and equipment for the Department: Protection Services by	WCO24	90%	90%	90%	90%	90%	90%					n/a	Linked to the Mayoral Outcome. Actual spending was 0.22% for 2023/24 due to the tender not being finalised. Due to the tender not being concluded, the actual spending for the financial year ending December 2024 is 0.55%. The CCTV camera tender has been finalised, and the department is in the process for the repair of the CCTV cameras in the 2025/26 financial year.
NEW	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Tactical Reaction Unit (TRU)	Appointment of Law Enforcement Officers (Tactical Reaction Unit (TRU)))	Number of Law Enforcement Officers (TRU) appointed by 30 June	WCO24	48	n/a	n/a	n/a	48	n/a	n/a	n/a	n/a		n/a	Linked to the Mayoral and Municipal Manager's Outcomes The Municipality made funding available for the initiative. To date, 37 of the 48 approved staff positions have been filled.



PORTFOLIO COMMUNITY DEVELOPMENT AND PROTECTION SERVICES: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
n/a	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Traffic Pound	Completion of the Traffic Pound registration process	Number of Traffic Pound registration processes completed by 30 June	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	No confirmation has been received on funding for this project.
D3812	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Neighbourhood Watch Support	Spending of the Registered Neighbourhood Watches capital budget	Percentage of the Registered Neighbourhood Watches capital budget actually spent by 30 June	WCO24	90%	90%	90%	90%	n/a	n/a	😊	😊	😊	n/a	n/a	The funds could not be converted to the operating budget. The department is awaiting delivery of the kiosks in the 2024/25 financial year. The targets for the 2025/26 and 2026/27 financial years have been revised to reflect the unavailability of capital funding.
n/a	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Rent a Cop Implementation	Not Applicable	Not Applicable	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Rent a Cop Programme is dependent on business buy-in.
n/a	Directorate: Community and Protection Services	Department: Protection Services	NKPA 1	SFA 3	Auxiliary (Reservist) Peace Officer Implementation	Not Applicable	Not Applicable	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A policy is in place. Individuals need to sign up for the programme.
D3827	Directorate: Community and Protection Services	Department: Protection Services	NKPA 3	SFA 1	Processing of filming and events applications within 30 days	Attend to Events Applications within 7 working days after the date of receipt	Percentage of Events applications attended to within 7 working days after the date of receipt	WCO24	75% per annum	75%	75%	75%	75%	75%	😞	😊	😊	n/a	n/a	The target was achieved for the 2023/24 and 2024/25 financial years.



Portfolio Community Services: 5-Year Plan 2022 – 2027																			Performance Comment	
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
D3814	Directorate: Community and Protection Services	Department: Community Development	NKPA 5	SFA 5	Reporting on progress made with the implementation of the policy and policy objectives to MM and Council	Submit Universal Access progress reports to the MayCo	Number of Universal Access progress reports submitted to the MayCo by 31 May	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	Target achieved.
D3486	Directorate: Community and Protection Services	Department: Community Development	NKPA 5	SFA 5	Training different departments on the requirements of UA and how to implement the theory in context:	Conduct inter-departmental Universal Access training	Number of inter-departmental Universal Access training conducted by 30 June	WCO24	8	6	n/a	n/a	1	1	😊	n/a	n/a	n/a	n/a	Target for the 5-year period has been increased. Target achieved.
D3815	Directorate: Community and Protection Services	Department: Community Development	NKPA 5	SFA 5	Develop a GIS map of all DPOs (Disability Persons Organisations)	Submission of the completed GIS map of all DPOs to the MayCo	Number of completed GIS maps of all DPOs submitted to the MayCo by 30 June	WCO24	5	1	1	1	1	1	😊	😊	😊	n/a	n/a	Target achieved.
D3496	Directorate: Community and Protection Services	Department: Community Development	NKPA 5	SFA 5	GIS mapping and plotting of ECDs and their registration status	Updating of ECD facilities per ward on the Geographic Information System (GIS)	Number of ECD facilities per ward updated on the GIS, measured monthly	WCO24	600	120	120	120	120	120	😊	😊	😊	😬	n/a	128 updates completed by 30 June 2023. 120 updates were completed by 30 June 2024. 124 updates were completed by 30 June 2025. To date, 60 updates have been completed for the 2025/26 financial year.
D3484	Directorate: Community and Protection Services	Department: Community Development	NKPA 5	SFA 5	SOP development: Stellenbosch ECD registration process – develop information leaflet	Develop an SOP for the registration of ECD Centres	Number of SOPs developed for the registration of ECD Centres 28 February	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Linked to the Mayoral Outcome. Target achieved in March 2023.



PORTFOLIO COMMUNITY SERVICES: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	Directorate: Community and Protection Services	Department: Community Development	NKPA 5	SFA 5	ECD Policy Review	Submission of the reviewed ECD Policy to the MayCo	Number of reviewed ECD policies submitted to the MayCo by 30 June	WCO24	1	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	The policy requires a review every 5 years. Target to be reported on by 30 June 2027.
D3818	Directorate: Community and Protection Services	Department: Community Development	NKPA 5	SFA 5	First Aid Training	Facilitation of First Aid Training for all Early Childhood Development Practitioners	Number of First Aid Training facilitated to all Early Childhood Development Practitioners by 30 June	WCO24	6	2	1	1	1	1	😊	😊	😊	n/a	n/a	2 completed by 30 June 2023. 2 completed by 30 June 2024. 2 training sessions completed by 30 June 2025. Target achieved.
D3819	Directorate: Community and Protection Services	Department: Community Development	NKPA 5	SFA 5	Health and Safety Training (COVID-19 readiness)	Facilitation of Health and Safety Training sessions	Number of Health and Safety training workshops facilitated by 30 June	WCO24	3	1	n/a	1	n/a	1	😊	n/a	😊	n/a	n/a	Target achieved. 2 training sessions completed for the 2022 – 2025 period.
D3490	Directorate: Community and Protection Services	Department: Community Development	NKPA 5	SFA 5	Establish a Child Protection Forum in collaboration with NGOs	Establishment of Child Protection Forum	Number of Child Protection Forums established by 31 May	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.
D3907	Directorate: Community and Protection Services	Department: Community Development	NKPA 5	SFA 5	Establishment of a Junior Town Council (JTC)	Establishment of a Junior Town Council (JTC)	Number of Junior Town Council (JTC) established by 30 June	WCO24	1	n/a	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	Target achieved.
D3908	Directorate: Community and Protection Services	Department: Community Development	NKPA 5	SFA 5	Capacity Building for Junior Town Council (JTC)	Facilitate Capacity Building workshops for the Junior Town Council (JTC)	Number of Capacity Building workshops facilitated for the Junior Town Council (JTC) by 31 May	WCO24	6	n/a	n/a	1	1	4	n/a	n/a	😊	n/a	n/a	Target achieved for the 2024/25 financial year.



PORTFOLIO COMMUNITY SERVICES: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	Directorate: Community and Protection Services	Department: Community Development	NKPA 5	SFA 5	Drafting of Youth Policy	Submission of a Youth Policy to the MayCo	Number of Youth Policies submitted to the MayCo by 30 June	WCO24	1	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	



8.3.7 Portfolio: Corporate Services

Table 93: Summary Results: Mayoral Portfolio Corporate Services - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	2	1	1	0
😐	Project in progress.	0	0	0	1
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	0
Total IDP Deliverables		2	1	1	1

Table 94: Portfolio Corporate Services: 5-Year Plan 2022 – 2027

Project Rating																				
😊	Project completed.			😐	Project in progress.		😞	Not completed / No budget available / District Function / Provincial Function												
PORTFOLIO CORPORATE SERVICES: 5-YEAR PLAN 2022 – 2027																			Performance Comment	
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year target	Target					Progress Rating					
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
D3026	Directorate: Corporate Services	Section: Properties Management and Municipal Building Maintenance	NKPA 5	SFA 5	Review the Property Management Policy, especially the outdoor dining aspect	Submission of revised Draft Property Management Policy to the Municipal Manager	Number of new Draft Property Management Policies submitted to the Municipal Manager by 31 May	WCO24	1	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	The draft policy was submitted to the Director: Corporate Services.
D3013	Directorate: Corporate Services	Section: Properties Management and Municipal Building Maintenance	NKPA 5	SFA 5	Upgrade Makupula Community Hall	Completion of the Makupula Community Hall	Number of community halls completed by 30 June	15	1	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	😐	n/a	A consultant was appointed, and a construction tender was advertised. Technical evaluation is in progress for the construction tender to be awarded. The construction will be for seven-month period.



PORTFOLIO CORPORATE SERVICES: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
n/a	Directorate: Corporate Services	Section: Properties Management and Municipal Building Maintenance	NKPA 5	SFA 5	Structural improvement of Van Der Stel Sports Ground	Completion of the structural improvements of the Van De Stel Sports Ground	Number of Van der Stel Sports grounds improvements completed by 30 June	11	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Council resolved to lease property to Stellenbosch Football Club for 30 years and will take over the upgrade and maintenance.
D3013	Directorate: Corporate Services	Section: Properties Management and Municipal Building Maintenance	NKPA 5	SFA 5	Structural upgrade of the Jamestown ward office	Completion of the structural upgrade of the Jamestown ward office	Number of Jamestown Ward Offices upgraded by 30 June	21	1	n/a	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	Target achieved. The structural improvements were completed by 30 June 2025.
D3013	Directorate: Corporate Services	Section: Properties Management and Municipal Building Maintenance	NKPA 5	SFA 5	Corridor structural upgrade	Completion of Kayamandi Corridor structural upgrade	Number of Kayamandi Corridors upgraded by 30 June	12	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.
D3013	Directorate: Corporate Services	Section: Properties Management and Municipal Building Maintenance	NKPA 1	SFA 1	Upgrade of the New Space on Ryneveld Street	Complete the upgrade of the New Office Space in Ryneveld Street	Number of new office spaces upgraded in Ryneveld Street by 30 June	8	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.



8.3.8 Portfolio: Infrastructure Services

Table 95: Summary Results: Mayoral Portfolio Infrastructure Services - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	3	7	6	0
😐	Project in progress.	0	0	0	1
😞	Not completed / No budget available / District Function / Provincial Function	2	1	1	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	4
Total IDP Deliverables		5	8	7	5

Table 96: Portfolio Infrastructure Services: 5-Year Plan 2022 – 2027

Project Rating					
😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function

Portfolio Infrastructure Services: 5-Year Plan 2022 – 2027																			Performance Comment	
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
n/a	Directorate: Infrastructure Services	Department: Electrical Services	NKPA 1	SFA 2	Alternative energy supply: Purchasing Electricity from the Public	Develop a policy to allow purchasing of electricity from the public	Number of policies to be developed to allow purchasing of electricity from the public by 30 June	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality is purchasing electricity from its customers in the form of credits. To develop a policy, the regulatory environment (MFMA) does not allow for this at present.	
TBC	Directorate: Infrastructure Services	Department: Electrical Services	NKPA 1	SFA 2	Alternative energy supply: Purchasing Electricity from the Public	Crediting of electricity to the public	Percentage of Energy Kwh credited to the Public/(Total energy (Kwh) credited to consumers)	WCO24	0.34%	n/a	0.34%	0.34%	0.34%	0.34%	n/a	😊	😊	😊	n/a Linked to the IDP deliverable for the development of the policy. The municipality is crediting from the public what is fed back to the grid.	



PORTFOLIO INFRASTRUCTURE SERVICES: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3939	Directorate: Infrastructure Services	Department: Electrical Services	NKPA 1	SFA 2	Alternative energy supply: Purchasing Electricity from Internal IPPs	Advertisement of an IPP tender	Number of IPP tenders advertised by 31 March	WCO24	2	n/a	1	1	n/a	n/a	n/a	😊	😊	n/a	n/a	2023/24: Target achieved. 2024/25: Target achieved.
TBC	Directorate: Infrastructure Services	Department: Electrical Services	NKPA 1	SFA 2	Alternative energy supply: Purchasing Electricity from external IPPs	Purchasing of Energy from external IPPs	Percentage of Energy Purchased from IPP / (Total energy purchased)	WCO24	30%	n/a	n/a	n/a	n/a	30%	n/a	n/a	n/a	n/a	n/a	1 x 20MW IPP tender is conditionally awarded but pending public participation, whereafter development rights are to be obtained.
TBC	Directorate: Infrastructure Services	Department: Waste Management	NKPA 1	SFA 2	Alternative energy supply: Methane Mining	Appointment of a service provider for the Extraction of Methane from Cell 3	Number of service providers appointed for the Extraction of Methane from Cell 3 by 31 March	WCO24	1	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Target achieved.
n/a	Directorate: Infrastructure Services	Department: Waste Management	NKPA 1	SFA 2	Alternative energy supply: Wet Waste Anaerobic Digestion (AD) Plant	Conclusion of a contract for diverting 50% of Organic Waste and generating electricity	Number of contracts concluded for diverting 50% of Organic Waste and generating electricity by 30 June	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The feasibility study was conducted, and the project was found not to be feasible.



PORTFOLIO INFRASTRUCTURE SERVICES: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3725	Directorate: Infrastructure Services	Department: Waste Management	NKPA 1	SFA 2	Recycling from source: Stellenbosch municipality to provide residents with bins and bags to collect and separate organic waste and recyclable material to be collected by the municipality	Expansion of the recycling programme	Number of recycling programmes expanded by 30 June	WCO24	9	2	2	1	2	2	🔴	🔴	🟢	n/a	n/a	<p>Target adjusted for the 2024/25 financial year.</p> <p>2023/24: Target not achieved. 1 area was added due to contractual delays; therefore, the overall 5-year target is reduced to 9 areas.</p> <p>2024/25: One programme was implemented. Target achieved.</p>
D3941	Directorate: Infrastructure Services	Department: Waste Management	NKPA 1	SFA 2	Recycling from source: Stellenbosch municipality to provide residents with bins and bags to collect and separate organic waste and recyclable material to be collected by the municipality	Implementation of an organic waste diversion initiative	Number of organic waste diversion initiatives implemented by 30 June	WCO24	4	n/a	1	1	1	1	n/a	🟢	🟢	n/a	n/a	<p>Target achieved.</p> <p>1 organic waste diversion initiative was implemented by 30 June 2024.</p> <p>2024/25: Target achieved. 2 organic waste minimisation projects were implemented by 30 June 2025.</p>



PORTFOLIO INFRASTRUCTURE SERVICES: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3328	Directorate: Infrastructure Services	Department: Water and Wastewater Services	NKPA 1	SFA 4	Pre-paid or "capped" water meters: Households are to be fitted with pre-paid water meters to reduce and prevent water wastage.	Installation of water management devices	Number of water management devices installed by 30 June	WCO24	500	300	50	50	50	50				n/a	n/a	<p>The devices are being rolled out to non-paying or high-usage water customers.</p> <p>175 water management devices were installed by 30 June 2023. The devices are installed when required.</p> <p>Target achieved for the 2023/24 financial year. 427 water demand management devices installed.</p> <p>The devices are being rolled out to non-paying or high-usage water customers.</p> <p>A budget adjustment is being made to increase roll-out in the outer financial years, if required.</p>



PORTFOLIO INFRASTRUCTURE SERVICES: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
TBC	Directorate: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	NKPA 1	SFA 1	Parking areas for park-and-ride purposes to create adequate parking spaces for people working in and visiting the Stellenbosch municipal area.	Develop single-level parking areas	Number of single-level parking areas developed by 30 June	WCO24	2	n/a	n/a	1	n/a	1	n/a	n/a	😊	n/a	n/a	Target achieved. One parking area was completed in Franschhoek by 30 December 2024. The other area has been earmarked by an approved Council item.
D3329	Directorate: Infrastructure Services	Department: Water and Wastewater Services	NKPA 1	SFA 1	Water pipelines: old water pipes are to be replaced	Spent the capital budget of water pipeline replacements	Percentage of the capital budget for the replacement of water pipelines by 30 June	WCO24	90%	n/a	90%	90%	90%	90%	n/a	😊	😞	n/a	n/a	A pipe replacement tender is in place, and construction is underway. Target not met for the 2024/25 financial year. 65.97% of the allocated budget has been spent.
D3944	Directorate: Infrastructure Services	Department: Infrastructure Planning, Development and Implementation Services	NKPA 1	SFA 4	Longlands Housing Project- Building of Top Structures	Construction of 106 subsidised top structures of the Longlands Housing Project	Number of subsidised top structures constructed by 30 June	20	106	99	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.
D3944	Directorate: Infrastructure Services	Department: Infrastructure Planning, Development and Implementation Services	NKPA 1	SFA 4	Longlands Housing Project- Building of Top Structures	Construction of 38 enhanced sites in the Longlands Housing Project	Number of enhanced sites constructed by 30 June	20	38	38	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.



PORTFOLIO INFRASTRUCTURE SERVICES: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3946	Directorate: Infrastructure Services	Department: Infrastructure Planning, Development and Implementation Services	NKPA 1	SFA 4	Lindida GAP Housing Project – servicing 166 sites and building GAP houses.	Construction of 166 GAP houses in Lindida	Number of GAP houses constructed in Lindida by 30 June	5 and 6	166	140	26	n/a	n/a	n/a	😊	😊	n/a	n/a	n/a	Target achieved.
n/a	Directorate: Infrastructure Services	Department: Infrastructure Planning, Development and Implementation Services	NKPA 1	SFA 4	Servicing 178 sites in Zone O	Construction of 178 serviced sites in Zone O	Number of serviced sites constructed in Zone O by 30 June	12, 13, 14 and 15	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Duplication of the IDP deliverable "Upgrading of Zone O in Kayamandi."



8.3.9 Portfolio: Parks, Open Spaces and Environment

Table 97: Summary Results: Mayoral Portfolio Parks, Open Spaces, and Environment - IDP Deliverables 2022 - 2027

Rating	Progress Description	2022/23	2023/24	2024/25	2025/26
😊	Project completed	4	0	0	0
😐	Project in progress.	0	0	0	1
😞	Not completed / No budget available / District Function / Provincial Function	0	0	0	0
N/A	IDP Deliverable Not Yet Measured	0	0	0	0
Total IDP Deliverables		4	0	0	1

Table 98: Portfolio Parks, Open Spaces and Environment: 5-Year Plan 2022 – 2027

Project Rating					
😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function

PORTFOLIO PARKS, OPEN SPACES AND ENVIRONMENT: 5-YEAR PLAN 2022 – 2027																			Performance Comment	
IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-YearTarget	Target					Progress Rating					
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
n/a	Directorate: Community and Protection Services	Department: Community Services	NKPA 1	SFA 2	Groendal cemetery building repairs are being planned and implemented	Upgrade of the Groendal Cemeteries	Number of Groendal cemeteries upgraded by 30 June	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There are no funds on the MTREF. The cemetery has been upgraded twice and vandalised.
n/a	Directorate: Community and Protection Services	Department: Community Services	NKPA 1	SFA 2	Probable boundary markers / demarcation fencing and improved landscaping at Muslim cemetery Pappegaaiberg	Upgrade of the Muslim cemetery Pappegaaiberg	Number of Muslim cemeteries in Pappegaaiberg upgraded by 30 June	11	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There are no funds on the MTREF.
n/a	Directorate: Community and Protection Services	Department: Community Services	NKPA 1	SFA 2	Road repairs and resealing in cemeteries	Road repairs and resealing of cemeteries	Number of cemeteries road repairs, and resealing by 30 June	WCO24	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There are no funds on the MTREF.



PORTFOLIO PARKS, OPEN SPACES AND ENVIRONMENT: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
n/a	Directorate: Community and Protection Services	Department: Community Services	NKPA 1	SFA 2	Management Plans Finalise Jan Marais Park EMP and submit to Cape Nature to endorse before submitting to the Council and the Minister for approval	Submission of a Jan Marais Park Environmental Management Plan to the Council	Number of the Jan Marais Park Environmental Management Plans submitted to the Council by 30 June	8	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Linked to the EMP. The current plan is still relevant and applicable to the status of the Nature Reserve. The management authority provides input in the review and revision of the policy, and based on the priority list, Jan Marais is rated as a P2.
D3789	Directorate: Community and Protection Services	Department: Community Services	NKPA 1	SFA 2	Management Plans	Submission of a draft Management plan of Ida's Valley and Botmaskop to the Municipal Manager	Number of draft Management Plans of Ida's Valley and Botmaskop submitted to the Municipal Manager by 30 June	5 and 6	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Linked to the EMP. Target achieved.
D1113	Directorate: Community and Protection Services	Department: Community Services	NKPA 1	SFA 2	Mont Rochelle Upgrade	Completion of the Mont Rochelle entrance	Number of Mont Rochelle entrances completed by 30 June	1	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.
D3827	Directorate: Community and Protection Services	Department: Community Services	NKPA 1	SFA 2	Establish Friends Groups	Establishment of a Friends Group for the Jan Marias Nature Reserve	Number of Jan Marias Friends Groups established by 30 June	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved.



PORTFOLIO PARKS, OPEN SPACES AND ENVIRONMENT: 5-YEAR PLAN 2022 – 2027

IDP Ref No	Responsible Directorate	Responsible Department	National KPA	Municipal SFA	Priority	KPI Name	Description of Unit of Measurement	Ward	5-Year Target	Target					Progress Rating					Performance Comment
										2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
D3828	Directorate: Community and Protection Services	Department: Community Services	NKPA 1	SFA 2	Establish Friends Groups	Submit a revised Jan Marias Friends Group MOUs to the Municipal Manager	Number of revised Jan Marias Friends Group MOUs submitted by 30 June	WCO24	1	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Target achieved. Submitted to the Municipal Manager in January 2023.
NEW	Directorate: Community and Protection Services	Department: Community Services	NKPA 1	SFA 2	Management Plans	Review of the Tree Management Policy	Number of Tree Management Policies reviewed 30 June	WCO24	1	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	😐	n/a	The target has been moved to the 2024/25 financial year and will be reported on by 30 June 2025.



CHAPTER 9:

Public Interest and Expression of Needs

9.1 Community Participation

Chapter 4 of the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000) (MSA) requires municipalities to create a culture of community participation. According to Section 16(1)(a)(i) of the MSA, "A municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance and must, for this purpose, encourage and create conditions for the local community to participate in the affairs of the municipality, including in the preparation, implementation, and review of its integrated development plan in terms of Chapter 5." It is therefore essential to have effective public participation structures in place.

The SDF, IDP, Budget, and sector plans, as well as major municipal policies, bylaws, and decisions, should be engaged to ensure that they are designed and implemented for and with the community. This also adds to the credibility of the needs reflected in the IDP, the Budget calculated to address these needs, and the SDBIP drafted to implement programmes and projects that reflect the communities' needs.

The growing trend of mature and constructive discussions from the public, the level of complexity, and the investment made in understanding the municipality's business are encouraging. The direct participation and involvement of the ward councillors, communities, and stakeholders in the identification of ward-based priorities and their involvement in the public participation process have added great value to the maturity and quality of the discussions between the public and the municipality. Ward councillors are a critical link in connecting the municipality with the public. As members of the Council and recipients of all the decisions taken by the Council, it positions Councillors strategically to ensure that the municipality not only understands the needs of the community better but also provides the public with honest and accurate feedback on the municipality's initiatives. These endeavours are supported by well-functioning ward committees. Councillors are, however, encouraged to always adhere to the code of ethics for councillors and to always act with the utmost integrity and accountability towards their constituents and the municipality, as this is the only way in which to form a responsible local government.

Public participation takes place through various means and platforms and is often tailored to suit a specific audience or community. Importantly, communities from different socio-economic backgrounds use different platforms to communicate. It is important to cater to all scenarios and to utilise all available platforms to their optimum potential, given that a certain degree of apathy exists in certain communities.

Further feedback will be provided on the comments captured in written submissions made via the various platforms created for public participation. To ensure that the public participation process is a two-way process, all comments have been carefully considered and discussed with internal departments.



9.2 Public Participation in the drafting of the 4th review of the 5th Generation IDP 2022 – 2027

Stellenbosch Municipality implemented the IDP public participation process from **08 - 30 September 2025**, with physical IDP open days from **08 – 15 September 2025**. This public participation process was carried out during the analysis phase of the IDP review cycle to identify the community's needs for developing the draft 4th review of the 5th Generation IDP 2022 – 2027 and draft Budget (MTREF). Following Council's approval of the draft IDP and Budget on 31 March 2026, the documents were published for public scrutiny and input for a period of no less than 21 days. In addition, a series of municipal IDP and Budget open days was hosted from **07 - 28 April 2026** for the community and stakeholders to submit their verbal and written input.

As official communication platforms, Stellenbosch Municipality, utilises the communication tools in accordance with the approved Public Participation Policy. At the outset of each public participation period, a link to an electronic submission form is posted on the municipal website and shared via WhatsApp, Facebook, and email. Hard copies of the 'IDP and Budget Comment' forms are distributed to ward offices, municipal libraries, and satellite offices for community members to have access to electronic platforms to fill out the forms by hand.

Community members, as well as other interested and affected parties, are encouraged to attend and actively participate in the physical IDP and Budget open days being hosted within their respective wards or areas. The open days function as a comprehensive municipal service desk for the community to get information on municipal services and engage in direct dialogue with municipal departments to express concerns and pose enquiries. The community can participate in any of the open days at the specified venues as published on the different communication platforms. The open days are more of a decentralised meeting at the many service desks established by each directorate. While services including indigent registration, housing demand registration, and unemployment database registration are not provided during the open day, information regarding these services is accessible to communities at the service desk.

Figure 52: Communication Platforms




Table 99: IDP Public Participation Open Days Schedule – September 2025

Date	Time	Wards	Ward Councillor(s)	Venue
Monday, 8 Sept 2025	18:30 – 20:30	1 and 2	Cllr Reginald Pheiffer Cllr Wilhelmina Petersen	Franschhoek Town Hall
	18:30 – 20:30	3 and 4	Cllr Charles Manuel Cllr Ralphon Adams	Kylemore Community Hall
Tuesday, 9 Sept 2025	18:00 – 20:00	5 and 6	Cllr Roy Van Rooyen Cllr Nateshia Mcombring	St Ida's Primary School Hall (Ida's Valley)
	18:00 – 20:00	18	Ald JC Anthony	Klapmuts Multipurpose Centre (Klapmuts)
Wednesday, 10 Sept 2025	18:00 – 20:00	7, 8, 9, 11, 22, and 23	Cllr Annemarie Ferns Cllr Tamryn Kumm Cllr Isabelle De Taillefer Ald Johannie Serdyn Cllr Esther Groenewald Cllr Lwando Nkamisa	Stellenbosch Town Hall (Plein Street)
	16:00 – 18:00	10, 16, 17 and 19 (Smartietown and Weltevrede 1 and 2)	Cllr Rozette Du Toit Cllr Elsabe Vermeulen Cllr Jeremy Fasser Cllr James Williams	Eike Hall (Cloeteville)
Thursday, 11 Sept 2025	18:00 – 20:00	12, 13, 14, and 15	Cllr Ayanda Tomose Cllr Mary Nkopane Cllr Maxwell Danana Cllr Elliot Masimini	Kayamandi High School (Kayamandi)
	18:00 – 20:00	20 and 21	Cllr Joseph Joon Cllr Mynard Slabbert	Webergedenk Primary School Hall (Jamestown)
Monday, 15 Sept 2025	18:00 – 20:00	19	Cllr James Williams	De Novo Community Hall


Table 100: IDP and Budget Public Participation Open Days Schedule – April 2026

Date	Time	Wards	Ward Councillor(s)	Venue
Wednesday, 8 April 2026	18:30 – 20:30	1 and 2	Cllr Reginald Pheiffer Cllr Wilhelmina Petersen	Franschhoek Town Hall
	18:30 – 20:30	3 and 4	Cllr Charles Manuel Cllr Ralphton Adams	Kylemore Community Hall
Thursday, 9 April 2026	18:00 – 20:00	7, 8, 9, 11, 22 and 23	Cllr Annemarie Ferns Cllr Tamryn Kumm Cllr Isabelle De Taillefer Ald Johannie Serdyn Cllr Esther Groenewald Cllr Lwando Nkamisa	Stellenbosch Town Hall (Plein Street)
	18:00 – 20:00	18	Ald JC Anthony	Klapmuts Multipurpose Centre (Klapmuts)
Monday, 13 April 2026	18:00 – 20:00	12, 13, 14 and 15	Cllr Ayanda Tomose Cllr Mary Nkopane Cllr Maxwell Danana Cllr Elliot Masimini	Kayamandi Corridor (Kayamandi)
	16:00 – 18:00	10, 16, 17 and 19 (Smartie-town and Weltevrede 1 and 2)	Cllr Rozette Du Toit Ward 16: Vacant Cllr Jeremy Fasser Cllr James Williams	Eike Hall (Cloeteville)
Tuesday, 14 April 2026	18:00 – 20:00	5 and 6	Cllr Roy Van Rooyen Cllr Nateshia Mcombring	St Ida's Primary School Hall (Ida's Valley)
	18:00 – 20:00	19	Cllr James Williams	De Novo Community Hall
Wednesday, 15 April 2026	18:00 – 20:00	20 and 21	Cllr Joseph Joon Cllr Mynard Slabbert	Webergedenk Primary School Hall (Jamestown)
Tuesday, 21 April 2026	10:00 – 13:00	IDP and Budget Stakeholder Engagement		Stellenbosch Town Hall

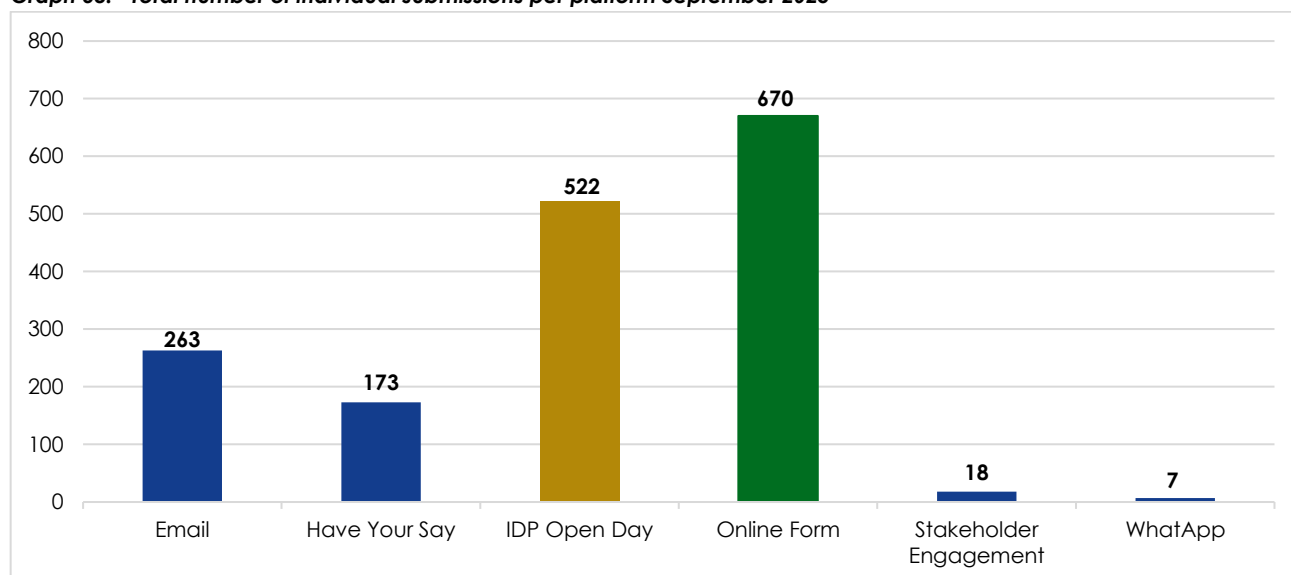


The electronic and verbal submissions made available on the various platforms created for public participation followed the process.

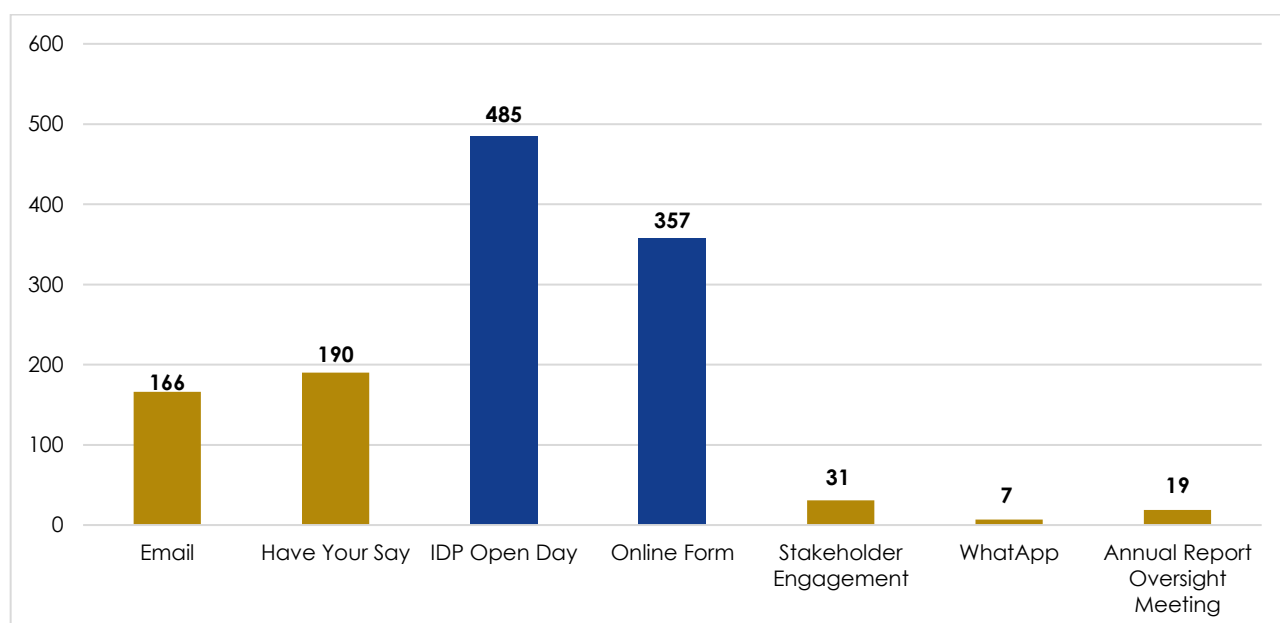
9.3 Public Participation Statistics: September 2025 and April 2026

The graphs below indicate the number of individual line-item submissions received on the various communication platforms.

Graph 38: Total number of individual submissions per platform September 2025



Graph 39: Total number of individual submissions per platform April 2026



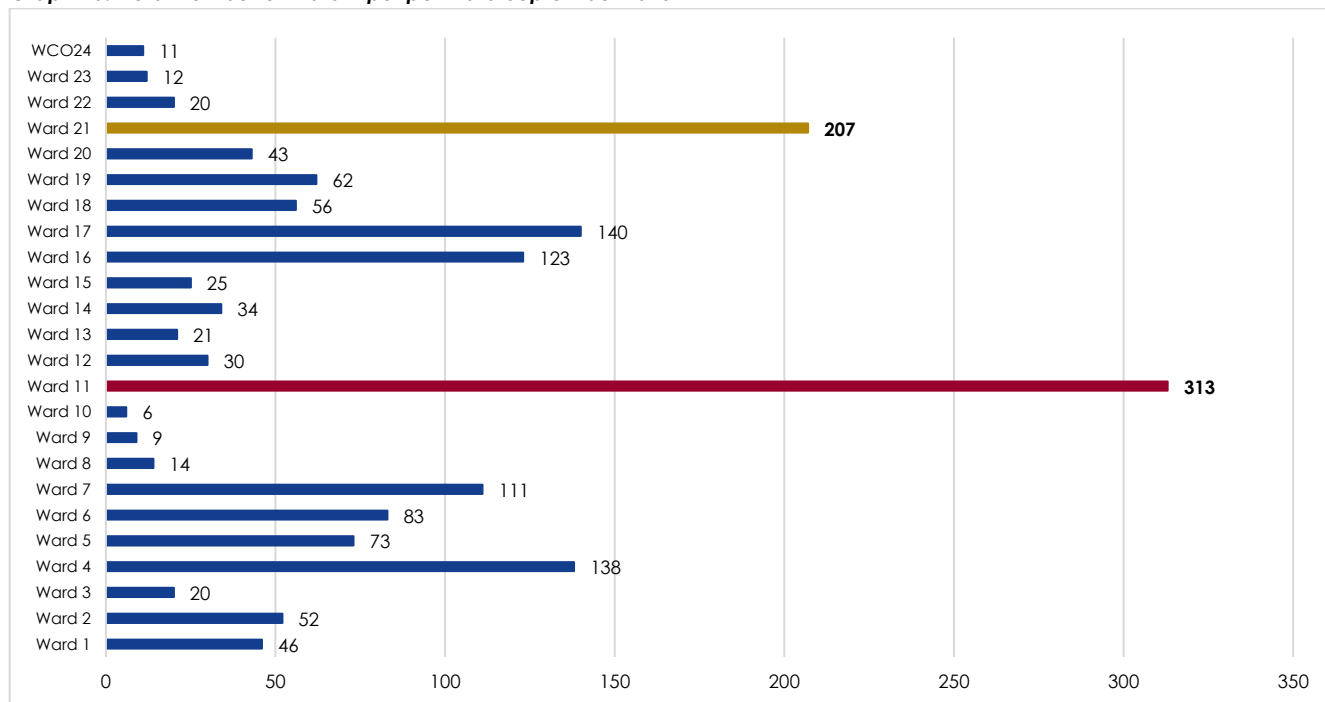
As displayed in the graph above, the online electronic form on the municipal website and the input recorded at the IDP Open Days were the most popular platforms used by the community and stakeholders to submit their needs and priorities in September 2025 and April 2026. The online electronic form on the municipal website in September 2025 recorded a total of **670** individual line items. Input through the physical IDP Open Days is the second most popular platform, with **522** individual line-item submissions recorded in September 2025. Input through the physical IDP Open Days recorded the highest, with **485** individual line-item submissions recorded in April 2026. The online



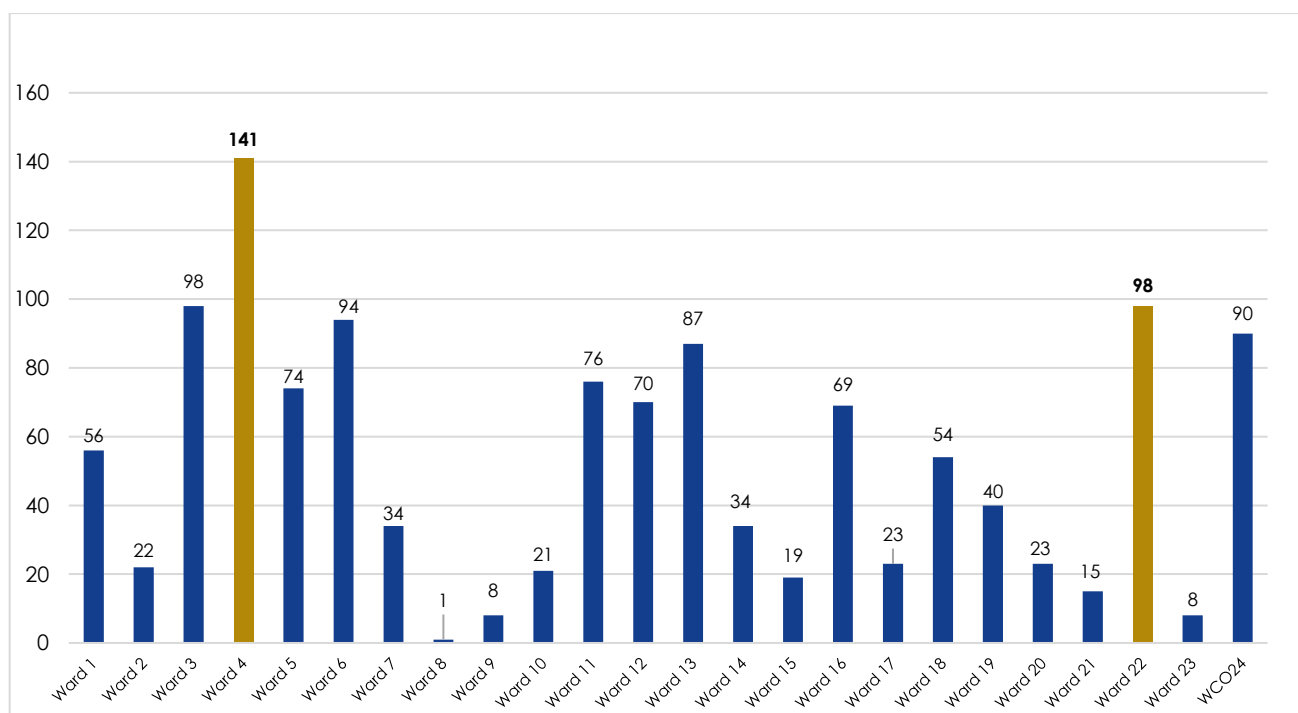
electronic form on the municipal website in April 2026 recorded the second most used platform with a total of **357** individual line items.

The graph below illustrates that **Ward 11** and **Ward 21** recorded the highest number of line items/input per ward during the public participation period in September 2025. **Ward 4** and **Ward 22** recorded the highest number of line items / input per ward during the public participation period in April 2026.

Graph 40: Total number of Ward input per ward September 2025



Graph 41: Total number of Ward input per ward April 2026



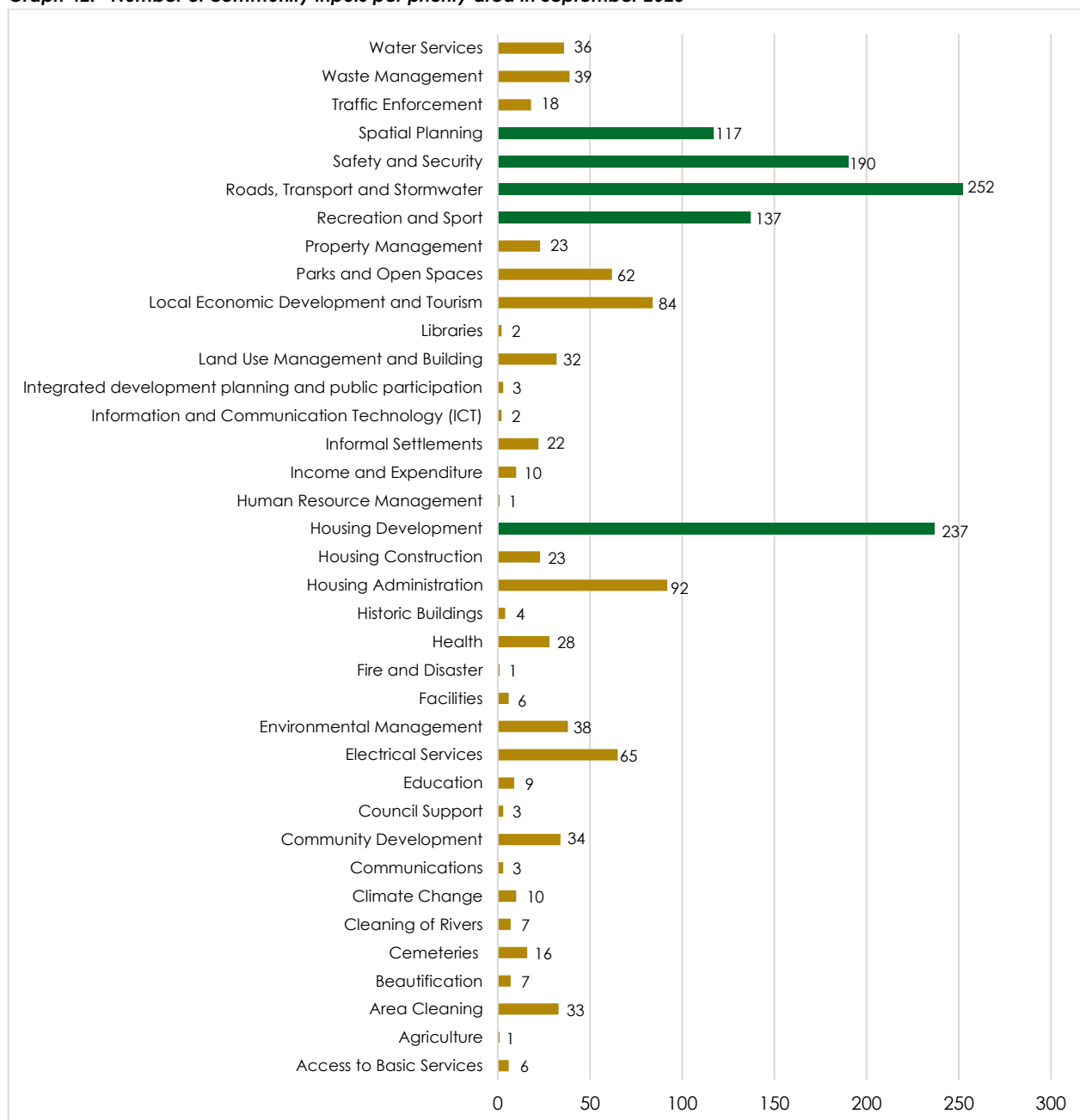


9.4 Summary of Needs and Priorities

The table below summarises the **five (5)** key priorities and needs raised by communities during the public participation periods in September 2025, April 2025 and September 2025. The priorities, Roads, Transport and Stormwater, Housing Development, and Safety and Security have consistently ranked among the top **three (3)** priorities for the WCO24 during the period from September 2024 to September 2025.

Table 101: Top 5 priorities identified in September 2024 – April 2026

Number	Top 5 priorities identified for the Stellenbosch Municipal area by community members			
	September 2024	April 2025	September 2025	April 2026
1.	Roads, Transport and Stormwater	Roads, Transport and Stormwater	Roads, Transport and Stormwater	Roads, Transport and Stormwater
2.	Housing Development	Safety and Security	Housing Development	Safety and Security
3.	Electrical Services	Housing Administration	Safety and Security	Housing Development
4.	Housing Administration; and	Recreation and Sport	Recreation and Sport	Recreation and Sport
5.	Parks and Open Spaces	Housing Development	Spatial Planning	Electrical Services

**Graph 42: Number of community inputs per priority area in September 2025**

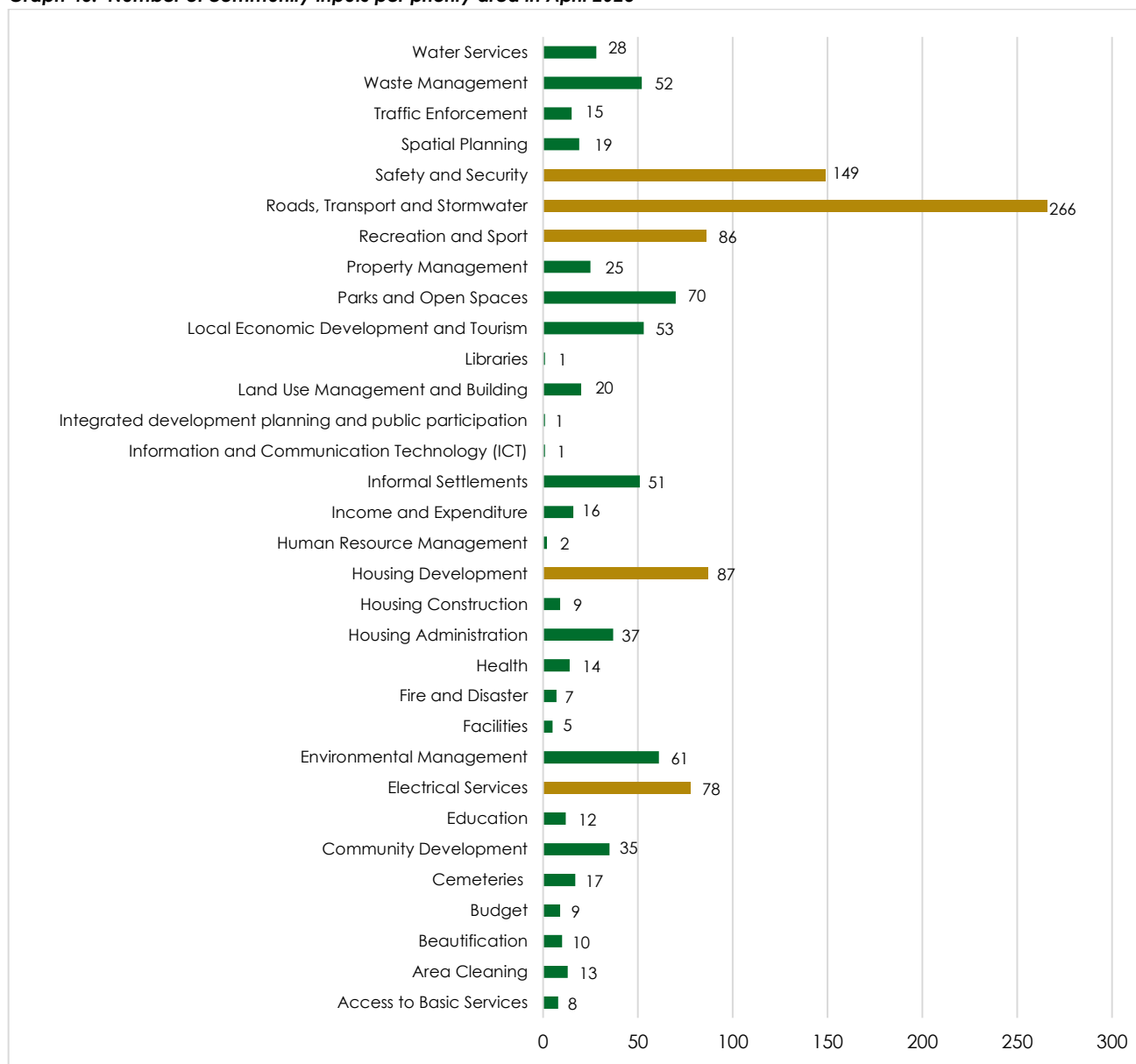
**Graph 43: Number of community inputs per priority area in April 2026**


Table 102: Number of Attendees disaggregated by Gender, Sept 2024 - April 2026

Wards	Area	September 2024				April 2025				September 2025				April 2026			
		Male	Female	Unspecified	Total Attendees	Male	Female	Unspecified	Total Attendees	Male	Female	Unspecified	Total Attendees	Male	Female	Unspecified	Total Attendees
1 and 2	Franschhoek	37	50	3	90	26	13	0	39	17	28	0	45	11	13	1	33
3 and 4	Kylemore, Pniël, Wemmershoek, Lanquedoc, Maasdorp and Meerlust	24	12	5	41	17	16	4	37	2	3	0	5	14	19	2	35
5 and 6	Ida's Valley	20	18	1	39	27	26	2	55	33	21	2	56	22	17	3	42
7, 8, 9, 10, 11, 22, and 23	Stellenbosch CBD	27	23	4	54	17	7	1	25	14	10	4	28	27	23	0	50
12, 13, 14, and 15	Kayamandi	26	32	3	61	27	45	0	72	20	34	1	55	13	22	2	37
16, 17, and 19	Cloetesville (including Smartie Town and Weltevrede 1 and 2)	16	51	2	69	26	40	0	66	28	50	0	78	11	21	2	34
18	Klapmuts, and surrounding farms	19	15	0	34	15	15	0	30	13	5	0	18	15	5	0	20
19	De Novo, Vaaldras, Elsenburg and surrounding farms	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	9	14	0	23	5	9	1	15
20 and 21	Vlottenburg, Raithby, and Jamestown	46	75	2	123	19	20	0	39	15	20	0	35	14	16	2	32
Total		215	276	20	511	174	182	7	363	151	185	7	343	132	145	13	298



The table below indicates which priority areas were raised in the different wards:

Table 103: Priority areas per Ward for September 2023 – April 2026

Community Needs Identified in the Ward(s)	
Access to Basic Services	Ward/s
September 2023	20 and 21
April 2024	1, 4, 15, and WC024
September 2024	2, 4 and 22
April 2025	Not Applicable
September 2025	1, 15 and 19
April 2026	10, 19 and WC024
Agriculture	
September 2023	1, 18, 19, 20, 21 and WCO24
April 2024	18 and WC024
September 2024	16 and 20
September 2025	18
April 2026	Not Applicable
Area Cleaning	
September 2023	1, 2, 3, 4, 5, 6, 9, 10, 12, 14, 16, 17, 18, 19, 20 and 21
April 2024	2, 6, 12, 14 and 18
September 2024	2, 3, 5, 11, 12, 13, 14, 15, 16 and 20
April 2025	2, 3, 4, 5, 6, 9, 12, 15, 16, 18 and 23
September 2025	2, 3, 4, 5, 6, 9, 10, 11, 13, 14, 15, 16, 17, 21 and 22
April 2026	2, 3, 4, 6, 7 and 12
Beautification	
September 2023	2, 8, 9 and 20
April 2024	2, 4, 20 and 22
September 2024	3, 11 and 12
April 2025	2, 5 and 16
September 2025	4 and 17
April 2026	3, 4, 11, 18 and 20
Budget	
September 2023	21
April 2024	4 and WC024
September 2024	2 and 3
April 2025	2, 7, 22 and WC024
September 2025	Not Applicable
April 2026	WC024
Cemeteries	
September 2023	4 and 18
April 2024	4, 10 and 21
September 2024	21
April 2025	2, 3, 11 and 14
September 2025	1, 2, 3, 4, 11, 13 and 18
April 2026	1, 2, 4, 5, 11, 16 and WC024
Cleaning of Rivers	
September 2023	20
April 2024	5 and WC024
September 2024	2, 12 and 20
April 2025	3, 5, 19, 21, 23 and WC024
September 2025	4, 11, 14, 20, 21 and 23



Community Needs Identified in the Ward(s)	
April 2026	Not Applicable
Climate Change	
September 2023	Not Applicable
April 2024	Not Applicable
September 2024	Not Applicable
April 2025	Not Applicable
September 2025	1, 2, 5 and 21
April 2026	Not Applicable
Communications	
September 2023	3
April 2024	11
September 2024	Not Applicable
April 2025	2, 9, 16 and 17
September 2025	7
April 2026	Not Applicable
Community Development	
September 2023	1, 2, 3, 5, 6, 8, 9, 12, 14, 16, 17, 18, 20, 23, and WCO24
April 2024	4, 6, 11, 12, 14 and WC024
September 2024	3, 5, 6, 14, 15, 17, 18, 21 and WCO24
April 2025	1, 2, 3, 4, 5, 6, 13, 15, 16, 18, 19, 20, 23 and WC024
September 2025	1, 3, 4, 5, 8, 9, 13, 14, 16, 17, 18, 20, 21, 22 and 23
April 2026	3, 4, 10, 12, 13, 15, 17, 18, 19 and WC024
Council Support	
September 2023	Not Applicable
April 2024	Not Applicable
September 2024	Not Applicable
April 2025	Not Applicable
September 2025	3 and 16
April 2026	Not Applicable
Education	
September 2023	1 and 8
April 2024	1
September 2024	6, 12, 20, and WC024
April 2025	2, 11, and 12
September 2025	7, 8, 13, 15, and 21
April 2026	1, 6, 12, 13, 19 and WC024
Electrical Services	
September 2023	1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, and WCO24
April 2024	1, 2, 3, 4, 5, 6, 12, 13, 14, 15, 16, 17, 18, and 20
September 2024	1, 2, 3, 5, 6, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 20, and 21
April 2025	1, 2, 3, 4, 5, 6, 7, 11, 12, 13, 14, 15, 16, 17, 18, and 20
September 2025	1, 2, 3, 4, 5, 6, 7, 8, 12, 13, 16, 17, 18, 19, 20, and 21
April 2026	1, 2, 3, 4, 5, 6, 11, 12, 13, 14, 16, 17, 18, 19, 20, 22 and WC024
Environmental Management	
September 2023	5, 6, 8, 9, 11, 13, 14, 16, 17, 18, 19, 20, and 22
April 2024	1, 3, 4, 5, 6, 7, 9, 10, 11, 12, 14, 16, 17, 20, 21, and WC024
September 2024	1, 3, 5, 6, 7, 9, 10, 11, 12, 14, 16, 17, 20, and WC024
April 2025	1, 2, 3, 4, 5, 6, 7, 11, 12, 13, 16, 17, 18, 20, 21, 22, and WC024
September 2025	4, 5, 6, 7, 8, 11, 16, 17, 20, 21, 22, 23, and WC024
April 2026	1, 3, 4, 6, 7, 11, 12, 14, 16, 17, 20, 22, 23 and WC024



Community Needs Identified in the Ward(s)	
Facilities	
September 2023	1, 2, 3, 4, 5, 14, 18, 20, and 21
April 2024	Not Applicable
September 2024	1, 2, 3, 4, 9, 13, 14, and 18
April 2025	2, 3, 13, 16, and 20
September 2025	1, 2, 3, 16, and 19
April 2026	3 and 14
Fire and Disaster	
September 2023	12
April 2024	5 and 21
September 2024	Not Applicable
April 2025	2
September 2025	4
April 2026	4 and 12
Health	
September 2023	12 and 20
April 2024	4, 6, and 14
September 2024	3, 6, 12, 14, and WC024
April 2025	18
September 2025	3, 4, 12, 13, 14, 15, 18, and 21
April 2026	3, 6, 13, 14, 16, 19 and 20
Historic Buildings	
September 2023	6 and 9
April 2024	5 and 6
September 2024	Not Applicable
April 2025	7 and 18
September 2025	21 and 23
April 2026	Not Applicable
Housing Administration	
September 2023	1, 2, 3, 4, 5, 6, 12, 13, 14, 15, 16, 17, 18, 19, 20, and 21
April 2024	1, 2, 3, 4, 5, 12, 14, 15, 16, 17, 18, 19, 20, and 21
September 2024	1, 2, 3, 4, 12, 13, 14, 15, 16, 17, 18, 20, and 21
April 2025	2, 3, 5, 7, 12, 13, 14, 16, 17, 18, 19, 20, and 21
September 2025	1, 2, 3, 4, 5, 6, 7, 14, 15, 16, 17, 18, 19, and 21
April 2026	1, 3, 4, 5, 6, 10, 13, 16, 17, 18, 19 and 20
Housing Construction	
September 2023	6, 12, 13, 14, 16, 18, 19, and 20
April 2024	16, 18, and 21
September 2024	16
April 2025	16 and 19
September 2025	12, 15, 16, 17, 18, 19, and WC024
April 2026	16, 17 and 19
Housing Development	
September 2023	1, 2, 4, 5, 6, 9, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, and WC024
April 2024	1, 2, 3, 4, 5, 6, 11, 12, 13, 14, 15, 16, 17, 18, 20, 21, and WC024
September 2024	1, 2, 3, 4, 5, 6, 11, 12, 13, 14, 15, 16, 18, 20, 21, and WC024
April 2025	1, 2, 3, 4, 5, 6, 7, 11, 13, 15, 16, 17, 18, 19, 20, 21, and WC024
September 2025	1, 2, 3, 4, 5, 6, 7, 8, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, and 21
April 2026	1, 3, 4, 5, 6, 12, 13, 14, 15, 16, 18, 19, 20, 21 and WC024
Human Resource Management	



Community Needs Identified in the Ward(s)	
September 2023	12, 13, 14, 15, 18, and 21
April 2024	1 and WC024
September 2024	2, 14, and 15
April 2025	5
September 2025	18
April 2026	WC024
Income and Expenditure	
September 2023	1, 3, 4, 5, 6, 7, 12, 16, 18, 21, and 22
April 2024	5, 6, 7, 12, 13, 16, 17, 20, 21, and 22
September 2024	1, 5, 6, 12, 13, 16, 17, 18, and 21
April 2025	2, 3, 4, 7, 11, 12, 16, and WC024
September 2025	4, 14, 15, 16, and 17
April 2026	1, 2, 5, 6, 16, 17, 19 and 22
Informal Settlements	
September 2023	1, 2, 3, 5, 6, 12, 13, 14, 15, and WCO24
April 2024	1, 2, 4, 12, 14, 15, 18, 20, and WC024
September 2024	1, 2, 3, 12, 13, 14, 18, 21, and WC024
April 2025	1, 2, 4, 12, 13, 14, 15, 16, and 18
September 2025	1, 2, 4, 11, 12, 13, 14, 15, 16, 18, 19, 21, and WC024
April 2026	3, 4, 12, 13, 14, 18 and WC024
Information and Communication Technology (ICT)	
September 2023	Not Applicable
April 2024	Not Applicable
September 2024	Not Applicable
April 2025	7, 13, and 22
September 2025	7 and 17
April 2026	6
Integrated development planning and public participation	
September 2023	16, 19, and WCO24
April 2024	1, 5, 14, and WC024
September 2024	10 and WC024
April 2025	3, 5, 7, 12, 13, 14, and WC024
September 2025	7, 16, and 20
April 2026	WC024
Land Use Management and Building	
September 2023	1, 2, 5, 6, 7, 8, 12, 18, 21, and 22
April 2024	4, 5, 6, 7, 9, 18, and 22
September 2024	1, 2, 3, 5, 6, 7, 11, 12, 14, 16, 21, 22, and WC024
April 2025	1, 4, 5, 6, 7, 11, 16, 17, and WC024
September 2025	4, 5, 7, 11, 12, 18, 21, and WC024
April 2026	1, 2, 4, 5, 6, 7, 16, 18, and 19
Libraries	
September 2023	2 and 6
April 2024	Not Applicable
September 2024	3, 6, and 20
April 2025	Not Applicable
September 2025	2 and 17
April 2026	3
Local Economic Development and Tourism	
September 2023	1, 2, 5, 6, 12, 13, 14, 15, 16, 18, 20, 21, 23, and WCO24



Community Needs Identified in the Ward(s)	
April 2024	1, 4, 5, 6, 11, 13, 14, 15, 16, 21, and WC024
September 2024	1, 2, 3, 5, 6, 13, 14, 15, 16, 17, 18, and 20
April 2025	1, 3, 4, 5, 6, 7, 9, 12, 15, 16, 20, 22, and WC024
September 2025	1, 2, 3, 4, 5, 6, 7, 11, 12, 15, 16, 17, 18, 20, 21, 23, and WC024
April 2026	1, 3, 4, 5, 6, 8, 9, 10, 12, 13, 15, 17, 18, and WC024
Parks and Open Spaces	
September 2023	1, 2, 3, 4, 5, 6, 10, 11, 12, 16, 17, 18, 19, and 20
April 2024	1, 2, 3, 4, 5, 6, 9, 10, 12, 14, 16, 17, 18, and 20
September 2024	1, 2, 3, 5, 6, 10, 11, 12, 13, 14, 16, 17, 18, 20, and 23
April 2025	1, 2, 3, 5, 6, 7, 11, 12, 16, 17, 19, and 20
September 2025	4, 5, 6, 7, 11, 13, 14, 15, 16, 17, 19, 20, and 21
April 2026	1, 3, 4, 5, 6, 7, 10, 11, 13, 15, 16, 17, 18, 20, 22, and WC024
Property Management	
September 2023	1, 2, 3, 8, 16, 19, 20, 21, 22, and 23
April 2024	1, 3, 7, 15, 17, 18, 20, 21, and 22
September 2024	2, 3, 5, 6, 9, 12, 13, 15, 16, 18, and 20
April 2025	1, 2, 3, 5, 13, 16, 18, 20, 21, and 23
September 2025	2, 3, 4, 6, 12, 14, 15, 16, 18, 19, 20, 21, and 23
April 2026	1, 3, 4, 5, 6, 11, 12, 14, 15, 17, 18, 19, and WC024
Recreation and Sport	
September 2023	1, 2, 3, 4, 6, 8, 11, 14, 16, 17, 18, 19, 20, 21, and WCO24
April 2024	1, 2, 3, 4, 5, 6, 13, 14, 16, 18, 20, 21, and WC024
September 2024	1, 2, 3, 6, 12, 14, 17, 18, 19, 20, and WC024
April 2025	1, 2, 3, 5, 6, 13, 16, 17, 18, 19, 20, and 23
September 2025	1, 2, 4, 6, 11, 14, 16, 17, 18, 19, 20, and 21
April 2026	1, 2, 3, 4, 5, 6, 7, 11, 15, 18, 19, and WC024
Roads, Transport and Stormwater	
September 2023	1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, and WCO24
April 2024	1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 20, 21, 22, and WCO24
September 2024	1, 2, 3, 5, 6, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 20, 21, 23, and WC024
April 2025	1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, and WC024
September 2025	1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, and WC024
April 2026	1, 2, 3, 4, 5, 6, 7, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, and WC024
Safety and Security	
September 2023	1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 15, 16, 17, 18, 19, 20, 21, 22, 23, and WCO24
April 2024	1, 2, 3, 4, 5, 6, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 20, and WC024
September 2024	1, 2, 3, 5, 6, 9, 10, 11, 14, 15, 16, 17, 18, 19, 20, 22, 23, and WC024
April 2025	1, 3, 4, 5, 6, 7, 11, 12, 13, 15, 16, 17, 18, 19, 20, 21, 22, and 23
September 2025	1, 2, 4, 5, 6, 7, 8, 9, 10, 11, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, and 23
April 2026	1, 2, 3, 3, 5, 6, 10, 11, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, and WC024
Spatial Planning	
September 2023	1, 3, 5, 8, 16, 17, 18, 20, 21, 22, and WCO24
April 2024	WC024
September 2024	12, 18, 19, 20, 21, and WC024
April 2025	7, 11, 18, 20, 21, 23, and WC024
September 2025	1, 4, 5, 6, 7, 9, 11, 12, 18, 19, 20, 21, 22, and WC024
April 2026	5, 7, 9, 10, 11, 18, 19, and WC024
Supply Chain Management	
September 2023	14 and 15
April 2024	1 and 22



Community Needs Identified in the Ward(s)	
September 2024	2, 3, 6, 14, and 18
April 2025	Not Applicable
September 2025	Not Applicable
April 2026	Not Applicable
Traffic Enforcement	
September 2023	7, 8, 9, 10, 11, 20, 23, and WCO24
April 2024	5, 14, and 20
September 2024	10, 11, 19, 20, 23, and WC024
April 2025	1, 3, 4, 5, 6, 7, 9, 13, 20, and 21
September 2025	4, 6, 7, 11, 18, 21, and WC024
April 2026	1, 2, 4, 6, 7, 11, 19, 21, and 22
Waste Management	
September 2023	6, 9, 11, 12, 14, 16, 20, 21, 22, and 23
April 2024	1, 2, 5, 6, 14, 15, and 21
September 2024	1, 2, 3, 5, 9, 11, 12, 14, 15, 18, and 20
April 2025	1, 2, 3, 4, 6, 11, 12, 14, 15, 16, 17, 18, 20, 22, and 23
September 2025	1, 4, 5, 6, 7, 11, 12, 14, 15, 16, 17, 20, 22, and 23
April 2026	2, 3, 5, 6, 7, 10, 11, 12, 13, 14, 16, 18, 22, 23, and WCO24
Water Services	
September 2023	1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 14, 18, 19, 20, 22, and WCO24
April 2024	1, 2, 3, 4, 5, 6, 7, 12, 20, 21, 22, and WC024
September 2024	2, 3, 5, 6, 7, 10, 11, 12, 13, 14, 15, 16, 17, 18, 20, and WC024
April 2025	1, 2, 3, 4, 5, 6, 7, 12, 13, 15, 16, 17, 18, 19, 20, and 22
September 2025	1, 2, 4, 5, 6, 7, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, and 21
April 2026	1, 3, 4, 5, 6, 10, 13, 14, 16, 18, 22, and WCO24



9.5 Ward Priorities

Emanating from the community needs analysis, the following **ward priorities** were identified by the ward councillor for the period 2022 – 2027. During the annual IDP review, these key priorities may be reviewed and reprioritised.



Ward 1: Cllr. Reginald Pheiffer

9.5.1 Ward Priorities: Ward 1

Table 104: Ward 1 – Ward Priorities

Project Rating															
😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function										

WARD PRIORITIES: WARD 1																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Housing	Provision of mixed-development housing projects in the greater Franschhoek Valley area	The La Motte mixed-use housing development will provide a variety of housing opportunities / typologies for different income categories in the Franschhoek Valley that qualify for a housing subsidy	Percentage of the La Motte Capital Budget actually spent by 30 June	Planning and Economic Development	Integrated Human Development	Local	n/a	n/a	90%	90%	90%	n/a	n/a	n/a	n/a	n/a	An agenda item will serve during the fourth quarter (01 April – 30 June 2026) of the 2025/26 financial year to obtain Council approval before a Call for Proposal for Erf 412 Le Roux, Franschhoek (including Erf 217) and Erf 284 Le Roux, Franschhoek can be advertised.



WARD PRIORITIES: WARD 1																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Complete the housing project on the vacant plots near Dalubuhle Primary. The infrastructure of the plots, near Dalubuhle Primary School, has been severely vandalised	Completion of the legal tender process	Not Applicable	Planning and Economic Development	Integrated Human Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	🔴	n/a	n/a	n/a	<p>The Department: Housing Development will, after the legal tender process has been concluded, apply for funding at the Provincial Department of Infrastructure or from use municipal funds to rehabilitate the damaged services.</p> <p>A tender was awarded. However, negotiations must be done with every successful bidder to agree to terminate the tender.</p>
Priority 2: Infrastructure Services	Repair damaged infrastructure caused by the 2023 floods in the ward	Identified interventions completed	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	😊	n/a	n/a	Medium and long - term measures are underway.
	Repainting of road markings in Ward 1	Painting of road marks in Ward 1	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed. This project forms part of the road marking maintenance programme.
	Develop traffic calming measures at Uitkyk Street and Main Road intersection, Franschhoek (e.g., Raised Intersection or 4-way stop)	Conduct an assessment on the feasibility of developing traffic calming measures at the Uitkyk Street and Main Road intersection	Number of assessments conducted by 30 September	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Earmarked as a priority project for implementation within the next five (5) years.



WARD PRIORITIES: WARD 1																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Removal of the decommissioned ablation facility in Klein Mooiwater Informal Settlement	This project has been completed	Number of investigations conducted on the investigation on the removal of the decommissioned ablation facility in Klein Mooiwater Informal Settlement by 30 April	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a		n/a	This project has been completed.
	Repair paving / sidewalks in Franschhoek Town	Repair paving / sidewalks in Franschhoek CBD	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a		n/a	n/a	n/a	This project has been completed.
	Request the repair of the paving and sidewalks in front of the Municipal precinct in Franschhoek Town	Repair of the paving and sidewalks in front of the Municipal precinct in Franschhoek Town	Number of paving and sidewalks in front of the Municipal precinct in Franschhoek Town	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Completed
	Construction of the Franschhoek Taxi Rank across the Franschhoek Wine Tram Terminal (PRASA Property) in consultation with the local taxi association	Held a consultation meeting with relevant stakeholders	Number of consultation meetings held with relevant stakeholders by 31 March	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a		n/a	PRASA has confirmed the land cannot be made available for a taxi rank since it is under a long-term lease agreement with a 3rd party



WARD PRIORITIES: WARD 1																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Provide space for the collection and processing of recyclable waste at the Fabriek Street Waste Drop-off site	Investigate for a suitable location for the processing of recyclable waste in Franschhoek	Number of investigations conducted for a suitable location for the processing of recyclable waste in Franschhoek by 30 June	Infrastructure Services	Waste Management	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	A suitable location has been identified at the existing La Motte Waste Drop-Off Site. A contractor, SHC Civils & Maintenance, has been appointed for the construction works. Construction commenced in January 2026, with completion scheduled for July 2026. The estimated physical construction progress currently stands at 5%.
	Establish a permit system for businesses in Franschhoek that transport extra waste from households to the Fabriek Street Waste Drop-off site	In terms of the municipal bylaw, outside service providers are not allowed to pick up refuse from private homes	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipal by-law does not allow external service providers to collect household refuse from residential properties. This is a municipal function.
	Street names to be installed in the new housing section in Mooiwater: Sunflower Street, Jacaranda Street, Orchid Street, Lavender Street, Aloe Street, Fennel Street, Bellflower Street, Cypress Street, Barberry Street, Fern and Everlasting Streets	Installation of street name kerbs	Number of street name kerbs installed by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	11	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	The project is completed.



WARD PRIORITIES: WARD 1																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Formalising the parking lot in front of the Franschhoek Bowling Club on Lambrecht Street	Complete concept designs for the improvement of the parking area on Lambrecht Street	Number of concept designs completed for the improvement of the parking area in Lambrecht Street by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Provincial	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The proposed parking is part of a provincial road reserve and cannot be formalised. An alternative proposal to maintain and keep it in good functional condition needs to be investigated.	
	Establishment of a parking area at the back of Franschhoek Town Hall / Franschhoek Municipal Offices for the use of the public	Complete concept design for the parking areas at the back of the Franschhoek Town Hall	Number of concept designs completed for the parking areas at the back of the Franschhoek Town Hall by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Upgrade and/or establish sidewalks in Reservoir Street, and frequently utilised residential routes in Franschhoek Town	Upgrading and / or establishment of sidewalks	The project is completed	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	n/a	n/a	😊	😊	n/a	Completed. The NMT network is extended annually through phased implementation, taking into account the NMT Master Plan, available resources, and all community requests.
	Construction and upgrading of sidewalks in Mooiwater, Groendal (Accessible for persons with disabilities)	Complete concept designs for sidewalks in Mooiwater, Groendal	Number of concept designs completed for sidewalks in Mooiwater, Groendal by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed. The NMT network is extended annually through phased implementation, taking into account the NMT Master Plan, available resources, and all community requests.



WARD PRIORITIES: WARD 1																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Establish a Landscaped Municipal Parking area on the corner of Dirkie Uys- and La Rochelle Street.	Compile designs for the parking areas on the corner of Dirkie Uys- and La Rochelle Street.	Number of designs compiled for the parking areas at the corner of Dirkie Uys- and La Rochelle Street by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Removal of the parking bays on the west side of Hugenote Street between Berg and De La Rey Street, and widening the sidewalks	The municipality could consider the request in the outer financial years after the implementation of the current strategy (2025-27 financial year)	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Designs are to be discussed with interested and affected parties by 30 June 2026.
	Closure of the southeast side of Church Street and conversion of the existing road into a public amenity area	Complete concept designs for the improvement of Church Street	Number of concept designs completed for the improvements of Church Street by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Concept designs are completed. Designs are to be discussed with interested and affected parties by 30 September 2026.
	Construction of traffic calming measures and resurfacing of Reservoir Street	Construct a raised intersection at Reservoir Street and AgriMark	Number of raised intersections constructed at Reservoir Street and AgriMark by 28 February	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Completed.
	Construct traffic calming measures and resurface Reservoir Street	Construct a raised pedestrian crossing at Reservoir Street	Number of raised pedestrian crossings constructed at Reservoir Street by 28 February	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Completed.



WARD PRIORITIES: WARD 1																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Construction of a raised pedestrian crossing on Akademie Street across the Hospice	Conduct an assessment to determine the feasibility of a raised pedestrian crossing on Akademie Street	Number of assessments conducted to determine the feasibility of a raised pedestrian crossing in Akademie Street by 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Four-way stop at the intersection of Oaklodge- and Akademie Street	Conduct an assessment to determine the feasibility of a four-way stop at the intersection of Oaklodge- and Akademie Street	Number of assessments conducted to determine the feasibility of a four-way stop at the intersection of Oaklodge- and Akademie Street by 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Erection of more pedestrian signage on Akademie Street at Franschoek High School	Conduct a pedestrian signage assessment on Akademie Street at Franschoek High School	Number of pedestrian signage assessments conducted in Akademie Street at Franschoek High School by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Develop emergency vehicle access ways in Klein Mooiwater informal settlement	Held a meeting with the ward councillor	Not Applicable	Infrastructure Services and Planning and Economic Development	Roads, Transport and Storm Water (RTS) Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Discussions are underway to find a workable solution to this request.
	Installation and upgrading of ablution facilities within the Klein Mooiwater informal settlements	Installation and upgrading of ablution facilities	Not Applicable	Planning and Economic Development Infrastructure Services	Integrated Human Settlements Water and Sanitation Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Discussions are underway to find a workable solution to this request.



WARD PRIORITIES: WARD 1																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Provision and upgrading of water access points and sewerage infrastructure within the Klein Mooiwater informal settlements	Provision and upgrading of water access points and sewerage infrastructure	Not Applicable	Planning and Economic Development Infrastructure Services	Integrated Human Settlements Water and Sanitation Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Discussions are underway to find a workable solution to this request.
	Upgrading of the electricity network capacity to provide electricity access for residents in Riverside and Klein Mooiwater informal settlements	Residents who applied for an electricity connection have been attended to	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	The MV network upgrade has been completed.
	Repair of the broken notice board next to La Rochelle Street	Repair of the broken notice board next to La Rochelle Street	Number of broken notice boards next to La Rochelle Street repaired by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Installation of paving at the entrance road to the Mont Rochelle Nature Reserve	Installation of paving at the entrance road to the Mont Rochelle Nature Reserve	% of the budget spent on the Installation of paving at the entrance road to the Mont Rochelle Nature Reserve by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	%	n/a	n/a	n/a	n/a	n/a	n/a	The entrance road forms part of the Nature Reserve. It is proposed that natural gravel remain in place and be maintained.
	Installation of street names in the kerbs instead of hand-painted road names along: Dirkie Uys and Akedemie Street and Berg and La Rochelle Street	Installation of street names in the kerbs instead of hand-painted road names along: Dirkie Uys, Akademie Street, Berg and La Rochelle Street	% of the budget spent on street names in the kerbs instead of hand-painted road names along: Dirkie Uys, Akademie Street and Berg and La Rochelle Street	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	%	n/a	n/a	n/a	n/a	n/a	n/a	A feasibility assessment will be conducted by 31 May 2026.



WARD PRIORITIES: WARD 1																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Installation of pipes under the intersection to flatten the dip at the intersection of Dirkie Uys and La Rochelle Street towards the school in Akedemie Street in Franschhoek	Installation of pipes under the intersection to flatten the dip at the intersection of Dirkie Uys and La Rochelle Street towards the school in Akedemie Street in Franschhoek	% of the budget spent on the Installation of pipes under the intersection to flatten the dip at the intersection of Dirkie Uys and La Rochelle Street towards the school in Akedemie Street in Franschhoek by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	%	n/a	n/a	n/a	n/a	n/a	Implementation is scheduled for 30 June 2026.	
	Repairing the stormwater issue at the corridor / passage across the playpark at M56, Klein Mooiwater	Repairing the stormwater issue at the corridor / passage across the playpark at M56, Klein Mooiwater	% of the budget spent to repair the stormwater issue at the corridor / passage across the playpark at M56, Klein Mooiwater by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	%	n/a	n/a	n/a	n/a	n/a	An assessment is to be conducted by 30 June 2026.	
	Traffic calming measures are needed at the busy intersection leading from Franschhoek Village to R45, e.g., Uitkyk, DeVilliers, Louis Botha and Reservoir Streets	Implementation of traffic calming measures at busy intersections leading from Franschhoek Village to R45, e.g., Uitkyk, DeVilliers, Louis Botha and Reservoir Streets	% of the budget spent on the implementation of traffic calming measures at busy intersections leading from Franschhoek Village to R45, e.g., Uitkyk, DeVilliers, Louis Botha and Reservoir Streets by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	%	n/a	n/a	n/a	n/a	n/a	Earmarked for implementation within the next 5 years.	



WARD PRIORITIES: WARD 1																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	The R45 sidewalk from Groendal through to De Villiers Street needs ongoing maintenance and sweeping, as it carries a lot of pedestrians and scholars, and often it is covered in sand or overflowing water/sewerage spill (currently on the Ferme Chantelle portion of the sidewalk – this occurs every winter with no permanent solution	Implementation of regular maintenance and sweeping on the R45 sidewalk from Groendal through to De Villiers Street	% of the operational budget spent on the Implementation of regular maintenance and sweeping on the R45 sidewalk from Groendal through to De Villiers Street	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	%	n/a	n/a	n/a	n/a	😊	n/a	Completed. Ongoing maintenance will also be carried out.
	The installation of streetlights in the middle of the Klein Mooiwater informal settlement	Installation of streetlights in the middle of the Klein Mooiwater informal settlement	Number of streetlights in the middle of the Klein Mooiwater informal settlement	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Access to the middle section of the camp is currently not possible. Alternative solutions are being investigated.
	Installation of speedhump in Dirke Uys Street, Franschoek	Installation of speedhump in Dirke Uys Street, Franschoek	Number of speedhump in Dirke Uys Street, Franschoek	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Levelling and repairing of the uneven sidewalks in Main Road, Franschoek	Levelling and repairing of the sidewalks in Main Road, Franschoek	Number of levelling and repairing of the sidewalks in Main Road, Franschoek	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	To be completed by 30 May 2026.



WARD PRIORITIES: WARD 1																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Upgrade of the Robertsvlei road in Franschhoek	Upgrade of the Robertsvlei road in Franschhoek	Number of upgrades of Robertsvlei road in Franschhoek	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The request will be discussed with the provincial government to prioritise the upgrades.
	Request the repair of Akedemie Street in Franschhoek	Repairing of Akedemie Street in Franschhoek	Number of repairs of Akedemie Street in Franschhoek	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	🟢	n/a	Completed.
	Upgrade and maintenance of ablution facilities in Klein Mooiwater informal settlement	Upgrade and maintenance of ablution facilities in Klein Mooiwater informal settlement	Number of upgrades and maintenance of ablution facilities in Klein Mooiwater informal settlement	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Discussions are underway with the ward councillor to find workable solutions for this request.
	Propose initiatives aimed at increasing recycling efforts and reducing litter in Franschhoek. By implementing community awareness programs and enhancing recycling facilities, we can foster a cleaner environment for residents and visitors alike	Increase recycling in Franschhoek and reduce litter in town	Number of recycling efforts and community awareness programs	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality currently has a recycling door-to-door collection weekly. Awareness campaigns are rolled out quarterly in various wards.
Priority 3: Sports, Recreation, and Parks	Development of a play park in Fair Donne Estate, Franschhoek	Construct a playpark in Fair Donne Estate, Franschhoek	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	🔴	n/a	n/a	n/a	The vacant municipal properties identified are not public open spaces.



WARD PRIORITIES: WARD 1																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Formalised braai spots at the circus grounds on the Triangle section of Robertsvlei- and Excelsior Road	The risk that fires from the braais will spread to the adjacent land is too great	Not Applicable	Community and Protection Services	Community Services	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	To implement this request, additional security staff will have to be appointed. Currently, there is not enough municipal staff to maintain the area. If the proposal is approved, additional staff will need to be appointed. It must also be taken into consideration that the site is a declared heritage site.
	Development of a play park near the 2 nd phase Mooiwater housing development and the Angelier Street area	Development of a play park near the 2 nd phase of Mooiwater housing	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	🚧	n/a	n/a	n/a	The area is not conducive to the development of a new park. The integrated park was initially developed to accommodate the entire Mooiwater community.
	Construction of a swimming pool facility in Groendal / Franschhoek / La Motte	Conduct a feasibility study for additional swimming pools in the Stellenbosch municipal area	Number of feasibility studies conducted for additional swimming pools in the Stellenbosch municipal area by 30 June	Community and Protection Services	Community Services	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A feasibility study is in progress and is to be completed by 30 June 2026.



WARD PRIORITIES: WARD 1																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Erection of a clear-view fence around the Franschhoek Bowling green with a motor-controlled gate	Erection of a clear-view fence around the Franschhoek Bowling green with a motor-controlled gate	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The request was not approved by the Council.
	Establish sports and recreational facilities on Erf 3229, Mooiwater	Groendal already has a sports facility. The identified erf is earmarked for housing development	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	🚫	n/a	n/a	n/a	n/a	The area is not conducive to the development of a new park. The integrated park was initially developed to cater for the entire Mooiwater community.
	Provision of staff to manage the Circus Grounds facilities (ablution, park, and other) Mon-Sun and Public Holidays	Deployment of staff is funding-dependent.	Not Applicable	Community and Protection Services and Infrastructure Services	Community Services Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The suitability of the current contractor will be investigated.
	Construction of Natural Focused Parks alongside the Stiebeul River in Mooiwater	There are no resources, such as funds or manpower, available to maintain any developments or implement this proposal.	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There are no resources, such as funds or manpower available to maintain any developments or implement this proposal.
	Clean-up operation of the Stiebeul River and implementation of the river stewardship programme	The Stewardship programme is a volunteer programme. It is not a compulsory programme	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	🚫	n/a	n/a	n/a	n/a	The cleanup is arranged in a joint operation with the Department: Waste Management on a quarterly basis.



WARD PRIORITIES: WARD 1																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Removal of trees at Patrysfontein Stream and new trees planted in appropriate positions on the streambanks in Franschhoek	Removal of trees at Patrysfontein Stream and new trees planted in appropriate positions on the streambanks in Franschhoek	% of the operational budget spent on the Removal of trees at Patrysfontein Stream and new trees planted in appropriate positions on the streambanks in Franschhoek	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	%	n/a	n/a	n/a	n/a	n/a	n/a	The trees are not impacting the riverbank.
	Replacement of the two dog poo bins that were removed in Franschhoek at the corners of Patrysfontein Reservoir and Lambrecht's and Nerina Street	Replacement of the two dog poo bins that were removed in Franschhoek at the corners of Patrysfontein Reservoir and Lambrecht's and Nerina Street	Number of dog poo bins replaced in Franschhoek at the corners of Patrysfontein Reservoir, Lambrecht's, and Nerina Street	Infrastructure Services	Waste Management Services	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	The Department: Waste Management only places refuse street bins on sidewalks or road reserves.
	Removal of overgrown bushes around the perimeter of the Bowls Club in Franschhoek	Removal of overgrown bushes around the perimeter of the Bowls Club in Franschhoek	% of operational budget spent for the Removal of overgrown bushes around the perimeter of the Bowls Club in Franschhoek by 30 June	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	%	n/a	n/a	n/a	n/a	n/a	n/a	An investigation needs to be conducted on the recommended sites. However, the property is not part of Stellenbosch Municipality.
	Maintenance and upkeep of toilets at Groendal Sports Grounds. The windows in the Hall / Club House are also broken and need to be replaced	Maintenance and upkeep of toilets at Groendal Sport Grounds	% of the operational budget spent on the maintenance and upkeep of toilets at Groendal Sport Grounds	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	%	n/a	n/a	n/a	n/a	n/a	n/a	This is part of the maintenance programme. The contractor has been appointed.



WARD PRIORITIES: WARD 1																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Maintenance and upkeep of toilets at Groendal Sports Grounds. The windows in the Hall / Club House are also broken and need to be replaced	Repair the broken windows in the Hall / Club House at Groendal Sport Grounds	Number of windows repaired in the Hall / Club House at Groendal Sports Grounds by 30 June	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	%	n/a	n/a	n/a	n/a	n/a	n/a	This is part of the maintenance programme. The contractor has been appointed.
	Increase visibility of law enforcement to address crime in Franschhoek, where residents are scared to go hiking	Increase the visibility of law enforcement in Franschhoek	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	🚫	n/a	n/a	Daily deployment takes place, and when there are special projects, for example, peace officers and safety monitors, those officers are also deployed to those areas to increase visibility. The municipality has, in addition, established a Tactical Response Unit which renders a 24/7 service that will improve visibility and presence of Law Enforcement throughout the municipal area.
	Installation of floodlights on the Groendal sportsground	Installation of floodlights on the Groendal sportsground	Number of floodlights on the Groendal sportsground	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A consultant has been appointed for the compilation of specifications. Project to be completed by 30 June 2026.
	Levelling of the surface of the sportsground in Franschhoek	Levelling of the surface of the sportsground in Franschhoek	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This is part of the maintenance programme, and is done twice a year.



WARD PRIORITIES: WARD 1																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Installation of a fence around roll-ball grounds in Franschhoek	Installation of a fence around roll-ball grounds in Franschhoek	Number of fences around roll-ball grounds in Franschhoek	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The request for the fencing of the bowling club was not approved by the Council.
Priority 4: Property Management	Building and Terrain Maintenance. Project at the Franschhoek Town Hall, Franschhoek Offices, and Dirkie Uys Clinic	Building and Terrain Maintenance. Project at the Franschhoek Town Hall, Franschhoek Offices, and Dirkie Uys Clinic	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The appointment of the consultant has commenced.
	Provide space or building for Franschhoek based Legal Clinic	This is not a municipal function	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Provincial	n/a	n/a	n/a	n/a	n/a	n/a	🔴	n/a	n/a	n/a	This responsibility does not fall within the municipality's mandate.
	Upgrade and repurpose the Old Youth Centre Building in Beau Coup De L'eau Street, Mooiwater	There are no funds available on the MTREF	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	🔴	n/a	n/a	n/a	n/a	The matter will be taken back to the combined section 80 committee in the third quarter of the 2025/26 financial year.
	Reopening of the ablution facilities for the public in Dirkie Uys Street, behind the Franschhoek Town Hall	The responsible department will investigate and provide a progress report	Not Applicable	Community and Protection Services Infrastructure Services	Community Services and Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	🟢	n/a	n/a	n/a	The suitability of the current contractor will be investigated.
	To issue a call for proposals for Erven 3192, 3019, and 3111 Mooiwater, Franschhoek for the establishment of places of worship	The properties need to be rezoned for religious purposes	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The properties need to be rezoned for religious purposes.



WARD PRIORITIES: WARD 1																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Installation of additional special counter be investigated to serve people in wheelchairs rather than to lower existing counters	Installation of a special counter should be investigated to serve people in wheelchairs rather than to lower existing counters	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The request will be addressed as part of the renovations to the Franschhoek Town Hall.
	Establish a well-positioned Tourism Office in Franschhoek CBD	The LTO was awarded a suitable tourism office on a lease agreement. This is included in the Franschhoek Wine Valley Tourism Association (FWVT) appointment	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	😊	😊	n/a	n/a	n/a	Completed.
	Franschhoek needs more public toilet facilities to serve its many tourists and residents. Improved access to clean toilets will enhance visitors' experiences and boost the town's friendly reputation	Additional public toilet facilities	Number of public toilet facilities	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This matter is being investigated as to the positions of such toilets, the quantity thereof and the cleaning of such toilets.
	Identification of a plot of land where a homeless shelter for the homeless can be opened in Franschhoek	Identification of land for a homeless shelter	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Information on properties or land available for a homeless shelter will be compiled by the Section: Property Management.



WARD PRIORITIES: WARD 1																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Request the registration of several new street names to ensure they are accurately reflected on Google Maps. The streets are as follows: - Sunflower Street - Jacaranda Street - Orchid Street - Lavender Street - Aloe Street - Fennel Street - Bellflower Street - Cypress Street - Barberry Street - Fern Street - Everlasting Street	Registration of several new street names on Google Maps	Number of registrations of several new street names on Google Maps	Planning and Economic Development	Development Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This is not a municipal function. Individuals or residents can register the street names on Google Maps.
Priority 5: Local Economic Development	Implementation of a policy and effective mechanisms to limit and control formula restaurants in historic areas of Franschhoek	Land usage is currently managed in terms of the Stellenbosch Municipality Zoning Scheme Bylaw, 2019. Therefore, the proposed policy will infringe on a person's rights to operate a business	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	It would rather be suggested that an Urban Design Policy be developed to ensure that the historical character (landscapes and building facades, etc.) of Franschhoek is retained.
	Provide space for Jobseeker Data Capturers in Franschhoek / Groendal	The number of jobs created through the municipality's local economic development initiatives, including capital projects (NKPI Proxy - MSA, Reg. S10(d))	The number of jobs created through the municipality's local economic development initiatives, including capital projects (NKPI Proxy - MSA, Reg. S10(d))	Planning and Economic Development	Development Planning	Local	1300	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	The Section: LED has created a remote job seeker office at the Groendal Community Hall.



Ward Priorities: Ward 1																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables (KPI)	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Establish a policy to control and limit the use of private houses and flats for short-term rental in Franschhoek	The use of private houses and flats for short-term rental in Franschhoek is controlled and managed in terms of the Zoning Scheme Bylaw	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This is regulated by the municipal Zoning Scheme By-law.
	Capacity Building outreach projects for residents of Franschhoek	Advertising of capacity building outreach projects	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The SME training in Groendal took place in March 2025.



Ward 2: Cllr. Wilhelmina Petersen

9.5.2 Ward Priorities: Ward 2

Table 105: Ward 2 – Ward Priorities

Project Rating																	
	Project completed.			Project in progress.			Not completed / No budget available / District Function / Provincial Function										
WARD PRIORITIES: WARD 2																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 1: Housing	Housing as well as land for housing in Ward 2	To obtain development rights for La Motte	Percentage of the La Motte capital budget actually spent by 30 June	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	<p>The La Motte mixed-use housing development will provide a variety of housing opportunities / typologies for different income categories in the Franschhoek Valley that qualify for a housing subsidy.</p> <p>The HDA has proposed to undertake an assessment of the forestry village, aligned with the solutions presented at the said workshop. The assessment focuses on bulk infrastructure requirements for each village, including a detailed analysis of associated cost implications. The HDA has prepared a financial budget, outlining the proposed outputs for the La Motte forestry village. The budget will be formally presented to the municipality for consideration.</p> <p>The project may only proceed once a Power of Attorney has been obtained. NDoPW&I requested additional information in terms of the exact extent of the properties required, as</p>	



WARD PRIORITIES: WARD 2																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
																well as a proposed development plan. The revised land release request letter, amended feasibility report, and development plans for Portion 1 of Farm 1339, Paarl Road, the remainder of Farm 1158, Paarl Road, and Portion 1 of Farm 1158, Paarl Road, were submitted to the NDoPW&I on 11 November 2024.	
	Housing development on open spaces in Bosbou and Groendal	Council has requested the administration to investigate possible housing/business options on erven 412 and 217 and 284, Groendal	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	After discussions with the Department: Property Management, it was decided that a valuation of the property must be completed. A revised item is being prepared that will take into account the valuation of the property as well as various legislations and policies linked to the disposal of land. This item will serve during the fourth quarter of the 2025/26 financial year to obtain Council approval before a call for proposal for Erf 412 Le Roux, Franschhoek (including Erf 217) and Erf 284 Le Roux, Franschhoek can be advertised.	
Priority 2: Basic Infrastructure Services	Insitu upgrading of Langrug	Not Applicable		Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Section: Informal Settlements is currently dealing with resolving applications and funding approvals	



WARD PRIORITIES: WARD 2																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Upgrading and beautifying sidewalks in La Motte Bosbou	Conduct an assessment for phase implementation	Number of assessments conducted for the phased implementation by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The NMT network is extended annually, taking into account the NMT Masterplan, community requests and available resources. A report is compiled on the annual implementation of NMT.
	Maintenance of Stiebeuel Riverbanks	Further discussions will be facilitated with the ward councillor to determine the feasibility of the request	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed,
	Sewerage problem from Langrug to Blossom Street	A new bulk sewer main was constructed from the corner of Blossom Street and Le Roux Street, along Le Roux Street and Gladiola Street where it connected to the bulk sewer. A catch pit was constructed at the entrance of Langrug to separate illegal objects that are dumped into the municipal sewer network by the community		Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Completed.
	Sewerage outlet in the Stiebeuel River near Mooiwater informal Settlement in Skool Street	The NUE water project is planned to commence with the construction phase in the 2026/27 financial year, which will divert and treat the current flow		Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The NEU (new) water project is planned to commence with the construction phase in the 2026/27 financial year, which will divert and treat the current flow.



WARD PRIORITIES: WARD 2																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 3: Sports, Arts and Culture	Construction of a swimming pool or water park in Groendal next to Groendal Sportsgrounds	Conduct a feasibility study for additional swimming pools in the Stellenbosch municipal area	Number of feasibility studies conducted for additional swimming pools in the Stellenbosch municipal area by 30 June	Community and Protection Services	Community Services	Local	1	n/a	n/a	n/a	n/a	🔴	n/a	n/a	😊	n/a	A feasibility study is in progress and is to be completed by 30 June 2026
	Construction of a pavilion at Groendal Sportsgrounds	Construction of the pavilion is not part of the approved current budget cycle.	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Construction of the pavilion is not part of the approved current budget cycle.
	Construct a soccer field behind the Groendal Secondary School	There are no available funds on the current MTREF	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This land is not zoned for sport and recreation.
	Upgrading of the La Motte soccer and netball field	Areas are zoned for agricultural use		Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This land is not zoned for sport and recreation. The space does not form part of the municipal sports facilities.	
	Construct cloakroom facilities at the La Motte Sportsground	The indicated land does not have a zoning designation for sports and recreation		Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a		



WARD PRIORITIES: WARD 2																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 4: Safety and Security	Repair and maintenance of CCTV cameras in Groendal	Repair and maintenance form part of the CCTV Camera Masterplan	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	The appointed CCTV contractor is in the process of repairing and maintaining CCTV/LPR cameras in the whole municipal area. There are four (4) cameras installed at the U-Save, four (4) cameras at the sewerage, and six (6) cameras at the library. The library cameras are in working order. The cameras at the U-Save and sewerage sections are inactive.
	Increase Law Enforcement personnel to render services in the Greater Franschhoek Valley	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Daily deployment takes place to enforce bylaws and assist the South African Police Service (SAPS) with crime prevention. The municipality has established a Tactical Response Unit, which renders a 24/7 service to increase law enforcement capacity. Currently, there are 37 Tactical Response Unit (TRU) officers employed (11 vacant positions were advertised). Additionally, four (4) EPWP safety monitors and four (4) peace officers were deployed daily to assist with by-law enforcement and to serve as the “eyes and ears” of Law Enforcement, and increase visibility.



WARD PRIORITIES: WARD 2																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 5: Education	Establish an IsiXhosa Secondary School in Franschoek	This is a Provincial function	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Provincial	n/a	n/a	n/a	n/a	n/a		n/a	n/a	n/a	n/a	The ward priority will be submitted to the provincial sector department for further action.



9.5.3 Ward Priorities: Ward 3



Ward 3: Cllr. Charles Manuel

Table 106: Ward 3 – Ward Priorities

Project Rating																	
	Project completed.				Project in progress.			Not completed / No budget available / District Function / Provincial Function									
WARD PRIORITIES: WARD 3																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Housing	The establishment of housing and town development projects within the Lanquedoc, Wemmershoek, and Maasdorp areas. A key prerequisite for the successful realisation of these projects is the acquisition of the Trust Land by the municipality.	To obtain development rights for Maasdorp	Percentage of the Maasdorp operational budget actually spent by 30 June	Planning and Economic Development	Integrated Human Settlements	Local	90%	n/a	n/a	n/a	n/a			n/a	n/a	n/a	Lanquedoc: The Municipality does not own land suitable for housing development in this specific area. The vacant land in the Lanquedoc area is mainly owned by the Dwars River Valley Community Trust. Wemmershoek: Land for emergency housing is currently being investigated and will be added to the revised Housing Pipeline if approved by the Council. Maasdorp: Land use and development rights have been approved by the Municipal Planning Tribunal (MPT), and funding options are currently being investigated. The Housing Development Agency (HDA) has been requested to investigate the bulk and internal services costs.



WARD PRIORITIES: WARD 3																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Housing consumer education (HCE) and workshop in Lanquedoc and Wemmershoek	Conduct housing consumer education (HCE) workshops	Number of housing consumer education workshops conducted by 30 June	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	2	n/a	n/a	n/a	n/a	n/a	n/a	n/a	HCE workshops are held annually for all areas.
Priority 2: Clinic	Build clinics in Lanquedoc and Wemmershoek	This is a Provincial function.	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Provincial	n/a	n/a	n/a	n/a	n/a	🚫	n/a	n/a	n/a	n/a	Wemmershoek: Wemmershoek is served by a mobile clinic each Tuesday. For other health issues, residents are urged to visit the Groendal Clinic, which is 6.8 kilometers away. The Wemmershoek population is too small to support the request for a clinic in Wemmershoek. Lanquedoc: The municipality has appointed Attorneys to approach the court to appoint a suitable person to sign the transfer documents on behalf of the Lanquedoc Housing Association. Only after the transfer will the municipality be able to take the matter further with the province.
Priority 3: Basic Infrastructure Services	Construction of speed humps on Boonzaaier Road	Conduct an assessment to construct speedhumps on Boonzaaier Road	Number of assessments conducted to construct speed humps in Boonzaaier Road by	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Completed.



WARD PRIORITIES: WARD 3																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Lanquedoc: installation of an additional speed hump at the intersections of Disa Street and Katstert Street, and Protea Street and Wilderklawer, respectively. Furthermore, the existing speed humps on the main road require lowering to mitigate potential vehicle damage.	Installation of a speed hump	Number of-speed hump	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An assessment will be conducted by 31 June 2026.	
	Installation of traffic safety mirrors on each street adjacent to the sports field in Wemmershoek	Installation of traffic safety mirrors	Number of traffic safety mirrors	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	To be completed by 30 June 2026.	
	Request that all open plots within Ward 3, specifically in Wemmershoek and Lanquedoc, be subject to a formal tender process for future development or maintenance	Formal tender process for future development or maintenance	Number of tender processes	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality is in the process of transferring over 30 properties in Lanquedoc into the name of the municipality. Wemmershoek: the request will be investigated	
	The plot located alongside the municipal community hall in Wemmershoek requires immediate beautification efforts	The beautification of the plot in Wemmershoek next to the Community Hall	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An investigation needs to be conducted to establish ownership of this area. However, Section: Parks in Franschhoek does not have the manpower to do beautification of areas other than parks.	
	Construction of a bridge in Lanquedoc	Construction of a new bridge in Lanquedoc	Number of new bridges constructed in Lanquedoc by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	😊	😄	Completed.	



WARD PRIORITIES: WARD 3																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Construction of sidewalks in Lanquedoc and Wemmershoek	A report is compiled on the annual implementation of NMT	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	The NMT network is extended annually, considering the NMT Masterplan, community requests, and available resources. An annual report is compiled on the implementation of NMT.
	The planting of trees alongside the newly constructed sidewalks contributes to the overall beautification of the sidewalk.	The beautification of the sidewalk	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Section: Environmental Management and the Department: Roads, Transport and Stormwater (RTS) will investigate the implementation of the beautification proposal on the project scope in Lanquedoc. The Section: Environmental Management must submit a layout plan to RTS showing the location of plants or the type of beautification proposed.
	Erecting fences at the Lanquedoc and Wemmershoek Sportsgrounds	Construction of a boundary wall at the Wemmershoek Sport Ground	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Traffic mirrors in Lanquedoc and Wemmershoek	Conduct an assessment for traffic mirrors in Lanquedoc and Wemmershoek	Number of assessments conducted for traffic mirrors in Lanquedoc and Wemmershoek by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	😊	😊	n/a	n/a	The mirror was installed and stolen multiple times.



WARD PRIORITIES: WARD 3																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Relocation of the stormwater lower point at Vygie Street (at Mr J Johannes' residence)	Conduct an assessment for the relocation of the stormwater lower point at Vygie Street	Number of assessments conducted for the relocation of the stormwater lower point at Vygie Street by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Installation of streetlights at Erica, Aandblom, Akkerlaan, and Mispel Olyf Streets in Lanquedoc	Installation of streetlights	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	In December 2025, several new streetlights were installed in Lanquedoc.
	Repairing the sewer Y junction on properties in Wemmershoek	Repair of sewer Y junction on properties in Wemmershoek	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Sewer Y junctions are mostly used for a property owner to connect to the municipal sewer network, and it is the responsibility of the property owner to maintain / repair them.
	Connection of boreholes in Wemmershoek and Lanquedoc the boreholes are fully functional and do not require repair. The project solely involves connecting the existing boreholes to facilitate irrigation of the fields.	Repair of boreholes in Wemmershoek and Lanquedoc	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	To be investigated by the relevant department.
Priority 4: Local Economic Development	Develop a business hub in Lanquedoc	Submission of progress reports on Council-approved catalytic initiatives and / or special projects to the Director: Planning and Economic Development	Number of quarterly progress reports on Council-approved catalytic initiatives and / or special projects submitted to the Director: Planning and Economic Development	Planning and Economic Development	Development Planning	Local	2	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An investigation into the establishment of a business hub will be conducted in the 2025/26 financial year.



WARD PRIORITIES: WARD 3																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Place business erven on tender for Wemmershoek residents	Conduct a land use investigation	Number of land use investigation conducted by 30 June	Planning and Economic Development	Development Planning	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There is a Council resolution on this matter. The auction of the erven was halted. However, this is a business property.
.Priority 5: Sport, Recreation and Culture	Safety gates at Lanquedoc clubhouse	Installation of safety gates at the Lanquedoc clubhouse	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The project will be completed by 30 June 2026.
	Mobile toilets for sports events	Request to be submitted to the Sport Council	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The ablution facilities will be completed by 30 June 2026.
	Fencing of Lanquedoc sports field	Construct a fence at the Lanquedoc Sportsground	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Netball court at Lanquedoc and Meerlust	Available land is a challenge	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This land is not zoned for sports or recreational use and is not included in the municipal sports facilities.
	Maintenance of Lanquedoc clubhouse	The request forms part of the annual maintenance programme	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The request forms part of the annual maintenance programme
	Prepare sportsgrounds for league games	To be discussed with the Sport Council	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The sportsfields in Ward 3 are prepared for the different codes as per fixtures received from the Sports Council for league games and friendly games



WARD PRIORITIES: WARD 3															Departmental Comment		
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25		2025/26	2026/27
	Installation of additional floodlights on Lanquedoc sports field (soccer field)	The existing lights will be upgraded to improve the lighting for the soccer as well	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A consultant has been appointed for the compilation of specifications. The project is to be completed by 30 June 2026.	



9.5.4 Ward Priorities: Ward 4



Ward 4: Cllr. Ralphton Adams

Table 107: Ward 4 – Ward Priorities

Project Rating																	
	Project completed.		Project in progress.		Not completed / No budget available / District Function / Provincial Function												
WARD PRIORITIES: WARD 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 1: Basic Infrastructure Services	Drains overflowing in winter / rainy days in the areas of Kylemore, Johannesdal: and Pniël	Upgrading is scheduled for the 2023/24 financial year	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a		n/a	n/a	n/a	Completed.
	Regular fumigation of drains for pests	Regular fumigation of drains for pests	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a		n/a	n/a	n/a	This forms part of the annual maintenance programme.
	Regular removal (spuit) of weed / grass on sidewalks and against curbs in Kylemore, Johannesdal, and Pniël	Regular removal (spuit) of weed / grass on sidewalks and against curbs in Kylemore, Johannesdal, and Pniël	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a		n/a	n/a	n/a	This forms part of the annual maintenance programme.
	Recycling programme to be implemented in Kylemore, Johannesdal, and Pniël	Implementation (expansion) of the recycling programme in Kylemore and Johannesdal	Percentage of recycling programmes implemented in Kylemore and Johannesdal by 30 June	Infrastructure Services	Waste Management	Local	n/a	80 %	n/a	n/a	n/a			n/a	n/a	n/a	The recycling programme is implemented in Pniël through weekly collections.



Ward Priorities: Ward 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	A reliable electricity network is needed in Ward 4 in the following areas: Johannesdal, Kylemore, and Pniël	At present, two of the three intake points from Drakenstein are being integrated, and additional ring feed connections are being established	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Full resolution will only be achieved once the new substation becomes operational.
	Increase the number of streetlights in the streets of Johannesdal; Kylemore, and Pniël	This project is partially attributed to the current tender.		Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	😬	n/a	n/a	The extension along the R310 to the Kylemore entrance has been included as a capital project for the 2026/27 financial year.
	Resurfacing or resealing of Sonnestraal Street in Johannesdal	Conduct an assessment for the resurfacing or resealing of Sonnestraal Street in Johannesdal	Number of assessments conducted for the resurfacing or resealing of Sonnestraal Street in Johannesdal by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Completed.
	Restructuring of the sewage network in Pniël, East End Crescent. Removal of a pump station in the area	Upgrade (minor) the Pniël sewer pump station	Percentage of the Pniël sewer pump station capital budget actually spent by 30 June	Infrastructure Services	Water and Wastewater Services	Local	n/a	90 %	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Pipe replacement: The consultant is currently working on the Riverside/smoke test activity. Smoke test: Estimated completion date by 30 June 2026. New Dwarsriver Sewer Pump Station: The scope of works for the appointment of a consulting engineer to design a new Dwarsriver Sewer Pump Station to decommission the Pniël Pump Station has been



Ward Priorities: Ward 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
																	drafted, advertised, and evaluated. The evaluation report has been submitted to the BEC. The commencement of this project is dependent on the date of the award. The project is planned to be completed by 30 June 2028.
	Sidewalks in all streets of Kylemore, Pniël, and Johannesdal	Conduct an assessment to construct sidewalks in all streets of Kylemore, Pniël and Johannesdal	Number of assessments conducted to construct sidewalks in all streets of Kylemore, Pniël, and Johannesdal by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a			n/a	n/a	The NMT network is extended annually, taking into account the NMT Masterplan, community requests and available resources. A report is compiled on the annual implementation of NMT.
	Removal of asbestos roofing. RDP houses	Removal of asbestos roofing. RDP houses	Number of asbestos roofing removed	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Funding for asbestos was stopped by the National Department of Human Settlements.
	Upkeep and maintenance of roads in Pniël, Johannesdal and Kylemore	Upkeep and maintenance of roads in Pniël, Johannesdal and Kylemore	Number of roads maintained in Pniël, Johannesdal and Kylemore	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Phased annual implementation prioritising road conditions and considering available funding.
	Installation of traffic calming measures in Pniël, Joannes Dal, and Kylemore. The initiative includes the implementation of robots and four-	Installation of traffic calming measures in Pniël, Joannes Dal, and Kylemore. The initiative includes the implementation of robots and four-	Number of robots and four-way stops installed in Pniël, Joannes Dal, and Kylemore	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An assessment will be conducted by 30 June 2026



WARD PRIORITIES: WARD 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	way stops to enhance road safety and improve traffic flow	way stops to enhance road safety and improve traffic flow															
	Designated parking for trucks in Pniël	Designated parking for trucks in Pniël	Designated parking for trucks in Pniël.	Number of parking	Infrastructure Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Assessment will be conducted by 30 June 2026.
Priority 2: Safety and security	Visibility of Law Enforcement officers in the Kylemore, Pniël, and Johannesdal area	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Officers are deployed daily to patrol and enforce bylaws in these areas. Sporadic planned joint crime-prevention operations with SAPS and other SSP partners are conducted to reduce crime and increase visibility. In addition, Law Enforcement has established a TRU that renders a 24/7 service to increase law enforcement capacity and improve visibility and law enforcement presence.
	Installation of more security cameras at hotspots in Kylemore, Johannesdal and Pniël (Giff)	Law Enforcement currently prioritises the repair and maintenance of existing inactive cameras.	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Requests for new installations of CCTV cameras will be placed on the CCTV Camera Master Plan, and installations are prioritised based on consultation with SAPS and crime patterns. It is also funding-dependent.



WARD PRIORITIES: WARD 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Stop after-hours speeding cars in the Kylemore, Pniël, and Johannesdal area	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Sporadic joint operations are held as per the SSP planning meeting to address the by-law offences and criminal activities. Members are also deployed autonomously to do enforcement.
	Traffic officers must be more visible in Kylemore; Pniël; and Johannesdal for longer periods of the day	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Regular patrols and enforcement actions are conducted to address traffic issues in the area.
	Need for more speed bumps in Kylemore, Johannesdal and Pniël	Conduct an assessment on speed humps in Kylemore, Johannesdal and Pniël	Number of assessments conducted on speedhumps in Kylemore, Johannesdal and Pniël by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Increase safety measures on R 310: - Intersections in Kylemore, Johannesdal and Pniël	Submission of a report to the Western Cape Provincial Government	Number of reports submitted to the Western Cape Provincial Government by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Provincial	n/a	n/a	1	n/a	n/a	n/a	n/a	😞	n/a	n/a	The Department Provincial Roads is planning for the resealing and upgrading of the R310.
	Increase safety measures on R 310 Main Street of Pniël (Cars speed through town)	Submission of a report to the Western Cape Provincial Government	Number of reports submitted to the Western Cape Provincial Government	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Provincial	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😞	n/a	n/a	The Department Provincial Roads is planning for the resealing and upgrading of the R310.



WARD PRIORITIES: WARD 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Fencing around Pniël Offices. Secure Offices and prevent them from becoming a hotspot for crime at night	Fencing around Pniël Offices. Secure Offices and prevent them from becoming a hotspot for crime at night	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This project will commence in the 2025/26 financial year.
	Speedbumps at Kylemore Sports ground	The Section: Sports will arrange a meeting with the ward councillor	Not Applicable	Community and Protection Services Infrastructure Services	Community Services Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Section: Sports and Recreation will arrange a meeting with the ward councillor.
	Annual maintenance of fire breaks along the slopes of the Simonsberg mountains above Johannes Dal and Pniël	Annual maintenance of fire breaks along the slopes of the Simonsberg mountains above Johannes Dal and Pniël		Community and Protection Services	Protection Services	Local											
	Assistance of neighbourhood watches in Pniël, Kylemore and Johannes Dal	Assistance of neighbourhood watches in Pniël Kylemore and Johannes Dal	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Neighbourhood Watches (NHW) are assisted by providing training and equipment to registered and accredited NHWs. Assistance is also provided to register NHWs. Joint patrols are also executed with NHWs.
	Trimming of trees laying over the main road in Pniël and powerlines	Trimming of trees laying over the main road in Pniël and powerlines	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality will conduct an investigation and trim the trees where appropriate. Eskom and the Department Provincial Roads will also be informed.



WARD PRIORITIES: WARD 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 3: Open spaces; Sport; Recreation, Culture and Facilities	Renovation or upgrade of sports facilities, clubhouses and change rooms in Kylemore and Pniël	A contractor was appointed for the repairs of sport facilities in Kylemore and Pniël cricket facility	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	🟡	🟢	n/a	n/a	n/a	The upgrade of the gym in Kylemore was completed by 15 December 2025. An assessment will be conducted for Pniël to establish what is needed.
	Maintenance of floodlights on Kylemore and Pniël Sportsgrounds	A consultant is in the process of assessing the structural integrity and lighting upgrade		Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The upgrading of the floodlights on Pniël Sportsgrounds was completed by 30 December 2025. Kylemore: The consultant has been appointed for the compilation of specifications. The project is to be completed by 30 June 2026.
	Construction of the ticket-box on Pniël Sportsgrounds	No funding is currently available, will be incorporated as a future project.	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The construction of a ticket box will be a future project. At present, it does not form part of the budget cycle.
	Extension of boundaries of existing cemeteries in Pniël	A study was conducted and the areas in question was not part of the approved areas for cemetery extensions	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A study was conducted, and the areas in question were not part of the approved areas for cemetery extensions.
	Fence on one side of the Pniël cemetery.	Fence on one side of the Pniël cemetery.	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a



WARD PRIORITIES: WARD 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Completion of the rezoning process and development of a cemetery in Kylemore	The project is in process	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A cost estimate is being done, however, the New Calcutta Memorial Park will cater to future burials for the Stellenbosch Municipal area.
	Cleaning of all streets and removal of weed on pavements not taking place in Johannesdal; Kylemore and Pniël	This is part of the operational maintenance	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	EPWP staff are deployed into various areas to clean, and the Section: Area Cleaning collects all waste.
	Cutting of grass is needed in all Streets on municipal roads and Sidewalks in Johannesdal; Kylemore and Pniël	The municipality will attend to this request.	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Close the Riverside Play Park in Pniël it is becoming a crime hotspot	There are very few playparks in Pniël		Community and Protection Services	Community Services												
	Cleaning and maintenance of Pniël cemeteries	This is an ongoing process in the cemeteries	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Renovation or upgrading of Millennium Hall and Kylemore Community Hall	Upgrade and renovations of the Millennium Hall		Community and Protection Services	Community Services	Local								n/a			



WARD PRIORITIES: WARD 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Regular maintenance of Millennium Hall and Kylemore Community Hall	Maintenance of Millennium Hall and Kylemore Community Hall	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	😐	n/a	The renovation works are ongoing. If delayed, penalties are applied.
	Force private owners to clean vacant plots in Ward 4	The cleaning of private plots is the responsibility of the landowner	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality does not service private properties, but the Department: Fire Services will provide the owner with a notice.
	Beautification project for the Main Road in Pniël to enhance aesthetics	Beautification project for the Main Road in Pniël to enhance aesthetics	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The existing pots were replanted with new plants, which were subsequently stolen.
	Beautification of entrance on the corner of Swart and Church Street in Kylemore	Beautification of entrance on the corner of Swart and Church Street in Kylemore	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There is no current funding for such a project.
	Beautification of entrance on the corner of Swart and R310 in Kylemore.	Beautification of entrance on the corner of Swart and R310 in Kylemore.	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There is no current funding for such a project.
	Erection of a ticket box at Pniël Sportsgrounds	Erection of a ticket box at Pniël Sportsgrounds. This addition would greatly enhance our ability to manage ticket	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The construction of a ticket box will be a future project; it does not form part of the current budget cycle.
	Construction of a tar road at Pniël Sportsgrounds	Construction of tar for the road at Pniël Sportsgrounds	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This project does not form part of the current budget cycle.



WARD PRIORITIES: WARD 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 4: Community Development	More effective skills development programmes for youth in Ward 4	Sharing of opportunities with the with the ward offices	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Food handler training was advertised and commenced in January 2026, while the remaining programmes are scheduled to begin in May 2026. The job readiness training programme was completed in Kylemore.
Priority 5: Local Economic Development	More job creation opportunities are needed in ward 4 Urgent attention must be given to employ more EPWP workers in Pniël	EPWP projects were identified throughout the municipality and included these areas	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	EPWP projects were identified throughout the municipality and included these areas. Unemployed people are encouraged to register on the municipal Unemployment Database.
	Request the regulation of spaza shops in Pniël, Johannes Dal, and Kylemore to improve safety and service quality in the community	Regulation of spaza shops in Pniël, Johannes Dal, and Kylemore to improve safety and service quality in the community	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Spaza shops are regulated in terms of the approved Stellenbosch Spaza Shop By-law.
	Provision of assistance to small businesses and tourism in Pniël, Kylemore, and Johannes Dal to boost growth	Provision of assistance for small businesses and tourism in Pniël, Kylemore, and Johannesdal to boost economic growth	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Consultation was conducted with the tourism businesses in the Dwarsriver area in November 2025. The business training is planned with SEDFA for the 2026/27 financial year.



WARD PRIORITIES: WARD 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 6: Land for Housing	Assist the residents struggling with development services subdivisions for family own properties in Johannesdal, Pniël and Kylemore.	Provision of assistance with development services subdivisions for family own properties in Johannesdal, Pniël and Kylemore.	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality cannot provide consultative services to deal with applications and cannot play dual role to prepare and decide on the application. The municipality can only advise individuals on the subdivision of an Erf.
	The relocation of the residents of the informal settlement in Pniël (The Giff).	Relocation of the residents of the informal settlement in Pniël (The Giff).		Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The relocation of the Gihiff residents is linked to the housing development at Erf 64, Kylemore.	
	Regular removal of squatters in Pniël, Johannes Dal, and Kylemore	Regular removal of squatters in Pniël, Johannes Dal, and Kylemore	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Law Enforcement cannot remove squatters directly. They may only act in conjunction with the Sheriff, SAPS and Informal Housing once a valid eviction order is in place. Eviction processes are managed by Section: Informal Housing, responsible for obtaining and executing court orders. Law Enforcement can only act whilst structures are in the process of being built



WARD PRIORITIES: WARD 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Community needs land for affordable housing (GAP) in Pniël, and Johannesdal	To obtain development rights for Erf 64, Kylemore	Percentage of the Erf 64, Kylemore capital budget actually spent by 30 June	Planning and Economic Development	Integrated Human Settlements	Local	90 %	90 %	90 %	90%	n/a	n/a	n/a	n/a	n/a	n/a	<p>The municipality has appointed the Housing Development Agency (HDA) to obtain development rights.</p> <p>Currently, the final engineer drawings for the submission of a land use application are being concluded by the HDA as requested by the Directorate: Infrastructure Services.</p>
	Fast-track implementation process for the housing project in Erf 64 in Kylemore	To obtain development rights for Erf 64, Kylemore	Percentage of the Erf 64, Kylemore capital budget actually spent by 30 June	Planning and Economic Development	Integrated Human Settlements	Local	90 %	90 %	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	<p>Thereafter, it will be referred to the Municipal Planning Tribunal for a decision during April / May 2026, whilst awaiting environmental authorisation.</p> <p>If the application is successful, the commencement of the development will then take place by installing the link and internal services.</p>



WARD PRIORITIES: WARD 4																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Identification of additional land in Pniël.	Identification of additional land in Pniël	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	<p>The municipality does not own any property within the Pniël and Johannesdal area, and therefore, the provision for housing opportunities is extremely limited.</p> <p>The nearest housing development project in close proximity is Erf 64, Kylemore.</p> <p>The municipality has appointed the Housing Development Agency (HDA) to obtain development rights. Currently, the final engineer drawings for the submission of a land use application are being concluded by the HDA as requested by the Directorate: Infrastructure Services. Thereafter, it will be referred to the Municipal Planning Tribunal (MPT) for a decision during April / May 2026 whilst awaiting environmental authorisation.</p>



9.5.5 Ward Priorities: Ward 5



Ward 5: Cllr. Roy Van Rooyen

Table 108: Ward 5 - Ward Priorities

Project Rating																	
	Project completed.		Project in progress.		Not completed / No budget available / District Function / Provincial Function												
WARD PRIORITIES: WARD 5																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Local Economic Development	Ida's Valley Community Trails initiative. Activating Ida's Valley Community Market as Trail Centre	Submission of progress reports on the Council-approved catalytic initiatives and / or special projects to the Director: Planning and Economic Development	Number of quarterly progress reports on Council-approved catalytic initiatives and / or special projects submitted to the Director: PED	Planning and Economic Development	Development Planning	Local	2	n/a	n/a	n/a	n/a	n/a	n/a		n/a	n/a	This item is concluded, and the management of the Ida's Valley and Cloetesville informal trading spaces has been awarded. The respective organisations are in the process of signing their lease agreements.
	Future tourism hub together with Botmaskop Mountain. This will enable integration and social cohesion between wards 5, 6 and 7	Submission of progress reports on Council-approved catalytic initiatives and / or special projects to the Director: Planning and Economic Development	Number of quarterly progress reports on Council-approved catalytic initiatives and / or special projects submitted to the Director: PED	Planning and Economic Development	Development Planning	Local	2	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Ida's Valley hub is currently used for tourism activities where tourists can rent bicycles.



WARD PRIORITIES: WARD 5																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Proposal of transfer of land next to Bruckner De Villiers school to the Western Cape Department of Education (WCED) (Ward 5)	Application to be submitted to the Directorate: Corporate Services for the transfer of land	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The formal application has not been received from the Department of Education.
	Provide clarity as to why Jonkershoek is part of Ward 5	The Municipal Demarcation Board establishes the ward boundaries, typically based on the total number of voters in each voting district	Not Applicable	Planning and Economic Development	Development Planning	Local	2	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	According to the current Stellenbosch Municipal ward boundaries with the voter's population (from IEC), Jonkershoek is part of Ward 5, and the ward was below the required norm as per the MDB requirements. It triggers the ward boundary to be changed to comply with the required norm. The ward was slightly changed to accommodate voters from Ward 6 to ensure that Ward 5 complies with the required norm.
Priority 2: Sports, Recreation and Culture, Parks and Open spaces	Work together with DCAS, surrounding schools, NGOs, tennis academy, and SAS to build multipurpose courts at the netball fields	Held an engagement with the ward councillor	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.



WARD PRIORITIES: WARD 5																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Well-disciplined and structured after-school programme for surrounding schools. We will be able to transform the space where the office of the Ward Councillor is into a youth centre	Transform the ward office space where the office of the ward councillor is into a youth centre	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	🔴	🟡	n/a	n/a	The municipality will investigate with DCAS about the possibility of the MOD centre.
	Maintenance of open space, nature areas, and rivers in Ida's Valley	The request is twofold. Maintenance of open spaces is managed by the Section: Parks and Nature Areas, and rivers in Ida's Valley are managed by Environmental Implementation.	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Completed. This is carried out on a quarterly basis and in response to complaints received.
	Fencing and installation of gates at McCoy Street, Hillside Village, open spaces in Ida' Valley	Conduct an investigation for the fencing and installation of gates at McCoy Street, Hillside Village, open spaces in Ida's Valley	Number of investigations conducted for the fencing and installation of gates at McCoy Street, Hillside Village, open spaces in Ida's Valley	Community and Protection Services	Community Services	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Installation of fencing and gates on municipal properties is being dealt with by the Department: Property Management and Maintenance. The open space at Hillside Village is zoned for group housing development.



WARD PRIORITIES: WARD 5																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Build a play park in Acasia Street, Oak Tree Village	Establishment of a playpark at Acasia Street, Oak Tree Village	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	🟡	n/a	n/a	n/a	A site visit was conducted, and none of the open areas were conducive to a new park. This ward priority is not feasible.
	Pruning of trees on the play park in Packham Street	Tree pruning has been completed.	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	The pruning of trees is completed.
	Installation of a Clearview fence and lockable gates at the play park in Packham Street	Installation of a Clearview fence and lockable gates at the play park in Packham Street	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	There is a palisade fence in the park.
	Installation of a Clearview fence at the open space next to 73 and 74 Packham Street, Lindida, Ida's Valley	Installation of a Clearview fence at the open space next to 73 and 74 Packham Street, Lindida, Ida's Valley	Not Applicable	Corporate Services	Property Management	Local	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	A site inspection was conducted in Peckham Street: Ida's Valley, regarding the request for the installation of fencing next to numbers 73 and 74. The area is not a park and is not serviced by the Municipality.



WARD PRIORITIES: WARD 5																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Installation of swings at the play park in Packham Street	Installation of swings at the play park in Packham Street	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.	
	Gates at La Gratitude Park and extension of Clearview fence to the river	Conduct an investigation for the installation of gates at La Gratitude Park and the extension of the Clearview fence to the river	Number of investigations conducted for the installation of gates at La Gratitude Park and the extension of the Clearview fence to the river by 30 June	Community and Protection Services	Community Services	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Cutting of overhanging branches at the Reservoir in Ida's Valley	Cutting of overhanging branches at the Reservoir in Ida's Valley	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This request will be addressed by the Section: Parks and Open Spaces and Directorate: Infrastructure.
	Extend the Clearview fence at Kreefgat Playpark into the river to prevent access behind the houses in Newman Street	Extend the Clearview fence at Kreefgat Playpark into the river to prevent access behind the houses in Newman Street	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.	



WARD PRIORITIES: WARD 5																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Cleaning of illegal dumping inside the Kromrivier	Cleaning of illegal dumping inside the Kromrivier	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The SOP was concluded between the Departments: Community Services and Waste Management. The cleanup is arranged in a joint operation with the Department: Waste Management quarterly.
	Removal of the wood bridge structure on Talana Street Playpark	Removal of the wood bridge structure on Talana Street Playpark	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There are no benches and wooden bridge in Talana Park, Ida's Valley.
	Repair of the wire fence at Talana Street Playpark	Repair of the wire fence at Talana Street Playpark		Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	
	Repair benches at Talana Street Playpark	Repair benches at Talana Street Playpark	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There are no benches in Talana Playpark.
	Replacement of stolen/damaged displays of the park rules at all playparks in Ida's Valley	Replacement of stolen/damaged displays of the park rules at all playparks in Ida's Valley	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Signage was installed.



WARD PRIORITIES: WARD 5																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Installation of Clearview fence with lockable gates at Johnson Street Playpark	Installation of Clearview fence with lockable gates at Johnson Street Playpark	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The project was completed on 11 December 2025.
	Assessment to be conducted for the repair of playpark equipment at all playparks in Ida's Valley	Assessment to be conducted for the repair of playpark equipment at all playparks in Ida's Valley		Community and Protection Services	Community Services	Local											
	Installation of a see-saw at Dorset Street in Ida's Valley	Installation of see-saw at Dorset Street in Ida's Valley	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The request for playpark equipment will be addressed in the 2026/27 financial year.
Priority 3: Basic Infrastructure Services	Removal of the sewer pipes from the house in Gorridon; Davy Streets and Adendorff Street in Ida's Valley to the road	Removal of the sewer pipes from the house in Gorridon and Davy Streets in Ida's Valley to the road	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Construction of the mid-block diversion project was completed in December 2025.
	Cleaning of drains in Ida's Valley	Cleaning of the drains will be complete by April 2024	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.



WARD PRIORITIES: WARD 5																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Repairing of the sinkholes forming in the road at Maroela Crescent in Ida's Valley	Repair of sinkholes in Maroela Crescent in Ida's Valley	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Road signs and sidewalks are needed in Oaktree Village (new development)	Repaint of street names in Oaktree Village		Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Streets in Hillside Village do not have any visible signs of street names	Repaint of street names in Hillside Village		Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Streets in Oaktree Village (new development) do not have streetlights	All the streets in Oak Tree Village have streetlights designed by the consultant according to SANS 10098-1. Public lighting in the public open spaces needs to be addressed	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	😐	😊	n/a	n/a	Completed.
	Stabilise the Krom River, the landslides occur, especially between the houses	Construction of the walls at the Krom River, the landslides occur especially between the houses		Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An assessment will be conducted by 30 June 2026.



WARD PRIORITIES: WARD 5																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Replace all outdated water pipes and sewerage pipes in Ida's Valley	Replace all outdated water pipes and sewerage pipes in Ida's Valley	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Replacement of old infrastructure remains a priority and will be addressed according to the pipe replacement programme. A pipe replacement tender has been awarded. Various pipe replacement work packages have been completed in the current financial year, and further packages will be implemented as per priority and available funds.	
	Installation of stormwater system in Talana Street; Merrillhof Close in Lindida	Installation of stormwater system in Talana Street; Merrillhof, Close in Lindida	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Installation of traffic calming measures at the entrance of Hillside Village and The Ridge on the Old Helshoogte Road	Installation of traffic calming measures at the entrance of Hillside Village and The Ridge on the Old Helshoogte Road	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.



WARD PRIORITIES: WARD 5																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Construction of a speedhump at the end of Lindida Drive before Helderberg Street or Assegaai Street	Construction of a speedhump at the end of Lindida Drive before Helderberg Street or Assegaai Street	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Installation of streetlights on the open space opposite in Talana Street in Ida's Valley	Installation of streetlights on the open space opposite in Talana Street in Ida's Valley	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	After investigation, it was found that the installation of additional streetlights is not feasible, as it would blind the approaching traffic.
	Construct tarred sidewalks in Martin Street, Johnson Street and Moses Street in Ida's Valley	Construct tarred sidewalks in Martin Street, Johnson Street and Moses Street in Ida's Valley	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The NMT network is extended annually through phased implementation considering the NMT Master Plan, available resources and all community requests.
	Stabilise the channel construction behind the houses at Olyf Street and Oaktree Village in Ida's Valley	Stabilise the channel construction behind the houses at Olyf Street and Oaktree Village in Ida's Valley	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An assessment was conducted, and natural earth drainage channels are adequate and will be periodically maintained.



WARD PRIORITIES: WARD 5																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Installation of a traffic calming measure at Wilgerboom Road and Acasia Street in Oaktree Village in Ida's Valley	Installation of a traffic calming measure at Wilgerboom Road and Acasia Street in Oaktree Village in Ida's Valley	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Installation of an additional speedhump in Moses Street in Ida's Valley	Installation of an additional speedhump in Moses Street in Ida's Valley	Not Applicable	Infrastructure Services	Roads, Stormwater and Transport	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Assessment will be conducted by 30 June 2026.
	Installation of a stop sign at the corner of Langeveldt Street and Davy Street in Ida's Valley	Installation of a stop sign at the corner of Langeveldt Street and Davy Street in Ida's Valley	Not Applicable	Infrastructure Services	Roads, Stormwater and Transport	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Construction of a stormwater catchpit in Johnson and Martin Street to a low point at the corner of Moses and Martin Street	Assessment to be conducted at the corner of Moses and Martin Street at house number 23	Not Applicable	Infrastructure Services	Roads, Stormwater and Transport	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An assessment will be conducted by 30 June 2026.
	Conduct regular cleaning of stormwater catchpit in Martin Street, Ida's Valley	Conduct regular cleaning of stormwater catchpit in Martin Street, Ida's Valley	Not Applicable	Infrastructure Services	Roads, Stormwater and Transport	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This forms part of the annual Stormwater and Maintenance Programme, which is carried out periodically.



WARD PRIORITIES: WARD 5																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Installation of fencing around the electrical boxes on the corner of Gorridon and Martin Street	Proposal is to close on the sides and on the top to prevent access behind the electrical box	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The supply chain process is in progress.	
	Replacement of mini – sub fence opposite 29 Gorridon Street, Ida's Valley	Replacement of mini – sub fence opposite 29 Gorridon Street, Ida's Valley		Infrastructure Services	Electrical Services	Local										n/a	n/a
	Installation of a fence around the electrical box on the playpark in The Ridge	Installation of a fence around the electrical box on the playpark in The Ridge	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The supply chain process is in progress.	
	Installation of street bins in Ida's Valley – in Old Helshoogte Rd to the entrance of The Ridge, next Bruckner De Villiers School in Hector Street	Installation of street bins in Ida's Valley – in Old Helshoogte Rd to the entrance of The Ridge, next Bruckner De Villiers School in Hector Street	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Bins were placed on 1 April 2026.	
	Erect a NO Dumping sign at the entrance of The Ridge	Erect a NO Dumping sign at the entrance of The Ridge	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The "No Dumping" sign will be installed by 30 June 2026.	



WARD PRIORITIES: WARD 5																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Construct a "Drop and Go" / "Kiss and Ride" in front of Bruckner De Villiers Primary School next to Ida's Valley Sportsground	Construct a "Drop and Go" / "Kiss and Ride" in front of Bruckner De Villiers Primary School next to Ida's Valley Sportsground	Not Applicable	Infrastructure Services	Roads, Stormwater and Transport	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An assessment will be conducted by 30 June 2026.	
	Construct a tarred sidewalk in Starking Street, Ida's Valley	Construct a tarred sidewalk in Starking Street, Ida's Valley	Not Applicable	Infrastructure Services	Roads, Stormwater and Transport	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The NMT network is extended annually through phased implementation, considering the NMT Master Plan, available resources and all community requests.	
	Investigate alternative options for residents to dispose of general waste other than dumping in various areas in the ward	Investigate alternative options for residents to dispose of general waste other than dumping in various areas in the ward	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The bid to appoint a consultant has been advertised to look at sites for alternative drop-off facilities.	
	Employment of additional EPWP workers for the cleaning of streets in Ida's Valley	Employment of additional EPWP workers for the cleaning of streets in Ida's Valley	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	EPWP allocation to various areas is dependent on the approved number of recruits. EPWP are allocated as per the business plan.	



WARD PRIORITIES: WARD 5																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Installation of wire to close the passage at the back of Waveren Street, Ida's Valley	Installation of wire to close the passage at the back of Waveren Street, Ida's Valley	Not Applicable	Infrastructure Services	Roads, Stormwater and Transport	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An assessment was carried out. Alternatives for addressing illegal dumping need to be sorted. The fencing off of River Corridors is not supported.	
	Cleaning of illegal dumping in stormwater channels is causing blockage behind Hillside Village	Cleaning of illegal dumping in stormwater channels is causing blockage behind Hillside Village	Not Applicable	Infrastructure Services	Roads, Stormwater and Transport	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Forms part of operational maintenance.	
	Conduct an environmental assessment on the safety of the concrete and sand dam walls in the Ida's Valley Nature Area	Conduct an environmental assessment on the safety of the concrete and sand dam walls in the Ida's Valley Nature Area	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The consultant has been appointed and busy with the safety assessments.	



WARD PRIORITIES: WARD 5																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 4: Access to housing	Identify land in Jonkershoek and Ida's Valley for future housing projects and development	Ida's Valley: After the completion of Erf 9445, Lindida of 166 GAP-housing and Jonkershoek	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Ida's Valley: Currently, the administration has investigated erven 11554 - 11570, Talana Street, Ida's Valley, for GAP-housing to address this particular housing need. There is a stormwater channel that needs to be upgraded, as well as the installation of water, sewer, and stormwater connections. An agenda item was served during February 2026 to obtain, in principle, Council approval and to follow a public participation process. Jonkershoek: The HDA has proposed to assess the forestry villages, aligned with the solutions presented at the workshop held on 20 November 2025. The assessment will focus on bulk infrastructure requirements for each village, including a detailed analysis of associated cost implications. A site visit was conducted on 16 January 2026 at the Jonkershoek Forestry Village. The purpose of the site visit was to inform and prepare for the bulk infrastructure assessment to be undertaken by the HDA. The site visit confirmed that, although



WARD PRIORITIES: WARD 5																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
																	the area forms part of a single forestry village, the various sections present distinct and site-specific conditions. These differing circumstances will be comprehensively addressed in the assessment reports to be submitted to the municipality. A budget has been prepared by the HDA, outlining the outputs required to support bulk infrastructure capacity. The budget will be formally presented to the municipality for consideration during the 2026/27 financial year, premised on the municipality receiving a POA from NDPW&I.
	Provision of house addresses / numbers and formalise Baobab Street, The Ridge, Ida's Valley	The Ridge is a private development	Not Applicable	Planning and Economic Development	Land Use Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	🚧	n/a	😊	n/a	Completed.
Priority 5: Safety and Security	Conduct a housing demand database registration drive in Ida's Valley	Conduct a housing demand database registration drive in Ida's Valley	Not Applicable	Planning and Economic Development	Housing Administration	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The housing demand database registration drive was held in Ida's Valley at Bruckner De Villiers School, and it was a huge success.



WARD PRIORITIES: WARD 5																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Installation of a CCTV Camera at the four ways stop at the entrance to The Ridge and Hillside Village	Installation of CCTV cameras is done per the CCTV Camera Master Plan and is funding-dependent	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Law Enforcement currently prioritises the repair and maintenance of existing inactive cameras.	
	Installation of a CCTV Camera at the old Asla building site in Hillside Village, Helderberg Street															Requests for new installations of CCTV cameras will be placed on the CCTV Camera Master Plan, and installation will be prioritised based on consultation with SAPS and crime patterns. It is also funding-dependent.	
	Reviewing of the allocation of radios to Neighbourhood watches (NHW)	The allocation of radios is based on availability	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The allocation of radios is based on availability. Law Enforcement issue two (2) radios per registered and accredited NHW Group.		
	Investigation of better communication methods between the NHW and the Police Station	The matter has been referred to the SAPS	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The NHW liaison officer attached to the Section: Law Enforcement also assists with communication, especially with POCS.	
	Monitoring of ashtray animals posing danger to livestock in the Jonkershoek area	Report complaints to the Control Room	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Stray animals are enforced in accordance with the Public Nuisance and Keeping of Animals bylaw. Complaints to be directed to the Law Enforcement control room. Law enforcement will also do proactive monitoring.	



WARD PRIORITIES: WARD 5																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Closing of the channels on the open space behind Hillside Village in Ida's Valley	Conduct an assessment on the closing of the channels on the open space behind Hillside Village in Ida's Valley	Number of assessments conducted on the closing of the channels on the open space behind Hillside Village in Ida's Valley by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	An assessment will be conducted by 30 June 2026.
	Streetlights are to be installed on Helshoogte Road, behind The Ridge, in the direction of Pniël	The department will engage with the appointed service provider to establish if the installation of the eight streetlights is feasible.	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	🟡	n/a	n/a	n/a	After an assessment, it was found that the project is not feasible.
	Repair of CCTV Cameras at La Gratitude Park in Ida's Valley		Repair of CCTV Cameras at La Gratitude Park in Ida's Valley	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	1



WARD PRIORITIES: WARD 5																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Installation of a CCTV Camera next to Talana Street Playpark	Installation of a CCTV Camera next to Talana Street Playpark	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	1	<p>Law Enforcement currently prioritises the repair and maintenance of existing inactive cameras.</p> <p>Requests for new installations of CCTV cameras will be placed on the CCTV Camera Master Plan, and installation will be prioritised based on consultation with SAPS and crime patterns. It is also funding-dependent.</p>
	Installation of a CCTV Camera in Packham Street	Installation of a CCTV Camera in Packham Street	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	1	<p>Law Enforcement currently prioritises the repair and maintenance of existing inactive cameras.</p> <p>Requests for new installations of CCTV cameras will be placed on the CCTV Camera Master Plan, and installation will be prioritised based on consultation with SAPS and crime patterns. It is also funding-dependent.</p>



WARD PRIORITIES: WARD 5																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Attend to stray dogs in Ida's Valley	Attend to stray dogs in Ida's Valley	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	1	Stray animals are enforced in accordance with the Public Nuisance and Keeping of Animals bylaw. Complaints are to be directed to the Law Enforcement control room. Law enforcement will also do proactive monitoring.



9.5.6 Ward Priorities: Ward 6



Ward 6: Cllr. Nateshia Mcombring

Table 109: Ward 6 – Ward Priorities

Project Rating																	
	Project completed.		Project in progress.		Not completed / No budget available / District Function / Provincial Function												
Ward Priorities: Ward 6																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 1: Safety and Security	Installation of a Closed-Circuit Camera on Old Helshoogte Park	Installation of CCTV cameras is done per the CCTV Camera Master Plan and is funding-dependent	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Law Enforcement currently prioritises the repair and maintenance of existing inactive cameras. Requests for new installations of CCTV cameras will be placed on the CCTV Camera Master Plan, and installation will be prioritised based on consultation with SAPS and crime patterns. It is also funding-dependent.
	Installation of a Close Circuit Camera at the Main Road 5 (Traffic lights on the corner of Helshoogte Road and R44)	Installation of CCTV cameras is done per the CCTV Camera Master Plan and is funding-dependent	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The intersection is earmarked for future installation. Installation of cameras is done per the CCTV Camera Master Plan and in consultation with SAPS based on crime statistics and patterns. It is also funding-dependent.



Ward Priorities: Ward 6																Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating				
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27
	New camera installation on the corner of Rustenburg Road and Sonnebloem Street	Installation of CCTV cameras is done per the CCTV Camera Master Plan and is funding-dependent	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Law Enforcement currently prioritises the repair and maintenance of existing inactive cameras. Requests for new installations of CCTV cameras will be placed on the CCTV Camera Master Plan, and installation will be prioritised based on consultation with SAPS and crime patterns. It is also funding-dependent.
	Use of the building at the Community Market as a Satellite Police Station	Satellite police stations are a provincial function.	Not Applicable	Community and Protection Services	Protection Services	Provincial	n/a	n/a	n/a	n/a	n/a	🛑	n/a	n/a	n/a	Satellite police stations are the mandate of the provincial government.
	More visibility and regular patrols of Police and Law Enforcement officials on all roads, Sports Grounds and farms in the ward. If the budget allows use Neighbourhood Watches and pay them a stipend.	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The establishment of Neighbourhood Watch (NHW) structures falls under the mandate of the Provincial Department of Police Oversight and Community Safety (POCS). The municipality maintains regular communication with POCS through the office of the NHW Liaison Officer. NHW activities are voluntary in nature, and no stipends are provided to participating members. Joint operations are conducted



Ward Priorities: Ward 6																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
																	periodically in line with Safety and Security Partnership (SSP) planning sessions, focusing on the enforcement of municipal by-laws and the prevention of criminal activities. In addition to these coordinated operations, Law Enforcement also increases visibility through the deployment of peace officers and safety monitors.
	Cleaning and fencing (Clearview or Betafence) of all Electricity Boxes in the ward.	Bloekom Avenue and Helshoogte is complete.	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	🙄	n/a	n/a	n/a	Hotspots: Miniature substation between Old Helshoogte Road and Helshoogte Road opposite Beltana, was fenced in the 2022/23 financial year. Ida's Valley: The project was completed on 30 September 2025 Madrasa: The minisub is on private property and cannot be fenced. It is scheduled for relocation and upgrade by the Planning Department. Cnr Weber Street and Old Helshoogte: The kiosk has been repaired and locked. The request for fencing is not feasible.



Ward Priorities: Ward 6																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Installation of a traffic mirror opposite Rustenburg house (flats) in Rustenburg Road, and the house opposite the Open-Air Gym on the corner of	Conduct an assessment	Number of assessments to be conducted by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	🟢	n/a	n/a	Completed.
	Regular pruning of trees hanging over electricity wires in the roads in Ward 6 as the need required	Branches were pruned as when required according to the APO	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	🟡	n/a	n/a	n/a	This was allocated to the contractor, only for the trees on municipal properties overhanging on electrical lines.
Priority 2: Infrastructure	Request traffic lights on the turn-off from Kromme Rhee Road in the direction of Koelenhof and the turn-off from Elsenburg (near Kanonkop)	Submission of a report to the Western Cape Provincial Government	Number of reports submitted to the Western Cape Provincial Government by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Provincial	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	🟡	n/a	A consultant was appointed to investigate all identified locations and to propose suitable safety interventions to the Provincial Department of Infrastructure. A report was submitted to the Provincial Department. The municipality is currently awaiting feedback.
	Pedestrian crossing between Nietvoorbij and Timerlea Farm on R44	Submission of a report to the Western Cape Provincial Government	Number of reports submitted to the Western Cape Provincial Government by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Provincial	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	🟡	n/a	A consultant was appointed to investigate all identified locations and to propose suitable safety interventions to the Provincial Department.of Infrastructure. A report was submitted to the Provincial Department. Currently - awaiting feedback.



Ward Priorities: Ward 6																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	A pedestrian Traffic light on Helshoogte Road near Spar in the direction of The Safe House, Stellenbosch Primary and Stellenbosch High School / Footbridge in Helshoogte Road for people to utilise when going to Spar instead of crossing the Main Road (Helshoogte Road)	Conduct a feasibility assessment on Helshoogte Road	Number of feasibility assessments conducted on the Helshoogte Road by 30 June.	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	A consultant was appointed to investigate all identified locations and to propose suitable safety interventions to the Provincial Department of Infrastructure. A report was submitted to the Provincial Department. The municipality is currently awaiting feedback.
	Pedestrian crossing between Remhoogte and Lavinir on the R44	Submission of a report to the Western Cape Provincial Government	Number of reports submitted to the Western Cape Provincial Government by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Provincial	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	😐	n/a	A consultant was appointed to investigate all identified locations and to propose suitable safety interventions to the Provincial Department of Infrastructure. A report was submitted to the Provincial Department. The municipality is currently awaiting feedback.
	Warning sign board indicating pupils and pedestrians are crossing the R44 near the second entrance of Cloetesville near Nietvoorbij in the direction of Klapmuts	Submission of a report to the Western Cape Provincial Government	Number of reports submitted to the Western Cape Provincial Government by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Provincial	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	😐	n/a	A consultant was appointed to investigate all identified locations and to propose suitable safety interventions to the Provincial Department of Infrastructure. A report was submitted to the Provincial Department. The Municipality is currently awaiting feedback.



Ward Priorities: Ward 6																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Warning signboards indicate pupils and pedestrians are crossing the R44 on both sides near Remhoogte and Lavinir	Submission of a report to the Western Cape Provincial Government	Number of reports submitted to the Western Cape Provincial Government by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Provincial	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	A consultant was appointed to investigate all identified locations and to propose suitable safety interventions to the Provincial Department of Infrastructure. A report was submitted to the Provincial Department. The Municipality is currently awaiting feedback.
	Replacement of the current outdated sewerage pipes in Luckhoff Street and Baker Street	Ida's Valley is a high-lying area and is not dependent on sewer pumps. Ida's Valley is serviced by gravity sewers	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Replacement of old infrastructure remains a priority and will be addressed according to the Pipe Replacement Programme. A pipe replacement tender has been awarded. Various pipe replacement work packages have been completed in the current financial year, and further packages will be implemented as per priority and available funds.



Ward Priorities: Ward 6																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Parking Embayment in front of Old Apostolic Church in Luckhoff Street to help ease the parking problem of dropping and picking up pupils of Ida's Valley Primary School	Conduct a feasibility assessment	Number of feasibility assessments conducted by 30 June.	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	The assessments were completed. A sufficient embayment is already provided.
	Paint the Bus shelters in the ward which is covered by graffiti	The respective department will investigate	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Regular cleaning of the drains to prevent cockroaches (during summer) and overflowing during rainy conditions for the winter readiness programme. As well for the readiness programme during summer	The cleaning of drains forms part of the departmental operational plan	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	This forms part of the stormwater maintenance programme, which is carried out periodically.
	Regular maintenance and repairs of all streetlights in Ward 6	Ongoing maintenance is done when reported by residents	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.



Ward Priorities: Ward 6																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Construct sidewalks for the following: Moffat, Hahn, Weber, Erasmussmith, Baker, Desch, Botmanskop, Speler and Dahlia Streets	Conduct an assessment for phase implementation	Number of assessments conducted for phase implementation by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	😐	n/a	n/a	n/a	The NMT network is extended annually considering the NMT Masterplan, community requests and available resources. A report is compiled on the annual implementation of NMT.
	Upgrading and resealing of roads and potholes as required in the ward	Conduct an assessment for the upgrade and reseal of roads and potholes	Number of assessments conducted for the upgrade and reseal of roads and potholes 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Phased annual implementation prioritising road conditions considering available funding.
	More regular basic cutting of grass on all sidewalks in Moffat, Hahn, Weber, Tindall, Juffenburg, Kahler, Luckhoff, Rustenburg Road, Erasmussmith, Baker, Desch, Lelie, Botmanskop Road, Speler, Protea, Bloekom, Avenue not only the six weeks cycle on, parks and Main Roads	Conduct an investigation	Number of investigations conducted by 30 August	Infrastructure Services Community and Protection Services	Roads, Transport and Storm Water (RTS) Community Services	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.



Ward Priorities: Ward 6																Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating				
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27
	Tar of public parking next to the Ida's Valley Public Library and Ward Office	Conduct an assessment for the construction of a formalised public parking next to Ida's Valley Public Library and Ward Office	Number of assessments conducted for the construction of a formalised public parking next to Ida's Valley Public Library and Ward Office by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	It is proposed to maintain the gravel surface as an interim measure until a parking strategy for the wider municipal area is finalised.
Priority 3: LED (Planning)	Budget for the Waterproof covers for Ida's Valley Community Market to allow residents to use the facility as a hall and through all weather conditions	Submission of progress reports on Council-approved catalytic initiatives and / or special projects to the Director: Planning and Economic Development	Number of quarterly progress reports on Council-approved catalytic initiatives and / or special projects submitted to the Director: Planning and Economic Development	Planning and Economic Development	Development Planning	Local	2	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Any structural changes to the building or structures at the Ida's Valley Market will require a building plan. The building plan can only be approved if the correct land use approval is in place. The municipality is the process of obtaining the relevant land use approval.



Ward Priorities: Ward 6																Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating				
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27
Priority 4: Community Development	Support and funding for Skills Development (Arts and Crafts) / Reading / Mathematics / Science and other Soft Skills Programmes through the Operational Budget of Ward Allocation (First Aid and Learners Licence Training)	Grant in Aid (GiA) Call for proposals was advertised with the closing date of 22 November 2024.	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The department proposed to the ward councillor to utilise the ward allocation budget from council support.
	Conduct a Need and Cost Analysis for a Frail Care Centre in the Stellenbosch Municipal area	The Department of Social Development (DSD) indicated that no Frail care centres will be built or established.	Not Applicable	Community and Protection Services	Community Development	Provincial	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A meeting was conducted with DSD on 28 January 2025. The Department of Social Development (DSD) indicated that no frail care centres will be built or established.
Priority 5: Recreation and Sport	Tar the entrances of the Ida's Valley Sport Grounds	Continuous road maintenance will take place using milling obtained from the municipal road engineers department.	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The request does not form part of the budget cycle.
	Upgrade seating in the stadium with recycling chairs or wooden panels	There are no available funds on the current MTREF	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	⊗	n/a	n/a	n/a	The request does not form part of the budget cycle.



Ward Priorities: Ward 6																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Replacement of vibracrete wall with a solid wall / Clear View Fencing on the Ida's Valley Sport Grounds	The fencing has been installed with a beta fence	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	The perimeter fencing is completed.
	Upgrade of lights on the Rugby fields	Upgrade of the Ida's Valley sports fields' floodlights	Number of the Ida's Valley sports fields' floodlights upgraded by 30 June	Community and Protection Services	Community Services	Local	n/a	n/a	4	n/a	n/a	n/a	n/a	😐	n/a	n/a	Upgrading of the floodlights at Ida's Valley Sportsground is completed.
	Upgrade of the Cricket fields	Upgrade the Ida's Valley cricket Field practise nets	Number of Ida's Valley cricket Field practice nets upgraded by 30 June	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Maintain and upgrade the BMX Track and purchase Bicycles as recreational equipment	Routine maintenance is being done at the BMX Track as in the Maintenance Plan	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😐	n/a	n/a	n/a	n/a	The Section: Sports, Recreation and Halls will conduct an engagement with the Sports Council and the ward councillor to determine priority first.



Ward Priorities: Ward 6																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Five (5) giant rubberised Chessboard Sets (size of board 30,5 cm; squares 24 x 24 boards) Recreational Equipment for the use of 3 Primary Schools and 1 High School in the Ward. As well as for Ida's Valley Public Library for Skills Development and Recreational purposes	The purchase order was generated and received on 07 April 2025	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	😊	n/a	Completed.
	Conduct a feasibility study for the planning of a new rugby clubhouse in Ida's Valley	Funds will be requested in the 2025/26 financial year	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality is in the process of appointing a service provider to demolish the existing condemned rugby clubhouse. To be completed by 30 June 2026.
	Conduct regular maintenance of the facilities of the sports field in Ida's Valley	This is part of the fixture and maintenance plan	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	



Ward Priorities: Ward 6																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Request first aid equipment set for example one stretch per sport code	Procurement of first aid equipment	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	It is recommended that the ward allocation be earmarked for the first- aid equipment when identifying and procuring the ward's needs.



9.5.7 Ward Priorities: Ward 7



Ward 7: Cllr. Annemarie Ferns

Table 110: Ward 7- Ward Priorities

Project Rating																	
	Project completed.			Project in progress.			Not completed / No budget available / District Function / Provincial Function										
WARD PRIORITIES: WARD 7																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 1: Roads and Transport	Reverse the direction of Jannasch Street.																
	Implement a public participation process to determine whether most people agree to the reversing of the street	Conduct a public participation process for the reversing of Jannasch Street	Number of public participation processes conducted for the reversing of Jannasch Street by 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An alternative proposal is investigated to conduct a traffic impact assessment prior to implementation.
		Provide the findings of the consultant's report to the ward councillor	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An alternative proposal is investigated to conduct a traffic impact assessment prior to implementation.
		Conduct traffic impact assessment of Jannasch Street	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An alternative proposal is investigated to conduct a traffic impact assessment prior to implementation.
	Implementation of traffic calming and safety measures at the intersection of Martinson and Endler Streets.																



WARD PRIORITIES: WARD 7																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	The painting of a pedestrian crossing and providing signage on Martinson Road, across from the Junior Academy, allows parents and children safe access across this busy road	The department will conduct an assessment	Number of pedestrian crossing signage erected	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Speedily implementation of traffic calming measures as recommended by the Ward Committee and included in the consultant's final plan. The proposed date is January / February 2023	Implementation of traffic calming and safety measures at the intersection of Martinson- and Endler Streets	Number of traffic calming, and safety measures implemented at the intersection of Martinson- and Endler Streets 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Create a safe environment for all pedestrians and cyclists	Implementation of traffic calming and safety measures at the intersection of Martinson- and Endler Streets	Number of traffic calming, and safety measures implemented at the intersection of Martinson- and Endler Streets 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Speeding of vehicles and not stopping at the pedestrian crossing on Martinson Road causes a dangerous situation for school children who need to cross the road	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Sporadic joint operations are held as per the SSP planning meeting to address the traffic-related offences and activities. Members are also deployed autonomously to do enforcement.



WARD PRIORITIES: WARD 7																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	More frequent law enforcement is required around the schools during peak periods to ensure a better flow of traffic and to prevent illegal parking	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Sporadic joint operations are held as per the SSP planning meeting to address the traffic-related offences and activities. Members are also deployed autonomously to do enforcement.
	Traffic calming measures for Cluver Road, Martinson Road, Jonkershoek Road and streets in Simonswyk.	Conduct an assessment for the implementation of traffic calming measures in Cluver Road, Martinson Road, Jonkershoek Road, and streets in Simonswyk	Number of assessments conducted for the implementation of traffic calming measures in Cluver Road, Martinson Road, Jonkershoek Road, Omega Street, and streets in Simonswyk by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	Insufficient resources to accommodate all the traffic calming requests in the ward or in the municipality before 2027. Alternative proposals to traffic calming are being investigated, such as the official lowering of speed limits in residential areas and CDBs.
Implementation of the Non-Motorised Transport (NMT) policy and plan for Ward 7																	
	Investigate the option to have separate cycle and pedestrian roads on opposite sides of the road in Martinson Road	Conduct an assessment for the completion of the cycle and pedestrian road from Jannasch Street	Number of assessments conducted for the completion of the cycle and pedestrian road from Jannasch Street by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	The NMT network is extended annually, considering the NMT Masterplan, community requests, and available resources. A report is compiled on the annual implementation of NMT initiatives.



WARD PRIORITIES: WARD 7																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Prevent vehicles from driving over, turning on or parking on pedestrian / cycle paths	Installation of bollards	Number of bollards installed by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The NMT network is extended annually, considering the NMT Masterplan, community requests, and available resources. A report is compiled on the annual implementation of NMT initiatives.
	Make provision in the budget for more cycle lanes as per approved plan	The NMT network is extended annually taking into account the NMT Masterplan, community request and available resources	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A report is compiled on the annual implementation of the NMT initiatives
	Expand the cycle track in Martinson and Merriman Roads	The NMT network is extended annually taking into account the NMT Masterplan, community request and available resources	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A report is compiled on the annual implementation of the NMT initiatives.
	Construction of a secure cycle parking	Construction of secure cycle parking	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/s	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An investigation will be conducted by 30 June 2026.
Installation of traffic lights																	



WARD PRIORITIES: WARD 7																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	The installation of traffic lights at the Simonsberg Rd and the Helshoogte Rd intersection is very dangerous and needs urgent attention	Installation of traffic lights at Simonsberg Rd and the Helshoogte Rd intersection	Construction of traffic lights	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/s	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A consultant was appointed to investigate all identified locations and to propose suitable safety interventions to the Provincial Department of Infrastructure. A report was submitted to the Provincial Department. The municipality is currently awaiting feedback.
Upgrading the parking area on the northern side of Stellenbosch High School.																	
	Create parking bays for busses, like those at Coetzenburg.	Conduct an assessment on the creation of parking bays for busses	Number of assessments conducted on the creation of parking bays for busses by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	Land on the northern side of the school is municipal property. This will require a council decision and must be utilised for public purposes. A report is to be compiled by 30 June 2026. The area will be neatly maintained until the Council's decision.
	Construct a parking bay for heavy vehicles along the Jan Marais Park (Merriman Avenue)	Construct a parking bay for heavy vehicles along the Jan Marais Park (Merriman Avenue)	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This will require a council decision and must be utilised for public purposes. A report is to be compiled by 30 June 2026. The area will be neatly maintained until the Council's decision.



WARD PRIORITIES: WARD 7																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Increase the length of the drop-off zone.	Conduct an assessment of the increase in the length of the drop-off zone	Number of assessments conducted on the increasing of the length of the drop-off zone by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	Land on the northern side of the school is municipal property. This will require a council decision and must be utilised for public purposes. A report is to be compiled by 30 June 2026. The area will be neatly maintained until the Council's decision.
	Prevent trucks from bypassing the speedbump on Merriman Road by driving across the parking area by erecting bollards.	Installation of bollards	Number of bollards installed	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	12000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The concept designs are completed and being reviewed.
	Prevent the hook-off of large trailers in the parking area. Signage is required	Installation signage	Installation of signage	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	12000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The concept designs are completed and being reviewed.
	Create a more permanent surface for the parking area	Installation of a more permanent surface for the parking area	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	Land on the northern side of the school is municipal property. This will require a council decision and must be utilised for public purposes. A report is to be compiled by 30 June 2026. The area will be neatly maintained until the Council's decision.



WARD PRIORITIES: WARD 7																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Traffic calming measures for Omega Street: Installation of a mini circle; Construction of a chicane and Installation of 2 speed signs																
	Installation of a mini circle on the intersection of Omega and Uitsig Streets as per Department of Transport guidelines	Insufficient resources to accommodate all the traffic calming requests in the ward or in the municipality before 2027.	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Alternative proposals to traffic calming are being investigated, such as the official lowering of speed limits in residential areas and CBDs.
	Construction of chicane midway in the upper section of Omega Street, between Uitsig Street and Rozendal Avenue	Insufficient resources to accommodate all the traffic calming requests in the ward or in the municipality before 2027.	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Alternative proposals to traffic calming are being investigated, such as the official lowering of speed limits in residential areas and CBDs.
	Installation of 2 speed signs of 35km/h at the entrances of Omega Street	A study is underway to lower the speed limits in residential areas and CBDs.	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A study is underway to lower the speed limits in residential areas and CBDs. The study is to be completed by 30 June 2026.
	Investigate and implement 3 mini circles on Martinson and Merriman Avenue:																
	Investigate and implement mini-circles at the Crossing of Jannasch / Merriman Avenue	Insufficient resources to accommodate all the traffic calming requests in the ward or in the municipality before 2027.	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Alternative proposals to traffic calming are being investigated, such as official lowering of speed limits in residential areas and CBDs.



WARD PRIORITIES: WARD 7																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Investigate alternative ways to make the dangerous intersection safer for cyclists, pedestrians, and vehicles at the intersection of Boschendal Street, Martinson Street, Omega Street, and Jonkershoek Road	Insufficient resources to accommodate all the traffic calming requests in the ward or in the municipality before 2027.	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Alternative proposals to traffic calming are being investigated, such as official lowering of speed limits in residential areas and CDBs.	
	Investigate and implement mini circles at the crossing of Martinson / Omega and Jonkershoek Road	Insufficient resources to accommodate all the traffic calming requests in the ward or in the municipality before 2027.	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Alternative proposals to traffic calming are being investigated, such as official lowering of speed limits in residential areas and CDBs.	
	Investigate and implement mini circles at the crossing of Martinson / Morkel streets	Insufficient resources to accommodate all the traffic calming requests in the ward or in the municipality before 2027.	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Alternative proposals to traffic calming are being investigated, such as the official lowering of speed limits in residential areas and CDBs.	
	Water tariffs: Fair treatment is required concerning the municipal reading of water meters. Residents should first be informed by the municipality about irregular readings instead of just billing them. Unknown underground leaks may be the cause of	All underground leaks are covered via the Leak Rebate policy, provided that the applicant complies with policy stipulations	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The current water tariffs for Stellenbosch residences are far lower than those of the City of Cape Town, which also supplies a large part of our water needs at rates higher than most of our tariff scale. The municipality must use a step tariff to ensure residents take water saving	



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Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	<p>the problem and not just over-usage.</p> <p>The current water tariff scale should be revised urgently to acceptable levels for all. Correct and consistent water meter readings are required.</p> <p>Municipal officials should be more helpful when residents approach them for assistance with a bill that is incorrect.</p>															seriously, as the Western Cape is a water-scarce area. Our water tariffs and our Leak Rebate Policy are consistently and fairly applied to all users.	
	<p>Completely replace old water pipelines in Lanzerac and Rheezyucht streets, Thibault Street needs to be prioritised. Mostertsdrieff is the oldest suburb in Stellenbosch, therefore has the oldest water pipes infrastructure</p>	<p>Replacement of old infrastructure remains a priority and will be addressed according to the pipe replacement programme</p>	<p>Not Applicable</p>	<p>Infrastructure Services</p>	<p>Water and Wastewater Services</p>	<p>Local</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>😊</p>	<p>n/a</p>	<p>A pipe replacement tender has been awarded. The proposed pipe replacement work package for Mostertsdrieff is proposed to commence in 2026, depending on funding availability.</p>
	<p>Repair of the wall on the Eersteriver that got destroyed during flooding. This wall is at the entrance to Brummer Park from the Thibault / Anreith streets. The wall should be repaired and raised in such a way that it will divert water down the river and not allow flooding down</p>	<p>Repair of the wall on the Eersteriver at the entrance to Brummer Park from the Thibault / Anreith streets and a low wall to demarcate the entrance to the Brummer Park.</p>	<p>Not Applicable</p>	<p>Infrastructure Services</p>	<p>Roads, Transport and Storm Water (RTS)</p>	<p>Local</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>n/a</p>	<p>😊</p>	<p>n/a</p>	<p>n/a</p>	<p>Completed.</p>



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Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Thibault and other streets. In addition to this, a low wall should be built to demarcate the entrance to the Brummer Park.																
Priority 2: Safety and Security	Safety at Botmaskop																
	The erection, repairing and maintenance of a security fence along a section of the Helshoogte Pass	Repairing and maintenance of a security fence along the Helshoogte Pass on the Botmaskop side	Number of security fences installed along the Helshoogte Pass on Botmaskop side by 30 June	Community and Protection Services	Community Services	Local	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	The project is completed.
	The installation of cameras in key positions must also be investigated	Installation of CCTV cameras is done per the CCTV Camera Master Plan and is funding-dependent	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Installation of CCTV cameras is done per the CCTV Camera Master Plan and in consultation with SAPS and crime patterns. It is also funding-dependent. Priority is currently given to the repair and maintenance of existing cameras.
	Cleaning up of the Bellana depot (metal sheets gathered by Red Ants).																
	Find an alternative site for the storage of the metal sheets, away from any neighbourhood	Completed	Not Applicable	Community and Protection Services	Community Services	Local	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	At present, there is no alternative location available for storing confiscated



WARD PRIORITIES: WARD 7																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Remove and clean up all building material (shacks) and relocate it to the new site	There is currently no alternative site to store confiscated material.	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	At present, there is no alternative location available for storing confiscated materials. Items that
	Prevent any late-night dumping activities until completion of the clean up	Beltana depot is the only site of the municipality	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Prevention of late-night dumping is not feasible since monitoring and demolition of illegal structures take place 24/7. The contractor was instructed to execute after-hours operations in a more considerate manner.
Improve security at the Hangbrug main entrance gate and along the river down to Koloniesland.																	
	Construct a larger parking area by moving the fence and gate at Hangbrug Park	The matter has been discussed with the Director: Community and Protection Services, and it has been resolved.	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The feedback was communicated to the role players and reported at meetings. The community has control over the gate, but the municipality may not move the gate.



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Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Security officers must be on duty over weekends during high season and actively control visitors	Appoint security officers to monitor and control visitors' activities during weekends during high season at Hangbrug and Brummer Park	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Sporadic enforcement is done on a daily basis. Over the weekends the law enforcement kiosk is placed on location, and continuous patrols are conducted from the kiosk.
Waste management at the Hangbrug and Brummer Park.																	
	Issuing a sufficient number of rubbish bins for peak usage. Broken bins need to be replaced and be able to tip over	There are sufficient bins. During the festive period, the frequency of cleaning is increased	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Placement of additional bins at Hangbrug over the busy weekends	Placement of additional bins at Hangbrug over the busy weekends	Number of additional bins placed at Hangbrug over the busy weekends	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Cleaning of bins over weekends during high season. Cleaning of the bins on Monday mornings	There are sufficient bins. During the festive period, the frequency of cleaning is increased	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Regular cleaning of riverbanks and in the river on Monday mornings, removing bottles, plastics, and paper	Conducts cleanup operations along the Eersteriver	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Stellenbosch Trail Fund also conducts cleanup operations along the Eersteriver.



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Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Repair erosion on the footpath	The footpath in Brummer Park was resurfaced in 2024	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	😐	😊	n/a	n/a	Completed.
	Replace fencing that was damaged during flooding	The fencing was replaced	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Replace the information board at the Hangbrug	Replacement of the information board at the Hangbrug	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Toilet facilities at the Hangbrug.																
	The placement of movable toilets near the Hangbrug over weekends in the high season. Regularly providing toilet paper over weekends	The service provider, Mshengu Toilet Hire, delivered two mobile toilets to Brummer Park in Karindal	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.
Priority 3: Parks and Open spaces	Jan Marais Park																
	Implementation of the EMP as of June 2022	EMPs have been completed	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The review will be completed by 30 June 2026.



WARD PRIORITIES: WARD 7																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Creating a new parking area for Jan Marais Park on Merriman Avenue. See the Jan Marais Nature Reserve: Northern Entrance Complex Plan	The Department: Community Services, together with the Department: Roads, Transport and Stormwater, to assess the parking requirements of visitors to the park by 30 June 2026	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Department: Community Services, together with the Department: Roads, Transport and Stormwater, will assess the parking requirements of visitors to the park. The assessment is to be completed by 30 June 2026.
	Appoint a manager / supervisor for Jan Marais Park	The post is on the current microstructure but is unfunded	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The post is on the current microstructure but is unfunded.
	Improve the infrastructure, namely the replacement / installation of irrigation for sections of the park and replace old fences and gates	An insurance claim will be used to replace the damaged panels. No qualified irrigationist was found for the appointment	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Damaged fence panels were replaced. The irrigation request is funding-dependent.
	Repairing and maintenance of the damaged fence at Jan Marais Park	Repairing and maintenance of the damaged fence at Jan Marais Park	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Improve security and implement regular foot patrols throughout the park	Foot patrols are happening daily	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😐	😐	n/a	n/a	n/a	Foot patrols are implemented, and maintenance is ongoing.
Upgrade of Parks in the ward																	



WARD PRIORITIES: WARD 7																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Investigate option to upgrade De Jonker Park and Lanzerec Park	A meeting was held with the ward councillor	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A meeting was held with the ward councillor. The ward councillor was supposed to meet with the ward committee and return with additional information.
	Regular cutting of the grass at De Jonker Park and Lanzerec Park	Cutting of the grass at De Jonker Park and Lanzerec Park	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Install rubbish bins at De Jonker Park and Lanzerec Park	Bins and signage were installed in parks in Ward 7	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Watering and feeding of trees and plants at De Jonker Park and Lanzerec Park	The Section: Parks and Open Spaces have limited resources to water gardens and plants in parks	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	It is imperative that community participation is required for such initiatives.
	Lanzarec park needs to become multi-facility parks with equipment such as swings, chessboard; benches, and better grass surfaces	A meeting was held with the ward councillor	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The ward councillor was supposed to meet with the ward committee and return with additional information.
Arboretum at Uniepark																	



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							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Revise the existing plan for the Arboretum and focus on hardy trees, better suited for the conditions	The section is working with the ward councillor and ward administrator of Ward 7 to finalise the plan	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Investigate the option to build footpaths and prevent erosion on the down-hill sections	The footpaths will not be formalised	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The footpaths will, unfortunately, not be formalised.
	The installation of a few more benches	The available benches may be used for this request	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
Rehabilitation of trees in Ward 7.																	
	Replant open spaces where trees have died with other oak species, such as Quercus acutissima	Planting of trees	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed
	Pruning off low-hanging branches in the streets	Branches were pruned as and when required according to the APO	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😐	n/a	n/a	Pruning of trees is ongoing as and when required.
Cutting of bushes and shrubs in Ward 7.																	



WARD PRIORITIES: WARD 7																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Cutting off vegetation on the street corners which obstructs the view of traffic, cyclists, and pedestrians	To assist with addressing the matter, a Sidewalk Accessibility Policy has been drafted and approved by the Council	Not Applicable	Infrastructure Services Community and Protection Services	Roads, Transport and Storm Water (RTS) Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Vegetation encroachment on sidewalks throughout the municipality is receiving priority.	
Forfeited funds																	
	Feedback is required regarding the funds from Department: Environment Affairs, which were forfeited when the contract was terminated in October 2019	Funds were paid back to the Provincial Department of Environmental Affairs	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Unfortunately, the programme no longer exists.
	The IDP public participation process during September / October is too rushed and more time is required	The IDP public participation process is legislated by the MSA and its regulations. The consultative process is normally 21 calendar days.	Not Applicable	Office of the MM	Good Governance	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The duration of the public participation process is also communicated to the Council and the public in the IDP Process Plan submitted to the Council in August each year. Hence, sufficient notice and communication are provided to both ward councillors



WARD PRIORITIES: WARD 7																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 4: Planning	The planning department takes too long to process building applications. The current process should be investigated, and measures put in place to ensure a quicker response.	The business development process, identifying all the issues, was completed	Not Applicable	Planning and Economic Development	Development management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The business development process was completed, with all issues identified. The application process varies for each application, depending on several issues per application. If the complaint is about a specific building, the municipality may investigate.
	Regular communication with applicants during the process is required, informing them of the progress made, expected timeline and completion date of the application						Zoning of 20 on School: The Department of Planning is requested to ensure that the new development in Schoongezicht Street in Simonswyk will not be used as student accommodation when it is available. The complex is zoned as Group / family housing and should be strictly enforced as per definition.	Enforce zoning requirements at 20 on Schoon	Not Applicable	Planning and Economic Development	Development management	Local	n/a	n/a	n/a	n/a	
Priority 5: Infrastructure	Repair faulty lights in the park adjacent to Campus Key in Universiteitsoord	The implementation commenced on 19 February 2024 and was completed on 12 March 2024	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.



WARD PRIORITIES: WARD 7																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Resurfacing of Rowan, Van der Stel, Kommandeurs- and Reyger Streets, Roux Street, Kleineweide Street, Hospitaal Street, Paul Sauer Street, section of Van Coppenhagen Street, Hendrik Bergh Street, Uitsig Street, Omega Street, Trengrove Street, Hoflaan, Provinsie Street, Oranje Street, AP Venter Street, section of Rozendal Street, section of Schoongezicht Street, section of Heresingel Street, Rheezicht Street, section of Van der Stel Street.	Conduct an assessment for Resurfacing of Rowan, Van der Stel, Kommandeurs- and Reyger Streets	Number of assessments conducted for Resurfacing of Rowan, Van der Stel, Kommandeurs- and Reyger Streets by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	This is implemented annually on a phased approach, prioritising road conditions, taking into account available funding.
			Number of meters resurfaced	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This is implemented annually on a phased approach, prioritising road conditions, taking into account available funding.
	Painting of road names in Ward 7	Painting of road names in Ward 7	Number of road names painted in Ward 7 by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Paint speedbumps to make them more visible to motorists	Painting of speedhumps	Number of speedhumps painted by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	😐	😊	n/a	n/a	n/a	Completed.
	Installation of a hardened surface on the sidewalks in Universiteitsoord along Soeteweide Street on the hospital side of the road, making it more accessible for students / pedestrians	Implementation of NMT Intervention	Number of NMT interventions implemented by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	😐	n/a	😊	n/a	n/a	Completed.



WARD PRIORITIES: WARD 7																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	<p>Cleaning of side-drains and drains on roads from March to May and again from October to December.</p> <p>Urgently clean drain-pipes in Zwaanswyk-, Meerlust, Anreith, Endler and Jannasch Streets.</p>	Clean side-drains and drains in Ward 7	Number of side-drains (manholes) on all streets cleaned in Ward 7 by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	n/a		n/a	n/a	n/a	Completed.



9.5.8 Ward Priorities: Ward 8

Table 111: Ward 8 – Ward Priorities

Ward 8: Cllr. Tamryn Kumm

Project Rating																
	Project completed.			Project in progress.			Not completed / No budget available / District Function / Provincial Function									

WARD PRIORITIES: WARD 8																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 1: Safety and Security	Address burglary and petty theft	This is a function of the South African Police Services (SAPS)	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Sporadic joint operations are held as per the SSP planning meeting to address by-law offences and criminal activities. Members are also deployed intermittently to assist with enforcement.
	Investigate and repair the quality of street lighting on all streets in Ward 8	Conduct an investigation	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a		n/a	n/a	n/a	Completed.
	Collaborate with Campus Security and other stakeholders to ensure community members are informed and aware of safety and security measures in Ward 8	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Campus security is a stakeholder in the Stellenbosch Safety Partnership and forms part of weekly SSP meetings where crime-related feedback is shared, and enforcement is planned.



WARD PRIORITIES: WARD 8																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Increase the visibility of patrols in Ward 8	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Sporadic joint operations are held as per the SSP planning meeting to address bylaws and criminal-related activities. The Tactical Response Unit (TRU) also renders a 24/7 service, which helps with increased visibility and law enforcement presence.
Priority 2: Infrastructure Services	Investigate alternative methods of transport in Ward 8	Approval of the final CITP	Number of final CITPs approved by 31 July	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Speedbump at Hofmeyer Street in front of the Lydia Residence	Conduct an assessment for the construction of a speedbump at Hofmeyer Street in front of Lydia Residence	Number of assessments conducted by 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Focus on the safety of cycling in Ward 8	The NMT network is extended annually in terms of the NMT Master Plan	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The NMT network is extended annually through phased implementation, taking into account the NMT Master Plan, available resources and all community requests.
	Look into upgrading pedestrian walkways in Ward 8.	The NMT network is extended annually in terms of the NMT Master Plan	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The NMT network is extended annually through phased implementation, taking into account the NMT Master Plan, available resources and all community requests.



WARD PRIORITIES: WARD 8																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Investigate the possibility of safer cycling lanes in Merriman Lane	The NMT network is extended annually in terms of the NMT Master Plan	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A design report for cycle lanes on Merriman Road will be completed by 30 June 2026.
	Approach the provincial government to reduce the speed limit on Merriman Lane	An assessment has been concluded that indicates that further speed reduction is not feasible	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An alternative proposal to be investigated for the improvement of facilities for pedestrians and cyclists by 30 June 2028.
	Add signage at safe pedestrian crossings at Merriman Road	Completed	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Construction of a pedestrian crossing on the one-way Coetzenburg bridge, specifically on the Die Laan side	Construction of a pedestrian crossing on the one-way Coetzenburg bridge, specifically on the Die Laan side	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The investigation will be done by 30 June 2026.
Priority 3: Community Development	Address issue of homelessness and encourage give responsible campaign	This is an ongoing programme that will continue to be implemented	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	University Facilities and Operations Committee to find potential space and venues for U-Turn services. Additionally, the municipality, in collaboration with Serve Stellenbosch, hosted a successful street store winter readiness outreach for people living on the streets, where an estimated 600 beneficiaries were served with a warm meal, clothes, blankets.



WARD PRIORITIES: WARD 8																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 4: Open spaces and environmental sustainability	Focus on environmental sustainability civic education in Ward 8	Wherever possible, the Municipality accommodate primary schools that request environmental seminars	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Environmental education is currently earmarked for primary schools. The post of the Environmental Eco Officer is vacant and unfunded.
	Enforcement of environmental by-laws in Stellenbosch	Attend to all reported environmental by-law transgressions in WC024	Percentage of reported environmental by-law transgressions attended in WC024 quarterly	Community and Protection Services	Community Services	Local	n/a	100%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The enforcement of Environmental Bylaws in Stellenbosch is undertaken by the Department: Law Enforcement in response to complaints received.
	Ensure flowerpots are maintained	Replacement of vegetation in pots in Victoria Street	Number of annual replacements of vegetation in pots in Victoria Street	Community and Protection Services	Community Services	Local	1	1	1	1	1	n/a	n/a	n/a	😊	n/a	Completed.



9.5.9 Ward Priorities: Ward 9



Ward 9: Cllr. Isabelle De Taillefer

Table 112: Ward 9 – Ward Priorities

Project Rating					
	Project completed.		Project in progress.		Not completed / No budget available / District Function / Provincial Function

WARD PRIORITIES: WARD 9																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Safety and Security	Installation of CCTV cameras (blind spots to be identified by the SRA)	Installation of CCTV cameras is done per the CCTV Camera Master Plan and is funding-dependent	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Installation of CCTV cameras is done per the CCTV Camera Master Plan and in consultation with SAPS and crime statistics collected. It is also funding-dependent. SRAs are allowed in terms of the CCTV policy to install cameras in public spaces in the area of operation of the SRA, on approval of such an application by the municipality. SITI SRA has submitted an application for the installation of CCTV cameras within their area of operation, and the application is currently being processed by Law Enforcement.	
	Monitoring of CCTV cameras in Ward 9	This is part of the Control Room's daily operation function	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This is part of the Control Room's daily operational function and cameras are monitored 24/7.	



WARD PRIORITIES: WARD 9																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 2: Roads Infrastructure	Universally accessible sidewalks and pavements, and improvement of uneven pavements in Ward 9	The NMT network is extended annually taking into account the NMT Masterplan, community requests, and available resources	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The NMT network is extended annually taking into account the NMT Masterplan, community requests and available resources. A report is compiled on the annual implementation of NMT.	
	Traffic calming with raised pedestrian crossing outside Utopia Retirement Home at the top of Dorp Street – Pastorie Street – in consultation with the Department: Roads, Stormwater and Transport for an appropriate spot	An assessment was conducted, and additional traffic calming was found not to be warranted	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a		n/a	n/a	n/a	An assessment was conducted, and additional traffic calming measures were found not to be warranted.	
	Traffic calming with raised pedestrian crossing on Dorp Street, corner of Andringa and Helderberg Streets	Conduct an investigation for alternative traffic calming measures on Dorp Street, the corner of Andringa and Helderberg Streets	Number of investigations conducted for alternative traffic calming measures on Dorp Street, the corner of Andringa and Helderberg Streets by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	An assessment will be conducted by 30 June 2026.	
	Regular maintenance of kerbs with street names and on the side of buildings, where possible	An alternative proposal is that municipal standards for street names on kerbs remain in effect and be repainted periodically	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Forms part of the operational maintenance programme.	



WARD PRIORITIES: WARD 9																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Parking and Ride facilities for the CBD	Conduct an assessment of the feasibility of park-and-ride facilities in the CBD	Number of assessments conducted on the feasibility of park and ride facilities in the CBD by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The development of the Eikestad Parking Garage is currently underway as a public-private partnership.
Priority 3: Environment	Preservation of historic trees and other important trees in Ward 9	An operational plan is in a draft stage. In addition to the TRAMS application that is being worked on to manage trees on a web-based platform	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	😊	😊	n/a	n/a	The Tree Management Policy is also currently being reviewed. The municipality also works with Heritage Western Cape. Upon consultation with Heritage Western Cape, the Tree Replacement Plan was accepted.
	Replacement of sick and dead trees is a matter of urgency in Ward 9	A Tree Replacement Plan has been established	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	😊	😊	n/a	n/a	A replacement plan for trees has been established. Dead trees have been identified for possible felling.
	Replacement of trees that have been removed. The suggestion is that an agreement be reached with private property owners to plant trees inside private properties where pavements are compromised in Ward 9	A Tree Replacement Plan has been established	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	😊	😊	n/a	n/a	A replacement plan for trees has been established.
	Stellenbosch is known as the Eikestad, but the trees in Ward 9 need urgent care	A maintenance and tree placement plan for trees has been established	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	😊	😊	n/a	n/a	A maintenance and tree placement plan for trees has been established.



WARD PRIORITIES: WARD 9																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 4: Historic Buildings and Tourism	Maintenance and preservation of historic buildings and properties	A project is registered on the budget that deals with historic buildings	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	😊	n/a	Locations of the specific historic buildings to be provided to the department. The Transvalia tender has been awarded for lease, and the lessee will take over the maintenance.
	Maintenance and preservation of the Town Hall	The project is completed	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Completed.
	Public toilets for use by visitors and tourists (possibly with an entrance fee)	The request is impractical, and the public can make use of the private facilities, e.g., in the mall	Not Applicable	Infrastructure Services Planning and Economic Development	Water and Wastewater Services Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The request is impractical, and the public can make use of the private facilities, e.g., in the mall.
	Removal of garbage bins, waste picking and cleaning operation needs to be negotiated at more appropriate hours	Litter picking and street sweeping are ongoing	Not Applicable	Infrastructure Services Community and Protection Services	Waste Management Community Services Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Refuse removal is done during working hours. Waste picking and cleaning are done 24 hours a day.
	The municipality offers First Aid Training to the members of Ward 9, which will be for two days first-day theory, and second-day practical	No funds available for First Aid training, funding is only for ECD centres	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There is no budget for first aid training. The funding is only for ECD centres. The requested training can be implemented through the ward allocation budget.
Priority 5: NMT non-motorised transport	Encourage cycling and walking in the CBD and campus, subject to security and safety	The NMT network is extended annually, considering the NMT Masterplan, community requests, and available resources.	Number of NMT Interventions implemented by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A report is compiled on the annual implementation of NMT facilities.



9.5.10 Ward Priorities: Ward 10



Ward 10: Cllr. Rozette Du Toit

Table 113: Ward 10 – Ward Priorities

Project Rating																	
	Project completed.		Project in progress.		Not completed / No budget available / District Function / Provincial Function												
WARD PRIORITIES: WARD 10																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 1: Safety and Security	Safety Initiatives: Implementation of safety and security initiatives at LAP municipal flats	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Sporadic joint operations are held as per the SSP planning meeting to address the by-law offences and criminal activities. Members are also deployed autonomously to do enforcement.
	Installation of a higher fence at the LAP municipal flats	Installation of a higher fence at the LAP municipal flats	Number of higher fences installed at LAP municipal flats by 30 June	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality will install barbed wire during the 2026/27 financial year
	Pedestrian traffic light in front of Boland College on Bird Street	Conduct an assessment for the installation of a traffic light in front of Boland College on Bird Street	Number of assessments conducted for the installation of a traffic light in front of Boland College in Bird Street by 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An assessment was conducted, and a signalised pedestrian crossing was found not to be warranted.



WARD PRIORITIES: WARD 10																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Construction of speedbumps at a three-way stop in Lang-Suid, both ways and Curry Street	Conduct an assessment for the feasibility of speedhumps at the three-way stop in Lang-Suid (both ways) and Curry Street	Number of assessments conducted for the feasibility of speedhumps at the three-way stop in Lang-Suid (both ways) and Curry Street 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The assessment was completed, and traffic calming will be implemented in the 2026/27 financial year.	
	Tennantville underground channel: put measures in place to prevent the channel on the R44 as an escape route for criminals	Any closure or obstruction in the main water channel will result in flooding and damage to property	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Propose that alternative crime prevention measures be investigated.	
	Upgrading of CCTV cameras at the intersection of R44 and Lang Street South	Upgrading of CCTV cameras at the intersection of R44 and Lang Street South	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Repair and maintenance of these cameras are currently done by the service provider. There is a delay in the project due to network and Wi-Fi link issues. The network and cabling contractor is currently addressing the problem. The anticipated completion date is 31 May 2026.	
	Installation of CCTV cameras at Dr Malan Street, Dan Pienaar Street, Kromrivier Rd, Ryneveld Street to Jan Celliers Streets	Installation of CCTV cameras at Dr Malan Street, Dan Pienaar Street, Kromrivier Rd, Ryneveld Street to Jan Celliers Street	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The installation of CCTV cameras is in accordance with the Camera Master Plan, prioritised as per identified strategic and operational needs and funding-dependent. A CCTV camera has been installed in Dan Pienaar Street, which is currently active.	
	Fencing of all the substations in ward 10 at Lakay Street, Dan Pienaar Street, Ryneveld Street (between LAP flats), and all other substations around there must be fenced	The investigation was conducted it was deemed not feasible	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The supply chain process is in progress.	



WARD PRIORITIES: WARD 10																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Fixing the bridge railing on the corner of Kromrivier Rd and Ryneveld Street	Fixing the bridge railing on the corner of Kromrivier Rd and Ryneveld Street	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Cutting of trees along Kromrivier banks	Cutting of trees along Kromrivier banks	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
Priority 2: Housing	Upgrading and maintenance of the LAP municipal flats infrastructure	Appointment of a structural engineer	Percentage of Housing project Capital Budget from the Department: Housing Development actually spent 30 June	Planning and Economic Development	Integrated Human Settlements	Local	n/a	90%	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	A tender has been advertised for the upgrading of the Lapland sewer lines. Construction to commence during the 2026/27 financial year.
	Residents residing at the Municipal flats for 5 years or more must be listed as part of the provisioning housing projects	Obtaining development rights for mixed-use development for the Northern Extension, Kayamandi	Percentage of the Northern Extension, Kayamandi Capital Budget, actually spent 30 June	Planning and Economic Development	Integrated Human Settlements	Local	90%	90%	90%	90%	90%	n/a	n/a	n/a	n/a	n/a	As part of the integrated development process, the municipality, in accordance with the Housing Pipeline, is planning projects that can accommodate families currently residing in municipal rental stock. The Adam Tas Corridor Precinct 10 has been earmarked as one of the projects that can accommodate various income categories, as it is envisaged that ±3 500 mixed-use housing opportunities will be created. The environmental consultants submitted the draft Basic Assessment Report (BAR) to the Department of Environmental Affairs and Development Planning on 18 November 2025. The Land Use Application was approved by the Municipal Planning Tribunal (MPT) on 24 April 2026. The 21-day appeal period is currently, ongoing.



WARD PRIORITIES: WARD 10																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 3: Infrastructure Services	The riverbanks at Kromrivier River near The Rand is a high risk it must be rehabilitated as soon as possible	Rehabilitation of the riverbanks at Kromrivier River near The Rand	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Property owners are responsible for the maintenance of riverbanks on their property.
	Waterpipe bursts in Bird and Mount Albert Street, and the lower areas of Cloetesville	Replacement of old infrastructure remains a priority and will be addressed according to the pipe replacement programme	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Replacement of old infrastructure remains a priority and will be addressed according to the pipe replacement programme. A pipe replacement tender has been awarded. Various pipe replacement work packages have been completed in the current financial year, and further packages will be implemented as per priority and available funds.
	Waterpipe/s breaks at AF Louw Primary School, affecting the La Colline area	Replacement of old infrastructure remains a priority and will be addressed according to the pipe replacement programme	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Replacement of old infrastructure remains a priority and will be addressed according to the pipe replacement programme. A pipe replacement tender has been awarded. Various pipe replacement work packages have been completed in the current financial year, and further packages will be implemented as per priority and available funds.
	Investigate alternative options to keep the streetlights on during load shedding	Solar lighting is not part of the current material tender for streetlighting	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The project is not feasible.
	Investigate alternative options to keep the traffic lights on during load shedding	Traffic signals have Uninterrupted Power Supply systems installed	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Traffic signals have Uninterrupted Power Supply (UPS) systems installed. Completed.



WARD PRIORITIES: WARD 10																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 4: Cleaning of River	The river needs a cleanup due to dumping in the river	The Department: Community Service does have an agreement in place with StellCare (NGO) to clean the river regularly	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Ongoing river maintenance is done on a quarterly basis.	
	Skip is required in Lang-Suid and Lappan Street since garbage or building rubble dumping occurs daily	Conduct an investigation into the placement of skips in Lang-Suid and Lappan Street	Number of investigations conducted for the placement of skips in Lang-Suid and Lappan Street by 30 June	Infrastructure Services	Waste Management	Local	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Illegally dumped waste is removed as and when it is found in the area.	
Priority 5: Youth, Sport, Arts and Culture	Learnerships / Skills development	The programmes are rolled out for this financial year for WC024	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	😊	😐	n/a	n/a	n/a	The programmes will be rolled out during the 2026/27 financial year for the Stellenbosch Municipal area. Accredited Food Handler Training was successfully implemented in January 2026. Bricklaying training will take place from 25 May 2026 to 22 June 2026. Training opportunities are advertised via municipal social media platforms, libraries, ward councillors, and ward offices. For more information, contact portia.jansen@stellenbosch.gov.za



9.5.11 Ward Priorities: Ward 11



Ward 11: Cllr. Johannie Serdyn

Table 114: Ward 11 – Ward Priorities

Project Rating																	
	Project completed.		Project in progress.		Not completed / No budget available / District Function / Provincial Function												
WARD PRIORITIES: WARD 11																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 1: Environmental Management and Safety	CCTV camera installation in the area around the Municipal Court	Installation of CCTV cameras is done per the CCTV Camera Master Plan and is funding-dependent	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Installation of CCTV cameras is done per the CCTV Camera Master Plan and in consultation with SAPS and crime patterns. It is also funding-dependent. The repair and maintenance of existing inactive cameras is currently prioritised. Requests for new installations are added to the Camera Master Plan.
	The deployment of the fence and monitoring camera in Papegaaiberg Reserve	Installation of CCTV cameras is done per the CCTV Camera Master Plan and is funding-dependent	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Installation of CCTV cameras is done per the CCTV Camera Master Plan and in consultation with SAPS and crime patterns. It is also funding-dependent. The repair and maintenance of existing inactive cameras is currently prioritised. Requests for new installations are added to the Camera Master Plan.



WARD PRIORITIES: WARD 11																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Repair and maintenance of CCTV cameras	Repair and maintenance form part of the CCTV Camera Master Plan.	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Repair and maintenance of these cameras are currently done by the appointed service provider. There are 17 cameras in Ward 11, and 14 are active. Repair and maintenance of inactive cameras are in progress, and the anticipated completion date is 30 June 2026.	
	Monitoring of CCTV cameras	Active cameras are monitored by the Control Room Operators.	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Monitoring of CCTV cameras is centralised in the municipal Control Room 24/7 hours.	
	The deployment of fence and monitoring camera in Papegaaiberg Reserve	The fencing project has been completed	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.	
	Redeployment of working cameras to Papegaaiberg in Papegaaiberg Reserve	Installation of CCTV cameras is done per the CCTV Camera Master Plan and is funding-dependent	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Installation of CCTV cameras is done per the CCTV Camera Master Plan and in consultation with SAPS and crime patterns. It is also funding-dependent. The repair and maintenance of existing inactive cameras is currently prioritised. Requests for new installations are added to the Camera Master Plan.	
	Papegaaiberg Reserve Fencing	Engage in further discussions with the Department: Protection Services	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This request requires further discussion due to budget requirements in consultation with the Department: Protection Services	



WARD PRIORITIES: WARD 11																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Extension of fence around the Papegaaiberg cemetery in Papegaaiberg Reserve	The fencing project has been completed	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	The matter has been discussed with the community and the ward councillor not to do fencing
	A better quality of panels to be used to replace vandalised panels in Papegaaiberg Reserve	Engage in further discussions due to budget constraints	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The request requires further discussion due to budget requirements.
	Establish and maintain an active group "The Friends of Reserves" Taking care of the total set environmental requirements for a declared reserve in Ward 11	This is currently being discussed and in process.	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😐	n/a	n/a	n/a	n/a	This is currently being discussed and in process. The item had been submitted to the Director: Protection and Community Services. The establishment of Friends of the Reserve is possible for future establishment.
Priority 2: Basic Infrastructure	Updating of the Papegaaiberg Nature Reserve Management Plan and to be submitted to Council for adoption	Submission of the updated Papegaaiberg Nature Reserve Management Plan to Council	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	The overall lighting of the ward will be an ongoing priority at Patrys Street (below Fisant Hammerkop, Flamingo, Jan Frederick, Tarentaal)	The lights in Flamingo Street are to be upgraded to 70W, from Distell traffic lights through to Middelvlei farm	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.



WARD PRIORITIES: WARD 11																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Safeguarding the area of the Adam Tas bridge and NMT network from the CBD to Remgro	Safeguarding the area of the Adam Tas bridge and the NMT network from the CBD to Remgro	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An assessment will be conducted by 30 June 2026.	
	Tarring of the residential area's roads	Tarring of the residential area's roads	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Implementation is phased in annually, prioritising road conditions, considering available funding.	
	Removal of the illegal taxi rank at the Stellenbosch Station	Removal of the illegal taxi rank at the Stellenbosch Station	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An urgent assessment is ongoing.	
	Maintenance of the brick paving in Tarantaal Street	Maintenance of the brick paving in Tarantaal Street	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.	
	Completion of tarring of pathways in Kwikstert Street down to Devon Valley Road	Compile planning and designs to construct tar pathways in Kwikstert Street down to Devon Valley Road	Number of planning and designs compiled to construct tar pathways in Kwikstert Street down to Devon Valley Road by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	The NMT network is extended annually taking into account the NMT Masterplan, community requests and available resources. A report is compiled on the annual implementation of NMT.	
	Construct Herold Street into a one-way street	Construct Herold Street into a one-way street	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	An assessment will be conducted by 30 June 2026.	
	Erect a sign/wall at the entrance of Onderpapegaaiberg identifying the area		Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	An assessment will be conducted by 30 June 2026.	



WARD PRIORITIES: WARD 11																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Reseal all road surfaces in Onder Papegaaiberg	Conduct an assessment for the upgrade and resealing of roads and potholes	Number of assessments conducted for the upgrade and resealing of roads and potholes by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Phased annual implementation prioritising road conditions, taking into account available funding.	
	Replacement of waterpipes where necessary in Ward 11	Replacement of old infrastructure remains a priority and will be addressed according to the pipe replacement programme	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A pipe replacement tender has been awarded. Various pipe replacement work packages have been completed in the current financial year, and further packages will be implemented as per priority and available	
	Urgency to identify an alternative parking space for taxis at Stellenbosch Station that has taken complete control of the current parking area	Interim measures assessment to be carried out by 30 June 2025	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	An urgent assessment is ongoing.	
	No facilities, for example, toilets are available at the Taxi rank at Stellenbosch Station. Alternative arrangements to be investigated	Interim measures assessment will be conducted by 30 June 2025	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	An urgent assessment is ongoing.	
	No input was asked from the public about the Taxi rank at Stellenbosch Station	Interim measures are currently being reviewed	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	An urgent assessment is ongoing.	



WARD PRIORITIES: WARD 11																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Sidewalk intersection Adam Tas to Devon Valley Road in front of the businesses	Compile planning and designs to construct a sidewalk intersection Adam Tas to Devon Valley Road in front of the businesses	Number of planning and designs conducted to construct a sidewalk intersection between Adam Tas to Devon Valley Road in front of the businesses by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	The NMT network is extended annually, taking into account the NMT Masterplan, community requests, and available resources. A report is compiled on the annual implementation of NMT.	
	The request for sideways must make provision for pedestrians and cyclists in the area of Woodmill and Adam Tas R310	Construct a sidewalk for pedestrians and cyclists in the area of Woodmill and Adam Tas R310	Number of sidewalks constructed for pedestrians and cyclists in the area of Woodmill and Adam Tas R310 by 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.	
	Ward 11 strives to conform with the NMT requirements of Stellenbosch Municipality	The NMT network is extended annually taking into account the NMT Masterplan, community requests and available resources	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	😐	n/a	n/a	n/a	A report is compiled on the annual implementation of NMT.	
	Establishment of 'Park and Ride' facilities as a support to our public transport system at Woodmill Development Stellenbosch Station	A transport study for the ATC has commenced. Park and ride facilities will be part of the study	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	😐	n/a	n/a	n/a	Pre-feasibility studies are underway.	



WARD PRIORITIES: WARD 11																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Closure of Nagtegaal Street	Conduct an assessment of the feasibility to close of Nagtegaal Street	Number of assessments conducted for the feasibility to close of Nagtegaal Street by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	Council approval was obtained in March 2025, and implementation is scheduled for the 2026/27 financial year.
	There is a growing concern about the impact on traffic from development in Oude Molen	New developments will be assessed in terms of their traffic impact.	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Developments that create adverse traffic conditions may be rejected. Additional traffic impact assessments are now underway, which will emphasise the effects that proposed developments will have on the roadway network. Additional traffic studies are to be completed by 30 June 2026.
	NMT facilities are a prerequisite in Oude Molen	The NMT network is extended annually taking into account the NMT Masterplan, community requests and available resources	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A report is compiled on the annual implementation of NMT.
	An aggressive stance on the side of the developers in Oude Molen	Submit quarterly reports to the ward committee on the progress of the Oude Molen development	Not Applicable	Planning and Economic Development	Development management	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	The matter at Oude Molen has been concluded. No further action is required.



WARD PRIORITIES: WARD 11																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Promote cycle routes for recreational purposes in Ward 11	The NMT network is extended annually taking into account the NMT Masterplan, community requests and available resources	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A report is compiled on the annual implementation of NMT.	
	Further developments to make provision for Non-Motorising Transport in Woodmill Development	A transport study for the ATC has commenced. NMT facilities will form part of the study	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A transport study for the ATC has commenced. NMT facilities will form part of the study.	
	Clearing of vegetation	Clearing of vegetation in consultation with ward councillor	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Department: Community Services has been clearing the area as discussed with the ward councillor and community members.	
	The Integrated Transport Plan (ITP) of 2017 or its revisions should receive attention for the implementation in collaboration with the Adam Tas Corridor project and affected wards	Submission of quarterly monitoring reports to the ward committee on the implementation of the CITP	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	A report can be prepared at the request of the Ward Councillor.	
	Devon Valley Rd: Upgrade and beautification of the Devon Valley Rd from the new traffic circle past the industrial area	Conduct an assessment to determine the viability of the upgrade	Number of assessments conducted to determine the viability of the upgrade by 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	An assessment will be conducted by 30 June 2026.	
Priority 3: Sports Recreation and Culture	Maintenance of Van der Stel Sports Grounds more especially the bowling facility	The bowling club indicated that they want to enter into an MOU with the municipality	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Maintenance forms part of the function of the Bowling Club.	



WARD PRIORITIES: WARD 11																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Upgrading of sportsground in Papplaas (fencing, drainage)	Upgrading of sportsground in Papplaas (fencing, drainage)	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	The request does not form part of the budget cycle.
Priority 4: Environment	Installation of refuse bins around Onderpapegaaiberg in consultation with the ward councillor	Installation of refuse bins around Onderpapegaaiberg in consultation with the ward councillor	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	8	n/a	n/a	n/a	n/a	n/a	The Department: Waste Management will consult with the ward councillor by 31 May 2026.
	Land invasions are major and growing threats at the top part of Kayamandi (Adam Tas bridge)	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Prevention and monitoring of land invasion are done 24/7 by the contractor (Red Ants) in collaboration with Law Enforcement. Illegal structures are demolished when detected.
	Combat health risks and illegal structures in Papegaaiberg Reserve (Top – North and South)	Daily monitoring of illegal structures is done by the Red Ants in collaboration with Law Enforcement, and enforcement is done when transgression is found	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Daily monitoring of illegal structures is done by the Red Ants in collaboration with Law Enforcement. Enforcement is done when a transgression is found.
	Request for the removal of alien species to support the natural granite renosterveld in Papegaaiberg Reserve, Plankenburg and Eerste River	Alien cleaning in Papegaaiberg Reserve, Plankenburg and Eerste River	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Alien cleaning is done in terms of the APO.
	Rehabilitation of wetlands area at Tarentaal / Devon Valley Road	Rehabilitation of wetlands area at Tarentaal / Devon Valley Road	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a



WARD PRIORITIES: WARD 11																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Establish and maintain an active group, "The Friends of Reserves" Taking care of the total set environmental requirements for a declared reserve in Ward 11	Establish and maintain an active group "The Friends of Reserves.	Not Applicable	Community and Protection Services	Community Services	Local	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This is currently being discussed and in process. The item had been submitted to the Director Protection and Community Services. The establishment of 'Friends of the Reserve' is possible for future establishment.
	The outdated maintenance plan for the reserve is to be revised	The review of the Papegaaiberg Management Plan is completed	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a		n/a	n/a	Completed.	
	The deployment of rangers to patrol the reserve in Papegaaiberg Reserve	The appointment of rangers is funding-dependent	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The appointment of rangers is funding-dependent
	Management of waste pickers in Ward 11	The department is currently compiling a Waste Picker Strategy	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	The department is currently compiling a Waste Picker Strategy.
Priority 5: Development Applications and Social Development	Developers are looking to exploit the need for the rapid growth of the Adam Tas Corridor	The ATC Project and LSDF are the transformation district for Stellenbosch Municipality	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The ATC Project and LSDF are the transformation district for the Stellenbosch Municipality. The ATC has been identified as a catalytic project in the 4th Generation IDP, and the municipality is focusing on the implementation of the project in the 5th Generation IDP 2022 - 2027.



9.5.12 Ward Priorities: Ward 12

Table 115: Ward 12 – Ward Priorities

Ward 12: Cllr. Ayanda Tomose

Project Rating																	
	Project completed.			Project in progress.			Not completed / No budget available / District Function / Provincial Function										
WARD PRIORITIES: WARD 12																	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					Departmental Comment
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 1: Access to Land and Housing	RDP Housing and plots for low- and medium-income earners in Kayamandi	Obtaining development rights for mixed-use development for the Northern Extension, Kayamandi	Percentage of the Northern Extension, Kayamandi Capital Budget actually spent 30 June	Planning and Economic Development	Integrated Human Settlements	Local	90%	90%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Adam Tas Precinct 10 has been earmarked as one of the projects that can accommodate various income categories, as it is envisaged that approximately 3 500 mixed-use housing opportunities will be created. The environmental consultants submitted the draft Basic Assessment Report (BAR) to the Department of Environmental Affairs and Development Planning on 18 November 2025. The Land Use Application was approved by the Municipal Planning Tribunal (MPT) on 24 April 2026. The 21 days appeal period is currently ongoing.



WARD PRIORITIES: WARD 12																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Provide space for 106 Local Business stalls to operate in Kayamandi	The municipality is busy with the Kayamandi Town Centre and the construction of the Kayamandi Business Hub. The community can utilise the Kayamandi Corridor (renting space)	Not Applicable	Planning and Economic Development	Integrated Human Settlements and Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality is busy with the Kayamandi Town Centre and the construction of the Kayamandi business hub. The community can utilise the Kayamandi corridor (renting space). Kayamandi Town Centre: The land use planning application to obtain development rights has been submitted to the Department of Land Use Management. Once the development rights have been obtained and a decanting site in the Northern Extension has been established, the redevelopment of the Kayamandi Town Centre can commence.	
	Identification of land for a new Primary School in Kayamandi	This is a Provincial function		Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Provincial	n/a	n/a	n/a	n/a	n/a	🚫	n/a	n/a	n/a	The council has given in-principle approval for the disposal of two portions of land in the Kayamandi Northern Extension for educational purposes. Approval of the site development is still outstanding before the public participation process can commence.
Priority 2: Infrastructure Services	Installation of electricity in Enkanini and Azania	Installation of electricity in Enkanini and Azania	Number of informal structures in Enkanini electrified by 30 June	Infrastructure Services	Electrical Services	Local	n/a	1300	n/a	n/a	n/a	😊	😊	😊	n/a	n/a	A revised memorandum is being finalised to be submitted to the budget office and Chief Financial Officer (CFO) for final comments.



WARD PRIORITIES: WARD 12																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Fix streetlights in the decanting sites and Watergang area	Maintenance of streetlights in the decanting site in the Watergang area	Number of streetlights in the decanting site in the Watergang area maintained by 30 June	Infrastructure Services	Electrical Services	Local	12	n/a	n/a	n/a	n/a	😊	😊	n/a	😊	n/a	Completed.
	Regular unblocking of drains in the Watergang area, Snake Valley and the rest of Ward 12	This is an ongoing operation network	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	😊	n/a	n/a	This is part of the stormwater maintenance programme, which is carried out periodically.
	Maintaining the existing toilets in Enkanini and Azania	The ablution facilities are maintained daily by an appointed local contractor	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	The existing toilets are continuously maintained. New toilets are being installed as part of the MABS (Municipal Access to Basic Services) programme. The project is planned to be implemented in the 2026/27 financial year.
	Construct tar roads in Enkanini and Azania to make it accessible for trucks to go into the areas	Maintenance of gravel roads in informal areas	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	😊	n/a	n/a	The municipality will maintain gravel roads in informal areas to ensure these areas remain accessible to trucks.
	Installation of channels along the existing gravel roads to prevent potholes to make it accessible for trucks to go in into the areas	For improved truck access, the area needs to be formalised	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a		n/a	n/a	n/a	😊	n/a	Completed.	
	Rename or name unnamed the streets in the Watergang area	Update of erfs and street names on the financial system	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Department: Development Management to submit a clear plan / diagram for the respective erf and street numbers to the Department: Financial Services to be able to make the changes on the financial system.



WARD PRIORITIES: WARD 12																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Construction of speedhumps in Watergang	Conduct an assessment to determine the feasibility of the construction of speedhumps in Watergang	Number of assessments conducted to determine the feasibility for the construction of speedhumps in Watergang by 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Construction of a raised intersection (speedhump) in front of Kayamandi Primary School	Conduct an assessment to determine the feasibility of the construction of a speedhump in front of the Kayamandi Primary School	Number of assessments conducted to determine the feasibility for the construction of a speedhump in front of the Kayamandi Primary School 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Fencing of the electrical substation in the area of the school crescent	The mini substation is in the road reserve with less than 1.2 m of pedestrian area. The request for fencing is not feasible.	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Wayleave application WL2907 was declined. The mini substation is located within the road reserve, leaving less than 1.2 m of pedestrian space. Installing a fence is not feasible, as it would obstruct pedestrian movement.
	Additional ablution facilities in Enkanini and Azania	Additional ablution facilities in Enkanini and Azania	Number of additional ablution facilities in Enkanini and Azania	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	New toilets are being installed as part of the MABS (Municipal Access to Basic Services) programme. The project is planned to be implemented in the 2026/27 financial year.



WARD PRIORITIES: WARD 12																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Drain blockage in Sections A and B in Enkanini	Removal of drain blockage in Sections A and B in Enkanini	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Part of the stormwater maintenance programme, which is carried out periodically.
	Replace the existing streetlights with energy-efficient light bulbs (Infront of Kayamandi Primary School)	Replacement of streetlights with energy-efficient light bulbs	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	😐	n/a	😊	n/a	Completed.
	Provision of accessible communal ablution facilities for persons with disabilities in Ward 12	Installation of accessible communal ablution facilities for persons with disabilities in Ward 12	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	New toilets are being installed as part of the MABS programme.
Priority 3: Community Development	Space for a Food Garden that can provide vegetables for child-headed families to help disadvantaged families. Identified spaces: Enkanini, G Section and TRA	Identification of land for a food garden (Identified spaces: Enkanini, G Section and TRA)	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	An investigation was conducted, and the space that was available is no longer available. Training has been implemented within Ward 12 for backyarders' gardens. Consideration should be given to removing this activity as a priority due to the scarcity of available land.



WARD PRIORITIES: WARD 12																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Soup kitchen to feed less privileged and disadvantaged families in Ward 12	Soup kitchens are operating in the community through NGOs. Grand-in-Aid is provided to NGOs that are operating soup kitchens.	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Soup kitchens in the community are operated by NGOs. Grand-in-Aid is provided to NGOs that are operating soup kitchens. The ward councillor has been provided with a list of soup kitchens.
	Assist with the registration of the ECDs (to comply with the norms and standards of social development)	Registration of ECD centres.		Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	😐	n/a	n/a	n/a	The department has existing quarterly ECD engagements that address registration in collaboration with state departments (DoE and CWDM) and NGOs covering the entire Stellenbosch Municipal area ECD centres. The Kayamandi ECD Forum and individual ECD practitioners actively participate in this programme.
Priority 4: Area Cleaning and Parks	Place waste bags and skips in Enkanini and Azania	Installation of waste bags and skips in Enkanini and Azania	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	😐	n/a	n/a	n/a	n/a	Not all locations in Enkanini and Azania are accessible for skip placement. Therefore, refuse bags are provided quarterly.
	Employ more EPWP workers to clean the Enkanini River and streets of Enkanini, Azania and the rest of Ward 12	Appointment of EPWP workers		Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	😐	n/a	n/a	n/a	EPWP allocation to various areas is dependent on the approved number of recruits. EPWP is allocated as per the business plan. Litter picking and street sweeping are ongoing.
	Collect refuse in all areas of Ward 12	Collection of refuse bags in Ward 12		Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	😐	n/a	n/a	n/a	Refuse bags are distributed and collected at the communal site or skips daily. Refuse from formal housing areas is collected on a weekly basis.



WARD PRIORITIES: WARD 12																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Informal Settlement door-to-door refuse collection programme in all informal Settlements in Kayamandi	Refuse collection in informal settlements, Kayamandi	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The pilot of door-to-door refuse collection has been implemented in parts of Azania and Enkanini.
	Distribution of wheelie bins at TRA 2 in Kayamandi	Distribution of wheelie bins	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	The distribution of Wheelie bins was rolled out in November 2025.
	Replacement of play park equipment in Snake Valley	Conduct a meeting with the ward councillor to discuss the challenge of vandalism	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Vandalism is a major challenge in this specific play park.
Priority 5: Safety	Install smoke detectors and fire extinguishers at churches and ECD centres in Kayamandi	Installation of smoke alarms in identified ECD facilities	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	😐	n/a	n/a	n/a	n/a	The location of the ECDs must be submitted to the Senior Manager: Protection Services for the smoke detectors to be installed.
	Establishment of a Green Route with NHW in Ward 12. A green route is a connected road / route that workers and scholars will use to get to their destinations, and which is consistently patrolled for the safety of users, as it is and continues to be a common occurrence that workers and scholars get mugged on their way to work and school and back	Ward meetings have been held to address the importance of community involvement	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Directorate: Infrastructure Services is currently spearheading the "safer routes" project and is investigating an area to pilot the project. The project will be rolled out to other areas as funding becomes available.



9.5.13 Ward Priorities: Ward 13



Ward 13: Cllr. Mary Nkopane

Table 116: Ward 13 – Ward Priorities

Project Rating																	
	Project completed.				Project in progress.				Not completed / No budget available / District Function / Provincial Function								
WARD PRIORITIES: WARD 13																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Upgrade of Hostels	Infrastructure improvements in the hostels in Kayamandi	Obtaining development rights for high-density development in the Kayamandi Town Centre	Percentage of the Kayamandi Town Centre Capital Budget actually spent 30 June	Planning and Economic Development	Integrated Human Settlements	Local	90%	n/a	n/a	n/a	n/a		n/a	n/a	n/a	n/a	<p>Kayamandi Hostels Upgrade Asbestos: The Department of Housing Administration is implementing a programme to eradicate the dilapidated hostels located in Kayamandi Town Centre. Four hostels will be demolished before 30 June 2026. The demolitions are made possible through grant funding received from the Provincial Department of Infrastructure (PDol). Hostel occupants are provided with emergency kits to rebuild their rooms on the sites where the hostels stood.</p> <p>Kayamandi Town Centre: The redevelopment of the Kayamandi Town Centre is greatly dependent on obtaining development rights, whereby the land-use planning application has been submitted and is being dealt with by Section: Land Use Management. Once development rights have been obtained and a decanting site in the Adam Tas Corridor Precinct 10 will be established, the redevelopment of the Kayamandi Town Centre will commence.</p>



WARD PRIORITIES: WARD 13																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
																The Municipal Planning Tribunal (MPT) decision is anticipated during the 2026/27 financial year.	
	Construction of more ablution facilities and repair of the current ablution facilities servicing in each Hostel block in Kayamandi	The ownership of the buildings and property must still be verified	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There is no land around the hostels for the construction of ablution blocks. The hostels are within informal settlements, and there are communal toilets built for the informal settlements.	
	Investigate the drainage system at the hostel blocks	Investigate the drainage system at the hostel blocks	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The department is embarking on a two-year programme to demolish the hostels. Hostel occupants are provided with emergency kits to rebuild their rooms on the sites where the hostels stood.	
Priority 2: Multipurpose centre	Request for the building of a Multipurpose Centre for indoor sports facilities, a training centre for skills development, which can be used as a Wellness Centre for Senior Citizens occasionally in Kayamandi	The construction of the Thusong Centre is a provincial function. (Department of Local Government)	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The construction of Thusong Centres is a provincial function. There is no available space in Kayamandi to construct a multi-purpose centre.	
	Free Wi-Fi Zone at the Centre in Kayamandi	The project feasibility will be discussed with the MM.	Not Applicable	Corporate Services	Information and Communication Technology	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	The project feasibility is to be investigated.



WARD PRIORITIES: WARD 13																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 3: Safety and Security	Install CCTV Cameras at the George Blake and Costaland Entrance and Exits	Installation of CCTV cameras is done per the CCTV Camera Master Plan and is funding-dependent	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The installation of CCTV cameras is done per the CCTV Camera Master Plan and in consultation with SAPS and crime patterns. It is also funding-dependent. Priority is currently given to the repair and maintenance of existing CCTV/LPR cameras.
	Repair of existing CCTV cameras in Ward 13	Repair and maintenance form part of the CCTV Camera Master Plan	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Repair and maintenance of CCTV cameras is in progress. Some of the CCTV cameras, e.g., Amazinki, have already been brought online.
	Municipality to establish and provide financial support for Neighbourhood Watch, which will employ people from Ward 13	The establishment of NWH is the mandate of the Provincial Department of Policing Oversight and Community Safety (POCS)	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The establishment of NWH is the mandate of the Provincial Department of Policing Oversight and Community Safety (POCS). The municipality liaises with the Department of Police Oversight and Community Safety regularly through the office of the NWH Liaison Officer. In terms of the MFMA and regulations, municipalities do not provide direct financial support to NWHs, but assist with training, provision of equipment, and joint patrols.



WARD PRIORITIES: WARD 13																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Municipality to provide a container dedicated to the Neighbourhood Watch in Ward 13	The establishment of NWH is the mandate of the POCS	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The previously allocated container was not utilised and has since been reassigned to another ward. The municipality is currently awaiting the outcome of the registration process for the new NHW structure. To support NHW operations, the municipality has procured kiosks to serve as reporting and administrative points. However, these kiosks will not be specifically allocated to individual NHW groups.
	Removal of broken cars on 2 nd Avenue and Mdala Street in Kayamandi	Removal of broken cars on 2 nd Avenue and Mdala Street in Kayamandi	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Traffic Services conducts regular enforcement to address complaints about vehicles.
Priority 4: Electricity	Solar Panels on streetlights in Ward 13 for Safety during Power cuts	Investigate the possible use of solar streetlight solutions	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The project is not feasible.
	Municipality to provide Floodlights in Hotspot areas Ward 13	Installation of floodlights	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Provision of electricity for informal settlements in Ward 13	Connection of electricity in informal settlements	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A formal application process via the municipal help desk must be followed.



WARD PRIORITIES: WARD 13																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 5: Open Spaces	Land identified at Sizamile Creche where there is unused land must be utilised for community food gardening in Ward 13	It is confirmed that the municipality has a lease agreement with StellCare and that decisions relating to what happens on this land are tied to the agreement	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	It is suggested that the ward councillor approach the leaseholder to investigate collaboration. If not possible, this priority should be taken off the list.	
	Cutting of trees in Ward 13	Pruning of trees in Ward 13	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	The Department: Informal Settlement will make funding available for the cutting of trees during the 2026/27 financial year.



9.5.14 Ward Priorities: Ward 14



Ward 14: Cllr. Maxwell

Table 117: Ward 14 – Ward Priorities

Project Rating					
😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function

WARD PRIORITIES: WARD 14																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Land and Housing	Identification of land for low-income housing, semi-urban housing, and prospects for middle-class housing in Ward 14, Kayamandi.	Obtaining development rights for mixed-use development for the Northern Extension, Kayamandi	Percentage of the Northern Extension, Kayamandi Capital Budget, actually spent 30 June	Planning and Economic Development	Integrated Human Settlements	Local	90%	90%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Adam Tas Precinct 10 has been earmarked as one of the projects that can accommodate various income categories, as it is envisaged that approximately 3 500 mixed-use housing opportunities will be created. The environmental consultants submitted the draft Basic Assessment Report (BAR) to the Department of Environmental Affairs and Development Planning on 18 November 2025. The Land Use Application was approved by the Municipal Planning Tribunal (MPT) on 24 April 2026. The 21 days appeal period is currently ongoing.	
	Land identification of serviced sites and plots for housing development in Kayamandi.	Obtaining development rights for mixed-use development for the Northern Extension, Kayamandi	Percentage of the Northern Extension, Kayamandi Capital Budget actually spent 30 June	Planning and Economic Development	Integrated Human Settlements	Local	90%	90%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Adam Tas Precinct 10 has been earmarked as one of the projects that can accommodate various income categories, as it is envisaged that approximately 3 500 mixed-use housing opportunities will be created. The environmental consultants submitted the draft Basic Assessment Report (BAR) to the Department of Environmental Affairs and Development Planning on 18 November 2025. The Land Use Application was approved by the Municipal Planning Tribunal (MPT) on 24 April 2026. The 21-day appeal period is currently ongoing.	



WARD PRIORITIES: WARD 14																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 2: Community Hall	Identify land for a community hall in ward 14 (Makuphula Street)	The Makuphula Hall will be maintained and not reconstructed	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The available land on Makuphula Street was auctioned for residential purposes.	
Priority 3: Safety and Security	CCTV cameras must be installed at Luyolo Street, next to the car wash	Installation of CCTV cameras	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The installation of CCTV cameras is done per the CCTV Camera Master Plan and in consultation with SAPS and crime patterns. It is also funding-dependent. Priority is currently given to the repair and maintenance of existing CCTV/LPR cameras.	
	CCTV camera must be installed at the corner of Setona Street and Swarts Close, closer to Kayamandi Clinic	Installation of CCTV cameras	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The installation of CCTV cameras is done per the CCTV Camera Master Plan and in consultation with SAPS and crime patterns. It is also funding-dependent. Priority is currently given to the repair and maintenance of existing CCTV/LPR cameras.	
Priority 4: Electricity	Solar-powered floodlights as it will operate during load shedding at Watergang Area and Swarts Close and all floodlights in Ward 14	Investigate possible solar streetlights	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Solar floodlighting can only be installed on a high mast pole due to the weight of the complete fitting. We would need to find an appropriate place to erect and maintain, if necessary, solar floodlights cannot be installed on single poles as the poles structure is inadequate. We will try to find a better solution in the new financial year. This was also communicated with the ward councillors for Ward 12, 13, 14 and 15 via email	
Priority 5: Open spaces	Cutting of trees in Zone I	Cutting of trees in Zone I	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Department: Informal Settlement will make funding available for the cutting of trees during the 2026/27 financial year.	



Ward 15: Cllr. Elliot Masimini

9.5.15 Ward Priorities: Ward 15

Table 118: Ward 15 – Ward Priorities

		Project Rating															
	Project completed.		Project in progress.		Not completed / No budget available / District Function / Provincial Function												
WARD PRIORITIES: WARD 15																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Land and Housing	Request for housing for backyarders in Ezintentei Zone N	Obtaining development rights for mixed-use development for the Northern Extension, Kayamandi	Percentage of the Northern Extension, Kayamandi Capital Budget actually spent 30 June	Planning and Economic Development	Integrated Human Settlements	Local	90%	90%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Adam Tas Precinct 10 has been earmarked as one of the projects that can accommodate various income categories, as it is envisaged that approximately 3 500 mixed-use housing opportunities will be created. The environmental consultants submitted the draft Basic Assessment Report (BAR) to the Department of Environmental Affairs and Development Planning on 18 November 2025. The Land Use Application was approved by the Municipal Planning Tribunal (MPT) on 24 April 2026. The 21-days appeal period is currently ongoing.	



WARD PRIORITIES: WARD 15																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Housing block Approach system in Kayamandi	The Council has adopted a block approach in Zone O, and a Temporary Relocation Area (TRA) has been established to implement it	Not Applicable	Infrastructure Services	PMU	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The tender had to be cancelled due to no bidders meeting the requirements. This is the second time the municipality went out on tender, and no one met the requirements. It seems housing contractors are not tendering for work in Kayamandi, with many expressing safety concerns, high security costs, and extortion. Another challenge is that the tender prices are about 70% higher than what the provincial government will provide the municipality for subsidised housing. Unfortunately, the municipality cannot finance the shortfall, as this forms part of the provincial government's function to provide adequate subsidies. This is, however, not an isolated incident, as the municipality is experiencing this on a majority of housing projects. The municipality is in consultation with the provincial government. If additional funds are not provided, then the project will not be effectively implementable.	



WARD PRIORITIES: WARD 15																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 2: Multipurpose centre and hall	Youth skills development centre or multipurpose centre in Kayamandi	This is a provincial function	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	🔴	n/a	n/a	n/a	n/a	The construction of Thusong Centres is a provincial function. There is no available space in Kayamandi to construct a multi-purpose centre.
	Renovate the Kayamandi Hall	Renovation of the Kayamandi Community Hall to be utilised for community projects and events	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Makuphula Hall: The renovation project will commence in the 2025/26 financial year. The construction tender is in the technical evaluation stage.
Priority 3: Local Economic Development	The focal point is to assist growing entrepreneurs with funding and skills development to grow their businesses in Kayamandi	Provision of training for SMMEs	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	During September 2025, the training was conducted in the Stellenbosch Town Hall for all the businesses. CDWM also makes funding in the amount of R100 000 available to SMMEs annually. SEDFA also makes funding available for small businesses
Priority 4: Parks	Request that parks be renovated on Forest Drive and Vineyard Street	Maintenance of parks	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	😊	n/a	n/a	n/a	Maintenance occurs regularly. The municipality urges the community to assume ownership of the parks to



WARD PRIORITIES: WARD 15																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 5: Safety and Security	Establish and support Neighbourhood watch in Ward 15	This is a provincial function	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The establishment of NWH is the mandate of the Provincial Department of Policing Oversight and Community Safety (POCS). The municipality liaises with the Department of Police Oversight and Community Safety regularly through the office of the NHW Liaison Officer to assist with the establishment of NWHs. Support in the form of training, provision of 2-way radios, and sporadic joint patrols with NWHs is provided by the municipality.	
	Establish the Green paths working with Neighbourhood Watch in Ward 15. Green Paths refers to the safe walking zone in Ward 15. Hotspots are Fire Street, Bassi Street, Fourth Street and Vineyard Street. Neighbourhood Watch visibility on these streets would ensure safety in Ward 15	Hosting of ward meetings to address the importance of community involvement	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Directorate: Infrastructure Services is currently spearheading the "safer routes" project, which is a similar concept to Green Paths, and is investigating an area to pilot the project. The project will be rolled out to other areas as funding becomes available. A persistent challenge remains, which is the lack of community members volunteering to participate in the NWH structure.	



WARD PRIORITIES: WARD 15																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Increase patrols of Law Enforcement in Ward 15	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Regular joint operations are held as per the SSP planning meeting to address the bylaw offences and criminal activities. Members are also deployed autonomously to do enforcement. Law Enforcement also increased capacity with the establishment of the TRU that renders a 24/7 service, thus increasing patrols.	
	Install cameras at Basi Street, Vineyard Street, 7 th Avenue and 8 th Avenue	Installation of CCTV cameras	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The installation of CCTV cameras is done per the CCTV Camera Master Plan and in consultation with SAPS and crime patterns. It is also funding-dependent. Prioritisation is currently given to the repair and maintenance of existing CCTV / LPR cameras.	



9.5.16 Ward Priorities: Ward 16



Ward 16: Cllr. Elsabe Vermeulen

Table 119: Ward 16 – Ward Priorities

Project Rating																
😊	Project completed.		😐	Project in progress.		😞	Not completed / No budget available / District Function / Provincial Function									

WARD PRIORITIES: WARD 16																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Safety and security	More visible law enforcement in Cloetesville	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Law Enforcement is deployed daily to increase visibility in Cloetesville. A Tactical Response Unit (TRU) was established, which renders a 24/7 service to improve visibility in Cloetesville and other crime hotspots.
	More patrol assistance from law enforcement in Cloetesville	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Regular joint operations are held with SAPS and other SSP partners to address the bylaw offences and criminal activities. Members are deployed daily to patrol the area.
	More cameras in gangster areas with 24-hour mobile law enforcement units in the community of Cloetesville	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The installation of CCTV cameras is carried out in accordance with the CCTV Camera Master Plan and in consultation with SAPS, based on crime patterns. Installation is also dependent on available funding. Priority is currently given to the repair and maintenance of existing CCTV / LPR cameras.



WARD PRIORITIES: WARD 16																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Neighbourhood watch and security awareness with community involvement Ward 16	The establishment of NWH is the mandate of POCS	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The establishment of Neighbourhood Watch (NHW) structures falls under the mandate of the Provincial Department of Police Oversight and Community Safety (POCS). The municipality maintains regular communication with POCS through the office of the NHW Liaison Officer. Safety awareness sessions are also held regularly within the municipality as per the monthly calendar.	
Priority 2: Land and Housing	Municipality to provide stand-alone plots for housing in Cloetesville.	To obtain development rights on Erf 7001, Cloetesville, by providing GAP housing	Percentage of the Erf 7001, Cloetesville Capital Budget actually spent by 30 June	Planning and Economic Development	Integrated Human Settlements	Local	90%	90%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	<p>The Call for proposal(s) to partner in delivering a fully integrated GAP-housing development of Erf 7001, Cloetesville, has been advertised, and the closing date was 10 December 2025. Unfortunately, no bids were received, and the tender had to be cancelled.</p> <p>The user department is currently reviewing the tender specifications to re-advertise as soon as possible.</p> <p>A formal quotation process was followed to appoint a service provider for the architectural designs of the different housing typologies, which closed on 20 February 2026. The appointed service provider</p>	



WARD PRIORITIES: WARD 16																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
																will conclude the final draft plans by 18 May 2026. The plans will form part of the tender to be advertised during June 2026.	
	Municipality to provide basic services for backyarders in Cloetesville	The Directorate: Infrastructure Services must develop a policy for the provision of services to backyarders	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	It is proposed that the Directorate: Infrastructure Services develop a policy for the provision of services to backyard dwellers.	
	Upgrading of Municipal flats on Pine, Primrose, Eike and Jakaranda Streets	There are no funds available on the MTREF for the period 2022 – 2027	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There are no funds available for the MTREF period 2022 – 2027. Maintenance complaints are addressed by the artisans in the Department: Housing Administration, as and when they are reported by tenants.	
	Utilising empty plots for housing in Cloetesville.	To obtain development rights for identified sites in Cloetesville for possible housing opportunities	Percentage of Capital Budget actually spent by 30 June	Planning and Economic Development	Integrated Human Settlements	Local	n/a	90%	90%	90%	n/a	n/a	n/a	n/a	n/a	<p>A funding application was submitted to the Provincial Department of Infrastructure (PDol), but has not been approved on the PDol Business Plan for the 2025/26 financial year. During the Council's review of the Housing Pipeline for 2025–2028 on 30 May 2025, the viability of these sites was addressed as follows:</p> <p>A portion of Erf 6847 will be investigated for possible housing development, but to initiate the investigation, a funding application will need to be submitted to</p>	



WARD PRIORITIES: WARD 16															Departmental Comment		
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25		2025/26	2026/27
																<p>PDol for preliminary investigation.</p> <p>A funding application will be submitted to PDol to embark on a feasibility study on Erf 8915.</p> <p>A funding application was submitted to the Provincial Department of Infrastructure (PDol), but has not been approved on the PDol Business Plan for the 2025/26 financial year. During the Council's review of the Housing Pipeline for 2025–2028 on 30 May 2025, the viability of these sites was addressed as follows:</p> <p>A portion of Erf 6847 will be investigated for possible housing development, but to initiate the investigation, a funding application will need to be submitted to PDol for preliminary investigation.</p> <p>A funding application will be submitted to PDol to embark on a feasibility study on Erf 8915.</p>	
	Outline areas for selection to erect affordable and RDP housing,to make away with constraints and backlogs in Cloetesville.	To obtain development rights for identified sites in Cloetesville for possible housing opportunities	Percentage of Capital Budget actually spent by 30 June	Planning and Economic Development	Integrated Human Settlements	Local	n/a	90%	90%	90%	n/a	n/a	n/a	n/a	n/a		



WARD PRIORITIES: WARD 16																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Phased implementation in an impactful manner to accomplish the fair distribution of the housing matter	Allocation of housing is done in terms of the National Housing Code 2009 and Municipal Policies	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality is currently reviewing the allocation policy, which will be presented to Council in the 2026/27 financial year.
Priority 3: Local Economic Development	Additional EPWP projects for the youth and the disabled in Cloetesville	The number of jobs created through the municipality's local economic development initiatives, including capital projects (NKPI Proxy - MSA, Reg. S10(d))	The number of jobs created through the municipality's local economic development initiatives, including capital projects (NKPI Proxy - MSA, Reg. S10(d))	Planning and Economic Development	Development Planning	Local	1300	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	The selection process currently prioritises women, youth, and the disabled. The municipality can only create an enabling environment for jobs.
	Youth camps, youth orientation and skills development programmes in Cloetesville	Cloetesville library services: YeboNeers Program with Year Beyond and DCAS.	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	The programmes will be rolled out during the 2026/27 financial year for the Stellenbosch Municipal area. Accredited Food Handler Training was successfully implemented in January 2026. Bricklaying training will take place from 25 May 2026 to 22 June 2026. Training opportunities are advertised via municipal



WARD PRIORITIES: WARD 16																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Training programmes for women empowerment to equip themselves to self-sustainability e.g. back yard gardens, selling their products. Crochet, knitting, and business start-ups in Cloetesville	The focus of the Department for the next five (5) years is on SMME Training and Development	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Currently, there are local NGOs that are involved in product development and product training projects. In September 2025, the training was conducted in the Stellenbosch Town Hall for all the businesses.
Priority 4: Sports and Culture	Wheelchair access to the swimming pool facility, e.g., the gate in Cloetesville	Completed	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Completed.
	Entry into the swimming pool in Cloetesville	The swimming pool will open with the appointment of lifeguards	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	😊	n/a	n/a	n/a	Completed.
	Transform the tennis court into a more useful entity for the community of Cloetesville	Upgrade of the Cloetesville tennis courts	Number of Cloetesville tennis courts upgraded by 30 June	Community and Protection Services	Community Services	Local	2	n/a	n/a	n/a	n/a	😊	😊	n/a	n/a	n/a	Completed.
	Floodlights on Cloetesville Sportsground	Upgrade of the Cloetesville Sportsground floodlights	Number of Cloetesville Sportsground floodlights upgraded by 30 June	Community and Protection Services	Community Services	Local	2	n/a	n/a	n/a	n/a	😊	😊	n/a	n/a	n/a	Completed.



WARD PRIORITIES: WARD 16																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 5: Roads and safety	Place fencing next to the railway track on the Municipal side of the walkway in Crombie Street of White City, not on the PRASA side	It is not feasible for a fence to be installed on municipal property. The fence must be installed on the PRASA property	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.
	Tar pavements in Pine, Primrose and Eland Streets	Conduct an assessment to construct tar pavements on Pine, Primrose and Eland Streets	Number of assessments conducted to construct tar pavements in Pine, Primrose and Eland Streets by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	The NMT network is extended annually, taking into account the NMT Masterplan, community requests, and available resources. A report is compiled on the annual implementation of NMT.
	Ramp for disabled residents in Ward 16	Construct a ramp for disabled residents at the Steps	Number of ramps constructed for disabled residents at the Steps by 30 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Completed.
	Universal access/ramp for the disabled to the Cloetesville shopping centre	An assessment was carried out and found not to be feasible	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Signboards for all public facilities in Cloetesville	Update signage at the Cloetesville sport facility	Number of signage at the Cloetesville sports facility was updated by 30 June	Community and Protection Services	Community Services	Local	2	n/a	n/a	n/a	n/a	😊	n/a	n/a	😊	n/a	To be completed by 30 June 2026.



9.5.17 Ward Priorities: Ward 17



Ward 17: Executive Mayor Cllr. Jeremy Fasser

Table 120: Ward 17 – Ward Priorities

Project Rating																	
😊	Project completed.		😐	Project in progress.		😞	Not completed / No budget available / District Function / Provincial Function										
WARD PRIORITIES: WARD 17																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Housing	Upgrading of Municipal flats in Rhodes Street: Melody, Monte Christo, Monte Ray and Mountview blocks	There are no funds available on the MTREF for upgrading	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There are no funds available for the upgrade during the 2022–2027 MTREF period. Day-to-day maintenance is done as maintenance complaints are received from tenants.	
	Fencing of apartments in Kloof and Rhode streets	Fencing of apartments in Kloof and Rhode Streets	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	😐	n/a	😊	n/a	The final phase of fencing at the municipal flats has been completed.
Priority 2: Open spaces safety	Close "Die Gang" in Williams Road that leads into ERF 7181 (safety hazard) The notice board is still to be erected	Conduct an assessment on the closure of "Die Gang" in Williams Road that leads into ERF 7181	Number of assessments conducted on the closure of "Die Gang" in Williams Road that leads into ERF 7182 by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Upgrading of existing play parks in Ward 17	Conduct a meeting with the ward councillor, ward committee and Department: Community Services	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	😐	n/a	The trees will be planted in the cooler months by 30 June 2026.



WARD PRIORITIES: WARD 17																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Beautification of open spaces in Ward 17	Planting of trees	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Trees will be planted in the parks within this ward.
Priority 3: Infrastructure services	Parking is required at the entrances of Rietenbosch and Pieter Langeveld Schools	Compile designs for the construction of parking at the entrances of Rietenbosch and Pieter Langeveld Schools	Number of designs compiled for the construction of parking at the entrances of Rietenbosch and Pieter Langeveld Schools by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	😊	😊	n/a	Completed.
	Resurfacing of parking areas at Kloof and Rhode Street flats	Resurface of parking areas at Kloof and Rhode Street flats	Number of parking areas resurfaced at Kloof and Rhode Streets flats by 30 June	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The resurfacing of parking areas at Kloof and Rhode Streets flats will be implemented in the 2026/27 financial year.
	Kloof Street flats require 1 Wheelie bin per flat	Installation of bulk underground waste receptacles (subject to suitable location)	Number of bulk underground waste receptacles installed by 30 June (subject to suitable location)	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	😊	n/a	n/a	Bulk underground waste receptacles were installed in December 2024.
	Streetlights required in Kloof Street (both sides of the park)	Installation of streetlights in Kloof Street	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Project completed.



WARD PRIORITIES: WARD 17																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Construction of pavements in Raziet, Pool, Ortell, King, Isaacs, and Hine Roads	Partly implemented, the NMT network is extended annually, taking into account the NMT Masterplan, community requests, and available resources	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	The NMT network is extended annually, taking into account the NMT Masterplan, community requests, and available resources. A report is compiled on the annual implementation of NMT.
Priority 4: Local Economic Development	Create job opportunities for unemployed residents: main focus on youth in Cloetesville	The number of jobs created through the municipality's local economic development initiatives, including capital projects (NKPI Proxy - MSA, Reg. S10(d))	The number of jobs created through the municipality's local economic development initiatives including capital projects (NKPI Proxy - MSA, Reg. S10(d))	Planning and Economic Development	Development Planning	Local	1300	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Women, youth, and the disabled are currently prioritised in the selection process. The municipality can only create an enabling environment for jobs.
	Skills development programme in Cloetesville.	Cloetesville library services: YeboNeers Program with Year Beyond and DCAS.	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	The programmes will be rolled out during the 2026/27 financial year for the Stellenbosch Municipal area. Accredited Food Handler Training was successfully implemented in January 2026. Bricklaying training will take place from 25 May 2026 to 22 June 2026. Training opportunities are advertised via municipal social media platforms, libraries, ward councillors, and ward offices. For more information, contact portia.jansen@stellenbosch.gov.za Cloetesville Library: Offers the YeboNeers Program in collaboration with Year Beyond and DCAS. Local youth are encouraged to take advantage of this opportunity by contacting the library. Basic computer skills training is offered by library staff and YeboNeers. The training includes email setup and creation, internet use, and online job searching. Sessions are available on Wednesdays and Thursdays.



WARD PRIORITIES: WARD 17																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Liaise with Provincial and National Governments to create opportunities locally	Coordination with all spheres of government occurs through the IDP / Budget / MSDF legislative processes	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Coordination with all spheres of government occurs through the IDP/Budget/MSDF legislative processes. The municipality can only create an enabling environment for jobs.
Priority 5: Safety and Security	Provide equipment support for NHW in Ward 17	Provision of NHW equipment for Ward 17	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	This is a core function of POCS. The municipality plays a supportive role and provides equipment such as two-way radios to NHWs.
	CCTV cameras in Ward 17 To be implemented during the adjustment budget	Installation of CCTV cameras in Ward 17		Community and Protection Services	Protection Services	Local											



Ward 18: Cllr. JC Anthony

9.5.18 Ward Priorities: Ward 18

Table 121: Ward 18 - Ward Priorities

Project Rating																	
	Project completed.				Project in progress.				Not completed / No budget available / District Function / Provincial Function								
WARD PRIORITIES: WARD 18																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Access to Housing and basic services	Investigation of social housing at farms 739 and 737 Klapmuts	Klapmuts is currently not registered as a Restructuring Zone for Social Housing	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Klapmuts is currently not registered as a restructuring zone for social housing. Social housing can only be implemented if the national minister of human settlements approves a restructuring zone (RZ). Currently, the technical consultants are in the process of identifying the best-suited location, taking into consideration the community's request for social housing on Farms 737 and 739, Klapmuts, as well as ascertaining if those portions of land fall within the criteria of a social housing development. Once this is finalised, the findings will be presented to the Council for consideration and recommendation to the PDol. When the Provincial Minister supports the recommendation of the Council, it will then be submitted to the National Minister of Human Settlements for approval.
	Installation and upgrading of ablution facilities within the La Rochelle and	The Department: Informal Settlements monitors and reports	Not Applicable	Infrastructure Services	Water and Sanitation Services	Local	n/a	n/a	n/a	n/a	n/a	n/a		n/a	n/a	n/a	La Rochelle: This informal settlement will be fully upgraded with all the



WARD PRIORITIES: WARD 18																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Mandela City informal settlements for all residents	on these facilities regularly		Planning and Economic Development	Integrated Human Settlements												necessary infrastructure services. The professional team has finalised the design drawings of the infrastructure services. The tender will only be advertised once the funding contracts have been finalised by PDol. Mandela City: According to a desktop study, it became apparent that additional ablution facilities will be difficult to install, given the density of the informal settlement. The identification of alternative land parcels to de-density the informal settlement has become critical. A report on possible acquisitions of municipal land for decanting is being discussed with the PDol, as the purchase of land for housing is a provincial and national competency.
	Upgrading the electricity network capacity to provide electricity access for residents in La Rochelle informal settlements and the whole of Klapmuts Town	The area is an Eskom area of supply. The project must be implemented by Eskom	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The user department (Integrated Human Settlements) must apply to Eskom for electricity supply for the residents.



WARD PRIORITIES: WARD 18																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Municipality to provide funding to buy land in Klapmuts for 600 RDP housing development units. Various portions of land are available in Klapmuts to buy in Land adjacent to Mandela City at Arra Farms, and various other portions are available to supply Klapmuts Communities with residential units	A desktop study was conducted to investigate potential developable sites in the greater Klapmuts area for future housing developments	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The acquisition of land for housing developments is a national and provincial competency; that means the provincial department responsible for human settlements purchases the property. Notwithstanding the enormous budget cuts for Human Settlements, the Municipal Manager mandated an investigation to indicate possible housing sites (private or municipal) that could be earmarked for housing development. The report is at an advanced stage, and if approved by the Council, it will be submitted to the Provincial Department of Infrastructure for funding approval.	
Priority 2: Local Economic Development	Job creation projects in Klapmuts. EPWP workers / learnership should be made available to young people to be trained as firefighters in Klapmuts to sustain the need	Those who are interested can join the Fire Reservist Project. The Reservist process allows access to training	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Department: Human Resource Management is the custodian of offering learnerships. The Reservist Programme will be continued in 2026, where all eligible youth can apply. Those who pass the trials at the CWDM can then be trained in firefighting up to the Firefighter 1 level.	
	Creation of jobs for the Klapmuts Community. A structured method should be done to secure Klapmuts Community with permanent jobs as security workers at the sports field and EPWP to clean Mandela City and La Rochelle	EPWP workers are responsible for cleaning all areas, including Mandela City and La Rochelle	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	EPWP workers in Klapmuts are selected from the Klapmuts community. They clean all areas, including Mandela City and La Rochelle.	



WARD PRIORITIES: WARD 18																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Development of job creation projects - The buying / selling of refuse or the Swop Shop idea should be introduced in Klapmuts	Swop shops are rolled out to various wards on a quarterly basis	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	😊	n/a	n/a	Swop shops are rolled out to various wards on a quarterly basis
Priority 3: Safety and security	Cameras should be put in all strategic areas in the Ward to stop the flow of crime in Ward 18. LPQ and 360 rotating cameras must be installed at the 2 robots on R44 and 1 camera on the N1 Bridge entrance, 1 camera on Groenfontein road,1 camera in Klapmuts Clubhouse and 1 camera in Mandela City	Installation of CCTV cameras	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Installation of CCTV cameras is done per the CCTV Camera Master Plan and in consultation with SAPS and crime patterns. It is also funding-dependent. Prioritisation is currently given to the repair and maintenance of existing cameras.
	Installation of cameras on the R44 and inside the Klapmuts area to stop the highflyers coming in to rob the business sector of the town	Installation of CCTV cameras	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Installation of CCTV cameras is done per the CCTV Camera Master Plan and in consultation with SAPS and crime patterns. It is also funding-dependent. CCTV cameras are installed on the R44 Klapmuts entrance, which must be activated. Prioritisation is currently given to the repair and maintenance of existing cameras.
	Deployment of 30 EPWP workers as Law Enforcement personnel to render services in Klapmuts	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	The department does deploy EPWP safety monitors and peace officers who render services in Klapmuts. Four (4) peace officers and one (1) safety monitor are deployed in Klapmuts daily to enforce by-laws and be the "eyes and ears" of the Section: Law Enforcement



WARD PRIORITIES: WARD 18																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Traffic calming measures at Groenfontein Street, Klapmuts	Due to road classification, it is not possible to construct traffic calming measures	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Completed.
	Upgrading the streetlights in the old residential areas in Klapmuts	Streetlighting in the Klapmuts area has been taken over by Stellenbosch Municipality, which is now responsible for its maintenance	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😬	n/a	Streetlight tender B/SM 109/25 was cancelled due to insufficient budget.
Priority 4: Open spaces, Parks, and sports	Beautification of the town centre in Klapmuts	At this stage, there are no plans in place to beautify the town centre	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Additional manpower is needed to implement this request.
	Develop a new sports field in Klapmuts	Land needs to be identified by the Directorate: Planning and Economic Development	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	No available land has been identified.
	Upgrading of existing playparks in Klapmuts	Engagement with the ward councillor	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	The upgrade of parks will be discussed with the ward councillor.
	Develop a new swimming pool in Klapmuts	Construct a new swimming pool in Klapmuts	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A feasibility study is in progress and is to be completed by 30 June 2026.
	Identification of land for a graveyard or cemetery	Identification of land for a graveyard or cemetery	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Calcutta Memorial Park is being constructed to serve all wards.



WARD PRIORITIES: WARD 18																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 5: Spatial Development Planning	The spatial development plan for Klapmuts needs to be updated for the town to be united – as the boundaries of the town are divided into two municipalities - Drakenstein and Stellenbosch. Ward base planning needs to be a continuous function in this area – as apartheid planning is still on in Klapmuts	The application to the Municipal Demarcation Board ("MDB") for the re-alignment of the boundaries between Klapmuts North and South has been submitted on 31 March 2022	Not Applicable	Planning and Economic Devel4pment	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The application was declined by the Demarcation Board (MDB). Thereafter, an objection was submitted, which was also declined by the Demarcation Board.	



9.5.19 Ward Priorities: Ward 19



Ward 19: Cllr. James Williams

Table 122: Ward 19 – Ward Priorities

Project Rating																	
	Project completed.		Project in progress.		Not completed / No budget available / District Function / Provincial Function												
WARD PRIORITIES: WARD 19																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Community Development	Provide Learnership, Internships and skills development for the youth of Ward 19	Implementation of learnerships and skills development	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The programmes will be rolled out during the 2026/27 financial year for the Stellenbosch Municipal area. Accredited food handler training was successfully implemented in January 2026. Bricklaying training will take place from 25 May 2026 to 22 June 2026. Training opportunities are advertised via municipal social media platforms, libraries, ward councillors, and ward offices. For more information, contact portia.jansen@stellenbosch.gov.za	
	Provide ECD infrastructure in Ward 19	Provision of ECD infrastructure in ward 19	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Most of the land in Ward 19 is privately owned, primarily by farms, and the municipality cannot build or construct ECD facilities on private land. Communication has been sent to the ward councillor to provide additional information about what is expected.	



WARD PRIORITIES: WARD 19																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 2: Access to Housing	Upgrade and rectify houses at Elsenburg (Vaaldraai / Elsenburg). Elsevier Project, which includes De Novo and Kromme Rhee, as promised by the Department of Transport and Public Works	The Stellenbosch Municipal area does not have an urban edge per se	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Although Vaaldraai, Elsenburg, and the Elsevier Project (which includes De Novo and Kromme Rhee) fall within the jurisdiction of Stellenbosch (WC024), they currently remain under the auspices of the Western Cape Department of Public Works. Therefore, the municipality is not responsible for any upgrading and / or rectification of houses in the aforementioned areas. Notwithstanding the above, a workshop was held on 20 November 2025, which included representatives of Provincial Public Works, where they were informed of these housing-related challenges.	
	Re-establish and provide an update on the Elsevier housing Project that was established more than 20 years back but was stopped	Conduct a desktop study on the Elsevier housing project	Number of desktop studies conducted on the Elsevier housing project by 30 June	Planning and Economic Development	Integrated Human Settlements	Local	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	No funds are available for the Department: Housing Development for this MTREF period to conduct a desktop study on the Elsevier housing project. The Department: Development Planning is mandated to prepare a Local Development Framework (LDFs) for every settlement identified as an urban node in the approved Municipal Spatial Development Framework (MSDF) over the next 3 years. The Department: Development Planning has a listed KPI for the development of LDFs for small towns that runs over the next 3 financial years. The preparation of the Dwarsriver Valley and Koelenhof was determined as the priority LDFs to be prepared. Additional nodes to be planned will be prioritised in the 2026/27 financial year by the Department: Development Planning.	



WARD PRIORITIES: WARD 19															Departmental Comment		
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25		2025/26	2026/27
	Provision of title deeds to all residents of Elsenburg (Vaaldraai / Elsenburg). Elsevier Project, which includes De Novo and Kromme Rhee	The land is under the jurisdiction of the City of Cape Town and the Provincial Department of Public Works and Infrastructure (DoTPW&I)	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Provincial	n/a	n/a	n/a	n/a	n/a	⊗	n/a	n/a	n/a	n/a	Land is under the jurisdiction of the City of Cape Town and the Provincial Department of Public Works and Infrastructure (DoTPW&I). The properties do not fall within Stellenbosch's jurisdiction for the transfer of title deeds. It is imperative that farm workers register on the Housing Demand Database (waiting list) to qualify for a housing opportunity when housing projects become available. No particular farmworkers housing project has been identified on the approved Housing Pipeline. This means that farmworkers are part of the original Housing Demand Database and allocated according to the Municipal and Provincial criteria in housing projects.
	Provide housing opportunities for farmworkers	From a municipal perspective, no specific farm worker housing project has been identified within the Housing Pipeline		Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
Priority 3: Sport, Parks and Open Spaces	Upgrade the Kromme Rhee clubhouse. (Built by the Department of Transport and Public Works and the Cape Winelands District	The facility is owned by the Provincial Department of Public Works	Not Applicable	Community and Protection Services	Community Services	Provincial	n/a	n/a	n/a	n/a	n/a	⊗	n/a	⊗	n/a	n/a	The facility is owned by the Provincial Department of Public Works. The facility is owned by the Provincial Department of Public Works.
	Construct tennis courts for Vaaldraai / Elsenburg, Kromme Rhee and De Novo. (1 per community) and train more players	There is no municipal land available in Vaaldraai / Elsenburg, Kromme Rhee and De Novo to construct tennis courts		Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	⊗	n/a	⊗	n/a	



WARD PRIORITIES: WARD 19																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Construct a soccer field for Vaaldrakai / Elsenburg, Kromme Rhee and De Novo. (2 Fields Per community), like Nietvoorbij (Stellenbosch) Field, which was built by the Department of Sports, Arts and Culture	There is no municipal land available in Vaaldrakai / Elsenburg, Kromme Rhee and De Novo to construct a soccer field	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	🔴	n/a	n/a	n/a	n/a	The facility is owned by the Provincial Department of Public Works.
	Construction of netball fields like Ida's Valley field for Vaaldrakai / Elsenburg, Kromme Rhee and De Novo, (2 Fields per community)	There is no municipal land available in Vaaldrakai / Elsenburg, Kromme Rhee and De Novo to construct a netball field		Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	🔴	n/a	n/a	n/a	n/a	
	Provision of Chess equipment for Ward 19	There are no available funds on the MTREF	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	🔴	n/a	n/a	🟢	n/a	Completed.
	Construct swimming pools for Vaaldrakai / Elsenburg, Kromme Rhee and De Novo	There is no municipal land available in Vaaldrakai / Elsenburg, Kromme Rhee and De Novo to construct swimming pools		Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	🔴	n/a	n/a	n/a	n/a	
	Construct clubhouses at Vaaldrakai and De Novo	There is no municipal land available in Vaaldrakai and De Novo to construct clubhouses	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	🔴	n/a	n/a	n/a	n/a	



WARD PRIORITIES: WARD 19																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Establish a Sports Council in Ward 19	Formalisation of sport codes	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The SSRA will facilitate the formalisation of the sport codes.
	Implementation of more sport, arts, and culture programmes for the elderly	Ensure access to arts and culture programmes		Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	The programme for the elderly in Elsenburg was conducted in November 2025. To participate in Golden Games, the elderly must commit to the formalisation of a club.	
	Lifeguard training	Conducting lifeguard training		Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	😞	n/a	The department plans to implement lifeguard training by 30 June 2026. The advertisement will be distributed to ward councillors and ward offices to make the information available to interested parties within their wards.	
	Playpark at Elsenburg, De Novo, and Kromme Rhee	Construct a play park in Elsenburg and De Novo	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😞	n/a	There is no municipal land available.	
	Cutting and removal of the trees at the back of No. 58, Waaierpalm Street in Cloetesville	Cutting and removal of trees at 58, Waaierpalm Street in Cloetesville	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😞	n/a	The trees referred to are on private property, hence, the municipality does not have jurisdiction.	
Priority 4: Road safety and transport	Issuing of taxi licences and permission to the taxi association in Klapmuts, Muldersvlei, Elsenburg / Vaaldras, Kromme Rhee, Koelenhof to Stellenbosch	The CIP is currently in the review process	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.	



WARD PRIORITIES: WARD 19																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Issuing of taxi licences and permission to taxi associations in De Novo and the surrounding farms to Kraaifontein and Paarl	The municipality does not have jurisdiction over the Kraaifontein route	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.	
Priority 5: Infrastructure	Construction of tar road and new speed humps in the communities of De Novo, there is gravel roads but no street names. Kromme Rhee has no street names. Rural area with a tar road. Request for 4 speedhumps in Smartie Town, 1 in End of Hoek Street and 2 in Weltevrede and Waaierpalm Street (Northside)	Conduct an assessment for speedhumps on Hoek Street and Waaierpalm Street	Number of assessments conducted for speedhumps on Hoek Street and Waaierpalm Street by 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	1	n/a	n/a	n/a	n/a	😐	😊	n/a	n/a	The speed humps in Smartie Town, at the end of Hoek Street, Weltevrede, and Waaierpalm Street (North Side) have been completed. Roads in De Novo and Kromme Rhee are not municipal roads.
	Reconstruction of speedhumps in Vaaldracai. On Weltevrede Street and 25 Waaierpalm Street, the current speedhumps are too high for motor vehicles	Conduct an assessment on the height of the speedhump	Number of assessments conducted on the height of Speedhump by 30 June 2023	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	😐	😐	😊	n/a	n/a	
		Upgrading of the 2010 parking area in Smartie Town	Upgrading of parking areas in Smartie Town	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Completed.



WARD PRIORITIES: WARD 19																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Tarring of sidewalks in Weltevrede 1 and 2	The NMT network is extended annually, considering the NMT Masterplan, community requests and available resources	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	🟡	🟢	n/a	n/a	Completed.
	Scraping of the gravel roads at De Novo	Scraping of the gravel roads at De Novo	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Roads in De Novo and Kromme Rhee are not municipal roads. The matter will be escalated to the relevant provincial department.
	More visibility of police in De Novo	Conduct sporadic joint operations in De Novo	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Sporadic Joint operations are held as per SSP Planning Meeting to address the by law offences and criminal activities. Members also deployed intermittently to assist with enforcement.
	Reduce the speed limit at the Kromme Rhee / R44 Turnoff	The road falls under the provincial government's authority	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality is only authorised to carry out work on municipal roads, but will continue to engage with the provincial government.
	Maintenance of the sidewalks on the Bottelary and Koelenhof Roads	The road falls under the provincial government's authority	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Partially completed by the provincial roads department.
	Installation of streetlights at the Bottelary / Koelenhof Robots	Installation of streetlights at the Bottelary / Koelenhof Robots	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality is waiting for wayleave approval from WCG.



9.5.20 Ward Priorities: Ward 20



Ward 20: Cllr. Joseph Joon

Table 123: Ward 20 - Ward Priorities

Project Rating																	
	Project completed.			Project in progress.			Not completed / No budget available / District Function / Provincial Function										
WARD PRIORITIES: WARD 20																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Access to housing	Local farmworker families who have lived for generations in this community cannot afford access to safe and decent housing	The municipality does not own any property for possible housing development within the Vloottenburg, Raithby, and Lynedoch areas	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	No particular housing project has been identified in the approved Housing Pipeline for Ward 20. The municipality does not own land that is earmarked for housing development in the Vloottenburg precinct. In March 2024, the municipality requested that the NDoPW&I consider alienating Portion 35 of Farm No. 183 and Portion 8 of Farm Vreedenburg No. 283 of DroëDyke for a mixed-use development. At a workshop held on 20 November 2025, the municipality requested that the HDA arrange a meeting with representatives from the National Department of Agriculture, NDoPW&I, and the municipality to discuss possible solutions for the housing needs in the southern part of Stellenbosch.	
	Land for GAP housing in Vloottenburg (behind the school)	No municipal property for housing development behind the school	Not Applicable	Planning and Economic Development	Integrated Human Settlements	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality does not own any property for possible housing development behind the school. A planning application is currently being considered that includes land (behind the school) to be donated to the municipality. Should land be donated to the municipality, the housing project will then be placed on the Housing Pipeline and prioritised.	



WARD PRIORITIES: WARD 20																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
Priority 2: Youth, Sports, Arts and Culture	Because of unemployment, many in the community need food security	Food garden training has been implemented in the ward.	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a	n/a	n/a	Food garden training has been implemented in the mentioned areas.
	Projects can be implemented for the youth and parents to be self-sufficient, which can then also be used for developing skills and self-employment																
	Activities and facilities for the youth to develop sport, arts and culture in Vloffenburg are urgently needed	Identification of land for sport activities	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	This forms part of the feasibility study.	
	There are no sportsgrounds to practice soccer, rugby, and netball	Land has not been identified yet because municipal land is extremely rare in the Vloffenburg area. At the moment, the municipality hasn't been successful.					Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a		n/a
	A hall / place is needed to do extramural activities	No properties available for this purpose in the area	Not Applicable	Corporate Services	Properties Management and Municipal Building Maintenance	Local	n/a	n/a	n/a	n/a	n/a	🚫	n/a	n/a	n/a	n/a	There are no properties available for this purpose in the area.



WARD PRIORITIES: WARD 20																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Provide a Ward office for the Ward 20 councillor	There are no available funds on the MTREF	Not Applicable	Office of the Speaker	Office of the Speaker	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There are no available funds in the MTREF. The current space is leased from Vlotenburg Primary School. This is a long-term project that requires long-term planning (beyond MTREF).
	Because of the lack of facilities, our youth are walking around aimlessly, and this leads to crime and participation in substance abuse	Identification of suitable land	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The building of facilities is dependent on land identification.
	Because of the lack of facilities, our youth are walking around aimlessly, and this leads to crime and participation in substance abuse	The municipality will investigate the possibility of programmes through local organisations	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Accredited Food Handler Training was successfully implemented in January 2026. Bricklaying training will take place from 25 May 2026 to 22 June 2026. For more information, contact: portia.jansen@stellenbosch.gov.za.
	The grounds on the outside of the Vlotenburg Primary School can be developed into sports grounds	This area is not zoned for sports and recreation		Community and Protection Services	Community Services	Local											
	Upgrading of the Raithby Playpark. Placing sitting benches, shading trees, removing thorns in the park, replacing broken equipment, and placing flower bowls and tar sidewalks	Equipment was repaired and painted, and new artificial grass was added to the park.	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	The project is completed.



WARD PRIORITIES: WARD 20																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Providing a playpark in Longlands, Vlotenburg	Construction of a playpark in Longlands, Vlotenburg	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	The project is in the completion phase.
	A public library will also make a huge difference in developing the children's and youth reading abilities and skills	Public libraries are not a municipal function	Not Applicable	Community and Protection Services	Community Services	Provincial	n/a	n/a	n/a	n/a	n/a	😞	n/a	n/a	n/a	n/a	The Provincial Department of Culture Affairs and Sport (DCAS) has been informed of the need to establish a library in these areas. There is currently a moratorium on the building of new libraries. This is due to severe budget constraints within the library sector. Limited funding is made available for upgrades of existing buildings.
	Provide a mobile library in Vlotenburg	Provide a mobile library in Vlotenburg	Not Applicable	Community and Protection Services	Community Services	Provincial	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😞	n/a	No funds available on the MTREF.
	Implement EPWP projects in the Raithby and Vlotenburg areas	EPWP projects were identified throughout the municipality and included these areas	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Unemployed individuals are encouraged to register on the municipal Unemployment Database. Outreach programmes were conducted during November 2025.
Priority 3: Infrastructure	Making rail transport a priority and liaising with Metrorail and PRASA to get the infrastructure back up and running again. Employees are severely affected by the lack of alternative transport	Hosting of consultation meetings with relevant stakeholders	Number of consultation meetings held with relevant stakeholders by 31 March	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	1	n/a	n/a	n/a	n/a	n/a	😊	n/a	😊	n/a	Meetings are being held periodically. This forms part of the ongoing strategy to improve rail services.



WARD PRIORITIES: WARD 20																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Relocation of the irrigation water pump / valve from the private property on the Winelands Village Estate to the Municipal Raithby Sport grounds	Conduct an assessment on the relocation of the irrigation water pump/valve	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	Department: Water Services does not perform work on private properties. The municipality's responsibility ends at the metered connection.
	Bus transport with Golden Arrow, extending to some routes, would also be an option for further consideration. This will also ensure the importance of road safety	There is a service operating from Stellenbosch to Cape Town and from Metro South-East to Stellenbosch	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	This is currently being reviewed through the Municipality's Public Transport Plan, to be completed by 30 June 2026.
	Streetlights on Raithby Road, Watson Way, Herman Street, Shaw Street, and Raithby Parks	Installation of streetlights in Raithby Road, Watson Way, Herman Street, Shaw Street, and Raithby Parks	Number of streetlights installed in Raithby Road, Watson Way, Herman Street, Shaw Street and the Raithby Parks by 31 December	Infrastructure Services	Electrical Services	Local	1	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Completed.
	Water pipes are to be upgraded, and the removal of asbestos pipes in Raithby Main Road / Watson Way Raithby	The replacement of old infrastructure remains a priority and will be addressed according to the pipe replacement programme	Not Applicable	Infrastructure Services	Water and Wastewater Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The replacement of the bulk water main is currently in the planning phase. No funds are currently available for this project, but it will be prioritised for possible inclusion and implementation in the 2027/28 financial year.



WARD PRIORITIES: WARD 20																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Construct sidewalks (with paving) on both sides of Raithby Road from the Winery Road Intersection	The road falls under the provincial government's authority	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Provincial	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The municipality forwarded the request to the provincial sector department, awaiting provincial feedback.
	Upgrading of all signage and street markings throughout Raithby	Conduct a signage assessment by 30 June 2023	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	🟢	n/a	n/a	n/a	Completed.
	Re-implement the recycling programme in Raithby, which includes signage and recycling bins	Installation of bulk underground waste receptacles for recycling (subject to suitable location)	Number of bulk underground waste receptacles installed for recycling (subject to suitable location) by 30 June	Infrastructure Services	Waste Management	Local	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A meeting was conducted with the ward councillor on the 21st of October 2025. On the 18th of November 2025, there was supposed to be public participation, and residents did not show up it was only the municipal official and the ward councillor
	Installation of traffic lights at the R44 / Winery Road Intersection	This is a provincial competency	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Provincial	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
	Installation of speedhumps at Longlands Housing Development in Vlothenburg	Conduct an assessment	Number of assessments conducted by 30 June	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Provincial	n/a	n/a	1	n/a	n/a	n/a	🟢	n/a	n/a	n/a	Completed.
	Installation of streetlights on the Stellenbosch Kloof Road	Installation of streetlights on the Stellenbosch Kloof Road	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Provincial	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Waiting for the wayleave approval from the Western Cape Government (WCG).
Priority 4: Safety and Security	CCTV Cameras at the entrances in Raithby	Installation of CCTV cameras	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	CCTV cameras for Raithby are included in the CCTV Camera Master Plan and have been earmarked for future installation. The department currently prioritises repair and maintenance of existing CCTV and



WARD PRIORITIES: WARD 20																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	CCTV Cameras on the R44 / Winery Road Intersection	Installation of CCTV cameras	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The installation of CCTV cameras is done per the CCTV Camera Master Plan and based on crime patterns and statistics. Installations are done as funding becomes available. The department currently prioritises repair and maintenance of existing CCTV and LPR cameras.
	CCTV Cameras on Stellenbosch Kloof Road, Vlothenburg Road, Annandale Road and Vlaeberg	Installation of CCTV cameras	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The installation of CCTV cameras is done per the CCTV Camera Master Plan and based on crime patterns and statistics. Installations are done as funding becomes available. The department currently prioritises repair and maintenance of existing CCTV and LPR cameras.
Priority 5: Environment Management	Clearing of alien vegetation in the biodiversity area / municipal properties / water streams in Raithby	Clearing of alien vegetation in the biodiversity area / municipal properties / water streams in WC024	Number of hectares of alien vegetation cleared by 30 June	Community and Protection Services	Community Services	Local	200	n/a	n/a	n/a	n/a	n/a	n/a	n/a	🌟	n/a	Completed.
	Town beautification of Raithby	Engage with the ward councillor to establish the feasibility of the request	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The ward councillor was informed that the Section: Parks and Open Spaces does not have the resources to implement the town beautification request in Raithby without the community participation of the ward.
	Beautification and fencing of Longlands Vlothenburg	Project is in completion phase	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The fencing project is in the completion phase, and a park was constructed as requested by the ward councillor, together with the community.



9.5.21 Ward Priorities: Ward 21



Table 124: Ward 21 – Ward Priorities

Ward 21: Deputy Mayor Cllr. Mynard Slabbert

Project Rating																	
😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function												
WARD PRIORITIES: WARD 21																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 1: Affordable Housing	Completion of phases 2, 3 and 4 of the mixed housing projects in Mountain View, Jamestown	Construct phases 2, 3 and 4 of the mixed housing projects in Mountain View	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	A tender was advertised and evaluated. The appointment of an Implementing Agent has not been concluded, pending the financial requirements to award a tender as raised by the Department: Financial Services. After the appointment of a successful bidder, an agenda item with regard to the Section 33 process in terms of the MFMA, due to the project duration exceeding three years, must serve to obtain Council approval and be advertised accordingly. The appointed contract is expected to be appointed by 30 May 2026. The expected time period to install the services is between six (6) to eight (8) months. It should be noted that the identification of beneficiaries is ongoing and, therefore, regular meetings will be held with potential beneficiaries. No development rights have been obtained for Phase 4 of the project. It is anticipated	



WARD PRIORITIES: WARD 21																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
																to get Municipal Planning Tribunal (MPT) approval during the 2026/27 financial year.	
Priority 2: Community Development	Early Childhood Development (ECD) centers/schools in Jamestown	Establishment of ECD centres in Jamestown and Paradyskloof	2 dedicated ECD centres in Ward 21	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	There are existing privately owned ECD centres in the mentioned areas. The Section: Community Development has communicated via email with the ward councillor to clarify expectations and requirements.	
Priority 3: Safety and Security	Satellite police station, increase of law enforcement visibility and more cameras in Jamestown, Paradyskloof and Blaauwklippen	Satellite police stations are a Provincial function and will render the purpose for which this facility was erected redundant	Not Applicable	Community and Protection Services	Protection Services	Provincial	n/a	n/a	n/a	n/a	n/a	⊗	n/a	n/a	n/a	Satellite police stations are a provincial function. Installation of CCTV cameras is done as per the CCTV Master Plan and is funding-dependent. Sporadic joint operations with SAPS and other safety stakeholders are executed to address crime and bylaw offences and to increase visibility.	
	Installation of CCTV cameras in Jamestown, Paradyskloof and Blaauwklippen	Installation of additional CCTV cameras in Jamestown, Paradyskloof and Blaauwklippen	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Installation of CCTV cameras is done as per the CCTV Master Plan and is funding-dependent. Sporadic joint operations with SAPS and other safety stakeholders are executed to address crime and bylaw offences and to increase visibility.	



WARD PRIORITIES: WARD 21																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Influx in Mountain View	Law enforcement's core function relates to enforcing the bylaws of the Municipality	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The core function of law enforcement is to enforce the municipal bylaws. The influx of persons to a specific area cannot be regulated through bylaw enforcement, but monitoring and prevention of land invasion are done to prevent the erection of illegal structures.	
Priority 4: Roads and Transport	Traffic calming measures and pedestrian walkways at Webersvallei Road, Festival Road, Torrey Road, Pajaro Avenue, Mountain View entrance road, the intersection of Paradyskloof Road and Houtkapper Street up to Eden Forest, Schuilplaats Road (Make One way) and Serruria Road	Implementation of some of the requests will be between the 2023 – 2027 financial years. Schuilplaats Road is currently being addressed, and feedback was provided to the ward councillor	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Partially completed. Implementation is earmarked for the period 2025-2027, as the development is rolled out.	
	Pedestrian walkways at Webersvallei Road, Festival Road, Torrey Road, Pajaro Avenue, Mountain View entrance road, the intersection of Paradyskloof Road and Houtkapper Street up to Eden Forest, Schuilplaats Road (Make one way)	The NMT network is extended annually taking into account the NMT Masterplan, community requests, and available resources	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	Partially completed. Implementation is earmarked for the period 2025-2027, as the development is rolled out.



WARD PRIORITIES: WARD 21																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 5: Local Economic Development	Implementation of the Jamestown Heritage and Tourism Project to stimulate tourism, economic inclusion and trade in Jamestown	To stimulate tourism, economic inclusion and trade in Jamestown	Not Applicable	Planning and Economic Development	Development Planning	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	The municipality will consult Visit Stellenbosch (local tourism organisation) regarding the implementation of tourism projects. Community-based tourism initiatives are currently being implemented through a local tourism organisation.
Priority 6: Sport, Youth and Culture	Construction of a women's changing room, tennis and netball courts at Jamestown sports field	Construction of a women's changing room, tennis and netball courts at Jamestown sports field		Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😞	n/a	There is no funding on the current MTREF period.



9.5.22 Ward Priorities: Ward 22



Ward 22: Cllr. Esther Groenewald

Table 125: Ward 22 – Ward Priorities

Project Rating															
😊	Project completed.	😐	Project in progress.	😞	Not completed / No budget available / District Function / Provincial Function										

WARD PRIORITIES: WARD 22															Departmental Comment		
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25		2025/26	2026/27
Priority 1: Safety and security	Safety in Ward 22 and alongside the Eerste Rivier	Implementation of safety initiatives	Contracts for the safety monitors have been renewed until June 2026	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	😐	n/a	n/a	n/a	Sporadic joint operations are held as per the SSP planning meeting to address the bylaw offences and criminal activities. Four (4) safety monitors have been appointed since December 2023. Their contracts have been renewed till 30 June 2026 to continue with deployment as the "eyes and ears" for Law Enforcement. Peace officers are also deployed regularly to assist with monitoring and enforcing bylaws.
	Request for a 1-hour meeting every six months dedicated to the feedback on safety operations in Ward 22	Facilitate bi-annual safety meetings with the ward councillor	Number of bi-annual safety meetings facilitated with the ward councillor by 30 June	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	2	2	n/a	n/a	n/a	n/a	n/a	Safety issues and interventions are discussed at the quarterly CSF meetings. The ward councillor is to send a meeting request to the Department: Protection Services for attendance.



WARD PRIORITIES: WARD 22																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	All safety requests previously mentioned are top priority. Together with that is the priority that all the cameras in Ward 22 should be linked to the internal system with sustainable and reliable internet and be monitored by the control room	Repair and maintenance of CCTV Cameras	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Repair and maintenance form part of the CCTV Camera Master Plan. Active cameras are monitored by the control room operators on a 24/7 basis. Challenges with the server and network are currently being addressed.
Priority 2: Road safety	Sealing of roads was put on the list as well, but it has somehow disappeared. The internal roads in the suburb of Ward 22 need serious attention	Annual assessment of roads	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Implementation is phased in annually, prioritising road conditions and considering available funding.
	Maintenance of all pedestrian and cycle paths in Ward 22	Assessment of sidewalks	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The NMT network is extended annually, through phased implementation considering the NMT Master Plan, available resources and all community requests.
	Raised Intersection at Rokewood and Saffraan Avenue, Boord (2021/22 financial year)	Conduct an assessment to determine the feasibility for the construction of a raised intersection at Rokewood and Saffraan Avenue, Boord	Number of assessments were conducted to determine the feasibility for the construction of a raised intersection at Rokewood and Saffraan Avenue, Boord by 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Alternative measures are being investigated for possible implementation by the developer.



WARD PRIORITIES: WARD 22																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Construction of a raised intersection at the corner of Doornbosch and Van Rheede Road	Number of raised intersections constructed at the corner of Doornbosch and Van Rheede Road	Number of raised intersections constructed at the corner of Doornbosch and Van Rheede Road	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	An assessment will be conducted by 30 June 2026.	
	Speed hump in Brandwacht Street near number 40	Conduct an assessment to determine the feasibility of the construction of a speed hump in Brandwacht Street (near number 40)	Number of assessments to determine the feasibility of the construction of a speed hump in Brandwacht Street (near number 40) by 31 December	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	1	n/a	n/a	n/a	🟢	n/a	n/a	Completed.	
	Cleaning of vegetation on the Rokewood sidewalk at the corner of Rokewood / Elbertha Streets	Vegetation encroachment on sidewalks throughout the municipality is receiving priority. A Sidewalk Accessibility Policy is being tabled at Council	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	To assist with addressing the matter, a Sidewalk Accessibility Policy has been compiled and approved by the Council. Vegetation encroachment on sidewalks throughout the municipality is a priority.	
	Collection of traffic data in Stellenbosch utilising cameras	The Department: RTS will engage with the Department: Traffic Services to investigate how to address the matter	Develop a Traffic Data Mobile Application for the Stellenbosch area	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local											n/a
	Installation of gravel on the illegal parking at Doornbosch Road and Doornbosch Hall	Gravelling of informal parking at Doornbosch Road and Doornbosch Hall	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Scheduled for implementation by 30 June 2027.	



WARD PRIORITIES: WARD 22																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Taxi's driving in the yellow lanes	Construct kerb barriers on the yellow lanes on the R44	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	🛑	n/a	Installation of kerbs on the road shoulders/emergency lanes is not allowable on provincial roads.
	A mismatch between the Comprehensive Integrated Transport Plan (CITP) and the municipal Spatial Development Framework (mSDF)	Alignment of the CITP and mSDF	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	Completed.
	Installation of Road signs alongside the Eerste River footpath, which will prevent motorcycles and delivery vehicles from driving in the area	Installation of Road signs alongside the Eerste River footpath, which will prevent motorcycles and delivery vehicles from driving in the area	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Department: Traffic Services to carry out ad-hoc law enforcement operations.
	Erect pedestrian thoroughfares alongside the Eerste River to assist in keeping motorcycles and trolleys out of the area	Erect pedestrian thoroughfares alongside the Eerste River to assist in keeping motorcycles and trolleys out of the area	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The Department: Traffic Services to carry out ad-hoc law enforcement operations.
Priority 3: Parks	The play parks have not all been upgraded and/or painted in Ward 22	Installation of outdoor gym items	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	New outdoor gym items were installed
	Play equipment in the parks to be painted and/or replaced in Ward 22	Replacement/paint of play park equipment	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	The painting is planned for the 2026/27 financial year.



WARD PRIORITIES: WARD 22																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Bins in parks need to be replaced in Ward 22	Replacement of bins in parks	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	n/a	Completed.
	Construct / install a pedestrian gate / thoroughfare wide enough for only pedestrians and bicycles users at the wood bridge by the Eerste River that connects it with Krige Street (similar to the gate / thoroughfare Ward 7 at Hangbrug)	Construct/install a pedestrian gate/thoroughfare wide enough for only pedestrians and bicycles users at the wood bridge by the Eerste River that connects it with Krige Street	% of the budget spent on the construction / installation of a pedestrian gate / thoroughfare by 30 June	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The installation of gates on public walkways is not supported. It is proposed that law enforcement be more strictly implemented.
Priority 4: Environmental management	Clearing of overhanging trees, branches and bushes that are obstructive in front of traffic signs in Ward 22 needs serious attention	Individual addresses are to be sent to LET'S FIX IT for complaints to be addressed	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Overhangs in the area have been completed. Individual addresses are to be sent to LET'S FIX IT for complaints to be addressed.
	Fixing of the two gates that give entry to the Brandwacht mountain area, one of which goes from Nootgedacht Street and the other one from Brandwacht Street	Repair the gates at the Brandwacht mountain area (Nootgedacht Street / Brandwacht Street)	Number of gates repaired at the Brandwacht mountain area (Nootgedacht Street / Brandwacht Street) by 30 December.	Community and Protection Services	Community Services	Local	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	The ward councillor is to confirm the dates for the site meeting to replace the temporary fencing and gates.
	Fencing the bush area at Brandwacht Mountain or the implementation of restrictive access control measures in nature areas to keep arsonists out	Installation of fencing around the bush area at Brandwacht Mountain, or implementation of restrictive access control measures in the nature area	Unit of measurement to be confirmed with the responsible department	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a



WARD PRIORITIES: WARD 22																	Departmental Comment
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	
	Removal of bin pickers from the streets to the hub or an alternative location	The department is currently compiling a Waste Picker Strategy	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The department is currently compiling a Waste Picker Strategy.
Priority 5: Electricity	More streetlamps in Welgevallen Street on the farm side of the street and the replacement of old electric bulbs with LED Lights will be appreciated by the owners of that area	Installation of an extra pole with 2 fittings at the cul-de-sac at the end of Welgevallen Street	Number of extra poles with 2 fittings installed at the cul-de-sac at the end of Welgevallen Street by 28 February	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	🟢	n/a	n/a	n/a	Completed.
	Floodlights are to be installed at the upper and lower sections of Formosa Park, Boord. This park has become a security risk to the neighbouring residents at night time	The superintendent will arrange a site meeting with the ward councillor by 30 June	Not Applicable	Infrastructure Services	Electrical Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	🟢	n/a	n/a	n/a	Completed.



9.5.23 Ward Priorities: Ward 23



Ward 23: Cllr. Lwando Nkamisa

Table 126: Ward 23 – Ward Priorities

Project Rating																	
	Project completed.		Project in progress.		Not completed / No budget available / District Function / Provincial Function												
WARD PRIORITIES: WARD 23															Departmental Comment		
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25		2025/26	2026/27
Priority 1: Safety and Security in Town Central	Increase the number and frequency of Law Enforcement patrols in Ward 23, especially in the CBD area	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a		n/a	Daily deployment of law enforcement officers, peace officers, and safety monitors is done to ensure high visibility, especially in the CBD. Safety kiosks are also deployed at strategic locations in the CBD with peace officers to increase law enforcement presence. Law enforcement has also established a Tactical Response Unit that renders a 24/7 service, which increases law enforcement presence in the CBD and surrounding areas.
	Increase the number of security cameras in the CBD, Dennesig and Plankeberg Industrial Area (Stellenbosch)	Installation of CCTV cameras	Not Applicable	Community and Protection Services	Protection Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The installation of CCTV cameras is done per the CCTV Camera Master Plan and based on crime patterns and statistics, and is funding-dependent. The department is currently prioritising repair and maintenance of existing cameras.



WARD PRIORITIES: WARD 23																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Increase the number of cameras in public parking areas and increase Law Enforcement patrols to prevent theft of materials from vehicles	Conduct sporadic crime prevention operations within the WCO24	Number of sporadic crime prevention operations conducted within the WCO24 by 30 June	Community and Protection Services	Protection Services	Local	n/a	92	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Installation of CCTV cameras is done per the CCTV Camera Master Plan and in consultation with SAPS and crime patterns. It is also funding-dependent. Law enforcement officers, peace officers, and safety monitors who are the “eyes and ears” of Law Enforcement are deployed strategically in hotspot areas to assist SAPS to curb theft of and theft out of motor vehicles. The Tactical Response Unit (TRU) also executes autonomous and joint crime prevention operations with SAPS and other safety partners to address theft out of motor vehicles.	
	Create a safe, dedicated, and protected NMT corridor from Kayamandi to Central Stellenbosch	The replacement of brick paving with asphalt surfacing is currently underway on George Blake Road	Not Applicable	Infrastructure Services	Roads, Transport and Storm Water (RTS)	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	😊	n/a	n/a	Completed.
Priority 2: Community Development in Ward 23	Assist in curbing the impact of homelessness by moving them to the homeless shelter, Stellenbosch Central	University Facilities and Operations Committee to find potential space and venues for U-Turn services.	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	This is an ongoing programme that will continue to be implemented. University Facilities and Operations Committee to find potential space and venues for U-Turn services. Additionally, the municipality, in collaboration with Serve Stellenbosch, hosted a successful street store winter readiness outreach for people living on the streets, where an estimated 600 beneficiaries were served with a warm meal, clothes, blankets, socks, beanies, and access to information from service providers for health, shelter, and substance abuse rehabilitation information.



WARD PRIORITIES: WARD 23																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Collaborate with civil society organisations to curb the negative impact of homelessness in Stellenbosch Central	The councillors approved in principle the use of land or space by U-Turn homeless Ministries for homeless facilities	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	The Council approved in principle the use of land or space by U-Turn Homeless Ministries for homeless facilities.
	Promote the give responsibly campaign and encourage people to stop giving cash at WC024	The Give Responsibly Campaign will again be promoted at the University of Stellenbosch as part of the first-year student orientation programme	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	😊	n/a	n/a	n/a	This is an ongoing programme that will continue to be implemented. University Facilities and Operations Committee to find potential space and venues for U-Turn services. Additionally, the municipality, in collaboration with Serve Stellenbosch, hosted a successful street store winter readiness outreach for people living on the streets, where an estimated 600 beneficiaries were served with a warm meal, clothes, blankets, socks, beanies, and access to information from service providers for health, shelter, and substance abuse rehabilitation information. To date, 32 865 coupons have been purchased by the Stellenbosch public, and 25 949 have been redeemed for services at the Stellenbosch Night Shelter. This initiative has removed R 335 330 from the cash economy on the streets since its inception.



WARD PRIORITIES: WARD 23																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
	Have a municipality-led recycling programme and development to prevent homeless people from trashing Ward 23	Recycling collection in ward 23	Not Applicable	Community and Protection Services	Community Development	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	🟡	n/a	The department is currently compiling a Waste Picker Strategy. Preventing homeless people from trashing ward 23 will be referred to law enforcement.



WARD PRIORITIES: WARD 23																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 3: Ward-Based Planning	Ward 23 Comprehensive Development Plan. To develop a ward-based development plan that will include all major developments the municipality plans. Private development that the municipality will approve with the ward for the next 5 years	A Comprehensive Development Plan will be discussed with Development Planning in terms of the ATC	Not Applicable	Planning and Economic Development	Development management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The usual way in which we will illustrate this on a plan is through showing a general area, for example, "mixed-use development" or "infill development", and it is up to landowners and/or developers to react to the market and submit proposals for development and ultimately rezoning applications. When Council has a specific developmental agenda for a particular area in which it wants to make provision for a different development approach that is deviating from the existing context, like, for example, the Adam Tass Corridor, we may prepare a local spatial development plan that can investigate what interventions may fulfil that need, such as, for instance, increased residential densities or employment opportunities. The decision on deciding if there are areas which are possibly in need of an LSDF with development guidelines is taken by the Council, which then includes such projects in the IDP and MSDF and provides the budget required to do that. Only once such a project is included in the IDP and budget provided for it will it be registered as a Key Performance Indicator on the Department's SDBIB and receive the attention required.	



Ward Priorities: Ward 23																Departmental Comment	
Ward Priority	Description of Ward Priority	Key Performance Deliverables	Unit of Measurement	Linkage to Directorate	Linkage to Department	Government Sphere	Deliverable Target					Performance Rating					
							2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26		2026/27
Priority 4: Environmental Management and Open Spaces	Regularly clean the Kromrivier and Plankenberg River	Quarterly maintenance of the Kromrivier and Plankenberg River	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	🟡	n/a	Internal teams are conducting maintenance on a quarterly basis
	Provide educational programmes for residents to stop littering and polluting rivers and the environment in Stellenbosch	Implementation of waste awareness programmes in ward 23	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	🟡	n/a	Monthly waste awareness programmes take place.
	Ensure the ward is clean with sufficient bins in key places, such as the taxi rank, Mark Street, Plankenberg and Kromrivier bins are not enough	Street bins have been rolled out in the various areas.	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	🟢	n/a	Completed.
	Implementation of waste pickers programme similar to the car guard project	The department is going to roll out a pilot project to formalise waste pickers	Not Applicable	Infrastructure Services	Waste Management	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	🟢	n/a	Completed.
	Construction of recreational facilities at the open space near the Stellenbosch Correctional Service (Prison)	An investigation will be conducted to determine the feasibility	Not Applicable	Community and Protection Services	Community Services	Local	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	The open space referred to is not zoned for sport activities.



CHAPTER 10:

Financial Plan

The Stellenbosch Municipality's medium-term financial planning and the extent to which it is possible to align the budget to all the priorities of the wards, given our financial constraints and the need to concentrate on basic service delivery.

10.1 Introduction

The long-term financial viability of municipalities depends largely on:

- the extent to which improved and sustainable revenue capacity can be achieved; and
- the sound **financial management of its resources**.

These imperatives necessitate proper multi-year financial planning. Future impacts of revenue and expenditure streams and the financial implications for the community (i.e., the potential influence on rates, tariffs, and service charges) must be identified and assessed to determine the sustainability of planned interventions, programmes, projects, and sundry service delivery actions.

10.2 Capital and Operating Budget Estimates

10.2.1 Budget Assumptions

The selected key assumptions relating to this budget are as follows:

- Government grants for the years 2026/27 to 2028/29 are as per the Division of Revenue Act and Provincial Gazette (capital and operational); and
- The inflation rate has been estimated at **3.4% for 2026/27**.

10.2.2 Operating Budget Estimates

A municipality is a non-profit organisation, and it should break even after contributing to the different funds and reserves and meeting normal operating expenses. With the structuring of rates and tariffs, both the user-pay principle and the full cost recovery principle are applied. It should be noted that the surplus is calculated in terms of the accrual principle and therefore is not 100% cash-backed.



Table 127: Operating Budget Estimates

	(Current) 2025/26 Budget	Year 1 2026/27 Budget	Year 2 2027/28 Budget	Year 3 2028/29 Budget
Revenue Sources				
Property Rates	577,762,768	616,977,073	654,218,483	693,711,833
Electricity	1,240,948,763	1,373,854,376	1,520,994,179	1,683,892,656
Water	213,953,009	224,650,659	235,883,192	247,677,352
Sewerage	132,112,779	140,039,546	148,441,918	157,348,434
Refuse	117,789,486	124,856,855	132,348,266	140,289,162
Rental of facilities	14,249,488	14,961,962	15,710,061	16,495,564
Fines	173,402,829	182,072,970	191,176,619	200,735,450
Licences and Permits	8,754,465	9,192,188	9,651,798	10,134,388
Operational and Capital grants	361,900,880	367,216,409	391,438,522	412,152,870
Other Income	174,374,318	178,757,101	182,405,558	186,529,240
Total Operating Revenue	3,015,248,785	3,232,579,139	3,482,268,596	3,748,966,949
Operating Expenditure				
Employee Related Costs	727,234,893	783,788,311	826,676,250	882,800,322
Remuneration of Councillors	27,593,419	28,973,093	30,421,746	31,942,833
Depreciation and amortisation	225,960,324	232,739,088	237,393,874	244,515,690
Debt Impairment	-93,358,594	80,766,850	82,786,021	83,452,176
Finance Charges	70,951,095	72,630,924	86,121,184	99,333,513
Bulk Purchases- Electricity	875,125,647	962,638,212	1,058,902,032	1,164,792,237
Other Expenditure	998,155,249	911,912,298	940,188,648	979,291,410
Operating Expenditure	2,831,662,033	3,073,448,776	3,262,489,755	3,486,128,181
Surplus / (Deficit)-Year	183,586,752	159,130,363	219,778,841	262,838,768

Table 128: Capital Budget Estimates

	(Current) 2025/26 Budget	Year 1 2026/27 Budget	Year 2 2027/28 Budget	Year 3 2028/29 Budget
Funding Sources				
Capital Replacement Reserve	294,391,206	302,984,439	288,213,863	303,876,458
External Loan	19,890,497	186,966,021	199,378,576	133,474,077
National Government	63,693,288	53,793,826	49,349,131	50,445,217
Provincial Government	34,999,797	15,557,565	37,335,652	30,275,652
Development Contribution	18,999,793	20,000,000	35,752,976	2,700,000
Total Funding Sources	594,994,272	579,301,851	610,030,198	520,771,404
Municipal Manager	100,000	60,000	60,000	60,000
Planning and Economic Development	34,485,819	34,125,065	48,031,630	34,283,174
Infrastructure Services	404,059,707	437,595,004	480,025,742	405,060,555
Corporate Services	31,663,619	52,100,000	31,150,000	31,180,000
Community and Protection Services	120,385,127	51,521,782	48,512,826	49,937,675
Financial Services	4,300,000	3,900,000	2,250,000	250,000
Capital Expenditure	594,994,272	579,301,851	610,030,198	520,771,404



10.3 Financial Management Arrangements

For the effective and efficient financial management of the municipality, all role-players, including the municipal councillors, must provide an environment conducive to good management. Local government legislation and National Treasury circulars articulate and provide a regulatory structure. The Council and officials define this environment by developing and accepting policy guidelines to govern financial decision-making and fiscal discipline.

The management arrangements of Stellenbosch Municipality are reflected in the policy documents listed in the table below:

Table 129: Management Arrangements

Document	Purpose	Status
Delegation Register	To provide for administrative, managerial, and institutional arrangements in respect of the delegation of responsibilities.	In place
Credit Control and Debt Collection Policy	<p>✚ To establish consolidated, sound, and practically executable credit control measures to be applied in respect to all property owners and consumers.</p> <p>✚ To regulate the actions regarding arrear accounts, including extensions granted, written arrangements to pay off arrears, the monitoring thereof, and legal actions associated with unpaid accounts.</p>	In place
Indigent Policy	To subsidise indigent households with a specified level of income, enabling them to pay for a basic package of municipal services.	In place
Irrecoverable Debt Policy	To provide a framework for the writing off of irrecoverable debt, to ensure that Council is in a position where it is not carrying debt that has been prescribed, or which is irrecoverable on its books.	In place
Tariff Policy	To provide a framework to determine rates and tariffs to finance expenditure.	In place
Rates Policy	To ensure that all the stipulations of the Municipal Property Rates Act are affected administratively, and also layout and stipulate all the requirements for rebates for all qualifying property owners.	In place
Special Rating Areas Policy	To strike an appropriate balance between facilitating self / funded community initiatives that aim to improve and/or upgrade neighbourhoods.	In place
Supply Chain Management Policy	<p>To provide a system of procurement that gives effect to the principles of:</p> <p>✚ Fairness;</p> <p>✚ Equity;</p> <p>✚ Transparency;</p> <p>✚ Competitiveness; and</p> <p>✚ Cost-effectiveness.</p>	In place
Budget Implementation and Monitoring Policy	<p>✚ Set out the budgeting principles Stellenbosch Municipality will follow in preparing each annual budget.</p> <p>✚ To give effect to the requirements and stipulations of the Municipal Finance Management Act (MFMA) and Municipal Budget and Reporting Framework in terms of the planning, preparation, and approval of the annual and adjustments budgets.</p>	In place
Borrowing, Funding and Reserves Policy	To provide a framework to ensure that the annual budget of Stellenbosch Municipality is fully funded and that all funds and reserves are maintained at the required level to avoid future year non-cash-backed liabilities.	In place
Cash Management and Investment Policy	To regulate and provide directives in respect of the investment of funds and to maximise returns from authorised investments, consistent with the primary objective of minimising risk.	In place
Travel and Subsistence Policy	To set out the basis for the payment of subsistence, travel allowance, and hourly rate when applying for official travelling.	In place
Accounting Policy	To provide the accounting framework applicable to the finances of the municipality, which is informed by the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003).	In place



Document	Purpose	Status
Grant-in-aid Policy	To provide the framework for grants-in-aid to NGOs, CBOs or NPOs and bodies that are used by the government as an agency to serve the poor, marginalised or otherwise vulnerable, as envisaged by Sections 12 and 67 of the MFMA.	In place
Development Contributions for Bulk Engineering Services	<p>Local government has the discretionary power when granting development approvals to impose conditions about the provision of engineering services and the payment of money that is directly related to requirements resulting from those approvals in respect of the provision of the necessary services to the land to be developed.</p> <p>To provide the framework for the calculation of these contributions.</p>	In place
Petty Cash Policy	To stipulate clear processes and procedures to ensure that all transactions are processed effectively and efficiently in a bid to ensure prudent financial control. All purchases below R2 000 are regulated by this policy.	In place
Asset Management Policy	The Municipal Manager as Accounting Officer of municipal funds, assets and liabilities is responsible for the effective implementation of the asset management policy, which regulates the acquisition, safeguarding, maintenance of all assets and disposal of assets where the assets are no longer used to provide a minimum level of basic service as regulated in terms of section 14 of the MFMA.	In place
Liquidity Policy	The documented policy sets out the minimum risk management measures that Stellenbosch Municipality has to implement and adhere to ensure that its current and future liquidity position is managed prudently.	In place
Virement Policy	The policy sets out the virement principles and processes which the Stellenbosch Municipality will follow during a financial year. These virements will represent a flexible mechanism to effect budgetary amendments within a municipal financial year.	In place
Cost Containment Policy	The purpose of the policy is to regulate spending and to implement cost containment measures at Stellenbosch Local Municipality to ensure that the resources of the Municipality are used effectively, efficiently and economically.	In place

10.4 Financial Strategies and Programmes

The optimal use of available resources, the maximum raising of revenue, and the sustainable delivery of services are the key elements of a successful financial strategy. The municipality has developed and implemented various strategies in this regard. The table below summarises the key strategies:

Table 130: Key Financial Strategies

Strategy	Currently in Place
Financial viability and sustainability through long-term financial planning	<p>Long-term financial planning tool for effective implementation and monitoring.</p>
Clean Audit	<p>Audit Action Plan</p> <p>Annual Financial Statement compilation standard operating procedure</p> <p>Monthly Reconciliations</p> <p>Training Sessions</p> <p>Participation in Forums</p>
Staffing	<p>Revised Organogram</p> <p>Fill critical vacancies</p>
Capital expenditure	<p>Implementation of Project Management System, including in-year reporting</p>
Revenue Enhancement Strategy	<p>Implementation of Revenue Enhancement Strategy</p> <p>Roll-out of WMD and Pre-payment Water Meters</p> <p>Data cleansing</p> <p>Validity of registered indigent households</p>



Strategy	Currently in Place
Billing system enhancement	<ul style="list-style-type: none"> Web-based billing system Review of Municipal Account Layout Investigate payment methods
Debt management	<ul style="list-style-type: none"> Debt Review Committee Quarterly Report on Debt and Possible Debt to be written off

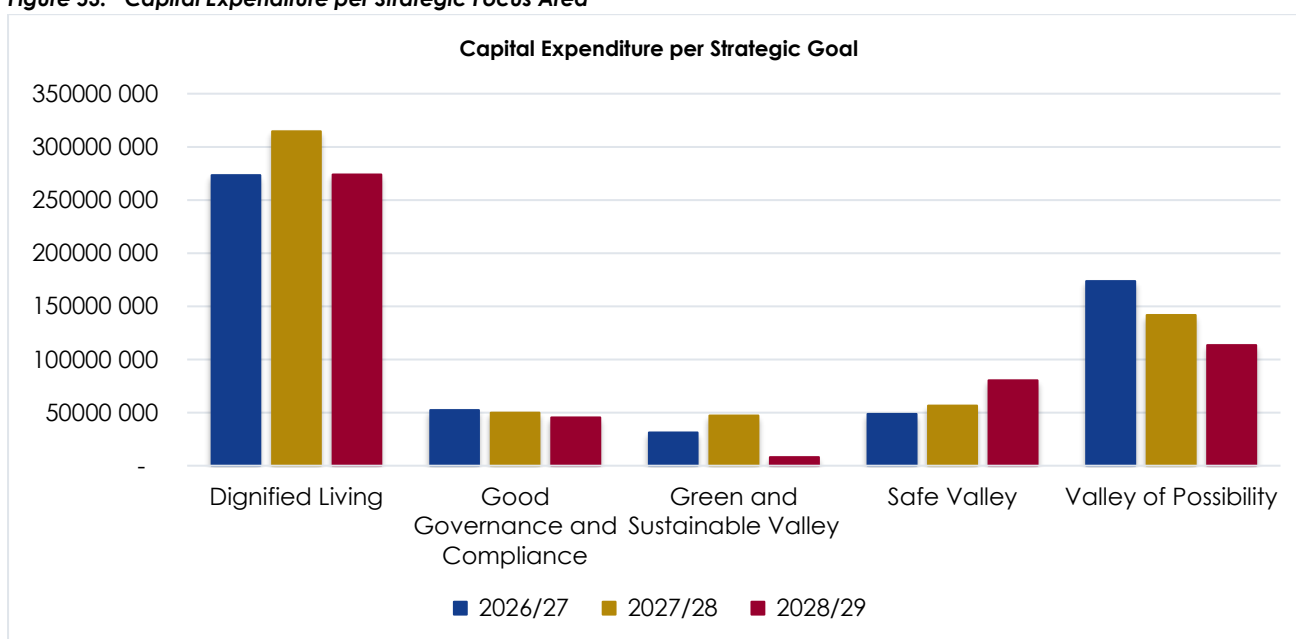
10.5 Medium – Term Capital Expenditure per Strategic Focus Area

The proposed capital expenditure per strategic focus area over the medium term is illustrated in the table below:

Table 131: Capital Expenditure per Strategic Focus Area

Strategic Goal	2026/27	2027/28	2028/29
SFA 1 - Valley of Possibility	173,734,484	141,781,884	113,309,474
SFA 2 - Green and Sustainable Valley	31,123,943	47,051,965	7,938,268
SFA 3 - Safe Valley	48,826,977	56,519,651	80,248,267
SFA 4 - Dignified Living	273,434,599	314,731,829	273,857,451
SFA 5 - Good Governance and Compliance	52,181,848	49,944,869	45,417,944

Figure 53: Capital Expenditure per Strategic Focus Area



Source: Capital Budget 2026/27

The most capital-intensive strategic focus area is Dignified Living, with an allocation of R273,4 million in the upcoming financial year, totalling R862,023 million excluding VAT over the MTREF. Electrical Services projects dominate this strategic objective, receiving an investment of R89.3 million in 2026/27, with the outer financial years dominated by Water and Wastewater Services: Water and Wastewater Services: Sanitation receiving an investment of R79.7 million and R102.5 million respectively.



The second most capital-intensive strategic focus area is Valley of Possibility, with a total allocation of R429 million for the duration of the MTREF period. Project highlights include:

- ✦ Bien don 66/11kV substation new
- ✦ Cable replacement 66kV
- ✦ Electrification INEP ;
- ✦ Switchgear Substation University
- ✦ Adhoc Reconstruction of Roads (WC024)
- ✦ Bulk Water Supply Pipe and Reservoir: Stellenbosch; and
- ✦ Bulk Water Supply Pipe: Cloetesville / Ida's Valley

The Safe Valley strategic focus area receives the 3rd highest capital investment, with the total MTREF budget amounting to R185,6 million. Projects highlighted include:

- ✦ Fire Station - Jamestown
- ✦ Adam Tas - Technopark Link Road
- ✦ Ad Hoc Provision of Streetlighting
- ✦ Non-Motorised Transport Implementation
- ✦ Park and Ride (Transport Interchange)

The municipality is also making a concerted effort to improve ICT infrastructure platforms, allocating R35,3 million for this purpose over the multi-year budget period.

10.6 Medium – Term Operational Expenditure

The proposed Operational Expenditure per Strategic Focus Area over the medium term is illustrated in the table below.

Table 132: Operational Expenditure per Strategic Focus Area

Operational Expenditure	2026/27	2027/28	2028/29
SFA 1 - Valley of Possibility	122,289,273	126,561,520	131,204,309
SFA 2 - Green and Sustainable Valley	5,533,676	7,210,249	5,921,863
SFA 3 - Safe Valley	219,691,221	232,898,808	247,462,085
SFA 4 - Dignified Living	408,269,232	409,269,021	432,971,980
SFA 5 - Good Governance and Compliance	2,317,665,374	2,486,550,158	2,668,567,944

10.7 Medium–Term Operational Revenue per Strategic Focus Area

The proposed Operational Revenue per Strategic Focus Area over the medium term is illustrated in the table below.

Table 133: Operational Revenue per Strategic Focus Area

Operational Revenue	2026/27	2027/28	2028/29
SFA 1 - Valley of Possibility	-	-	-
SFA 2 - Green and Sustainable Valley	-	-	-
SFA 3 - Safe Valley	182,072,970	191,176,619	200,735,450
SFA 4 - Dignified Living	1,866,866,673	2,041,407,076	2,233,254,655
SFA 5 - Good Governance and Compliance	1,183,639,496	1,249,684,901	1,314,976,844



10.8 Capital Budget 2026/27 – 2028/29 per Directorate

10.8.1 Capital Budget 2026/27 – 2028/29: Office of the Municipal Manager

Table 134: Capital Budget 2026/27 – 2028/29: Office of the Municipal Manager

Department	Project name	Strategic Focus Area	Draft budget 2026/27	Draft budget 2027/28	Draft budget 2028/29
MUNICIPAL MANAGER					
Municipal Manager	Furniture, Tools and Equipment: MM	Good Governance and Compliance	60,000	60,000	60,000
			60 000	60 000	60 000

10.8.2 Capital Budget 2026/27 – 2028/29- Directorate: Planning and Economic Development

Table 135: Capital Budget 2026/27 – 2028/29: Directorate: Planning and Economic Development

Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
PLANNING AND ECONOMIC DEVELOPMENT					
Building Control	Furniture, Tools and Equipment: Building Control	Dignified Living	150 000	150 000	180 000
Development Planning	Furniture, Tools and Equipment: Spatial Planning	Dignified Living	80 000	85 000	90 000
Economic Development and Tourism	Furniture, Tools and Equipment: LED	Dignified Living	80,000	80 000	85 000
Economic Development and Tourism	Restoration of Landbou Saal	Good Governance and Compliance	1 612 500	537 500	-
Housing Administration	Flats: Interior Upgrading - Kayamandi	Dignified Living	6 300 000	4 700 000	-
Housing Administration	Furniture, Tools and Equipment: Housing Administration	Dignified Living	170 000	180 000	190 000
Housing Administration	Kayamandi Hostels	Dignified Living	1 613 913		
Housing Administration	Upgrading of Flats: General	Dignified Living	3 000 000	-	-
Housing Administration	Upgrading of Lapland Wastewater	Dignified Living	4 000 000	2 000 000	-
Housing Administration	Vehicle fleet: Housing Administration	Good Governance and Compliance	1 000 000	-	-
Housing Development	Adam Tas Corridor Precinct 10	Dignified Living	-	8 695 652	20 000 000



Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
Housing Development	Erf 7001 Cloetesville (380) FLISP	Dignified Living	6 956 522	6 956 522	-
Housing Development	Furniture, Tools and Equipment: Housing Development	Good Governance and Compliance	150 000	80 000	85 000
Housing Development	Housing projects	Dignified Living	320 000	330 000	340 000
Housing Development	ISSP Kayamandi	Dignified Living	869 565	869 565	-
Housing Development	Kayamandi Town Centre	Dignified Living	-	434 782	
Housing Development	Jamestown: Housing (Phases 2 and 3)	Dignified Living	4 347 826	13 913 043	-
Housing Development	Klapmuts La Rochelle (100)	Dignified Living	329 739	2 608 696	3 130 435
Housing Development	La Motte Old Forest Station (±430 services and ±430 units)	Dignified Living	-	3 260 870	6 521 739
IHS: Informal Settlements	Access to Basic Services	Dignified Living	1 000 000	1 000 000	1 500 000
IHS: Informal Settlements	Furniture, Tools and Equipment: Informal Settlements	Dignified Living	50 000	50 000	51 000
IHS: Informal Settlements	Emergency Housing	Dignified Living	2 000 000	2 000 000	2 000 000
Town Planning	Furniture, Tools and Equipment: Town Planning	Dignified Living	95 000	100 000	110 000
			34 125 065	48 031 630	34 283 174

10.8.3 Capital Budget 2026/27 – 2028/29- Directorate: Community and Protection Services

Table 136: Capital Budget 2026/27 – 2028/29: Directorate: Community and Protection Services

Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
COMMUNITY AND PROTECTION SERVICES					
Cemeteries	Calcutta Memorial Park	Dignified Living	3 043 478	-	-
Cemeteries	Vehicle Fleet: Cemeteries	Good Governance and Compliance	1 000 000	1 000 000	-
Community Development	Furniture, Tools and Equipment: Comm Development	Good Governance and Compliance	50 000	60 000	70 000
Community Development	Upgrading: Early Childhood Development Centres on Municipal Land	Good Governance and Compliance	2 173 913	2 608 696	6 500 000



Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
Community Services: Library Services	Furniture, Tools and Equipment: Priël Library	Good Governance and Compliance	-	35 000	20 000
Community Services: Library Services	Furniture, Tools and Equipment: Kayamandi	Good Governance and Compliance	-	10 000	-
Community Services: Library Services	Library Books	Good Governance and Compliance	200 000	210 000	21 000
Community Services: Library Services	Vehicles	Good Governance and Compliance	-	300 000	-
Director: Community and Protection Services	Furniture, Tools and Equipment: Protection Services	Good Governance and Compliance	-	400 000	-
Disaster Management	Re-tarring of the Stellenbosch Fire Station Drill Yard	Safe Valley	1 000 000	1 000 000	-
Disaster Management	Vehicle fleet: Disaster Management	Safe Valley	-	5 000 000	-
Environmental Management: Implementation	Furniture, Tools and Equipment: Air and Noise Control	Good Governance and Compliance	-	-	150 000
Environmental Management: Implementation	Furniture, Tools and Equipment: Environmental Management	Good Governance and Compliance	200 000	-	250 000
Environmental Management: Urban Forestry	Design and implement electronic Urban Forestry management tool	Green and Sustainable Valley	-	500 000	-
Environmental Management: Urban Forestry	Fencing: Urban Forestry	Good Governance and Compliance	1 500 000	-	-
Environmental Management: Urban Forestry	Furniture, Tools and Equipment: Urban Forestry	Good Governance and Compliance	-	2 000 000	1 000 000
Environmental Management: Urban Forestry	Specialised Equipment: Urban Forestry	Good Governance and Compliance	-	2 500 000	-
Environmental Management: Urban Forestry	Vehicle Fleet: Urban Forestry	Good Governance and Compliance	1 200 000	-	-
Fire and Rescue Services	Fire Station - Jamestown	Safe Valley	7 000 000	3 650 000	13 826 675
Fire and Rescue Services	Furniture, Tools and Equipment: Fire	Good Governance and Compliance	500 000	100 000	1 000 000
Fire and Rescue Services	Rescue equipment	Safe Valley	1 000 000	-	1 000 000
Fire and Rescue Services	Specialised Vehicles: Fire	Safe Valley	-	-	3 000 000
Fire and Rescue Services	Vehicle fleet: Fire Services	Safe Valley	-	1 000 000	-
Halls	Furniture, Tools and Equipment: Halls	Good Governance and Compliance	200 000	250 000	250 000
Halls	Upgrading of Halls	Dignified Living	1 000 000	500 000	500 000
Halls	Vehicle Fleet: Halls	Good Governance and Compliance	500 000	500 000	-



Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
Law Enforcement and Security	Furniture, Tools and Equipment: Law Enforcement	Good Governance and Compliance	-	200 000	200 000
Law Enforcement and Security	Install and Upgrade CCTV/ LPR Cameras In WC024	Safe Valley	2 500 000	2 500 000	3 000 000
Law Enforcement and Security	Install Computerised Access Security Systems and CCTV Cameras At Municipal Buildings	Safe Valley	2 000 000	1 500 000	1 500 000
Law Enforcement and Security	K9 Unit	Safe Valley	869 565	-	-
Law Enforcement and Security	Law Enforcement Tools and Equipment	Safe Valley	1 500 000	750 000	750 000
Law Enforcement and Security	Neighbourhood Watch Safety Equipment	Safe Valley	500 000	500 000	500 000
Law Enforcement and Security	Security Upgrades	Safe Valley	-	250 000	250 000
Law Enforcement and Security	Vehicle Fleet: Law Enforcement	Good Governance and Compliance	3 000 000	3 000 000	3 000 000
Parks and Cemeteries	Beautification of Parks and Cemeteries	Green and Sustainable Valley	5 865 261	1 869 565	2 000 000
Parks and Cemeteries	Fencing: Parks and Gardens	Safe Valley	1 869 565	869 565	1 000 000
Parks and Cemeteries	Furniture, Tools and Equipment: Parks and Cemeteries	Good Governance and Compliance	300 000	200 000	500 000
Parks and Cemeteries	Purchase of Specialised Vehicles	Good Governance and Compliance	1 200 000	-	-
Parks and Cemeteries	Upgrading of Parks	Green and Sustainable Valley	200 000	-	500 000
Parks and Cemeteries	Urban Greening: Beautification: Main Routes and Tourist Routes	Green and Sustainable Valley	200 000	200 000	200 000
Parks and Cemeteries	Vehicle Fleet: Parks and Cemeteries	Good Governance and Compliance	-	1 000 000	-
Sports Grounds and Picnic Sites	Fencing: Sport Grounds (WC024)	Safe Valley	1 300 000	500 000	500 000
Sports Grounds and Picnic Sites	Furniture, Tools and Equipment: Sports	Good Governance and Compliance	350 000	400 000	400 000
Sports Grounds and Picnic Sites	Installation of Cricket Nets	Dignified Living	250 000	150 000	150 000
Sports Grounds and Picnic Sites	Jonkershoek Picnic Site	Valley of Possibility	300 000	200 000	200 000
Sports Grounds and Picnic Sites	Recreational Equipment Sport	Valley of Possibility	100 000	300 000	300 000
Sports Grounds and Picnic Sites	Re-Surface of Netball/Tennis Courts	Valley of Possibility	400 000	400 000	500 000
Sports Grounds and Picnic Sites	Specialised Vehicles: Sports	Dignified Living	700 000	1 200 000	1 200 000



Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
Sports Grounds and Picnic Sites	Upgrade of Sport Facilities	Dignified Living	3 200 000	3 700 000	4 200 000
Traffic Services	Furniture, Tools and Equipment: Traffic Services	Good Governance and Compliance	350 000	200 000	-
Traffic Services	Replacement of vehicles	Safe Valley	2 500 000	2 500 000	-
Traffic Services	Specialised Vehicles: Traffic	Good Governance and Compliance	-	3 000 000	-
Traffic Services	Traffic Fleet	Safe Valley	1 500 000	1 500 000	1 500 000
			51 521 782	48 512 826	49 937 675

10.8.4 Capital Budget 2026/27 – 2028/29- Directorate: Corporate Services

Table 137: Capital Budget 2026/27– 2028/29: Directorate: Corporate Services

Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
CORPORATE SERVICES					
Information and Communications Technology (ICT)	Fibre Optic Implementation	Good Governance and Compliance	3 000 000	2 500 000	2 500 000
Information and Communications Technology (ICT)	ICT Cable Reticulation and Management	Valley of Possibility	1 000 000	1 500 000	500 000
Information and Communications Technology (ICT)	Purchase and Replacement of Computer/software and Peripheral devices	Good Governance and Compliance	2 500 000	3 500 000	2 000 000
Information and Communications Technology (ICT)	Server Storage expansion and upgrades	Good Governance and Compliance	2 000 000	2 000 000	1 000 000
Information and Communications Technology (ICT)	Upgrade and Expansion of IT Infrastructure Platforms	Good Governance and Compliance	2 000 000	2 000 000	2 500 000
Information and Communications Technology (ICT)	Upgrading Communication Network	Safe Valley	1 500 000	2 250 000	1 100 000
Properties and Municipal Building Maintenance	Air conditioners	Dignified Living	200 000	-	-
Properties and Municipal Building Maintenance	Furniture, Tools and Equipment: Property Management	Good Governance and Compliance	-	250 000	500 000
Properties and Municipal Building Maintenance	Kayamandi: Upgrading of Makapula Hall	Dignified Living	500 000	-	-
Properties and Municipal Building Maintenance	La Motte Fire Station	Safe Valley	100 000	-	-
Properties and Municipal Building Maintenance	Structural Improvement: General	Valley of Possibility	-	-	2 000 000



Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
Properties and Municipal Building Maintenance	Structural Maintenance/Upgrade: Beltana	Valley of Possibility	30 000 000	-	-
Properties and Municipal Building Maintenance	Structural Upgrade: Heritage Building	Valley of Possibility	400 000	1 500 000	-
Properties and Municipal Building Maintenance	Traffic Offices	Safe Valley	1 000 000	7 000 000	7 000 000
Properties and Municipal Building Maintenance	Upgrading and conversion of Fire House to a Training Centre	Good Governance and Compliance	-	400 000	1 500 000
Properties and Municipal Building Maintenance	Upgrading Fencing	Safe Valley	300 000	500 000	500 000
Properties and Municipal Building Maintenance	Upgrading of New Office Space: Ryneveld Street	Valley of Possibility	1 600 000	-	-
Properties and Municipal Building Maintenance	Upgrading of Office Space: Community Services (Urban Forestry)	Good Governance and Compliance	1 000 000		80 000
Properties and Municipal Building Maintenance	Upgrading: Admin Building and Community Hall	Valley of Possibility	2 250 000	250 000	-
Properties and Municipal Building Maintenance	Upgrading: Law Enforcement Offices	Safe Valley	2 500 000	2 500 000	-
Properties and Municipal Building Maintenance	Upgrading: Main Office Complex	Valley of Possibility	250 000	5 000 000	10 000 000
			52 100 000	31 150 000	31 180 000

10.8.5 Capital Budget 2026/27 – 2028/29- Directorate: Infrastructure Services

Table 138: Capital Budget 2026/27 – 2028/29: Directorate: Infrastructure Services

Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
INFRASTRUCTURE SERVICES					
Electrical Services	20MW Renewable energy project	Green and Sustainable Valley	520 000	-	-
Electrical Services	Ad-Hoc Provision of Streetlighting	Safe Valley	2 289 800	2 450 086	2 621 592
Electrical Services	Automatic Meter Reader	Green and Sustainable Valley	484 000	532 400	585 640
Electrical Services	Battery Storage systems and rooftop PV for critical buildings	Green and Sustainable Valley	3 452 580	-	-
Electrical Services	Battery Storage systems and rooftop PV for critical plants	Green and Sustainable Valley	3 000 000	3 000 000	-



Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
Electrical Services	Bien don 66/11kV substation new	Valley of Possibility	35 913 852	45 843 905	58 200 000
Electrical Services	Cable Network: Franschhoek	Dignified Living	5 000 000	-	-
Electrical Services	Cable replacement 66kV	Valley of Possibility	-	11 036 500	10 800 000
Electrical Services	Control Room implementation	Green and Sustainable Valley	-	300 000	-
Electrical Services	Demand Side Management Geyser Control	Green and Sustainable Valley	500 000	3 500 000	3 500 000
Electrical Services	Electricity Network: Pniël	Valley of Possibility	3 500 000	3 500 000	3 500 000
Electrical Services	Electrification INEP	Valley of Possibility	-	9 036 522	9 445 217
Electrical Services	Energy Balancing - Metering and Mini-Substations	Valley of Possibility	-	500 000	250 000
Electrical Services	Furniture, Tools and Equipment: Electrical Services	Good Governance and Compliance	-	403 151	443 466
Electrical Services	Hot Water Load Control	Green and Sustainable Valley	500 000	-	-
Electrical Services	Integrated National Electrification Programme	Valley of Possibility	-	321 957	321 957
Electrical Services	Jan Marais Upgrade: Remove Existing Tx and replace with 20MVA	Valley of Possibility	16 900 000	-	-
Electrical Services	Northern Extension Bulk Supply	Dignified Living	27 000 000	35 500 000	-
Electrical Services	Kayamandi new substation 11 kV switching station	Dignified Living	25 500 000	7 200 000	-
Electrical Services	Meter Panels	Green and Sustainable Valley	250 000	250 000	250 000
Electrical Services	Network Cable Replace 11 Kv	Valley of Possibility	3 630 000	3 993 000	4 392 300
Electrical Services	Replace Control Panels 66 kV and Circuit breakers	Dignified Living	2 500 000	-	-
Electrical Services	Replace Ineffective Meters	Green and Sustainable Valley	100 000	500 000	402 628
Electrical Services	SCADA Implementation	Green and Sustainable Valley	4 000 000	4 000 000	-
Electrical Services	Streetlights R304	Dignified Living	1 000 000	7 816 990	-
Electrical Services	Substation 66kV equipment (Jan Marais)	Dignified Living	1 590 341	1 457 812	1 749 375
Electrical Services	Substation 66kV equipment (Main s)	Dignified Living	1 590 341	1 457 812	1 749 375



Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
Electrical Services	Substation 66kV equipment (Golf)	Dignified Living	1 590 341	1 457 812	1 749 375
Electrical Services	Substation 66kV equipment (Markotter)	Dignified Living	397 585	1 457 812	1 749 375
Electrical Services	Switchgear Substation Blake 2	Valley of Possibility	3 500 000	-	-
Electrical Services	Switchgear Substation Cascade	Valley of Possibility	-	4 500 000	-
Electrical Services	Switchgear Substation Papegaairand	Valley of Possibility	-	4 500 000	-
Electrical Services	Switchgear Substation Paradyskloof	Valley of Possibility	3 500 000	-	-
Electrical Services	Switchgear Substation Technopark	Valley of Possibility	-	4 500 000	-
Electrical Services	Switchgear Substation University	Valley of Possibility	-	20 000 000	-
Electrical Services	Switchgear Substation van der Stel	Valley of Possibility	3 500 000	-	-
Electrical Services	Switchgear Substation Welgevonden	Valley of Possibility	-	4 500 000	-
Electrical Services	Switchgear Substation Kayamandi	Valley of Possibility	3 500 000	-	-
Electrical Services	System Control Centre and Upgrade Telemetry	Dignified Living	4 791 600	2 506 454	2 631 777
Electrical Services	Turnkey - EPC of Hybrid inverter with Battery Storage Systems at Stellenbosch Community Buildings	Green and Sustainable Valley	3 210 185	-	-
Electrical Services	Uninterrupted Power Supply for buildings	Safe Valley	-	2 000 000	-
Electrical Services	Upgrade transformers at the Main substation 7.5MVA to 20MVA	Dignified Living	18 000 000	11 300 000	-
Electrical Services	Vehicles: Electrical Services	Dignified Living	350 000	-	-
Infrastructure Services	Furniture, Tools and Equipment: IS	Good Governance and Compliance	65 000	115 000	115 000
Project Management Unit (PMU)	Furniture, Tools and Equipment: PMU	Dignified Living	110 000	120 000	130 000
Project Management Unit (PMU)	Upgrading Ad hoc Housing Projects	Dignified Living	400 000	500 000	500 000
Roads and Stormwater	Adhoc Reconstruction of Roads (WC024)	Valley of Possibility	5 000 000	5 000 000	8 000 000
Roads and Stormwater	Bridge Assessment and Design - Lacotte River Flood Resilience	Dignified Living	2 000 000	4 000 000	7 000 000
Roads and Stormwater	Bridge Assessment and Design - Stiebeuel River Pedestrian Bridges	Dignified Living	1 700 000	1 000 000	1 000 000



Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
Roads and Stormwater	Bridge Assessment and Design Stellenbosch and Surrounding	Dignified Living	1 500 000	1 500 000	500 000
Roads and Stormwater	Devon Valley Roads - Safety Improvements Structural Repairs	Dignified Living	500 000	-	-
Roads and Stormwater	Furniture, Tools and Equipment: Roads and Stormwater	Good Governance and Compliance	100 000	400 000	400 000
Roads and Stormwater	Parking Area Upgrades - Stellenbosch	Valley of Possibility	-	1 000 000	-
Roads and Stormwater	Reseal Roads - Franschhoek and Surrounding	Dignified Living	1 500 000	2 000 000	3 000 000
Roads and Stormwater	Reseal Roads - Klipmuts, Raithby and Surrounding	Dignified Living	1 000 000	-	-
Roads and Stormwater	Reseal Roads - Kylemore and Surrounding	Dignified Living	-	1 500 000	1 500 000
Roads and Stormwater	Reseal Roads - Stellenbosch and Surrounding	Dignified Living	3 500 000	5 000 000	8 000 000
Roads and Stormwater	River Rehabilitation Implementation	Dignified Living	1 500 000	2 000 000	1 500 000
Roads and Stormwater	Specialised Vehicles: Roads and Stormwater	Good Governance and Compliance	6 000 000	2 000 000	5 000 000
Roads and Stormwater	Upgrade Stormwater Retention Facilities	Dignified Living	-	500 000	-
Roads and Stormwater	Upgrade Stormwater System	Dignified Living	300 000	600 000	400 000
Roads and Stormwater	Upgrade: Lower Dorp Street	Dignified Living	4 000 000	4 000 000	-
Roads and Stormwater	Vehicles Fleet: Roads and Stormwater	Good Governance and Compliance	-	500 000	500 000
Roads and Stormwater	Wilderbosch Extension to Trumali	Valley of Possibility	-	1 500 000	-
Roads and Stormwater	Wilderbosch Extension to Technopark	Valley of Possibility	-	2 000 000	2 000 000
Traffic Engineering	Adhoc Intersection Improvements	Safe Valley	-	-	2 000 000
Traffic Engineering	Bird Street Dualling - Adam Tas to Kayamandi	Dignified Living	-	10 000 000	50 000 000
Traffic Engineering	Furniture, Tools and Equipment: Traffic Engineering	Dignified Living	100 000	150 000	150 000
Traffic Engineering	Jamestown Transport Network - School Street	Dignified Living	16 000 000	-	-
Traffic Engineering	Main Road Intersection Improvements: Franschhoek	Dignified Living	-	-	1 500 000
Traffic Engineering	Main Road intersection improvements: Helshoogte Rd/La Colline	Dignified Living	-	-	2 000 000



Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
Traffic Engineering	Main Road Intersection Improvements: R44 / Merriman Street	Dignified Living	1 500 000	3 000 000	2 000 000
Traffic Engineering	Main Road Intersection Improvements: Strand / Adam Tas / Alexander	Dignified Living	17 000 000	24 943 007	-
Traffic Engineering	Pedestrian Crossing Implementation	Safe Valley	300 000	-	-
Traffic Engineering	Raised Intersection Implementation	Safe Valley	500 000	600 000	-
Traffic Engineering	Road Safety Improvements	Safe Valley	500 000	1 000 000	500 000
Traffic Engineering	Road Upgrades at School Precincts	Dignified Living	500 000	500 000	500 000
Traffic Engineering	Specialised Equipment: Roadmarking Machine and Trailer	Good Governance and Compliance	-	1 000 000	500 000
Traffic Engineering	Traffic Calming Projects: Implementation	Safe Valley	1 000 000	1 000 000	1 000 000
Traffic Engineering	Traffic Management Improvement Programme	Safe Valley	1 000 000	-	-
Traffic Engineering	Traffic Signal Control: Installation and Upgrading of Traffic Signals and Associated Components	Safe Valley	1 700 000	1 700 000	1 700 000
Traffic Engineering	Traffic Signal Management System	Safe Valley	500 000	1 500 000	1 500 000
Traffic Engineering	Universal Access Implementation	Safe Valley	300 000	-	-
Transport Planning	Adam Tas - Corridor Transport	Safe Valley	1 500 000	1 000 000	-
Transport Planning	Adam Tas - Technopark Link Road	Safe Valley	3 998 047	5 000 000	25 000 000
Transport Planning	Bicycle Lockup Facilities	Safe Valley	300 000	-	-
Transport Planning	Comprehensive Integrated Transport Plan	Good Governance and Compliance	2 570 435	1 910 522	1 623 478
Transport Planning	Cycle Plan - Design and Implementation	Safe Valley	500 000	500 000	500 000
Transport Planning	Non-Motorised Transport Implementation	Safe Valley	2 000 000	3 000 000	4 000 000
Transport Planning	Non-Motorised Transport Plan	Safe Valley	2 000 000	-	1 000 000
Transport Planning	Park and Ride (Transport Interchange)	Safe Valley	-	2 000 000	5 000 000
Transport Planning	Provision of Bulk Parking Planning and Development	Safe Valley	500 000	-	-
Transport Planning	Public Transport Facilities (Taxi Ranks) new	Safe Valley	500 000	500 000	-



Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
Transport Planning	Public Transport Facilities (Taxi Ranks) Adhoc Upgrades	Safe Valley	500 000	500 000	-
Transport Planning	Public Transport Infrastructure (Public Transport Shelters and Embayments)	Valley of Possibility	400 000	400 000	400 000
Transport Planning	Public Transport Planning - WC024	Valley of Possibility	1 000 000	1 000 000	-
Transport Planning	Redesign of Bergzicht Public Transport Facility	Valley of Possibility	1 000 000	1 500 000	2 000 000
Transport Planning	Stellenbosch - Bicycle network	Valley of Possibility	200 000	-	-
Waste Management: Solid Waste Management	Expansion of the landfill site (New cells)	Green and Sustainable Valley	-	23 000 000	-
Waste Management: Solid Waste Management	Furniture, Tools and Equipment: Solid Waste	Dignified Living	50 000	50 000	50 000
Waste Management: Solid Waste Management	Landfill Gas To Energy	Green and Sustainable Valley	-	2 000 000	-
Waste Management: Solid Waste Management	Major Drop-Offs: Construction - Franschhoek	Green and Sustainable Valley	1 000 000	5 000 000	-
Waste Management: Solid Waste Management	Major Drop-offs: Construction - Klapmuts	Green and Sustainable Valley	7 141 917	2 000 000	-
Waste Management: Solid Waste Management	Mini Waste drop-off facilities	Green and Sustainable Valley	500 000	200 000	-
Waste Management: Solid Waste Management	Plant and Vehicles: Solid Waste	Dignified Living	9 000 000	4 500 000	5 000 000
Waste Management: Solid Waste Management	Upgrade Material Recovery Facility	Dignified Living	500 000	4 300 000	1 000 000
Waste Management: Solid Waste Management	Waste Containers	Green and Sustainable Valley	200 000	200 000	-
Waste Management: Solid Waste Management	Waste Minimisation Projects	Green and Sustainable Valley	-	-	500 000
Water and Wastewater Services: Sanitation	Compilation of Water Service Development Plan (tri-annually)	Good Governance and Compliance	1 000 000	815 000	500 000
Water and Wastewater Services: Sanitation	Construction of New Dwarsriver Sewer Pumpstation	Dignified Living	1 500 000	15 000 000	20 000 000
Water and Wastewater Services: Sanitation	Extension of WWTW: Stellenbosch	Dignified Living	-	-	36 250 000
Water and Wastewater Services: Sanitation	Furniture, Tools and Equipment: Sanitation	Dignified Living	200 000	400 000	500 000
Water and Wastewater Services: Sanitation	Pond rehabilitation and pond pumping systems construction WWTW	Dignified Living	250 000	4 100 000	-



Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
Water and Wastewater Services: Sanitation	Refurbish Plant and Equipment - Raithby WWTW	Dignified Living	1 000 000	8 000 000	-
Water and Wastewater Services: Sanitation	Sewer Pumpstation and Telemetry Upgrade	Dignified Living	3 750 000	1 500 000	2 500 000
Water and Wastewater Services: Sanitation	Sewerpipe Replacement	Dignified Living	7 000 000	5 000 000	8 000 000
Water and Wastewater Services: Sanitation	Specialised Vehicles: Sanitation	Dignified Living	3 000 000	3 000 000	3 000 000
Water and Wastewater Services: Sanitation	Update Sewer Masterplan	Good Governance and Compliance	1 500 000	750 000	1 500 000
Water and Wastewater Services: Sanitation	Upgrade Laboratory Equipment	Dignified Living	-	250 000	250 000
Water and Wastewater Services: Sanitation	Upgrade of Dwarsriver Bulk Sewer Network and Pump Lines	Dignified Living	-	2 000 000	2 000 000
Water and Wastewater Services: Sanitation	Upgrade of WWTW Wemmershoek	Dignified Living	1 000 000	-	-
Water and Wastewater Services: Sanitation	Upgrade of WWTW: Klapmuts	Dignified Living	30 272 850	2 500 000	30 000 000
Water and Wastewater Services: Sanitation	Vehicles: Sanitation	Good Governance and Compliance	1 000 000	-	1 250 000
Water and Wastewater Services: Sanitation	Vlottenburg Outfall Sewer: Construction of Digteby Sewerpipe (Servitude)	Dignified Living	50 000	-	-
Water and Wastewater Services: Water	Bulk Water Supply Pipe and Reservoir: Stellenbosch	Valley of Possibility	30 890 632	8 000 000	-
Water and Wastewater Services: Water	Bulk Water Supply Pipe: Cloetesville/ Ida's Valley	Valley of Possibility	24 000 000	-	-
Water and Wastewater Services: Water	Bulk Water Upgrades Franschhoek	Valley of Possibility	500 000	-	-
Water and Wastewater Services: Water	Chlorination Installation: Upgrade	Valley of Possibility	500 000	-	-
Water and Wastewater Services: Water	Dwarsriver Bulk Supply Augmentation and Network Upgrades	Valley of Possibility	-	-	500 000
Water and Wastewater Services: Water	Furniture, Tools and Equipment: Water	Dignified Living	200 000	200 000	250 000
Water and Wastewater Services: Water	New Reservoir and Pipeline: Vlottenburg	Dignified Living	11 985 498	18 000 000	4 000 000
Water and Wastewater Services: Water	Reservoirs and Dam Safety	Dignified Living	1 250 000	2 000 000	3 000 000
Water and Wastewater Services: Water	Specialised Vehicles: Water	Good Governance and Compliance	3 000 000	3 000 000	6 000 000
Water and Wastewater Services: Water	Uniepark and Helshoogte Storage and Supply scheme	Dignified Living	1 000 000	1 000 000	-
Water and Wastewater Services: Water	Update Water Masterplan	Dignified Living	1 250 000	1 500 000	1 500 000



Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
Water and Wastewater Services: Water	Upgrade and Replace Water Meters	Dignified Living	6 000 000	7 000 000	7 000 000
Water and Wastewater Services: Water	Upgrade of Ida's Valley WTP	Dignified Living	1 500 000	40 000 000	10 000 000
Water and Wastewater Services: Water	Vehicles: Water	Good Governance and Compliance	3 000 000	2 000 000	750 000
Water and Wastewater Services: Water	Water Conservation and Demand Management	Good Governance and Compliance	2 000 000	2 500 000	3 000 000
Water and Wastewater Services: Water	Water Telemetry Upgrade	Good Governance and Compliance	2 000 000	3 000 000	-
Water and Wastewater Services: Water	Waterpipe Replacement	Dignified Living	10 000 000	10 000 000	10 000 000
			437 595 004	480 025 742	405 060 555

10.8.6 Capital Budget 2026/27 – 2028/29- Directorate: Financial Services

Table 139: Capital Budget 2026/27 – 2028/29: Directorate: Financial Services

Department	Project name	Strategic Focus Area	Final budget 2026/27	Final budget 2027/28	Final budget 2028/29
FINANCIAL SERVICES					
Financial Management Services	Furniture, Tools and Equipment: Financial Services	Good Governance and Compliance	100 000	90 000	100 000
Financial Management Services	Furniture, Tools and Equipment: Revenue and Expenditure	Good Governance and Compliance	150 000	80 000	75 000
Financial Management Services	Furniture, Tools and Equipment: Supply Chain Management	Good Governance and Compliance	150 000	80 000	75 000
Financial Management Services	Vehicle Fleet: Financial Management Services	Good Governance and Compliance	2 500 000	1 000 000	-
Financial Management Stores	Upgrade Municipal Stores	Good Governance and Compliance	1 000 000	1 000 000	-
			3 900 000	2 250 000	250 000



10.9 National and Provincial Investment

The following tables depict the National and Provincial allocations to the municipality over the MTREF period. It should be noted that the information is subject to change depending on fiscal constraints and the availability of resources.

The table below sets out the allocations by the national government for the MTREF period for Stellenbosch Municipality.

As indicated in the table below, the total National allocation for Stellenbosch amounts to **R315,048 million** for the 2026/27 financial year.

Table 140: National and Provincial Investment

National Allocations / Provincial	2026/27	2027/28	2028/29
Stellenbosch Municipality			
Equitable Share	246,336,000	260,662,000	264,323,000
Integrated Urban Development Grant	64,181,000	48,193,000	49 691,000
Integrated National Electrification Programme (Municipal) Grant (Schedule 5)	-	10,392,000	10,862,000
Energy Efficiency and Demand Side Management Grant	-	-	-
Local Government Financial Management Grant	1,800,000	1,900,000	2,000,000
EPWP Integrated Grant for Municipalities	2,731,000	-	-
Total	315,048,000	321,147,000	326,876,000

The table below sets out the allocations by the provincial government for the MTREF period for Stellenbosch Municipality.

As indicated in the table below, the total Provincial allocation for Stellenbosch Municipality amounts to **R53 426** million for the 2026/27 financial year.

Table 141: Provincial allocation to the Stellenbosch Municipality

WCG Departments and funding	2026/27	2027/28	2028/29
Department of Local Government			
Community Development Workers Operational Support Grant	39,000	39,000	39,000
Infrastructure			
Informal Settlements Upgrading Partnership Grant	1,370,000	4,500,000	3,600,000
Title Deeds Restoration Grant	779,000	800,000	800,000
Human Settlements Development Grant (BENEFICIARIES)	37,356,000	53,450,000	60,500,000
Environmental Affairs and Development Planning			
Regional Socio-Economic Project/violence through urban upgrading (RSEP/VPUU)	-	-	-
Mobility			
Integrated Transport Planning	656,000	686,000	717,000
Financial assistance to municipalities for the maintenance and construction of transport infrastructure	320,000	360,000	9,060,000



WCG Departments and funding	2026/27	2027/28	2028/29
Cultural Affairs and Sport			
Development of sport and recreation facilities	-	-	-
Community Library Service Grant	11,906,000	12,025,000	12,145,000
Department of Community Safety			
Resource funding for the establishment and support of a K9 Unit	1,000,000	-	-
Total Transfers from Provincial Departments	53,426,000	71,860,000	86,861,000
District Municipality			
Cape Winelands District Grant	-	-	-
Total	53,426,000	71,860,000	86,861,000



CHAPTER 11:

Organisational Scorecard (5 – years)

The Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA) requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their strategic planning tool, the Integrated Development Plan (IDP). The SDBIP is a contract between the Council, administration, and the community. It gives effect to the IDP and the budget of the municipality.

The municipal budget shall give effect to the Strategic Focus Areas as contained in the IDP. The Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) shall contain details on the execution of the budget and information on programmes and projects. Quarterly, half-yearly, and annual performance reports must also be submitted to the Council as a means to monitor the implementation of the predetermined objectives as contained in the IDP.

The SDBIP is a one-year detailed implementation plan that gives effect to the IDP and Budget of the municipality. It is a contract between the administration, Council, and community expressing the goals and objectives set by the Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring the performance in service delivery against end-year targets and implementing the budget.

Indicators developed for the Stellenbosch Municipality address the Strategic Focus Areas (SFAs) of the municipality. The municipality utilises the one-year TL SDBIP to ensure that it delivers its service delivery mandate by indicating clear indicators and targets. These indicators also form the basis of the performance plans of the Directors, hence, the Directors are being evaluated on the approved TL SDBIP indicators.

The five necessary components are:

1. Monthly projections of revenue to be collected for each month;
2. Monthly projections of expenditure (operating and capital) and revenue for each vote;
3. Quarterly projections of service delivery targets and performance indicators;
4. Ward information for expenditure and service delivery; and
5. Detailed capital works plan broken down by ward over three years

11.1 Five-Year Top-Level Service Delivery and Budget Implementation Plan (SDBIP)

The SDBIP gives effect to the Integrated Development Plan (IDP) and is essentially the management and implementation tool setting out the quarterly service delivery targets.

The Top Layer SDBIP includes the main service delivery indicators of the municipality. The following table reflects the 5-year Implementation Plan of the Integrated Development Plan:



11.2 SFA 1 – Valley of Possibility

SFA 1 – Valley of Possibility																				
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP Link	PSO (VIP) link	CWDM link	PDO link	SDG LINK	Delivery Indicator
KPI001	Planning and Economic Development	Submission of the Economic Development Strategy to the MayCo	Number of Economic Development Strategies submitted to the MayCo by 31 May	Programme	All	New KPI	1	n/a	n/a	n/a	n/a	n/a	n/a	NKPA 3	NDP 1	VIP 2	CWDM 1	PDO 1.1	SDG 8	Output
KPI002	Planning and Economic Development	Submission of the revised Economic Development Strategy to the Municipal Manager	Number of revised Economic Development Strategies submitted to the Municipal Manager by 30 June	Programme	All	New KPI	4	n/a	n/a	1	1	1	n/a	NKPA 3	NDP 1	VIP 2	CWDM 1	PDO 1.1	SDG 8	Output
KPI003	Planning and Economic Development	The number of jobs created through the municipality's local economic development initiatives including capital projects (NKPI Proxy - MSA, Reg. S10(d))	Number of job opportunities created through the municipality's local economic development initiatives including capital projects by 30 June	Programme	All	1 120	1 100-per annum	1 400	1 100	1 100	1 100	1 100	n/a	NKPA 3	NDP 1	VIP 2	CWDM 1	PDO 1.1	SDG 8	Output
KPI004	Planning and Economic Development	Submission of Land-use applications to the Municipal Planning	Percentage of Land-use applications submitted to the MPT within	Programme	All	66.66 %	80% of land-use applications submitted to the Municipal	75%	75%	75%	80%	80%	n/a	NKPA 3	NDP 1	VIP 2	CWDM 1	PDO 2.4	SDG 11	Outcome



SFA 1 – Valley of Possibility																				
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP Link	PSO (VIP) link	CWDM link	PDO link	SDG LINK	Delivery Indicator
		Tribunal (MPT) within 120 days from the conclusion of the administrative processing of the application	120 days from the conclusion of the administrative processing of the application				MPT within 120 days from the conclusion of the administrative processing of the application													
KPI005	Planning and Economic Development	Provide training opportunities to entrepreneurs and Small, Medium and Micro Enterprises (SMMEs)	Number of quarterly training opportunities provided to entrepreneurs and SMMEs	Programme	All	11	18 per annum	4	4	4	21	12	n/a	NKPA 3	NDP 1	VIP 2	CWDM 1	PDO 1.2	SDG 8	Output
KPI006	Planning and Economic Development	Submission of the revised Spatial Development Framework (SDF) to the Council	Number of revised SDFs submitted to the Council by 30 June	Programme	All	1	1 per annum	1	1	n/a	n/a	n/a	n/a	NKPA 3	NDP 1	VIP 2	CWDM 1	PDO2.4	SDG 11; 15	Output
KPI007	Planning and Economic Development	Submission of the revised Housing Pipeline (document) to the MayCo	Number of revised Housing Pipelines (document) submitted to the MayCo by 31 May	Programme	All	1	1 per annum	1	1	1	1	1	n/a	NKPA 3	NDP 1	VIP 2	CWDM 1	PDO4.1	SDG 11	Output



SFA 1 – Valley of Possibility																				
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP Link	PSO (VIP) link	CWDM link	PDO link	SDG LINK	Delivery Indicator
KPI008	Planning and Economic Development	Submission of the draft Rural Economic Development Strategy to the Municipal Manager	Number of draft Rural Economic Development Strategies submitted to the Municipal Manager by 30 June	Key Initiative	All	New KPI	1 per annum	n/a	n/a	n/a	n/a	n/a	n/a	NKPA 3	NDP 1	VIP 2	CWDM 1	PDO 1.1	SDG 8	Output



11.3 SFA 2 – Green and Sustainable Valley

SFA 2 – Green and Sustainable Valley																				
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI009	Infrastructure Services	Construction of a new intake substation in Dwarsriver Valley	Number of new intake substations constructed in Dwarsriver Valley by 30 June	Project	4	New KPI	1 Per annum	n/a	n/a	n/a	1	n/a	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 4.1	SDG9	Output
KPI010	Infrastructure Services	Upgrading of the telemetry SCADA at the Franschhoek intake substation	Upgrading of the telemetry SCADA at the Franschhoek intake substation	Project	All	New KPI	1 Per annum	n/a	1	n/a	1	n/a	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 4.1	SDG 9	Output
KPI011	Infrastructure Services	Construction of a new landfill cell at the Stellenbosch Landfill Facility	Number of new landfill cells constructed at the Stellenbosch Landfill Facility by 30 June	Project	All	New KPI	1 Per annum	n/a	1	n/a	n/a	n/a	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 4.1	SDG 9	Output
KPI012	Community and Protection Services	Establishment of a Friends Group for the nature reserves and areas	Number of Friends Groups for the nature reserves and areas established by 30 June	Key Initiative	All	New KPI	n/a	n/a	n/a	n/a	n/a	n/a	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 2.4	SDG 15	Output



SFA 2 – Green and Sustainable Valley

IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI013	Community and Protection Services	Submission of a revised Friends Group Memorandum of Understanding (MOU) to the Municipal Manager	Number of revised Friends Group MOUs submitted to the Municipal Manager by 30 June	Programme	All	New KPI	1 per annum	n/a	n/a	1	n/a	1	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 42.4	SDG 11	Output
KPI014	Planning and Economic Development	Process building plan applications of <500sqm within 30 days after the date of receipt	Percentage of building plan applications of <500sqm processed within 30 days after the date of receipt	Programme	All	62,35%	75% per annum	70%	60%	60%	75%	75%	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 4.1	SDG11	Output
KPI015	Infrastructure Services	Submission of a Draft Organic Waste Plan to the Municipal Manager	Number of Draft Organic Waste Plans submitted to the Municipal Manager by 30 June	Key Initiative	All	New KPI	1 per annum	n/a	n/a	n/a	n/a	1	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 2.4	SDG 15	Output
KPI016	Infrastructure Services	Reduce organic waste	Percentage of organic waste reduced by 30 June	Programme	All	42%	20% per annum	20%	20%	20%	20%	20%	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 2.4	SDG 15	Output



SFA 2 – Green and Sustainable Valley

IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI017	Infrastructure Services	Submission of the Fourth Generation Integrated Waste Management (IWMP) Plan to the MayCo	Number of Fourth Generation IWM Plans submitted to the MayCo by 30 June	Programme	All	New KPI	1 per annum	n/a	n/a	n/a	n/a	n/a	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 2.7	SDG 15	Output
KPI018	Infrastructure Services	Submission of a Waste Reclaimers Strategy to the Municipal Manager	Number of Waste Reclaimers Strategies submitted to the Municipal Manager by 30 June	Key Initiative	All	New KPI	1 per annum	n/a	n/a	1	n/a	n/a	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 4.1	SDG 15	Output
KPI019	Infrastructure Services	Submission of a Service Level Charter to the Municipal Manager	Number of Service Level Charters submitted to the Municipal Manager by 30 June	Key Initiative	All	New KPI	1 per annum	n/a	1	n/a	n/a	n/a	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 4.1	SDG 15	Output
KPI020	Infrastructure Services	Conduct an external audit of the Stellenbosch Municipal Waste Disposal Facilities	Number of external audits of the Stellenbosch Municipal Waste Disposal Facilities conducted by 30 June	Programme	All	1	1 per annum	1	1	1	1	1	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 2.1	SDG 15	Output



SFA 2 – Green and Sustainable Valley

IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI021	Infrastructure Services	Implementation of identified waste minimisation projects	Number of identified waste minimisation projects implemented by 30 June	Programme	All	2	2 per annum	2	2	2	2	2	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 2.1	SDG 15	Output
KPI022	Infrastructure Services	Wastewater quality measured to the Department of Water and Sanitation's License Conditions for physical and micro parameters	Percentage of wastewater quality compliance as per the analysis certificate, measured quarterly	Programme	All	51.75%	70% per annum	70%	70%	70%	70%	70%	n/a	NKPA 6	NDP 2	VIP 2	CWDM 2	PDO 4.4	SDG 6	Outcome
KPI023	Community and Protection Services	Submission of the revised Facility Management Plan to MayCo	Number of revised Facility Management Plans submitted to MayCo by 31 May	Programme	All	1	1 per annum	n/a	n/a	n/a	n/a	n/a	n/a	NKPA 9	NDP 8	VIP 5	CWDM 1	PDO 1.1	SDG 9	Output
KPI063	Infrastructure Services	Installation of a SCADA telemetry system at the Jan Marais electrical substation	Number of SCADA telemetry systems installed at the Jan Marais electrical substation by 30 June	Project	All	New KPI	1 Per annum	n/a	n/a	1	n/a	n/a	n/a	NKPA 8	NDP 2	VIP 2	CWDM 1	PDO 4.1	SDG 9	Output



11.4 SFA 3 – Safe Valley

SFA 3 – Safe Valley																				
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI024	Community and Protection Services	Submission of the revised Disaster Management Plan to the Municipal Manager	Number of revised Disaster Management Plans submitted to the Municipal Manager by 31 March	Programme	All	1	1 per annum	1	1	1	1	1	n/a	NKPA 9	NDP 8	VIP 5	CWDM 2	PDO 3.1	SDG 13	Output
KPI025	Community and Protection Services	Submission of the revised Safety and Security Plan to the Municipal Manager	Number of revised Safety and Security Plans submitted to the Municipal Manager by 30 April	Programme	All	1	1 per annum	1	1	1	1	1	n/a	NKPA 7	NDP 6	VIP 5	CWDM 2	PDO 3.2	SDG 16	Output
KPI026	Community and Protection Services	Submission of the revised Traffic Management Plan to the Municipal Manager	Number of revised Traffic Management Plans submitted to the Municipal Manager by 31 March	Programme	All	1	1 per annum	1	1	1	1	1	n/a	NKPA 7	NDP 6	VIP 5	CWDM 2	PDO 3.2	SDG 16	Output



11.5 SFA 4 – Dignified Living

SFA 4 – Dignified Living																				
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI027	Infrastructure Services	Installation of new standpipes	Number of new standpipes installed by 30 June	Programme	All	New KPI	50 new standpipes installed by 30 June	50	n/a	n/a	n/a	n/a	n/a	NKPA 8	NDP 2	VIP 5	CWDM 2	PDO 4.4	SDG 9	Output
KPI028	Infrastructure Services	Provision of waterborne toilet facilities in informal settlements as identified by the Department: Integrated Human Settlements	Number of waterborne toilet facilities provided in Informal settlements as identified by the Department: Integrated Human Settlements by 30 June	Programme	All	0	20 per annum	50	20	25	20	50	n/a	NKPA 2	NDP 2	VIP 5	CWDM 2	PDO 4.4	SDG 9	Output
KPI029	Infrastructure Services	Limit unaccounted electricity to less than 9% annually {(Number of Electricity Units Purchased and / or Generated - Number of Electricity Units Sold (incl. Free basic electricity)) / Number of Electricity Units	Percentage of average electricity losses, measured by 30 June	Programme	All	9,60%	<9% per annum	<9%	<9%	<9%	<9%	<9%	n/a	NKPA 9	NDP 8	VIP 5	CWDM 3	PDO 4.4	SDG 12	Outcome



SFA 4 – Dignified Living																				
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
		Purchased and/or Generated) x 100}																		
KPI030	Infrastructure Services	Water quality measured quarterly ito the SANS 241 physical and micro parameters	Percentage of water quality level as per the analysis certificate, measured quarterly	Programme	All	95%	90% per annum	90%	90%	90%	90%	90%	n/a	NKPA 2	NDP 2	VIP 2	CWDM 1	PDO 4.4	SDG 7	Outcome
KPI031	Infrastructure Services	Limit unaccounted water to less than 25%	Percentage of average unaccounted water, measured by 30 June	Programme	All	18.70%	<25% per annum	<25%	<25%	<25%	<25%	<25%	n/a	NKPA 3	NDP 3	VIP 5	CWDM 2	PDO 4.5	SDG 7	Outcome
KPI032	Financial Services	Registered indigent formal households with access to free basic water (NKPI Proxy - MSA, Reg. S10(a), (b)	Percentage of registered indigent formal households with access to free basic water, measured quarterly	Programme	All	100%	100% per annum	100%	100%	100%	100%	100%	n/a	NKPA 6	NDP 2	VIP 5	CWDM 2	PDO 4.4	SDG 7	Outcome



SFA 4 – Dignified Living																				
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI033	Financial Services	Registered indigent formal households with access to free basic electricity provided by the municipality (NKPI Proxy - MSA, Reg. S10(a), (b))	Percentage of registered indigent formal households with access to free basic electricity provided by the municipality, measured quarterly	Programme	All	100%	100% per annum	100%	100%	100%	100%	100%	n/a	NKPA 6	NDP 2	VIP 5	CWDM 3	PDO 4.4	SDG 7	Outcome
KPI034	Financial Services	Registered indigent formal households with access to free basic refuse removal (NKPI Proxy - MSA, Reg. S10(a), (b))	Percentage of registered indigent formal households with access to free basic refuse removal, measured quarterly	Programme	All	100%	100% per annum	100%	100%	100%	100%	100%	n/a	NKPA 7	NDP 3	VIP 5	CWDM 3	PDO 4.4	SDG 7	Outcome
KPI035	Financial Services	Registered indigent formal households with access to free basic sanitation (NKPI Proxy - MSA, Reg. S10(a), (b))	Percentage of registered indigent formal households with access to free basic sanitation, measured quarterly	Programme	All	100%	100% per annum	100%	100%	100%	100%	100%	n/a	NKPA 8	NDP 4	VIP 5	CWDM 3	PDO 4.4	SDG 7	Outcome



SFA 4 – Dignified Living																				
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI036	Financial Services	Formal households with access to water (NKPI Proxy - MSA, Reg. S10(a))	Number of formal households with access to water, measured quarterly	Programme	All	26 825	28 000 per annum	26 000	27 000	27 000	27 000	28 000	n/a	NKPA 8	NDP 4	VIP 5	CWDM 3	PDO 4.4	SDG 7	Outcome
KPI037	Financial Services	Formal households with access to electricity (NKPI Proxy - MSA, Reg. S10(a))	Number of formal households with access to electricity, measured quarterly	Programme	All	26 825	28 000 per annum	26 000	27 000	27 000	27 000	28 000	n/a	NKPA 8	NDP 4	VIP 5	CWDM 3	PDO 4.4	SDG 7	Outcome
KPI038	Financial Services	Formal households with access to refuse removal (NKPI Proxy - MSA, Reg. S10(a))	Number of formal households with access to refuse removal, measured quarterly	Programme	All	26 825	28 000 per annum	26 000	27 000	27 000	27 000	28 000	n/a	NKPA 8	NDP 4	VIP 5	CWDM 3	PDO 4.4	SDG 7	Outcome
KPI039	Financial Services	Formal households with access to sanitation (NKPI Proxy - MSA, Reg. S10(a))	Number of formal households with access to sanitation, measured quarterly	Programme	All	26 825	28 000 per annum	26 000	27 000	27 000	27 000	28 000	n/a	NKPA 8	NDP 4	VIP 5	CWDM 3	PDO 4.4	SDG 7	Outcome



11.6 SFA 5 – Good Governance and Compliance

SFA 5 – Good Governance and Compliance																				
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI040	Financial Services	Actual expenditure of the approved Capital Budget for the municipality by 30 June (NKPI - MSA, Reg. S10(c))	Percentage of the approved Capital Budget for the municipality actually spent by 30 June	Programme	All	84,29%	90% per annum	90%	90%	90%	90%	90%	n/a	NKPA 9	NDP 8	VIP 5	CWDM 3	PDO 5.9	SDG 9	Input
KPI041	Planning and Economic Development	Submission of the revised Integrated Zoning Scheme to the MayCo	Number of revised Integrated Zoning Schemes submitted to the MayCo by 30 June	Key Initiative	All	New KPI	1 per annum	1	n/a	n/a	n/a	n/a	n/a	NKPA 11	NDP 4	VIP 5	CWDM 1	PDO 1.3	SDG15	Output
KPI042	Financial Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure (NKPI Proxy - MSA, Reg. S10(g)(iii))	Cost coverage as at 30 June annually [(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation)	Programme	All	3	4 per annum	4	4	4	4	4	n/a	NKPA 9	NDP 8	VIP 5	CWDM 3	PDO 5.8	SDG 16	Input
KPI043	Financial Services	Achieve an average payment percentage of 96% by 30 June	(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance -	Programme	All	96%	96% per annum	96%	96%	96%	96%	96%	n/a	NKPA 10	NDP 9	VIP 5	CWDM 3	PDO 5.9	SDG 16	Input



SFA 5 – Good Governance and Compliance

IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
		(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100	Bad Debts Written Off) / Billed Revenue x 100																	
KPI044	Office of the Municipal Manager	Employment equity appointments made within the financial year in the three highest levels of management	Percentage of employment equity appointments made within the financial year in the three highest levels of management, measured by 30 June	Programme	All	33,30%	50% per annum	50%	50%	50%	50%	50%	n/a	NKPA 9	NDP 8	VIP 5	CWDM 3	PDO 5.6	SDG 16	Output
KPI045	Corporate Services	The percentage of the payroll budget spent on implementing the Municipal Workplace Skills Plan (NKPI Proxy-MSA, Reg. S10(f))	Percentage of the municipality's payroll budget actually spent on implementing its Workplace Skills Plan ((Total Actual Training Expenditure / Total Annual payroll Budget) x 100), measured by 30 June	Programme	All	0.43%	0.20% per annum	0.20%	0.20%	0.20%	0.20%	0.20%	n/a	NKPA 10	NDP 9	VIP 5	CWDM 3	PDO 5.7	SDG 16	Input



SFA 5 – Good Governance and Compliance

IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI046	Financial Services	Financial viability measured in terms of the municipality's ability to meet its service debt obligations (NKPI Proxy - MSA, Reg. S10(g)(i))	Debt coverage ratio ((Total operating revenue - operating grants received) / (Debt service payments due within the year)) measured by 30 June	Programme	All	17,55%	15% per annum	15%	15%	15%	15%	15%	n/a	NKPA 5	NDP 8	VIP 5	CWDM 3	PDO 5.6	SDG 16	Input
KPI047	Financial Services	Financial viability measured in terms of the outstanding service debtors (NKPI Proxy - MSA, Reg. S10(g)(ii))	Service debtors to revenue ratio – (Total outstanding service debtors / revenue received for services) measured by 30 June	Programme	All	15,56%	27% per annum	27%	27%	27%	27%	27%	n/a	NKPA 5	NDP 9	VIP 5	CWDM 3	PDO 5.7	SDG 16	Input
KPI048	Office of the Municipal Manager	Submission of the revised Risk-Based Audit Plan (RBAP) to the Audit and Performance Audit Committee (APAC)	Number of revised RBAPs submitted to the APAC by 30 June	Programme	All	1	1 per annum	1	1	1	1	1	n/a	NKPA 5	NDP 8	VIP 5	CWDM 3	PDO 5.5	SDG 16	Output
KPI049	Office of the Municipal Manager	Submission of the Auditor General of South Africa (AGSA) Audit Action Plan (AAP) to the APAC	Number of AGSA Audit Action Plans submitted to the APAC by 31 March	Programme	All	1	1 per annum	1	1	1	1	1	n/a	NKPA 5	NDP 8	VIP 5	CWDM 3	PDO 5.5	SDG 16	Output



SFA 5 – Good Governance and Compliance

IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI050	Office of the Municipal Manager	Submission of the revised Strategic Risk Register (SRR) to the Ethics, Risk, and Fraud Management Committee	Number of revised SRRs submitted to the Ethics, Risk, and Fraud Management Committee by 30 June	Programme	All	1	1 per annum	1	1	1	1	1	n/a	NKPA 5	NDP 9	VIP 5	CWDM 3	PDO 5.6	SDG 16	Output
KPI051	Corporate Services	Submission of the revised Information and Communication Technology (ICT) Backup Disaster Recovery Plan to the ICT Steering Committee	Number of revised ICT Backup Disaster Recovery Plans submitted to the ICT Steering Committee by 31 March	Programme	All	1	1 per annum	1	1	1	1	1	n/a	NKPA 5	NDP 8	VIP 5	CWDM 3	PDO 5.1	SDG 16	Output
KPI052	Corporate Services	Submission of the revised Strategic ICT Plan to the ICT Steering Committee	Number of revised Strategic ICT Plans submitted to the ICT Steering Committee by 31 March	Programme	All	1	1 per annum	1	1	1	1	1	1	NKPA 5	NDP 9	VIP 5	CWDM 3	PDO 5.2	SDG 16	Output
KPI053	Office of the Municipal Manager	Submission of the draft Integrated Development Plan (IDP) to the Council	Number of draft IDPs submitted to the Council by 31 March	Programme	All	1	1 per annum	1	1	1	1	1	n/a	NKPA 5	NDP 4	VIP 5	CWDM 3	PDO 5.4	SDG 16	Output
KPI054	Office of the Municipal Manager	Submission of the IDP / Budget / SDF time schedule (process plan) to the Council	Number of IDP / Budget / SDF time schedules (process plan) submitted to the Council by 31 August	Programme	All	1	1 per annum	1	1	1	1	1	1	NKPA 5	NDP 4	VIP 5	CWDM 3	PDO 5.4	SDG 16	Output



SFA 5 – Good Governance and Compliance

IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI055	Infrastructure Services	Submission of the revised Sewer Master Plan to the Municipal Manager	Number of revised Sewer Master Plans submitted to the Municipal Manager by 30 June	Programme	All	New KPI	1 per annum	1	1	1	1	1	1	NKPA 5	NDP 4	VIP 5	CWDM 3	PDO 5.4	SDG 16	Output
KPI056	Infrastructure Services	Submission of the revised Electrical Master Plan to the Council	Number of revised Electrical Master Plans submitted to the Council by 30 June	Programme	All	New KPI	1 per annum	n/a	1	1	n/a	n/a	1	NKPA 5	NDP 8	VIP 5	CWDM 3	PDO 4.4	SDG 16	Output
KPI057	Corporate Services	Submission of the draft Smart City Framework to the Municipal Manager	Number of draft Smart City Frameworks submitted to the Municipal Manager by 31 May	Key Initiative	All	1	1 per annum	n/a	n/a	1	n/a	n/a	n/a	NKPA 5	NDP 4	VIP 5	CWDM 3	PDO 5.4	SDG 16	Output
KPI058	Corporate Services	Submission of an Integrated Property Maintenance Plan to the Municipal Manager	Number of Integrated Property Maintenance Plans submitted to the Municipal Manager by 30 June	Key Initiative	All	New KPI	1 per annum	1	n/a	n/a	n/a	n/a	n/a	NKPA 5	NDP 4	VIP 5	CWDM 3	PDO 5.4	SDG 16	Output
KPI059	Office of the Municipal Manager	Submission of the revised Communication Policy to the MayCo	Number of revised Communication Policies submitted to the MayCo by 31 May	Key Initiative	All	New KPI	1 per annum	1	1	1	1	1	n/a	NKPA5	NDP 4	VIP 5	CWDM 3	PDO 5.4	SDG 16; 17	Output



SFA 5 – Good Governance and Compliance

IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	Baseline (2021/22)	5-year target	Target 2022/23	Target 2023/24	Target 2024/25	Target 2025/26	Target 2026/27	Outer years 2027 - 2032	NKPA link	NDP link	PSO link	CWDM link	PDO link	SDG link	Delivery Indicator
KPI060	Infrastructure	Submission of the updated Comprehensive Integrated Transport Plan (CITP) 2023 - 2028 to the Municipal Manager	Number of updated CITPs 2023 - 2028 submitted to the Municipal Manager by 30 June	Programme	All	1	1 per annum	1	1	1	1	1	n/a	NKPA5	NDP 4	VIP 5	CWDM 3	PDO 5.4	SDG 9; 16	Output
KPI062	Planning and Economic Development	Submission of the draft revised Integrated Zoning Scheme to the MayCo	Number of draft revised Integrated Zoning Schemes submitted to the MayCo by 30 June	Programme	All	1	1 per annum	n/a	1	n/a	n/a	n/a	n/a	NKPA 11	NDP 4	VIP 5	CWDM 1	PDO 1.3	SDG15	Output

Note: The Five-year Municipal Scorecard will be updated in accordance with the approved Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP). The TL SDBIP must be approved by the Executive Mayor within 28 days after the adoption of the Municipal Budget, to be tabled in the Council during May.



CHAPTER 12:

Implementation, Monitoring and Review (1 – year)

The Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA) requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their strategic planning tool, the Integrated Development Plan (IDP). The SDBIP is a contract between the Council, the administration, and the community. It gives effect to the IDP and the budget of the municipality.

The municipal budget shall give effect to the Strategic Focus Areas as contained in the IDP. The Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) shall contain details on the execution of the budget and information on programmes and projects. Quarterly, half-yearly, and annual performance reports must also be submitted to the Council as a means to monitor the implementation of the predetermined objectives as contained in the IDP.

The SDBIP is a one-year detailed implementation plan which gives effect to the IDP and the Budget of the municipality. It is a contract between the administration, Council and community expressing the goals and objectives set by the Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring the performance in service delivery against end-of-year targets and implementing budget.

Indicators developed for the Stellenbosch Municipality address the Strategic Focus Areas of the municipality. The municipality utilises the one-year TL SDBIP to ensure that it delivers of its service delivery mandate by indicating clear indicators and targets. These indicators also form the basis of the performance plans of the Directors, hence, the Directors are being evaluated on the approved TL SDBIP indicators.

The **five** necessary components are:

- Monthly projections of revenue to be collected for each month;
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators;
- Ward information for expenditure and service delivery; and
- Detailed capital works plan broken down by ward over three years.

Note *This chapter, the one-year Municipal Scorecard, will be updated in accordance with the approved Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) 2026/27 during June 2026 and, therefore, it is subject to change. The TL SDBIP 2026/27 must be approved by the Executive Mayor within 28 days after the adoption of the Municipal Budget to be tabled in the Council in May 2026.*



12.1 SFA 1 – Valley of Possibility

SFA 1 – Valley of Possibility													
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	5-year target	Baseline (Actual result (2024/25))	Annual Target 2026/27	TOP LAYER: Service Delivery and Budget Implementation Plan (2026/27)				Delivery Indicator
									Q1	Q2	Q3	Q4	
KPI003	Planning and Economic Development	The number of jobs created through the municipality's local economic development initiatives including capital projects (NKPI Proxy - MSA, Reg. S10(d))	Number of job opportunities created through the municipality's local economic development initiatives including capital projects by 30 June	Programme	ALL	1 100 per annum	1 341	1 100 job opportunities created through the municipality's local economic development initiatives including capital projects by 30 June	664 (664)	800 (800)	950 (950)	1 100 (1 100)	Output
KPI004	Planning and Economic Development	Submission of Land-use applications to the Municipal Planning Tribunal (MPT) within 120 days from the conclusion of the administrative processing of the application	Percentage of Land-use applications submitted to the MPT within 120 days from the conclusion of the administrative processing of the application	Programme	ALL	80% per annum	87.50%	80% of land-use applications submitted to the MPT within 120 days from the conclusion of the administrative processing of the application	80%	80%	80%	80%	Output
KPI005	Planning and Economic Development	Provide training opportunities to entrepreneurs and Small, Medium and Micro Enterprises (SMMEs)	Number of quarterly training opportunities provided to entrepreneurs and SMMEs	Programme	All	4 per annum	14	4 quarterly training opportunities provided to entrepreneurs and SMMEs	3 (3)	3 (6)	3 (9)	3 (12)	Output
KPI007	Planning and Economic Development	Submission of the revised Housing Pipeline (document) to the MayCo	Number of revised Housing Pipelines (document) submitted to the MayCo by 31 May	Programme	ALL	1 per annum	1	1 revised Housing Pipeline (document) submitted to the MayCo by 31 May	n/a	n/a	n/a	1	Output



12.2 SFA 2 – Green and Sustainable Valley

SFA 2 – Green and Sustainable Valley													
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	5-year target	Baseline (Actual result (2024/25))	Annual Target 2026/27	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2026/27)				Delivery Indicator
									Q1	Q2	Q3	Q4	
KPI009	Infrastructure Services	Upgrading of the telemetry SCADA at the Franschhoek intake substation	Number of telemetry SCADAs upgraded at the Franschhoek intake substation by 30 June	Project	All	1 per annum	New KPI	1 telemetry SCADA upgraded at the Franschhoek intake substation by 30 June	n/a	n/a	n/a	1	Output
KPI014	Planning and Economic Development	Process building plan applications of <500sqm within 30 days after the date of receipt	Percentage of building plan applications of <500sqm processed within 30 days after the date of receipt	Programme	All	60% per annum	87.41%	60% of building plan applications of <500sqm processed within 30 days after the date of receipt	75%	75%	75%	75%	Outcome
KPI016	Infrastructure Services	Reduce organic waste	Percentage of organic waste reduced by 30 June	Programme	All	20% per annum	37.06%	20% of organic waste reduced by 30 June	n/a	n/a	n/a	20%	Output
KPI019	Infrastructure Services	Conduct an external audit of the Stellenbosch Municipal Waste Disposal Facilities	Number of external audits of the Stellenbosch Municipal Waste Disposal Facilities conducted by 30 June	Programme	All	1 per annum	1	1 external audit of the Stellenbosch Municipal Waste Disposal Facilities conducted by 30 June	n/a	n/a	n/a	1	Output
KPI021	Infrastructure Services	Implementation of identified waste minimisation projects	Number of identified waste minimisation projects implemented by 30 June	Programme	All	2 per annum	2	2 identified waste minimisation projects implemented by 30 June	n/a	n/a	1 (1)	1 (2)	Output
KPI022	Infrastructure Services	Wastewater quality measured to the Department of Water and Sanitation's License Conditions for physical and micro parameters	Percentage of wastewater quality compliance as per the analysis certificate, measured quarterly	Programme	All	70% per annum	58.74%	70% of wastewater quality compliance as per the analysis certificate, measured quarterly	70%	70%	70%	70%	Outcome



12.3 SFA 3 – Safe Valley

SFA 3 – Safe Valley													
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	5-year target	Baseline (Actual result 2024/25)	Annual Target 2026/27	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2026/27)				Delivery Indicator
									Q1	Q2	Q3	Q4	
KPI024	Community and Protection Services	Submission of the revised Disaster Management Plan to the Municipal Manager	Number of revised Disaster Management Plans submitted to the Municipal Manager by 31 March	Programme	All	1 per annum	1	1 revised Disaster Management Plan submitted to the Municipal Manager by 31 March	n/a	n/a	1	n/a	Output
KPI025	Community and Protection Services	Submission of the revised Safety and Security Plan to the Municipal Manager	Number of revised Safety and Security Plans submitted to the Municipal Manager by 30 April	Programme	All	1 per annum	1	1 revised Safety and Security Plan submitted to the Municipal Manager by 30 April	n/a	n/a	n/a	1	Output
KPI026	Community and Protection Services	Submission of the revised Traffic Management Plan to the Municipal Manager	Number of revised Traffic Management Plans submitted to the Municipal Manager by 31 March	Programme	All	1 per annum	1	1 revised Traffic Management Plan submitted to the Municipal Manager by 31 March	n/a	n/a	1	n/a	Output



12.4 SFA 4 – Dignified Living

SFA 4 – Dignified Living													
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	5-year target	Baseline (Actual result (2024/25))	Annual Target 2026/27	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2026/27)				Delivery Indicator
									Q1	Q2	Q3	Q4	
KPI028	Infrastructure Services	Provision of waterborne toilet facilities in informal settlements as identified by the Department: Integrated Human Settlements	Number of waterborne toilet facilities provided in Informal settlements as identified by the Department: Integrated Human Settlements by 30 June	Programme	All	20 per annum	46	20 waterborne toilet facilities provided in Informal settlements as identified by the Department: Integrated Human Settlements by 30 June	n/a	n/a	n/a	20	Output
KPI029	Infrastructure Services	Limit unaccounted electricity to less than 9% annually {(Number of Electricity Units Purchased and / or Generated - Number of Electricity Units Sold (incl. Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) x 100}	Percentage of average electricity losses, measured by 30 June	Programme	All	<9% per annum	5.61%	<9% of average electricity losses, measured by 30 June	n/a	n/a	n/a	<9%	Outcome
KPI030	Infrastructure Services	Water quality measured quarterly ito the SANS 241 physical and micro parameters	Percentage of water quality level as per the analysis certificate, measured quarterly	Programme	All	90% per annum	93.57%	90% of water quality level as per the analysis certificate, measured quarterly	90%	90%	90%	90%	Outcome
KPI031	Infrastructure Services	Limit unaccounted water to less than 25%	Percentage of average unaccounted water, measured by 30 June	Programme	All	<25% per annum	31.20%	<25% of average unaccounted water, measured by 30 June	n/a	n/a	n/a	<25%	Outcome
KPI032	Financial Services	Registered indigent formal households with access to free basic water (NKPI Proxy - MSA, Reg. S10(a), (b))	Percentage of registered indigent formal households with access to free basic water, measured quarterly	Programme	All	100% per annum	100%	100% of registered indigent formal households with access to free basic water, measured quarterly	100%	100%	100%	100%	Outcome



SFA 4 – Dignified Living													
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	5-year target	Baseline (Actual result (2024/25))	Annual Target 2026/27	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2026/27)				Delivery Indicator
									Q1	Q2	Q3	Q4	
KPI033	Financial Services	Registered indigent formal households with access to free basic electricity provided by the municipality (NKPI Proxy - MSA, Reg. S10(a), (b))	Percentage of registered indigent formal households with access to free basic electricity provided by the municipality, measured quarterly	Programme	All	100% per annum	100%	100% of registered indigent formal households with access to free basic electricity provided by the municipality, measured quarterly	100%	100%	100%	100%	Outcome
KPI034	Financial Services	Registered indigent formal households with access to free basic refuse removal (NKPI Proxy - MSA, Reg. S10(a), (b))	Percentage of registered indigent formal households with access to free basic refuse removal, measured quarterly	Programme	All	100% per annum	100%	100% of registered indigent formal households with access to free basic refuse removal, measured quarterly	100%	100%	100%	100%	Outcome
KPI035	Financial Services	Registered indigent formal households with access to free basic sanitation (NKPI Proxy - MSA, Reg. S10(a), (b))	Percentage of registered indigent formal households with access to free basic sanitation, measured quarterly	Programme	All	100% per annum	100%	100% of registered indigent formal households with access to free basic sanitation, measured quarterly	100%	100%	100%	100%	Outcome
KPI036	Financial Services	Formal households with access to water (NKPI Proxy - MSA, Reg. S10(a))	Number of formal households with access to water, measured quarterly	Programme	All	28 000 per annum	27 486	28 000 formal households with access to water, measured quarterly	28 000 (28 000)	28 000 (28 000)	28 000 (28 000)	28 000 (28 000)	Outcome
KPI037	Financial Services	Formal households with access to electricity (NKPI Proxy - MSA, Reg. S10(a))	Number of formal households with access to electricity, measured quarterly	Programme	All	28 000 per annum	27 486	28 000 formal households with access to electricity, measured quarterly	28 000 (28 000)	28 000 (28 000)	28 000 (28 000)	28 000 (28 000)	Outcome
KPI038	Financial Services	Formal households with access to refuse removal (NKPI Proxy - MSA, Reg. S10(a))	Number of formal households with access to refuse removal, measured quarterly	Programme	All	28 000 per annum	27 486	28 000 formal households with access to refuse removal, measured quarterly	28 000 (28 000)	28 000 (28 000)	28 000 (28 000)	28 000 (28 000)	Outcome



SFA 4 – Dignified Living

IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	5-year target	Baseline (Actual result (2024/25))	Annual Target 2026/27	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2026/27)				Delivery Indicator
									Q1	Q2	Q3	Q4	
KPI039	Financial Services	Formal households with access to sanitation (NKPI Proxy - MSA, Reg. S10(a))	Number of formal households with access to sanitation, measured quarterly	Programme	All	28 000 per annum	27 486	28 000 formal households with access to sanitation, measured quarterly	28 000 (28 000)	28 000 (28 000)	28 000 (28 000)	28 000 (28 000)	Outcome



12.5 SFA 5 – Good Governance and Compliance

SFA 5 – Good Governance and Compliance													
IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	5-year target	Baseline (Actual result 2024/25)	Annual Target 2026/27	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2026/27)				Delivery Indicator
									Q1	Q2	Q3	Q4	
KPI040	Financial Services	Actual expenditure of the approved Capital Budget for the municipality by 30 June (NKPI - MSA, Reg. S10(c))	Percentage of the approved Capital Budget for the municipality actually spent by 30 June	Programme	All	90% per annum	89.29%	90% of the approved Capital Budget for the municipality actually spent by 30 June	10%	30%	60%	90%	Input
KPI042	Financial Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure (NKPI Proxy - MSA, Reg. S10(g)(iii))	Cost coverage as at 30 June annually [(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation)	Programme	All	2 per annum	3.02	2	n/a	n/a	n/a	2 (months)	Input
KPI043	Financial Services	Achieve an average payment percentage of 96% by 30 June (Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100	(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100	Programme	All	96% per annum	97.21%	96%	n/a	n/a	n/a	96%	Input
KPI044	Office of the Municipal Manager	Employment equity appointments made within the financial year in the three highest levels of management	Percentage of employment equity appointments made within the financial year in the three highest levels of management, measured by 30 June	Programme	All	50% per annum	75%	50% of employment equity appointments made within the financial year in the three highest levels of management, measured by 30 June	n/a	n/a	n/a	50%	Output



SFA 5 – Good Governance and Compliance

IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	5-year target	Baseline (Actual result 2024/25)	Annual Target 2026/27	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2026/27)				Delivery Indicator
									Q1	Q2	Q3	Q4	
KPI045	Corporate Services	The percentage of the payroll budget spent on implementing the Municipal Workplace Skills Plan (NKPI Proxy- MSA, Reg. S10(f))	Percentage of the municipality's payroll budget spent on implementing its Workplace Skills Plan ((Total Actual Training Expenditure / Total Annual payroll Budget) x 100), measured by 30 June	Programme	All	0.20% per annum	0.82%	0.20% of the municipality's payroll budget actually spent on implementing its Workplace Skills Plan ((Total Actual Training Expenditure / Total Annual payroll Budget) x 100), measured by 30 June	n/a	n/a	n/a	0.20%	Input
KPI046	Financial Services	Financial viability measured in terms of the municipality's ability to meet its service debt obligations (NKPI Proxy - MSA, Reg. S10(g)(i))	Debt coverage ratio ((Total operating revenue - operating grants received) / (Debt service payments due within the year)) measured by 30 June	Programme	All	15% per annum	36.22%	15%	n/a	n/a	n/a	15%	Input
KPI047	Financial Services	Financial viability measured in terms of the outstanding service debtors (NKPI Proxy - MSA, Reg. S10(g)(ii))	Service debtors to revenue ratio – (Total outstanding service debtors / revenue received for services) measured by 30 June	Programme	All	27% per annum	24.59%	27%	n/a	n/a	n/a	27%	Input
KPI048	Office of the Municipal Manager	Submission of the revised Risk-Based Audit Plan (RBAP) to the Audit and Performance Audit Committee (APAC)	Number of revised RBAPs submitted to the APAC by 30 June	Programme	All	1 per annum	1	1 revised RBAP submitted to the APAC by 30 June	n/a	n/a	n/a	1	Output
KPI049	Office of the Municipal Manager	Submission of the Auditor General of South Africa (AGSA) Audit Action Plan (AAP) to the APAC	Number of AGSA Audit Action Plans submitted to the APAC by 31 March	Programme	All	1 per annum	1	1 AGSA Audit Action Plan submitted to the APAC by 31 March	n/a	n/a	1	n/a	Output



SFA 5 – Good Governance and Compliance

IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	5-year target	Baseline (Actual result 2024/25)	Annual Target 2026/27	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2026/27)				Delivery Indicator
									Q1	Q2	Q3	Q4	
KPI050	Office of the Municipal Manager	Submission of the revised Strategic Risk Register (SRR) to the Ethics, Risk, and Fraud Management Committee	Number of revised SRRs submitted to the Ethics, Risk, and Fraud Management Committee by 30 June	Programme	All	1 per annum	1	1 revised SRR submitted to the Ethics, Risk, and Fraud Management Committee by 30 June	n/a	n/a	n/a	1	Output
KPI051	Corporate Services	Submission of the revised Information and Communication Technology (ICT) Backup Disaster Recovery Plan to the ICT Steering Committee	Number of revised ICT Backup Disaster Recovery Plans submitted to the ICT Steering Committee by 31 March	Programme	All	1 per annum	1	1 revised ICT Backup Disaster Recovery Plan submitted to the ICT Steering Committee by 31 March	n/a	n/a	1	n/a	Output
KPI052	Corporate Services	Submission of the revised Strategic ICT Plan to the ICT Steering Committee	Number of revised Strategic ICT Plans submitted to the ICT Steering Committee by 31 March	Programme	All	1 per annum	1	1 revised Strategic ICT Plan submitted to the ICT Steering Committee by 31 March	n/a	n/a	1	n/a	Output
KPI053	Office of the Municipal Manager	Submission of the draft Integrated Development Plan (IDP) to the Council	Number of draft IDPs submitted to the Council by 31 March	Programme	All	1 per annum	1	1 draft IDP submitted to the Council by 31 March	n/a	n/a	1	n/a	Output
KPI054	Office of the Municipal Manager	Submission of the IDP / Budget / SDF time schedule (process plan) to the Council	Number of IDP / Budget / SDF time schedules (process plan) submitted to the Council by 31 August	Programme	All	1 per annum	1	1 IDP / Budget / SDF time schedule (process plan) submitted to the Council by 31 August	1	n/a	n/a	n/a	Output
KPI055	Infrastructure Services	Submission of the revised Sewer Master Plan to the Municipal Manager	Number of revised Sewer Master Plans submitted to the Municipal Manager by 30 June	Programme	All	1 per annum	0	1 revised Sewer Master Plan submitted to the Municipal Manager by 30 June	n/a	n/a	n/a	1	Output



SFA 5 – Good Governance and Compliance

IDP Ref No	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	5-year target	Baseline (Actual result 2024/25)	Annual Target 2026/27	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2026/27)				Delivery Indicator
									Q1	Q2	Q3	Q4	
KPI059	Office of the Municipal Manager	Submission of the revised Communication Policy to the MayCo	Number of revised Communication Policies submitted to the MayCo by 31 May	Programme	All	1 per annum	0	1 revised Communication Policy submitted to the MayCo by 31 May	n/a	n/a	n/a	1	Output
KPI060	Infrastructure Services	Submission of the updated Comprehensive Integrated Transport Plan (CITP) 2023 - 2028 to the Municipal Manager	Number of updated CITPs 2023 - 2028 submitted to the Municipal Manager by 30 June	Programme	All	1 per annum	1	1 updated CITP 2023 - 2028 submitted to the Municipal Manager by 30 June	n/a	n/a	n/a	1	Output



Annexure B

**IDP and Budget Community and
Stakeholder Input / Comments**

April 2026

**Community and Stakeholder input
received via WhatsApp, Have Your
Say forms, municipal website, and
social media**

IDP and Budget Public Participation Input - April 2026

Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Kay	Titmas	Roads, Transport and Stormwater	Request for the review and improvement of signage in Franschhoek		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
2	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Kay	Titmas	Local Economic Development and Tourism	Provision of public toilet facilities in Franschhoek to accommodate tourists		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
3	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Kay	Titmas	Roads, Transport and Stormwater	Identify and develop dedicated parking spaces for tourist buses in Franschhoek		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
4	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Kay	Titmas	Environmental Management	Removal of tree roots, lifting and damaging pavements in Franschhoek, posing safety risks		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
5	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Kay	Titmas	Recreation and Sport	Construction of a swimming pool facility in Groendal		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
6	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Kay	Titmas	Recreation and Sport	Repairing and maintenance of sports facilities at Groendal School		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
7	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Kay	Titmas	Education	Request the municipality to assess conditions at Groendal School		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Education Department
8	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Kay	Titmas	Parks and Open Spaces	Regular cleaning of public parks in Franschhoek		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
9	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Peter	Lewis	Traffic Enforcement	Assistance from Traffic Services to monitor and manage heavy-loaded vehicles on Franschhoek Pass	Senior Superintendent Petersen to follow up with the Provincial Department	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
10	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Sally	Buringham	Environmental Management	Planting of trees along the Main Road in Franschhoek		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
11	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Sally	Buringham	Environmental Management	Planting request within Island – Wayleave.		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
12	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Piet	Jacobs	Safety and Security	Encroachment on the Main Street sidewalks in Franschhoek	Requests refer to Traffic Services	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
13	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Leaticia	Juries	Safety and Security	Increase visibility of law enforcement at the playground between Protea and Daisy Street to monitor learners from Groendal High School gathering in the park during school hours	Law Enforcement will assist with patrolling in the area	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
14	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Leaticia	Juries	Parks and Open Spaces	Installation of adequate lighting and fencing at the playground between Protea and Daisy Street in Groendal		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
15	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	George	Mihalopoulos	Recreation and Sport	Enquired about plans for new sportsfields in Groendal and Bosbou community	Mr Adams indicated that there are no current plans for the development of extra sportsfields.	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
16	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	George	Mihalopoulos	Recreation and Sport	Installation of new seating stands for the Groendal sportsfield.		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
17	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	George	Mihalopoulos	Recreation and Sport	Upgrading of the clubhouse at Groendal sportsfield	Mr Adams mentioned that it was upgraded in January 2026.	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
18	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	George	Mihalopoulos	Recreation and Sport	Upgrading of the playing surface at Groendal sportsfield	Mr Adams explained that the Groendal field is currently undergoing maintenance and will only be available in 2 weeks' time.	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information						
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department	
19	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	A	Jeffhas	Cemeteries	Installation of better fencing at the Groendal Cemetery	This is not a new request regarding the Groendal cemetery. A decision has been taken by senior management (minute available) that the two buildings will be removed and that a new fence will NOT be erected. Once the buildings have been demolished, the situation will be monitored to see if the situation improves. The ward Cllr is well aware of the situation and the decision taken.	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
20	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	A	Jeffhas	Safety and Security	Installation of cameras at Groendal Cemetery		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
21	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	A	Jeffhas	Cemeteries	Installation of lighting and cameras at Groendal Cemetery		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
22	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Athi	Ndamane	Recreation and Sport	The Groendal Sport Council does not recognise the football code because its interest is only in and about rugby	Mr Adams explained that the Groendal field is currently undergoing maintenance and will only be available in 2 weeks' time. He referred Mr Ndamane to the Groendal Sport Council to discuss this matter with them. He also encouraged Mr Mdamane to contact the Wemmershoek Sport Council to apply for an available field.	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable	
23	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Athi	Ndamane	Recreation and Sport	Land for a soccer field in Groendal was identified, but was then used for housing	Mr Adams explained that the Groendal field is currently undergoing maintenance and will only be available in 2 weeks' time. He referred Mr Ndamane to the Groendal Sport Council to discuss this matter with them. He also encouraged Mr Mdamane to contact the Wemmershoek Sport Council to apply for an available field.	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable	
24	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Athi	Ndamane	Recreation and Sport	Identification of the land for the soccer field in Groendal	Mr Adams explained that the Groendal field is currently undergoing maintenance and will only be available in 2 weeks' time. He referred Mr Ndamane to the Groendal Sport Council to discuss this matter with them. He also encouraged Mr Mdamane to contact the Wemmershoek Sport Council to apply for an available field	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable	
25	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Dirk	Cupido	Property Management	Erf 834 to 66, Franschoek, application for consensus was submitted for short-term rental accommodation. What is the status of the appeal of the above-mentioned Erven?		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable	
26	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Dirk	Cupido	Property Management	Provision of clarity on what the municipality is going to do about short-term rentals in Franschoek		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable	
27	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Issabella	Pretorius	Land Use Management and Building	Provision of clarity on the Agriculture Land Private Development Process	Development Management Department (land use planning section) to respond and explain the rezoning process	Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable	
28	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Masande	Nyanga	Property Management	Provision of clarity on the process to get community land for an organisation		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable	
29	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Shannin	Arendse	Housing Administration	Waiting List Application Inquiry	Client was on the Housing waiting list, told him to check with the ward office to check if he was up-to-date.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
30	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Shannin	Arendse	Housing Development	Provision of housing development opportunities in Franschoek	Informed the client that there are currently no housing projects available in Franschoek.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information						
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31	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Sally	Burningham	Housing Development	Provision of housing development opportunities in Franschhoek. What budget is being used?	Explained the process regarding the waiting list. Informed the client that there are currently no projects in Franschhoek, due to the shortage of municipal-owned land; most of the land is owned by the government. It was also explained to the client that funding is provided by the National Government.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
32	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Jakobus Johannes	Marais	Housing Administration	Provision of clarity on how to qualify for a Wendy house for backyarders	Explained that the client must be on the housing waiting list. Mr Marais is a property owner. He was contacted by Housing Admin Officials on 09.04.2026 to inform him of this. Also, he is now divorced and was advised that he should read what the final divorce decree said about the property.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
33	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Susan	Huxter	Water Services	Installation of a new borehole sign at No. 1 and 2 Wilhelmina Street, Franschhoek	New borehole signs to be purchased on PNQ in the 2026/27 financial year.	Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable	
34	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Johann	Kannemeyer	Water Services	Provision of the plan of the sewer mains for erf 3413 (No.8) and 2895 (No.7), Faire Donne Estate in Reservoir Street	Plan to be forwarded to the client via email.	Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable	
35	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Johann	Kannemeyer	Water Services	Maintenance of the public ablution facility behind the Franschhoek Town Hall is constantly smelling		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable	
36	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	PG	Mihalopoulos	Income and Expenditure	Provision of clarity about the second prepaid meter (04232770133) on the property, which received FBE previously, but it was stopped	Explained the Indigent Policy and the client understood his position. Informed the client that the main household was not registered as an Indigent client, hence the cancellation of the FBE.	Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable	
37	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer			Income and Expenditure	An unknown client enquired about the Indigent Policy and Free Basic services. He does not agree with the installation of the Water Management Devices. He will visit the Municipal Offices to discuss his Indigent application for 2026.	The pensioner is to visit the Indigent Office to update Indigent Status.	Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable	
38	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Susan	Huxter	Roads, Transport and Stormwater	Removal of the 1 AA sign at Wilhelmina Street, Franschhoek Dorp		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
39	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Johann	Kannemeyer	Electrical Services	Moving of the solar lights at Faire Donne Estate, Franschhoek	The department: Electrical Services will follow up on the moving of streetlights	Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
40	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Burningham	Burningham	Electrical Services	Registration of SSEG for the guard house in Franschhoek		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
41	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Leaticia	Juries	Electrical Services	Installation of spotlights around the playpark in Protea Street, Mooiwater	The inspection will be conducted for lights	Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
42	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Susan	Huxter	Electrical Services	Inclusion of the solar inverter on the approved list in the Franschhoek area		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
43	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Ernest	Morgan	Parks and Open Spaces	Provision of more detail and information for Franschhoek to take part in the Mayoral Garden competition	Harold Daniels will contact the complainant to discuss and explain the process	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
44	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Leaticia	Juries	Parks and Open Spaces	Installation of fencing at Rosie playpark, in Protea Street, Mooiwater	Superintendent Hanneltjie du Plessis indicated that ward Cllr is against a fence however they will discuss the request with the complainant	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
45	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Leaticia	Juries	Electrical Services	Installation of lighting at Rosie Playpark, in Protea Street, Mooiwater		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
46	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Johann	Kannemeyer	Parks and Open Spaces	Planting of trees in the open area in Faire Donne, Franschhoek	Superintendent Hanneltjie du Plessis was already in contact with complainant to discuss way forward	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	

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47	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Johann	Kannemeyer	Roads, Transport and Stormwater	Requested information on the Franschhoek Flood Resilience Programme. Indicated that he has attended previous stakeholder consultations and is aware of the broader study undertaken on the La Cotte River, but wanted more specific clarity on the proposed interventions for Plot 3440, particularly in relation to the long-term stabilisation of the river. He asked whether the proposed flood protection measures would include interventions such as gabions.	Mr Kannemeyer was referred to the Infrastructure Services Directorate, specifically the Senior Manager for Roads, Transport and Stormwater, Mr Johahn Fullard, to obtain more detailed information on the planned interventions for Plot 3440 under the Franschhoek Flood Resilience Programme.	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
48	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Johann	Kannemeyer	Environmental Management	Noted that neighbouring properties, including Franschhoek Estate, have undertaken river-related interventions, but that these works stopped at property boundaries. He emphasised that neighbouring landowners need to work together, as the river does not respect cadastral boundaries and water will flow naturally across properties	The Environmental Management and / or Horticulture sections are requested to provide guidance on appropriate indigenous riparian species that may be used by Mr Kannemeyer to assist with riverbank stabilisation on Plot 3440.	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
49	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Johann	Kannemeyer	Environmental Management	In the interim, he asked whether there were any actions he could take on his own property to help stabilise the riverbank. Guidance was provided that clearing alien vegetation and re-vegetating with appropriate indigenous riparian species would be beneficial. Mr Kannemeyer subsequently asked whether the municipality could provide more specific advice on suitable indigenous species for riverbank stabilisation on Plot 3440	The Environmental Management and / or Horticulture sections are requested to provide guidance on appropriate indigenous riparian species that may be used by Mr Kannemeyer to assist with riverbank stabilisation on Plot 3440.	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
50	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Johann	Kannemeyer	Environmental Management	Requested that he be kept informed of any river clean-up projects or initiatives planned for the area and be notified when such activities take place.	The Environmental Management section and / or Solid Waste Management department are requested to ensure that Mr Kannemeyer is informed of any planned river clean-up projects or related initiatives in the area.	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
51	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Letetia	Letetia	Roads, Transport and Stormwater	Resealing of potholes at Lower Lea Smit Street, Daisy Street and Leeu bekkie Street in Franschhoek	Potholes will be repaired by the end of April 2026	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
52	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Daphne	Johannes	Roads, Transport and Stormwater	Provision of sidewalks construction plan, for this financial year and possibly next financial year in Franschhoek areas	The sidewalks that are earmarked for construction for this financial year and the next financial year were discussed	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
53	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Anita	Jeffthas	Roads, Transport and Stormwater	Provision of a sidewalk construction plan for this financial year and possibly the next financial year in the Franschhoek areas	The sidewalks that are earmarked for construction for this financial year and the next financial year were discussed	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
54	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Kannemeyer	Kannemeyer	Roads, Transport and Stormwater	Infilling required at the riverbank, 210m – total, Erf 3445 (must work further down – 7,8,9 as well) at Fair Donne Estate, Franschhoek	Riverbank repairs is currently underway +- 3 year process, will cover all areas	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
55	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Kannemeyer	Kannemeyer	Roads, Transport and Stormwater	Upgrade the drain at Belmouth at Fair Donne Estate, Franschhoek	Drain at Belmouth will be upgraded by 31 June 2026.	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
56	IDP Open Day	Ward 1	Cllr. Reginald Pheiffer	Kannemeyer	Kannemeyer	Roads, Transport and Stormwater	Maintenance of the stormwater system at Belmouth at Fair Donne Estate, Franschhoek	Stormwater system will be maintained by 31 May 2026	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
57	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Anita	Jeffthas	Safety and Security	Installation of CCTV camera at the sports ground and the entrance to Langrug	More information is required to support the request for CCTV cameras at the sports ground and the entrance to Langrug.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
58	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Anita	Jeffthas	Safety and Security	The community in Langrug is also experiencing challenges with the assistance of SAPS	All complaints should be given through to the Control Room. All crime-related complaints need to be reported to SAPS	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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59	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Wilhelmina	Petersen	Income and Expenditure	Indigent applies only to the registered rental property owner. The elderly people renting who cannot afford to own property do not qualify for the indigent benefits. Requesting clarity on whether this could be considered by the municipality to assist those community members, or if there are alternative mechanisms for them to use		Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable
60	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Wilhelmina	Petersen	Recreation and Sport	Upgrading of the La Motte soccer field		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
61	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Wilhelmina	Petersen	Recreation and Sport	Provide clarity if there is a budget for the upgrading of the La Motte soccer field		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
62	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Wilhelmina	Petersen	Recreation and Sport	The ward councillor is willing to help with funding for purchasing sports equipment		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
63	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	D	Johannes	Waste Management	Placement of skip at Bakery Area in Groendal		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
64	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	D	Johannes	Waste Management	Placement of a skip at Dennegeur Street in Groendal		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
65	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	D	Johannes	Waste Management	Placement of a skip or bin next to the New Apostolic Church in Groendal		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
66	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	D	Johannes	Cemeteries	Installation of fencing at the graveyard in Bonzaaier Street, Groendal Cemetery		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
67	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Ronel	Swart	Roads, Transport and Stormwater	The owner of Erf 131, Franschoek (XTRAPROPS), wants to know if Erf 130, Franschoek (Ackermans), has full rights to the parking area.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
68	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Ronel	Swart	Land Use Management and Building	The owner of Erf 131, Franschoek (XTRAPROPS), wants to know if Erf 130, Franschoek (Ackermans), has full rights to the parking area.		Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
69	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Ronel	Swart	Land Use Management and Building	People have to walk over Erf 130, Franschoek (Ackermans) property, to get access to their businesses.		Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
70	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Ronel	Swart	Land Use Management and Building	There is a small wall that runs over the property as well as Erf 130, Franschoek (Ackermans)		Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
71	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Anita	Jeffthas	Cemeteries	Installation of fencing at the graveyard in Groendal Cemetery	Superintendent Ms Dione Swartz will contact the complainant to discuss and explain the process	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
72	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Anita	Jeffthas	Electrical Services	Installation of lighting at the graveyard in Groendal Cemetery		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
73	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Daphne	Johannes	Cemeteries	Installation of fencing at the graveyard in Groendal Cemetery	Superintendent Ms Dione Swartz will contact the complainant to discuss and explain the process	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
74	IDP Open Day	Ward 2	Cllr. Wilhelmina Petersen	Daphne	Johannes	Electrical Services	Installation of lighting at the graveyard in Groendal Cemetery		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
75	Online Form	Ward 2	Cllr. Wilhelmina Petersen	Siyabonga	Somdaka	Electrical Services	Fixing and maintaining street lights along Van den Berg Street (Dennegeur fence line), as all the street lights are off.		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable

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76	Online Form	Ward 2	Cllr. Wilhelmina Petersen	Siyabonga	Somdaka	Area Cleaning	More frequent and regular cleaning of garbage bins and the areas around them is needed. The bins obstruct the narrow roadway, and the accumulated garbage makes the road difficult to use.		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
77	Online Form	Ward 2	Cllr. Wilhelmina Petersen	Siyabonga	Somdaka	Roads, Transport and Stormwater	There are large potholes in the road, along with blocked stormwater drains.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
78	Online Form	Ward 2	Cllr. Wilhelmina Petersen	Siyabonga	Somdaka	Traffic Enforcement	Abandoned car wrecks are standing in the roadway.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
79	IDP Open Day	Ward 3	Cllr. Charles Manuel	Sarah	Krediet	Recreation and Sport	Construction of the netball court x 2 at the Langedoc sportsground, or opposite the clubhouse, on the open space		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
80	IDP Open Day	Ward 3	Cllr. Charles Manuel	Sarah	Krediet	Recreation and Sport	Maintenance and repair of the Langedoc clubhouse		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
81	IDP Open Day	Ward 3	Cllr. Charles Manuel	Sarah	Krediet	Recreation and Sport	Installation of irrigation on the Langedoc sportsground		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
82	IDP Open Day	Ward 3	Cllr. Charles Manuel	Gregory	Moodie	Roads, Transport and Stormwater	Installation of a bit higher than it is near the shop in Wemmershoek		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
83	IDP Open Day	Ward 3	Cllr. Charles Manuel	Marion	Adams	Property Management	Provision of the municipality's plans for the empty building on a plot next to the Wemmershoek Community Hall. The matter was discussed with Yolande (before), but she did not get any feedback.		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
84	IDP Open Day	Ward 3	Cllr. Charles Manuel	Kobus	Hendricks	Water Services	Address and monitor the wasting of water and illegal connection of pipe on the plot corner of Verpyl Street, Lanquedoc		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
85	IDP Open Day	Ward 3	Cllr. Charles Manuel	Kobus	Hendricks	Roads, Transport and Stormwater	Construction of speedbumps at Vergee Street, Lanquedoc		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
86	IDP Open Day	Ward 3	Cllr. Charles Manuel	Johanna Scheepers	Solomons	Property Management	There is a dilapidated shop in Lanquedoc that is being used as a church. The building needs restoration works, and the community want to know if we can request to have this done.		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
87	IDP Open Day	Ward 3	Cllr. Charles Manuel	Johanna Scheepers	Solomons	Informal Settlements	The community is noticing that many of the open spaces in the area are now being quartered on, and the informal area in the Lanquedoc is increasing rapidly		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
88	IDP Open Day	Ward 3	Cllr. Charles Manuel	Johanna Scheepers	Solomons	Roads, Transport and Stormwater	Regular cleaning of blocked drains in Lanquedoc		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
89	IDP Open Day	Ward 3	Cllr. Charles Manuel	Johanna Scheepers	Solomons	Health	Provision of information on how to have the mobile clinic come to the area more frequently in Lanquedoc		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Mobility Department

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
90	IDP Open Day	Ward 3	Cllr. Charles Manuel	Wilhelmina	Jacobs	Safety and Security	Lanquedoc neighbourhood watch seems to be inactive and is not visible in the Lanquedoc area	Accreditation and oversight of Neighbourhood Watches (NHW) reside with POCS. However, Law Enforcement has a neighbourhood watch coordinator who facilitates between POCS and neighbourhood watches. Enquiry will be made regarding the status of Lanquedoc NHW, and if still active, the matter will be addressed with the NHW chairperson and POCS.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
91	IDP Open Day	Ward 3	Cllr. Charles Manuel	Wilhelmina	Jacobs	Safety and Security	Increase visibility of law enforcement and police at Rooipad, between Pniël and Lanquedoc	Criminal matters to be reported to the local SAPS station. Weekly operational planning meetings with Stellenbosch Safety Partners (SSP) are held weekly and will be discussed with SAPS to conduct operations to address the robberies.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
92	IDP Open Day	Ward 3	Cllr. Charles Manuel	Wilhelmina	Jacobs	Safety and Security	Learners smoking dagga on their way to the bus stop to and from school. Need visibility to address these learners	Learners smoking dagga while in uniform should be addressed with the school management and the SAPS. Law Enforcement can do sporadic visible patrols and awareness education to deter this practice among learners.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
93	IDP Open Day	Ward 3	Cllr. Charles Manuel	Esmund	Gesse	Waste Management	Relocation of the skip placed next to 68 Hoof Street, Lanquedoc	Area to be assessed and possibly position skip in another location. More frequent collection of the skip.	Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
94	IDP Open Day	Ward 3	Cllr. Charles Manuel	Vilamina	Jacobs	Area Cleaning	When Area Cleaning cleans the area, waste gets thrown into the stormwater drain, causing blockages in Lanquedoc	Area cleaning to investigate and monitor the area.	Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
95	IDP Open Day	Ward 3	Cllr. Charles Manuel	Vilamina	Jacobs	Area Cleaning	Supervision of EPWP teams in Lanquedoc	Area cleaning to perform inspections more frequently	Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
96	IDP Open Day	Ward 3	Cllr. Charles Manuel	Vilamina	Jacobs	Area Cleaning	Lanquedoc requires more frequent cleaning	Area cleaning to perform inspections more frequently	Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
97	IDP Open Day	Ward 3	Cllr. Charles Manuel	Jacobus	Hendricks	Safety and Security	Close illegal shebeens in the Lanquedoc area are problematic and contribute to the rise in crime in Lanquedoc. The SAPS is aware of the problem, but there is limited intervention	The SAPS is to address illegal shebeens. Law Enforcement will assist with operations. Matter will be discussed at Stellenbosch Safety Partners' weekly operational planning meeting for SAPS to action.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
98	IDP Open Day	Ward 3	Cllr. Charles Manuel	Daniel	Jonkers	Safety and Security	Provision of a container / vacant office space for the Wemmershoek NHW to use as a base to operate from when conducting patrol activities	Law Enforcement have safety kiosks that are shared by the various NHW's, which they can make available to use as a base for a temporary specified period (e.g., a weekend). For a more permanent solution, POCS should be approached.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
99	IDP Open Day	Ward 3	Cllr. Charles Manuel	Georgina	Claassen	Safety and Security	Address the noise nuisance from the illegal shebeen at 391 Botterblom Street, Lanquedoc	Noise complaints should be logged with the Law Enforcement 24/7 control room to activate Law Enforcement to enforce the Public Nuisance bylaw	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
100	IDP Open Day	Ward 3	Cllr. Charles Manuel	Maria	Malgas	Safety and Security	Conduct road safety education at Pniël Primary School due to learners walking on the roadway and crossing roads irresponsibly on R310 when crossing the new bridge to Lanquedoc	Traffic regularly conducts road safety education at schools and other educational institutions to educate learners on safe road usage and safe places to cross.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
101	IDP Open Day	Ward 3	Cllr. Charles Manuel	Magdalena	Evans	Housing Development	Provision of housing development projects in Lanquedoc	No housing projects in Lanquedoc because there is no land that belongs to the municipality.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
102	IDP Open Day	Ward 3	Cllr. Charles Manuel	Maria	Malgas	Housing Administration	Waiting list application query.	Application was captured in Drakenstein. Date: 2002.03.01, REF: 381928	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department	
103	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Area Cleaning	Regular cleaning at Meerlust Bosbou		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable	
104	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Environmental Management	Cutting of trees at Meerlust Bosbou		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
105	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Roads, Transport and Stormwater	Installation of the notice board on both sides of the R45, Wemmershoek		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
106	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Electrical Services	Installation of lighting on the R45 at Alluebleue and Solms Delta lighting		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
107	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Roads, Transport and Stormwater	Repairing of the water dam in School Street, Wemmershoek		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
108	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Roads, Transport and Stormwater	Installation of a nameboard at the entrance of Wemmershoek		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
109	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Roads, Transport and Stormwater	Construction of a bridge to the taxi bus shelter R45, Wemmershoek		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
110	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Roads, Transport and Stormwater	Regular cleaning of the ditch at Wemmershoek		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
111	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Recreation and Sport	Replacement of the sports field floodlights and clubhouse in Wemmershoek		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable	
112	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Environmental Management	Cutting of trees at the main entrance in Wemmershoek		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
113	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Parks and Open Spaces	Installation of fencing at playparks in Wemmershoek		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
114	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Roads, Transport and Stormwater	Tarring of all footpaths in Wemmershoek		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
115	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Roads, Transport and Stormwater	Tarring of all footpaths in Lanquedoc		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
116	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Electrical Services	Installation of lighting in all dark (spots) places in Lanquedoc		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
117	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Electrical Services	Repairing of the Streetlights at 26 Main Street, Lanquedoc		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
118	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Beautification	Beautification of the entrance in the city centre in Lanquedoc		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
119	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Safety and Security	Installation of CCTV cameras at strategic points in Wemmershoek and Lanquedoc		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
120	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Water Services	Turn on boreholes for irrigation in Lanquedoc		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable	
121	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Housing Development	Engage Dwarsrivier Valley Com Development Trust about land for housing in Lanquedoc		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
122	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Electrical Services	Removal of illegal electrical connections in Lanquedoc		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
123	Have Your Say	Ward 3	Cllr. Charles Manuel	Gregory	Moody	Water Services	Smart meter is a big problem; residents' water is already used at 08:00 in the morning in Lanquedoc		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable	

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124	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Housing Development	Ward Priority 1: The establishment of housing and town development projects within the Lanquedoc, Wemmershoek, and Maasdorp areas. A key prerequisite for the successful realisation of these projects is the acquisition of the Trust Land by the municipality Comment: Rating 1		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
125	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Housing Administration	Ward Priority 1: Housing consumer education and workshop (HCE) in Lanquedoc and Wemmershoek Comment: Rating 1		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
126	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Health	Ward Priority 2: Build clinics in Lanquedoc and Wemmershoek Comment: Rating 1		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Government Health and Wellness	
127	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Roads, Transport and Stormwater	Ward Priority 3: Construction of speed humps on Boonzaaier Road Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
128	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Roads, Transport and Stormwater	Ward Priority 3: In Lanquedoc, we request the installation of an additional speed hump at the intersections of Disa Street and Katstert Street, and Protea Street and Wilderklawer, respectively. Furthermore, the existing speed humps on the main road require lowering to mitigate potential vehicle damage Comment: Rating 2		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
129	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Roads, Transport and Stormwater	Ward Priority 3: Concerning Wemmershoek, we propose the installation of traffic safety mirrors on each Street adjacent to the sports field to enhance visibility and prevent accidents Comment: Rating 4		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
130	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Property Management	Ward Priority 3: Request that all open plots within Ward 3, specifically in Wemmershoek and Lanquedoc, be subject to a formal tender process for future development or maintenance Comment: Rating 1		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable	
131	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Beautification	Ward Priority 3: The plot located alongside the municipal community hall in Wemmershoek requires immediate beautification efforts Comment: Rating 2		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
132	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Roads, Transport and Stormwater	Ward Priority 3: Construction of sidewalks in Lanquedoc and Wemmershoek Comment: Rating 2		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
133	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Beautification	Ward Priority 3: The planting of trees alongside the newly constructed sidewalks contributes to the overall beautification of the sidewalk Comment: Rating 2		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
134	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Recreation and Sport	Ward Priority 3: Erecting fences at the Lanquedoc and Wemmershoek Sportsgrounds Comment: Rating 2		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable	
135	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Roads, Transport and Stormwater	Ward Priority 3: Traffic mirrors in Lanquedoc and Wemmershoek Comment: Rating 2		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
136	Online Form	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Roads, Transport and Stormwater	Ward Priority 3: Relocation of the stormwater lower point at 'Vygie Street (at Mr J Johannes' residence) Comment: Rating 2		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
137	Email	Ward 3	Cllr. Charles Manuel	Helen	Fischer	Parks and Open Spaces	Establishment of safe parks in the community where eyes are on kids		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	

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138	Email	Ward 3	Cllr. Charles Manuel	Helen	Fischer	Housing Development	Provision of housing opportunities		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
139	Email	Ward 3	Cllr. Charles Manuel	Helen	Fischer	Community Development	Create space at the Wemmershoek Hall for an ECD centre and a multi-purpose centre		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
140	Email	Ward 3	Cllr. Charles Manuel	Helen	Fischer	Facilities	Create space at the Wemmershoek hall for an ECD centre, and a multi-purpose centre		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
141	Email	Ward 3	Cllr. Charles Manuel	Helen	Fischer	Recreation and Sport	Upgrade of the sportsfield, the entrance by the gate, the toilets, and the clubhouse		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
142	Email	Ward 3	Cllr. Charles Manuel	Helen	Fischer	Roads, Transport and Stormwater	Upgrade of the road to the school, which the kids use for walking on		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
143	Email	Ward 3	Cllr. Charles Manuel	Helen	Fischer	Roads, Transport and Stormwater	Construction of a taxi stop halts in Sawmill and crossing R45 and R301, where the community wait for the taxi's		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
144	Email	Ward 3	Cllr. Charles Manuel	Helen	Fischer	Electrical Services	Installation of lights at dark spots in the park sewerage plant and the way to the taxi stop over the railway		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
145	Have Your Say	Ward 3	Cllr. Charles Manuel	Maria	Malgas	Environmental Management	Planting of trees along the school route to provide shade for children walking to / from school in Lanquedoc and Wemmershoek		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
146	Have Your Say	Ward 3	Cllr. Charles Manuel	Hellene	Fischer	Housing Development	Provision of housing development opportunities in Lanquedoc		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
147	Have Your Say	Ward 3	Cllr. Charles Manuel	Hellene	Fischer	Parks and Open Spaces	Construction of a playpark near the Hall, Leeubekkie Street corner.		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
148	Have Your Say	Ward 3	Cllr. Charles Manuel	Hellene	Fischer	Facilities	Establishment of a multi-purpose centrum in Ward 3		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Provincial	Department of Cultural Affairs and Sport
149	Have Your Say	Ward 3	Cllr. Charles Manuel			Housing Development	Conduct assessments for updates on all the Dilapidated and unsafe shacks on yards / plots in Lanquedoc		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
150	Have Your Say	Ward 3	Cllr. Charles Manuel			Parks and Open Spaces	Upgrading with artificial grass and maintenance of the playparks in Saagmeule, Wemmershoek		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
151	Have Your Say	Ward 3	Cllr. Charles Manuel	Susan	Pietersen	Housing Development	Provision of housing development opportunities in Lanquedoc		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
152	Have Your Say	Ward 3	Cllr. Charles Manuel	Susan	Pietersen	Local Economic Development and Tourism	Provision of more job EPWP opportunities		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
153	Have Your Say	Ward 3	Cllr. Charles Manuel	Susan	Pietersen	Safety and Security	Increase visibility of law enforcement to assist with neighbourhood watch in Wemmershoek and Lanquedoc		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
154	Have Your Say	Ward 3	Cllr. Charles Manuel	Noxolo	Mkosana	Electrical Services	Installation of a proper electricity system in Ward 3		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
155	Have Your Say	Ward 3	Cllr. Charles Manuel	Noxolo	Mkosana	Safety and Security	Increase visibility of law enforcement to assist in controlling all the murders and drug abuse in Lanquedoc		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
156	Have Your Say	Ward 3	Cllr. Charles Manuel	Noxolo	Mkosana	Local Economic Development and Tourism	Provision of more skills training programmes to alleviate poverty		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
157	Have Your Say	Ward 3	Cllr. Charles Manuel	Susan	Pietersen	Housing Development	Provision of housing development opportunities in Lanquedoc		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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158	Have Your Say	Ward 3	Cllr. Charles Manuel	Susan	Pietersen	Electrical Services	Installation of adequate Streetlights close to the R45 by the bus stop.		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
159	Have Your Say	Ward 3	Cllr. Charles Manuel	Susan	Pietersen	Parks and Open Spaces	Installation of fencing at the play park in Wemmershoek		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
160	Have Your Say	Ward 3	Cllr. Charles Manuel	Susan	Pietersen	Area Cleaning	Supervision of EPWP cleaners to do proper and more effective work in Ward 3		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
161	Have Your Say	Ward 3	Cllr. Charles Manuel	Basil	Africa	Safety and Security	Provision of a facility for neighbourhood watch to operate in Wemmershoek and Lanquedoc		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
162	Have Your Say	Ward 3	Cllr. Charles Manuel	Basil	Africa	Housing Development	Provision of more plots for housing development in Wemmershoek and Lanquedoc		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
163	Have Your Say	Ward 3	Cllr. Charles Manuel	Basil	Africa	Waste Management	Placement of more skips to avoid dumping in Ward 3		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
164	Have Your Say	Ward 3	Cllr. Charles Manuel	Basil	Africa	Electrical Services	Installation spotlights at the playpark in Wemmershoek		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
165	Have Your Say	Ward 3	Cllr. Charles Manuel	Basil	Africa	Roads, Transport and Stormwater	Regular cleaning of stormwater drains in Ward 3		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
166	Have Your Say	Ward 3	Cllr. Charles Manuel	Basil	Africa	Beautification	Placement of flowers in the open spaces.		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
167	Have Your Say	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Housing Development	Provision of housing development opportunities in Lanquedoc		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
168	Have Your Say	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Electrical Services	Installation spotlights at the playpark in Wemmershoek		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
169	Have Your Say	Ward 3	Cllr. Charles Manuel	Jefftha	Fischer	Facilities	Establishment of a multi-purpose centrum in Ward 3		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Provincial	Department of Cultural Affairs and Sport
170	Have Your Say	Ward 3	Cllr. Charles Manuel	Willandro	Benans	Health	Build a clinic in Lanquedoc		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Mobility Department
171	Have Your Say	Ward 3	Cllr. Charles Manuel	Willandro	Benans	Local Economic Development and Tourism	Establishment of a shopping centre with retail stores and providing employment		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
172	Have Your Say	Ward 3	Cllr. Charles Manuel	Theodore	Benans	Libraries	Provision of books for reading for the children in Ward 3		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Provincial	Department of Cultural Affairs and Sport
173	Have Your Say	Ward 3	Cllr. Charles Manuel	Pamelisha	Grootetjie	Roads, Transport and Stormwater	Installation of a sidewalk for the people to walk to school in Lanquedoc. The Bridge is wet and busy for the children.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
174	Have Your Say	Ward 3	Cllr. Charles Manuel	Linda	Plaatjies	Community Development	Establishment of a creche in the community of Ward 3		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
175	Have Your Say	Ward 3	Cllr. Charles Manuel	Noxolo	Mkosana	Local Economic Development and Tourism	Provision of more job opportunities to alleviate poverty.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
176	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Albertus	Reggie	Recreation and Sport	Construction of a swimming pool in Pniël		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable

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177	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Abraham	Lackay	Recreation and Sport	Requesting the municipality to engage with owners of the Bethlehem Farm to construct a new multi- purpose sports facility on their premises		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
178	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Brian	Smith	Recreation and Sport	Installation of new high mast LED floodlights and installation of a platform on the light mast at Kylemore Sportsground		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
179	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Brian	Smith	Recreation and Sport	Installation of new paving from the entry to the fence, replacing the existing gravel road at Kylemore Sportsground		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
180	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Brian	Smith	Recreation and Sport	Removal of educational groups from the facilities to get sport groups back in the facilities at Kylemore Sportsground		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
181	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Brian	Smith	Recreation and Sport	Construction of 2 Netball courts at Kylemore Sportsground		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
182	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Brian	Smith	Recreation and Sport	Deployment of 3 security guards overnight and x 3 security guards during the day, at Kylemore Sportsground		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
183	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Louise	Massias	Recreation and Sport	Construction of a swimming pool in Kylemore or Pniël		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
184	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Keith	Cyster	Recreation and Sport	Provision of a new sports hub consisting of all sports codes for Youth Development, Athletes, etc. and in service of the community in Pniël		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
185	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Keith	Cyster	Recreation and Sport	Upgrade the gravel road from the entrance to the stadium at Pniël sportsground		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
186	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Gerhardt	Smith	Roads, Transport and Stormwater	Installation of robots at the exit of Kylemore		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
187	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Abraham	Lackay	Electrical Services	Improve the significant concern of the electricity supply in Kylemore	This matter must be escalated to Eskom for their attention.	Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
188	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Abraham	Lackay	Electrical Services	Eskom to conduct a thorough assessment of the local electrical infrastructure in the area. The network was previously implemented in phases, and there is a possibility that some of the cables are outdated and may require replacement in Kylemore	This matter must be escalated to Eskom for their attention.	Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
189	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Abraham	Lackay	Electrical Services	The frequent power failures experienced by residents, which continue to disrupt households and services in Kylemore	This matter must be escalated to Eskom for their attention.	Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
190	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Abraham	Lackay	Electrical Services	Eskom to investigate and provide feedback on the condition of the infrastructure, as well as possible corrective actions in Kylemore	This matter must be escalated to Eskom for their attention.	Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
191	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Hendrihette	Fourie	Electrical Services	Installation of additional street lighting, particularly at the corners of the street in Kylemore		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
192	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Hendrihette	Fourie	Electrical Services	Installation of a streetlight at the back of the premises of the graveyard in Pniël		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
193	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Gerhardt	Smith	Community Development	Enquiry about the Grant in Aid process	The client was informed of the Grant in Aid process. Policy and application mailed to the citizen	Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable

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No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department	
194	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Gerhardt	Smith	Land Use Management and Building	Assist with applicable building lines for the property, particularly in relation to building up to the plot boundary to add a balcony to the existing structure at 7 Jackson Street, Kylemore	The department has advised that a Town Planner is available on advice duty from Monday to Friday to assist with such enquiries. Mr Smith was encouraged to visit our offices with the relevant plans, where a Town Planner will be able to provide guidance and advise on compliance with the applicable regulations before resubmission.	Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable	
195	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Gerhardt	Smith	Land Use Management and Building	The previous submission proposal for the edition of a balcony was refused. Therefore, the client requests clarification on the current building line restrictions and any conditions that may affect a revised submission at 7 Jackson Street, Kylemore	The department has advised that a Town Planner is available on advice duty from Monday to Friday to assist with such enquiries. Mr Smith was encouraged to visit our offices with the relevant plans, where a Town Planner will be able to provide guidance and advise on compliance with the applicable regulations before resubmission.	Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable	
196	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Julene	Steyn	Land Use Management and Building	Provision of a copy of the building plan of 12 Sweetpea Street, Kylemore	The department finalised this request on 10/04/2026	Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable	
197	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Hubert Grabt	Williams	Local Economic Development and Tourism	Provision of clarity on whether the client is still within the five-year period for the EPWP programme and when this period will lapse	The request will be emailed to the EPWP administration to confirm the status of his profile, and will then email the resident to provide him with feedback	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable	
198	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Hubert Grabt	Williams	Local Economic Development and Tourism	Check whether his wife (Jo-Anne Stanfliet Williams') profile is active on the Job Seekers database		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable	
199	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Brian	Smith	Local Economic Development and Tourism	Provision of funding for small businesses to install fencing on 25-hectare land and to buy seeds for crops in Kylemore	The department will email SEDFA funding application dates, to apply for business finance assistance as well as funding to erect fencing	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable	
200	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Brian	Smith	Community Development	Provision of funding for small businesses to buy seeds for crops in Kylemore		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable	
201	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Patrick	Jacobs	Local Economic Development and Tourism	Provision of clarity on whether the client's profile is still active on the Job Seekers database, and whether they are willing to take any form of employment that is available	The request will be emailed to the EPWP administration to confirm the status of his profile, and the resident will then be emailed to provide him with feedback.	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable	
202	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Brigitte	Cyster	Housing Development	Provision of information when will Erf 64 development be implemented	All POE submitted to Land use management for MPT for decision	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
203	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Brigitte	Cyster	Housing Development	The provision of information on the transfer of Erf 64 of Land to the municipality happened	Transfer agreement being finalised	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
204	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Henriette	Fourie	Safety and Security	Installation of CCTV cameras at the entrance to Kylemore	CCTV camera requests are placed on the CCTV masterplan. Installations are prioritised based on crime statistics obtained from the SAPS and are dependent on budget availability.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
205	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Henriette	Fourie	Roads, Transport and Stormwater	Installation of robot and dual lanes at the Kylemore main crossing	The road is a provincial road, and requests for infrastructure improvement will be directed to the Provincial dept of Mobility. Pointsmen are regulating traffic during the morning peak to relieve congestion.	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
206	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Henriette	Fourie	Safety and Security	Assistance for school children to cross at the pedestrian crossing at Johannesdal and near the OK shop	Traffic dept to investigate placing EPWP traffic controllers at pedestrian crossings to assist primary school learners to safely cross the road	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
207	IDP Open Day	Ward 4	Cllr. Raliphon Adams	Gerhardt	Smith	Traffic Enforcement	Traffic intervention for Taxis operating between Kylemore and Stellenbosch is overloaded during peak hours	Traffic will conduct regular inspections on public transport vehicles during peak hours to address passenger overloading.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	

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208	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Albertus	Reggie	Safety and Security	Installation of 10 CCTV cameras in Kylemore, especially Skool Street, due to the rise in violent crime and drug dealing	Requests for CCTV camera installations are placed on the CCTV masterplan. Installations are prioritised based on crime information received from the SAPS and are dependent on budget availability	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
209	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Louise	Massias	Safety and Security	Installation of a CCTV camera at the Kylemore entrance to monitor vehicles transporting illegal substances in and out of Kylemore	Request for camera installations will be placed on the Masterplan. Installation of cameras will be prioritised based on crime patterns and information and is dependent on budget availability	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
210	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Louise	Massias	Traffic Enforcement	Monitoring of the overloaded school buses in Kylemore	Traffic will conduct regular public transport operations to enforce overloading of school buses	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
211	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Louise	Massias	Safety and Security	provision of a container or unused office for Kylemore NHW	Law Enforcement have limited safety kiosks that can be requested to be used temporarily (e.g., for a weekend) as a base to operate from. For a more permanent solution, the request should be escalated to POCS	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
212	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Andrew	Cyster	Safety and Security	Removal of people loitering and sleeping close to the sewerage plant at East End Crescent, Pniël. They erect illegal structures to sleep in, make fires and attract criminal elements	Complaints to be logged with the 24/7 Law Enforcement control room to activate Law enforcement and the contractor to have illegal structures demolished and bylaw enforcement done. Law Enforcement will conduct sporadic patrols to monitor bylaw contraventions and the erection of illegal structures	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
213	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Ricardo	Cyster	Safety and Security	Provision of assistance for the safety of Kylemore residents. Gangsters and drug dealers from Cloetesville are infiltrating Kylemore and sell drugs in the community; gangs also fight over turf and use firearms	Crime to be reported to the local SAPS station. Law Enforcement meet weekly with SAPS stations and plans joint operations to assist the SAPS to address crime and bylaw offences.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
214	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Ricardo	Cyster	Safety and Security	Installation of CCTV cameras in Skool Street, Kylemore	CCTV camera requests are listed on the CCTV masterplan for installation. Installations are prioritised based on crime statistics received from the SAPS and are dependent on budget availability	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
215	IDP Open Day	Ward 4	Cllr. Ralphton Adams	H	Fourie	Electrical Services	Installation of proper lighting throughout Kylemore, Johannesburg, and Pniël		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
216	IDP Open Day	Ward 4	Cllr. Ralphton Adams	H	Fourie	Electrical Services	Installation of streetlights in Kylemore, and especially at the entrance to Kylemore		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
217	IDP Open Day	Ward 4	Cllr. Ralphton Adams	H	Fourie	Parks and Open Spaces	Upgrade / development of playgrounds and vacant plot in Kylemore		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
218	IDP Open Day	Ward 4	Cllr. Ralphton Adams	H	Fourie	Roads, Transport and Stormwater	Construction of sidewalks for inner streets in Kylemore		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
219	IDP Open Day	Ward 4	Cllr. Ralphton Adams	H	Fourie	Roads, Transport and Stormwater	Installation of pedestrian crossings for kids at schools, creches, etc. in Kylemore and Pniël		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
220	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Louise	Massias	Roads, Transport and Stormwater	Maintenance of sidewalks in Kylemore		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
221	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Louise	Massias	Roads, Transport and Stormwater	Unblock catchpiits, winter readiness programme in Kylemore		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	

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No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
222	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Louise	Massias	Roads, Transport and Stormwater	Installation of more speedhumps at Brandt Street, people are not stopping at the intersection of Brandt and School Street in Kylemore		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
223	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Gerhardt	Smith	Roads, Transport and Stormwater	Investigate interventions for the Exit of Kylemore onto the main road (R310), turning right towards Pniël. The line of sight looking left is obstructed / terrible		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
224	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Gerhardt	Smith	Roads, Transport and Stormwater	Wine Trams of Franschoek colour needs to be improved or stand out more, as it is difficult to spot them		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
225	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Richardo	Cyster	Housing Development	Provision of information on when the Erf 64 development will be implemented	All POEs submitted to Land Use Management for MPT for decision	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
226	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Richardo	Cyster	Housing Development	The provision of information on the transfer of Erf 64 of Land to the municipality happened	Transfer agreement being finalised. Donation of land signed by the Stellenbosch Municipality.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
227	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Julia	Tukwayo	Housing Development	Provision of information on when the Erf 64 development will be implemented	All POEs submitted to Land Use Management for MPT for decision	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
228	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Julia	Tukwayo	Housing Development	Provision of information on when the Erf 64 development will be implemented	Transfer agreement being finalised. Donation of land signed by the Stellenbosch Municipality.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
229	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Chrizelda	Alberts	Housing Development	Provision of information on when the Erf 64 development will be implemented	All POE submitted to Land use management for MPT for decision	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
230	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Chrizelda	Alberts	Housing Development	Provision of information on when the Erf 64 development will be implemented	Transfer agreement being finalised. Donation of land signed by the Stellenbosch Municipality.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
231	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Hubert Grant	Williams	Housing Development	Provision of information on when the Erf 64 development will be implemented	All POEs submitted to Land Use Management for MPT for decision	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
232	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Hubert Grant	Williams	Housing Development	Provision of information on when the Erf 64 development will be implemented	Transfer agreement being finalised. Donation of land signed by Stellenbosch Municipality.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
233	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Muriel	Velem	Housing Development	Provision of information on when the Erf 64 development will be implemented	All POEs submitted to Land Use Management for MPT for decision	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
234	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Muriel	Velem	Housing Development	Provision of information on when the Erf 64 development will be implemented	Transfer agreement being finalised. Donation of land signed by Stellenbosch Municipality.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
235	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Lizelle	Roelf	Housing Development	Provision of information on when the Erf 64 development will be implemented	All POEs submitted to Land Use Management for MPT for decision	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
236	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Lizelle	Roelf	Housing Development	Provision of information on when the Erf 64 development will be implemented	Transfer agreement being finalised. Donation of land signed by Stellenbosch Municipality.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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237	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Jane	Vermeulen	Housing Development	Provision of information on when the Erf 64 development will be implemented	All POEs submitted to Land Use Management for MPT for decision	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
238	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Jane	Vermeulen	Housing Development	Provision of information on when the Erf 64 development will be implemented	Transfer agreement being finalised. Donation of land signed by the Stellenbosch Municipality.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
239	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Edward	de Wet	Housing Development	Provision of information on when the Erf 64 development will be implemented	All POEs submitted to Land Use Management for MPT for decision	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
240	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Edward	de Wet	Housing Development	Provision of information on when the Erf 64 development will be implemented	Transfer agreement being finalised. Donation of land signed by the Stellenbosch Municipality.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
241	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Brigitte	Clyster	Housing Development	Provision of information on when the Erf 64 development will be implemented	All POEs submitted to Land Use Management for MPT for decision	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
242	IDP Open Day	Ward 4	Cllr. Ralphton Adams	Brigitte	Clyster	Housing Development	Provision of information on when the Erf 64 development will be implemented	Transfer agreement being finalised. Donation of land signed by the Stellenbosch Municipality.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
243	Have Your Say	Ward 4	Cllr. Ralphton Adams	Elizabeth	Florence	Housing Administration	Removal of asbestos roofing in Kylemore. This is a huge health concern for our people, who feel that the municipality should make a work of this		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
244	Have Your Say	Ward 4	Cllr. Ralphton Adams	Elizabeth	Florence	Housing Administration	Upgrading of the RDP houses in Kylemore		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
245	Have Your Say	Ward 4	Cllr. Ralphton Adams	Elizabeth	Florence	Parks and Open Spaces	Regularly clean the erf opposite the Sondela Store between Dawie and the crèche, which belongs to the municipality in Kylemore		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
246	Have Your Say	Ward 4	Cllr. Ralphton Adams	Elizabeth	Florence	Property Management	What are the municipality's plans for the erf opposite the Sondela store between Dawie and the crèche in Kylemore		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
247	Have Your Say	Ward 4	Cllr. Ralphton Adams	Yovanna	Cornelissen	Local Economic Development and Tourism	Residents have been struggling for some time to see the health inspector for spaza shops in Kylemore. The illegal Spaza store and the person who gave the approval. Here is a store that doesn't even have a parking space. The correct steps were never followed, but no one has come to check yet.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
248	Have Your Say	Ward 4	Cllr. Ralphton Adams	Yovanna	Cornelissen	Local Economic Development and Tourism	Increase EPWP employment intake in Kylemore		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
249	Online Form	Ward 4	Cllr. Ralphton Adams	Wade	Thys	Parks and Open Spaces	Installation of warning signs on the open land opposite the Kylemore High School: "No Dumping, No Fire, No alcohol and drugs, No Loud Music, No weapons, no parking"		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable

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250	Online Form	Ward 4	Cllr. Ralphyton Adams	Wade	Thys	Property Management	Ward Priority 2: Fencing around Pniël Offices. Secure Offices and prevent them from becoming a hotspot for crime at night Comment: This is within the municipal function to do fencing and should not come from ward budgets		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
251	Online Form	Ward 4	Cllr. Ralphyton Adams	Wade	Thys	Roads, Transport and Stormwater	Ward Priority 2: Speedbumps at Kylemore Sports Ground Comment: This is very important to prevent drivers from driving recklessly when they are under the influence of alcohol. The gate also needs to be closed to prevent unauthorised entry to the sportsground when no activities are taking place		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
252	Online Form	Ward 4	Cllr. Ralphyton Adams	Wade	Thys	Safety and Security	Ward Priority 2: Assistance of neighbourhood watches in Pniël, Kylemore and Johannes Dal Comment: Regular training for neighbourhood watches with direct access to SAPS and law enforcement must be available 24/7		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
253	Online Form	Ward 4	Cllr. Ralphyton Adams	Wade	Thys	Recreation and Sport	Ward Priority 3: Maintenance of floodlights in Kylemore and Pniël Sportsgrounds Comment: To ensure the continued, uninterrupted practice of sport		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
254	Online Form	Ward 4	Cllr. Ralphyton Adams	Wade	Thys	Community Development	Ward Priority 4: More effective skills development programmes for youth in Ward 4 Comment: The current situation is a cause for great concern. No programmes are available, yet many opportunities exist		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
255	Online Form	Ward 4	Cllr. Ralphyton Adams	Wade	Thys	Local Economic Development and Tourism	Ward Priority 5: Request the regulation of spaza shops in Pniël, Johannes Dal, and Kylemore to improve safety and service quality in the community. Comment: Spaza shops owned by foreigners are charging bank fees on transactions. All spaza shops in Kylemore have at least three cats living in the shops and sleeping on food products.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
256	Online Form	Ward 4	Cllr. Ralphyton Adams	Wade	Thys	Local Economic Development and Tourism	Ward Priority 5: Request help for small businesses and tourism in Pniël, Kylemore, and Johannes Dal to boost economic growth Comment: More can be done to support small businesses to facilitate their growth		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
257	Online Form	Ward 4	Cllr. Ralphyton Adams	Wade	Thys	Land Use Management and Building	Ward Priority 5: Assist the residents struggling with development services subdivisions for family-owned properties in Johanes Dal, Pniël and Kylemore Comment: This process should be made easier for locals		Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
258	Online Form	Ward 4	Cllr. Ralphyton Adams	Wade	Thys	Safety and Security	Closure of the road after the last house in School Street to prevent cars from parking, partying, spinning and revving at night. Closure from 20:00 pm to 05:00 AM		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
259	Online Form	Ward 4	Cllr. Ralphyton Adams	Wade	Thys	Recreation and Sport	Locking of Kylemore Sportsfield gate to prevent unauthorised access, parking, drinking and playing loud music on the field		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
260	Online Form	Ward 4	Cllr. Ralphyton Adams	Wade	Thys	Parks and Open Spaces	Clearing of open spaces in the upper part of Skool Street		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
261	Online Form	Ward 4	Cllr. Ralphton Adams	Ethel	Fredericks	Roads, Transport and Stormwater	Ward Priority 1: Drains overflowing in winter / rainy days in the areas of Kylemore, Johannesburg: Pniël Comment: Kylemore does not receive attention regarding its problems		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
262	Online Form	Ward 4	Cllr. Ralphton Adams	Ethel	Fredericks	Roads, Transport and Stormwater	Ward Priority 1: Upkeep and maintenance of roads in Pniël, Joannes Dal and Kylemore Comment: No maintenance of sidewalks		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
263	Online Form	Ward 4	Cllr. Ralphton Adams	Ethel	Fredericks	Safety and Security	Ward Priority 2: Installation of security cameras at hotspots in the entrance of Kylemore, Johannesburg, and Pniël (Giff) Comment: Yes - Crime is overwhelming in Kylemore		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
264	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Roads, Transport and Stormwater	Ward Priority 1: Drains overflowing in winter / rainy days in the areas of Kylemore; Johannesburg: Pniël. Comment: Drainage affects the condition of the roads in Pniël, roads fill with gravel and stones, which looks untidy and is not tidied up timeously.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
265	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Roads, Transport and Stormwater	Ward Priority 1: Regular fumigation of drains for pests. Comment: Cockroaches a problem		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
266	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Roads, Transport and Stormwater	Ward Priority 1: Regular removal (spuit) of weed / grass on sidewalks and against curbs in Kylemore, Johannesburg, Pniël Comment: Municipal workers state that removal of weeds and grass on sidewalks is not part of their duty - needs proper supervision, and borders for cleaning are pointed out. This also ties into the beautification of the Dwars River Valley if tourism to the area is a priority. Open areas can be beautified by adding trees / plants.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
267	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Electrical Services	Ward Priority 1: Reliable electricity network needed in ward 4 areas Johannesburg; Kylemore, and Pniël Comment: It was promised years ago that it would take 3 years for the electricity network to be upgraded, but we still have the same old problems. Lots of power outs in winter, cable theft - mostly in the same areas - Hollandse Molen - can this not be monitored or investigated better?		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
268	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Electrical Services	Ward Priority 1: Increase the number of streetlights in the streets of Johannesburg; Kylemore, and Pniël Comment: The lights need to be inspected. Some lights shine in one direction, dark behind them.		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
269	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Roads, Transport and Stormwater	Ward Priority 1: Sidewalks in all streets of Kylemore; Pniël and Johannesburg Comment: This request has been on the IDP for many years. Most roads in Pniël were only paved on one side. It has now broken up, the other side has never been paved. If tourism to the Dwars River Valley is a priority for Stellenbosch Municipality and Visit Stellenbosch, the Valley needs to be cleaned and beautified, given the same attention as tourism areas in central Stellenbosch. Cant take tourists on walking tours in dirty streets		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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270	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Roads, Transport and Stormwater	Ward Priority 1: Upkeep and maintenance of roads in Pniël, Johannes Dal and Kylemore Comment: For obvious reasons, mostly sidewalks that need attention, then roads will stay tidy		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
271	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Roads, Transport and Stormwater	Ward Priority 1: Request the installation of traffic calming measures in Pniël, Joannes Dal, and Kylemore. The initiative includes the implementation of robots and four-way stops to enhance road safety and improve traffic flow Comment: There are no stops on the R310 between the traffic light at the Ida's Valley / Helshoogte crossing and through the Dwars River Valley. The only stop is at the T-junction with the R45, Franschoek Road, where the new traffic lights are. The traffic calming bumps through Pniël on the R310 do not slow traffic down at all. Motorists become impatient if you stick to the speed limit through the town. Many side roads link to the R310, making it difficult to enter. The R310 has become a very busy road and was not designed for the volume of traffic it currently carries.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
272	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Roads, Transport and Stormwater	Ward Priority 1: Designated parking for trucks in Pniël Comment: Some truck owners still park their trucks on their residential properties because they have the space, while others park in the streets. Streets cannot bear the weight of the heavy long trucks, houses crack, noise is very disturbing, trucks drive up the roads at all hours, day and night.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
273	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Safety and Security	Ward Priority 2: Installation of security cameras at hotspots in the entrance of Kylemore, Johannesdal, and Pniël (Giff) Comment: This has been on the IDP for many years, since the previous ward councillor's term. As far as I can remember, these were budgeted for. Not sure what the current status is. I was a ward committee member back then, and we were promised apps where we would be able to monitor the cameras from, but this never happened		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
274	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Safety and Security	Ward Priority 2: Visibility of law enforcement officers in Kylemore, Pniël, and Johannesdal area Comment: Definitely needed visibility of law enforcement, especially at night		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
275	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Safety and Security	Ward Priority 2: Stop after-hours speeding cars in the Kylemore, Pniël, and Johannesdal area Comment: Cameras would help identify these culprits and enable authorities to charge them. This situation is very disturbing.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
276	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Safety and Security	Ward Priority 2: Traffic officers must be more visible in Kylemore; Pniël; and Johannesdal for longer times of the day Comment: Alternatively, a permanent traffic camera should be installed to catch speeding drivers, both day and night.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
277	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Roads, Transport and Stormwater	Ward Priority 2: Need for more speed bumps in Kylemore, Johannesdal and Pniël Comment: The speedhumps do not always slow down traffic; some cause more irritation. Cars are damaged, and drivers swerve or drive sideways to avoid them.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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278	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Fire and Disaster	Ward Priority 2: Annual maintenance of fire breaks along the slopes of the Simonsberg mountains above Johannes Dal and Pniël Comment: We have been fortunate so far that fires have been contained and have not caused damage to houses. However, many homes are located close to the forested areas.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
279	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Safety and Security	Ward Priority 2: Assistance of neighbourhood watches in Pniël, Kylemore and Johannes Dal Comment: More visible law enforcement and cameras will assist		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
280	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Cemeteries	Ward Priority 3: Extension of boundaries of existing cemeteries in Pniël Comment: The people of Pniël would like to be buried in Pniël, as this is a long-standing tradition. There is land available next to the cemetery, but ownership needs to be resolved.		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
281	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Cemeteries	Ward Priority 3: Cleaning and maintenance of Pniël cemetery Comment: The shoulder between the R310 and the cemetery boundary needs to be filled, as it is used as a parking area for funerals. Marked parking bays could also be provided.		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
282	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Fire and Disaster	Ward Priority 3: Force private owners to clean vacant plots in Ward 4 Comment: This is definitely a high priority. Vacant plots in between occupied houses are an eyesore. On some plots, the trees and grass grow higher than the adjacent houses, particularly in Protea Street and River Street in Pniël.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
283	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Roads, Transport and Stormwater	Ward Priority 3: Propose a beautification project for the Main Road in Pniël to enhance aesthetics. Comment: This is definitely important for this beautiful road, which is frequently used by visitors and tourists. It serves as a key link between Stellenbosch, Franschhoek, and Paarl.		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
284	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Local Economic Development and Tourism	Ward Priority 5: Request help for small businesses and tourism in Pniël, Kylemore, and Johannes Dal to boost growth to boost economic growth Comment: Definitely a priority. The small businesses needs a lot of assistance to register with professional bodies, i.e. CSD database, help with strategic planning, financial planning, mentors to support them.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
285	Online Form	Ward 4	Cllr. Ralphton Adams	Janine	Myburgh	Land Use Management and Building	Ward Priority 5: Assist the residents struggling with development services subdivisions for family-owned properties in Johanes Dal, Pniël and Kylemore Comment: It really has become a very expensive exercise.		Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
286	Online Form	Ward 4	Cllr. Ralphton Adams	Burthrim	Mentoor	Electrical Services	Ward Priority 1: Reliable electricity network needed in Ward 4 areas, Johannesdal, Kylemore and Pniël Comment: Rating 5		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
287	Online Form	Ward 4	Cllr. Ralphton Adams	Burthrim	Mentoor	Electrical Services	Ward Priority 1: Increase the number of streetlights in the streets of Johannesdal, Kylemore, and Pniël Comment: Rating 5		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
288	Online Form	Ward 4	Cllr. Ralphton Adams	Burthrim	Mentoor	Roads, Transport and Stormwater	Ward Priority 1: Resurfacing or reseal of Sonnestraal Street in Johannesdal Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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289	Online Form	Ward 4	Cllr. Ralphton Adams	Burthrim	Mentoor	Roads, Transport and Stormwater	Ward Priority 1: Upkeep and maintenance of roads in Pniël, Joannes Dal and Kylemore Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
290	Online Form	Ward 4	Cllr. Ralphton Adams	Burthrim	Mentoor	Roads, Transport and Stormwater	Ward Priority 1: Request the installation of traffic calming measures in Pniël, Johannes Dal, and Kylemore. The initiative includes the implementation of robots and four-way stops to enhance road safety and improve traffic flow Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
291	Online Form	Ward 4	Cllr. Ralphton Adams	Burthrim	Mentoor	Roads, Transport and Stormwater	Ward Priority 1: Designated parking for trucks in Pniël Comment: 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
292	Online Form	Ward 4	Cllr. Ralphton Adams	Burthrim	Mentoor	Safety and Security	Ward Priority 2: Installation of security cameras at hotspots in the entrance of Kylemore, Johannesdal, and Pniël (Giff) Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
293	Online Form	Ward 4	Cllr. Ralphton Adams	Burthrim	Mentoor	Safety and Security	Ward Priority 2: Visibility of law enforcement officers in Kylemore, Pniël, and Johannesdal area Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
294	Online Form	Ward 4	Cllr. Ralphton Adams	Burthrim	Mentoor	Fire and Disaster	Ward Priority 2: Annual maintenance of fire breaks along the slopes of the Simonsberg mountains above Johannes Dal and Pniël Comment: This is high priority		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
295	Online Form	Ward 4	Cllr. Ralphton Adams	Burthrim	Mentoor	Environmental Management	Ward Priority 2: Trimming of trees laying over the main road in Pniël and powerlines Comment: Johannesdal should also be added		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
296	Online Form	Ward 4	Cllr. Ralphton Adams	Burthrim	Mentoor	Roads, Transport and Stormwater	Ward Priority 3: Cleaning of all streets and removal of weeds on pavements not taking place in Johannesdal, Kylemore, and Pniël Comment: 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
297	Online Form	Ward 4	Cllr. Ralphton Adams	Burthrim	Mentoor	Fire and Disaster	Ward Priority 3: Force private owners to clean vacant plots in Ward 4 Comment: This is a high priority for private owners and Stellenbosch Municipality		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
298	Email	Ward 4	Cllr. Ralphton Adams	Andrew	Cyster	Water Services	Sewer overflow in East End: For more than 20 years, raw sewage has been flowing into our streets. This is not only unhealthy but also unsightly and messy. It is cleaned by spraying weekly, sometimes daily, and then a white powder is spread over it, but the real problem is not being addressed. According to officials, the project was placed on the budget over two years ago, yet no work has been done. We request that the pump station be removed from the community.		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
299	Email	Ward 4	Cllr. Ralphton Adams	Andrew	Cyster	Roads, Transport and Stormwater	Flooding of properties (erf): It has now happened twice that stormwater has flowed through my house. The complaint dates back to 2016. The relevant officials have been informed and have visited several times. According to what I have heard, the project has already been budgeted for; environmental officials have been here, and I regularly send messages. Yet nothing has been done. My insurance no longer wants to cover the damage due to the repeated occurrence of the same issue.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
300	Email	Ward 4	Cllr. Ralphton Adams	Andrew	Cyster	Informal Settlements	Unwelcome squatters: A permanent solution must be found for this. The squatters make people feel unsafe, and break-ins are increasing.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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301	Email	Ward 4	Cllr. Ralphton Adams	Dudley (D.P)	Lackay	Recreation and Sport	The establishment of a multifunctional sports hub for all sporting codes in Pniël	All requests for sport facility upgrades must be submitted to the Sport Office from the sport council, not stakeholders or users of the facility. The Sport Council of Pniël has a User Agreement with the municipality, and dealing directly without the Sport Council's knowledge undermines this agreement. The requests received were submitted before, but priority was given to the upgrades and installation of floodlights at Pniël sport facility, which was completed in January 2026. There is currently no budget available for the requests, as other priority projects need to be addressed first at other sport facilities.	Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
302	Email	Ward 4	Cllr. Ralphton Adams	Dudley (D.P)	Lackay	Recreation and Sport	Upgrading of the entrance road, as well as the provision of a ticket office for shelter against wind and weather	All requests for sport facility upgrades must be submitted to the Sport Office from the sport council, not stakeholders or users of the facility. The Sport Council of Pniël has a User Agreement with the municipality, and dealing directly without the Sport Council's knowledge undermines this agreement. The requests received were submitted before, but priority was given to the upgrades and installation of floodlights at Pniël sport facility, which was completed in January 2026. There is currently no budget available for the requests as other priority projects need to be addressed first at other sport facilities.	Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
303	Email	Ward 4	Cllr. Ralphton Adams	Matthew	Cyster	Roads, Transport and Stormwater	Construct a basic road into the area to enable landowners to access their properties. Access to and into the 8-mangronde, Johannesdal has become increasingly urgent, and therefore the request is for the provision of basic infrastructure, specifically an access road.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
304	Email	Ward 4	Cllr. Ralphton Adams	Matthew	Cyster	Safety and Security	Construct a basic road into the area to enable landowners to access their properties. Access to and into the 8-mangronde, Johannesdal has become increasingly urgent, and therefore the request is for the provision of basic infrastructure, specifically an access road. - the absence of access and occupation has led to an increase in unauthorised occupation (squatters) on the land with an increase in burglaries in Pniël and Johannesdal.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
305	Email	Ward 4	Cllr. Ralphton Adams	Matthew	Cyster	Land Use Management and Building	Construct a basic road into the area to enable landowners to access their properties. Access to and into the 8-mangronde, Johannesdal has become increasingly urgent, and therefore the request is for the provision of basic infrastructure, specifically an access road. Financial burden and gentrification risk: municipal property rates on the properties have increased steadily over the past years, despite people being unable to utilise their land due to a lack of access. This financial burden has already forced four families to sell their land to eager developers. The continued inaccessibility contributes directly to the loss of heritage and accelerates the unwanted spiral of gentrification in the valley.		Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
306	Have Your Say	Ward 4	Cllr. Ralphton Adams	Hendrietta	Fourie	Parks and Open Spaces	Maintenance of Sweetpeas Playpark in Kylemore		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
307	Have Your Say	Ward 4	Cllr. Ralphton Adams	Hendrietta	Fourie	Parks and Open Spaces	Installation of a new playpark and fence at the open space at Silvermyn Street, next to the Pniël Main Road		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
308	Have Your Say	Ward 4	Cllr. Ralphton Adams	Hendrietta	Fourie	Parks and Open Spaces	Upgrade the existing playpark at Johannesdal		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable

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309	Have Your Say	Ward 4	Cllr. Ralphton Adams	Hendrietta	Fourie	Local Economic Development and Tourism	Distribution of the open space at Skool Street to the community to utilise it for a market in Kylemore		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
310	Have Your Say	Ward 4	Cllr. Ralphton Adams	Hendrietta	Fourie	Area Cleaning	Kylemore Cemetery needs a clean-up, grass cutting, rubble removal, and cutting of bushes		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
311	Have Your Say	Ward 4	Cllr. Ralphton Adams	Hendrietta	Fourie	Environmental Management	Pruning of the tree at Swart Street, Kylemore		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
312	Have Your Say	Ward 4	Cllr. Ralphton Adams	R A	Adams	Land Use Management and Building	Enquiry about the progress of the rezoning of the cemetery in Kylemore. There is a document, but it is difficult for me to understand. I would like a simple explanation, please		Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
313	Have Your Say	Ward 4	Cllr. Ralphton Adams	Louise	Massias	Cemeteries	Installation of fencing at the Kylemore Cemetery		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
314	Have Your Say	Ward 4	Cllr. Ralphton Adams	Louise	Massias	Area Cleaning	Kylemore Cemetery needs a clean-up, grass cutting, rubble removal, and cutting of bushes		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
315	Have Your Say	Ward 4	Cllr. Ralphton Adams	Brian	Smith	Beautification	Installation of plants and flowers at the entrance of Swart Street, Kylemore		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
316	Have Your Say	Ward 4	Cllr. Ralphton Adams	Brian	Smith	Parks and Open Spaces	Installation of a new playpark and fence at the open space at Silvermyn Street, next to the Pniël Main Road		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
317	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Dirk	Dirk	Safety and Security	Address noise, music boxes in Siebrits Street; Ida's Valley	Law enforcement to investigate noise complaints	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
318	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Dirk	Dirk	Safety and Security	Kids moving from Kreefgat and making noise and fighting in the Street	Law enforcement to investigate noise complaints	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
319	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Jennifer	Mayer	Roads, Transport and Stormwater	Address the stormwater problem at Davis Street, Donnevon Jober, Langeveld West in Ida's Valley	The issue was escalated to Mr Fullard, RTS Senior Manager	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
320	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Rubin	Arends	Roads, Transport and Stormwater	construction of parking embarkment at Maroela street house 75, Ida's Valley		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
321	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Lounoria	Hendricks	Roads, Transport and Stormwater	Construction of tarred sidewalks at Starking Road, Ida's Valley	Escalate to the Transport Planning Section. NMT request list	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
322	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Franscios	Williams	Safety and Security	Inspect the property owner who used the sidewalk for gardening at the corner of Starking Road (Oak Tree Village), Ida's Valley. Pedestrian movement is obstructed, forcing them to walk inside the road		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
323	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Franscios	Williams	Roads, Transport and Stormwater	Construction of a higher speed bump at Wilgerboom Street, Ida's Valley	The speed bump request has been escalated to the Traffic Manager	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
324	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Franscios	Williams	Roads, Transport and Stormwater	Installation of a traffic mirror is required for visibility at the bend of Wilgerboom street, Ida's Valley		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
325	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Rodney	April	Local Economic Development and Tourism	Investigate the validity of the permit to trade of Spaza Shop in Ida's Valley that was closed down by law enforcement before	The department requested the client to submit an email regarding the history of the Spaza Shop. This item will be referred to the Land Use Department.	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable

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326	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Rodney	April	Land Use Management and Building	Investigate the validity of the permit to trade of Spaza Shop in Ida's Valley that was closed down by law enforcement before		Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
327	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Marthinus	Robyn	Waste Management	Cleaning of the illegal dumping at the open space next to No. 77 Pekham Street, Ida's Valley		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
328	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Marthinus	Robyn	Property Management	Installation of fence at the open space next to No. 77 Pekham Street, Ida's Valley		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
329	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Marthinus	Robyn	Parks and Open Spaces	Cutting of grass and trees at the open space next to 77 Pekham Street, Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
330	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Gilmore	Abrahams	Housing Development	Provision of housing opportunities in Ida's Valley.	The Northern Extension is the only project that the client may qualify for, Ida's Valley is not going to have any new developments at this time.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
331	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Tahira	Adams	Housing Administration	Housing database waiting List query.	Checked waiting list application and saw that there is an application with both parties' names that was submitted. Advised client to visit the offices to remove their names from each other's applications.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
332	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Roderick	Wentzel	Housing Administration	Property ownership query. 57 Davy Street, Ida's Valley.	Explained to the client that the property reflects as a rental unit. He was advised to visit the office should he want more information on if the property will ever be transferred and registered as a private property.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
333	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Leandra	Hendricks	Waste Management	Provide clarity if the wheelie bins will get a tracker so that can be able to find it even someone's mark has been removed on it		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
334	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Leandra	Hendricks	Waste Management	Placement of skips in Ida's Valley as promised		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
335	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Marina	Abrahams	Income and Expenditure	Provision of assistance to apply for Indigent	forward the request to the Indigent office: Gail Jones, ext. 8579	Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable
336	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Simon	Slingers	Income and Expenditure	Unemployed, and can only afford to pay R1000,00 per month	An investigation was done discovered that clients' water consumption is high. The client confirmed that the toilet is leaking and that he will repair it.	Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable
337	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Francois	Williams	Safety and Security	Increase visibility of law enforcement, children of La Gratitude (Kreefgat) are creating chaos in Oak Tree village walking around with long knives		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
338	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Francois	Williams	Safety and Security	The response of Law enforcement is very late after a complaint is laid in Ida's Valley		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
339	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Francois	Williams	Safety and Security	Increase visibility of law enforcement especially in the evenings in Ida's Valley		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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340	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Roderick	Wentzel	Safety and Security	Thank you to Law enforcement for the good work and services delivered. Thank you for the good relationship that he has with the officials.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
341	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Simon	Slingers	Safety and Security	Monitoring sitting on the corner of Waveren Street, Ida's Valley, drinking and smoking in public, especially on weekends		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
342	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Simon	Slingers	Safety and Security	Monitoring of youth sitting with music boxes making loud music at Packham Street by the bridge and park; 4-way stop, Ida's Valley		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
343	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Lounora	Hendricks	Parks and Open Spaces	Installation of spikes, bobwire, panels and gates at the playpark in Johnson Street, Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
344	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Lounora	Hendricks	Parks and Open Spaces	Amend the closing and opening times of the playpark at Phine Street, Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
345	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Lounora	Hendricks	Parks and Open Spaces	Replace the swings of playpark at Phine Street, Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
346	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Lounora	Hendricks	Parks and Open Spaces	Residents do not want a open gym / not now in Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
347	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Lounora	Hendricks	Electrical Services	Maintenance of streetlights at 11 and 13 on Phine Street requires new street lights, street lights to shine onto the playpark in Ida's Valley		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
348	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Lounora	Hendricks	Recreation and Sport	Address misuse of alcohol, even though there is a signboard indicating no alcohol is allowed on the premises at Ida's Valley sportsfield		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
349	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Lounora	Hendricks	Recreation and Sport	Address littering at Ida's Valley sportsfield		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
350	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Lounora	Hendricks	Recreation and Sport	Implementation of strict access control during the day or a form of access pass during matches at Ida's Valley sportsfield		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
351	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Lounora	Hendricks	Cemeteries	Regular cleaning of Onder-Pappagaaiberg Cemetery especially the entrance		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
352	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Lounora	Hendricks	Cemeteries	Cutting of grass at Onder-Pappagaaiberg Cemetery		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
353	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Lounora	Hendricks	Cemeteries	Deployment of security to patrol at Onder-Pappagaaiberg Cemetery		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
354	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Williams	Williams	Electrical Services	Repairing the streetlight that is not working at 16 Overberg, Hillside Village, Ida's Valley		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
355	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Maghmoed	Karra	Housing Development	Identification of available land next to Oak Tree Village, Ida's Valley, for housing	It was explained that certain land in the area was also declared as Historical Terrain by professionals, which the community initially asked for, and now makes it impossible for the municipality to develop.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
356	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Maghmoed	Karra	Housing Development	What is the plan to address the housing backlog in Ida's Valley		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
357	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Maghmoed	Karra	Water Services	Maintenance of the pipe burst in Telana Street, Ida's Valley	The engineering study was done regarding the pipe issue in Telana Street, and the study will guide them regarding the housing project	Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable

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358	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Melissa	Hollenbach	Safety and Security	How far is the municipality with the installation of CCTV Cameras at Bloekom Avenue, Luckhoff Street, and Lindida and other areas in Ida's Valley		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
359	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Melissa	Hollenbach	Safety and Security	Indicate if all deployed Safety CCTV cameras are in good working order within the Ida's Valley areas		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
360	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Rodney	April	Safety and Security	Conduct an inspection for drug abuse, violence, and smuggling at the Somali Shop opposite house 21 Merton Street Road, Ida's Valley		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
361	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Rodney	April	Safety and Security	Increase visibility of law enforcement at the open spaces near the playparks in Hillside Village, Ida's Valley		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
362	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Roger	Benn	Recreation and Sport	Construction of a swimming pool in Ida's Valley		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable	
363	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	C	Apolis	Parks and Open Spaces	Installation of clearveu fence and small gate at the playpark at Pacam Street and Dorset Street, Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
364	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	C	Apolis	Parks and Open Spaces	Placement of play equipment like banshers and seesaws at the playpark at Pacam Street and Dorset Street, Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
365	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Francio	Williams	Parks and Open Spaces	Construction of a playpark at Oaktree Village, Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
366	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Marina	Abrahams	Electrical Services	Installation of more lighting at Talana playpark, Ida's Valley		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
367	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Marina	Abrahams	Parks and Open Spaces	Painting of play equipment at Talana playpark, Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
368	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Marina	Abrahams	Parks and Open Spaces	Report to Mr Abraham when come to do repairs and cutting of grass at Talana playpark, Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
369	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Marina	Abrahams	Parks and Open Spaces	Installation of new sign board and times must be from 7AM to 7PM at Talana playpark, Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
370	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Marina	Abrahams	Parks and Open Spaces	Removal of plants on the sidewalks in Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
371	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Simon	Slingers	Parks and Open Spaces	Installation of tear on the open space at Waveren Street, Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
372	Online Form	Ward 5	Cllr. Roy Van Rooyen	Ann	Horstmann	Spatial Planning	Ward Priority 1: Provide clarity on why Jonkershoek is part of Ward 5 (2) Comment: So many important questions to be asked and answered, and yet we double up on most and just fight a corner for Eon and his business		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable	
373	Online Form	Ward 5	Cllr. Roy Van Rooyen	Ann	Horstmann	Parks and Open Spaces	Ward Priority 2: Maintenance of open space, nature areas, and rivers in Ida's Valley Comment: This should be added to the school's program. It has 2 beautiful play areas that are never used. Gladly, the community marketplace is finally being utilised. Maybe do a morning exercise class there?		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
374	Online Form	Ward 5	Cllr. Roy Van Rooyen	Ann	Horstmann	Parks and Open Spaces	Ward Priority 2: Build a play park in Acasia Street, Oak Tree Village Comment: There is one unused play area		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	

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375	Online Form	Ward 5	Cllr. Roy Van Rooyen	Ann	Horstmann	Roads, Transport and Stormwater	Ward Priority 3: Road signs and sidewalks needed in Oaktree Village (new development) (2) Comment: Surely, road signs are something the development / developer must organise		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
376	Online Form	Ward 5	Cllr. Roy Van Rooyen	Ann	Horstmann	Roads, Transport and Stormwater	Ward Priority 3: Construct a "Drop and Go" / "Kiss and Ride" in front of Bruckner De Villiers Primary School next to Ida's Valley Sportsground Comment: This is part of the school's responsibility		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
377	Online Form	Ward 5	Cllr. Roy Van Rooyen	Ann	Horstmann	Waste Management	Ward Priority 3: Investigate alternative options for residents to dispose of general waste other than dumping in various areas in the ward Comment: Is there no municipal collection weekly?		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
378	Online Form	Ward 5	Cllr. Roy Van Rooyen	Ann	Horstmann	Safety and Security	Ward Priority 5: Monitoring of ashtray animals posing danger to livestock in the Jonkershoek area Comment: What does this even mean? Ashtray animals?		Director: Community and Protection Services	Directorate: Community and Protection Services	Community Development and Protection Services	Local	Not Applicable
379	Online Form	Ward 5	Cllr. Roy Van Rooyen	Ann	Horstmann	Safety and Security	The number of fires in the Ida's Valley area this year was terrible. Access to the areas around the dam needs to be monitored to stop this from happening next summer		Director: Community and Protection Services	Directorate: Community and Protection Services	Community Development and Protection Services	Local	Not Applicable
380	Online Form	Ward 5	Cllr. Roy Van Rooyen	Ilhaam	Pillay	Roads, Transport and Stormwater	Ward Priority 3: Installation of an additional speedhump in Moses Street in Ida's Valley Comment: No, we do not require additional speedhumps.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
381	Online Form	Ward 5	Cllr. Roy Van Rooyen	Ilhaam	Pillay	Roads, Transport and Stormwater	Ward Priority 3: Construct a "Drop and Go" / "Kiss and Ride" in front of Bruckner De Villiers Primary School next to Iaa's (Ida's) Valley Sportsground Comment: Where is Iaa's? Please ensure that a spell check is conducted before publishing for public comment.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
382	Online Form	Ward 5	Cllr. Roy Van Rooyen	Ilhaam	Pillay	Housing Development	Ward Priority 4: Identify land in Jonkershoek and Ida's Valley for future housing projects and development Comment: On the condition that the housing be reserved for residents of Ida's Valley and excludes farm owners.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
383	Online Form	Ward 5	Cllr. Roy Van Rooyen	Mario	Jansen	Local Economic Development and Tourism	Ward Priority 1: Future tourism hub together with Botmaskop Mountain. This will enable integration and social cohesion between wards 5, 6 and 7 Comment: This priority needs more motivation		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
384	Have Your Say	Ward 5	Cllr. Roy Van Rooyen	Louna	Hendricks	Parks and Open Spaces	Replacement of the fence at Johnson Street Playpark, Ida's Valley. Currently, there are holes in the residents' fence, allowing unauthorised access to the playpark		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
385	Have Your Say	Ward 5	Cllr. Roy Van Rooyen	Emile		Roads, Transport and Stormwater	Installation of a clearly marked pedestrian crossing at the entrance of Adendorf Street for learners walking along Bloekom Avenue, Ida's Valley. It has been observed that motorists do not always stop at the circle, creating a safety risk for these young pedestrians. A designated crossing and appropriate road signage would significantly enhance their safety		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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386	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Dirk	Booyesen	Property Management	Residing at Siebritz Close, No. 1 Oak Tree, Ida's Valley, Stellenbosch. Has a corner erf and wants to lease a portion of the road reserve to extend the erf for parking. Visitors currently have to park on the outside, which is unsafe.		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable	
387	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Magmoet	Reva	Property Management	Property management query regarding the dam close to the Hydro		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable	
388	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Pounora	Hendricks	Housing Development	Would like to know whether the properties will be transferred to the occupiers at Leopont matter-Knorhoek.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
389	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Simon	Slingers	Property Management	Requests an extension of his erf at Lindida / Newman Street. Previously applied in 2018 with Piet Smit, but the matter was never finalised.		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable	
390	IDP Open Day	Ward 5	Cllr. Roy Van Rooyen	Martinus	Roby	Property Management	Pachkam 74. Municipal property next to his property attracts anti-social activities. Two fires have occurred. Requests that the property be leased to him. Applied 3 years ago.		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable	
391	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Madelein	Hendricks	Roads, Transport and Stormwater	Levelling of the stormwater cover / lid of the MH is a tripping hazard and dangerous to children at Botmanskop No. 9, Ida's Valley	Depot Team (Road) to attend to the issue	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
392	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Peter	Gordons	Roads, Transport and Stormwater	Resealing or resurfacing the road at 8 Bakker Street, Ida's Valley	Road will be listed for visual assessment in the 2026/27 financial year	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
393	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Peter	Gordons	Local Economic Development and Tourism	Provision of more information regarding the Ida's Valley Market and what the costs entail. As they were requesting the following: R20 for maintenance, and R20 for chair and table	The LED Department made contact with my Eon Hendricks and enquired about the additional costs associated with the Ida's Valley Market held on a Friday and Saturday. He informed us that Ida's Valley established a small committee to manage the market that takes place on a Friday and Saturday. The additional money covers the following: Purchasing of cleaning materials to clean the facility; Car guards on a Friday and Saturday; and General cleaning and gardening of the facility during the market	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable	
394	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Sam	Block	Recreation and Sport	Inclusion in the usage of the Ida's Valley sportsfield – Celtic United are not afforded the opportunity to be part of the clubs utilising Ida's Valley		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable	
395	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Sam	Block	Recreation and Sport	Assistance with the servicing of the Jonkershoek soccer field with grass cutting and lines, etc		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable	
396	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Sam	Block	Safety and Security	Increase visibility of law enforcement during tournaments as the residents of Jonkershoek rents out the field to other teams when league games need to be played		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
397	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Sam	Block	Recreation and Sport	Provision of assistance with goal nets at Jonkershoek soccer field		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable	
398	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Sam	Block	Recreation and Sport	Provision of mobile toilets during matches, as there are no facilities available at Jonkershoek soccer field		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable	
399	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Rosey	Whinston	Housing Administration	Housing database waiting List query.	Client not on waiting list, advised client to visit the office to complete a form.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	

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400	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Dina	Sampson	Housing Development	Provision of housing opportunities in Ida's Valley.	The Northern Extension is the only project that the client may qualify for, Ida's Valley is not going to have any new developments at this time.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
401	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Owen	Bergstadt	Waste Management	Homeless people sort their waste at Sonneblom Street next to the garage, and later leave the area dirty		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
402	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Peter	Gordons	Income and Expenditure	Client does not qualify for indigent, but requested if there is any other rebate	The client was informed about the rate rebate for pensioners	Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable
403	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Martinus	Robyn	Area Cleaning	Cleaning of the illegal dumping along Krom River and Packham Street, Ida's Valley		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
404	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Martinus	Robyn	Safety and Security	Regular Law enforcement patrols along Krom River and Packham Street, Ida's Valley		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
405	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Roderick	Roderick	Roads, Transport and Stormwater	Regular cleaning of drain blockage at 69 Linda Drive, Ida's Valley	Customer Services contacted the Sewer Department, and this request has been resolved	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
406	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Lena	Moses	Land Use Management and Building	Client wants to know if she needs to provide building plans if she is the owner of the land and her daughter wants to build a new tech house on the property. The client indicated she is a pensioner and can't afford building plans		Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
407	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Owen	Bergstedt	Safety and Security	Removal of abandoned vehicles at Juffrenburg Road, Ida's Valley		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
408	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Owen	Bergstedt	Safety and Security	Removal of abandoned vehicles at Kahler Street, Ida's Valley		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
409	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Owen	Bergstedt	Roads, Transport and Stormwater	Construction of sufficient parking space for motorbikes in the CBD area within Stellenbosch town.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
410	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Peter	Gorden	Traffic Enforcement	Removal of the vehicles parking illegal in Front of their Church situated at Kahler Street(Volkskerk), Ida's Valley		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
411	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Peter	Gorden	Traffic Enforcement	Removal of the trailer parked next to number 58 or number 60 Kahler Street, Ida's Valley		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
412	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Peter	Gorden	Environmental Management	Pruning of trees at Botmanskop Rood 84-92		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
413	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Owen	Bergstedt	Waste Management	Removal of the dumped rubble at Hanhs Street and Mofferd Street, Ida's Valley		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
414	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Owen	Bergstedt	Parks and Open Spaces	Removal of thorns at Bloekomlaan Street near Sportfield in Ida's Valley		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
415	Online Form	Ward 6	Cllr. Nateshia Mcombring	Kelvin A	Kelvin A	Safety and Security	Start legal process against the owner of the delepated house, 30 Hahn Street, Ida's Valley, as the abandoned house attracts criminal elements. Property needs to be fenced in and secured as per the relevant bylaw for abandoned properties. Legal action needs to be taken against the owner to force compliance with the law.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
416	Online Form	Ward 6	Cllr. Nateshia Mcombring	Kelvin A	Kelvin A	Safety and Security	CCTV Camera installation at the corner of Bloekom Avenue and Hahn Street, as this is a crime hot spot where criminal elements gather and operate from (Broken Palace and the Spaza Shop at 35 Bloekom Avenue).		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
417	Online Form	Ward 6	Cllr. Nateshia Mcombring	Kelvin A	Kelvin A	Roads, Transport and Stormwater	Installing a raised intersection in Bloekom Avenue between the two entrances of Ida's Valley Sportsgrounds, as this section is used by drivers to accelerate at high speed up Bloekom Avenue, causing huge noise from accelerating, braking and spinning of wheels. I recommend Hahn Street and Bloekom Avenue.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
418	Online Form	Ward 6	Cllr. Nateshia Mcombring	Kelvin A	Kelvin A	Roads, Transport and Stormwater	Social assistance from the municipality to occupiers at 33 Hahn Street, as they have no power or water, and it is creating a sanitation problem for the surrounding neighbours, as the property has 9 adults and 4 children in 3 backyard dwellings, not being able to use the one toilet on the property, which is broken. The sewer line is also blocked, and the people can't afford repairs, creating a serious health hazard as the property is overflowing with sewage, causing a huge stench and cockroach infestation. Due to the huge stench and health risk, the municipality must undertake to open the blocked sewage line and restore partial water to this toilet. Added steps could include sanitation of the property to alleviate the stench.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
419	Online Form	Ward 6	Cllr. Nateshia Mcombring	Kelvin A	Kelvin A	Roads, Transport and Stormwater	Installation of a mini circle at Bloekom Avenue and Rustenburg Road and the integration or upgrade of Lelie Street and Rustenberg Rd to eliminate the blind spot as you turn right into Lelie Street, caused by the brick wall of the property on the corner of the two streets intersecting.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
420	Online Form	Ward 6	Cllr. Nateshia Mcombring	Kelvin A	Kelvin A	Roads, Transport and Stormwater	Upgrade the Rustenburg Road behind Ida's Valley Primary School with parking bays to allow an alternative pick up and drop off point and better access to the school from Rustenburg Rd.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
421	Online Form	Ward 6	Cllr. Nateshia Mcombring	Kelvin A	Kelvin A	Recreation and Sport	Construction of a swimming pool on Ida's Valley Sportsgrounds or next to Ida's Valley Library.		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
422	Online Form	Ward 6	Cllr. Nateshia Mcombring	Kelvin A	Kelvin A	Information and Communication Technology (ICT)	Additional points for free WIFI in more areas of Ida's Valley.		Director: Corporate Services	Department: Information Communications Technology (ICT)	Corporate Services	Local	Not Applicable
423	Online Form	Ward 6	Cllr. Nateshia Mcombring	Kelvin A	Kelvin A	Safety and Security	The establishment of a dedicated noise abatement and disturbing noise enforcement unit on a 24-hour basis. The TRU unit is not an effective noise enforcement unit and is not dedicated to addressing the noise coming from private residences. They are a stop-and-go method that does not resolve the disturbing noise nuisances.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
424	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Safety and Security	Ward Priority 1: Installation of a Closed-Circuit Camera on Old Helshoogte Park Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
425	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Safety and Security	Ward Priority 1: Installation of a Closed-Circuit Camera at the Main Road 5 (Traffic lights on the corner of Helshoogte Road and R44) Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
426	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Safety and Security	Ward Priority 1: New camera installation on the corner of Rustenburg Road and Sonnebloem Street Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
427	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Safety and Security	Ward Priority 1: Use of the building at the Community Market as a Satellite Police Station Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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428	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Safety and Security	Ward Priority 1: More visibility and regular patrols of Police and Law Enforcement officials on all roads, Sports Grounds and farms in the ward. If the budget allows use Neighbourhoods Watches and pay them a stipend. Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
429	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Electrical Services	Ward Priority 1: Cleaning and fencing (Clearview or Betafence) of all electricity boxes in the ward. Hotspots: In front of Ida's Valley Primary School in Bloekom Avenue; The substation is between Helshoogte Road and Old Helshoogte Road near the Open Air Gym; in front of the Madrasa in Protea Street and on the corner of Kahler Street; in front of the Ballet School in Rustenburg Road near Halima Lodge; on the corner of Ou Helshoogte Road and Hanh Street; on the corner of Ou Helshoogte Road and Weber Street; and in front of and opposite the AME Church in Ou Helshoogte Road near the Open Air Gym. The rest will follow as the budget allows Comment: Rating 5		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
430	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Roads, Transport and Stormwater	Ward Priority 1: Installation of a traffic mirror in front of Rusten house in Rustenburg Road and the house opposite the open-air gym on the corner of Kahler Street and Sonneblom Street Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
431	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Environmental Management	Ward Priority 1: Regular pruning of trees hanging over electricity wires in the roads in Ward 6 as the need required Comment: Rating 5		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
432	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Roads, Transport and Stormwater	Ward Priority 2: Request traffic lights on the turn-off from Kromme Rhee Road in the direction of Koelenhoff and turn-off from Elsenburg (near Kanonkop) Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
433	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Roads, Transport and Stormwater	Ward Priority 2: Pedestrian crossing between Nietvoorbij and Timerlea Farm on R44 Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
434	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Roads, Transport and Stormwater	Ward Priority 2: A pedestrian Traffic light on Helshoogte Road near Spar in the direction of The Safe House, Stellenbosch Primary and Stellenbosch High School / Footbridge in Helshoogte Road for people to utilise when going to Spar instead of crossing the Main Road (Helshoogte Road) Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
435	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Roads, Transport and Stormwater	Ward Priority 2: Pedestrian crossing between Remhoogte and Lavinir on the R44 Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
436	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Roads, Transport and Stormwater	Ward Priority 2: Warning sign board indicating people are crossing the R44 near the second entrance of Cloetesville near Nietvoorbij and Timerlea Farm (Blue Jay)in the direction of Klapmuts Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
437	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Roads, Transport and Stormwater	Ward Priority 2: Warning sign boards indicate pupils are crossing the R44 on both sides near Remhoogte and Lavinir Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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438	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Roads, Transport and Stormwater	Ward Priority 2: Replacement of current outdated sewerage pumps in Luckhoff Street and Baker Street. As well in the following streets if required: Moffat Street Hahn Street, Weber Street, Tindall Street, Juffenburg Street, Kahler Street, Rustenburg Road, Erasmusmith Street, Desch Street, Lelie Street, Sonnebloem Street, Old, Helshoogte Road, Botmanskop Road, Speler Street, Dahlia Street, Protea Road and Bloekom Avenue Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
439	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Local Economic Development and Tourism	Ward Priority 3: Budget for the Waterproof covers for Ida's Valley Community Market to allow residents to use the facility as a hall and through all weather conditions Comment: Rating 3		Director: Planning and Economic Development	Department: Development Planning	Infrastructure Services	Local	Not Applicable
440	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Education	Ward Priority 4: Support and funding for Skills Development (Arts and Crafts) / Reading / Mathematics / Science and other Soft Skills Programmes through the Operational Budget of Ward Allocation (First Aid and Learners Licence Training) Comment: Rating 3		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Education Department
441	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Health	Ward Priority 4: Conduct a Need and Cost Analysis for a Frail Care Centre in WCO24 Comment: Rating 3		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Western Cape Mobility Department
442	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Recreation and Sport	Ward Priority 5: Tar the entrances of the Ida's Valley Sport Grounds Comment: Rating 4		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
443	Online Form	Ward 6	Cllr. Nateshia Mcombring	Cabels	Cabels	Recreation and Sport	Ward Priority 5: Upgrade seating in the stadium with recycling chairs or wooden panels Comment: Rating 4		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
444	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Safety and Security	Installation of a Closed-Circuit Camera on Old Helshoogte Park in Old Helshoogte Road		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
445	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Safety and Security	Installation of an LPR Camera at the Main Road 5 (Traffic lights on the corner of Helshoogte Road and R44)		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
446	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Safety and Security	New camara installation on the corner of Rustenburg Road and Sonnebloem Street		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
447	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Safety and Security	Utilisation of the building at the Community Market as a Satellite Police Station		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
448	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Electrical Services	Cleaning and fencing (Clearview of Betafence) of all the electricity boxes in the ward		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
449	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Safety and Security	Increase visibility and regular patrols of the Police and Law Enforcement officials on all roads, the Sportsground, and farms in the area		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
450	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Electrical Services	Regular pruning of tress hanging over electricity wires in the roads of Ward 6, as the need requires		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
451	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Environmental Management	Removal of the trees between the back of No 86 to 94 in Botmanskop Road and Helshoogte Road		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
452	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Water Services	Conduct a need and cost analysis for fencing off with clear fencing the area near the big tree next to the Water Reservoir between Dahlia Street and Helshoogte Road		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable

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453	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Construction of pavements or sidewalks for Weber Street, Erasmussmith Street, Bakker Street, Botmanskop Road, Dahlia Street and Speler Street		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
454	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Tarring of the public parking area next to Ida's Valley Library and the Ward Office		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
455	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Upgrading and resealing of roads and potholes as required in the ward		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
456	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Upgrading and replacement of sewer reticulation in Rustenburg Road and other roads if needed		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
457	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Electrical Services	Replacement of current over electrical wires with under ground electrical wires		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
458	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Environmental Management	More regular basis cutting of the grass on the parks and on all pavements in Ward 6. As well as on Helshoogte Road and R44. Not only the 6-week cycle as currently implemented for the Main Roads	The section does not have the resources to change the 6-week grass cutting cycle.	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
459	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Request traffic lights on the turn-off from Kromme Rhee Road in the direction of Koelenhof and the turn-off from Elsenburg (near Kanonkop). Follow up with the Province Government on the status		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
460	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Erect a warning sign board indicating pupils/people crossing the R44 near the second entrance of Cloetesville near Nietvoorbij in the direction of Klapmuts. Follow up with the Province Government on the status		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
461	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Erect a warning sign board indicating pupils/people crossing the R44 near Timerlea Farm (Blue Jay) in the direction of town. Follow up with the Provincial Government on the status		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
462	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Erect a warning sign board indicating pupils/people crossing the R44 on both sides near Remhoogte and Lavinir. Follow up with the Province Government on the status		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
463	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Installation of a pedestrian traffic light on Helshoogte Road near Spar in the direction of Stellenbosch Primary and High School. Follow up with the Province Government on the status		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
464	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Construct a parking embayment in front of the Old Apostolic Church in Luckhoff Street to help ease the parking problem of dropping off and picking up pupils of the nearby schools. Please note no evidence of a parking embayment		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
465	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Construct a parking embayment in front of the New Apostolic Church on Hahn Street. During big services, the road is too narrow for other road users to use it		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
466	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Paint the bus shelters in the ward which is covered by graffiti		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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467	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Regular cleaning of the drains of all roads in the ward to prevent overflowing during rainy conditions and challenges during the warmer seasons		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
468	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Investigate and possibly remove sewage systems in Luckhoff Street (Nos. 19 and 23, and St. Joseph Pre-School), Kahler Street (No. 19), Juffenburg Road, and Bakker Street (No. 42), as well as other properties in the ward experiencing similar challenges.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
469	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Electrical Services	Regular maintenance and repairs of all streetlights in Ward 6		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
470	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Roads, Transport and Stormwater	Installation of a traffic mirror in front of Rustenburg House on Rustenburg Road to address the parking challenges of the ballet parents, etc. Please note that there was not one installed		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
471	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Local Economic Development and Tourism	Request a building plan with the correct land use approval for waterproof covers for the Community Market to allow residents to use the facility as a hall regardless of all weather conditions		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
472	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Local Economic Development and Tourism	Set and charge a reasonable price for a permit to use the Community for Tourism / Running / Cycling / Walking programs		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
473	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Local Economic Development and Tourism	Set and charge a reasonable price for a permit to use the Community for Skills Development (Arts and Crafts), Reading and other Informal Sport Codes (Chess, Dominoes, etc.)		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
474	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Recreation and Sport	Replacement of the vibrance wall with a solid wall on the side of Bloekomlaan Avenue and at the back of the Sport Grounds	A Clearvu fence was installed and prove to be successful with entrance control to the facility.	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
475	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Recreation and Sport	Conduct a feasibility study for the planning of a new rugby clubhouse	The rugby clubhouse is condemned due to storm damage. The building will be demolished in the financial year 2025/26	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
476	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Recreation and Sport	Conduct regular maintenance of the facilities of the sportsfield in Ida's Valley	Maintenance forms part of an annual maintenance plan	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
477	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Recreation and Sport	Tar the entrances of Ida's Valley Sportsground	Budget and focus are currently on the upgrading of the new floodlights	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
478	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Recreation and Sport	Upgrade seating in the stadium with recycled chairs or wooden panels.	Budget and focus are currently on the upgrading of the new floodlights	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
479	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Recreation and Sport	Upgrade of the BMX Track and clear-view fencing around it	Budget and focus are currently on the upgrading of the new floodlights	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
480	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Recreation and Sport	Purchase of BMX Bicycles	Ward councillor to budget and procure this on the sport equipment tender	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
481	Email	Ward 6	Cllr. Nateshia Mcombring	Nateshia	Mcombring	Recreation and Sport	Request first aid equipment set and a stretcher for the following sports: soccer, rugby and netball	Ward councillor to budget and procure this on procurement needs.	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
482	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Peter	Gordon	Income and Expenditure	Provision of information on the rates rebate. Audit on municipal properties. Update on Flying Clu and Mountain Breeze		Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable
483	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Peter	Gordon	Property Management	Update on Flying Clu and Mountain Breeze		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
484	IDP Open Day	Ward 6	Cllr. Nateshia Mcombring	Owen	Bergstedt	Income and Expenditure	Received an account for his vacant property Botmasskop 370 for grass cutting. Was not informed prior that grass would be cut and he will be billed. Sent two letters to the Chief of the fire brigade and requested MM to respond. Received no feedback.		Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable
485	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Henk	Turkstra	Roads, Transport and Stormwater	Installation of a red line on the road at Van der Stel Street because there is not enough space for other vehicles to pass when other vehicles are parked on the road, and it is very dangerous because this can cause accidents		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
486	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Liela	Groenewald	Spatial Planning	Provision of clarity about Urban Edge		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
487	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Liela	Groenewald	Roads, Transport and Stormwater	Implementation of interventions to address traffic congestion in Stellenbosch CBD		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
488	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Albrecht	Ganz	Parks and Open Spaces	Approve permission to residents around Lanzerac Playpark to upgrade the playpark, as they have the capital	The client was requested to write a formal request letter to the Department, Community Services, providing detailed information on what they request and how they want to get involved in the upgrading of the play park.	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
489	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Albrecht	Ganz	Parks and Open Spaces	Installation of a few play items, beautifying the playpark and maintenance of Lanzerac Playpark		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
490	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	RC	de Kock	Parks and Open Spaces	Cutting of grass at Martinson Street, Unie Park	Grass has been cut by the Parks department on 15 April 2026	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
491	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	RC	de Kock	Area Cleaning	Regular cleaning of the sidewalk at Martinson Street, Unie Park		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
492	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Come	Schriek	Recreation and Sport	Address how the municipality intends to provide for the 19 sporting codes and their members displaced from the Van der Stel Sport Complex. Clarify how losing the prime sporting location best serves the community		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
493	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Come	Schriek	Recreation and Sport	Require SFC to include provision for community sporting use, accommodating all current codes where possible in its development plans at Van der Stel Sport Facility, and those plans should be publicly advertised and open to objection before they are approved		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
494	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Come	Schriek	Recreation and Sport	Explain how it justifies spending approximately R23-27 million per year of ratepayer money on a Van der Stel Sport Facility that has been handed to a private football club for R395,000 over 30 years, with no guaranteed public access in return	R23 – 27 million will be invested by the tenderer into the Sport Facility. The plans have not yet been finalised or completed	Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
495	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Come	Schriek	Roads, Transport and Stormwater	Commission an independent traffic impact assessment for the R44 corridor before any development proceeds, given that a 5,000-seat stadium and a 200-learner residential school will generate significant additional traffic in an area that is already under pressure		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
496	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Lutjeharms	Lutjeharms	Traffic Enforcement	Enforcement of by-laws for minibuses disregard of Red robots and road signs	Traffic Services has been attending to these moving violations complaints. Due to the vast geographical area and diverse road network within the municipal jurisdiction, Traffic Services is required to deploy resources across multiple locations. As a result, enforcement and monitoring at specific locations, including those identified as high-risk, are conducted on an ad hoc basis, informed by operational capacity and available resources.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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497	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Lutjeharms	Lutjeharms	Traffic Enforcement	Enforcement of by-laws for cyclists, ignoring road safety rules	Cyclists' behaviour is a matter of road safety education and awareness, and we are having these awareness sessions all over the municipality	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
498	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Lutjeharms	Lutjeharms	Traffic Enforcement	Enforcement of by-laws for over speeding at Jonkershoek is not helped by the predictable locations of speed cameras	Traffic Services will try to rotate these speed enforcement locations	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
499	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Karin	Coetsee	Traffic Enforcement	Enforcement of by-laws for the growing trend of bad driver behaviour on R44 in the main: R44 and Saffraan; R44 and M12; R44 and Alexander; R44 and Merriman; and R44 and Bird Street	Traffic Services has been attending to this complaint. Due to the vast geographical area and diverse road network within the municipal jurisdiction, Traffic Services is required to deploy resources across multiple locations. As a result, enforcement and monitoring at specific locations, including those identified as high-risk, are conducted on an ad hoc basis, informed by operational capacity and available resources	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
500	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Rudolph	De Kock	Roads, Transport and Stormwater	Installation of sufficient signage on Jonkershoek Road		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
501	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Raymond	Loffie-Eaton	Environmental Management	Regular cleaning of the pathway around the outside of Jan Marias Nature Reserve		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
502	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Amanda	Grobbelaar	Roads, Transport and Stormwater	Installation of a raised intersection at the stop of Lourensz Rd and Brandwacht Rd, Dalsig		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
503	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Ronelle	Lutjeharms	Roads, Transport and Stormwater	Repairing of the dam Wall that burst at Rozendal, omega street	It was explained that the municipality does not participate in dam building, therefore, the province is the correct government sphere	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
504	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Ronelle	Lutjeharms	Environmental Management	Provision of feedback after an emergency meeting was held with the Community Services department		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
505	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Baren	Smit	Land Use Management and Building	Distribution of a formal certificate, or what procedures should be followed to get access to the formal certificate for an occupation course received from the Building department	Mr Carstens explained to the client that the municipality only deals with representatives appointed by the client as per the building plans application. Mr Carstens is to follow up with the client.	Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
506	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Rudolph	de kock	Roads, Transport and Stormwater	Removal of the old post buses from the Post Office (SAPO) at the corner of the street in the CBD		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
507	Have Your Say	Ward 7	Cllr. Annemarie Ferns	Dawid	Botha	Roads, Transport and Stormwater	Narrowing of road with a separate two-way bicycle facility (4m wide class 3) on the southern side between Omega Street and Simonsberg Road, including gateways and sidewalk on the northern side		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
508	Have Your Say	Ward 7	Cllr. Annemarie Ferns	Petrusa	Oosthuizen	Area Cleaning	Regula cleaning around the reservoir at Rozendal Street, Stellenbosch		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
509	Have Your Say	Ward 7	Cllr. Annemarie Ferns	Petrusa	Oosthuizen	Roads, Transport and Stormwater	Rehabilitation required after construction at Rozendal Street, Stellenbosch		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
510	Have Your Say	Ward 7	Cllr. Annemarie Ferns	Petrusa	Oosthuizen	Roads, Transport and Stormwater	Remove 2 pipes that are lying around at Rozendal Street, Stellenbosch		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
511	Have Your Say	Ward 7	Cllr. Annemarie Ferns	Petrusa	Oosthuizen	Environmental Management	Pruning of the tree branches hanging (water and Paul Sauer Street) in Rozendal Street, Stellenbosch		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
512	Have Your Say	Ward 7	Cllr. Annemarie Ferns	Raymond	Loffie-Eaton	Roads, Transport and Stormwater	Introduction of a bus service (mid-size) transporting passengers from and back – Ward 7 suburbs to the CBD on an hourly timetable at an affordable price rate. Route: Plein Street to van Riebeeck Van der Stel Street to Jonkershoek Road Martinson Street to Provinsie Street Martinson Street to Schoongesicht Street Cluver Road to Merriman Street Bird Street to Plein Street		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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513	Have Your Say	Ward 7	Cllr. Annemarie Ferns	Raymond	Loffie-Eaton	Roads, Transport and Stormwater	Repairing the laterite footpath on the northern side of Jan Marais Park, Marais Street and Merriman Street. Replace the laterite with a finer material that provides a better surface. It is unsafe for joggers to jog on the very busy street		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
514	Have Your Say	Ward 7	Cllr. Annemarie Ferns	Raymond	Loffie-Eaton	Waste Management	Placement of rubbish bins at the parking area in Martinson Street (next to Eco Centre – Jan Marais Park)		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
515	Have Your Say	Ward 7	Cllr. Annemarie Ferns	Raymond	Loffie-Eaton	Area Cleaning	Cleaning of th area outside fence of Jan Marais Park weekly		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
516	Have Your Say	Ward 7	Cllr. Annemarie Ferns	Raymond	Loffie-Eaton	Roads, Transport and Stormwater	Removal or reduction of the island at the intersection of Merriman Avenue and Du Toit Street to allow a third lane for vehicles that want to turn left out of Merriman into Du Toit Street		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
517	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Rudolph	de Kock	Roads, Transport and Stormwater	Improvement of inbound Line marking at R44 / Van Rheede , Stellenbosch	The department will improve the line marking at R44 / Van Rheede by 31 May 2026	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
518	IDP Open Day	Ward 7	Cllr. Annemarie Ferns	Rudolph	de Kock	Roads, Transport and Stormwater	Continue the construction of sidewalk at Morkel Straat and Spar	The department will add sidewalk suggestions to next year's implementation plan	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
519	IDP Open Day	Ward 8	Cllr. Tamryn Kumm	Sias	Mostert	Local Economic Development and Tourism	Provision of a venue to sell their fresh produce and arts and crafts in Stellenbosch CBD	The Department informed them that there is no available space. Any available space needs to go through Public Participation and follow a transparent process. Possible Market access could be at the Festival of Lights at the Festive Market and Festival of Lights Market	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
520	IDP Open Day	Ward 9	Cllr. Isabelle De Taillefer	Gustav	Lindoor	Local Economic Development and Tourism	Provision of information on the following processes: Mobile Food Truck application; Spaza Shop application process; and Business License application process	The Economic Development and Tourism office will email all the relevant information.	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
521	IDP Open Day	Ward 9	Cllr. Isabelle De Taillefer	Pieter	Venter	Roads, Transport and Stormwater	Provision of municipality's future development plans, particularly how we intend to address parking shortages and road congestion in Stellenbosch		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
522	Email	Ward 9	Cllr. Isabelle De Taillefer	Teddy	Hall	Roads, Transport and Stormwater	Transport Proposals: Park-and-Ride, Buses, and Pedestrian Zones - Proposal: Park-and-ride lots at each town entrance: Establish secure parking lots at the main access roads into Stellenbosch (for example, Groeneweide Road, Papegaaiberg/R44, Brandwacht, etc.) and provide shuttle services for commuters or students to the CBD. This "parking-in-a-circle" concept was already recommended in local planning (a heritage workshop noted ideas for parking around the town, with buses connecting to the centre, see centrestellenboschheritage.co.za). Implementing these peripheral lots will intercept cars before they enter the historic core		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
523	Email	Ward 9	Cllr. Isabelle De Taillefer	Teddy	Hall	Roads, Transport and Stormwater	Dedicated bus parking on the Braak (court side): Coach buses, taxis and shuttles should not wind through narrow Dorp Street. Instead, a staging area can exist on the Braak's side near the Magistrate's Court. Tourist buses could park there, and people can walk into town. (In fact, a local study observed that "buses driving around the Braak are not seen as a good idea" (See stellenboschheritage.co.za). underscoring the need to keep big vehicles at the perimeter.) By routing buses to the Braak area, we free up space in the CBD and reduce congestion.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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524	Email	Ward 9	Cllr. Isabelle De Taillefer	Teddy	Hall	Roads, Transport and Stormwater	Pedestrianise the town centre: Gradually restrict private car access on Andringa and Church Street, and on adjoining core roads, to turn the centre into a pedestrian-friendly zone. This plan aligns with the SDF's "car-free living" goal, which aims to have at least half of urban activities within a short walk of homes. With safer sidewalks, widened crossings and more trees, people will be encouraged to walk or cycle for errands. Enhancing bicycle paths (for example, along Park and Plein Streets) will also improve townwide connectivity without adding cars.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
525	Email	Ward 9	Cllr. Isabelle De Taillefer	Teddy	Hall	Spatial Planning	<p>Urge the Municipality to honour the Adam Tas Corridor (ATC) vision as it finalises the new IDP. The official ATC planning documents describe the Corridor as "an integrated urban development corridor that is liveable, safe, resource-efficient, socially integrated, and economically inclusive". In practice, this means focusing on mixed-use, higher-density neighbourhoods served by efficient transit.</p> <p>Indeed, the ATC spans 375 hectares of currently under-used land with plans for roughly 13,500 new homes for students, workers and lower-income households, coupled with "enhanced public transport" (see stias.ac.za). In short, the ATC embodies best-practice urbanism for Stellenbosch. Respectfully request that these principles guide all IDP decisions – equitable, transit-oriented growth – rather than by short-term gain from sprawl.</p>		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
526	Email	Ward 9	Cllr. Isabelle De Taillefer	Teddy	Hall	Spatial Planning	Development Outside the Urban Edge and Congestion: Citizens are alarmed that new housing developments are being approved far beyond the designated urban edge, in low-density layouts with no nearby bus or rail service. As the Stellenbosch Spatial Development Framework (SDF) warns, "distant suburbs are almost entirely reliant on private motor vehicles" and their expansion "has an important role to play in increasing traffic congestion" (see Stellenbosch Municipality Spatial Development Framework). This congestion rings true in Ward 9, where far-flung estates force residents into cars for every trip. The SDF explicitly advises the opposite approach: "allow higher density developments within town limits" and "enforce a strict urban edge" to stop wasteful sprawl. We must heed that advice. Keeping new growth compact, oriented to existing towns and transit routes, will relieve pressure on roads, water, and other infrastructure.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable

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527	Email	Ward 9	Cllr. Isabelle De Taillefer	Teddy	Hall	Roads, Transport and Stormwater	Development Outside the Urban Edge and Congestion: Traffic congestion is already our biggest problem. The SDF notes that congestion has risen sharply in recent years and calls for a significant modal shift: "a combination of non-motorised transport and public transport facilities is suggested... ensuring at least 50% of activities are found in an urban area within 1 km of residential areas". In other words, daily needs (work, school, shopping) should be accessible on foot, by bike, or by bus. Yet today the CBD of Stellenbosch is gridlocked for hours each weekday, especially when university terms are in session. This situation is unsustainable. The IDP must integrate the transport components of the ATC plan – including new bus routes and bike lanes – so that people can live here without relying on driving. Building sidewalks, cycle paths, and a good bus network is not an optional luxury but a necessity to restore mobility and quality of life.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
528	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Maghmoed	Kara	Parks and Open Spaces	Repairing of the playpark area in Lapland		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
529	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Maghmoed	Kara	Housing Administration	Installation of a higher fencing at Lapland	Lapland Fencing-Barbed wire on existing fencing to increase height	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
530	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Maghmoed	Kara	Housing Administration	Deployment of security at access gates to manage access control at Lapland gate		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
531	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Maghmoed	Kara	Housing Administration	Contractors that is working at the flat leave construction rubble like tiles and broken bathtubs at the Lavanda Aurora flat		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
532	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Maghmoed	Kara	Water Services	Installation of a new sewer line in Lapland because of continuous blockages		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
533	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Maghmoed	Kara	Roads, Transport and Stormwater	Repair potholes at Jan Cillers Rd		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
534	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Maghmoed	Kara	Waste Management	Placement of street bins around Lapland		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
535	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Rozette	Du Toit	Safety and Security	Increase visibility of law enforcement to conduct patrols over the weekends in the Lavanda and La Colline Flats area	All complaints need to be reported to the control room.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
536	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Bettie	Nieuwoudt	Local Economic Development and Tourism	Implementation of partnership with Stellcare on EPWP in order to better coordinate the EPWP function in Stellenbosch	Department to set up a meeting with Ms Nieuwoudt to discuss a possible partnership on the EPWP programme.	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
537	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Bettie	Nieuwoudt	Local Economic Development and Tourism	Stellcare is currently leasing municipal land for beekeeping purposes. However, there is insufficient food for the bees on the leased land or in its immediate vicinity. As a result of this lack of available food, Stellcare is in the process of relocating the hives to an alternative site	A meeting will be scheduled with Stellcare to discuss the lease agreement and determine a way forward.	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
538	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Bettie	Nieuwoudt	Community Development	Request that NORATYRES ECD be extended to accommodate 1500 children into a Centre for Cloeteville that can assist with child development and after care. The centre should function as an additional leg that will requires a bigger and independent GIA funding		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
539	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Bettie	Nieuwoudt	Community Development	The complainant was also unhappy that the NORATYRES ECD was penalised a lot of money for fire certificates and building plans. This challenge resulted them to be non-compliant for funding as still awaiting building plans for ECD Jessie		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable

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540	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Bettie	Nieuwoudt	Community Development	Funds must stop being given to illegal ECDs and instead be given to established NPO's. It is unfair that Stelcare was rejected for GIA funding due to DSD NPO system being delayed and an error that did not upload documents on their system. She will sort her current non-compliance status		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
541	IDP Open Day	Ward 10	Cllr. Rozette Du Toit	Janap	Sampson	Roads, Transport and Stormwater	Construction of a new road intersection at La Colline road (permanent road closure) and Dr Malan road, close to AF Louw School		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
542	Email	Ward 10	Cllr. Rozette Du Toit	Nick	Furness	Roads, Transport and Stormwater	New road widening: Koelenhof Road (MR174) (R304) / Welgevonden Road to Adam Tas Road (MR27) (R44) / Bird Street Intersection - Stellenbosch Plan Description Final Conceptual Layout Phase 1: Proposal for a formal public meeting before any alterations begin so as to give all the public affected an opportunity to offer input.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
543	Email	Ward 10	Cllr. Rozette Du Toit	Nick	Furness	Spatial Planning	New road widening: Koelenhof Road (MR174) (R304) / Welgevonden Road to Adam Tas Road (MR27) (R44) / Bird Street Intersection - Stellenbosch Plan Description Final Conceptual Layout Phase 1: Proposal for a formal public meeting before any alterations begin so as to give all the public affected an opportunity to offer input.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
544	Email	Ward 10	Cllr. Rozette Du Toit	Nick	Furness	Roads, Transport and Stormwater	New road widening: Koelenhof Road (MR174) (R304) / Welgevonden Road to Adam Tas Road (MR27) (R44) / Bird Street Intersection - Stellenbosch Plan Description Final Conceptual Layout Phase 1: Objection to the proposed widening of the various sections of Bird Street and adjacent road		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
545	Email	Ward 10	Cllr. Rozette Du Toit	Nick	Furness	Spatial Planning	New road widening: Koelenhof Road (MR174) (R304) / Welgevonden Road to Adam Tas Road (MR27) (R44) / Bird Street Intersection - Stellenbosch Plan Description Final Conceptual Layout Phase 1: Objection to the proposed widening of the various sections of Bird Street and adjacent road		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
546	Annual Report Oversight Meeting	Ward 10	Cllr. Rozette Du Toit	Esmerelda	van der Ross	Access to Basic Services	The biggest problem is the collaboration between the municipality and the municipality when there are complaints. If there is a complaint, it is never addressed, or it never takes place. It is a result of the residents, their geysers, the residents, their tiles, their crates that rot in their places, cranes that are broken, pipes that leak (Lapland / Lavanda / Arora Municipal Flats)		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
547	Annual Report Oversight Meeting	Ward 10	Cllr. Rozette Du Toit	Esmerelda	van der Ross	Access to Basic Services	And the biggest problem is behind Aurora, where there is a plague of cats, there is a plague of mosquitoes, and rats. And it is behind the river. And on the corner at 101, there is a hole. No maintenance is being attended to.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
548	Annual Report Oversight Meeting	Ward 10	Cllr. Rozette Du Toit	Esmerelda	van der Ross	Safety and Security	High Crime – Community safety needs to patrol more at the municipal flats and no efficient turn around time		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
549	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Karin	Annalize	Environmental Management	Pruning and clearing of vegetation and trees on the reserve sidewalk at the corner of Flamingo and Bokmakierie Street, Onder-Pappegaaiberg		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
550	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Karin	Annalize	Safety and Security	Installation security cameras at Onder-Pappegaaiberg Cemetery		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
551	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Karin	Annalize	Cemeteries	Address illegal cutting and stiling of poles at Onder-Pappegaaiberg Cemetery		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
552	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Karin	Annalize	Parks and Open Spaces	Replace signboards at Oude-Libertas, as its too big		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
553	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Karin	Annalize	Safety and Security	Change the patrol times of the visible Law Enforcement officers, who operate the quad bikes at Onder-Pappegaaiberg		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
554	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Karin	Annalize	Environmental Management	Remove tree branches at Trim Park, Onder-Pappegaaiberg		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
555	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Karin	Annalize	Environmental Management	Replace panels that were removed in Onder-Pappegaaiberg Nature reserve, above cemetery		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
556	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Karin	Annalize	Environmental Management	Removal of the existing beefwood trees along Devon Valley Road in Onder-Pappegaaiberg		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
557	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Flip	Liebenberg	Traffic Enforcement	Addressing of bad driving behaviour during peak hour traffic on R44(Adam Tas) between 06:30 and 08:30 is a concern.	Traffic Services has been attending to this complaint. Due to the vast geographical area and diverse road network within the municipal jurisdiction, Traffic Services is required to deploy resources across multiple locations. As a result, enforcement and monitoring at specific locations, including those identified as high-risk, are conducted on an ad hoc basis, informed by operational capacity and available resources	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
558	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Flip	Liebenberg	Traffic Enforcement	Tow Trucks parked on the verge near Alexander Road	Traffic Officers get dispatched to remove these tow trucks when these complaints are received	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
559	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Kruger	Kruger	Waste Management	Regular cleaning of Waste Pickers illegally dumping along Adam Tas Rd and above the old shooting range, Onder Pappagaaios		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
560	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Kruger	Kruger	Waste Management	Regular cleaning of the 'vlei' in Onder Pappagaaios		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
561	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Karen	Coetzee	Environmental Management	Customer would like to know if the Onderpapegaaiberg Nature Reserve is included as a priority area in the new MTREF Capital budget		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
562	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Safety and Security	Ward Priority 1: CCTV camera installation in the area around the Municipal Court Comment: 1		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
563	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Environmental Management	Ward Priority 1: The deployment of the fence and monitoring camera in Papegaaiberg Reserve Comment: While these are important projects, they will only address the symptoms of a larger problem: the complete lack of management of the Papegaaiberg Reserve as a proclaimed nature reserve that benefits the residents and visitors of Stellenbosch.		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
564	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Safety and Security	Ward Priority 1: Repair and maintenance of CCTV cameras Comment: 1		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
565	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Safety and Security	Ward Priority 1: Monitoring of CCTV cameras Comment: 1		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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566	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Safety and Security	Ward Priority 1: Redeployment of working cameras to Papegaaiberg in Papegaaiberg Reserve Comment: 1		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
567	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Environmental Management	Ward Priority 1: Papegaaiberg Reserve Fencing Comment: 1		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
568	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Environmental Management	Ward Priority 1: Extension of fence around the Papegaaiberg cemetery in Papegaaiberg Reserve Comment: While a fence is important for residents' safety concerns, the cemetery could benefit from increased foot traffic if it were transformed into a public park that connects to the Papegaaiberg Reserve.		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
569	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Environmental Management	Ward Priority 1: A better quality of panels to be used to replace vandalised panels in Papegaaiberg Reserve Comment: Rating 1		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
570	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Environmental Management	Ward Priority 1: Establish and maintain an active group, "The Friends of Reserves" Taking care of the total set environmental requirements for a declared reserve in ward 11 Comment: In light of the neglect and complete lack of management of the proclaimed nature reserve by Stellenbosch Municipality, this private sector/civil society entity is vital.		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
571	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Environmental Management	Ward Priority 2: Updating of the Papegaaiberg Nature Reserve Management Plan, and to be submitted to Council for adoption Comment: In light of the neglect and complete lack of management of the proclaimed nature reserve by Stellenbosch Municipality, an updated management plan needs to be adopted by Council and – most importantly – implemented.		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
572	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Electrical Services	Ward Priority 2: Overall lighting of ward will be an on-going priority at Patrys Street (below Fisant Hammerkop, Flamingo, Jan Frederick, Tarentaal) Comment: There are faulty street lights across Ward 11. Adam Tas Road (supposed to be prioritised as a major entrance to Stellenbosch) and Distillery Road have many dark sections.		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
573	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: Safeguarding the area of Adam Tas bridge and NMT network from the CBD to Remgro Comment: The area of Ward 11 between Onder-Papegaaiberg neighbourhood and Lower Dorp Street/CBD is extremely unsafe for pedestrians and cyclists in two ways: 1) security (muggings, stabbings, robbery, murder), and 2) safe NMT infrastructure.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
574	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: Tarring of the residential area's roads Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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575	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: Removal of the illegal taxi rank by the Stellenbosch Station Comment: This parking area has great potential to provide very necessary public parking for visitors to the Stellenbosch Station and visitors to the commercial and residential properties in the Lower Dorp Street area (especially in light of the future dualling/widening of Lower Dorp Street).		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
576	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: Completion of tarring of pathways in Kwikstert Street down to Devon Valley Road Comment: The area of Ward 11 between Devon Valley and Lower Dorp Street/CBD has great potential to be an important NMT corridor. NMT infrastructure for pedestrians and cyclists is very necessary.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
577	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: Erect a sign/wall at the entrance of Onderpapegaaienberg identifying the area Comment: The area lacks proper signage. Clear signage in identifying and providing wayfinding for all geographical areas, including Onder-Papegaaienberg, Bosman's Crossing, Devon Valley, and Woodmill/Sawmills it is needed at all major entrances to the area, including Oude Libertas Road, Devon Valley Road, and Vredenburg Road.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
578	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: Urgency to identify alternative parking space for taxis at Stellenbosch Station that has taken complete control of the current parking area Comment: This parking area has great potential to provide very necessary public parking for visitors to the Stellenbosch Station and visitors to the commercial and residential properties in the Lower Dorp Street area (especially in light of the future dualling/widening of Lower Dorp Street).		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
579	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: No facilities for example toilets available at the Taxi rank at Stellenbosch Station. Alternative arrangements to be investigated Comment: This parking area has great potential to provide very necessary public parking for visitors to the Stellenbosch Station and visitors to the commercial and residential properties in the Lower Dorp Street area (especially in light of the future dualling/widening of Lower Dorp Street).		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
580	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: No input was asked from the public about the Taxi rank at Stellenbosch Station Comment: This parking area has great potential to provide very necessary public parking for visitors to the Stellenbosch Station and visitors to the commercial and residential properties in the Lower Dorp Street area (especially in light of the future dualling/widening of Lower Dorp Street).		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
581	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: Sidewalk intersection Adam Tas to Devon Valley Road in front of the businesses Comment: The area of Ward 11 between Devon Valley and Lower Dorp Street/CBD has great potential to be an important NMT corridor. NMT infrastructure for pedestrians and cyclists is very necessary.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
582	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: The request for sideways must make provision for pedestrians and cyclists in the area of Woodmill and Adam Tas R310 Comment: The area of Ward 11 between Devon Valley and Lower Dorp Street / CBD has great potential to be an important NMT corridor. NMT infrastructure for pedestrians and cyclists is very necessary.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
583	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: Ward 11 strives to comply with the NMT requirements of Stellenbosch Municipality Comment: The area of Ward 11 between Devon Valley and Lower Dorp Street / CBD has great potential to be an important NMT corridor. NMT infrastructure for pedestrians and cyclists is very necessary. The area between Onder-Papegaaiberg neighbourhood and Lower Dorp Street / CBD (Distillery Road and Adam Tas Bridge) is extremely unsafe for pedestrians and cyclists in two ways: 1) security (muggings, stabbings, robbery, murder), and 2) safe NMT infrastructure.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
584	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: Closure of Nagtegaal Street Comment: This project is completed.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
585	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: There is a growing concern around the impact on traffic from development in Oude Molen Comment: Traffic calming is needed in Distillery Road to address the increased traffic to and from Bosman's Crossing – and the Oude Molen property in particular.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
586	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: NMT facilities are a prerequisite in Oude Molen Comment: NMT infrastructure is vital to reduce increased traffic to and from Bosman's Crossing – and the Oude Molen property in particular. A pedestrian bridge over the railway and a safe pedestrian crossing between Adam Tas Road and Lower Dorp Street are needed. NMT infrastructure would not only link Bosman's Crossing / Oude Molen / Distillery Road to Lower Dorp Street and the Eersteriver NMT infrastructure, but it would also provide safe NMT routes for residents of Onder-Papegaaiberg and Devon Valley.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
587	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: Promote cycle routes for recreational purposes in ward 11 Comment: NMT infrastructure has to be provided for commuting purposes. It is vital to reduce vehicular traffic between the CBD and the outlying areas of Ward 11. NMT infrastructure is needed to provide safe ways for residents to commute on foot and bicycle. A pedestrian bridge over the railway and safe pedestrian crossing between Adam Tas Road and Lower Dorp Street is needed to provide safe passage to the Eersteriver NMT infrastructure for residents of Onder-Papegaaiberg, Devon Valley and beyond.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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588	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: Further developments to make provision for Non-Motorising Transport in Woodmill Development Comment: NMT infrastructure is vital to reduce increased traffic to and from Woodmill and future Sawmills development. NMT infrastructure would be able to link Woodmill, Onder-Papegaaiberg and Devon Valley to Lower Dorp Street and the Eersteriver NMT infrastructure.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
589	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: The Integrated Transport Plan (ITP) of 2017 or its revisions should receive attention for the implementation in collaboration with the Adam Tas Corridor project and affected wards Comment: NMT infrastructure has to be provided for commuting purposes. It is vital to reduce vehicular traffic between the CBD and the outlying areas of Ward 11. NMT infrastructure is needed to provide safe ways for residents to commute on foot and by bicycle. A pedestrian bridge over the railway and a safe pedestrian crossing between Adam Tas Road and Lower Dorp Street are needed to provide safe passage to the Eersteriver NMT infrastructure for residents of Onder-Papegaaiberg, Devon Valley and beyond.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
590	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Roads, Transport and Stormwater	Ward Priority 2: Devon Valley Rd: Upgrade and beautification of the Devon Valley Rd from the new traffic circle past the industrial area Comment: The area of Ward 11 between Devon Valley Road – connecting to Distillery Road and Lower Dorp Street – has great potential to be an important NMT corridor. NMT infrastructure for pedestrians and cyclists is very necessary.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
591	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Safety and Security	Ward Priority 4: Combat health risks and illegal structures in Papegaaiberg Reserve (Top – North and South) Comment: While these are important projects, this will only treat symptoms of the larger problem: the complete lack of management of the Papegaaiberg Reserve in terms of a proclaimed nature reserve that benefits Stellenbosch's residents and visitors.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
592	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Environmental Management	Ward Priority 4: Combat health risks and illegal structures in Papegaaiberg Reserve (Top – North and South) Comment: While these are important projects, this will only treat symptoms of the larger problem: the complete lack of management of the Papegaaiberg Reserve in terms of a proclaimed nature reserve that benefits Stellenbosch's residents and visitors.		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
593	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Environmental Management	Ward Priority 4: Request for the removal of alien species to support the natural granite renosterveld in Papegaaiberg Reserve, Plankenburg and Eerste River Comment: While these are important projects, this will only treat symptoms of the larger problem: the complete lack of management of the Papegaaiberg Reserve in terms of a proclaimed nature reserve that benefits Stellenbosch's residents and visitors.		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
594	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Environmental Management	Ward Priority 4: Establish and maintain an active group, "The Friends of Reserves", Taking care of the total set of environmental requirements for a declared reserve in Ward 11 Comment: In light of the neglect and complete lack of management of the proclaimed nature reserve by Stellenbosch Municipality, this private sector / civil society entity is vital.		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable

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595	Online Form	Ward 11	Alderman Johannie Serdyn	Liebrecht	Liebrecht	Environmental Management	Ward Priority 4: The deployment of rangers to patrol the reserve in Papegaaiberg Reserve Comment: While these are important projects, this will only treat symptoms of the larger problem: the complete lack of management of the Papegaaiberg Reserve in terms of a proclaimed nature reserve that benefits Stellenbosch's residents and visitors.		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
596	Online Form	Ward 11	Alderman Johannie Serdyn	Thomas	Theron	Safety and Security	Ward Priority 2: Safeguarding the area of Adam Tas Bridge and the NMT network from the CBD to Remgro Comment: The bridge over the Plankenburg River and the railway line is currently occupied by squatters, making it unsafe for pedestrians and cyclists to use the bridge and the Adam Tas sidewalks.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
597	Online Form	Ward 11	Alderman Johannie Serdyn	Thomas	Theron	Roads, Transport and Stormwater	Ward Priority 2: Safeguarding the area of Adam Tas Bridge and the NMT network from the CBD to Remgro Comment: The sidewalks over the bridge are also in a deteriorated condition and are not suitable for everyday bicycle commuters		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
598	Online Form	Ward 11	Alderman Johannie Serdyn	Thomas	Theron	Roads, Transport and Stormwater	Ward Priority 2: The request for sideways must make provision for pedestrians and cyclists in the area of Woodmill and Adam Tas R310 Comment: The pedestrian and bicycle lane on Adam Tas leading into town is currently not suitable for everyday use for most residents of Devonvale / Onderpapegaaiberg. The sidewalk is not maintained (dirt, litter, wear and deterioration of the road surface) and is in places unsuitable for cycling. The sidewalk also provides no separation or protection from the adjacent road, where motorists and trucks frequently speed.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
599	Online Form	Ward 11	Alderman Johannie Serdyn	Thomas	Theron	Roads, Transport and Stormwater	Ward Priority 2: Establishment of park and ride facilities as a support to our public transport system at Woodmill Development Stellenbosch Station Comment: The 1-2 km stretch of road from Adam Tas to reach the R44 / Unterdorf tends to flow exceptionally slowly during peak hours (it is faster to cover this stretch by bicycle than by car during rush hour).		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
600	Email	Ward 11	Alderman Johannie Serdyn	Dolly	Forrer	Roads, Transport and Stormwater	Van Reede sidewalk between Rokewood and Formosa Die Boord; Request for the widening of the sidewalk to a pedestrian pathway. The roots of the trees are making it impossible for pedestrians to use the sidewalk		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
601	Email	Ward 11	Alderman Johannie Serdyn	Dolly	Forrer	Roads, Transport and Stormwater	To assist in regulating the speed of motorists by changing the two-way stop street at Van Reede and Formosa into a three-way stop street.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
602	Email	Ward 11	Alderman Johannie Serdyn	Dolly	Forrer	Roads, Transport and Stormwater	I have noticed that the sidewalk from Strand Road to Rokewood has already been upgraded three times. It is now time for the rest of the sidewalk to receive attention.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
603	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Spatial Planning	Development of Onderpapegaaiberg		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
604	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Roads, Transport and Stormwater	Installation of a fence at the Adam Tas Bridge		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
605	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Cemeteries	Installation of a fence around the graveyard		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
606	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Safety and Security	Installation of CCTV Cameras in Ward 11 that include the streets in town, i.e. Stasie Street and Onder Dorp Street		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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607	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Roads, Transport and Stormwater	Signage for Onderpapegaaiberg		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
608	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Beautification	Beautification of entrances in Ward 11		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
609	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Beautification	Maintenance of the entrance at the circle of Devonvalley Road		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
610	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Roads, Transport and Stormwater	U[grade of the street surfaces in the neighbourhood of Onderpapegaaiberg, where necessary		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
611	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Roads, Transport and Stormwater	Repainting of stop streets and speed bumps where necessary, in Ward 11		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastrucure Services	Local	Not Applicable
612	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Roads, Transport and Stormwater	The pavement of the parking area behind the municipal court needs to be upgraded		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
613	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Property Management	Restoration of ramp / driveway in Herolds Street, number 13		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
614	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Waste Management	Installation of refuse bins (trash cans) in the following streets: Dorp Street, Stasie Street, Market Street, and Onderpapegaaiberg in Santhagen Street and Devonalley Road		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
615	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Recreation and Sport	Upgrading of Papplaas Sport grounds: Soccer goalposts and raising the fence towards the SPCA's side Netball posts and the upgrade of the netball court Cement or concrete seating for spectators Upgrading of the area, as well as parking for vehicles Drying out of soccer fields Maintenance of sport grounds on a regular basis		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
616	Email	Ward 11	Alderman Johannie Serdyn	Mitculay (Alderm	Swarts	Roads, Transport and Stormwater	Create a walking route and installation of benches for the elderly across from Geluksoord		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
617	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Alize Annalize	Kruger	Roads, Transport and Stormwater	When will the closure of Nagtegaal Street be complete	Nagtegaal Street closure is estimated completion is 31 May 2026	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
618	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Alize Annalize	Kruger	Roads, Transport and Stormwater	Cleaning of the open channel and stormwater pipe on Devon Vallie Road near Nagtegaal		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
619	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Alize Annalize	Kruger	Electrical Services	Installation of street lights on Distillery Road Street		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
620	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Alize Annalize	Kruger	Electrical Services	Installation of street lights at Sathagen / Adam Tas		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
621	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Alize Annalize	Kruger	Roads, Transport and Stormwater	Resealing of the pothole in front of the building at Bosmans Crossing		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastrucure Services	Local	Not Applicable
622	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Alize Annalize	Kruger	Roads, Transport and Stormwater	Refurbishment of the bus shelters at Onderpaprgaaiberg	Refurbishment of bus shelters will be completed by 31 May 2026	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
623	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Alize Annalize	Kruger	Roads, Transport and Stormwater	Replacement of the missing drain covers at Libertas Road		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
624	IDP Open Day	Ward 11	Alderman Johannie Serdyn	Raymond Rynag	Bouma	Roads, Transport and Stormwater	Kieriekwaak Bridge is on private property. The property owners are in the process of repairing request that the provincial road department assess the road reserve, since the riverbank is located in the road reserve	The request will be forwarded to the provincial road department	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Provincial	Department of Infrastructure
625	IDP Open Day	Ward 12	Cllr. Ayanda Tomose	Liela	Groenewald	Roads, Transport and Stormwater	Maintenance of roads in Kayamandi streets		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
626	IDP Open Day	Ward 12	Cllr. Ayanda Tomose	Zinbini	Khalwashe	Electrical Services	Installation of streetlighting on both sides of the road at Enkanini, Kayamandi	Complaint to be given to Electrical Services, Services Section, for the manager @Mark Benson after the complaint has been registered with engineeringservices@stellenbosch.gov.za	Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
627	IDP Open Day	Ward 12	Cllr. Ayanda Tomose	Tsepiso	Lozani	Area Cleaning	Distribution of refuse bags at Khwezi, +-300 TRAs, Kayamandi	Matter will be investigated, and provision will be made	Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
628	IDP Open Day	Ward 12	Cllr. Ayanda Tomose	Grace	Naku	Roads, Transport and Stormwater	Blading / regravelling due to severe erosion of the access road at Enkanini, Kayamandi	Roads and Stormwater Team to be deployed for maintenance of the access road	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
629	IDP Open Day	Ward 12	Cllr. Ayanda Tomose	Grace	Naku	Roads, Transport and Stormwater	Installation of stormwater drainage to channel grey water at Enkanini, Kayamandi		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
630	Online Form	Ward 12	Cllr. Ayanda Tomose	Simbonile	Simbonile	Housing Development	Ward Priority 1: RDP Housing and plots for low- and medium-income earners in Kayamandi. Comment: Zone O is still awaiting houses, for a very long time. We have been living without electricity for so long and are still struggling to maintain a proper road.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
631	Online Form	Ward 12	Cllr. Ayanda Tomose	Simbonile	Simbonile	Local Economic Development and Tourism	Ward Priority 1: Provide space for 106 Local Business stalls to operate in Kayamandi Comment: No space has been provided		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
632	Online Form	Ward 12	Cllr. Ayanda Tomose	Simbonile	Simbonile	Property Management	Ward Priority 1: Identification of land for a New Primary School in Kayamandi Comment: We disagree, as we have never been informed about the identification of the land.		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
633	Online Form	Ward 12	Cllr. Ayanda Tomose	Simbonile	Simbonile	Electrical Services	Ward Priority 2: Installation of electricity in Nkanini and Azania Comment: Enkanini has some access to electricity, but not all residents are connected, while Azania has no access to electricity across the entire settlement.		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
634	Online Form	Ward 12	Cllr. Ayanda Tomose	Simbonile	Simbonile	Informal Settlements	Ward Priority 2: Maintaining the existing toilets in Nkanini and Azania Comment: The toilets in both areas have not yet been maintained, and we request that they be repaired or replaced, as they are currently in poor condition		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
635	Online Form	Ward 12	Cllr. Ayanda Tomose	Simbonile	Simbonile	Roads, Transport and Stormwater	Ward Priority 2: Construction of tar roads in Nkanini and Azania to make it accessible for trucks to enter the areas Comment: Both settlements have no access roads for trucks to enter the areas.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
636	Online Form	Ward 12	Cllr. Ayanda Tomose	Simbonile	Simbonile	Community Development	Ward Priority 3: Space for a Food Garden that can provide vegetables for child-headed families to help disadvantaged families. Identified spaces: Nkanini, G Section and TRA Comment: We have no available space, but we are in need of a garden		Director: Planning and Economic Development	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
637	Online Form	Ward 12	Cllr. Ayanda Tomose	Simbonile	Simbonile	Waste Management	Ward Priority 4: Distribution of waste bags and skips in Nkanini and Azania Comment: We only received 10 bags once a year, and when we are in need of bags, we buy it by the FPWP for 5 cents.		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
638	Online Form	Ward 12	Cllr. Ayanda Tomose	Simbonile	Simbonile	Local Economic Development and Tourism	Ward Priority 4: Employ additional EPWP workers to clean the Nkanini River and streets of Nkanini, Azania and the rest of Ward 12. Comment: Only one person is currently coordinating the database, which makes it difficult to get work. We therefore need more people to help capture data for the Stellenbosch database		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
639	Online Form	Ward 12	Cllr. Ayanda Tomose	Simbonile	Simbonile	Waste Management	Ward Priority 4: Collect refuse in all areas of Ward 12 Comment: There is no door-to-door collection, they only collect it via skip bin.		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
640	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Housing Development	Ward Priority 1: RDP Housing and plots for low- and medium-income earners in Kayamandi. Comment: We understand that housing is a long-term priority. Although we need it now, we recognise that it may take time.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
641	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Local Economic Development and Tourism	Ward Priority 1: Provide space for 106 Local Business stalls to operate in Kayamandi Comment: This is not a priority for the community. It will benefit a few individuals.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
642	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Education	Ward Priority 1: Identification of land for a new primary school in Kayamandi Comment: Kayamandi need more schools. We have children who are not enrolled because there are too few schools in our ward.		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Education Department
643	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Electrical Services	Ward Priority 2: Installation of electricity in Nkanini and Azania Comment: Due to the high crime rate at night, we urgently need electricity. It improves safety and makes daily life easier. Children also struggle to study at night because there is no power.		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
644	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Informal Settlements	Ward Priority 2: Maintaining the existing toilets in Nkanini and Azania Comment: We often get sick because the toilets are not regularly maintained or cleaned. Over 1 000 people use these toilets, and there is no hygiene.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
645	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Roads, Transport and Stormwater	Ward Priority 2: Construction of tar roads in Nkanini and Azania to make it accessible for trucks to enter the areas Comment: Ambulances and fire engines cannot access our community, and we struggle a lot in Azania.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
646	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Roads, Transport and Stormwater	Ward Priority 2: The streets of Watergang require speed humps Comment: This will benefit the entire community		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
647	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Roads, Transport and Stormwater	Ward Priority 2: Construction of a raised intersection (speedhump) in front of Kayamandi Primary School Comment: This will assist learners in crossing the street		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
648	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Informal Settlements	Ward Priority 2: Additional ablution facilities in Nkanini and Azania Comment: We need more ablution facilities in Azania, as we are a large community with too few operating toilets. Please install more.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
649	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Informal Settlements	Ward Priority 2: Provision of accessible communal ablution facilities for persons with disabilities in Ward 12 Comment: Please install toilets that can accommodate families living with disabilities.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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Community and Stakeholder Comments / Input							Municipal Directorate and Western Cape Government Information						
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
650	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Waste Management	Ward Priority 4: Distribution of waste bags and skips in Nkanini and Azania Comment: Please provide waste bags every day. We struggle to dispose of our waste because the municipality does not provide enough bags, they only distribute them twice a year.		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
651	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Waste Management	Ward Priority 4: Collect refuse in all areas of Ward 12 Comment: Regular waste collection is needed		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
652	Online Form	Ward 12	Cllr. Ayanda Tomose	Phindile	Phindile	Fire and Disaster	Ward Priority 5: Smoke detectors and fire extinguishers at Churches and ECD centres in Kayamandi Comment: Please install them in all households, as this helps reduce the number of fires		Director: Community and Protection Services	Directorate: Community and Protection Services	Community Development and Protection Services	Local	Not Applicable
653	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Housing Development	Ward Priority 1: RDP Housing and plots for low- and medium-income earners in Kayamandi. Comment: Because housing is a long-term issue, we are requesting UISP for Azania through our community leaders.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
654	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Local Economic Development and Tourism	Ward Priority 1: Provide space for 106 Local Business stalls to operate in Kayamandi Comment: This is not a primary basic service		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
655	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Education	Ward Priority 1: Identification of land for a New Primary School in Kayamandi Comment: Children are attending school in Pniël, more than 5km away from Kayamandi		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
656	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Informal Settlements	Ward Priority 2: Installation of electricity in Nkanini and Azania Comment: Azania informal settlement does not have access to electricity. Crime is high due to the lack of streetlights, and there are frequent fire outbreaks because of unsafe electricity practices. There is also no access to Wi-Fi, and children are unable to do their schoolwork at night because there is no lighting inside the houses.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
657	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Electrical Services	Ward Priority 2: Fix Street Lights in the Decanting sites and Watergang area Comment: We are not part of Watergang, as we have no electricity in Azania. We also urgently need streetlights, as it is unsafe for residents		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
658	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Informal Settlements	Ward Priority 2: Maintaining the existing toilets in Nkanini and Azania Comment: There are too few toilets in Azania compared to the population and number of households. More than 100 people share a single toilet.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
659	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Roads, Transport and Stormwater	Ward Priority 2: Construction of tar roads in Nkanini and Azania to make it accessible for trucks to enter the areas Comment: Tared roads are needed for emergencies, as mud becomes a major problem when it rains. It is also difficult to bring in furniture, as delivery vehicles cannot enter the area.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
660	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Roads, Transport and Stormwater	Ward Priority 2: Installation of channels along the existing gravel roads to prevent potholes, and make it accessible for trucks to enter the areas Comment: Gravel roads become muddy and create more potholes. We would like properly graded tar roads, as previously requested in the 2024/25 IDP.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
661	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Roads, Transport and Stormwater	Ward Priority 2: Rename or name the unnamed streets in the Watergang area Comment: Azania need roads		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
662	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Informal Settlements	Ward Priority 2: Additional ablution facilities in Nkanini and Azania Comment: There are too few toilets in Azania for the number of households.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
663	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Community Development	Ward Priority 3: Space for a Food Garden that can provide vegetables for child-headed families to help disadvantaged families. Identified spaces: Nkanini, G Section and TRA Comment: We need food gardens, as most people in our settlement are poor and cannot afford food.		Director: Planning and Economic Development	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
664	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Education	Ward Priority 3: Assist with the registration of the ECDs (to comply with the norms and standards of social development) Comment: Affordable ECD centres near our settlements are a necessity.		Director: Planning and Economic Development	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
665	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Waste Management	Ward Priority 4: Distribution of waste bags and skips in Nkanini and Azania Comment: At Azania, we do not receive waste bags regularly. They are only distributed once a year		Director: Infrastructure Services	Department: Waste Management	Infrastrucure Services	Local	Not Applicable
666	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Local Economic Development and Tourism	Ward Priority 4: Employ additional EPWP workers to clean the Nkanini River and streets of Nkanini, Azania and the rest of Ward 12. Comment: Add more EPWP staff to continuously clean Ward 12, and appoint supervisors to verify that cleaning and the distribution of plastic bags have been carried out.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
667	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Waste Management	Ward Priority 4: Collect refuse in all areas of Ward 12 Comment: Refuse is collected only once a week, and the skips are not being emptied regularly. As a result, the community resolves the challenge by burning the waste which causes toxic fumes.		Director: Infrastructure Services	Department: Waste Management	Infrastrucure Services	Local	Not Applicable
668	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Waste Management	Ward Priority 4: Informal Settlement door-to-door refuse collection programme in all informal Settlements in Kayamandi Comment: We have never experienced door-to-door waste collection. We would like to support the government as a community in implementing this service.		Director: Infrastructure Services	Department: Waste Management	Infrastrucure Services	Local	Not Applicable
669	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Fire and Disaster	Ward Priority 5: Smoke detectors and fire extinguishers at Churches and ECD centres in Kayamandi Comment: The municipality is to install smoke detectors in all structures		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
670	Online Form	Ward 12	Cllr. Ayanda Tomose	Nthuseng	Nthuseng	Informal Settlements	Request for the installation of services at Khwezi Informal settlements. Khwezi is also known as Watergang, informally, as they are located next to a Dam		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
671	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Housing Development	Ward Priority 1: RDP Housing and plots for low- and medium-income earners in Kayamandi. Comment: This is a long priority		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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672	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Local Economic Development and Tourism	Ward Priority 1: Provide space for 106 Local Business stalls to operate in Kayamandi Comment: This is not to the benefit of the community		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
673	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Education	Ward Priority 1: Identification of land for a new primary school in Kayamandi Comment: Our children are struggling to attend Nondzamme Primary School.		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
674	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Informal Settlements	Ward Priority 2: Installation of electricity in Nkanini and Azania Comment: Azania informal settlement does not have access to electricity. Crime is high due to the lack of streetlights, and there are frequent fire outbreaks because of unsafe electricity practices. There is also no access to Wi-Fi, and children are unable to do their schoolwork at night because there is no lighting inside the houses.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
675	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Electrical Services	Ward Priority 2: Installation of electricity in Nkanini and Azania Comment: We have no electricity in Azania. We also urgently need streetlights, as it is unsafe for residents		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
676	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Roads, Transport and Stormwater	Ward Priority 2: Construction of tar roads in Nkanini and Azania to make it accessible for trucks to enter the areas Comment: Tarred roads are needed for emergencies, as mud becomes a major problem when it rains.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
677	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Community Development	Ward Priority 3: Space for a Food Garden that can provide vegetables for child-headed families to help disadvantaged families. Identified spaces: Nkanini, G Section and TRA Comment: We need food gardens, as Kayamandi is facing a high rate of unemployment		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
678	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Education	Ward Priority 3: Assist with the registration of the ECDs (to comply with the norms and standards of social development) Comment: Municipal officials should visit the crèches in Azania and assist with registrations.		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
679	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Waste Management	Ward Priority 4: Distribution of waste bags and skips in Nkanini and Azania Comment: More bags need to be provided on a regular basis		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
680	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Local Economic Development and Tourism	Ward Priority 4: Employ additional EPWP workers to clean the Nkanini River and streets of Nkanini, Azania and the rest of Ward 12 Comment: To minimise the risks of floods		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
681	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Waste Management	Ward Priority 4: Collect refuse in all areas of Ward 12 Comment: Rating 1		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
682	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Waste Management	Ward Priority 4: Informal Settlement door-to-door refuse collection programme in all informal Settlements in Kayamandi Comment: Rating 1		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
683	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Fire and Disaster	Ward Priority 5: Smoke detectors and fire extinguishers at Churches and ECD centres in Kayamandi Comment: To minimise the risks of fires		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
684	Online Form	Ward 12	Cllr. Ayanda Tomose	Yamkela	Yamkela	Informal Settlements	Request for UISP programme in Azania and Khwezi must also be considered		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
685	Email	Ward 12	Cllr. Ayanda Tomose	Bulelwa V	Mbaqa	Informal Settlements	Zone I - Kayamandi: Three years ago, the municipality damaged the back of one of the community toilets in the area. They said they dug the hole because they were going to install pipes. They only dug the hole and left it as it was. No pipes were installed, and the hole was left uncovered.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
686	Email	Ward 12	Cllr. Ayanda Tomose	Bulelwa V	Mbaqa	Informal Settlements	Zone I - Kayamandi: The roof and doors of the toilets are damaged and need to be repaired. It was reported a long time ago, and they were verified, but never repaired		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
687	Email	Ward 12	Cllr. Ayanda Tomose	Bulelwa V	Mbaqa	Environmental Management	Zone I - Kayamandi: Tree felling - There are still trees that remain uncut and a safety concern, particularly the one next to i-199 Makupula Street		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
688	Email	Ward 12	Cllr. Ayanda Tomose	Bulelwa V	Mbaqa	Housing Development	The land at Swartz Close and Setona Street was serviced. The community request the municipality to build houses on that land.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
689	Have Your Say	Ward 12	Cllr. Ayanda Tomose	Mpele	Dangalele	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in Ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
690	Have Your Say	Ward 12	Cllr. Ayanda Tomose	Mpele	Dangalele	Roads, Transport and Stormwater	Regular cleaning of stormwater drains Ward 12, Kayamandi		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
691	Have Your Say	Ward 12	Cllr. Ayanda Tomose	Lulo	Ndylbith	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in Ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
692	Have Your Say	Ward 12	Cllr. Ayanda Tomose	Lulo	Ndylbith	Electrical Services	Installation of electricity in Kayamandi		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
693	Have Your Say	Ward 12	Cllr. Ayanda Tomose	Gamkels	Mdlivo	Community Development	Provision of more skills training to increase employment in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
694	Have Your Say	Ward 12	Cllr. Ayanda Tomose	Gamkels	Mdlivo	Local Economic Development and Tourism	Provision of more employment EPWP opportunities in Kayamandi		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
695	Have Your Say	Ward 13	Cllr. Mary Nkopane	Ntombikayise	Sizani	Housing Development	Provision of housing development for Kayamandi.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
696	Have Your Say	Ward 13	Cllr. Mary Nkopane	Sestile	Sivuycle	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in Ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
697	Have Your Say	Ward 13	Cllr. Mary Nkopane	Sestile	Sivuycle	Waste Management	Distribution of waste refuse bags or plastics in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
698	Have Your Say	Ward 13	Cllr. Mary Nkopane	Sestile	Sivuycle	Roads, Transport and Stormwater	Regular checkups and cleaning of blocked sewer or stormwater drains in Kayamandi		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
699	Have Your Say	Ward 13	Cllr. Mary Nkopane	Tsiets	Mokoko	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in Ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
700	Have Your Say	Ward 13	Cllr. Mary Nkopane	Tsiets	Mokoko	Roads, Transport and Stormwater	Regular checkups and cleaning of blocked sewer or stormwater drains in Kayamandi		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
701	Have Your Say	Ward 13	Cllr. Mary Nkopane	Tsiets	Mokoko	Safety and Security	Installation of CCTV Cameras in Ward 13, Kayamandi		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
702	Have Your Say	Ward 13	Cllr. Mary Nkopane	Tsiets	Mokoko	Housing Administration	Maintenance of the Town Centre in Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
703	Have Your Say	Ward 13	Cllr. Mary Nkopane	Piliswa	Donga	Housing Development	Provision of housing development opportunities in Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
704	Have Your Say	Ward 13	Cllr. Mary Nkopane	Piliswa	Donga	Local Economic Development and Tourism	Provision of more EPWP jobs opportunities in Kayamandi		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
705	Have Your Say	Ward 13	Cllr. Mary Nkopane	Mgcineni	Sisadu	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in Ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
706	Have Your Say	Ward 13	Cllr. Mary Nkopane	Mgcineni	Sisadu	Waste Management	Distribution of waste refuse bags or plastics in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
707	Have Your Say	Ward 13	Cllr. Mary Nkopane	Mgcineni	Sisadu	Housing Development	Provision of housing development opportunities in Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
708	Have Your Say	Ward 13	Cllr. Mary Nkopane	Lindelwa	Dyasi	Safety and Security	Installation of CCTV cameras at the flats and roads in Ward 13, Kayamandi		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
709	Have Your Say	Ward 13	Cllr. Mary Nkopane	Lindelwa	Dyasi	Electrical Services	Repairing and maintenance of streets lights in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
710	Have Your Say	Ward 13	Cllr. Mary Nkopane	Lindelwa	Dyasi	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in Ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
711	Have Your Say	Ward 13	Cllr. Mary Nkopane	Wanise	Sirindi	Housing Development	Provision of housing development opportunities in Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
712	Have Your Say	Ward 13	Cllr. Mary Nkopane	Wanise	Sirindi	Local Economic Development and Tourism	Provision of more EPWP jobs opportunities in Kayamandi		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
713	Have Your Say	Ward 13	Cllr. Mary Nkopane	Wanise	Sirindi	Parks and Open Spaces	Construction of a playpark for children in Ward 13, Kayamandi		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
714	Have Your Say	Ward 13	Cllr. Mary Nkopane	Wanise	Sirindi	Roads, Transport and Stormwater	Installation of speedbump at Meyers Road, Kayamandi		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
715	Have Your Say	Ward 13	Cllr. Mary Nkopane	Luthumdo	Mbadamaza	Housing Development	Provision of housing development opportunities in Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
716	Have Your Say	Ward 13	Cllr. Mary Nkopane	Luthumdo	Mbadamaza	Parks and Open Spaces	Construction of a playpark for children in Ward 13, Kayamandi		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
717	Have Your Say	Ward 13	Cllr. Mary Nkopane		Maxhawulona	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in Ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
718	Have Your Say	Ward 13	Cllr. Mary Nkopane		Maxhawulona	Safety and Security	Installation of CCTV cameras at the flats and roads in Ward 13, Kayamandi		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
719	Have Your Say	Ward 13	Cllr. Mary Nkopane		Maxhawulona	Housing Development	Provision of housing development opportunities in Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
720	Have Your Say	Ward 13	Cllr. Mary Nkopane		Maxhawulona	Electrical Services	Repairing and maintenance of streets lights in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
721	Have Your Say	Ward 13	Cllr. Mary Nkopane		Maxhawulona	Housing Administration	Maintenance of the Town Centre in Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
722	Have Your Say	Ward 13	Cllr. Mary Nkopane	Mzwanele	Dinabantu	Housing Development	Provision of housing development opportunities (flats) in Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
723	Have Your Say	Ward 13	Cllr. Mary Nkopane	Mzwanele	Dinabantu	Electrical Services	Repairing and maintenance of streets lights in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
724	Have Your Say	Ward 13	Cllr. Mary Nkopane	Nandipa	Bhambaba	Electrical Services	Provision of electricity in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
725	Have Your Say	Ward 13	Cllr. Mary Nkopane	Nandipa	Bhambaba	Waste Management	Distribution of waste refuse bags or plastics in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
726	Have Your Say	Ward 13	Cllr. Mary Nkopane	Nandipa	Bhambaba	Housing Administration	Maintenance of the Town Centre in Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
727	Have Your Say	Ward 13	Cllr. Mary Nkopane	Busiswe	Ncwascli	Water Services	Repairing of sewer and toilets / sanitation system next to 132 Mengo Street, Kayamandi		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
728	Have Your Say	Ward 13	Cllr. Mary Nkopane	Busiswe	Ncwascli	Housing Development	Provision of serviced land for informal settlement dwellers to build their houses in Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
729	Have Your Say	Ward 13	Cllr. Mary Nkopane	Busiswe	Ncwascli	Safety and Security	Installation of CCTV cameras in Ward 13, Kayamandi		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
730	Have Your Say	Ward 13	Cllr. Mary Nkopane	Busiswe	Ncwascli	Safety and Security	Increase visibility of law enforcement in Kayamandi		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
731	Have Your Say	Ward 13	Cllr. Mary Nkopane	Busiswe	Ncwascli	Electrical Services	Repairing and maintenance of streets lights in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
732	Have Your Say	Ward 13	Cllr. Mary Nkopane	Masiviwe	Dlova	Electrical Services	Installation of more streetlights in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
733	Have Your Say	Ward 13	Cllr. Mary Nkopane	Masiviwe	Dlova	Informal Settlements	Repairing and maintenance of the toilets next to 132 Mengo Street, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
734	Have Your Say	Ward 13	Cllr. Mary Nkopane	Masiviwe	Dlova	Roads, Transport and Stormwater	Regular cleaning of stormwater drains Ward 13, Kayamandi		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
735	Have Your Say	Ward 13	Cllr. Mary Nkopane	Masiviwe	Dlova	Waste Management	Distribution of waste refuse bags or plastics in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
736	Have Your Say	Ward 13	Cllr. Mary Nkopane	Faniswa	Ngosi	Informal Settlements	Installation of additional sinks at the toilets in Ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
737	Have Your Say	Ward 13	Cllr. Mary Nkopane	Faniswa	Ngosi	Safety and Security	Installation of CCTV cameras in Ward 13, Kayamandi		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
738	Have Your Say	Ward 13	Cllr. Mary Nkopane	Faniswa	Ngosi	Safety and Security	Increase visibility of law enforcement in Kayamandi		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
739	Have Your Say	Ward 13	Cllr. Mary Nkopane	Faniswa	Ngosi	Education	Provision of ABET classes for adults		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Education Department

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740	Have Your Say	Ward 13	Cllr. Mary Nkopane	Faniswa	Ngosi	Community Development	Provision of more skills training to increase employment in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
741	Have Your Say	Ward 13	Cllr. Mary Nkopane	Siyantnanda	Pnalisa	Community Development	Provision of more skills training to increase employment in Kayamandi, such as leadership skills		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
742	Have Your Say	Ward 13	Cllr. Mary Nkopane	Khuthazwa	Gobelwana	Local Economic Development and Tourism	Provision of a printing facility to print CVs for job opportunities in Kayamandi		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
743	Have Your Say	Ward 13	Cllr. Mary Nkopane	Khuthazwa	Gobelwana	Roads, Transport and Stormwater	Provision of cost-effective public transportation in Kayamandi		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
744	Have Your Say	Ward 13	Cllr. Mary Nkopane	Sangenkosi	Matshoba	Community Development	Provision of more skills training to increase employment in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
745	Have Your Say	Ward 13	Cllr. Mary Nkopane	Sangenkosi	Matshoba	Safety and Security	Installation of CCTV cameras in ward 13, Kayamandi		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
746	Have Your Say	Ward 13	Cllr. Mary Nkopane	Sangenkosi	Matshoba	Safety and Security	Increase visibility of law enforcement in Kayamandi		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
747	Have Your Say	Ward 13	Cllr. Mary Nkopane	Sangenkosi	Matshoba	Housing Development	Provision of serviced land for housing, often focusing on informal settlements		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
748	Have Your Say	Ward 13	Cllr. Mary Nkopane	Sangenkosi	Matshoba	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
749	Have Your Say	Ward 13	Cllr. Mary Nkopane	Sesona	Nsmbewul	Community Development	Provision of more skills training to increase employment in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
750	Have Your Say	Ward 13	Cllr. Mary Nkopane	Sesona	Nsmbewul	Local Economic Development and Tourism	Provision of a printing facility to print CVs for job opportunities in Kayamandi		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
751	Have Your Say	Ward 13	Cllr. Mary Nkopane	Zizibabalo	Lutholi	Community Development	Provision of more skills training to increase employment in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
752	Have Your Say	Ward 13	Cllr. Mary Nkopane	Mihlali	Nkete	Community Development	Provision of more skills training to increase employment in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
753	Have Your Say	Ward 13	Cllr. Mary Nkopane	Mihlali	Nkete	Health	Build more clinics in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Mobility Department
754	Have Your Say	Ward 13	Cllr. Mary Nkopane	Abulele	Galen	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
755	Have Your Say	Ward 13	Cllr. Mary Nkopane	Abulele	Galen	Community Development	Provision of more skills training to increase employment in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
756	Have Your Say	Ward 13	Cllr. Mary Nkopane	Musikholwe	Gusha	Local Economic Development and Tourism	Provision of more employment EPWP opportunities in Kayamandi		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
757	Have Your Say	Ward 13	Cllr. Mary Nkopane	Musikholwe	Gusha	Safety and Security	Establishment of CCTV and increase in law enforcement.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
758	Have Your Say	Ward 13	Cllr. Mary Nkopane	Musikholwe	Gusha	Health	Facilitation of pregnancy awareness by the clinics in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Mobility Department

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759	Have Your Say	Ward 13	Cllr. Mary Nkopane	Khulasande	Liphafhe	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
760	Have Your Say	Ward 13	Cllr. Mary Nkopane	Khulasande	Liphafhe	Local Economic Development and Tourism	Building of a Mall or a Town Centre in Kayamandi		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
761	Have Your Say	Ward 13	Cllr. Mary Nkopane	Khulasande	Liphafhe	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in Ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
762	Have Your Say	Ward 13	Cllr. Mary Nkopane	Zimasa	Manitshana	Waste Management	Distribution of waste refuse bags or plastics in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
763	Have Your Say	Ward 13	Cllr. Mary Nkopane	Zimasa	Manitshana	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
764	Have Your Say	Ward 13	Cllr. Mary Nkopane	Tofile	Solwethu	Informal Settlements	Installation of additional sinks at the toilets in Ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
765	Have Your Say	Ward 13	Cllr. Mary Nkopane	Tofile	Solwethu	Waste Management	Distribution of waste refuse bags or plastics in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
766	Have Your Say	Ward 13	Cllr. Mary Nkopane	Tofile	Solwethu	Health	Build more clinics in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Mobility Department
767	Have Your Say	Ward 13	Cllr. Mary Nkopane	Boniswa	Jonas	Waste Management	Distribution of waste refuse bags or plastics in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
768	Have Your Say	Ward 13	Cllr. Mary Nkopane	Boniswa	Jonas	Roads, Transport and Stormwater	Regular cleaning of stormwater drains Ward 13, Kayamandi		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
769	Have Your Say	Ward 13	Cllr. Mary Nkopane	Boniswa	Jonas	Local Economic Development and Tourism	Development of more shops at the Town Centre and bank services in Kayamandi		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
770	Have Your Say	Ward 13	Cllr. Mary Nkopane	Boniswa	Jonas	Health	Build more clinics in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Mobility Department
771	Have Your Say	Ward 13	Cllr. Mary Nkopane	Bukelwa	Blayi	Waste Management	Distribution of waste refuse bags or plastics in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
772	Have Your Say	Ward 13	Cllr. Mary Nkopane	Bukelwa	Blayi	Water Services	Repairing of the leaking water pipes in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
773	Have Your Say	Ward 13	Cllr. Mary Nkopane	Bukelwa	Blayi	Safety and Security	Establishment of CCTV and increase in law enforcement.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
774	Have Your Say	Ward 13	Cllr. Mary Nkopane	Bukelwa	Blayi	Health	Build more clinics in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Mobility Department
775	Have Your Say	Ward 13	Cllr. Mary Nkopane	Nomthandi	Meven	Waste Management	Distribution of waste refuse bags or plastics in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
776	Have Your Say	Ward 13	Cllr. Mary Nkopane	Nomthandi	Meven	Roads, Transport and Stormwater	Regular cleaning of stormwater drains Ward 13, Kayamandi		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
777	Have Your Say	Ward 13	Cllr. Mary Nkopane	Nomthandi	Meven	Informal Settlements	Replacement of the broken tap and installation of sinks at the toilets in Ward 13, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
778	Have Your Say	Ward 13	Cllr. Mary Nkopane	Siyabonga	Mdutyana	Electrical Services	Provision of information about why the client has not received a prepaid box as yet in Ward 13, Kayamandi		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable

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779	Have Your Say	Ward 13	Cllr. Mary Nkopane	Abongile	Gweje	Safety and Security	Build a Police Station in Kayamandi		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Provincial	Department of Police Oversight and Community Safety
780	Have Your Say	Ward 13	Cllr. Mary Nkopane	Masakhe	Halu	Safety and Security	Establishment of a Police Forum in Kayamandi		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Provincial	Department of Police Oversight and Community Safety
781	Have Your Say	Ward 13	Cllr. Mary Nkopane	Masakhe	Halu	Electrical Services	Installation of electricity in Hostels, Kayamandi		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
782	IDP Open Day	Ward 14	Cllr. Maxwell Danana	Orinoh	Mantshi	Property Management	Provision of available vacant residential plots in Kayamandi	The only available plots went out on Tender from the Property Management Department and are currently under evaluation. The resident must visit the Human Settlement and Property Management Departments.	Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
783	IDP Open Day	Ward 14	Cllr. Maxwell Danana	Mihlali	Khalipha	Housing Development	Provision of the Zone O, Kayamandi housing project will commence? What is the status of the tender that was advertised	The tender was cancelled because the received tender prices were twice the subsidy quantum provided for a single BNG unit, and the tenderers did not meet some of the pre-qualification requirements. The Housing Development section is in discussions with the Provincial Department of Infrastructure, the Human Settlements Department, and the National Department of Human Settlements on ways to make the project viable	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
784	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Informal Settlements	Zone D: requests maintenance of toilets and taps, maintenance of drains and additional toilets		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
785	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Informal Settlements	Zone F: Maintenance of drains and additional taps and toilets, parking lots for cars, and street lights		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
786	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Facilities	Construction of a community hall in Kayamandi		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
787	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Informal Settlements	Zone I: request for taps and toilets, and maintenance of taps and toilets		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
788	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Roads, Transport and Stormwater	Zone P: Construction of speedhumps in 8th Avenue		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
789	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Informal Settlements	Zone P: Removal of trees		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
790	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Health	Zone P: Request for the services of a mobile clinic		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Government Health and Wellness
791	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Informal Settlements	Zone P: Request for additional toilets		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
792	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Informal Settlements	Zone O: Additional taps and toilets, and maintenance of taps and toilets		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
793	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Waste Management	Zone O: Request for plastic bags for waste disposal		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
794	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Safety and Security	Zone O: Address crime related activities		Director: Community and Protection Services	Directorate: Community and Protection Services	Community Development and Protection Services	Local	Not Applicable
795	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Informal Settlements	Watergang reblocking		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
796	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Informal Settlements	Watergang: Upgrading of bulk infrastructure due to low water pressure		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
797	Online Form	Ward 14	Cllr. Maxwell Danana	Nonkangeleko	Boyce	Electrical Services	Watergang: Electrification of houses		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
798	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Informal Settlements	Zone D: requests maintenance of toilets and taps, maintenance of drains and additional toilets		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
799	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Informal Settlements	Zone F: Maintenance of drains and additional taps and toilets, parking lots for cars, and street lights		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
800	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Facilities	Construction of a community hall in Kayamandi		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
801	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Informal Settlements	Zone I: request for taps and toilets, and maintenance of taps and toilets		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
802	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Roads, Transport and Stormwater	Zone P: Construction of speedhumps in 8th Avenue		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
803	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Informal Settlements	Zone P: Removal of trees		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
804	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Health	Zone P: Request for the services of a mobile clinic		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Government Health and Wellness
805	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Informal Settlements	Zone P: Request for additional toilets		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
806	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Informal Settlements	Zone O: Additional taps and toilets, and maintenance of taps and toilets		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
807	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Waste Management	Zone O: Request for plastic bags for waste disposal		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
808	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Safety and Security	Zone O: Address crime related activities		Director: Community and Protection Services	Directorate: Community and Protection Services	Community Development and Protection Services	Local	Not Applicable
809	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Informal Settlements	Watergang reblocking		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
810	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Informal Settlements	Watergang: Upgrading of bulk infrastructure due to low water pressure		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
811	Online Form	Ward 14	Cllr. Maxwell Danana	Nomawethu	Petela	Electrical Services	Watergang: Electrification of houses		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
812	WhatsApp	Ward 14	Cllr. Maxwell Danana	Bulelwa	Mbaqa	Water Services	Close or cover the hole that was left by municipal officials at the community ablution facilities in Zone I, Kayamandi		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
813	WhatsApp	Ward 14	Cllr. Maxwell Danana	Bulelwa	Mbaqa	Informal Settlements	Repairing of the roof and doors at the community ablution facilities in Zone I, Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
814	WhatsApp	Ward 14	Cllr. Maxwell Danana	Bulelwa	Mbaqa	Environmental Management	Cutting of trees next to 199 Makupula Street, Kayamandi		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
815	WhatsApp	Ward 14	Cllr. Maxwell Danana	Bulelwa	Mbaqa	Housing Development	Utilise the serviced land at Swartz Close and Setona Street for housing development in Kayamandi		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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816	IDP Open Day	Ward 15	Cllr. Elliot Masimini	Zolile	Ntibane	Recreation and Sport	Renovation of spectator stands and the playing fields is in poor condition in Kayamandi sportsfields or stadium		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
817	IDP Open Day	Ward 15	Cllr. Elliot Masimini	Zolile	Ntibane	Recreation and Sport	Repairing of stadium lighting is not functioning properly, replacement of the fencing, and the drainage system is ineffective, resulting in water leaking onto the field in Kayamandi sportsfields or stadium		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
818	IDP Open Day	Ward 15	Cllr. Elliot Masimini	Zolile	Ntibane	Recreation and Sport	Installation of checkpoint systems around the stadium to ensure proper patrols are carried out in Kayamandi sportsfields or the stadium		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
819	IDP Open Day	Ward 15	Cllr. Elliot Masimini	Zolile	Ntibane	Recreation and Sport	A request has been made for the Municipality to consider constructing temporary structures while awaiting Open Play's planned construction in the 2028/29 financial year, subject to approval of their proposal.		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
820	IDP Open Day	Ward 15	Cllr. Elliot Masimini	Zolile	Ntibane	Recreation and Sport	Installation of grass at fields B and C for junior teams, as the current field is being overutilised by all teams under the Local Football Association (LFA) in Kayamandi sportsfields or stadium		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
821	IDP Open Day	Ward 15	Cllr. Elliot Masimini	Zolile	Ntibane	Recreation and Sport	Relocation of the electric poles to outside the field to ensure player safety in Kayamandi sportsfields or stadium		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
822	Online Form	Ward 15	Cllr. Elliot Masimini	Xoliswa	Xoliswa	Safety and Security	Ward Priority 5: Install CCTV cameras at Basi Street, Vineyard Street, 7th Avenue and 8th Avenue Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
823	Online Form	Ward 15	Cllr. Elliot Masimini	Xoliswa	Xoliswa	Safety and Security	Ward Priority 5: Establish and support Neighbourhood watch in Ward 15 Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
824	Online Form	Ward 15	Cllr. Elliot Masimini	Xoliswa	Xoliswa	Parks and Open Spaces	Ward Priority 4: Request parks to be renovated on Forest Drive and Vineyard Street Comment: Rating 4		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
825	Online Form	Ward 15	Cllr. Elliot Masimini	Xoliswa	Xoliswa	Local Economic Development and Tourism	Ward Priority 3: The focal point is to assist growing entrepreneurs with funding and skills development to grow their businesses in Kayamandi Comment: Rating 4		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
826	Online Form	Ward 15	Cllr. Elliot Masimini	Xoliswa	Xoliswa	Property Management	Ward Priority 2: Renovation of Kayamandi Hall Comment: Rating 1		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
827	Online Form	Ward 15	Cllr. Elliot Masimini	Xoliswa	Xoliswa	Housing Development	Ward Priority 1: Request for housing for backyarders in Ezintenteni Zone N Comment: Rating 5		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
828	Have Your Say	Ward 15	Cllr. Elliot Masimini	Mandlakozi	Zenzile	Roads, Transport and Stormwater	Provision of cost-effective public transportation in Kayamandi		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
829	Have Your Say	Ward 15	Cllr. Elliot Masimini	Mandlakozi	Zenzile	Community Development	Provision of more skills training to increase employment in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
830	Have Your Say	Ward 15	Cllr. Elliot Masimini	Mandlakozi	Zenzile	Local Economic Development and Tourism	Provision of more employment EPWP opportunities in Kayamandi		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
831	Have Your Say	Ward 15	Cllr. Elliot Masimini	Saniswa	Mapasa	Community Development	Provision of more skills training to increase employment in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable

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832	Have Your Say	Ward 15	Cllr. Elliot Masimini	Saniswa	Mapasa	Local Economic Development and Tourism	Provision of a printing facility to print CVs for job opportunities in Kayamandi		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
833	Have Your Say	Ward 15	Cllr. Elliot Masimini	Thembela	Qavane	Community Development	Provision of more practical training skills, such as gardening and sewing, in Kayamandi		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
834	Have Your Say	Ward 15	Cllr. Elliot Masimini	Mamusa	Mayiza	Local Economic Development and Tourism	Provision of a printing facility to print CVs for job opportunities in Kayamandi		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
835	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Liela	Groenewald	Roads, Transport and Stormwater	Painting of bus stops in Cloetesville		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
836	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Liela	Groenewald	Housing Administration	Painting of Long Street municipal flats		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
837	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Safety and Security	Installation of CCTV Camera in Ward 16 and Noble Street at the Park in Cloetesville	All cameras are working in Cloetesville, the camera at Tennantville is currently offline, but will be fixed in the next week or two.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
838	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Safety and Security	Address the problem of house breakings and robberies in Slabtown		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
839	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Safety and Security	Request for Wendy houses to be demolished, because robberies are taking place in that area and the robbers go and hide between the Wendy houses, (assistance from Red Ants) in Cloetesville		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
840	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Bettie	Nieuwoudt	Safety and Security	Repaired or install CCTV cameras in Curry Street and along the river pathway leading to Smartie Town		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
841	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Bettie	Nieuwoudt	Roads, Transport and Stormwater	Close the area next to the bridge, along the route towards Kayamandi, as this is where perpetrators are using as a passage		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
842	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Gadia	Cornelius	Safety and Security	Implement interventions on the problem with gangs targeting young boys and encouraging them to engage in violence in Cloetesville	All crime-related complaints need to be sent to SAPS.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
843	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Lena	Lekeur	Housing Administration	Maintenance of the tiles in the living room is broken. The geyser is leaking, and this is causing water bubbles in the walls. Paint is starting to chip next to the geyser at Lang Street Flat 11, Cloetesville	The municipality will follow up on complaints and request the maintenance team to provide feedback on complaints.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
844	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	John	Smith	Housing Construction	Repairing the leaking roof on the house in Cloetesville. A complaint has been reported previously, but no one has come out to check	No transfer on this property. The client has been informed that maintenance issues on these properties are the responsibility of the beneficiaries, as these are state-subsidised housing. Advised the client to visit the office so that a deed of sale may be concluded to transfer the property	Director: Infrastructure Services	Department: Development Services, Asset Management and Systems & Project Management Unit (PMU)	Infrastructure Services	Local	Not Applicable
845	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Anne	Muller	Housing Construction	Repairing the broken toilet pot and the faulty wall plugs and meter box in a house at 2 Kudu Street, Cloetesville.	The client has previously been informed that maintenance in these properties is the responsibility of the beneficiaries, as these are state-subsidised houses.	Director: Infrastructure Services	Department: Development Services, Asset Management and Systems & Project Management Unit	Infrastructure Services	Local	Not Applicable
846	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Hester	Jacobs	Housing Administration	Replacement of the big gate at the parking of the Flat Block F that was removed in Cloetesville		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
847	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Hester	Jacobs	Housing Administration	The caretaker at Block F is not doing his job, the gates in front are not being locked in the evening		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
848	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Hester	Jacobs	Housing Administration	When are the surveys going to be done?		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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849	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Clarissa	Pienaar	Electrical Services	Installation of electricity at 5 Kudu Street, Cloetesville. (Burnt House)		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
850	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Clarissa	Pienaar	Housing Construction	Repairing the water leak and toilet in the house at 5 Kudu Street, Cloetesville		Director: Infrastructure Services	Department: Development Services, Asset Management and Systems & Project	Infrastructure Services	Local	Not Applicable
851	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	S	Lekay	Housing Construction	Repairing the roof leak at 3 Gembok Street, Cloetesville. Rain is seeping in through the windows	Explained to the client that all repairs are the responsibility of the beneficiary, as these are state-subsidised houses.	Director: Infrastructure Services	Department: Development Services, Asset Management and Systems & Project	Infrastructure Services	Local	Not Applicable
852	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Jan	Groenewald	Housing Development	Provision of housing development opportunities for military veterans in Cloetesville	Explained to Mr Groenewald that the development at Erf 7001 STB is coming up, but also explained that the military veteran subsidy might not be enough.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
853	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Daniel	November	Housing Development	Enquiry on the Northern Extension. 30 Asalia Street, Tennantville	Explained the process of the Northern Extension and what the current status of the project is.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
854	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Annelisa	Skeffers	Electrical Services	Replacement of the faulty meter with a keypad system (split meter) at 17 Jakaranda Street, Cloetesville	Metering Section should investigate and resolve the issue	Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
855	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Parks and Open Spaces	Pruning of trees at Noble playpark, Cloetesville	Trees will be planted in May / June 2026	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
856	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Parks and Open Spaces	Installation of a bit higher fencing at Noble Playpark, Cloetesville	The fencing will be lifted in August / September 2026	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
857	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Parks and Open Spaces	Removal of artificial grass and installation of normal grass at Noble Playpark, Cloetesville		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
858	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Parks and Open Spaces	Plant flowers at the corners of the Noble Playpark, Cloetesville		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
859	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Parks and Open Spaces	One section must be partitioned for kids to play soccer at Noble Playpark, Cloetesville		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
860	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Parks and Open Spaces	Installation of more benches at Noble Playpark, Cloetesville		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
861	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Parks and Open Spaces	Residents' requests: paint, trays, and paintbrushes to paint the wall at Noble Playpark, Cloetesville	The paint and accessories will be delivered at Mrs Williams resident.	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
862	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Cemeteries	Upgrading of toilets by the cemetery at Jamestown Cemetery		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
863	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Cemeteries	Maintenance of graves at Jamestown Cemetery		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
864	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Cemeteries	Spraying of Ants at Jamestown Cemetery	Waiting for the supplier to deliver the ant killer	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
865	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Gadija	Cornelis	Environmental Management	Removal of sick oak trees at Eiland Street, Cloetesville		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
866	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Gadija	Cornelis	Environmental Management	The tree leaves clog the gutters, and during the rain, the gutters are blocked at Eiland Street, Cloetesville		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable

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867	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Bettie	Nieuwoudt	Parks and Open Spaces	Installation of fencing around the open space between the railway line and Kayamandi at Last Street, Cloetesville		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
868	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Bettie	Nieuwoudt	Parks and Open Spaces	Removal and cleaning of bushes around the open space between the railway line and Kayamandi at Last Street, Cloetesville		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
869	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Bettie	Nieuwoudt	Waste Management	Cleaning of the dumping site at the open space at the corner of North-end and Lang Street, Cloetesville		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
870	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Bettie	Nieuwoudt	Environmental Management	Removal of the two trees before the Breughel at Northend Street, Cloetesville		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
871	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	John	Smith	Land Use Management and Building	The owner of 36 Hoek Street has an approved building plan for the construction of a boundary wall and an extension. According to the owner, the boundary wall has been completed; however, the extension cannot be finalised due to an illegal Wendy house erected on the neighbouring property at 42 Hoek Street. The structure is reportedly positioned in such a way that it encroaches on the area where the approved extension is intended to be built, thereby preventing further progress on the development.	According to the building inspector of the area, he indicated that a notice will be served.	Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
872	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Gadia	Cornelius	Water Services	Drop the sewer manhole that is high above the NGL at 10 Eiland street, Cloetesville (where Vredelust driveway is being constructed)		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
873	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Water Services	Removal of the sewer manhole on a property at 25 Asalea Road, Cloetesville. The last blockage incident left the owner's property in a terrible state, and the workers did not clean up afterwards		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
874	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Audrey	Kerwel	Roads, Transport and Stormwater	Repairing the stormwater going into the property from the thoroughfare side at 51 Vredelust Street, Cloetesville		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
875	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Audrey	Kerwel	Roads, Transport and Stormwater	Installation of sidewalk for the throughfare at Vredelust Street, Cloetesville		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
876	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Audrey	Kerwel	Electrical Services	Repairing of the exposed electrical cable within the area of the throughfare at Vredelust Street, Cloetesville		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
877	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Audrey	Kerwel	Waste Management	Removal and cleaning of the illegal dumping at the throughfare at Vredelust Street, Cloetesville		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
878	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	H.	November	Water Services	Removal of the sand trap and provide an explanation as to why this sand trap was installed at 30 Azalea Street, Cloetesville		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
879	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	L	Lekeur	Housing Administration	Replacement of tiles in the bedroom at Flat 11, Long Street, Cloetesville		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
880	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	L	Lekeur	Housing Administration	Replacement ceiling is lifting in the bathroom and bedroom at Flat 11, Long Street, Cloetesville		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
881	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	L	Lekeur	Housing Administration	Repairing the leaking geyser at Flat 11, Long Street, Cloetesville		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
882	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Juanita	Steinsberg	Water Services	Repairing the blocked outside toilet at 4 Jakaranda Street, Cloetesville		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
883	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Wagner	Wagner	Housing Administration	Replacement of the broken gutters and missing downpipes at Kloof Street, Municipal Flats, Cloetesville		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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884	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Wagner	Wagner	Housing Administration	Conduct an inspection to repair all the faults at Kloof Street, municipal flats, Cloetesville		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
885	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Analise	Sckeffers	Electrical Services	Replacement of a faulty electricity meter at 17 Jakaranda Street, Cloetesville		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
886	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Analise	Sckeffers	Roads, Transport and Stormwater	Installation of stormwater drainage at 17 Jakaranda Street, Cloetesville		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
887	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	G	Jacobs	Roads, Transport and Stormwater	Disinfect all the sewer drains for the cockroaches in Gabriel Street, Cloetesville	Drains will be disinfected with insecticide	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
888	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen			Water Services	Repairing of the leak due to wet ground standing water at Langstraat flat F17, Cloetesville		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable	
889	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen			Water Services	Investigate insufficient water to flush toilets properly at Langstraat flat F17, Cloetesville		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable	
890	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen			Housing Administration	Repairing of tiles, leaking geyser, leaking pipes inside the wall, and black mould at Langstraat flat I1, Cloetesville		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
891	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen			Roads, Transport and Stormwater	Maintenance of the stormwater flowing into the yard at 24 Pine Street		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
892	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen			Environmental Management	Removal of the tree roots at 219 Langstraat		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
893	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen			Water Services	Repairing of the sewer overflow and sewer smell at Chippendale Street, Crombi Rd, White City, Arnold Street, and Long Street, Cloetesville		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable	
894	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen			Water Services	De Breughel Sewer or Koedoe North End Street sewer not connected at Cloetesville		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable	
895	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen			Water Services	Repairing of the sewer leaks overflow from neighbour's sewer at 31 Madeliefie Street, Tennantville		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable	
896	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Felicity	Bergtedt	Land Use Management and Building	Provision of clarity on why properties must pay for building plans, while people in informal settlements do not		Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable	
897	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Housing Development	Building of houses at Slabtown, Cloetesville		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
898	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	Carol	Williams	Housing Administration	People who received property in Klapmuts are back in Slabtown		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable	
899	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	MM	Siebritz	Income and Expenditure	Customer reported that their Account 370171342 was increasing monthly (even though they have an arrangement in place at 15 Jakaranda, Cloetesville		Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable	
900	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	MM	Siebritz	Income and Expenditure	Account 370171342 also indicated that resident / owner is registered for indigent (however, after further investigation, it appears that they are not registered as an indigent household) at 15 Jakaranda, Cloetesville		Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable	

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901	IDP Open Day	Ward 16	Cllr. Elsabe Vermeulen	MM	Siebritz	Income and Expenditure	Leakage was detected for Account 370171342: had a meeting with Mr Mitchel and Mr Beukes, and submitted all required information for a journal to be processed, but currently no feedback has been received. Customer indicated that it was communicated to her that the time frame would be +- 3 months and acknowledged that it is still within the time frame, however she would just like some kind of progress report. at 15 Jakaranda, Cloetesville	Feedback to client: Information was received and the leak has been approved, journal to be processed	Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable
902	Have Your Say	Ward 16	Cllr. Elsabe Vermeulen	Yvonne	Lambert	Health	Reopening of the Aan-het-Pad Clinic. Many elderly, pregnant women, and disabled individuals are struggling to access healthcare services due to transportation costs, which have become burdensome for those without funds		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Mobility Department
903	WhatsApp	Ward 16	Cllr. Elsabe Vermeulen			Roads, Transport and Stormwater	Regular cleaning of the stormwater drains in Cloetesville		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
904	IDP Open Day	Ward 17	Cllr. Jeremy Fasser	Lena	Johnson	Housing Construction	Repairing of the sewerage pipe at the outside toilet has been broken since the house was built in Cloetesville	Client was informed that, as these are state-subsidised houses, maintenance on these properties is the responsibility of the beneficiaries.	Director: Infrastructure Services	Department: Development Services, Asset Management and Svstems & Proiect	Infrastructure Services	Local	Not Applicable
905	IDP Open Day	Ward 17	Cllr. Jeremy Fasser	AJ	Wagner	Housing Administration	Maintenance of the sewer pipe in the toilet is extremely rusted, cleaning of the gutter, replacement of the stolen downpipes at Flat A4, Kloof Street, Cloetesville		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
906	IDP Open Day	Ward 17	Cllr. Jeremy Fasser	George	Jacobs	Electrical Services	Replacement of the streetlights with brighter lighting on February Street, Cloetesville. Similar to those on Gabriel Street.	Construction and Services / Lines and Cable Section should investigate and resolve the issue.	Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
907	IDP Open Day	Ward 17	Cllr. Jeremy Fasser	George	Jacobs	Electrical Services	Reconnect and switch on the bush lights as they were disconnected during the overhead-to-underground project on Gabriel Street, Cloetesville	The Construction and Services / Lines and Cable Section should investigate and resolve the issue.	Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
908	IDP Open Day	Ward 17	Cllr. Jeremy Fasser	George	Jacobs	Environmental Management	Removal of the stump and roots before the house at 31 Gabriels Street, Cloetesville		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
909	IDP Open Day	Ward 17	Cllr. Jeremy Fasser	George	Jacobs	Environmental Management	Removal of four Gum trees in the open space between the houses at 31 Gabriels Street, Cloetesville		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
910	IDP Open Day	Ward 17	Cllr. Jeremy Fasser	George	Jacobs	Environmental Management	The trees and the overgrown branches pose a potential safety hazard at 31 Gabriels Street, Cloetesville		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
911	IDP Open Day	Ward 17	Cllr. Jeremy Fasser	Felicity	Bergstedt	Income and Expenditure	Provision of information about the rebates for property rates and the criteria to qualify for any rebates.		Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable
912	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Housing Administration	Ward Priority 1: Upgrading of municipal flats in Rhodes Street: Melody, Monte Christo, Monte Ray and Mountview blocks Comment: Rating 5		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
913	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Housing Administration	Ward Priority 1: Fencing of apartments in Kloof and Rhode streets Comment: Rating 5		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
914	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Property Management	Ward Priority 2: Close "Die Gang" in Williams Road that leads into ERF 7181 (safety hazard). The notice board is still to be erected Comment: Proper fencing at the correct height needs to be installed along the property lines of the houses facing Erf 7181, as criminal elements gain entry to these properties via the municipal open space Erf 7181 to the houses bordering this Erf.		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
915	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Parks and Open Spaces	Ward Priority 2: Upgrading of existing play parks in Ward 17 Comment: Rating 5		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable

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916	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Electrical Services	Ward Priority 2: Beautification of open spaces in Ward 17 Comment: Extra spotlight is also needed, as the area is not well-lit at night, creating dark areas in the open spaces near Hendrickse Street. The back area of William Street ERT 7181 also needs extra lighting.		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
917	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Roads, Transport and Stormwater	Ward Priority 3: Parking is required at the entrances of Rietenbosch and Pieter Langeveld Schools Comment: Rating 3		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
918	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Housing Administration	Ward Priority 3: Resurfacing of parking areas at Kloof and Rhode Streets flats Comment: Rating 5		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
919	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Roads, Transport and Stormwater	Ward Priority 3: Construction of pavements in Raziet, Pool, Ortell, King, Isaacs and Hine Roads Comment: Besides the pavements, Williams Street needs speed calming measures, such as speedhumps and a raised intersection at Williams Street and Isaac Street, as a high priority.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
920	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Local Economic Development and Tourism	Ward Priority 4: Create job opportunities for unemployed residents: main focus on youth in Cloeteville Comment: Rating 5		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
921	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Community Development	Ward Priority 4: Skills development programme in Cloeteville Comment: Rating 5		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
922	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Local Economic Development and Tourism	Ward Priority 4: Liaise with Provincial and National Government to create opportunities locally Comment: Rating 5		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
923	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Safety and Security	Ward Priority 5: Provide equipment support for NHW in Ward 17 Comment: Rating 5		Director: Community and Protection Services	Directorate: Community and Protection Services	Community Development and Protection Services	Local	Not Applicable
924	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Safety and Security	Ward Priority 5: CCTV cameras in Ward 17. To be implemented during the adjustment budget Comment: Rating 5		Director: Community and Protection Services	Directorate: Community and Protection Services	Community Development and Protection Services	Local	Not Applicable
925	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Roads, Transport and Stormwater	Besides the pavements, Williams Street requires the installation of speed calming measures, which include at least one speed bump. A raised intersection at Williams Street and Isaac Street, is a high priority, as this intersection is on a bend and cars do not slow down for the 3 way stop and cross the intersection at high speed.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
926	Online Form	Ward 17	Cllr. Jeremy Fasser	M	Damanse	Property Management	Fencing along Erf 7181 of the properties facing the Erf.		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
927	IDP Open Day	Ward 18	Alderman JC Anthony	Richard	Dreddericks	Electrical Services	Municipality cuts off electricity due to non-payment, and they also cut off the water supply, even though the water bill has been paid		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
928	IDP Open Day	Ward 18	Alderman JC Anthony	Julia	Peter	Roads, Transport and Stormwater	Cleaning of the drain blockage at 38 Jojo Street, Klapmuts		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
929	IDP Open Day	Ward 18	Alderman JC Anthony	Richard	Diedericks	Roads, Transport and Stormwater	Modify the stormwater kerb inlets so as not to take any ingress of grey water or sewage disposal at 40 Van Wyk Street in Klapmuts		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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930	IDP Open Day	Ward 18	Alderman JC Anthony	Richard	Diedericks	Roads, Transport and Stormwater	Disinfecting and cleaning of the stormwater system at Van Wyk Street in Klapmuts		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
931	IDP Open Day	Ward 18	Alderman JC Anthony	Frans	De Klerk	Roads, Transport and Stormwater	Removal and cleaning of illegal dumping of refuse in the open ground stormwater channel at 46 Jacobs Street in Klapmuts		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
932	IDP Open Day	Ward 18	Alderman JC Anthony	Frans	De Klerk	Roads, Transport and Stormwater	Disinfecting and cleaning of the stormwater system at 46 Jacobs Street in Klapmuts		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
933	IDP Open Day	Ward 18	Alderman JC Anthony	Bertus	Markis	Housing Administration	Applied for subsidy in 2013 and was rejected on regards that he already owns property witch he states that that is false allegations. The owner is diseased and Mr Bertus has been renting property 5 Yaya Street for over 10 years. Question is: is it possible to apply for the property now that the owner is diseased?		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
934	IDP Open Day	Ward 18	Alderman JC Anthony	Bertus	Markis	Housing Development	Provision of housing developments for Pensioners in Klapmuts		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
935	IDP Open Day	Ward 18	Alderman JC Anthony	Albertus	Markus	Property Management	Small farmers next to the railroad in Klapmuts, would like to know when they will be relocated to a suitable place with Municipal Services, i.e. water, electricity and sewer	Resident to visit the Property Management and Infrastructure Department/ Directorate for Municipal Services.	Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
936	IDP Open Day	Ward 18	Alderman JC Anthony	Gillian	Joubert	Community Development	Enquiries about youth empowerment programmes	General information is provided on the annual training programmes. Citizens are advised to like the municipal Facebook page as all upcoming opportunities are advertised via that platform and also via ward offices. The email address of the official responsible for training is highlighted, and the citizen was encouraged to reach out to her for more specific information about future training. Further contact information has been provided on training opportunities at local training institutions, along with their contact details	Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
937	IDP Open Day	Ward 18	Alderman JC Anthony	Richard	Diedericks	Safety and Security	Installation of CCTV cameras in Alexander Street, Klapmuts	The client has been informed that the request will be added to the Masterplan, and the action of installation depends on policy requirements, which include crime pattern analysis from SAPS, wayleave application, study for the need to install cameras at the specific location, and due process will then be followed to install.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
938	IDP Open Day	Ward 18	Alderman JC Anthony	Jan	Hendricks	Waste Management	Provision of assistance to start a business of waste collection and how to dispose cheaper at the Transfer station		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
939	IDP Open Day	Ward 18	Alderman JC Anthony	Jasmine	Plaatjies	Housing Development	Are the backyarders included in the project on La-Rochell, Klapmuts		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
940	IDP Open Day	Ward 18	Alderman JC Anthony	Jasmine	Plaatjies	Housing Administration	What is the need for an update for the waiting list while there is no budget for backyarders or Mandela City		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
941	IDP Open Day	Ward 18	Alderman JC Anthony	Jasmine	Plaatjies	Housing Development	Provision of housing development opportunities for backyard dwellers in Klapmuts		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
942	IDP Open Day	Ward 18	Alderman JC Anthony	Richaerd	Diedericks	Local Economic Development and Tourism	There was a budget budgeted for the moving of animals, e.g. pigs, goats and cows that are moving around people. What happened to that budget because these animals are still in the surrounding area		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
943	IDP Open Day	Ward 18	Alderman JC Anthony	Richaerd	Diedericks	Parks and Open Spaces	When is the upgrading of playparks in Klapmuts as it was budgeted for		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
944	IDP Open Day	Ward 18	Alderman JC Anthony	Richaerd	Diedericks	Housing Development	Identification of land for housing development for backyarders in Klapmuts		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
945	IDP Open Day	Ward 18	Alderman JC Anthony	Richaerd	Diedericks	Housing Development	Utilise the open land or spaces in between houses that are already serviced in Klapmuts		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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946	IDP Open Day	Ward 18	Alderman JC Anthony	Richaerd	Diedericks	Housing Development	When is Mandela City remaining houses going to be built excluding TRA		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
947	IDP Open Day	Ward 18	Alderman JC Anthony	Richaerd	Diedericks	Property Management	Identification of land for churches and provide erf number in Klapmuts		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
948	IDP Open Day	Ward 18	Alderman JC Anthony	Sabelo	Twala	Land Use Management and Building	The architect submitted the United Methodist Church of Southern Africa, Erf 913 Klapmuts building plan 4 years ago, and what was the result of the plan	Building plan was submitted and approved for a tool shed	Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
949	IDP Open Day	Ward 18	Alderman JC Anthony	Michelle	Jason	Land Use Management and Building	Reported a complaint in Sept – Oct 2025 about 3 illegal structures at 13 Alexander Street, Klapmuts. It is a fire hazard, and there is a parking issue	The building inspector for the area (Kululekani Makeleni) indicated that a notice will be served.	Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
950	IDP Open Day	Ward 18	Alderman JC Anthony	Maureen	Louw	Housing Development	Identification of land for housing development in Klapmuts	Housing Development to appoint a Service Provider to investigate suitable land for housing / Human Settlements Development	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
951	IDP Open Day	Ward 18	Alderman JC Anthony	Maureen	Louw	Housing Administration	Do people have title deeds for the flats next to Mandela City		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
952	IDP Open Day	Ward 18	Alderman JC Anthony	Julia	Peter	Land Use Management and Building	Provision of assistance to identify the neighbour's land pin	A site visit has to be done to determine the site pins and Erf boundaries	Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
953	IDP Open Day	Ward 18	Alderman JC Anthony	Eric	Everds	Housing Development	Provision of housing development for backyarders in Klapmuts	The municipality is investigating potential land for Housing development	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
954	IDP Open Day	Ward 18	Alderman JC Anthony	Melvin	Jacobs	Housing Development	Provision of housing development for backyarders in Klapmuts	The municipality is investigating potential land for Housing development	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
955	IDP Open Day	Ward 18	Alderman JC Anthony	Maureen	Louw	Parks and Open Spaces	Installation of fencing on the playparks in Klapmuts to enhance the safety of children	The department will address the complaint in the new financial year	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
956	IDP Open Day	Ward 18	Alderman JC Anthony	Maureen	Louw	Parks and Open Spaces	Appointment of permanent staff to oversee and maintain the playparks in Klapmuts, as opposed to relying on EPWP contract workers.		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
957	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Informal Settlements	Ward Priority 1: Installation and upgrading of ablution facilities within the La Rochelle and Mandela City informal settlements to all residents Comment: Rating 5		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
958	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Electrical Services	Ward Priority 1: Upgrading of the electricity network capacity to provide electricity access for residents in La Rochelle informal settlements and the whole of Klapmuts Town Comment: It is critical to ensure that sufficient electricity supply is in place to support existing infrastructure, as well as planned future developments and expansions. The urban edge needs to be adjusted to support new growth opportunities within Klapmuts. Four projects have submitted requests for inclusion within the urban edge, including Arra Land Purchase.	Ward Priority 1: Upgrading of the electricity network capacity to provide electricity access for residents in La Rochelle informal settlements and the whole of Klapmuts Town Comment: It is critical to ensure that sufficient electricity supply is in place to support existing infrastructure, as well as planned future developments and expansions. The urban edge needs to be adjusted to support new growth opportunities within Klapmuts. Four projects have submitted requests for inclusion within the urban edge, including Arra Land Purchase.	Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
959	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Spatial Planning	Ward Priority 1: Upgrading of the electricity network capacity to provide electricity access for residents in La Rochelle informal settlements and the whole of Klapmuts Town Comment: It is critical to ensure that sufficient electricity supply is in place to support existing infrastructure, as well as planned future developments and expansions. The urban edge needs to be adjusted to support new growth opportunities within Klapmuts. Four projects have submitted requests for inclusion within the urban edge, including Arra Land Purchase.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
960	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Spatial Planning	Ward Priority 1: Municipality to provide funding to buy land in Klapmuts for 600 RDP housing development units. Various portions of land are available in Klapmuts to buy in Land adjacent to Mandela City at Arra Farms, and various other portions are available to supply Klapmuts Communities with residential units Comment: This is a critical project and needs to align with also other similar projects that are critically needed for job creation and sustainable development. The urban edge needs to be adjusted to include these projects within the boundary to allow for these developments to proceed: 1. Uitsig Farm next to the R101 (450m from the town centre) 2. Simonsberg Village 3. Braemer		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
961	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Spatial Planning	Ward Priority 2: Job creation projects in Klapmuts. EPWP workers / learnership should be made available to young people to be trained as firefighters in Klapmuts to sustain the need Comment: Job creation in Klapmuts is critical to address multiple issues. Impactful projects are required that will create jobs, learning and skills development through formal and informal training. Firefighting is but one of a large area of expertise and job opportunities that will be unlocked when new projects are allowed to develop in the Klapmuts area. Klapmuts is a critical business hub within the winelands districts of Cape Town / Stellenbosch / Paarl areas, and there is a huge need for business development in this critical area. The urban edge has to be enlarged to include the above-mentioned projects to address this priority 2		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
962	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Local Economic Development and Tourism	Ward Priority 2: Job creation projects in Klapmuts. EPWP workers / learnership should be made available to young people to be trained as firefighters in Klapmuts to sustain the need Comment: Job creation in Klapmuts is critical to address multiple issues. Impactful projects are required that will create jobs, learning and skills development through formal and informal training. Fire Fighting is but one of a large area of expertise and job opportunities that will be unlocked when new projects are allowed to develop in the Klapmuts area. Klapmuts is a critical business hub within the winelands districts of Cape Town/Stellenbosch/Paarl areas and there is a huge need for business development in this critical area. The urban edge has to be enlarged to include the above-mentioned projects to address this priority3		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable

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Community and Stakeholder Comments / Input							Municipal Directorate and Western Cape Government Information						
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
963	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Spatial Planning	Ward Priority 2: Creation of jobs for the Klapmuts Community. A structured method should be done to secure Klapmuts Community with permanent jobs as security workers at the sports field and EPWP to clean Mandela City and La Rochelle Comment: Job creation in Klapmuts is a top priority! Security and EPWP are important, but more so are large and impactful projects that will create a large number of jobs. Klapmuts is strategically very well placed for growth as it is centrally located between Paarl/Stellenbosch and Cape Town. There are numerous businesses that are keen to start here, but limited developable land with easy access to the main roads. The Business Park that is planned at Uitsig farm (27 hectares) is in-between the N1 and R101 and within 450m from Klapmuts centre, should be included in the revised urban edge!		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
964	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Spatial Planning	Ward Priority 2: Development of Job creation projects - The buying/selling of refuse or Swop Shop idea should be introduced in Klapmuts Comment: Development of Job Creation projects are critical!! Step-change opportunities exist within Klapmuts if the urban edge is enlarged to allow a number of big projects to develop within Klapmuts. These projects (like the Uitsig Business Park) will allow for hundreds of new jobs through a wide spectrum of disciplines and capabilities. Formal and informal and on-site training will address skill shortages of the local community. This will ensure sustainable and long-term job opportunities.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
965	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Safety and Security	Ward Priority 3: Cameras should be put at all strategic areas in the Ward to stop the flow of crime in the Ward 18. LPQ and 360 rotating cameras must be installed at the 2 robots on R44 and 1 camera on the N1 Bridge entrance, 1 camera on Groenfontein Road,1 camera in Klapmuts Clubhouse, and 1 camera in Mandela City Comment: Security is very important to ensure a safe and stable environment for all residents and businesses in the Klapmuts area.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
966	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Safety and Security	Ward Priority 3: Installation of cameras on the R44 and inside the Klapmuts area to stop the high flyers coming into rob the business sector of the town Comment: Security is paramount for business owners, residents, but more importantly, for new investors in this area. Klapmuts is a strategic business hub with huge growth potential. Good security will underscore and support interest and investment from outside the area		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
967	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Safety and Security	Ward Priority 3: Deployment of 30 EPWP workers as Law Enforcement personnel to render services in Klapmuts Comment: As mentioned previously, good security is a key building block that supports safe, secure living and encourages business confidence, helping to grow the local economy in the area.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
968	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Safety and Security	Ward Priority 3: Upgrading the streetlights in the old residential areas in Klapmuts Comment: Effective street lighting goes hand in hand with good security and safety. This is also a high priority for Klapmuts.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
969	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Safety and Security	Ward Priority 3: Upgrading the streetlights in the old residential areas in Klapmuts Comment: Effective streetlights go hand-in-hand with good security and safety. This is an equally high priority for Klapmuts.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
970	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Beautification	Ward Priority 4: Beautification of the town centre in Klapmuts Comment: Beautification of the town is equally very important, especially the cleanup of the rubbish and rubble that is visible throughout		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
971	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Recreation and Sport	Ward Priority 4: Develop a new sports field in Klapmuts Comment: This will support and attract good social environments for the local communities.		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
972	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Recreation and Sport	Ward Priority 4: Upgrading of existing play parks in Klapmuts upgrade Comment: This is needed		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
973	Online Form	Ward 18	Alderman JC Anthony	Paul	de Villiers	Spatial Planning	Ward Priority 5: The spatial development plan for Klapmuts needs to be updated for the town to be united – as the boundaries of the town are divided into two municipalities - Drakenstein and Stellenbosch. Ward-based planning needs to be a continuous function in this area – as apartheid planning is still on in Klapmuts Comment: The Urban Edge of Klapmuts needs to be expanded to include a few critical projects that are awaiting municipal support and approval. Uitsig Farm is 450m from the Klapmuts town centre. It is situated between the N1 and the R101, spans 27 hectares, and is adjacent to the current urban edge. The farm has requested that the Stellenbosch Municipality include it within the urban edge to allow for the development of a business park. This project will be key to job creation and sustainable development, which are critically needed in Klapmuts.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
974	Have Your Say	Ward 18	Alderman JC Anthony	Gordon	Wentzel	Roads, Transport and Stormwater	Upgrading of the roads in Klapmuts		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
975	Have Your Say	Ward 18	Alderman JC Anthony	Gordon	Wentzel	Water Services	Upgrade the sewer treatment plant in Kayamandi		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
976	Have Your Say	Ward 18	Alderman JC Anthony	Gordon	Wentzel	Water Services	Expansion of water reservoir		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
977	Have Your Say	Ward 18	Alderman JC Anthony	Gordon	Wentzel	Local Economic Development and Tourism	Provision of more employment EPWP opportunities in Klapmuts		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
978	Have Your Say	Ward 18	Alderman JC Anthony	Gordon	Wentzel	Community Development	Provision of more skills training to increase employment in Klapmuts		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
979	Have Your Say	Ward 18	Alderman JC Anthony	Gordon	Wentzel	Safety and Security	Installation of CCTV cameras in Klapmuts		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
980	Have Your Say	Ward 18	Alderman JC Anthony	Gordon	Wentzel	Safety and Security	Increase visibility of law enforcement in Klapmuts		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
981	IDP Open Day	Ward 19	Cllr. James Williams	Shannon	Claasen	Land Use Management and Building	Provision of update on the status of the complaint that she and her neighbour lodged regarding the spaza shops operating in Waaierpalm, Weltevrede	The Building Inspector has advised Ms Claasen on a previous occasion that the complaint has been submitted to the Municipal Court. As such, he is no longer able to assist further, as the matter now falls under the jurisdiction of the Municipal Court, and to direct any further enquiries regarding the status of the case to the Municipal Court, who will be able to provide the necessary assistance.	Director: Planning and Economic Development	Department: Development Management	Planning, LED and Tourism	Local	Not Applicable
982	IDP Open Day	Ward 19	Cllr. James Williams	Lena	Johnson	Housing Construction	Repairing the ceiling, leaking pipe, and cracks on the wall at 16 Beta Street, Smartie Town. According to the client, the house has not been transferred to her name yet		Director: Infrastructure Services	Department: Development Services, Asset Management and Systems & Project Management Unit (PMU)	Infrastructure Services	Local	Not Applicable
983	IDP Open Day	Ward 19	Cllr. James Williams			Housing Construction	Repairing of the leaking geyser, shut-off valves not working, and curtain hangers at 17 Beta Street, Smartie Town		Director: Infrastructure Services	Department: Development Services, Asset Management and Systems & Project Management Unit (PMU)	Infrastructure Services	Local	Not Applicable
984	IDP Open Day	Ward 19	Cllr. James Williams	Lena	Johnson	Housing Construction	Repairing of the roof is sagging, the plumbing of the toilet is broken outside, the walls are cracking, mould is forming inside the house outside, and the shower was never tiled at 16 Beta Street, Smartie Town		Director: Infrastructure Services	Department: Development Services, Asset Management and Systems & Project Management Unit (PMU)	Infrastructure Services	Local	Not Applicable
985	IDP Open Day	Ward 19	Cllr. James Williams	Vanessa	Hansen	Safety and Security	Assistance with registration and accreditation of De Novo NHW		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
986	IDP Open Day	Ward 19	Cllr. James Williams	Jan	Hendriks	Safety and Security	Installation of CCTV Camera at the entrance of De Novo (R44 Elsenburg)	The service provider was only appointed in 2025, so the current focus is to get all existing cameras online. Most of the cameras are already included in the master plan	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
987	IDP Open Day	Ward 19	Cllr. James Williams	Bianca	Booyesen	Safety and Security	Addressing young people using drugs, and as a result, crime has increased in De Novo		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
988	IDP Open Day	Ward 19	Cllr. James Williams	Bianca	Booyesen	Safety and Security	Increase of visibility of law enforcement in De Novo		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
989	IDP Open Day	Ward 19	Cllr. James Williams	Bianca	Booyesen	Safety and Security	Monitoring of robberies in the mornings when people go to work and, in the evenings, when people return home in De Novo		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
990	IDP Open Day	Ward 19	Cllr. James Williams	Bianca	Booyesen	Safety and Security	Address the problem of illegal farming, where animals are destroying residents' yards in De Novo		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
991	IDP Open Day	Ward 19	Cllr. James Williams	Jan	Hendriks	Income and Expenditure	Provision of information on whether private property can qualify for indigent	Criteria will be sent to the client	Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable
992	Online Form	Ward 19	Cllr. James Williams	Ronald	Alexander	Recreation and Sport	Construction of a cloakroom and bathrooms for players and spectators in De Novo		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Provincial	Department of Infrastructure
993	Online Form	Ward 19	Cllr. James Williams	Ronald	Alexander	Recreation and Sport	Installation of lights on the De Novo Sportsground		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Provincial	Department of Infrastructure
994	Online Form	Ward 19	Cllr. James Williams	Ronite	August	Recreation and Sport	Construction of clock rooms with toilet facilities for the soccer field		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Provincial	Department of Infrastructure
995	Online Form	Ward 19	Cllr. James Williams	Ronite	August	Recreation and Sport	Tarring of roads to the sportsfield		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Provincial	Department of Infrastructure
996	Online Form	Ward 19	Cllr. James Williams	Ronite	August	Recreation and Sport	Installation of lights on the De Novo Sportsfield		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Provincial	Department of Infrastructure

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997	Email	Ward 19	Cllr. James Williams	James	Williams	Housing Development	With all the development taking place in Ward 19, we as a community find that no development is happening for farm workers		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
998	Email	Ward 19	Cllr. James Williams	James	Williams	Access to Basic Services	There are little or no basic services, and they need to be provided urgently.		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
999	Email	Ward 19	Cllr. James Williams	James	Williams	Access to Basic Services	There are little or no basic services, and they need to be provided urgently.		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
1000	Email	Ward 19	Cllr. James Williams	James	Williams	Access to Basic Services	There are little or no basic services, and they need to be provided urgently.		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
1001	Email	Ward 19	Cllr. James Williams	James	Williams	Housing Development	The provision (or allocation) of land for housing for farm workers.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1002	Email	Ward 19	Cllr. James Williams	James	Williams	Housing Construction	Construction of farmworker housing		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1003	Email	Ward 19	Cllr. James Williams	James	Williams	Housing Development	Housing opportunities for Koelenhof and Muldersvlei residents (PRASA)		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1004	Email	Ward 19	Cllr. James Williams	James	Williams	Housing Administration	Assist the communities of Kromme Rhee, Vaaldras / Elsenburg and De Novo (Provincial Department of Infrastructure) with Title deeds		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1005	Email	Ward 19	Cllr. James Williams	James	Williams	Recreation and Sport	Provision of sports and recreational facilities (including playgrounds, tennis courts, rugby, netball and soccer fields, as well as clubhouses).		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1006	Email	Ward 19	Cllr. James Williams	James	Williams	Recreation and Sport	Construction of swimming pools		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1007	Email	Ward 19	Cllr. James Williams	James	Williams	Housing Development	Availability of land of housing for farm workers, as outlined in the Ward Committee Operational Plan 2026/27		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1008	Email	Ward 19	Cllr. James Williams	James	Williams	Health	Available healthcare and hospice facilities		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Western Cape Government Health and Wellness
1009	Email	Ward 19	Cllr. James Williams	James	Williams	Spatial Planning	Residential areas located "outside the urban edge" should be included, and development must take place.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
1010	Email	Ward 19	Cllr. James Williams	James	Williams	Roads, Transport and Stormwater	Adequate public transport should be made available.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1011	Email	Ward 19	Cllr. James Williams	James	Williams	Community Development	To build an old-age home for retired and elderly persons.		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Department of Social Development
1012	Email	Ward 19	Cllr. James Williams	James	Williams	Education	Construction of high schools		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Western Cape Education Department
1013	Email	Ward 19	Cllr. James Williams	James	Williams	Property Management	Land availability for Initiation school		Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
1014	Email	Ward 19	Cllr. James Williams	James	Williams	Electrical Services	Installation of sufficient lightning on roads 304, Kromme Rhee, Elsenburg, Muldersvlei, and De Novo roads - WCOP.		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
1015	Email	Ward 19	Cllr. James Williams	James	Williams	Electrical Services	Installation of lights at Koelenhof robot (traffic light)- WCOP		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
1016	Email	Ward 19	Cllr. James Williams	James	Williams	Safety and Security	Installation of CCTV cameras at the Koelenhof robot (traffic light)		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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1017	Email	Ward 19	Cllr. James Williams	James	Williams	Traffic Enforcement	Installation of speed cameras on De Novo, Muldersvlei, and Frankies Corner - WCOP		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1018	Email	Ward 19	Cllr. James Williams	James	Williams	Safety and Security	Establishment of community safety structures in Koelenhof and Bottelary areas.- WCOP.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1019	Email	Ward 19	Cllr. James Williams	James	Williams	Safety and Security	Establishment of a police station for the surrounding areas - WCOP		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1020	Email	Ward 19	Cllr. James Williams	James	Williams	Safety and Security	Guard house for NHW in area - WCOP		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1021	IDP Open Day	Ward 20	Cllr. Joseph Joon	Gerald	van Rooyen	Housing Administration	Housing Waiting List query	Checked application on database: Ref: 537452, registration date 1997.05.16. The client was advised to visit the office to update the address, as they have recently changed addresses.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1022	IDP Open Day	Ward 20	Cllr. Joseph Joon	Enrico	van Niekerk	Housing Development	Provision of an update on the Jamestown Housing Project. Client is from Vloffenburg and wants to know if the residents of Vloffenburg will also be assisted in the Jamestown Project	Housing Development requested additional funding from the province for the outer years for the Jamestown Project, this is due to the contractors' pricing that is a bit higher than what was budgeted for the project. Once confirmation is given on the additional funding, a contractor will be appointed who will then start with the designs and planning of the project. Groundworks will probably only start around September 2026. Client was advised that the project is aimed at assisting the residents of Jamestown, and if there are more opportunities available after Jamestown residents have been assisted, the Municipality will then move to the surrounding farms.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1023	IDP Open Day	Ward 20	Cllr. Joseph Joon	Annalien	Lahey	Housing Administration	Housing Waiting List update. Client wants to update her contact details	Waiting List Application: Ref: 691834, Date: 2019.05.18. Contact details were updated as per the request by the client	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1024	IDP Open Day	Ward 20	Cllr. Joseph Joon	Jeanette	Casper	Health	Request the municipality to assist by providing appropriate covering and seating arrangements for the mobile clinic services to improve conditions for the community members accessing this essential service at Vloffenburg (Longlands)		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Provincial	Western Cape Mobility Department
1025	IDP Open Day	Ward 20	Cllr. Joseph Joon	Residents of Longlands	Residents of Longlands	Parks and Open Spaces	Address open and Closing times of the playpark at Longlands, as the gate is open 24/7.	The Parks Section will do an inspection. Complaint must also be given through to Law Enforcement.	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1026	IDP Open Day	Ward 20	Cllr. Joseph Joon	Residents of Longlands	Residents of Longlands	Parks and Open Spaces	Repair the gate at Longlands Playpark		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1027	IDP Open Day	Ward 20	Cllr. Joseph Joon	Residents of Longlands	Residents of Longlands	Parks and Open Spaces	Extension of the gate and installation of a higher fence, as children are jumping over the fence at Longlands playpark	The gate can be repaired, but it cannot be extended. A Scheduled Public meeting with the Ward Councillor needs to be arranged to address these issues	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1028	IDP Open Day	Ward 20	Cllr. Joseph Joon	Allison	Allison	Safety and Security	Deployment of law enforcement to the playground in Longlands. Individuals gather to smoke and consume alcohol, and where inappropriate activities are reportedly taking place	All complaints must be reported to Control, and when complaints are reported to the Control Room, the specific nature of the complaint must be clearly stated	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1029	IDP Open Day	Ward 20	Cllr. Joseph Joon	Allison	Allison	Safety and Security	Deployment of law enforcement in Longlands. The community is also experiencing issues with loud music over weekends between 21:00 and 23:00. Furthermore, there are growing safety concerns at the entrance to Longlands, particularly from Thursday evenings through to Saturday evenings	All complaints must be reported to Control, and when complaints are reported to the Control Room, the specific nature of the complaint must be clearly stated	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information						
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department	
1030	Email	Ward 20	Cllr. Joseph Joon	Patricia	Crawley	Electrical Services	Street Lights: Need to be extended along Raithby Road from Winery Road at both entrances, as the areas are very dark at night and early mornings, creating hotspots for criminal activities		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
1031	Email	Ward 20	Cllr. Joseph Joon	Patricia	Crawley	Electrical Services	The bus shelter in Raithby Road outside Raithby Vines requires a street light, as high school children waiting for their transport are in the dark in the early mornings		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable	
1032	Email	Ward 20	Cllr. Joseph Joon	Patricia	Crawley	Beautification	Park Beautification: Trees in the Park bordering Watson Way and Hendrickse Street need to be cut as they are interfering with the Power Cables, causing a high number of electricity outages. Waterwise flowering shrubs / fruit trees would be a better alternative. Regular clearing of thorny weeds and long grass growing up the fences		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
1033	Email	Ward 20	Cllr. Joseph Joon	Patricia	Crawley	Beautification	The park behind the Raithby Vines needs urgent intervention / clearing of aliens, and beautification / equipment for children		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
1034	Email	Ward 20	Cllr. Joseph Joon	Patricia	Crawley	Roads, Transport and Stormwater	Sidewalks: from Winery Road along Raithby Road are desperately needed as pedestrians-(numbers of which are increasing due to job opportunities in Raithby) have to walk in the road. This is not only a danger to them but to occupants in vehicles, in particular in the dark, rainy winter mornings.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
1035	Email	Ward 20	Cllr. Joseph Joon	Patricia	Crawley	Roads, Transport and Stormwater	All Road Markings: on all roads in Raithby and along Winery Road need to be completed. This includes clear markings on the pedestrian crossings in the village		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
1036	Email	Ward 20	Cllr. Joseph Joon	Adolf	Delpport	Roads, Transport and Stormwater	The narrow road from the corner of Watsonway to beyond the river bridge needs widening and / or road signs		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Provincial	Department of Infrastructure	
1037	Email	Ward 20	Cllr. Joseph Joon	Adolf	Delpport	Safety and Security	The security cameras at the entrance, again		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	
1038	Email	Ward 20	Cllr. Joseph Joon	Adolf	Delpport	Parks and Open Spaces	The cleaning of the vacant plot, corner of Wagner and Watsonway streets.		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
1039	Email	Ward 20	Cllr. Joseph Joon	Adolf	Delpport	Environmental Management	Part of the Moddergat River behind Hendricks Street has reeds that have not been removed		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable	
1040	Email	Ward 20	Cllr. Joseph Joon	Adolf	Delpport	Roads, Transport and Stormwater	The stormwater overflow of the Newlands complex stormwater dam will flow directly onto Watsonway and will cause serious flooding of the road		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
1041	Email	Ward 20	Cllr. Joseph Joon	Adolf	Delpport	Roads, Transport and Stormwater	On lower Watsonway and lower Raithby Road, there is a constant spilling of sand during rainfall events		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
1042	Email	Ward 20	Cllr. Joseph Joon	Adolf	Delpport	Roads, Transport and Stormwater	Construction of speedhumps on lower Raithby Road as people use the road as a race track		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable	
1043	Email	Ward 20	Cllr. Joseph Joon	Adolf	Delpport	Safety and Security	Greater visibility of law enforcement in Raithby to deter possible criminals. Also raids on possible drug houses		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable	

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1044	IDP Open Day	Ward 21	Cllr. Mynard Slabbert	Mietjie	Lewies	Housing Development	Provision of update on Jamestown Housing Project.	Housing Development requested additional funding from the province for the outer years for the Jamestown Project, this is due to the contractors' pricing that is a bit higher than what was budgeted for the project. Once confirmation is given on the additional funding, a contractor will be appointed who will then start with the designs and planning of the project. Groundworks will probably only start around September 2026.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1045	IDP Open Day	Ward 21	Cllr. Mynard Slabbert	Leroy	Nicke	Housing Development	Provision of update on Jamestown Housing Project.	Housing Development requested additional funding from the province for the outer years for the Jamestown Project, this is due to the contractors' pricing that is a bit higher than what was budgeted for the project. Once confirmation is given on the additional funding, a contractor will be appointed who will then start with the designs and planning of the project. Groundworks will probably only start around September 2026.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1046	IDP Open Day	Ward 21	Cllr. Mynard Slabbert	Irene	Scheepers	Housing Development	Provision of update on Jamestown Housing Project.	Housing Development requested additional funding from the province for the outer years for the Jamestown Project, this is due to the contractors' pricing that is a bit higher than what was budgeted for the project. Once confirmation is given on the additional funding, a contractor will be appointed who will then start with the designs and planning of the project. Groundworks will probably only start around September 2026.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1047	IDP Open Day	Ward 21	Cllr. Mynard Slabbert	Elizabeth	Adams	Housing Development	Provision of update on Jamestown Housing Project.	Housing Development requested additional funding from the province for the outer years for the Jamestown Project, this is due to the contractors' pricing that is a bit higher than what was budgeted for the project. Once confirmation is given on the additional funding, a contractor will be appointed who will then start with the designs and planning of the project. Groundworks will probably only start around September 2026.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1048	IDP Open Day	Ward 21	Cllr. Mynard Slabbert	Dirk	Willemse	Housing Development	Provision of update on Jamestown Housing Project.	Housing Development requested additional funding from the province for the outer years for the Jamestown Project, this is due to the contractors' pricing that is a bit higher than what was budgeted for the project. Once confirmation is given on the additional funding, a contractor will be appointed who will then start with the designs and planning of the project. Groundworks will probably only start around September 2026.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1049	IDP Open Day	Ward 21	Cllr. Mynard Slabbert	Dorothea	Wagenaar	Housing Development	Provision of update on Jamestown Housing Project.	Housing Development requested additional funding from the province for the outer years for the Jamestown Project, this is due to the contractors' pricing that is a bit higher than what was budgeted for the project. Once confirmation is given on the additional funding, a contractor will be appointed who will then start with the designs and planning of the project. Groundworks will probably only start around September 2026.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1050	IDP Open Day	Ward 21	Cllr. Mynard Slabbert	Michael	Gelant	Housing Development	Provision of update on Jamestown Housing Project.	Housing Development requested additional funding from the province for the outer years for the Jamestown Project, this is due to the contractors' pricing that is a bit higher than what was budgeted for the project. Once confirmation is given on the additional funding, a contractor will be appointed who will then start with the designs and planning of the project. Groundworks will probably only start around September 2026.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1051	IDP Open Day	Ward 21	Cllr. Mynard Slabbert	Dirk	Willemse	Housing Development	Provision of update on Jamestown Housing Project.	Housing Development requested additional funding from the province for the outer years for the Jamestown Project, this is due to the contractors' pricing that is a bit higher than what was budgeted for the project. Once confirmation is given on the additional funding, a contractor will be appointed who will then start with the designs and planning of the project. Groundworks will probably only start around September 2026.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1052	IDP Open Day	Ward 21	Cllr. Mynard Slabbert	Piet	van Blerk	Traffic Enforcement	Clarification is requested regarding the jurisdiction of the Stellenbosch Municipal area, specifically, who is responsible for the Annandale intersection. There is an ongoing issue with motorists unlawfully using the yellow lane and making illegal U-turns at the intersection on Route 44. It is suggested that a traffic camera be installed at this location to monitor and address these violations		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1053	IDP Open Day	Ward 21	Cllr. Mynard Slabbert	Amanda	Visser	Safety and Security	Assistance to have an open-air service.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1054	IDP Open Day	Ward 21	Cllr. Mynard Slabbert			Roads, Transport and Stormwater	The province is to assist with the network plan for the Western Bypass alignment critical to the road network. Freeway Strand to Malmesbury		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1055	IDP Open Day	Ward 21	Cllr. Mynard Slabbert			Roads, Transport and Stormwater	Proclaimed Main Road Province to assist with Eastern Link Road		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1056	IDP Open Day	Ward 21	Cllr. Mynard Slabbert			Roads, Transport and Stormwater	Implementation of bylaws for Scooter or – Scooter	E	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1057	IDP Open Day	Ward 21	Cllr. Mynard Slabbert			Roads, Transport and Stormwater	Construction of parking, NMT at Technopark		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1058	IDP Open Day	Ward 21	Cllr. Mynard Slabbert			Roads, Transport and Stormwater	Implementation of Technopark vision		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1059	IDP Open Day	Ward 22	Cllr. Esther Groenewald	Ross	Koch	Environmental Management	Client expressed her dissatisfaction about the Wild Olive tree that was cut down completely in Robbertsz Avenue, Brandwacht	The client was informed that the Department is guided by their Tree Management Policy	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1060	IDP Open Day	Ward 22	Cllr. Esther Groenewald	Ross	Koch	Environmental Management	Request municipality to stop removing or cutting the last Wild Olive tree in Robbertsz Avenue, Brandwacht	The client was informed that the Department is guided by their Tree Management Policy	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1061	IDP Open Day	Ward 22	Cllr. Esther Groenewald	Ross	Koch	Environmental Management	Appointment of experienced and qualified contractors to cut down trees at Brandwacht	The client was informed that the Department is guided by their Tree Management Policy	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1062	IDP Open Day	Ward 22	Cllr. Esther Groenewald	Ross	Koch	Environmental Management	Request that the municipality or contractor not damage the Water Pear tree in Robbertsz Avenue, Brandwacht	The client was informed that the Department is guided by their Tree Management Policy	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1063	IDP Open Day	Ward 22	Cllr. Esther Groenewald	Ross	Koch	Environmental Management	Cutting down dead Stone Pine at Robbertsz Avenue, Brandwacht	The client was informed that the Department is guided by their Tree Management Policy	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1064	IDP Open Day	Ward 22	Cllr. Esther Groenewald	Simon	Wilson	Traffic Enforcement	Reduce traffic fines amount on illegal parking are too high	Traffic Fines are not prescribed by the municipality but are uniform around the province	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1065	IDP Open Day	Ward 22	Cllr. Esther Groenewald	Ross	Koch	Waste Management	More visual media awareness must be done regarding recycling, and must include infographics. Recycling contractor leaves broken glass on the street after collection		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
1066	IDP Open Day	Ward 22	Cllr. Esther Groenewald	Simon	Wilson	Waste Management	Implementation of a municipality strategy on waste pickers causes panic on refuse collection day		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
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1067	IDP Open Day	Ward 22	Cllr. Esther Groenewald	Peter	Maritz	Water Services	Reported incident from 4 January 2025- Pipe burst on sidewalk due to municipal digger loader. Reported, received numerous reference numbers, yet nothing has been done. The resident would like to know the process of submitting an insurance claim, or if he is allowed to fix it himself. Will the municipality reimburse / pay the invoice? Latest Reference Number: WN-000052124		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
1068	IDP Open Day	Ward 22	Cllr. Esther Groenewald	Peter	Maritz	Income and Expenditure	Reported incident from 4 January 2025- Pipe burst on sidewalk due to municipal digger loader. Reported, received numerous reference numbers, yet nothing has been done. The resident would like to know the process of submitting an insurance claim or if he is allowed to fix it himself. Will the municipality reimburse / pay the invoice. Latest Reference Number: WN-000052125		Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable
1069	IDP Open Day	Ward 22	Cllr. Esther Groenewald	Pienaar	Spies	Income and Expenditure	Customer made reference to the increase in municipal accounts and indicated that according to his calculations from 2005/06 until the current year, the municipal accounts have increased by 460%. 2005/06 paid +-R17 000 annually Currently paying R90 000 annually Resident situated in Die Boord and indicated that about 65% of owners are above the age of 50 years old		Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable
1070	IDP Open Day	Ward 22	Cllr. Esther Groenewald	Pienaar	Spies	Income and Expenditure	Recommendation: The municipality should source alternative revenue sources. Look at taxing tourists, for example, more than local customers. Municipality to look at best practices from other countries.		Director: Financial Services	Department: Revenue and Expenditure	Financial Services	Local	Not Applicable
1071	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Safety and Security	Ward Priority 1: Safety in Ward 22 and alongside the Eerste Riviera Comment: Safety is the primary issue for the local community groups. It is the main thing we want from our municipality.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1072	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Safety and Security	Ward Priority 1: Request for a 1-hour meeting every six months dedicated to the feedback of safety operations in Ward 22 Comment: The ward councillor is on the local community safety Telegram group and provides more regular feedback than holding meetings only every six months (which are generally poorly attended).		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1073	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Safety and Security	Ward Priority 1: All safety requests previously mentioned are top priority. Together with that is the priority that all the cameras in Ward 22 should be linked to the internal system with sustainable and reliable internet, and be monitored by the control room Comment: The municipality has a shocking record when it comes to maintaining cameras and sharing information. I was involved about 10 years ago, when footage was shared with Stellenbosch Watch and private security companies. That was then stopped, and later the cameras went offline for months and, from what I understand, are still not fully back online. I also had a bicycle stolen from in front of a camera about 5-8 years ago. Could I get the municipality to share the footage with me or the police? No.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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1074	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Roads, Transport and Stormwater	Ward Priority 2: Sealing of roads was put on the list as well, but it has somehow disappeared. The internal roads in the suburb of Ward 22 need serious attention (2022/23 financial year) Comment: Wait until they break, and allow water under the surface and your cost of repair quadruples. The municipality has a good response time, but a poor record of preventative maintenance.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1075	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Roads, Transport and Stormwater	Ward Priority 2: Maintenance of all pedestrian and cycle paths in Ward 22 Comment: I am a regular cyclist and do not have any issues with the paths		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1076	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Roads, Transport and Stormwater	Ward Priority 2: Construction of a raised intersection at the corner of Doombosch and Van Rheede Road Comment: The request is probably a good way to slow down traffic around the schools		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1077	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Roads, Transport and Stormwater	Ward Priority 2: Cleaning of vegetation on the Rokewood sidewalk at the corner of Rokewood / Elbertha Streets Comment: I understand clearing vegetation as a means of reducing the risk of 'criminals hiding in the bushes', but I don't like the overkill response of the municipality, where they come with a scorched earth mentality, or simply a broken telephone outcome of what is expected. One of my neighbours asked for foliage to be cleared at the end of Robbertsz Street. The supervisor then left his team at work whilst he went off, and they cut down 50-year-old wild olive trees before I could stop them. That is not a favourable outcome.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1078	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Roads, Transport and Stormwater	Ward Priority 2: Collection of traffic data in Stellenbosch utilising cameras Comment: If you Google, you'll find an article on an experiment conducted by Stellenbosch University with the Municipality, where they installed software on the traffic lights along the R44, allowing a computer to synchronise the lights to maximise the flow of traffic, depending on what was being registered on a series of cameras / traffic counters. The system worked for a few months and was then discontinued because the software provider required a contract to move beyond the pilot, and the Municipality's SCM process didn't allow for the procurement. In my view, the Municipal Manager should have found a way.		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1079	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Roads, Transport and Stormwater	Ward Priority 2: Taxi's driving in the yellow lanes Comment: It has been noticed, but should be managed through ad hoc checks		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1080	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Parks and Open Spaces	Ward Priority 3: The play parks have not all been upgraded and / or painted in Ward 22 Comment: My biggest issue with the Sering Park. We have an outdoor gym. Then, a few months back, we suddenly saw a second one. This speaks to the big problem with public sector procurement - it's easier to tender for a new asset, rather than maintaining the existing one. Both gyms, as it happens, are also frustrating because there was no quality control when they were installed, so equipment has been installed on a slope, making it difficult to use some of the equipment.		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1081	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Parks and Open Spaces	Ward Priority 3: Play equipment in the parks to be painted and / or replaced in Ward 22 Comment: Please prioritise maintaining equipment before simply replacing or duplicating.		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable

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1082	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Roads, Transport and Stormwater	Ward Priority 3: Construct / install a pedestrian gate/thoroughfare wide enough for only pedestrians and bicycle users at the wood bridge by the Eerste River that connects it with Krige Street (similar to the gate / thoroughfare in Ward 7 at Hangbrug) Comment: There is already one here? Agree that it is very useful		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1083	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Environmental Management	Ward Priority 4: Fixing of the two gates that give entry to the Brandwacht mountain area, one of which goes from Nooitgedacht Street and the other one from Brandwacht Street Comment: I wasn't aware that the gates need fixing. But I access the mountain area almost every day through these 2 points, and so as long as I can access (on foot or bicycle).		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1084	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Environmental Management	Ward Priority 4: Fencing the bush area at Brandwacht Mountain, or implementation of restrictive access control measures in nature areas to keep arsonists out Comment: I see the new fence going up, and I don't agree that it is a sufficient deterrent (to anyone), and I would hate to have 'access control' such as locking the gate after hours, since I often use the gate to walk my dogs early morning, or late evening. The old fence was rustic and gave the feeling of an old Karoo farm. The new fence makes me feel more like I'm in an urban setting.		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1085	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Waste Management	Ward Priority 4: Removal of bin pickers from the streets to the hub or an alternative location Comment: It is a big issue in our community group. I don't know the answer. I guess in theory, they could be relocated to a hub. But then it would be more difficult for them to try to extract value from our trash (one person's trash is someone else's treasure). And we know there is such a wealth inequality in this country, and we throw away a lot of stuff that could still be valuable to others.		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
1086	Online Form	Ward 22	Cllr. Esther Groenewald	Peter	Koch	Water Services	Our water reticulation system is clearly beyond useful life, with a pipe burst every few days. No sooner than one burst is fixed, it creates a pressure point somewhere else, leading to another failure. Every engineer will tell you that it is far cheaper to replace the whole system at this point, than to pay the premium rates for the repair team (often outside normal working hours) to fix it piece by piece. Please budget for the full replacement!		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
1087	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Safety and Security	Ward Priority 1: Safety in Ward 22 and alongside the Eerste Riviera Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1088	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Safety and Security	Ward Priority 1: Request for a 1-hour meeting every six months dedicated to the feedback of safety operations in Ward 22 Comment: Rating 1		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1089	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Safety and Security	Ward Priority 1: All safety requests previously mentioned are top priority. Together with that is the priority that all the cameras in Ward 22 should be linked to the internal system with sustainable and reliable internet, and be monitored by the control room Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1090	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Roads, Transport and Stormwater	Ward Priority 2: Sealing of roads was put on the list as well, but it has somehow disappeared. The internal roads in the suburb of Ward 22 need serious attention (2022/23 financial year) Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1091	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Roads, Transport and Stormwater	Ward Priority 2: Maintenance of all pedestrian and cycle paths in Ward 22 Comment: Rating 4		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1092	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Roads, Transport and Stormwater	Ward Priority 2: Raised Intersection at Rokewood and Saffraan Avenue, Boord (2021/22 financial year) Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1093	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Roads, Transport and Stormwater	Ward Priority 2: Construction of a raised intersection at the corner of Doornbosch and Van Rhee de Road Comment: Rating 4		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1094	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Roads, Transport and Stormwater	Ward Priority 2: Speed hump in Brandwacht Street near number 40 Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1095	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Roads, Transport and Stormwater	Ward Priority 2: Cleaning of vegetation on the Rokewood sidewalk at the corner of Rokewood / Elbertha Streets Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1096	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Roads, Transport and Stormwater	Ward Priority 2: Collection of traffic data in Stellenbosch utilising cameras Comment: Rating 3		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1097	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Roads, Transport and Stormwater	Ward Priority 2: Installation of gravel on the illegal parking at Doornbosch Road and Doornbosch Hall Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1098	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Roads, Transport and Stormwater	Ward Priority 2: Taxi's driving in the yellow lanes Comment: Rating 2		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1099	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Roads, Transport and Stormwater	Ward Priority 2: A mismatch between the Comprehensive Integrated Transport Plan (CITP) and the municipal Spatial Development Framework (mSDF) Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1100	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Parks and Open Spaces	Ward Priority 3: The play parks have not all been upgraded and / or painted in Ward 22 Comment: Rating 4		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1101	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Parks and Open Spaces	Ward Priority 3: Play-equipment on the parks to be painted and / or replaced in ward 22 Comment: Rating 3		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1102	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Waste Management	Ward Priority 3: Bins in parks need to be replaced in Ward 22 Comment: Rating 2		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
1103	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Roads, Transport and Stormwater	Ward Priority 3: Construct/install a pedestrian gate / thoroughfare wide enough for only pedestrians and bicycle users at the Wood Bridge by the Eerste River that connects it with Krige Street (similar to the gate/thoroughfare in Ward 7 at Hangbrug) Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1104	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Parks and Open Spaces	Ward Priority 4: Clearing of overhanging trees, branches and bushes that are obstructive in front of traffic signs in Ward 22 needs serious attention Comment: Rating 1		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1105	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Environmental Management	Ward Priority 4: Fixing of the two gates that give entry to the Brandwacht mountain area; one of which goes from Nooitgedacht Street and the other one from Brandwacht Street Comment: Rating 1		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1106	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Environmental Management	Ward Priority 4: Fencing the bush area at Brandwacht Mountain or implementation of restrictive access control measures into nature areas to keep arsonists out Comment: Rating 5		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1107	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Waste Management	Ward Priority 4: Removal of bin pickers from the streets to the hub or an alternative location Comment: Rating 1		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
1108	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Electrical Services	Ward Priority 5: More streetlamps in Welgevallen Street on the farm side of the street, and the replacement of old electric bulbs with LED Lights will be appreciated by the owners of that area Comment: Rating 1		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
1109	Online Form	Ward 22	Cllr. Esther Groenewald	Gustav	Louw	Electrical Services	Ward Priority 5: Floodlights are to be installed at the upper and lower sections of Formosa Park, Boord. This park has become a security risk to the neighbouring residents at night time Comment: Rating 1		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
1110	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Safety and Security	Ward Priority 1: Safety in Ward 22 and alongside the Eerste Riviera Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1111	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Safety and Security	Ward Priority 1: Request for a 1-hour meeting every six months dedicated to the feedback of safety operations in Ward 22 Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1112	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Safety and Security	Ward Priority 1: All safety requests previously mentioned are top priority. Together with that is the priority that all the cameras in Ward 22 should be linked to the internal system with sustainable and reliable internet, and be monitored by the control room Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1113	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Roads, Transport and Stormwater	Ward Priority 2: Sealing of roads was put on the list as well, but it has somehow disappeared. The internal roads in the suburb of Ward 22 need serious attention (2022/23 financial year) Comment: Rating 4		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1114	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Roads, Transport and Stormwater	Ward Priority 2: Maintenance of all pedestrian and cycle paths in Ward 22 Comment: Rating 2		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1115	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Roads, Transport and Stormwater	Ward Priority 2: Raised Intersection at Rokewood and Saffraan Avenue, Boord (2021/22 financial year) Comment: Rating 2		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1116	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Roads, Transport and Stormwater	Ward Priority 2: Construction of a raised intersection at the corner of Doornbosch and Van Rheeede Road Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1117	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Roads, Transport and Stormwater	Ward Priority 2: Speed hump in Brandwacht Street near number 40 Comment: Rating 2		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1118	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Roads, Transport and Stormwater	Ward Priority 2: Cleaning of vegetation on the Rokewood sidewalk at the corner of Rokewood / Elbertha Streets Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1119	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Roads, Transport and Stormwater	Ward Priority 2: Collection of traffic data in Stellenbosch utilising cameras Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1120	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Roads, Transport and Stormwater	Ward Priority 2: Installation of gravel on the illegal parking at Doornbosch Road and Doornbosch Hall Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1121	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Roads, Transport and Stormwater	Ward Priority 2: Taxi's driving in the yellow lanes Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1122	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Roads, Transport and Stormwater	Ward Priority 2: A mismatch between the Comprehensive Integrated Transport Plan (CITP) and the municipal Spatial Development Framework (mSDF) Comment: Rating 5		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1123	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Parks and Open Spaces	Ward Priority 3: The play parks have not all been upgraded and / or painted in Ward 22 Comment: Rating 3		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1124	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Parks and Open Spaces	Ward Priority 3: Play-equipment on the parks to be painted and / or replaced in Ward 22 Comment: Rating 3		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1125	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Waste Management	Ward Priority 3: Bins on parks need to be replaced in Ward 22 Comment: Rating 5		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
1126	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Roads, Transport and Stormwater	Ward Priority 3: Construct / install a pedestrian gate / thoroughfare wide enough for only pedestrians and bicycle users at the Wood Bridge by the Eerste River that connects it with Krige Street (similar to the gate / thoroughfare in Ward 7 at Hangbrug) Comment: Rating 2		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1127	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Environmental Management	Ward Priority 4: Clearing of overhanging trees, branches and bushes that are obstructive in front of traffic signs in Ward 22 needs serious attention Comment: Rating 5		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1128	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Environmental Management	Ward Priority 4: Fixing of the two gates that give entry to the Brandwacht mountain area; one of which goes from Nootgedacht Street and the other one from Brandwacht Street Comment: Rating 3		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1129	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Environmental Management	Ward Priority 4: Fencing the bush area at Brandwacht Mountain, or implementation of restrictive access control measures in nature areas to keep arsonists out Comment: Rating 4		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1130	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Waste Management	Ward Priority 4: Removal of bin pickers from the streets to the hub or an alternative location Comment: Rating 3		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
1131	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Electrical Services	Ward Priority 5: More streetlamps in Welgevallen Street on the farm side of the street and the replacement of old electric bulbs with LED Lights will be appreciated by the owners of that area Comment: Rating 3		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
1132	Online Form	Ward 22	Cllr. Esther Groenewald	Brit	King	Electrical Services	Ward Priority 5: Floodlights are to be installed at the upper and lower sections of Formosa Park, Boord. This park has become a security risk to the neighbouring residents at night time Comment: Rating 4		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1133	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Safety and Security	Ward Priority 1: Safety in Ward 22 and alongside the Eerste Riviera Comment: Rating 4		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1134	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Safety and Security	Ward Priority 1: Request for a 1-hour meeting every six months dedicated to the feedback of safety operations in Ward 22 Comment: Rating 2		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1135	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Safety and Security	Ward Priority 1: All safety requests previously mentioned are top priority. Together with that is the priority that all the cameras in Ward 22 should be linked to the internal system with sustainable and reliable internet and be monitored by the control room Comment: Rating 5		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1136	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Roads, Transport and Stormwater	Ward Priority 2: Sealing of roads was put on the list as well, but it has somehow disappeared. The internal roads in the suburb of Ward 22 need serious attention (2022/23 financial year) Comment: Rating 2		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1137	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Roads, Transport and Stormwater	Ward Priority 2: Maintenance of all pedestrian and cycle paths in Ward 22 Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1138	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Roads, Transport and Stormwater	Ward Priority 2: Raised Intersection at Rokewood and Saffraan Avenue, Boord (2021/22 financial year) Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1139	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Roads, Transport and Stormwater	Ward Priority 2: Construction of a raised intersection at the corner of Doombosch and Van Rheeде Road Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1140	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Roads, Transport and Stormwater	Ward Priority 2: Speed hump in Brandwacht Street near number 40 Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1141	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Roads, Transport and Stormwater	Ward Priority 2: Cleaning of vegetation on the Rokewood sidewalk at the corner of Rokewood / Elbertha Streets Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1142	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Roads, Transport and Stormwater	Ward Priority 2: Collection of traffic data in Stellenbosch utilising cameras Comment: Rating 4		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1143	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Roads, Transport and Stormwater	Ward Priority 2: Installation of gravel on the illegal parking at Doornbosch Road and Doornbosch Hall Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1144	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Roads, Transport and Stormwater	Ward Priority 2: Taxi's driving in the yellow lanes Comment: Rating 2		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1145	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Roads, Transport and Stormwater	Ward Priority 2: A mismatch between the Comprehensive Integrated Transport Plan (CITP) and the municipal Spatial Development Framework (mSDF) Comment: Rating 2		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1146	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Parks and Open Spaces	Ward Priority 3: The play parks have not all been upgraded and / or painted in Ward 22 Comment: Rating 2		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1147	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Parks and Open Spaces	Ward Priority 3: Play equipment in the parks to be painted and / or replaced in ward 22 Comment: Rating 2		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1148	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Waste Management	Ward Priority 3: Bins in parks need to be replaced in Ward 22 Comment: Rating 1		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable

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No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1149	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Roads, Transport and Stormwater	Ward Priority 3: Construct / install a pedestrian gate/thoroughfare wide enough for only pedestrians and bicycle users at the Wood Bridge by the Eerste River that connects it with Krige Street (similar to the gate / thoroughfare in Ward 7 at Hangbrug) Comment: Rating 1		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1150	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Environmental Management	Ward Priority 4: Clearing of overhanging trees, branches and bushes that are obstructive in front of traffic signs in Ward 22 needs serious attention Comment: Rating 1		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1151	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Environmental Management	Ward Priority 4: Fixing of the two gates that give entry to the Brandwacht mountain area; one of which goes from Nootgedacht Street and the other one from Brandwacht Street Comment: Rating 1		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1152	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Environmental Management	Ward Priority 4: Fencing the bush area at Brandwacht Mountain or implementation of restrictive access control measures into nature areas to keep arsonists out Comment: Rating 2		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1153	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Waste Management	Ward Priority 4: Removal of bin pickers from the streets to the hub or an alternative location Comment: Rating 1		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
1154	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Electrical Services	Ward Priority 5: More streetlamps in Welgevallen Street on the farm side of the street, and the replacement of old electric bulbs with LED Lights will be appreciated by the owners of that area Comment: Rating 2		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
1155	Online Form	Ward 22	Cllr. Esther Groenewald	Daniël	Botha	Electrical Services	Ward Priority 5: Floodlights are to be installed at the upper and lower sections of Formosa Park, Boord. This park has become a security risk to the neighbouring residents at night time Comment: Rating 2		Director: Infrastructure Services	Department: Electrical Services	Infrastructure Services	Local	Not Applicable
1156	WhatsApp	Ward 22	Cllr. Esther Groenewald			Roads, Transport and Stormwater	Repairing of the brick path on Piet Retief next to Paul Roos is starting to disintegrate and get bumpy. When it gets redone, widen the road to have a demarcated cycle lane		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1157	IDP Open Day	Ward 23	Cllr. Lwando Nkamisa			Environmental Management	Replant the tree that was removed in front of the Galary situated on the corner of Dorp and Bird Street	The Urban Forestry team started with a fertiliser program. Tree removal in front of the Galary will be investigated, and paving will be removed and a tree planted, if possible, after the wayleave process.	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1158	IDP Open Day	Ward 23	Cllr. Lwando Nkamisa			Environmental Management	Tree issues in CBD, Dorp Street and Alexander Street		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1159	IDP Open Day	Ward 23	Cllr. Lwando Nkamisa	Velissariu	Velissariu	Waste Management	Implementation of the earlier times for refuse collection services in the CBD. Lower Dorp Street must be done at 6 – 7 am		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
1160	Online Form	Ward 23	Cllr. Lwando Nkamisa	Maghmoed	Maghmoed	Safety and Security	Ward Priority 1: Increase the number and frequency of Law Enforcement patrols in Ward 23, especially in the CBD area Comment: Send the report of the 9th IDP in the Town Hall		Director: Community and Protection Services	Department: Community Services	Community Development and Protection Services	Local	Not Applicable
1161	WhatsApp	Ward 23	Cllr. Lwando Nkamisa	Erik	Kleinhans	Roads, Transport and Stormwater	Resealing of potholes at Andringa Street, Stellenbosch		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1162	IDP Open Day	Ward 23	Cllr. Lwando Nkamisa	Lombard	Paul	Roads, Transport and Stormwater	Prioritise the relocation of the Taxi Rank from the Stellenbosch Station Parking Area	Comments noted relocation processes have already started, the new site has been identified, plans compiled, and the transport study concluded	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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1163	IDP Open Day	Ward 23	Cllr. Lwando Nkamisa	Lombard	Paul	Roads, Transport and Stormwater	Investigate other measures, such as construction fencing at the Stellenbosch Station Parking Area	The department will investigate the construction of the fence by the end of May 2026	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1164	IDP Open Day	Ward 23	Cllr. Lwando Nkamisa	Karin	Coetzee	Roads, Transport and Stormwater	Installation of Neighbourhood Watch signage at Adam Tas Road	Nameboards are in the process of being erected 2 board are planned to be erected on Adam Tas Road. Should be completed by mid-May. Proposals for a neighbourhood watch board can be sent to the RTS department for review. Proposals to show the board sign any illustrations and text, as well as the location. Once the RTS department has approved it can be erected by the applicant	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1165	Email	Whole Municipal Area: All		S	Kirsten	Integrated development planning and public participation	Over recent decades, voting by all citizens has produced a more unjust and unequal society than before, as stated by some articles. According to statistics, this led to a larger portion of the citizenship that does not pay taxes due to unemployment. Although voting during the IDP and Budget public participation process by citizens who do pay taxes and fund the whole process, seems to be the just way to go, it will be viewed as discriminatory and excluding certain groups of people. Some articles on this topic even go as far as insulting "people of colour and other marginalised communities" by stating that they would be negatively affected. Therefore, would it then be non-discriminatory and more inclusive if only citizens that does not pay property tax should be allowed to vote? Non-taxpayers can then enjoy the sole privilege of contributing to society by taking responsibility for and dealing with the outcome.		Office of the Municipal Manager	Section: IDP/PMS/PP	Executive Mayor	Local	Not Applicable
1166	Email	Whole Municipal Area: All		Philip	Redelinghuys	Safety and Security	Present a working agreement between the Stellenbosch Municipality and themselves, to address and solve a vast number of critical issues in certain key sectors of Stellenbosch as a town and community - Community safety at the Gateways and transport corridors of town		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1167	Email	Whole Municipal Area: All		Philip	Redelinghuys	Safety and Security	Greater safety on the urban edge of town		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1168	Email	Whole Municipal Area: All		Philip	Redelinghuys	Community Development	Present a working agreement between the Stellenbosch Municipality and themselves, to address and solve a vast number of critical issues in certain key sectors of Stellenbosch as a town and community - Addressing the issues with homeless people, unattended to and exposed to further crime and violence		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
1169	Email	Whole Municipal Area: All		Philip	Redelinghuys	Community Development	Proposal to create employment through paid internships to the homeless and volunteering, researching students		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
1170	Email	Whole Municipal Area: All		Philip	Redelinghuys	Roads, Transport and Stormwater	Proposal on improved traffic flow and more parking in key sectors of town		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1171	Email	Whole Municipal Area: All		Philip	Redelinghuys	Roads, Transport and Stormwater	Proposal on regulation and safety of all the taxi routes and ranks in town		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1172	Email	Whole Municipal Area: All		Philip	Redelinghuys	Local Economic Development and Tourism	Proposal on stimulating growth of upcoming small business		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
1173	Email	Whole Municipal Area: All		Annette	Nel	Recreation and Sport	Van der Stel: It is a community sport grounds		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1174	Email	Whole Municipal Area: All		Annette	Nel	Recreation and Sport	Van der Stel: There are 17 sport codes not 5		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1175	Email	Whole Municipal Area: All		Annette	Nel	Recreation and Sport	Van der Stel: There is no illegal sport, if there is, then the municipality is at fault for 50 years		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1176	Email	Whole Municipal Area: All		Annette	Nel	Recreation and Sport	Van der Stel: Van der Stel Gymnastic, with Chairman of VDS Koos Basson (lawyer), signed the lease for a sub club together with Dr Andre Myburg in 1975		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1177	Email	Whole Municipal Area: All		Annette	Nel	Recreation and Sport	Van der Stel: The deficit due to the gym that was there has been paid off, finances are positive		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1178	Email	Whole Municipal Area: All		Annette	Nel	Recreation and Sport	Van der Stel: From the beginning, there was no transparency from the Municipality; goal posts always shifted till tender was accepted, and then the outcome was totally different. Remgro is not at fault, only the municipality. The municipality has not spoken to one ILLEGAL sub club. WHY???		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1179	Email	Whole Municipal Area: All		Corne	Schriek	Recreation and Sport	Eviction Letter: Van Stel Sport Complex - We have been given notice to leave a facility we have used for fifty years, with nowhere to go		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1180	Email	Whole Municipal Area: All		Corne	Schriek	Recreation and Sport	Eviction Letter: Van Stel Sport Complex -The eviction is happening before a lease has even been signed		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1181	Email	Whole Municipal Area: All		Corne	Schriek	Recreation and Sport	Eviction Letter: Van Stel Sport Complex -No building plans exist, yet we are already being displaced		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1182	Email	Whole Municipal Area: All		Corne	Schriek	Recreation and Sport	Eviction Letter: Van Stel Sport Complex -The public was misled during the participation process		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1183	Email	Whole Municipal Area: All		Corne	Schriek	Recreation and Sport	Eviction Letter: Van Stel Sport Complex -The IDP should address how the municipality intends to provide for the 19 sporting codes and their members displaced from the Van der Stel Sport Complex		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1184	Email	Whole Municipal Area: All		Corne	Schriek	Recreation and Sport	Eviction Letter: Van Stel Sport Complex - It should clarify how losing our prime sporting location best serves the community		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1185	Email	Whole Municipal Area: All		Corne	Schriek	Recreation and Sport	Eviction Letter: Van Stel Sport Complex -It should explain how it justifies spending approximately R23-27 million per year of ratepayer money on a facility that has been handed to a private football club for R395,000 over 30 years, with no guaranteed public access in return		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1186	Email	Whole Municipal Area: All		Corne	Schriek	Recreation and Sport	Eviction Letter: Van Stel Sport Complex -It should require SFC to include provision for community sporting use — accommodating all current codes where possible — in its development plans, and those plans should be publicly advertised and open to objection before they are approved		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1187	Email	Whole Municipal Area: All		Corne	Schriek	Recreation and Sport	Eviction Letter: Van Stel Sport Complex -it should commission an independent traffic impact assessment for the R44 corridor before any development proceeds, given that a 5,000-seat stadium and a 200-learner residential school will generate significant additional traffic in an area that is already under pressure		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable
1188	Email	Whole Municipal Area: All		Corne	Schriek	Recreation and Sport	Eviction Letter: Van Stel Sport Complex - I reserve my right to bring a formal review application under PAJA if it is established that the MFMA Section 14 disposal process was not lawfully complied with		Director: Community and Protection Services	Department: Community Services	Sport, Youth and Culture	Local	Not Applicable

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Community and Stakeholder Comments / Input							Municipal Directorate and Western Cape Government Information						
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1189	Email	Whole Municipal Area: All		Bonita	Robyn	Community Development	Grant-in-Aid Appeal: Behalf of Newtons AFC Soccer Club		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
1190	Email	Whole Municipal Area: All		Ashley	Davids	Community Development	Grant-in-Aid Appeal: SPES BONA ASSOCIATION FOOTBALL CLUB: NPO 321-114		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
1191	Email	Whole Municipal Area: All		Claraden	Jeffthas	Community Development	Grant-in-Aid Appeal: Lord's Acre Christian Community Centre		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
1192	Email	Whole Municipal Area: All		Susanne	Fietz	Community Development	Grant-in-Aid Appeal: On behalf of the Stellenbosch Canoe Club Junior Development Team and Paddlesport South Africa		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
1193	Email	Whole Municipal Area: All		Irma	Irma	Community Development	Grant-in-Aid Appeal: Valley Collaborative - Sustainability Institute (SI) for the Valley Collaborative (VC) project		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
1194	Email	Whole Municipal Area: All		Nicolett Nicky	Hendricks	Community Development	Grant-in-Aid Appeal: On behalf of the board of 'L Roi NPO		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
1195	Email	Whole Municipal Area: All		Jacques	Van Niekerk	Water Services	<p>Submit a request for the inclusion of water and sewer network infrastructure upgrades in the Stellenbosch Municipality's Integrated Development Plan (IDP) 2026/27. This is important for the planned Stellenbosch School of Skills at Erf 16455/Re.</p> <p>The existing infrastructure serving the area is operating under significant capacity constraints. These constraints have been identified as a key risk to sustainable service delivery within the broader community. As such, the proposed upgrades are considered essential to ensure system reliability, accommodate growth, and maintain acceptable levels of service, especially with the planned school of skills on Erf 16455/Re.</p> <p>Therefore, request that these works be prioritised and included in the Municipality's IDP process, rather than being attributed to individual development contributions.</p>		Director: Infrastructure Services	Department: Water and Wastewater Services	Infrastructure Services	Local	Not Applicable
1196	Email	Whole Municipal Area: All		Jacques	Van Niekerk	Water Services	<p>Submit a request for the inclusion of water and sewer network infrastructure upgrades in the Stellenbosch Municipality's Integrated Development Plan (IDP) 2026/2027. This is important for the planned Stellenbosch School of Skills at Erf 16455/Re.</p> <p>The existing infrastructure serving the area is operating under significant capacity constraints. These constraints have been identified as a key risk to sustainable service delivery within the broader community. As such, the proposed upgrades are considered essential to ensure system reliability, accommodate growth, and maintain acceptable levels of service, especially with the planned school of skills on Erf 16455/Re.</p> <p>Therefore, request that these works be prioritised and included in the Municipality's IDP process, rather than being attributed to individual development contributions.</p>		Director: Infrastructure Services	Department: Development Services, Asset Management and Systems & Project Management Unit (PMU)	Infrastructure Services	Local	Not Applicable

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Community and Stakeholder Comments / Input							Municipal Directorate and Western Cape Government Information						
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1197	Email	Whole Municipal Area: All		Emile	van der Merwe	Budget	Comments on tariff and rates policy: The Stellenbosch Agricultural Society, in association with The Stellenbosch Farmworker Forum hereby requests and proposes that the Stellenbosch Municipality adopt the same financial model as currently being implemented by the Bergriver Local Municipality as part of their budget and rates policy framework. The proposed tax rebate policy will apply to bona fide agricultural owners belonging to agricultural societies affiliated to Agri Western Cape and subsequently also to the SA Agricultural Union, situated in Stellenbosch Municipality municipal area (proposal forms part of the email)		Director: Financial Services	Department: Financial Management Services	Financial Services	Local	Not Applicable
1198	Email	Whole Municipal Area: All		Emile	van der Merwe	Budget	Comments on the 2025/26 Revised Infrastructure Services Development Charges Policy (see full document submission part of written submissions)		Director: Infrastructure Services	Department: Development Services, Asset Management and Systems & Project Management Unit (PMU)	Infrastructure Services	Local	Not Applicable
1199	Email	Whole Municipal Area: All		Emile	van der Merwe	Spatial Planning	Chapter 4: Spatial Development Framework - The formulation, preparation and approval of local spatial development frameworks for the rural nodes have been outstanding for a long period of time. It is noted that the Koelenhof Local Spatial Development Framework has been prepared and advertised for public comment, and that the Dwarsriver Valley Local Spatial Development Framework is in process. The Society welcomes the above planning initiatives and hereby requests that priority be given to the Vloffenburg, Spier and Lyndoch Local Spatial Development Frameworks that are located alongside Baden Powell Drive and Polkadraai Roads, respectively.		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
1200	Email	Whole Municipal Area: All		Emile	van der Merwe	Spatial Planning	Apart from the identified mixed-use developments, it is proposed that the Spatial Development Framework be amended to include the areas of De Novo and Vaaldraai as potential areas for farmworker housing		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
1201	Email	Whole Municipal Area: All		Emile	van der Merwe	Housing Development	Integrated Human Settlements - Housing Projects (Farmworker Housing): Mixed-use housing (formalised homeownership - especially employer housing) - It is our understanding that employer housing includes farm worker housing and that it should be catered for in mixed-use developments. The Stellenbosch Agricultural Society, through its affiliated membership structure, can leverage private partnerships and initiatives to ensure appropriate infrastructure arrangements, public facilities and areas earmarked to accommodate farm worker housing. Apart from the identified mixed-use developments, it is proposed that the Spatial Development Framework be amended to include the areas of De Novo and Vaaldraai as potential areas for farmworker housing		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1202	Email	Whole Municipal Area: All		Emile	van der Merwe	Housing Development	Kayamandi Northern Extension: The Stellenbosch Agricultural Society supports the northern extension of Kayamandi. The area indicated in green on the proposed rezoning and subdivision plan (map on the submission letter) however, must be retained and protected for agricultural purposes. The said area is located on the eastern boundary of commercial farms, and our concern is that further residential development on this portion could infringe on property rights and operational management and agricultural activities of the farms.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1203	Email	Whole Municipal Area: All		Emile	van der Merwe	Housing Development	Social Housing Proposed on FARM 81/2 AND FARM 81/9: The proposed development of approximately 250 social housing units on the properties will not complement the social functionality of the neighbourhood since it cannot be integrated with other minimum ancillary and complementary uses. The properties are wedged between the railway line to the east and the R304 to the west, which does not allow for holistic and integrated neighbourhoods. Urban development in the form of social housing units on the said properties furthermore, will compromise the objectives of the Scenic Overlay Zone as set out in the approved Stellenbosch Zoning Scheme By-Law (2023).		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1204	Email	Whole Municipal Area: All		Emile	van der Merwe	Local Economic Development and Tourism	Local Economic Development Strategy: The Stellenbosch Agricultural Society, in dealing with the rural community and organised agriculture hereby proposed the following interventions: red tape reduction in the planning department, building plan approvals, streamlined process that conforms to by-laws stipulations, tax rebates in relation to heritage protection of farms, new vineyard plantations, provision of institutional/community facilities on farms (creches, pre-schools, public transport, housing, sportsfields etc), Alien clearing and river management practises, partnering / engaging with the Society and the Farm worker Forum in relation to land availability and allocation to emerging farmers, liquor and trade licences, issuing of zoning certificates, streamline / prioritise applications aimed and agri-processing and related tourist facilities		Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
1205	Email	Whole Municipal Area: All		Thomas	Lawrie	Roads, Transport and Stormwater	Concern about the road infrastructure items included in the capital infrastructure budget: First concern relates to the proposed construction of the Wildebosch – Trumali link road, referred to in the IDP as the following projects: "Wilderbosch Extension to Trumali" and "Wilderbosch Extension to Technopark". As you must be aware, there have been numerous objections by a variety of interest groups about the costs and benefits of this road link. Considering all the available information, the proposed construction of this road link appears to be irrational as no transportation benefits will be realised by its construction. SIG accordingly requests that funding for these projects be removed from the budget and that the funds should be allocated to a more worthy cause, such as projects in support of public transport		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1206	Email	Whole Municipal Area: All		Thomas	Lawrie	Roads, Transport and Stormwater	Concern about the road infrastructure items included in the capital infrastructure budget: The second issue of concern relates to the proposed "upgrade: Lower Dorp Street". The approval of the project is subject to the outcome of appeals addressed to the Western Cape Minister of Cultural Affairs and Sport. Implementation of the project is accordingly subject to the outcome of the appeals		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1207	Email	Whole Municipal Area: All		Gordon	Laing	Roads, Transport and Stormwater	This submission primarily focuses on the Comprehensive Integrated Transport Plan (CITP) and its treatment of active and public transport investment, travel demand management, road safety, and — most fundamentally — the municipality's sustained planning for, and investment bias toward road infrastructure for private vehicles over walking, cycling, and public transport		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1208	Stakeholder Engagement	Whole Municipal Area: All		Melissa	Hollenbach (NPC)	Local Economic Development and Tourism	<p>EPWP Employment and Long-Term Opportunities:</p> <ul style="list-style-type: none"> •As an EPWP worker with 2 years in the cycle and law enforcement experience, I asked how development leads to permanent positions. Feels there has been no benefit and questioned possible discrimination. •Requested the department to explain how the EPWP programme benefits unemployed individuals. •How is it benefiting permanent positions at the municipality? •As a previously employed EPWP worker, Ms Melissa was also invited to an event where success stories were shared about the EPWP programme, but declined the invitation. •Ms Melissa mentioned that she is currently unemployed. 	In terms of the EPWP programme, Stellenbosch Municipality has the second-highest number of workers employed after the City of Cape Town. With regard to permanent employment, a few EPWP workers have been permanently employed. To become permanently employed, a fair and transparent process needs to be followed. An EPWP event was held last week to showcase success stories of the programme.	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
1209	Stakeholder Engagement	Whole Municipal Area: All		Bonita	Daniels	Budget	<p>Sustainability Goals (SDGs) Prioritisation</p> <ul style="list-style-type: none"> •Referenced a previous March presentation on sustainability goals. •Questioned why SDG 4 (Quality Education) was not prioritised. •Argued that education is foundational and interconnected with multiple other goals: •Poverty reduction (SDG 1) •Health and well-being (SDG 3) •Gender equality (SDG 5) •Economic growth (SDG 8) •Climate action (SDG 13) •Emphasised the importance of early childhood development and lifelong learning. •Expressed concern that public input was invited but not reflected in the current direction. •Requested reconsideration of the municipality's SDG focus. 	<ul style="list-style-type: none"> • Clarified that education is not a primary municipal mandate; it falls under provincial / national government. • Noted that SDGs are interlinked, but the municipality selected six focus areas for the current reporting cycle. <p>Indicated:</p> <ul style="list-style-type: none"> •Progress on selected SDGs was shared in prior engagements. •Data related to education requires validation from relevant authorities. •Confirmed future reviews may incorporate additional SDGs, including those raised by the public. 	Director: Financial Services	Department: Financial Management Services	Financial Services	Local	Not Applicable
1210	Stakeholder Engagement	Whole Municipal Area: All		Chalmane	Kruger	Safety and Security	<p>Pedestrian Safety Near Schools:</p> <p>Raised safety concerns about children crossing a busy road near schools.</p> <p>Reported inconsistent assistance from EPWP workers assigned to help.</p> <p>Requested installation of a pedestrian crossing.</p>	Confirmed the road is a provincial road where crossings are typically limited to intersections. Committed to assessing the request and submitting a proposal to the provincial department if feasible.	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

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Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1211	Stakeholder Engagement	Whole Municipal Area: All		Charl	de Bois	Safety and Security	CCTV Camera Functionality: Requested clarity on operational status and repair timelines for CCTV cameras. Ask for information on CCTV cameras: current number operational, timeline for restoring non-functional cameras, and status of the project launched last year.	The municipality transitioned to a new service provider in the past six months. Significant investment made in: •Camera system migration •Licensing renewals •Current status: 50% of all CCTV cameras are operational, 80% of LPR (License Plate Recognition) cameras are operational •Some cameras remain offline due to: •Damage (e.g., vehicle collisions) Insurance claim delays •CCTV Master Plan: New camera installations added based on requests and budget availability. •Specific locations not disclosed publicly for security reasons	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1212	Stakeholder Engagement	Whole Municipal Area: All		Melissa	Hollenbach (NPC)	Budget	Homelessness in Stellenbosch: Raised concern about the visible increase in homelessness, particularly in town areas. Asked what actions the municipality is taking to assist homeless individuals.	•Highlighted that the municipality has: •Partnered with the Stellenbosch Night Shelter •Implemented initiatives such as token systems. •Stated that homelessness interventions and statistics are documented in the current municipal report. •Encouraged the public to review the report and submit feedback.	Director: Financial Services	Department: Financial Management Services	Financial Services	Local	Not Applicable
1213	Stakeholder Engagement	Whole Municipal Area: All		Flip	Liebenberg	Safety and Security	Safety at Adam Tas Bridge: Raised concerns about ongoing attacks and criminal activity near Adam Tas Bridge.	•Area divided between municipality, PRASA, and Heineken. •Enforcement actions ongoing, including searches. •Legal processes prevent immediate removal of individuals. •SAPS engaged for support.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1214	Stakeholder Engagement	Whole Municipal Area: All		Flip	Liebenberg	Cemeteries	Calcutta Memorial Park Naming: Request about the origin of the "Calcutta" name.	Uncertain of origin; committed to follow up. Chairperson. Confirmed name will be changed to Stellenbosch Memorial Park.	Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1215	Stakeholder Engagement	Whole Municipal Area: All		Yusuf	Hassen	Community Development	Universal Access Project: Requested clarification about the universal access project.	•Originated from disability access initiatives. •Expanded to include elderly and temporarily impaired individuals. •Covers physical access and information accessibility (fonts, colours, digital access). •Aim: Ensure inclusive municipal services for all citizens.	Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
1216	Stakeholder Engagement	Whole Municipal Area: All		Irma	Faul	Safety and Security	Tactical Response Unit (TRU) and Community Safety: Request about TRU presence in Plankenbrug and Lynedoch, and highlighted challenges faced by neighbourhood watches.	•TRU patrols hotspot areas. •The municipality is exploring 24-hour law enforcement services. •Encouraged direct coordination with officials and neighbourhood watch coordinators.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1217	Stakeholder Engagement	Whole Municipal Area: All		Irma	Faul	Safety and Security	CCTV Monitoring and Response: Request about the monitoring and response	•Cameras monitored 24/7 from the municipal control room (Ida's Valley Fire Station). •Supported by EPWP staff. •SAPS and partners invited but not consistently present. •Incidents handled by municipal teams, SAPS, and security partners via shared communication platforms	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1218	Stakeholder Engagement	Whole Municipal Area: All		Heidi (Spier)	Unknown	Safety and Security	Community and Business Collaboration on CCTV: Proposed leveraging private business control rooms to monitor cameras. Identified opportunity for stronger collaboration.	Confirmed infrastructure exists to stream feeds to external partners. No neighbourhood watch has yet adopted the offer.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable

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Community and Stakeholder Comments / Input							Municipal Directorate and Western Cape Government Information						
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1219	Stakeholder Engagement	Whole Municipal Area: All		Betty	Nieuwoudt	Safety and Security	Broader Safety Concerns (Multiple Areas): •Under-resourcing in Klapmuts and slow emergency response. •Fire risks and illegal dumping near informal settlements. •Gang activity and robberies. •Homelessness (Oak Tree Village) and relocation challenges. •Infrastructure issues (bridges, fencing, traffic signage).	•Acknowledged concerns. •Encouraged continued engagement with officials. •Confirmed some issues already under discussion.	Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1220	Stakeholder Engagement	Whole Municipal Area: All		Fuad	Davis	Safety and Security	Provincial Perspective on Safety: •Emphasised the link between crime and poverty, inequality, and unemployment. •Supported municipality's holistic approach (urban upgrading, homelessness interventions). •Requested sharing of project rollout plans for monitoring and support.		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1221	Stakeholder Engagement	Whole Municipal Area: All		Bonita	Daniels	Education	Early Childhood Development (ECD) Facilities: •Questioned allocation of funds to certain ECDs. •Raised concerns about: Misclassification of facilities, Zoning barriers preventing registration, Large number of unregistered ECDs (163 vs 58 registered)	•Clarified funding distribution (majority not in affluent areas). •Highlighted infrastructure challenges (e.g., asbestos removal, heritage compliance). •Zoning must be addressed during planning stages. •Rezoning possible upon application.	Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
1222	Stakeholder Engagement	Whole Municipal Area: All		Bonita	Daniels	Education	Criticised delays and inefficiencies in zoning processes. Emphasised municipality's responsibility in enabling ECD registration.		Director: Community and Protection Services	Section: Community Development	Community Development and Protection Services	Local	Not Applicable
1223	Stakeholder Engagement	Whole Municipal Area: All		Flip	Liebenberg	Access to Basic Services	Infrastructure and Development Planning: Raised concerns about whether water, road, and service infrastructure planning aligns with ongoing developments. Warned of risks if the infrastructure is not implemented beforehand.	•Integrated planning frameworks are in place (spatial, transport, infrastructure, and budgeting). •Infrastructure demand and capacity are assessed both strategically (IDP) and per development application. •Public participation is part of the planning process.	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
1224	Stakeholder Engagement	Whole Municipal Area: All		Flip	Liebenberg	Property Management	Caravan Park Status: Questioned why the caravan park remains unused and costly to maintain.	Future use under council consideration. The proposal includes leasing the site (potentially 20 years) for caravan / day camping use via tender.	Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
1225	Stakeholder Engagement	Whole Municipal Area: All		Charmane	Kruger	Housing Development	Klapmuts Housing Plans and Building Issues •Highlighted missing or incomplete building plans for older homes (dating back to 1968, transferred in 2015). •Residents face financial barriers when needing approved plans for renovations.	•Houses were transferred without complete documentation from the Department of Human Settlements. •The municipality cannot intervene directly on privately owned properties. •Commitment to investigate the issue.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1226	Stakeholder Engagement	Whole Municipal Area: All		Charl	de Bois	Spatial Planning	Adam Tas Corridor (ATC) Development: Raised concerns about traffic management and the lack of visible plans. Mentioned proposals such as lowering the R44.	•ATC is a priority, integrated development. •Multiple studies completed: Open Space Master Plan, Non-Motorised Transport Plan, Public Transport Plan •Transport planning is coordinated with infrastructure teams.	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
1227	Stakeholder Engagement	Whole Municipal Area: All		Eric	Loubser	Spatial Planning	Technopark Development Concerns •Submitted a vision plan (April, previous year) for Technopark redevelopment (live-work-play concept). •No visible municipal feedback or inclusion in planning discussions.	•Acknowledged the submission. •Will be addressed in the Municipal Spatial Development Framework (MSDF) review. •Requires council approval to amend current policies before implementation	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
1228	Stakeholder Engagement	Whole Municipal Area: All		Emile	van der Merwe	Housing Development	Farm Worker Housing •Noted absence of previously agreed 20% allocation for farm worker housing. •Concern about the lack of representation in IDP and the housing pipeline.	•Housing allocations now follow national / provincial databases and policies. •Municipality is encouraging farm workers to register on the housing database. •Exploring future farm housing projects in collaboration with agricultural stakeholders.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

IDP and Budget Public Participation Input - April 2026

Community and Stakeholder Comments / Input							Municipal Directorate and Western Cape Government Information						
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1229	Stakeholder Engagement	Whole Municipal Area: All		Eric	Loubser	Spatial Planning	Plankenbrug Industrial Area •Highlighted job losses due to transport challenges. •Requested plans to support and sustain the economic hub. •Highlighted Plankenbrug industrial area decline affecting employment.	Area included in broader development planning (Adam Tas Corridor). Zoning adjustments and precinct planning underway.	Director: Planning and Economic Development	Department: Development Planning	Planning, LED and Tourism	Local	Not Applicable
1230	Stakeholder Engagement	Whole Municipal Area: All		Betty	Nieuwoudt	Housing Development	Overcrowding and Housing Inequality •Raised issues of backyard dwellers, overcrowding, and social challenges. •Criticised prioritisation of student housing over local residents. •Highlighted unfair burden of missing building plans (also affecting ECD centers).	•Acknowledged challenges. •Emphasised need for mixed housing models (not only free housing). •Social housing planned for income groups between R1 800 and R22 000/month .	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1231	Stakeholder Engagement	Whole Municipal Area: All		Bonita	Daniels	Education	ECD (Early Childhood Development) Facilities: Requested inclusion of ECD facilities in housing developments.	Confirmed zoning provisions allow for ECD facilities in developments.	Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1232	Stakeholder Engagement	Whole Municipal Area: All		Piet	van Blerk	Roads, Transport and Stormwater	Traffic Congestion and Infrastructure Challenges •Advocated for expanded infrastructure, including: •Additional roads •Public Transport Plan: Noted it is due by the end of June 2026, but questioned who is doing it, as there is “no one in the public transport section” in Stellenbosch. •Transport solutions: Stated park-and-ride, NMT, roads alone won't solve traffic. Requires a combined approach. •Lack of progress: No action on public transport in the last 10 years. No new roads have been built since Helshoogte Road. •Roads: Western Bypass should be a provincial road, not municipal. Eastern Link Road is proclaimed a provincial road – the province should provide input. Both roads would alleviate Stellenbosch traffic. •Electric scooters and delivery scooters: Using roads, sidewalks, Eerste River NMT route. No bylaw, no driver’s licenses. Asked if the municipality is addressing this. •Quick wins: Suggested starting with small interventions – correct traffic signal timing – to improve traffic flow.	Acknowledged congestion concerns and outlined ongoing and planned projects: •Western Bypass Road •Dualling of the R304 •Upgrades to the R310 (provincial project) •Intersection upgrades: •Alexander Street •Merriman Street •Dorp Street •Confirmed that some projects (e.g., Dorp Street) may begin construction soon.	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1233	Stakeholder Engagement	Whole Municipal Area: All		Erik	Loubser	Roads, Transport and Stormwater	•Concern: Believes there is "resistance to doing what's right" due to a vocal minority. Time to listen to the “silent majority” to get roads built, public transport fixed, park-and-ride and NMT implemented. •Congestion: Cannot move between 4:00–5:30 PM due to congestion in Ward 8/9. •Specific issue: The single bridge over the Eerste River Dorp Street is a major cause of congestion. Proposed building an identical bridge next to it as a simple solution.	Public Transport and Mobility Planning •Recruitment process underway for a Public Transport Planner (interviews scheduled for the end of May). •Emphasis on integrated, multi-modal transport planning rather than focusing solely on NMT. •Traffic signal synchronisation project: •Successfully piloted along the R44. •Planned for expansion across additional areas in collaboration with Stellenbosch University. Bridge Infrastructure (Dorp Street / Cecil Bridge) •Progress in appointing a consultant for bridge development. •Awaiting final adjudication committee approval. •Next steps include the design phase and public participation.	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable

IDP and Budget Public Participation Input - April 2026

Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1234	Stakeholder Engagement	Whole Municipal Area: All		Flip	Liebenberg	Roads, Transport and Stormwater	Taxi Rank at R304 / Bird Street (Kayamandi) Raised concerns: •Bird Street bridge near Kayamandi: Taxi rank built in the road reserve. Road is due for upgrade / dualling. •Impact: Taxi rank, presumably illegal, will affect businesses on the left-hand side coming into town by restricting property entrances once road is dualled. •Question: Is there a way around it? How can the municipality justify the taxi rank location vs harm to businesses? Any alternative plan?	•Road design—not the taxi rank alone—is the determining factor. •Design process largely complete but still under review. •Ongoing consultations with affected landowners may influence final design. Regulation of E-Scooters •Current legislation does not adequately cover e-scooters. •The municipality is conducting a legal review. •Indication that municipality may proceed under existing by-laws despite legislative gaps.	Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1235	Stakeholder Engagement	Whole Municipal Area: All		Betty	Nieuwoudt	Waste Management	Waste Management and Community Collaboration Made a plea for community cooperation: •Comment: Requested the community to work with the department. The shared goal is the same. •Noted - 700 people employed in Cloetesville, Ida's Valley, Kayamandi for clean-up operations. •Collaboration could assist with the unemployment program. Acknowledged municipality cannot do it alone and appreciates community support		Director: Infrastructure Services	Department: Waste Management	Infrastructure Services	Local	Not Applicable
1236	Stakeholder Engagement	Whole Municipal Area: All		Piet	van Blerk	Human Resource Management	Staffing and Capacity Concerns Raised concerns about: •Understaffing in the engineering department. •Importance of hiring qualified and experienced personnel.		Director: Corporate Services	Department: Human Resources Management	Corporate Services	Local	Not Applicable
1237	Stakeholder Engagement	Whole Municipal Area: All		Chalmane	Kruger	Property Management	Municipal Lease Agreements and Compliance •Raised concerns regarding facilities operating on Municipal properties without formal lease agreements. •Highlighted cases in Klapmuts and Franschoek where facilities have operated for 30–40 years without agreements. •Questioned: •The required process for obtaining agreements •Expected waiting periods for approval •Noted inconsistency: facilities continue operating and paying fees despite lacking formal agreements.	Responded with clarification on the process: Lease agreements require: •A formal council resolution approving the lease •Drafting of the contract by the legal / contract department •Internal compliance checks to ensure alignment with legislation •Final sign-off after agreement on terms and conditions •Timeline: No fixed duration due to variability in negotiations •If terms are agreed upon quickly, contracts can be finalised within a few weeks •Reinforced that the council resolution is a key prerequisite in the leasing process.	Director: Corporate Services	Section: Properties Management and Municipal Building Maintenance	Corporate Services	Local	Not Applicable
1238	Stakeholder Engagement	Whole Municipal Area: All		Heidi		Budget	Capital Expenditure Presentation Improvement Proposal •Proposed enhancements to how capital expenditure information is presented: •Suggested including: High-level priorities at the beginning of presentations, Budget allocation percentages (capital vs operational), Rationale: Current documentation (500–600 pages) is complex and difficult for stakeholders to digest A summarised overview would: •Improve clarity. •Help stakeholders understand budget constraints. •Focus discussions on key priorities	CFO acknowledged and noted the suggestion for future implementation	Director: Financial Services	Department: Financial Management Services	Financial Services	Local	Not Applicable
1239	Annual Report Oversight Meeting	Whole Municipal Area: All		Councillor John	Andrews	Budget	Budget: to inquire about the financial allocations specifically attributed to our wards for the 2024/25 financial year. Could you please provide details on the amount allocated and a brief explanation of what these funds will be used for?		Director: Financial Services	Department: Financial Management Services	Financial Services	Local	Not Applicable

IDP and Budget Public Participation Input - April 2026

Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1240	Annual Report Oversight Meeting	Whole Municipal Area: All		Councillor John	Andrews	Access to Basic Services	Unresolved complaints. The annual report reflects the service standards. But residents have always had outstanding service complaints. How many complaints from our wards remain unresolved? And what is the average turnover?		Director: Infrastructure Services	Office of the Director: Infrastructure Services	Infrastructure Services	Local	Not Applicable
1241	Annual Report Oversight Meeting	Whole Municipal Area: All		Councillor John	Andrews	Human Resource Management	Consequences for non-performance. What steps have been taken against irresponsible officials?		Director: Corporate Services	Department: Human Resources Management	Corporate Services	Local	Not Applicable
1242	Annual Report Oversight Meeting	Whole Municipal Area: All		Councillor John	Andrews	Budget	Corrective plan. What is the clear time-bound corrective measures for the underperformance identified in our wards?		Director: Financial Services	Department: Financial Management Services	Financial Services	Local	Not Applicable
1243	Annual Report Oversight Meeting	Whole Municipal Area: All		Councillor John	Andrews	Budget	What are the measures for underperformance in wards?		Director: Financial Services	Department: Financial Management Services	Financial Services	Local	Not Applicable
1244	Annual Report Oversight Meeting	Whole Municipal Area: All		Councillor John	Andrews	Safety and Security	Safety intervention. What kind of safety action has the municipality implemented in its wards to prevent crime?		Director: Community and Protection Services	Department: Protection Services	Community Development and Protection Services	Local	Not Applicable
1245	Annual Report Oversight Meeting	Whole Municipal Area: All		Amanda	Visser	Informal Settlements	Evictions on farms – Malan Farm, where people were evicted, but does not have emergency houses for evictees in Ward 21		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1246	Annual Report Oversight Meeting	Whole Municipal Area: All		Amanda	Visser	Environmental Management	If we enter Mountain View, at the cemetery, there is a big tree, but the path that is there is very narrow. Fortunately, there have been no accidents yet, but if the municipality can look at and fix the path for the entrance of our community.		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1247	Annual Report Oversight Meeting	Whole Municipal Area: All		Amanda	Visser	Roads, Transport and Stormwater	There is a dam between the Wendys and the houses. And that dam, especially when it is warm, then it stinks a lot. Can the municipality do something about that dam?		Director: Infrastructure Services	Department: Roads, Transport and Storm Water (RTS)	Infrastructure Services	Local	Not Applicable
1248	Annual Report Oversight Meeting	Whole Municipal Area: All		Amanda	Visser	Parks and Open Spaces	Our children in Mountain View have a park that has just been patched up. There is no fencing. The municipality does nothing about it to make our park beautiful for our children. And apart from the playground, we are still looking for more space for our children in Ward 21.		Director: Community and Protection Services	Department: Community Services	Parks, Open Spaces, Environment	Local	Not Applicable
1249	Annual Report Oversight Meeting	Whole Municipal Area: All		Pastor Jeffery	May	Budget	Farms are barely visible during elections. Can the municipality make use of the service delivery projects implemented specifically in the rural areas in 2024/25, and how does that compare with urban areas such as Cloetesville and Franschhoek? Outline the service delivery projects per ward in 2024/25 and how they compare to urban wards.		Director: Financial Services	Department: Financial Management Services	Financial Services	Local	Not Applicable
1250	Annual Report Oversight Meeting	Whole Municipal Area: All		Pastor Jeffery	May	Access to Basic Services	I would like to know the municipality's structured involvement with rural residents outside of the election period, particularly regarding infrastructure inequality. In Cloetesville, it is crucial to engage with Franschhoek and Vloffenburg to assess what affordable infrastructure upgrades are planned for this financial year. Establishing clear priorities will help ensure accountability and transparency in these developments.		Director: Infrastructure Services	Office of the Director: Infrastructure Services	Infrastructure Services	Local	Not Applicable

IDP and Budget Public Participation Input - April 2026

Community and Stakeholder Comments / Input								Municipal Directorate and Western Cape Government Information					
No.	Source	Ward	Ward Councillor	Name	Surname	Priority	Community / Stakeholder Comments / Input	Departmental Feedback or Action	Linkage to Directorate	Department	Responsible Mayoral Portfolio	Government Competency	WCG: Provincial Department
1251	Annual Report Oversight Meeting	Whole Municipal Area: All		Pastor Jeffery	May	Informal Settlements	Government intervention and eviction. In areas with government intervention, residents report regulated eviction regimens, including the role of the municipality in the protection of vulnerable families against illegal evictions and how many eviction-related cases are addressed in 2024/25. It is important that municipalities cannot ignore evictions and insecurity.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1252	Annual Report Oversight Meeting	Whole Municipal Area: All		Pastor Jeffery	May	Informal Settlements	What coordination exists between the municipality and the provincial national government to protect rural residents who are facing eviction under housing and land reform legislation? This reduces the responsibility but maintains pressure.		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable
1253	Annual Report Oversight Meeting	Whole Municipal Area: All		Pastor Jeffery	May	Electrical Services	Electricity and infrastructure. What conditions and plans exist for our areas? What infrastructure is planned for our areas?		Director: Infrastructure Services	Office of the Director: Infrastructure Services	Infrastructure Services	Local	Not Applicable
1254	Annual Report Oversight Meeting	Whole Municipal Area: All		Pastor Jeffery	May	Housing Development	Housing and informal housing. How many housing projects are promised? What are the requirements? Who has benefited, and how was it chosen?		Director: Planning and Economic Development	Department: Integrated Human Settlements	Human Settlements	Local	Not Applicable

List of Written Submission

April 2026

List of IDP and Budget Written Submissions: April 2026

No.	Surname	Name	Organisation	Submission Date (Received)	Description	Email address	Responsible Departmental Manager
1.	Williams	James	Ward Cllr: Ward 19	07 April 2026	Koelenhof development- public draft Koelenhof LSF- call for public comment and IDP inputs from ward 19	James.Williams@stellenbosch.gov.za	Lester VanStavel Deon Louw Rotanda Godlo Albert van der Merwe Charl Kitching Johan Fullard Michelle Aalbers Ehrel Maletzky Jeremy Benjamin / Chantel Hauptfleisch
2.	Furness	Nick	Resident	10 March 2026	New road widening: Koelenhof Road (MR174) (R304) / Welgevonden Road to Adam Tas Road (MR27) (R44) / Bird Street Intersection - Stellenbosch Plan Description Final Conceptual Layout Phase 1	nick@wmg.co.za	Johan Fullard Jeremy Benjamin / Chantel Hauptfleisch
3.	Forrer	Dolly	Ward 11: resident	11 March 2026	Van Reede sidewalk between Rokewood and Formosa Die Boord	dolly@hljunction.co.za	Johan Fullard
4.	Kirsten	S	Resident	22 March 2026	Community input	jskirsten@mweb.co.za	Gurswin Cain
5.	Redelinghuys	Philip	ZONE 8 VISION ZONE 8	23 March 2026	Submission Safety, Economic Growth and Homeless Solution	zone8vision@gmail.com	Charl Kitching Johan Fullard Jeremy Benjamin Ehrel Maletzky+
6.	Nel	Annette	Resident	09 April 2026	Van der Stel Sport Complex	vanderstelannette@gmail.com	Albert van der Merwe

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No.	Surname	Name	Organisation	Submission Date (Received)	Description	Email address	Responsible Departmental Manager
7.	Schriek	Come	Stellenbosch Ratepayer and Chairman of the Stellenbosch Judo Club	09 April 2026	IDP and Budget 2026/27 – Personal Submission – Van Der Stel Sport Complex	come@schriek.co.za	Albert van der Merwe Monique Steyl
8.	Hall	Teddy	Heritage Management Group	09 April 2026	Transport Proposals: Park-and-Ride, Buses, and Pedestrian Zones	Teddy@HeritageMG.co.za	Johan Fullard Jeremy Benjamin / Chantel Hauptfleisch
9.	Cyster	Andrew	Resident	12 April 2026	Ward 04: Stormwater, cleaning of streets and overflowing of the water canal in East End Singel	andrewcyster53@gmail.com	Johan Fullard Deon Louw Charl Kitching
10.	Crawley	Patricia	Council Chief Whip	16 April 2026	Inputs related to Raithby	Patricia.Crawley@stellenbosch.gov.za	Charl Kitching Johan Fullard Nombulelo Zwane Albert van der Merwe
11.	Fischer	Helen	Ward 3: Resident	22 April 2026	Wemmershoek concerns	fischerhelen206@gmail.com	Albert van der Merwe Johan Fullard Michelle Aalbers Nombulelo Zwane Lester Van Stavel
12.	Swarts	Mitculay	Ward 11: ward administrator	23 April 2026	IDP input: Ward 11	Mitculay.Swarts@stellenbosch.gov.za	Albert van der Merwe Charl Kitching Johan Fullard Clayton Hendriks
13.	van Niekerk	Jacques	Resident	23 April 2026	Submission of IDP items Stellenbosch 2026/2027 water & sanitation	jacques@udsafrika.co.za	Deon Louw Leandro Hendricks Tyrone King

No.	Surname	Name	Organisation	Submission Date (Received)	Description	Email address	Responsible Departmental Manager
14.	Robyn	Bonita	Resident	24 April 2026	Grant-In-Aid Appeal	bonita.robbyn05@gmail.com	Michelle Aalbers
15.	Davids	Ashley	Resident	24 April 2026	Grant-In-Aid Appeal	ADavids1@csir.co.za	Michelle Aalbers
16.	Mbaqa	Bulelwa V	Resident	27 April 2026	Community Input	bulelwavmbaqa@gmail.com	Johru Robyn Lester Vanstavel Deon Louw
17.	Cyster	Matthew	Ward 4: resident	21 April 2026	Inclusion of infrastructure for 8 – Mangronde Johannesburg in the IDP	matthewcyster@gmail.com	Johan Fullard Charl Kitching Stiaan Carstens
18.	Mcombring	Nateshia	Ward 6: Cllr	28 April 2026	Community Inputs	Nateshia.Mcombring@stellenbosch.gov.za	Johan Fullard Charl Kitching Nombulelo Zwane Albert van der Merwe Deon Louw Stiaan Carstens Jeremy Benjamin
19.	van der Merwe	Emile	STELLENBOSSE LANDBOUGENOOTSKAP	28 April 2026	Comments on the Draft 4th Review of the 5th Generation IDP (2022-2027) and Draft Budget 2026/2027 - 2027-2028	emilevdm@adept.co.za stlandbo@mweb.co.za	Tyrone King / Myra Francis Monique Steyl / Henry Mitchell Jeremy Benjamin / Chantel Hauptfleisch Lesley van Gensen Lester Vanstavel
20.	Jeffhas	Claraden	Lord's Acre Christian Community Centre	28 April 2026	Grant-in-aid Appeal	lordsacre22@gmail.com	Michelle Aalbers

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No.	Surname	Name	Organisation	Submission Date (Received)	Description	Email address	Responsible Departmental Manager
21.	Fietz	Susanne	Coach and Manager of the Stellenbosch Canoe Club Junior Development Initiative	28 April 2026	Grant-in-aid Appeal	sfietz@sun.ac.za	Michelle Aalbers
22.	Irma	Irma	Valley Collaborative	28 April 2026	Grant-in-aid Appeal	irma@valleycollaborative.co.za	Michelle Aalbers
23.	Lawrie	Thomas	Stellenbosch Interest Group	28 April 2026	Comments: Draft 4th Review of the 5th Generation IDP 2022-2027 or Draft Budget 2026/27- 2028/29	interestgroupstellenbosch@gmail.com / info@stellenboschboschinterestgroup.org	Johan Fullard
24.	Hendricks	Nicolett Nicky	'L Roi Afterschool Centre	28 April 2026	Grant-in-aid Appeal	nicky.hendricks@elroicommunity.org	Michelle Aalbers
25.	Laing	Gordon	SEE Sustainability cc	28 April 2026	Draft 4th Review of the 5th Generation Integrated Development Plan 2022-2027 (WC024): Comment by Pedal Power Association and SEE Sustainabilityd SEE Sus	gordon.laing@gmail.com	Johan Fullard Jeremy Benjamin Chantel Hauptfleisch Stiaan Carstens Lester Vanstavel
26.	Lackay	Dudley (D.P)	Secretary: Pniël Villagers RFC (Old Boys)	25 April 2026	Ward 04: Sport Facilities	dudleylackay@gmail.com	Albert van der Merwe
27.	Hauptfleisch	Chantel	Stellenbosch Municipality – Spatial Planning	28 April 2026	Comments on the DC Policy	chantel.hauptfleisch@stellenbosch.gov.za	Tyrone King

No.	Surname	Name	Organisation	Submission Date (Received)	Description	Email address	Responsible Departmental Manager
LATE SUBMISSIONS							
1.	Driman	Robert	Resident	28 April 2026 20:46	Franschhoek IDP - Cabriere Street	rob9364@gmail.com	Johan Fullard Charl Kitching
2.	Van Stade	Marius	Councillor	28 April 2026 23:13	IDP Needs from Jonkershoek Residents	mvanstade@gmail.com	Lester van Stavel Mervin Williams / Yolande van den Berg
3.	May	Ashley Claire	Resident; Ward 21	30 April 2026 14:19	Serruria Park Upgrades	ash.c.may@gmail.com	Albert van der Merwe
4.	Jooste	Jan	Jan Jooste Familie Trust 1 Technopark (Pty) Ltd	06 May 2026 16:02	Input to the draft Stellenbosch Zoning Scheme By-law 2025	janjooste@gmail.com	Stiaan Carstens

Councillor James Williams

Catherine Muller

From: James Williams
Sent: Tuesday, 07 April 2026 14:15
To: Tamryn Kumm; Gurswin Cain; Catherine Muller; Mayor (Jeremy Fasser)
Cc: Candace Wesso; Charlotte De Wet (Mayor Assistant)
Subject: VERSOEK VANAF WYK 19.- KOELENHOF ONTWIKKELING- PUBLIC DRAFT KOELENHOF LSDF- CALL FOR PUBLIC COMMENT AND IDP INPUTS FROM WARD.

Goeie middag Raadslid Kumm.

- Met al die ontwikkeling wat in Wyk 19 plaasvind, vind ons as gemeenskap dat geen ontwikkeling vir plaaswerkers plaasvind nie.
- Geen of min basiese dienste en moet dringend verskaf word.
- Ontneem van basiese regte van inwoners tot basiese regte geskend word.
- Beskikbaarstelling van grond vir plaaswerker behuising.
- Bou van Plaswerker behuising.
- Behuising vir Koelenhof en Muldersvlei behuising. -(PRASA).
- Assist the communities of Kromme Rhee, Vaaldraai/Elsenburg and De Novo (Provincial Department of Infrastructure) with Title deeds- Awaiting almost 28 years.
- Aanbring van sport en rekreasie fasiliteite.-(Speelparke, Tennisbane, rugby, netball en sokker velde en klubhuise ingesluit).
- Bou van swembaddens.
- Versoek soos per IDP wyks prioriteite.
- Dat grond beskikbaar gestel word vir behuising vir plaaswerkers soos in Ward Committee Operational Plan 2026/2027.
- Beskikbare gesondheidsorg fasiliteite.
- Dat sportfasiliteite gebou word.
- Woonbuurte wat "buite die Urban edge" woonagtig is, ingesluit word en ontwikkeling moet geskied.
- Voldoende publieke vervoer beskikbaar gestel word.
- Woonbuurte wat buite Urban Edge val, ingesluit word.
- Oue tehuis vir afgetrede en bejaarde persone te bou.
- Hoërskole gebou word.
- Clinic/hospital.
- Hospise.

- Land availability for Initiation school.
- Sufficient lightning on roads 304, Kromme Rhee, Elsenburg, Muldersvlei, De Novo roads.- WCOP.
- Cameras and lightning at Koelenhof Robot.- WCOP.
- Speed cameras on De Novo, Muldersvlei, Frankies Corner.- WCOP.
- Community safety structures in Koelenf, Bottelary areas.- WCOP.
- Community recreation hall to be built.- WCOP
- Indoor recreation Facilities.
- Police station for surrounding areas.- WCOP.
- Guard house for NHW in area.- WCOP.
- CCTV Cameras to be installed.- WCOP.
- Sufficient Public Transport.
- Sufficient housing for each and every one.

As discussed by our Ward Committee members..

Thanks in advance.



Kind regards,

James Williams

Councillor: Ward 19

Mayoral Committee Member:

Parks, Open Spaces and Environment

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C: +27 78 078 6949

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Nick Furness

Nwabisa Jozana

From: Nick Furness <nick@wmg.co.za>
Sent: Tuesday, 14 April 2026 13:35
To: idp; 'Stacey Everson'
Subject: RE: [EX] IDP and Budget Public Participation Open Day- April 2026 - Minutes
Attachments: Wards 7, 8, 9, 11, 22 and 23_IDP and Budget Public Participation Open D....pdf; Bird Street project

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Morning

Please explain the “comments” process referred to on page 5, what is the process?

We have already sent an objection letter to the dept regarding the “Adam Tas/Kayamandi” dual.

See objection letter attached, does this suffice?

Nick Furness

From: idp [mailto: idp@ Stellenbosch.gov.za]
Sent: Tuesday, 14 April 2026 9:19 AM
To: Stacey Everson <imports@wmg.co.za>; idp <idp@ Stellenbosch.gov.za>
Cc: 'Nick Furness' <nick@wmg.co.za>
Subject: RE: [EX] IDP and Budget Public Participation Open Day- April 2026 - Minutes



Dear Ms Everson,

I can only forward you the presentation for wards 7, 8, 9, 11, 22 and 23 for now as I am still waiting on departmental representatives to submit their minutes.

Kind regards,
IDP Team.



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About Stellenbosch Municipality

Our mission is to deliver cost-effective services that will provide the most enabling environment for civil and corporate citizens.

Our head office is at Town House Complex, Plein Street, Stellenbosch, 7600, South Africa. For more information about Stellenbosch Municipality, please call +2721-808-8111, or visit www.stellenbosch.gov.za

Disclaimer:

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From: Stacey Everson <imports@wmg.co.za>
Sent: Friday, 10 April 2026 15:42
To: idp <idp@stellenbosch.gov.za>
Cc: 'Nick Furness' <nick@wmg.co.za>
Subject: [EX] IDP and Budget Public Participation Open Day- April 2026 - Minutes
Importance: High

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Good day,

Please can you forward me the minutes of the IDP and Budget Public Participation Open Day held on 9 April 2026 for wards 7, 8, 9, 11, 22 & 23?

Thank you

Vriendelike groete / Best regards,



Stacey Everson

T: +27 21 887 4731

F: +27 21 886 5340

W: +27 60 926 9630

imports@wmg.co.za

www.winemachinerygroup.com



[258 Bird Street, Stellenbosch, 7600, South Africa](#) P.O. Box 2183, Dennesig, 7601, South Africa

Nwabisa Jozana

From: Nick Furness <nick@wmg.co.za>
Sent: Tuesday, 10 March 2026 14:18
To: piet@udsafrika.co.za
Cc: 'Tian Koch'; 'Elmarie Els'
Subject: Bird Street project
Attachments: SCAN0002.pdf

Morning Piet

Trust all is well?

Please find attached our letter addressed to the Municipality, please forward on our behalf to the relevant people (please cc me in on the email so we can see who the relevant people are).

We suggest that going forward a formal public meeting is held before any alterations begin so as to give all the public affected an opportunity to offer input.

We trust this letter will be seen in the light it is intended & that any further developments will be communicated in a meaningful manner.

Regards



258 Bird Street, Stellenbosch, 7600, South Africa P.O. Box 2183, Dennesig, 7601, South Africa

 Please consider the environment before printing this email

Ref: Mr. B. De La Bat

02 March 2026

Department Spatial Planning
Stellenbosch Municipality
Town House Complex
Plein Street
STELLENBOSCH
7600

Per E-mail: viola.anthony@stellenbosch.gov.za
bernabe.DeLaBat@stellenbosch.gov.za

Urgent

Dear Sir

**NEW ROAD WIDENING: KOELENHOF ROAD (MR174) (R304) / WELGEVONDEN ROAD TO
ADAM TAS ROAD (MR27) (R44) / BIRD STREET INTERSECTION – STELLENBOSCH
PLAN DESCRIPTION FINAL CONCEPTUAL LAYOUT: PHASE 1**

1.

INTRODUCTION

- 1.1 This letter serves to record the objections of the owners of immovable properties ("the Properties") in Stellenbosch ("the Owners"), referred to hereunder in paragraph 2.1, who strongly object and are opposed to the proposed widening of the various sections of Bird Street and adjacent roads, Stellenbosch ("the Project"), referred to above.
- 1.2 It is not the intention of the Owners to waive any of their legal rights that any act or ordinance may accord the Owners, in respect of listing and filing any formal objections which may accrue to the owners in future, in respect of the Project.
- 1.3 All rights of the Owners to act in future and exercise any rights they may have in law, to object to the Project, remain strictly reserved.
- 1.4 The purpose hereof is as follows:
 - 1.4.1 register with Stellenbosch Municipality ("the Municipality"), the concerns and objections which the Owners, as a group have in respect of the Project;
 - 1.4.2 engage with the Municipality, and vice versa in respect of any information which may be required to be exchanged between it and the Owners, prior to any formal legal steps which may be required to be followed in future;
 - 1.4.3 make aware to the Municipality and any other interested parties, the negative impact which the Owners perceive, the Project, if executed as planned, may have on the Properties and the particular business interests of the Owners or occupants thereof;

- 1.4.4 communicate to the Municipality, the contact details of the respective representatives of the Owners of the Properties and thereby facilitating meaningful communication;
 - 1.4.5 to enable, at this point in time, the Municipality to consider alternatives and options to implement in respect of the Project, than what are presently proposed;
 - 1.4.6 to create an informal forum between the Municipality and the Owners to interact in respect of the Project, before reaching any stage of formal interaction in respect of any legal requirements to be followed, by either the Municipality or the Owners, in addressing and lodging formal objections to the Project;
- 1.5 By studying this letter, it is trusted that the Municipality will urgently engage into meaningful and transparent discussions with the Owners in respect of the Project.

2.

OWNERS OF THE PROPERTIES

2.1 The Properties, Owners and contact details, are listed hereunder as follows:

PROPERTIES	OWNERS	CONTACT DETAILS
Erf6135	Meyer Lamprecht	meyer@summerstorm.co.za
Erf8904	Dayle Richards	dayle@richbuild.co.za
Erf15897	Roan Malherbe	roan_malherbe@yahoo.co.uk
Erf Komn 6094	Richard Michael	Richard.Michael@supergrp.com
Erf Tvill 8905	Nick Furness	nick@wmg.co.za
Erf16435	Abu Osmon	abu@topit.co.za
248 Bird Street, Stellenbosch	Asmat Mehmood	asmatmehmood935@gmail.com

- 2.2 You are requested to in future, address any communication in respect of the Project, whether formally or informally, to all the respective Owners of the Properties.
- 2.3 Should any of the contact details of the Owners change in future, such amendments thereto, will be communicated to the Municipality by the Owner(s) affected thereby.
- 2.4 Should ownership of the Properties change, in the period which may be relevant to interaction, called for by the Owners to the Municipality in respect of the Project, for the interim period before official objections to the Project to be raised in future, such successor in title will notify the Municipality.

3.

THE PROJECT AT A GLANCE

- 3.1 Interaction in the recent past between the Owners and the Municipality, *inter alia* entailed meetings held, when representatives of the Municipality introduced the Project to some of the Owners.

- 3.2 The aforesaid meetings focused on a brief introduction by the Municipality, to the Owners who attended, the purpose of the Project and the steps intended to facilitate the Project.
- 3.3 The aforesaid meetings were informal and not attended by a spectrum of experts, who might be involved in the Project.
- 3.4 The information gleaned from the drawing number UDS599/OPT/C/01, compiled by UDS Africa Engineering Consultants, confirms that the rights and interests of the Owners were totally disregarded.
- 3.5 It is abundantly clear that the Project as is presently presented, if executed by the Municipality, will have a devastating impact on the rights and interests of the Owners and occupants of the Properties.
- 3.6 The Project further reflects a complete disregard for any input thereto reserved for the Owners by the Municipality.
- 3.7 Urgent attention to interaction and opportunity for the Owners to engage with the Municipality in respect of the Project, must urgently be accorded by the Municipality.

4.

CONCERNS BY OWNERS

- 4.1 The initial impression reflected by the project, is the lack of opportunity for vehicle users to turn to the Properties, situated at the left hand side of Bird Street, when entering Stellenbosch from the bridge near Kayamandi ("Kayamandi Bridge").
- 4.2 Conversely, a similar problem will be experienced by motorists, traversing Bird Street in the direction of Kayamandi Bridge, who wish to turn right to the Properties, situated on the right hand side of Bird Street.
- 4.3 The problems for motorists, perceived in terms of the content of paragraphs 4.1 and 4.2 are also relevant to motorists entering Bird Street from the R44 (direction from Somerset West) and R44 (direction from Klapmuts).
- 4.4 The aforesaid perceived problem for motorists, relevant to turning either to the left or right in the intersections of Bird Street between Porter Street / Bell Street and the R44, will also be relevant to the section of Bird Street, between the aforesaid intersections, where the median island, is earmarked to be constructed.
- 4.5 All of the businesses of the owners and the occupants of the Properties is dependant on clients or customers require easy access to the respective Properties.
- 4.6 It is submitted that the Project will frustrate easy access to the Properties, which may lead to existing and future clients and customers, to rather search for alternative, due to being subject to the aforesaid frustrations.

- 4.7 Most of the business activities coupled to the Properties, are extremely reliant on walk in clients or customers and the aforesaid frustrations, will have a devastating effect on these proprietors.
- 4.8 Motorists who intend traveling from the R44 (from Klapmuts) and R44 from Somerset West, turning into Bird Street in the direction of Kayamandi Bridge, will have to anticipate whether the lane that they are traveling in, will give access to their intended destination.
- 4.9 When intending and wishing to change lanes, the motorists wishing to travel past Kayamandi Bridge, will eventually have to anticipate whether they should change lanes, if such lanes will give access to the single lane across Kayamandi Bridge.
- 4.10 If traversing a lane in Bird Street, which will not give access to Kayamandi Bridge, such motorists will have to turn into the lane leading to Kayamandi Bridge.
- 4.11 Similarly, the motorists who are traveling in any lane in Bird Street, who intend following the lane which leads to the planned section of Bird Street underneath Kayamandi Bridge, will have to change lanes if not traveling in the aforesaid dedicated lane.
- 4.12 The changing of lanes, necessitated for the reasons as ventilated in paragraphs 4.8 to 4.11, will bring about a bottleneck which which originates well before Kayamandi Bridge, and even closer to the R44 and Bird Street intersection.
- 4.13 A bottleneck for motorists perceived in Bird Street, will also develop before the intersection of Bird Street, Porter Street and Bell Street, in both directions, to and from Kayamandi Bride.
- 4.14 When the anticipated flow of traffic entering Stellenbosch from Kayamandi Bridge, in terms of the Project, enters the single lane over Kayamandi Bridge it merges with the single lane in which traffic is accommodated underneath Kayamandi Bridge.
- 4.15 It is submitted that a traffic bottleneck will also develop at the area where the roads referred to in paragraph 4.14, merge, as some motorists would want to turn to the right hand lane or left hand lane at Bird Street, where the aforesaid single lanes, merge into two lanes.
- 4.16 The development of bottlenecks in Bird Street, as discussed above, will be substantial, especially during early morning and late afternoon rush hours.
- 4.17 It is also contended that the full length of Bird Street, from and to Kayamandi Bridge and included to and from the R44 intersection, will be prone to bottlenecks developing due to motorists wishing to change lanes traveling in a double lane road to be constructed in Bird Street.

- 4.18 The intended widening of Bird Street as per the Project, entails an additional problem, namely parking space which is essential for the businesses attached to the Properties.
- 4.19 Presently, parking space for businesses attached to the Properties, is demarcated on the sides of Bird Street, past and before Kayamandi Bridge.
- 4.20 The Project *inter alia* reflects demarcated parking areas on the shoulders of Bird Street, past and before Kayamandi Bridge.
- 4.21 The Project, when studied, reflects less parking space on the sides of Bird Street than what the present position is, being an extremely busy road and forming an arterial section to and out of Stellenbosch.
- 4.22 Some businesses attached to the Properties, presently accommodate their clients/customers on the demarcated parking bays, referred to in paragraph 4.20.
- 4.23 Any change over from the present demarcated parking areas in Bird Street to the demarcated parking areas as per the Project, will frustrate motorists wishing to enter directly into the business premisses of most of the Properties.
- 4.24 The construction of a road near Kayamandi Bridge, giving access to traffic underneath Kayamandi Bridge, as per the Project will on its own, create substantial problems for motorists being forced to travel thereon.
- 4.25 It is abundantly clear that the aforesaid section of Bird Street, referred to in paragraph 4.25, will be viewed to be dangerous for motorists and their passengers intending to traverse the aforesaid section of the Project.
- 4.26 The aforesaid danger may include *inter alia* the following aspects namely:
- 4.26.1 it is proximate to a taxi rank, which is known to be volatile in terms of potential unrest flowing from taxi violence;
 - 4.26.2 it is proximate to an existing squatter's camp, which is known as a crime hotspot;
 - 4.26.3 it will include areas under the Kayamandi Bridge, leaving motorists prone and subjected to crime spots, as it will lure opportunistic criminals to prey on motorists in that area, especially at night time;
- 4.27 It has been alluded to by representatives of the Municipality during the meetings referred to above, that the widening of Bird Street as per the Projects, and specifically the construction of a median island, is perceived and earmarked to accommodate pedestrians walking to and thro to Kayamandi Bridge.
- 4.28 Should the median island referred to in paragraph 4.27, accommodate a large volume of pedestrians, as is presently the case walking to and from Kayamandi Bridge, such pedestrians will *per se* cause an additional substantial problem in terms of the flow of traffic in Bird Street.

- 4.29 It is contended a large volume of pedestrians using the median island, will bring about it being used as a walkway, alternatively a pedestrian crossing from the one side of Bird Street to the other and vice versa.
- 4.30 The problem of emerging bottlenecks and slow moving traffic in Bird Street, as ventilated above, will be exacerbated by pedestrians crisscrossing Bird Street and using any opportunity to pass slow moving traffic, continuing to do so whilst slow moving.

5.

ALTERNATIVES

- 5.1 Although the Owners do not perceive their rights and objections, listed in this letter to provide for an obligation to produce alternatives to the Project, some alternatives suggested hereunder, may be considered by the Municipality:
- 5.1.1 it is suggested that the Adam Tass Road which affords motorists access to Kayamandi Bridge and the R304 road, could be improved, safeguarded and clearly marked as an alternative to the area encompassed by the Project;
 - 5.1.2 it is further suggested that the turnoff into Cloetesville, which gives access to the R304, also be improved by the Municipality, similar to the suggested raised in paragraph 5.1.1;
 - 5.1.3 the turnoff to Cloetesville, at the intersection R304, leading to Lang Street Cloetesville, is another possibility to alleviate the burden of a large volumes of traffic, which the Project seemingly wishes to achieve;
 - 5.1.4 the suggestions highlighted in paragraph 5.1.3, are also subject to the Municipality actively promoting and encouraging traffic to follow the suggested route;
 - 5.1.5 present access for pedestrians coming from and going to Kayamandi Bridge, affords easy access to Bird Street and the centre of Stellenbosch, which the pathway from Kayamandi to Du Toits Station, allows to pedestrians;
 - 5.1.6 the Du Toits railway station extends an opportunity to pedestrians wishing to commute to Stellenbosch railway station, which closely links to the centre of Stellenbosch;
 - 5.1.7 other more extensive projects which may alleviate the congestion in Stellenbosch and specifically to which the Project relates, are well known to the Municipality;

6.

REQUIREMENTS

- 6.1 This letter serves to urge Stellenbosch Municipality to interact with the Owners of the Properties in a constructive and meaningful way, before any official process is followed in terms of the formal processes in law, which may follow in future.
- 6.2 By interacting as suggested in paragraph 6.1, unnecessary litigation may be avoided, and a suitable outcome be achieved.

7.

Kindly acknowledge receipt of this letter, as soon as possible.

8.

All the rights of the Owners remain strictly reserved.

Kind regards

Meyer Lamprecht

Dayle Richards

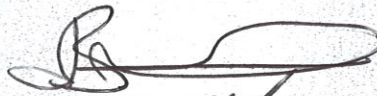
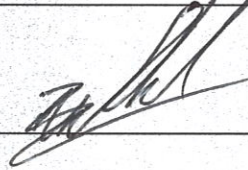
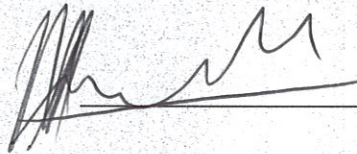
Roan Malherbe

Richard Michael

Nick Furness

Abu Osmon

Asmat Mehmood



7.

Kindly acknowledge receipt of this letter, as soon as possible.

8.

All the rights of the Owners remain strictly reserved.

Kind regards

A handwritten signature in black ink, appearing to read 'M. Lamprecht', is written over a light gray rectangular background.

Meyer Lamprecht

Dayle Richards

Roan Malherbe

Richard Michael

Nick Furness

Abu Osmon

Asmat Mehrrood

Barend Meijering

7.

Kindly acknowledge receipt of this letter, as soon as possible.

8.

All the rights of the Owners remain strictly reserved.

Kind regards

Meyer Lamprecht

Dayle Richards

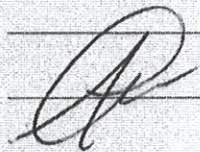
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Roan Malherbe

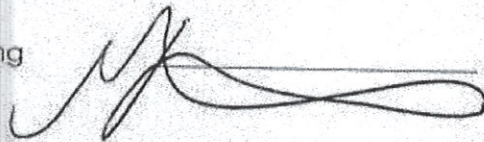
Richard Michael

Nick Furness

Abu Osman

Asmat Menmood

Barend Meijering

_____

Dolly Forrer

Catherine Muller

Subject: FW: [EX] Van Reede syaadjie tussen Rokewood en Formosa Die Boord

From: dolly@hljunction.co.za <dolly@hljunction.co.za> ,
Sent: Wednesday, 11 March 2026 12:20
To: Johanna Serdyn <Johanna.Serdyn@stellenbosch.gov.za>
Cc: thys@hljunction.co.za
Subject: [EX] Van Reede syaadjie tussen Rokewood en Formosa Die Boord

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Beste Johannie,

Herlei asb. Epos na die relevante afdeling,

Groot !!, Baie Groot !! versoek om die syaadjie op te gradeer na 'n gemaklike voetgangers paadjie

Baie dankie aan die Munisipaliteit se aanplant van bome 38 jaar gelede op die syaadjie maar die wortels van die bome maak dit nou onmoontlik vir voetgangers om te gebruik.

Tans is voetgangers genoodsaak om die teerstraat van Van Reede te gebruik, wat onveilig is 😞 , omdat motoriste nie voetgangers respekteer nie.

Dit sal ook help om die spoed van motoriste te reguleer , deur die twee rigting Stopstraat by Van Reede en Formosa te verander na drie rigting stopstraat.

Ek let op dat die syaadjie vanaf Strandweg tot Rokewood drie keer alreeds opgegradeer is . Dit is nou tyd dat die res van die syaadjie aandag moet geniet.

Ek herinner die munisipaliteit dat hierdie dringende versoek deur belasting betalers van die omgewing versoek word.

By voorbaat dank

Jou Gelukkige Boord bewoner

Kind regards / Vriendelike groete

DOLLY FORRER
Property Finance Specialist

+27 83 577 1237
dolly@hljunction.co.za
Homeloan Junction

Your Bond Solution

Homeloan Junction
Tailored home loan solutions to meet your specific needs

SCAN TO CHAT

S Kirsten

Nwabisa Jozana

From: jskirsten@mweb.co.za
Sent: Sunday, 22 March 2026 23:19
To: idp
Cc: l.kirsten@mweb.co.za
Subject: [EX] IDP and Budget public participation process

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Good day

Over recent decades, voting by all citizens produced a more unjust and unequal society than before, as stated by some articles. According to statistics, this led to a larger portion of the citizenship that does not pay tax due to unemployment.

Although voting during the IDP and Budget public participation process by citizens that do pay taxes and fund the whole process, seems to be the just way to go, it will be viewed as discriminatory and excluding certain groups of people. Some articles on this topic even go as far as insulting “people of colour and other marginalized communities” by stating that they would be negatively affected.

Therefore, would it then be non-discriminatory and more inclusive if only citizens that does not pay property tax should be allowed to vote? Non-taxpayers can then enjoy the sole privilege of contributing to society by taking responsibility for and dealing with the outcome.

Regards

S Kirsten

Phillip Redelinghuys

Nwabisa Jozana

From: ZONE 8 VISION ZONE 8 <zone8vision@gmail.com>
Sent: Monday, 23 March 2026 22:31
To: idp
Subject: [EX] Submission Safey, Economic Growth and Homeless Sollution
Attachments: GATEWAY SYNOPSIS 303.pdf

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

I was advised by Councilor De Taillefer to submit a proposal for the utmost urgent discussion at the upcoming IDP event in April.

The WESGRO funds directors as well as the Student Council, the Stellenbosch Taxi Association and the informal vendors are all aware and in support of this proposal and campaign.

Please advise me what other documents you need in order to prioritise this issue before another child is shot and killed at the taxi rank or a student murdered or a commuter and visitors are violated in Stellenbosch.

No one, not even myself, will be able to claim there is no blood on our hands or shame in our hearts. if we do not pay attention to this issue and keep reaching for the obvious solutions at hand.

The Mayors office are still to schedule a meeting they proposed to us, during which we will present an elaborate version of the attached synopsis.

You may confirm with Shannon and the Mayors office.

We were advised to utilise this platform in advance.

The youth of town and students are ready to March if not listened to or protected or given the opportunities embeded in the solutions in front of us.

I would like to assure the people of Stellenbosch that there is enough money and investors available to not have this campaign be subject to the current 2026 municiple Budget allocations.

I am eagerly awaiting your response and reply.

Kind regards.

Philip Redelinghuys.
Cell: 079 044 6772

GATEWAY ZONES

An NGO/PBO registered as a SKILLS DEVELOPMENT ACADEMY providing education, professional services and paid internships in a wide range of industries and sectors including:

- Construction
- Agriculture
- Security
- Social Services
- Commercial & Trade
- I.T. & Media
- Tourism & Hospitality
- Transport
- Education

Interactive with the community its sponsors, trade partners, and local authorities through outcome based projects, driven by high technology and strategies, with a cutting edge online presence.

Achieving sustainability through continues research, to be a dynamic centre of innovation, towards a safer and more productive society

GATEWAY ZONES

(NPO / PBO)

The Proposed NPO/PBO would like to present a working agreement between the Stellenbosch Municipality and them-self, to address and solve a vast number of critical issues in certain key sectors of Stellenbosch as a town and community.

This proposed strategy will include solutions to:

- Community safety at the Gateways and transport corridors of town.
- Greater safety on the urban edge of town.
- Reducing drug trade and growing gangster activity all over town.
- Addressing the issues with homeless people, unattended to and exposed to further crime and violence.
- Employment through paid internships to the homeless and volunteering, researching students.
- Improved traffic flow and more parking in key sectors of town.
- Regulation and safety of all the taxi routes and ranks in town.
- Stimulating growth of upcoming small business.

GATEWAY ZONES aim to lease at least **4 to 8 properties** for a minimum of **15 years**, in three phases of 5 years each, from the municipality.

Some properties will be developed with new constructions, while others will be upgraded to specifications, that will suit the various functions and objectives of the GATEWAY ZONES NPO/PBO.

The NPO will engage with the municipality together with its own preferred consultants and partners in the development, construction and management phases of all the proposed properties.

GATEWAY ZONES and **ZONE 8 VISION** will be consulting and advising all the relevant .development teams during the design phases, construction phases and management phase of each facility built and upgraded, according to its mandate and objectives

The facilities leased will then be sub-leased, maintained and managed by the GATEWAY ZONES NPO/PBO and its subsidiary RPO's and Trusts.

PROPERTIES LEASED

- **DORP STREET OFFICES (Corner of Piet Retief and Dorp Str.)**

These offices will be renovated with the specifications required by law and upgraded to be the **OPERATIONAL HQ of the GATEWAY ZONES NPO**. They will to be leased by the NPO and Sub-Leased as operational offices to strategic partners and as **STUDENT ACCOMMODATION** to students and exchange students, volunteering at the NPO's various projects.

- **BERGZICHT MARKET**

The Bergzicht Market will be upgraded, and in some areas reconstructed, to accommodate twice as many vending-stalls. The upgrades will include metered solar, electricity, water connection and far greater access control and security. Vending space will accommodate small informal entrepreneurs and more formal small businesses. A **GATEWAY CORNER** farm stall will be present at this market.

The Market will be upgraded and re built together with the Taxi rank, to perfectly integrate the traffic pedestrian traffic and functions of the two facilities, but the Taxi rank will be managed and leased by the Stellenbosch Taxi Association.

It will have a fully interactive online presence and a software application (app) for vendors and clients. Additionally, the app will grant access to all of GATEWAY ZONES's services as well and the other markets and services managed by GATEWAY ZONES.

This Market will be leased, sub leased to vendors as well as managed and maintained by the GATEWAY ZONES NPO/PBO. This will provide the paid internships to the residents/clients of **GATEWAY ZONE CREW**

- **STELLENBOSCH STATION MARKET**

The Stellenbosch Station Market will be a construction adjacent to the station. It will be similar in its look and feel, to the Bergzicht market, but with a distinct **TRAIN THEME**. It will accommodate both franchised vendors and the smaller informal vendors. a **GATEWAY CORNER**, Farm Stall will also be present here.

It will also have a fully interactive online presence of its own and a software application (app) for vendors and clients. Additionally, the app will grant access to all of GATEWAY ZONES's services as well and the other markets and services managed by GATEWAY ZONES.

This Market to, will be leased, sub leased to vendors as well as managed and maintained by the GATEWAY ZONES NPO/PBO. This will provide the paid internships to the residents/clients of **GATEWAY ZONE CREW**

- **STELLENBOSCH STATION PARKING**

Constructed over the existing Railway lines to conveniently join with the facilities at the STATION MARKET

The Station Parking will be a high-tech, 5 storey parking garage for at least **600 to 800 vehicles**

This Parking Facility, will be leased, managed and maintained by the GATEWAY ZONES NPO/PBO. Providing additional paid internships to the residents/clients of **GATEWAY ZONE CREW**

- **GATEWAY FARM**

This will be a 40 to 60 hectare farm approximately 8 to 10kms outside of the Stellenbosch CBD will have to be aquired and developed, upgraded and developed with new structures to accommodate all of the core functions of the GATEWAY ZONES NPO/PBO.

Approximately 80% of the farm land will remain self-sustainable agricultural land, which will fulfil the most important objectives and functions of the GATEWAY ZONES NPO/PBO.

This farm will serve as a hub for research and curriculum development and accommodation for the **GATEWAY ZONE CREW**

GATEWAY ZONES

NPO/PBO DIVISIONS & STRUCTURE

- **GATEWAY ZONES**
- **GATEWAY FARM**
- **GATEWAY S.O.S.**
- **GATEWAY CREW**
- **GATEWAY PATROL**
- **GATEWAY ACADEMY**
- **GATEWAY CENTRE**
- **GATEWAY CORNER**
- **GATEWAY DRIVE**
- **GATEWAY X - PERIENCE**
- **GATEWAY X - CHANGE**
- **GATEWAY GROWTH** (Study & Incubation fund)
- **GATEWAY Channel**

GATEWAY FARM

A 40-60 Hectare farm approximately 8-10kms outside of Stellenbosch, of which 80% will remain self-sustainable agricultural land and will be designed and developed to be ideal for agricultural research. The remaining 20% of the land will be developed with structures to serve the purposes of the NGO/PBO. The farm will accommodate and include the structures of GATEWAY PATROL and the **Safe Overnight Space** (S.O.S).

GATEWAY S.O.S

An open Dorm style facility, built on the **GATEWAY FARM**, where homeless people, who were found vulnerable and inebriated on the streets of Stellenbosch, can be accommodated for 48 hours, with self-help ablution and washing facilities, recycling facilities, a sick-bay, vegetable gardens and a communal and self-help kitchen facility.

GATEWAY PATROL

A K-9 security service and security training facility, housed near the **S.O.S** structures on the **GATEWAY FARM**. Homeless people from the shelter and people living on the farm will be trained in basic security services, to patrol the farm and provide additional security patrol services at the other properties and facilities managed by the GATEWAY ZONES NPO

The dogs used will be rescue dogs from the local **SPCA** and other animal welfare organisations.

A sub contracted security company will operate this exercise with the NPO/PBO in co-operation with the local policing and security services of the Municipality.

GATEWAY CREW

A phase two shelter that will accommodate at least 150 people (male and female) who are classified as homeless. People from other shelters who stayed “clean” and displayed commendable conduct will receive preference. The aim is to train and develop these clients and utilise them as the workforce at the newly developed properties managed by **GATEWAY CENTRE**. The accommodation structures on this site will house and feed between 6 to 12 people each.

All clients will have a one year contract to be housed at the GATEWAY FARM receive skills development training, and to be employed directly thereafter on a paid internship basis, at the **GATEWAY CENTRES**

GATEWAY ACADEMY

A main lecture facility and library on the **GATEWAY FARM** where, the people living at the **GATEWAY CREW** facility and the S.O.S facility, can receive daily skills development training. These skills will be developed on the farm and through the internships jobs at the GATEWAY CENTRES

Lecturers Students and professionals volunteering at the NPO will assist in running workshops here. The skills to be developed will range from security, gardening, carpentry, plumbing, driving, I.T., arts, media, first aid, haberdashery, culinary arts driving etc.

GATEWAY CENTRE

This will be the division responsible for the managing and maintaining the facilities leased from the Stellenbosch municipality. Services such as car guards, cleaners, security, shop fitting, electrical and plumbing, maintenance and marketing will be provided by GATEWAY CENTRE. It will act as the Centre management and crew agency of GATEWAY ZONES NPO/NGO

GATEWAY CORNER

Will be the NPO's own "farm stall" at each development. The flagship farm stall will be at the farm. This farm stall will sell food as well as arts and crafts produced on the farm by the GATEWAY CREW (shelter clients). Each GATEWAY CORNER will also have the ability to seat at least 30 people in a coffee shop environment with its own kitchen area.

These GATEWAY CORNERS will also be the venues at which a Breakfast Show will be recorded and or streamed with a lounge area and stage.

GATEWAY DRIVE

Will be an electrical Shuttle service operated between the developed GATEWAY CENTRES and operated by the NPO's own staff and drivers from the clients living at GATEWAY CREW.

A Passenger Transport Partner will be on the board of trustees to help operate the routes.

This service will commute between the developed facilities in town and connect certain areas of the **CBD and CAMPUS** to the Taxi rank and the Station.

An additional route will connect the Taxi Rank and Station to the GATEWAY FARM for use by employees, the public and tourists. GATEWAY DRIVE will also be a driving skills exercise with its own accredited driving school and drivers training terrain.

GATEWAY X - CHANGE

An exchange student Accommodation apartment on the farm, with a backpackers look and feel for students from outside Stellenbosch who are volunteering or researching on the farm. It will accommodate at least 50 Students.

The Student accommodation at the Dorp Street operational office will fall under this division of **GATEWAY ZONES** as well.

GATEWAY X - PERIENCE

This is a paid Internship program/fund for students from any academic institution volunteering at and/or researching at the GATEWAY ZONES NPO / PBO

This Student Internship program will be available to approximately 50 students on a regular basis of approximately 2-4 times a week for a maximum of 4-8 hours a day.

GATEWAY GROWTH

This is a fund that will be utilised as a savings-account, to save additional income earned by the GATEWAY CREW and paid to them at the end of their contracted stay. The client may decide to use these funds towards their exit strategy or as start-up capital, should they decide to incubate a new business at a GATEWAY centre or elsewhere.

GATEWAY CHANNEL

This channel will produce content in-house, with crew from the media industry and the local shelter. Later on the GATEWAY CREW clients will also assist and be involved as soon as the accommodation structures are constructed and operational.

At first, the channel will only host a **Breakfast Show** every two weeks and a unique **Reality Construction Show**, to monitor progress from the development, construction and initiation phases of the project.

The shows will document the projects as it develops, from the architectural design phase, to the laying of the foundations and the laying of the first bricks. Every upgrade to the facilities or further development will be documented to form an archive and audio visual curriculum.

Advertisements of the facilities and the activities of the NPO / PBO will be streamed and distributed on this channel. These advertisements will also assist in marketing the vendor's goods and services who operate at the GATEWAY CENTRE facilities.

The channel will be app driven as well and linked to the websites of the various GATEWAY CENTRE markets operated by GATEWAY ZONES

It is imperative that the Channel and the Application for the new markets will be completed before the construction phases at each location in order to market and promote the exercise from its very beginning as an interactive community exercise.

GATEWAY ZONES

PROPOSED TRUSTEES

- **ZONE 8 VISION**
-
- **FUNDING PARTNER**
-
- **SPONSOR / STRATEGIC PARTNER**
-
- **REPRESENTATIVE of MUNICIPALITY**
-
- **CONSTRUCTION FIRM**
-
- **PROPERTY MANAGEMENT FIRM**
-
- **PASSENGER TRANSPORT / LOGISTICS FIRM**
-
- **SECURITY COMPANY**
-
- **ANIMAL WELFARE**
-
- **STELLENBOSCH UNIVERSITY, SRC and/or ALUMNI**
-
- **AUDITING FIRM**
-
- **LAW FIRM**
-
- **PUBLIC SHARE HOLDERS**

STELLENBOSCH TAXI ASSOCIATION

(INTERESTS & SUPPORT)

- Expansion and increased capacity of the rank.
- Dedicated driver facilities (locker room, toilets, relaxation area).
- Reorientation of the rank.
- Additional access and lanes, into and from existing roads.
- Dedicated Controlled pedestrian crossing and connections.
- Emergency intervention with the Infringement of other Taxis on their route especially Bellville .
- One Year Lease Agreement to be extended to 15 plus.

STELLENBOSCH UNIVERSITY

STUDENT COUNCIL

(INTERESTS & SUPPORT)

- **Safety of the corridor between THE ONE residence and Campus via the taxi rank and Bergzicht Market.**
- **Interactive use and safety of a dedicated shuttle between the new university residences and the Stellenbosch station via the Taxi rank to campus.**
- **Interactive use of the transport facilities and Markets proposed.**
- **Online interactivity and delivery of goods and products to students.**
- **Paid Internships at the proposed NPO and the facilities managed by them, in collaboration with the university as a part of their studies and research.**
- **As many faculties as possible must be included.**

(Agriculture, Medicine, Food Sciences, Social Work, Logistics, Business Studies, Law, Arts and Media, Etc)

BERGZICHT MARKET VENDORS

(INTERESTS & SUPPORT)

- **Safety of the corridor between THE ONE residence and Campus via the Taxi rank and Bergzicht Market that will increase traffic and business.**
- **Interactive use of the transport facilities and markets proposed.**
- **Online interactivity and delivery of goods and products to students.**
- **Water and Electricity services (Solar Solution) included.**
- **Cleaning and Maintenance services included.**
- **Increased internal security with increased pedestrian traffic.**
- **Branding and advertising**
- **Increased trading space and safe lock-up facilities overnight.**

Annette Nel

Nwabisa Jozana

From: annette nel <vanderstelannette@gmail.com>
Sent: Thursday, 09 April 2026 18:21
To: idp
Subject: [EX] VDStel

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[1.community](#) sport grounds
2. There are 17 sport codes not 5
3. There is no illegal sport, if there is then Municipality is at fault for 50 years
4. Van der Stel Gymnastic with Chaiman of VDS Koos Basson (lawyer) signed the lease for a sub club together with Dr Andre Myburg in 1975
5. The deficit due to the gym that was there has been paid off, finances positive.
6. From the beginning there was no transparency from Municipality, goal posts always shifted till tender was accepted and then the outcome totally different. Remgro not at fault only municipality. Municipality has not spoken to one ILLEGAL sub club. WHY???

Regards
Annette Nel

Corne Schriek

Catherine Muller

From: Corne Schriek <corne@schriek.co.za>
Sent: Thursday, 09 April 2026 17:03
To: idp
Cc: Albert van der Merwe; mm; Annemarie Ferns; Robin Hendrikse; johannie.serdyn@stellenbosch.gov.za
Subject: [EX] IDP & Budget 2026/27 — Personal Submission — Van der Stel Sport Complex
Attachments: Eviction Letter - Van der Stel Sport Complex- 27-03-2026.pdf

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

IDP & Budget 2026/27 — Public Participation Submission

To: The Municipal Manager and Council of Stellenbosch Municipality
Date: 9 April 2026
Submitted by: Cornelis Schriek
Ward: 7 (also property in Ward 10)
Email: corne@schriek.co.za
Contact: 0722490717

I am a Stellenbosch ratepayer and the Chairman of the Stellenbosch Judo Club, a registered NPO (322-168) that has operated at the Van der Stel Sport Complex since the 1970s. I am submitting this comment personally, as someone whose club and community have been directly affected by the municipality's decision to lease the Van der Stel Sport Complex to Stellenbosch Football Club for 30 years.

Beyond the procedural concerns I set out below, I want to state clearly what this decision means to me and to my community. The Van der Stel Sport Complex is Stellenbosch's prime community sporting location — a multi-code, publicly accessible facility that has served residents across all backgrounds for generations. I acknowledge that the facility has become run-down and would benefit enormously from the kind of professional management, maintenance and investment that SFC can provide — and I welcome that prospect. What I cannot accept is that this upgrade comes at the cost of community access entirely. Under this lease, the complex will become the private home ground of a for-profit professional football club. According to revision 4 of the 2026/27 budget, the municipality will continue spending approximately R23–27 million of ratepayer money per year maintaining and developing the facility, while receiving R395,000 in total over 30 years (about R1097.22 per month). The asset's commercial value will grow because of the development — but that growth benefits SFC, not the community. What the community gets in return is unclear. What we lose is this: 95 years of community sport centre where each member need pay only R300 per year for access, replaced by a stadium and a private school on an already congested R44 corridor that cannot absorb the traffic a 5,000-15,000-seat venue and residential school will generate. This is not progress for Stellenbosch. **It is the privatisation of a public asset at the community's expense.**

I want to put four things on the record.

First: We have been given notice to leave a facility we have used for fifty years, with nowhere to go.

The municipality issued formal notice in November 2025 requiring all sporting codes except tennis and bowls to vacate by 31 March 2026. A reminder letter followed on 24 March 2026, which was retracted the same day — but the intention is clear. My club has received no alternative venue and no relocation plan. Tender BSM 02/25 (Clause 3.4.3) required a relocation plan to be submitted within six months of the award, AND that the sports codes needed to agree with the plan. That deadline has passed. As of 24 March 2026 the municipality's own correspondence acknowledges that most codes, including squash, still have no plan. Judo is not even mentioned.

Second: The eviction is happening before a lease has even been signed.

The Municipal Manager's letter of 24 March 2026 (Ref 17/6/3/1 - see attached to this email) states explicitly that the municipality is "still in the process of finalizing the official lease agreement" with Stellenbosch Football Club. SFC has no signed agreement. The municipality has no legal basis to evict existing users to make way for a tenant that has no executed contract.

Third: No building plans exist, yet we are already being displaced.

The announced redevelopment requires formal building plan approval, zoning consent, environmental and traffic assessments, and public participation in the planning process. None of this appears to have happened. We are being asked to leave before anyone knows what will be built, whether plans will be approved, or whether a properly designed facility could accommodate our club alongside SFC's football operations. A well-designed development could include a community sports hall for indoor codes like Judo, Gymnastics and Squash, and retained outdoor space for cricket, rugby and hockey. That question has never been asked, because the public has been excluded from the planning process entirely. I believe the development plans should be required to include facilities for all current sporting codes where possible, and that this should be a condition of the lease — not an afterthought.

Fourth: The public was misled during the participation process.

The municipality itself acknowledged at the 32nd Council Meeting (30 May 2025) that the original Information Statement — the document on which the public was asked to comment — contained a material "language discrepancy" relative to the tender specifications, and rescinded the original approval on that basis. The corrected document produced only two public comments (according to minutes of the 33rd council meeting). Neither the original nor the corrected document disclosed what the Municipal Manager's letter of 24 March 2026 has now confirmed: that the practical result of this lease is the permanent removal of all public sport from Van der Stel, except tennis and bowls.

A community that understood this to be the outcome would have responded very differently. The community was never told the full picture. We were led to believe the facility would be upgraded for the community's benefit, yet the community is clearly being displaced.

What I am asking for in the IDP:

1. The IDP should address how the municipality intends to provide for the 19 sporting codes and their members displaced from the Van der Stel Sport Complex.
2. It should clarify how losing our prime sporting location best serves the community.
3. It should explain how it justifies spending approximately R23–27 million per year of ratepayer money on a facility that has been handed to a private football club for R395,000 over 30 years with no guaranteed public access in return. I
4. t should require SFC to include provision for community sporting use — accommodating all current codes where possible — in its development plans, and those plans should be publicly advertised and open to objection before they are approved.
5. And it should commission an independent traffic impact assessment for the R44 corridor before any development proceeds, given that a 5,000-seat stadium and a 200-learner residential school will generate significant additional traffic in an area that is already under pressure.

I reserve my right to bring a formal review application under PAJA if it is established that the MFMA Section 14 disposal process was not lawfully complied with.

Yours faithfully,

Corne Schriek
072 249 0717
7 A P Venter Avenue, Uniepark, Stellenbosch



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MUNISIPALITEIT • UMASIPALA • MUNICIPALITY

OFFICE OF THE MUNICIPAL MANAGER

Enquiries: Mr Albert van der Merwe
Senior Manager Community Services
Email: albert.vandermerwe@stellenbosch.gov.za
Contact no.: 021 808 8165
Our Ref. No.: 17/6/3/1
Date: 2026-03-27

Attention: Mr Pieter Lotz
Chairperson of Van der Stel Sports Council
Van der Stel
Stellenbosch
7600

By email: pieter@m3online.co.za

Dear Mr Lotz

REMINDER: VACATION OF PREMISES BY 31 MARCH 2026

*Please be reminded that all sporting codes, tenants, staff, service providers, and any other parties currently utilising the Van der Stel Sport Complex (excluding the Tennis Club and Stellenbosch Bowls Club) are required to vacate the premises no later than **31 March 2026**. This serves as a reminder of the formal notice issued earlier (19 November 2025), to allow all affected parties sufficient time to make the necessary arrangements and preparations for relocation.*

At the relocation meeting of Monday 16 March 2026, the following decision was taken: It was agreed that the Rugby Club continues with their league fixtures at the Van der Stel Sport Facility and will be relocated at the end of August 2026. The Rugby Club accepted the offer of an extension and agreed upon the planned relocation to Jamestown on 1 October 2026; quality of the 2 fields will be "upgraded".

Due to the above decision, the rugby club is therefore excluded from the decision that all codes must vacate the premises by 31 March 2026.

NOTIFICATION TO ALL SPORTING CODES - VAN DER STEL SPORT COMPLEX

RE: STELLENBOSCH FOOTBALL CLUB TAKE-OVER OF MANAGEMENT AND DEVELOPMENT OF VAN DER STEL SPORT COMPLEX

We refer to the above-mentioned matter.

We confirm that the Stellenbosch Municipality went out on tender for the Management and Development of the Van der Stel Sport Complex, in which a tender has been awarded to the Stellenbosch Football Club. We further confirm that on 30 July 2025 Council approved a 30-year lease agreement with the facility to Stellenbosch Football Club.



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Due to the transformative nature of the redevelopment plans, the facility will no longer be available to host the Van der Stel Sports Club or any tenants currently at the facility, except for the existing Tennis Club and the Stellenbosch Bowls Club, which will remain in their current location.

As per the tender requirements, a relocation plan for five of the existing sport codes (cricket, football, hockey, rugby and squash) is currently being discussed and will be presented to the van der Stel Executive Committee in due course. Whilst we are still in the process of finalising the official lease agreement between Stellenbosch Municipality and the Stellenbosch Football Club, we are acutely aware that your club members need to plan their future.

We therefore write this letter to you to inform you that all existing sport clubs (excluding the Bowls club, Squash club and Tennis club), tenants, staff, service providers, or any other parties making use of the property must evacuate the facility by no later than close of business on 31 March 2026. The main reason for this date is to provide the cricket club with the opportunity to complete their current season at the van der Stel Sport Complex and to allow Stellenbosch Football Club to start the redevelopment process.

Although all relocation elements might not be in place by 31 March 2026, Stellenbosch Municipality remains committed to ensure that training and match fields at alternative venues in Stellenbosch will be allocated to the above listed outdoor sport codes so that they can be fully prepared to compete during 2026. A plan for the way forward for the squash is still under discussion and will be communicated once a formal plan has been reached.

We trust you find this to be in order and please do not hesitate to contact our Senior Manager: Community Services, Mr. Albert van der Merwe on 021 808 8165 or at albert.vandermerwe@stellenbosch.gov.za should you have any queries.

Yours faithfully,

Geraldine Mettler
Municipal Manager

Catherine Muller

From: Corne Schriek <corne@schriek.co.za>
Sent: Thursday, 09 April 2026 18:42
To: idp
Cc: Albert van der Merwe; mm; Annemarie Ferns; Robin Hendrikse; johannie.serdyn@stellenbosch.gov.za
Subject: [EX] Re: IDP & Budget 2026/27 — Personal Submission — Van der Stel Sport Complex

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I note that the budget figure of R395,000 I referenced should be read as R395 million in line with the R thousand convention used in Table SA33. The amount the municipality will 'receive' is in terms of capital value of the planned development, not cashflow. My substantive concerns remain unchanged.

Best regards

Corne Schriek

tel: +27 72 249 0717
email: corne@schriek.co.za



On Thu, 9 Apr 2026 at 17:02, Corne Schriek <corne@schriek.co.za> wrote:

IDP & Budget 2026/27 — Public Participation Submission

To: The Municipal Manager and Council of Stellenbosch Municipality
Date: 9 April 2026
Submitted by: Cornelis Schriek
Ward: 7 (also property in Ward 10)
Email: corne@schriek.co.za
Contact: 0722490717

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Corne Schriek
072 249 0717
7 A P Venter Avenue, Uniepark, Stellenbosch

Catherine Muller

From: Albert van der Merwe
Sent: Friday, 10 April 2026 08:39
To: Corne Schriek; idp
Cc: mm; Annemarie Ferns; Robin Hendrikse; johannie.serdyn@stellenbosch.gov.za; Joswin Paulse
Subject: RE: [EX] Re: IDP & Budget 2026/27 — Personal Submission — Van der Stel Sport Complex

Good day mr Schriek

We acknowledge receipt of your email, the content which is noted.

In our discussions last evening at the IDP meeting you were under the impression that that is the amount the municipality is going to spend on vd Stel sports facility. As you rightfully indicate in your email below it is not an expenditure. This is the amount the tenderer is going to invest in the vd Stel Sports facility, according to their tender.

I take note of your concerns that is still the same, as you explain last evening.

Kind Regards / Vriendelike Groete

Winners of the Arbor City Awards 2014 & 2017 Local Municipality Category



Albert van der Merwe

B.Parke & Rekreasiebestuur, Hons. Sportbestuur
Senior Bestuurder: Gemeenskapsdienste
Senior Manager: Community Services

Community & Protection Services

T: +27 21 808 8165 | F: +27 21 887 7446
123 Merriman Avenue, Stellenbosch, 7600

www.stellenbosch.gov.za

Disclaimer and confidentiality note: The legal status of this communication is governed by the terms and conditions published at the following link: http://www.stellenbosch.gov.za/main_pages/disclaimerpage.htm

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Sent: Thursday, 09 April 2026 18:42
To: idp <idp@stellenbosch.gov.za>
Cc: Albert van der Merwe <Albert.vanderMerwe@stellenbosch.gov.za>; mm <Municipal.Manager@stellenbosch.gov.za>; Annemarie Ferns <Annemarie.Ferns@stellenbosch.gov.za>; Robin Hendrikse <Robin.Hendrikse@stellenbosch.gov.za>; johannie.serdyn@stellenbosch.gov.za
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Ward: 7 (also property in Ward 10)

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The announced redevelopment requires formal building plan approval, zoning consent, environmental and traffic assessments, and public participation in the planning process. None of this appears to have happened. We are being asked to leave before anyone knows what will be built, whether plans will be approved, or whether a properly designed facility could accommodate our club alongside SFC's football operations. A well-designed development could include a community sports hall for indoor codes like Judo, Gymnastics and Squash, and retained outdoor space for cricket, rugby and hockey. That question has never been asked, because the public has been excluded from the planning process entirely. I believe the development plans should be required to include facilities for all current sporting codes where possible, and that this should be a condition of the lease — not an afterthought.

Fourth: The public was misled during the participation process.

The municipality itself acknowledged at the 32nd Council Meeting (30 May 2025) that the original Information Statement — the document on which the public was asked to comment — contained a material "language discrepancy" relative to the tender specifications, and rescinded the original approval on that basis. The corrected document produced only two public comments (according to minutes of the 33rd council meeting). Neither the original nor the corrected document disclosed what the Municipal Manager's letter of 24 March 2026 has now confirmed: that the practical result of this lease is the permanent removal of all public sport from Van der Stel, except tennis and bowls.

A community that understood this to be the outcome would have responded very differently. The community was never told the full picture. We were led to believe the facility would be upgraded for the community's benefit, yet the community is clearly being displaced.

What I am asking for in the IDP:

1. The IDP should address how the municipality intends to provide for the 19 sporting codes and their members displaced from the Van der Stel Sport Complex.
2. It should clarify how losing our prime sporting location best serves the community.
3. It should explain how it justifies spending approximately R23–27 million per year of ratepayer money on a facility that has been handed to a private football club for R395,000 over 30 years with no guaranteed public access in return. I
4. It should require SFC to include provision for community sporting use — accommodating all current codes where possible — in its development plans, and those plans should be publicly advertised and open to objection before they are approved.
5. And it should commission an independent traffic impact assessment for the R44 corridor before any development proceeds, given that a 5,000-seat stadium and a 200-learner residential school will generate significant additional traffic in an area that is already under pressure.

I reserve my right to bring a formal review application under PAJA if it is established that the MFMA Section 14 disposal process was not lawfully complied with.

Yours faithfully,

Corne Schriek
072 249 0717
7 A P Venter Avenue, Uniepark, Stellenbosch

Catherine Muller

From: Corne Schriek <corne@schriek.co.za>
Sent: Friday, 10 April 2026 09:47
To: Albert van der Merwe
Cc: idp; mm; Annemarie Ferns; Robin Hendrikse; johannie.serdyn@stellenbosch.gov.za; Joswin Paulse
Subject: Re: [EX] Re: IDP & Budget 2026/27 — Personal Submission — Van der Stel Sport Complex
Attachments: WC024_2026_Appendix-1-MTREF-Budget-2026-2027-March-2026-Council.pdf

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Good morning Mr van der Merwe,

Thank you for acknowledging my concerns. I really appreciate that you took the time discuss this matter with me!

Regarding the 23-27 million expense items on the budget I mentioned, please review PDF page 41 (marked page 38) on the document "WC024_2026_Appendix-1-MTREF-Budget-2026-2027-March-2026-Council.pdf", "Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A" on expenditures.

You said last night that you think these amounts I mention might be for all sports grounds, not just Van der Stel. Since I see no line items for all the other facilities, you may be correct that 4.7 - 3340 is the consolidated code. If this is the case , I believe a significant portion of that aggregate is attributed to VDS. If the grounds are leased, I would expect those expenditures to drop significantly.

I paste a screenshot here and highlighted the particular line item for your attention:

WC024 Stellenbosch - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2022/23	2023/24	2024/25	Current	
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Actual
R thousand						B
		-	-	-	-	
		-	-	-	-	
Vote 3 - INFRASTRUCTURE SERVICES		1 168 066	1 425 261	1 538 143	1 636 653	
3.1 - 6600 ENGINEERING SERVICES GENERAL		7 934	20 352	19 041	10 352	
3.2 - 4400 ELECTRICAL ENGINEERING SERVICES 56-58		621 863	730 520	877 337	929 758	
3.3 - 6530 REFUSE REMOVAL 60-61		64 936	148 977	150 843	135 122	
3.4 - 6620 ROADS		114 022	118 675	107 887	130 707	
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3.10 - 6540 CLEANING OF STREETS		19 800	28 739	14 043	28 029	
Vote 4 - COMMUNITY AND PROTECTION SERVICES		420 645	411 626	496 831	568 393	
4.1 - 5111 COMMUNITY AND PROTECTION: GENERAL 20		12 350	17 161	22 489	19 877	
4.2 - 5120 FIRE SERVICES 20-22		47 312	53 375	55 438	47 750	
4.3 - 5140 TRAFFIC SERVICES: LICENCING 22-23		178 979	147 143	197 657	228 284	
4.4 - 5705 DISASTER MANAGEMENT 25-26		6 853	6 021	4 685	7 974	
4.5 - 5710 LAW ENFORCEMENT 26-27		90 033	94 425	108 004	132 810	
4.6 - 3300 FORESTRY		38 206	47 883	54 777	67 260	
4.7 - 3340 SPORTS GROUNDS: VAN DER STEL 35-36		17 086	20 144	20 667	23 654	
4.8 - 3545 CEMETRY: STELLENBOSCH 43-44		4 714	5 881	5 077	6 813	
4.9 - 3750 LIBRARY: PLEIN STREET 46-47		11 952	11 870	12 588	11 423	
4.10 - 3113 COMMUNITY DEVELOPMENT 5 - 6		13 160	7 723	15 448	22 548	
Vote 5 - CORPORATE SERVICES		169 238	179 640	195 729	236 952	
5.1 - 7111 CORPORATE SERVICES: GENERAL 80-81		4 591	2 836	13 757	4 708	
5.2 - 7180 HUMAN RESOURCES SERVICES 81-82		30 714	46 126	52 423	82 216	
5.3 - 5715 OCCUPATIONAL SAFETY 82		1 244	1 309	1 347	5 963	
5.4 - 7700 DOCUMENTATION AND ARCHIVES 82-83		12 865	13 339	15 318	16 102	
5.5 - 7720 LEGAL SERVICES 84		8 070	7 344	13 359	7 684	
5.6 - 7800 COUNCIL: GENERAL EXPENSES 85-86		29 942	30 885	27 972	32 476	
5.7 - 9910 INFORMATION TECHNOLOGY 90-91		43 530	41 070	41 577	48 918	
5.8 - 2235 PROPERTY MANAGEMENT 11-12		17 499	11 644	12 562	16 908	
5.9 - 6220 MUNICIPAL BUILDINGS AND STRUCTURES 12-13		20 783	25 088	17 414	21 977	
		-	-	-	-	
Vote 6 - FINANCIAL SERVICES		90 279	130 206	149 803	144 583	
6.1 - 9900 FINANCIAL SERVICES: GENERAL 92-93		75 654	115 832	131 980	115 765	
6.2 - 9920 FINANCIAL SERVICES: STORES 94		2 373	2 648	3 822	2 079	
6.3 - 9921 FINANCIAL SERVICES: SCM 94		8 506	9 325	10 416	12 119	
6.4 - 5130 LOGISTICS AND FLEET MANAGEMENT 22		3 746	2 400	3 585	3 191	
6.5 - 9932 SPECIAL RATING AREA		-	-	-	11 429	
		-	-	-	-	
Total Expenditure by Vote	2	1 951 023	2 242 742	2 499 847	2 741 081	

Prepared by : **SAMRAS**

Date : 2026/03/28 19:30

I also note planned capital expenditures on "Table A5 Budgeted Capital Expenditure by vote, functional classification and funding" page 46 (marked 43 on the pdf)

WC024 Stellenbosch - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Fore
R thousand	1						
Capital expenditure - Municipal Vote							
Multi-year expenditure appropriation	2						
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		39	39	40	100	100	
1.1 - 1100 MUNICIPAL MANAGER 1		39	39	40	100	100	
1.2 - 1105 INTERNAL AUDIT 2		-	-	-	-	-	
1.3 - 1106 AUDIT COMMITTEE 2		-	-	-	-	-	
1.4 - 1111 LIAISON EXECUTIVE 2		-	-	-	-	-	
1.5 - 7770 COMMUNICATION SERVICES		-	-	-	-	-	
1.6 - 8110 IDP AND STRATEGIC PROGRAMS 88-89		-	-	-	-	-	
1.7 - 8116 PUBLIC PARTICIPATION		-	-	-	-	-	
		-	-	-	-	-	
		-	-	-	-	-	
		-	-	-	-	-	
Vote 2 - PLANNING AND DEVELOPMENT SERVICES		11 214	3 726	29 731	29 824	31 106	
2.1 - 2200 PLANNING AND DEVELOPMENT: GENERAL 3		-	-	-	-	-	
2.2 - 2205 BUILDING CONTROL 4		-	-	91	125	125	
2.3 - 2210 TOWN PLANNING 4 - 5		-	-	100	85	85	
2.4 - 2230 TOWN DEVELOPMENT 5		-	-	-	-	-	
2.5 - 8120 LOCAL ECONOMIC DEVELOPMENT 6 - 7		4 400	866	3 124	2 000	3 017	
2.6 - 3780 HUMAN SETTLEMENTS: GENERAL 8		-	-	-	-	-	
2.7 - 3781 HOUSING ADMINISTRATION 9-10		-	-	5 739	7 728	8 765	
2.8 - 3783 NEW HOUSING 10		6 815	2 860	20 678	19 886	19 114	
		-	-	-	-	-	
		-	-	-	-	-	
Vote 3 - INFRASTRUCTURE SERVICES		258 112	354 895	338 562	447 282	381 811	
3.1 - 6600 ENGINEERING SERVICES GENERAL		39	84	72	80	80	
3.2 - 4400 ELECTRICAL ENGINEERING SERVICES 56-58		73 489	98 555	72 838	106 552	124 642	
3.3 - 6530 REFUSE REMOVAL 60-61		8 527	76 156	32 075	18 702	29 559	
3.4 - 6620 ROADS		57 871	72 827	78 306	85 614	56 114	
3.5 - 6606 SEWERAGE NETWORK		40 101	20 885	58 968	86 800	62 438	
3.6 - 6650 WATER NETWORK		73 907	72 955	73 254	148 159	107 328	
3.7 - 4410 ELECTRICAL ENG. CLIENT SERVICES		-	-	-	-	-	
3.8 - 4420 ELECTRICAL ENG. SYSTEM OPERATIONS		-	-	-	-	-	
3.9 - 2245 DEVELOP SERVICES & PROJECT MANAGEMENT		4 178	13 433	23 048	1 375	1 651	
3.10 - 6540 CLEANING OF STREETS		-	-	-	-	-	
Vote 4 - COMMUNITY AND PROTECTION SERVICES		15 377	26 587	32 523	66 875	90 487	
4.1 - 5111 COMMUNITY AND PROTECTION: GENERAL 20		453	593	1 690	1 650	2 167	
4.2 - 5120 FIRE SERVICES 20-22		820	349	462	1 918	4 703	
4.3 - 5140 TRAFFIC SERVICES: LICENCING 22-23		141	91	37	100	100	
4.4 - 5705 DISASTER MANAGEMENT 25-26		599	1 115	-	-	-	
4.5 - 5710 LAW ENFORCEMENT 26-27		794	7 558	(122)	5 343	13 719	
4.6 - 3300 FORESTRY		8 044	3 461	7 921	4 932	4 978	
4.7 - 3340 SPORTS GROUNDS: VAN DER STEL 35-36		1 735	3 877	1 294	2 961	7 583	
4.8 - 3545 CEMETRY: STELLENBOSCH 43-44		870	9 386	19 999	-	-	
4.9 - 3750 LIBRARY: PLEIN STREET 46-47		132	105	625	400	-	
4.10 - 3113 COMMUNITY DEVELOPMENT 5 - 6		1 789	52	617	550	415	
Vote 5 - CORPORATE SERVICES		30 416	29 161	43 743	50 920	31 664	

Whatever the correct budget figure turns out to be, it does not change my fundamental objection:

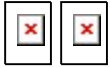
A public asset is being handed to a private club, which will upgrade it at its own expense, good for the municipality on paper. But the municipality is the aggregate of its ratepayers, and we will lose access to the facility entirely, never physically able to enjoy the benefits of that upgrade. That loss is the issue no budget clarification will resolve.

Best regards

Corne Schriek

tel: +27 72 249 0717

email: corne@schriek.co.za



On Fri, 10 Apr 2026 at 08:39, Albert van der Merwe <Albert.vanderMerwe@stellenbosch.gov.za> wrote:

Good day mr Schriek

We acknowledge receipt of your email, the content which is noted.

In our discussions last evening at the IDP meeting you were under the impression that that is the amount the municipality is going to spend on vd Stel sports facility. As you rightfully indicate in your email below it is not an expenditure. This is the amount the tenderer is going to invest in the vd Stel Sports facility, according to their tender.

I take note of your concerns that is still the same, as you explain last evening.

Kind Regards / Vriendelike Groete



Winners of the Arbor City Awards 2014 & 2017 Local Municipality Category

Albert van der Merwe

B.Parke & Rekreasiebestuur, Hons. Sportbestuur

Senior Bestuurder: Gemeenskapsdienste

Senior Manager: Community Services

Community & Protection Services

T: +27 21 808 8165 | F: +27 21 887 7446

123 Merriman Avenue, Stellenbosch, 7600



STELLENBOS
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MUNISIPALITEIT • UMASIPALA • MU



About Stellenbosch Municipality

Our mission is to deliver cost-effective services that will provide the most enabling environment for civil and corporate citizens.

Our head office is at Town House Complex, Plein Street, Stellenbosch, 7600, South Africa. For more information about Stellenbosch Municipality, please call +2721-808-8111, or visit www.stellenbosch.gov.za

Disclaimer:

The information contained in this communication from albert.vandermerwe@stellenbosch.gov.za sent at 2026-04-10 08:39:17 is confidential and may be legally privileged. It is intended solely for use by corne@schriek.co.za and others authorized to receive it. If you are not corne@schriek.co.za you are hereby notified that any disclosure, copying, distribution or taking action in reliance of the contents of this information is strictly prohibited and may be unlawful. Powered by [IOCO](#)

From: Corne Schriek <corne@schriek.co.za>

Sent: Thursday, 09 April 2026 18:42

To: idp <idp@stellenbosch.gov.za>

Cc: Albert van der Merwe <Albert.vanderMerwe@stellenbosch.gov.za>; mm

<Municipal.Manager@stellenbosch.gov.za>; Annemarie Ferns <Annemarie.Ferns@stellenbosch.gov.za>; Robin Hendrikse <Robin.Hendrikse@stellenbosch.gov.za>; johannie.serdyn@stellenbosch.gov.za

Subject: [EX] Re: IDP & Budget 2026/27 — Personal Submission — Van der Stel Sport Complex

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I note that the budget figure of R395,000 I referenced should be read as R395 million in line with the R thousand convention used in Table SA33. The amount the municipality will 'receive' is in terms of capital value of the planned development, not cashflow. My substantive concerns remain unchanged.

Best regards

Corne Schriek

| tel: +27 72 249 0717

| email: corne@schriek.co.za



On Thu, 9 Apr 2026 at 17:02, Corne Schriek <corne@schriek.co.za> wrote:

IDP & Budget 2026/27 — Public Participation Submission

To: The Municipal Manager and Council of Stellenbosch Municipality

Date: 9 April 2026

Submitted by: Cornelis Schriek

Ward: 7 (also property in Ward 10)

Email: corne@schriek.co.za

Contact: 0722490717

I am a Stellenbosch ratepayer and the Chairman of the Stellenbosch Judo Club, a registered NPO (322-168) that has operated at the Van der Stel Sport Complex since the 1970s. I am submitting this comment personally, as someone whose club and community have been directly affected by the municipality's decision to lease the Van der Stel Sport Complex to Stellenbosch Football Club for 30 years.

Beyond the procedural concerns I set out below, I want to state clearly what this decision means to me and to my community. The Van der Stel Sport Complex is Stellenbosch's prime community sporting location — a multi-code, publicly accessible facility that has served residents across all backgrounds for generations. I acknowledge that the facility has become run-down and would benefit enormously from the kind of professional management, maintenance and investment that SFC can provide — and I welcome that prospect. What I cannot accept is that this upgrade comes at the cost of community access entirely. Under this lease, the complex will become the private home ground of a for-profit professional football club. According to revision 4 of the 2026/27 budget, the municipality will continue spending approximately R23–27 million of ratepayer money per year maintaining and developing the facility, while receiving R395,000 in total over 30 years (about R1097.22 per month). The asset's commercial value will grow because of the development — but that growth benefits SFC, not the community. What the community gets in return is unclear. What we lose is this: 95 years of community sport centre where each member need pay only R300

per year for access, replaced by a stadium and a private school on an already congested R44 corridor that cannot absorb the traffic a 5,000-15,000-seat venue and residential school will generate. This is not progress for Stellenbosch. **It is the privatisation of a public asset at the community's expense.**

I want to put four things on the record.

First: We have been given notice to leave a facility we have used for fifty years, with nowhere to go.

The municipality issued formal notice in November 2025 requiring all sporting codes except tennis and bowls to vacate by 31 March 2026. A reminder letter followed on 24 March 2026, which was retracted the same day — but the intention is clear. My club has received no alternative venue and no relocation plan. Tender BSM 02/25 (Clause 3.4.3) required a relocation plan to be submitted within six months of the award, AND that the sports codes needed to agree with the plan. That deadline has passed. As of 24 March 2026 the municipality's own correspondence acknowledges that most codes, including squash, still have no plan. Judo is not even mentioned.

Second: The eviction is happening before a lease has even been signed.

The Municipal Manager's letter of 24 March 2026 (Ref 17/6/3/1 - see attached to this email) states explicitly that the municipality is "still in the process of finalizing the official lease agreement" with Stellenbosch Football Club. SFC has no signed agreement. The municipality has no legal basis to evict existing users to make way for a tenant that has no executed contract.

Third: No building plans exist, yet we are already being displaced.

The announced redevelopment requires formal building plan approval, zoning consent, environmental and traffic assessments, and public participation in the planning process. None of this appears to have happened. We are being asked to leave before anyone knows what will be built, whether plans will be approved, or whether a properly designed facility could accommodate our club alongside SFC's football operations. A well-designed development could include a community sports hall for indoor codes like Judo, Gymnastics and Squash, and retained outdoor space for cricket, rugby and hockey. That question has never been asked, because the public has been excluded from the planning process entirely. I believe the development plans should be required to include facilities for all current sporting codes where possible, and that this should be a condition of the lease — not an afterthought.

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minutes of the 33rd council meeting). Neither the original nor the corrected document disclosed what the Municipal Manager's letter of 24 March 2026 has now confirmed: that the practical result of this lease is the permanent removal of all public sport from Van der Stel, except tennis and bowls.

A community that understood this to be the outcome would have responded very differently. The community was never told the full picture. We were led to believe the facility would be upgraded for the community's benefit, yet the community is clearly being displaced.

What I am asking for in the IDP:

1. The IDP should address how the municipality intends to provide for the 19 sporting codes and their members displaced from the Van der Stel Sport Complex.
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4. It should require SFC to include provision for community sporting use — accommodating all current codes where possible — in its development plans, and those plans should be publicly advertised and open to objection before they are approved.
5. And it should commission an independent traffic impact assessment for the R44 corridor before any development proceeds, given that a 5,000-seat stadium and a 200-learner residential school will generate significant additional traffic in an area that is already under pressure.

I reserve my right to bring a formal review application under PAJA if it is established that the MFMA Section 14 disposal process was not lawfully complied with.

Yours faithfully,

Corne Schriek
072 249 0717
7 A P Venter Avenue, Uniepark, Stellenbosch

Catherine Muller

From: Albert van der Merwe
Sent: Friday, 10 April 2026 11:14
To: Corne Schriek
Cc: idp; mm; Annemarie Ferns; Robin Hendrikse; johannie.serdyn@stellenbosch.gov.za; Joswin Paulse; Gary Boshoff; Garth Abrahams
Subject: RE: [EX] Re: IDP & Budget 2026/27 — Personal Submission — Van der Stel Sport Complex

Dear Mr Schriek

I confirm what the line item is for all our sport facilities. You are correct that a significant portion of that aggregate is attributed to VDS. However, it is important to note that our sporting needs at our other 14 sporting facilities require attention. There will therefore not necessarily be a decrease in the budget, but more of a reprioritisation of our outstanding needs. For example, we are currently upgrading the floodlights at our other facilities at a cost of millions of rands. There are other needs that also require attention. We also have a shortage of staff capacity at some of our sporting facilities. The staff currently serving at vd Stel will fill the gaps at other facilities.

I hope my explanation is acceptable. If you have any more questions I will try and answer them.

Kind Regards / Vriendelike Groete

Winners of the Arbor City Awards 2014 & 2017 Local Municipality Category



Albert van der Merwe

B.Parke & Rekreasiestuur, Hons. Sportbestuur
Senior Bestuurder: Gemeenskapsdienste
Senior Manager: Community Services
Community & Protection Services

T: +27 21 808 8165 | F: +27 21 887 7446
123 Merriman Avenue, Stellenbosch, 7600

www.stellenbosch.gov.za

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From: Corne Schriek <corne@schriek.co.za>
Sent: Friday, 10 April 2026 09:47
To: Albert van der Merwe <Albert.vanderMerwe@stellenbosch.gov.za>
Cc: idp <idp@stellenbosch.gov.za>; mm <Municipal.Manager@stellenbosch.gov.za>; Annemarie Ferns <Annemarie.Ferns@stellenbosch.gov.za>; Robin Hendrikse <Robin.Hendrikse@stellenbosch.gov.za>; johannie.serdyn@stellenbosch.gov.za; Joswin Paulse <Joswin.Paulse@stellenbosch.gov.za>
Subject: Re: [EX] Re: IDP & Budget 2026/27 — Personal Submission — Van der Stel Sport Complex

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Thank you for acknowledging my concerns. I really appreciate that you took the time discuss this matter with me!

Regarding the 23-27 million expense items on the budget I mentioned, please review PDF page 41 (marked page 38) on the document "WC024_2026_Appendix-1-MTREF-Budget-2026-2027-March-2026-Council.pdf", "Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A" on expenditures.

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I paste a screenshot here and highlighted the particular line item for your attention:

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4.6 - 3300 FORESTRY		38 206	47 883	54 777	67 260	
4.7 - 3340 SPORTS GROUNDS: VAN DER STEL 35-36		17 086	20 144	20 667	23 654	
4.8 - 3545 CEMETRY: STELLENBOSCH 43-44		4 714	5 881	5 077	6 813	
4.9 - 3750 LIBRARY: PLEIN STREET 46-47		11 952	11 870	12 588	11 423	
4.10 - 3113 COMMUNITY DEVELOPMENT 5 - 6		13 160	7 723	15 448	22 548	
Vote 5 - CORPORATE SERVICES		169 238	179 640	195 729	236 952	
5.1 - 7111 CORPORATE SERVICES: GENERAL 80-81		4 591	2 836	13 757	4 708	
5.2 - 7180 HUMAN RESOURCES SERVICES 81-82		30 714	46 126	52 423	82 216	
5.3 - 5715 OCCUPATIONAL SAFETY 82		1 244	1 309	1 347	5 963	
5.4 - 7700 DOCUMENTATION AND ARCHIVES 82-83		12 865	13 339	15 318	16 102	
5.5 - 7720 LEGAL SERVICES 84		8 070	7 344	13 359	7 684	
5.6 - 7800 COUNCIL: GENERAL EXPENSES 85-86		29 942	30 885	27 972	32 476	
5.7 - 9910 INFORMATION TECHNOLOGY 90-91		43 530	41 070	41 577	48 918	
5.8 - 2235 PROPERTY MANAGEMENT 11-12		17 499	11 644	12 562	16 908	
5.9 - 6220 MUNICIPAL BUILDINGS AND STRUCTURES 12-13		20 783	25 088	17 414	21 977	
		-	-	-	-	
Vote 6 - FINANCIAL SERVICES		90 279	130 206	149 803	144 583	
6.1 - 9900 FINANCIAL SERVICES: GENERAL 92-93		75 654	115 832	131 980	115 765	
6.2 - 9920 FINANCIAL SERVICES: STORES 94		2 373	2 648	3 822	2 079	
6.3 - 9921 FINANCIAL SERVICES: SCM 94		8 506	9 325	10 416	12 119	
6.4 - 5130 LOGISTICS AND FLEET MANAGEMENT 22		3 746	2 400	3 585	3 191	
6.5 - 9932 SPECIAL RATING AREA		-	-	-	11 429	
		-	-	-	-	
Total Expenditure by Vote	2	1 951 023	2 242 742	2 499 847	2 741 081	

Prepared by : **SAMRAS**

Date : 2026/03/28 19:30

I also note planned capital expenditures on "Table A5 Budgeted Capital Expenditure by vote, functional classification and funding" page 46 (marked 43 on the pdf)

WC024 Stellenbosch - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 2025/		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Fore
R thousand	1						
Capital expenditure - Municipal Vote							
Multi-year expenditure appropriation	2						
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		39	39	40	100	100	
1.1 - 1100 MUNICIPAL MANAGER 1		39	39	40	100	100	
1.2 - 1105 INTERNAL AUDIT 2		-	-	-	-	-	
1.3 - 1106 AUDIT COMMITTEE 2		-	-	-	-	-	
1.4 - 1111 LIAISON EXECUTIVE 2		-	-	-	-	-	
1.5 - 7770 COMMUNICATION SERVICES		-	-	-	-	-	
1.6 - 8110 IDP AND STRATEGIC PROGRAMS 88-89		-	-	-	-	-	
1.7 - 8116 PUBLIC PARTICIPATION		-	-	-	-	-	
		-	-	-	-	-	
		-	-	-	-	-	
		-	-	-	-	-	
Vote 2 - PLANNING AND DEVELOPMENT SERVICES		11 214	3 726	29 731	29 824	31 106	
2.1 - 2200 PLANNING AND DEVELOPMENT: GENERAL 3		-	-	-	-	-	
2.2 - 2205 BUILDING CONTROL 4		-	-	91	125	125	
2.3 - 2210 TOWN PLANNING 4 - 5		-	-	100	85	85	
2.4 - 2230 TOWN DEVELOPMENT 5		-	-	-	-	-	
2.5 - 8120 LOCAL ECONOMIC DEVELOPMENT 6 - 7		4 400	866	3 124	2 000	3 017	
2.6 - 3780 HUMAN SETTLEMENTS: GENERAL 8		-	-	-	-	-	
2.7 - 3781 HOUSING ADMINISTRATION 9-10		-	-	5 739	7 728	8 765	
2.8 - 3783 NEW HOUSING 10		6 815	2 860	20 678	19 886	19 114	
		-	-	-	-	-	
		-	-	-	-	-	
Vote 3 - INFRASTRUCTURE SERVICES		258 112	354 895	338 562	447 282	381 811	
3.1 - 6600 ENGINEERING SERVICES GENERAL		39	84	72	80	80	
3.2 - 4400 ELECTRICAL ENGINEERING SERVICES 56-58		73 489	98 555	72 838	106 552	124 642	
3.3 - 6530 REFUSE REMOVAL 60-61		8 527	76 156	32 075	18 702	29 559	
3.4 - 6620 ROADS		57 871	72 827	78 306	85 614	56 114	
3.5 - 6606 SEWERAGE NETWORK		40 101	20 885	58 968	86 800	62 438	
3.6 - 6650 WATER NETWORK		73 907	72 955	73 254	148 159	107 328	
3.7 - 4410 ELECTRICAL ENG. CLIENT SERVICES		-	-	-	-	-	
3.8 - 4420 ELECTRICAL ENG. SYSTEM OPERATIONS		-	-	-	-	-	
3.9 - 2245 DEVELOP SERVICES & PROJECT MANAGEMENT		4 178	13 433	23 048	1 375	1 651	
3.10 - 6540 CLEANING OF STREETS		-	-	-	-	-	
Vote 4 - COMMUNITY AND PROTECTION SERVICES		15 377	26 587	32 523	66 675	90 487	
4.1 - 5111 COMMUNITY AND PROTECTION: GENERAL 20		453	593	1 690	1 650	2 167	
4.2 - 5120 FIRE SERVICES 20-22		820	349	462	1 918	4 703	
4.3 - 5140 TRAFFIC SERVICES: LICENCING 22-23		141	91	37	100	100	
4.4 - 5705 DISASTER MANAGEMENT 25-26		599	1 115	-	-	-	
4.5 - 5710 LAW ENFORCEMENT 26-27		794	7 558	(122)	5 343	13 719	
4.6 - 3300 FORESTRY		8 044	3 461	7 921	4 932	4 978	
4.7 - 3340 SPORTS GROUNDS: VAN DER STEL 35-36		1 735	3 877	1 294	2 961	7 583	
4.8 - 3545 CEMETRY: STELLENBOSCH 43-44		870	9 386	19 999	-	-	
4.9 - 3750 LIBRARY: PLEIN STREET 46-47		132	105	625	400	-	
4.10 - 3113 COMMUNITY DEVELOPMENT 5 - 6		1 789	52	617	550	415	
Vote 5 - CORPORATE SERVICES		30 416	29 161	43 743	50 920	31 664	

Whatever the correct budget figure turns out to be, it does not change my fundamental objection:

A public asset is being handed to a private club, which will upgrade it at its own expense, good for the municipality on paper. But the municipality is the aggregate of its ratepayers, and we will lose access to the facility entirely, never physically able to enjoy the benefits of that upgrade. That loss is the issue no budget clarification will resolve.

Best regards

Corne Schriek

tel: +27 72 249 0717

email: corne@schriek.co.za



On Fri, 10 Apr 2026 at 08:39, Albert van der Merwe <Albert.vanderMerwe@ Stellenbosch.gov.za> wrote:

Good day mr Schriek

We acknowledge receipt of your email, the content which is noted.

In our discussions last evening at the IDP meeting you were under the impression that that is the amount the municipality is going to spend on vd Stel sports facility. As you rightfully indicate in your email below it is not an expenditure. This is the amount the tenderer is going to invest in the vd Stel Sports facility, according to their tender.

I take note of your concerns that is still the same, as you explain last evening.

Kind Regards / Vriendelike Groete



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Albert van der Merwe

B.Parke & Rekreasiebestuur, Hons. Sportbestuur

Senior Bestuurder: Gemeenskapsdienste

Senior Manager: Community Services

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About Stellenbosch Municipality

Our mission is to deliver cost-effective services that will provide the most enabling environment for civil and corporate citizens.

Our head office is at Town House Complex, Plein Street, Stellenbosch, 7600, South Africa.

For more information about Stellenbosch Municipality, please call +2721-808-8111, or visit www.stellenbosch.gov.za



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From: Corne Schriek <corne@schriek.co.za>

Sent: Thursday, 09 April 2026 18:42

To: idp <idp@stellenbosch.gov.za>

Cc: Albert van der Merwe <Albert.vanderMerwe@stellenbosch.gov.za>; mm

<Municipal.Manager@stellenbosch.gov.za>; Annemarie Ferns <Annemarie.Ferns@stellenbosch.gov.za>; Robin

Hendrikse <Robin.Hendrikse@stellenbosch.gov.za>; johannie.serdyn@stellenbosch.gov.za

Subject: [EX] Re: IDP & Budget 2026/27 — Personal Submission — Van der Stel Sport Complex

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I note that the budget figure of R395,000 I referenced should be read as R395 million in line with the R thousand convention used in Table SA33. The amount the municipality will 'receive' is in terms of capital value of the planned development, not cashflow. My substantive concerns remain unchanged.

Best regards



On Thu, 9 Apr 2026 at 17:02, Corne Schriek <corne@schriek.co.za> wrote:

IDP & Budget 2026/27 — Public Participation Submission

To: The Municipal Manager and Council of Stellenbosch Municipality

Date: 9 April 2026

Submitted by: Cornelis Schriek

Ward: 7 (also property in Ward 10)

Email: corne@schriek.co.za

Contact: 0722490717

I am a Stellenbosch ratepayer and the Chairman of the Stellenbosch Judo Club, a registered NPO (322-168) that has operated at the Van der Stel Sport Complex since the 1970s. I am submitting this comment personally, as someone whose club and community have been directly affected by the municipality's decision to lease the Van der Stel Sport Complex to Stellenbosch Football Club for 30 years.

Beyond the procedural concerns I set out below, I want to state clearly what this decision means to me and to my community. The Van der Stel Sport Complex is Stellenbosch's prime community sporting location — a multi-code, publicly accessible facility that has served residents across all backgrounds for generations. I acknowledge that the facility has become run-down and would benefit enormously from the kind of professional management, maintenance and investment that SFC can provide — and I welcome that prospect. What I cannot accept is that this upgrade comes at the cost of community access entirely. Under this lease, the complex will become the private home ground of a for-profit professional football club. According to revision 4 of the 2026/27 budget, the municipality will continue spending approximately R23–27 million of ratepayer money per year maintaining and developing the facility, while receiving R395,000 in total over 30 years (about R1097.22 per month). The asset's commercial value will grow because of the development — but that growth benefits SFC, not the community. What the community gets in return is unclear. What we lose is this: 95 years of community sport centre where each member need pay only R300

per year for access, replaced by a stadium and a private school on an already congested R44 corridor that cannot absorb the traffic a 5,000-15,000-seat venue and residential school will generate. This is not progress for Stellenbosch. **It is the privatisation of a public asset at the community's expense.**

I want to put four things on the record.

First: We have been given notice to leave a facility we have used for fifty years, with nowhere to go.

The municipality issued formal notice in November 2025 requiring all sporting codes except tennis and bowls to vacate by 31 March 2026. A reminder letter followed on 24 March 2026, which was retracted the same day — but the intention is clear. My club has received no alternative venue and no relocation plan. Tender BSM 02/25 (Clause 3.4.3) required a relocation plan to be submitted within six months of the award, AND that the sports codes needed to agree with the plan. That deadline has passed. As of 24 March 2026 the municipality's own correspondence acknowledges that most codes, including squash, still have no plan. Judo is not even mentioned.

Second: The eviction is happening before a lease has even been signed.

The Municipal Manager's letter of 24 March 2026 (Ref 17/6/3/1 - see attached to this email) states explicitly that the municipality is "still in the process of finalizing the official lease agreement" with Stellenbosch Football Club. SFC has no signed agreement. The municipality has no legal basis to evict existing users to make way for a tenant that has no executed contract.

Third: No building plans exist, yet we are already being displaced.

The announced redevelopment requires formal building plan approval, zoning consent, environmental and traffic assessments, and public participation in the planning process. None of this appears to have happened. We are being asked to leave before anyone knows what will be built, whether plans will be approved, or whether a properly designed facility could accommodate our club alongside SFC's football operations. A well-designed development could include a community sports hall for indoor codes like Judo, Gymnastics and Squash, and retained outdoor space for cricket, rugby and hockey. That question has never been asked, because the public has been excluded from the planning process entirely. I believe the development plans should be required to include facilities for all current sporting codes where possible, and that this should be a condition of the lease — not an afterthought.

Fourth: The public was misled during the participation process.

The municipality itself acknowledged at the 32nd Council Meeting (30 May 2025) that the original Information Statement — the document on which the public was asked to comment — contained a material "language discrepancy" relative to the tender specifications, and rescinded the original approval on that basis. The corrected document produced only two public comments (according to

minutes of the 33rd council meeting). Neither the original nor the corrected document disclosed what the Municipal Manager's letter of 24 March 2026 has now confirmed: that the practical result of this lease is the permanent removal of all public sport from Van der Stel, except tennis and bowls.

A community that understood this to be the outcome would have responded very differently. The community was never told the full picture. We were led to believe the facility would be upgraded for the community's benefit, yet the community is clearly being displaced.

What I am asking for in the IDP:

1. The IDP should address how the municipality intends to provide for the 19 sporting codes and their members displaced from the Van der Stel Sport Complex.
2. It should clarify how losing our prime sporting location best serves the community.
3. It should explain how it justifies spending approximately R23–27 million per year of ratepayer money on a facility that has been handed to a private football club for R395,000 over 30 years with no guaranteed public access in return. I
4. It should require SFC to include provision for community sporting use — accommodating all current codes where possible — in its development plans, and those plans should be publicly advertised and open to objection before they are approved.
5. And it should commission an independent traffic impact assessment for the R44 corridor before any development proceeds, given that a 5,000-seat stadium and a 200-learner residential school will generate significant additional traffic in an area that is already under pressure.

I reserve my right to bring a formal review application under PAJA if it is established that the MFMA Section 14 disposal process was not lawfully complied with.

Yours faithfully,

Corne Schriek
072 249 0717
7 A P Venter Avenue, Uniepark, Stellenbosch

Catherine Muller

From: Corne Schriek <corne@schriek.co.za>
Sent: Friday, 10 April 2026 12:06
To: Albert van der Merwe
Cc: idp; mm; Annemarie Ferns; Robin Hendrikse; johannie.serdyn@stellenbosch.gov.za; Joswin Paulse; Gary Boshoff; Garth Abrahams
Subject: Re: [EX] Re: IDP & Budget 2026/27 — Personal Submission — Van der Stel Sport Complex

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Thank you Mr. van der Merwe,

Yes, my questions about the budget have been answered, thank you!

My remaining 4 questions have yet to be answered.

(From my initial message:)

What I am asking for in the IDP:

1. The IDP should address how the municipality intends to provide for the 19 sporting codes and their members displaced from the Van der Stel Sport Complex.
2. It should clarify how losing our prime sporting location best serves the community. *(as it is considered a key asset in the Adam Tas Corridor's (ATC) local spatial development framework (LSDF)).*
3. ~~It should explain how it justifies spending approximately R23–27 million per year of ratepayer money on a facility that has been handed to a private football club for R395,000 over 30 years with no guaranteed public access in return.~~ *Answered: R23-27 is expense budget for **all** sports grounds. Income is R395 000 000, noted as the planned amount SFC will spend on physical improvements.*
4. It should require SFC to include provision for community sporting use — accommodating all current codes where possible — in its development plans, and those plans should be publicly advertised and open to objection before they are approved.
5. And it should commission an independent traffic impact assessment for the R44 corridor before any development proceeds, given that a 5,000-seat stadium and a 200-learner residential school will generate significant additional traffic in an area that is already under pressure.

Thank you

Corne Schriek

tel: +27 72 249 0717
email: corne@schriek.co.za



On Fri, 10 Apr 2026 at 11:14, Albert van der Merwe <Albert.vanderMerwe@stellenbosch.gov.za> wrote:

Dear Mr Schriek

I confirm what the line item is for all our sport facilities. You are correct that a significant portion of that aggregate is attributed to VDS. However, it is important to note that our sporting needs at our other 14 sporting facilities require attention. There will therefore not necessarily be a decrease in the budget, but more of a reprioritisation of our outstanding needs. For example, we are currently upgrading the floodlights at our other facilities at a cost of millions of rands. There are other needs that also require attention. We also have a shortage of staff capacity at some of our sporting facilities. The staff currently serving at vd Stel will fill the gaps at other facilities.

I hope my explanation is acceptable. If you have any more questions I will try and answer them.

Kind Regards / Vriendelike Groete



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Albert van der Merwe

B.Parke & Rekreasiebestuur, Hons. Sportbestuur

Senior Bestuurder: Gemeenskapsdienste

Senior Manager: Community Services

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From: Corne Schriek <corne@schriek.co.za>

Sent: Friday, 10 April 2026 09:47

To: Albert van der Merwe <Albert.vanderMerwe@stellenbosch.gov.za>

Cc: idp <idp@stellenbosch.gov.za>; mm <Municipal.Manager@stellenbosch.gov.za>; Annemarie Ferns <Annemarie.Ferns@stellenbosch.gov.za>; Robin Hendrikse <Robin.Hendrikse@stellenbosch.gov.za>; johannie.serdyn@stellenbosch.gov.za; Joswin Paulse <Joswin.Paulse@stellenbosch.gov.za>

Subject: Re: [EX] Re: IDP & Budget 2026/27 — Personal Submission — Van der Stel Sport Complex

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Good morning Mr van der Merwe,

Thank you for acknowledging my concerns. I really appreciate that you took the time discuss this matter with me!

Regarding the 23-27 million expense items on the budget I mentioned, please review PDF page 41 (marked page 38) on the document "WC024_2026_Appendix-1-MTREF-Budget-2026-2027-March-2026-Council.pdf", "Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A" on expenditures.

You said last night that you think these amounts I mention might be for all sports grounds, not just Van der Stel. Since I see no line items for all the other facilities, you may be correct that 4.7 - 3340 is the consolidated code. If this is the case, I believe a significant portion of that aggregate is attributed to VDS. If the grounds are leased, I would expect those expenditures to drop significantly.

I paste a screenshot here and highlighted the particular line item for your attention:

WC024 Stellenbosch - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2022/23	2023/24	2024/25	Current	
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	
R thousand						
		-	-	-	-	
		-	-	-	-	
Vote 3 - INFRASTRUCTURE SERVICES		1 168 066	1 425 261	1 538 143	1 636 653	
3.1 - 6600 ENGINEERING SERVICES GENERAL		7 934	20 352	19 041	10 352	
3.2 - 4400 ELECTRICAL ENGINEERING SERVICES 56-58		621 863	730 520	877 337	929 758	
3.3 - 6530 REFUSE REMOVAL 60-61		64 936	148 977	150 843	135 122	
3.4 - 6620 ROADS		114 022	118 675	107 887	130 707	
3.5 - 6606 SEWERAGE NETWORK		159 370	156 196	165 849	182 162	
3.6 - 6650 WATER NETWORK		140 964	188 552	174 987	185 692	
3.7 - 4410 ELECTRICAL ENG. CLIENT SERVICES		6 203	7 151	3 924	7 119	
3.8 - 4420 ELECTRICAL ENG. SYSTEM OPERATIONS		14 347	15 254	10 638	13 486	
3.9 - 2245 DEVELOP SERVICES & PROJECT MANAGEMENT		18 625	10 845	13 596	14 225	
3.10 - 6540 CLEANING OF STREETS		19 800	28 739	14 043	28 029	
Vote 4 - COMMUNITY AND PROTECTION SERVICES		420 645	411 626	496 831	568 393	
4.1 - 5111 COMMUNITY AND PROTECTION: GENERAL 20		12 350	17 161	22 489	19 877	
4.2 - 5120 FIRE SERVICES 20-22		47 312	53 375	55 438	47 750	
4.3 - 5140 TRAFFIC SERVICES: LICENCING 22-23		178 979	147 143	197 657	228 284	
4.4 - 5705 DISASTER MANAGEMENT 25-26		6 853	6 021	4 685	7 974	
4.5 - 5710 LAW ENFORCEMENT 26-27		90 033	94 425	108 004	132 810	
4.6 - 3300 FORESTRY		38 206	47 883	54 777	67 260	
4.7 - 3340 SPORTS GROUNDS: VAN DER STEL 35-36		17 086	20 144	20 667	23 654	
4.8 - 3545 CEMETRY: STELLENBOSCH 43-44		4 714	5 881	5 077	6 813	
4.9 - 3750 LIBRARY: PLEIN STREET 46-47		11 952	11 870	12 588	11 423	
4.10 - 3113 COMMUNITY DEVELOPMENT 5 - 6		13 160	7 723	15 448	22 548	
Vote 5 - CORPORATE SERVICES		169 238	179 640	195 729	236 952	
5.1 - 7111 CORPORATE SERVICES: GENERAL 80-81		4 591	2 836	13 757	4 708	
5.2 - 7180 HUMAN RESOURCES SERVICES 81-82		30 714	46 126	52 423	82 216	
5.3 - 5715 OCCUPATIONAL SAFETY 82		1 244	1 309	1 347	5 963	
5.4 - 7700 DOCUMENTATION AND ARCHIVES 82-83		12 865	13 339	15 318	16 102	
5.5 - 7720 LEGAL SERVICES 84		8 070	7 344	13 359	7 684	
5.6 - 7800 COUNCIL: GENERAL EXPENSES 85-86		29 942	30 885	27 972	32 476	
5.7 - 9910 INFORMATION TECHNOLOGY 90-91		43 530	41 070	41 577	48 918	
5.8 - 2235 PROPERTY MANAGEMENT 11-12		17 499	11 644	12 562	16 908	
5.9 - 6220 MUNICIPAL BUILDINGS AND STRUCTURES 12-13		20 783	25 088	17 414	21 977	
		-	-	-	-	
Vote 6 - FINANCIAL SERVICES		90 279	130 206	149 803	144 583	
6.1 - 9900 FINANCIAL SERVICES: GENERAL 92-93		75 654	115 832	131 980	115 765	
6.2 - 9920 FINANCIAL SERVICES: STORES 94		2 373	2 648	3 822	2 079	
6.3 - 9921 FINANCIAL SERVICES: SCM 94		8 506	9 325	10 416	12 119	
6.4 - 5130 LOGISTICS AND FLEET MANAGEMENT 22		3 746	2 400	3 585	3 191	
6.5 - 9932 SPECIAL RATING AREA		-	-	-	11 429	
		-	-	-	-	
Total Expenditure by Vote	2	1 951 023	2 242 742	2 499 847	2 741 081	

Prepared by : **SAMRAS**

Date : 2026/03/28 19:30

I also note planned capital expenditures on "Table A5 Budgeted Capital Expenditure by vote, functional classification and funding" page 46 (marked 43 on the pdf)

WC024 Stellenbosch - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2022/23	2023/24	2024/25	Current Year 202		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fu Fo
R thousand	1						
Capital expenditure - Municipal Vote							
Multi-year expenditure appropriation	2						
Vote 1 - OFFICE OF THE MUNICIPAL MANAGER		39	39	40	100	100	
1.1 - 1100 MUNICIPAL MANAGER 1		39	39	40	100	100	
1.2 - 1105 INTERNAL AUDIT 2		-	-	-	-	-	
1.3 - 1106 AUDIT COMMITTEE 2		-	-	-	-	-	
1.4 - 1111 LIAISON EXECUTIVE 2		-	-	-	-	-	
1.5 - 7770 COMMUNICATION SERVICES		-	-	-	-	-	
1.6 - 8110 IDP AND STRATEGIC PROGRAMS 88-89		-	-	-	-	-	
1.7 - 8116 PUBLIC PARTICIPATION		-	-	-	-	-	
		-	-	-	-	-	
		-	-	-	-	-	
Vote 2 - PLANNING AND DEVELOPMENT SERVICES		11 214	3 728	29 731	29 824	31 108	
2.1 - 2200 PLANNING AND DEVELOPMENT: GENERAL 3		-	-	-	-	-	
2.2 - 2205 BUILDING CONTROL 4		-	-	91	125	125	
2.3 - 2210 TOWN PLANNING 4 - 5		-	-	100	85	85	
2.4 - 2230 TOWN DEVELOPMENT 5		-	-	-	-	-	
2.5 - 8120 LOCAL ECONOMIC DEVELOPMENT 6 - 7		4 400	866	3 124	2 000	3 017	
2.6 - 3780 HUMAN SETTLEMENTS: GENERAL 8		-	-	-	-	-	
2.7 - 3781 HOUSING ADMINISTRATION 9-10		-	-	5 739	7 728	8 765	
2.8 - 3783 NEW HOUSING 10		6 815	2 860	20 678	19 886	19 114	
		-	-	-	-	-	
		-	-	-	-	-	
Vote 3 - INFRASTRUCTURE SERVICES		258 112	354 895	338 562	447 282	381 811	
3.1 - 6600 ENGINEERING SERVICES GENERAL		39	84	72	80	80	
3.2 - 4400 ELECTRICAL ENGINEERING SERVICES 56-58		73 489	98 555	72 838	106 552	124 642	
3.3 - 6530 REFUSE REMOVAL 60-61		8 527	76 156	32 075	18 702	29 559	
3.4 - 6620 ROADS		57 871	72 827	78 306	85 614	56 114	
3.5 - 6606 SEWERAGE NETWORK		40 101	20 885	58 968	86 800	62 438	
3.6 - 6650 WATER NETWORK		73 907	72 955	73 254	148 159	107 328	
3.7 - 4410 ELECTRICAL ENG. CLIENT SERVICES		-	-	-	-	-	
3.8 - 4420 ELECTRICAL ENG. SYSTEM OPERATIONS		-	-	-	-	-	
3.9 - 2245 DEVELOP SERVICES & PROJECT MANAGEMENT		4 178	13 433	23 048	1 375	1 651	
3.10 - 6540 CLEANING OF STREETS		-	-	-	-	-	
Vote 4 - COMMUNITY AND PROTECTION SERVICES		15 377	26 587	32 523	66 675	90 487	
4.1 - 5111 COMMUNITY AND PROTECTION: GENERAL 20		453	593	1 690	1 650	2 167	
4.2 - 5120 FIRE SERVICES 20-22		820	349	462	1 918	4 703	
4.3 - 5140 TRAFFIC SERVICES: LICENCING 22-23		141	91	37	100	100	
4.4 - 5705 DISASTER MANAGEMENT 25-26		599	1 115	-	-	-	
4.5 - 5710 LAW ENFORCEMENT 26-27		794	7 558	(122)	5 343	13 719	
4.6 - 3300 FORESTRY		8 044	3 461	7 921	4 932	4 978	
4.7 - 3340 SPORTS GROUNDS: VAN DER STEL 35-36		1 735	3 877	1 294	2 961	7 583	
4.8 - 3545 CEMETRY: STELLENBOSCH 43-44		870	9 386	19 999	-	-	
4.9 - 3750 LIBRARY: PLEIN STREET 46-47		132	105	625	400	-	
4.10 - 3113 COMMUNITY DEVELOPMENT 5 - 6		1 789	52	617	550	415	
Vote 5 - CORPORATE SERVICES		30 416	29 161	43 743	50 920	31 664	

Whatever the correct budget figure turns out to be, it does not change my fundamental objection:

A public asset is being handed to a private club, which will upgrade it at its own expense, good for the municipality on paper. But the municipality is the aggregate of its ratepayers, and we will lose access to the facility entirely, never physically able to enjoy the benefits of that upgrade. That loss is the issue no budget clarification will resolve.

Best regards

Corne Schriek

| tel: +27 72 249 0717

| email: corne@schriek.co.za



On Fri, 10 Apr 2026 at 08:39, Albert van der Merwe <Albert.vanderMerwe@stellenbosch.gov.za> wrote:

Good day mr Schriek

We acknowledge receipt of your email, the content which is noted.

In our discussions last evening at the IDP meeting you were under the impression that that is the amount the municipality is going to spend on vd Stel sports facility. As you rightfully indicate in your email below it is not an expenditure. This is the amount the tenderer is going to invest in the vd Stel Sports facility, according to their tender.

I take note of your concerns that is still the same, as you explain last evening.

Kind Regards / Vriendelike Groete



Winners of the Arbor City Awards 2014 & 2017 Local Municipality Category

Albert van der Merwe

B.Parke & Rekreasiebestuur, Hons. Sportbestuur

Senior Bestuurder: Gemeenskapsdienste

Senior Manager: Community Services

Community & Protection Services

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About Stellenbosch Municipality

Our mission is to deliver cost-effective services that will provide the most enabling environment for civil and corporate citizens.
Our head office is at Town House Complex, Plein Street, Stellenbosch, 7600, South Africa.
For more information about Stellenbosch Municipality, please call +2721-808-8111, or visit www.stellenbosch.gov.za



Disclaimer:

The information contained in this communication from albert.vandermerwe@stellenbosch.gov.za sent at 2026-04-10 08:39:17 is confidential and may be legally privileged. It is intended solely for use by corne@schriek.co.za and others authorized to receive it. If you are not corne@schriek.co.za you are hereby notified that any disclosure, copying, distribution or taking action in reliance of the contents of this information is strictly prohibited and may be unlawful. Powered by [IOCO](#)

From: Corne Schriek <corne@schriek.co.za>

Sent: Thursday, 09 April 2026 18:42

To: idp <idp@stellenbosch.gov.za>

Cc: Albert van der Merwe <Albert.vanderMerwe@stellenbosch.gov.za>; mm

<Municipal.Manager@stellenbosch.gov.za>; Annemarie Ferns <Annemarie.Ferns@stellenbosch.gov.za>; Robin

Hendrikse <Robin.Hendrikse@ Stellenbosch.gov.za>; johannie.serdyn@ Stellenbosch.gov.za

Subject: [EX] Re: IDP & Budget 2026/27 — Personal Submission — Van der Stel Sport Complex

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I note that the budget figure of R395,000 I referenced should be read as R395 million in line with the R thousand convention used in Table SA33. The amount the municipality will 'receive' is in terms of capital value of the planned development, not cashflow. My substantive concerns remain unchanged.

Best regards

Corne Schriek

| **tel:** +27 72 249 0717

| **email:** corne@schriek.co.za



On Thu, 9 Apr 2026 at 17:02, Corne Schriek <corne@schriek.co.za> wrote:

IDP & Budget 2026/27 — Public Participation Submission

To: The Municipal Manager and Council of Stellenbosch Municipality

Date: 9 April 2026

Submitted by: Cornelis Schriek

Ward: 7 (also property in Ward 10)

Email: corne@schriek.co.za

Contact: 0722490717

I am a Stellenbosch ratepayer and the Chairman of the Stellenbosch Judo Club, a registered NPO (322-168) that has operated at the Van der Stel Sport Complex since the 1970s. I am submitting this comment personally, as someone whose club and community have been directly affected by the municipality's decision to lease the Van der Stel Sport Complex to Stellenbosch Football Club for 30 years.

Beyond the procedural concerns I set out below, I want to state clearly what this decision means to me and to my community. The Van der Stel Sport Complex is Stellenbosch's prime community sporting location — a multi-code, publicly accessible facility that has served residents across all backgrounds for generations. I acknowledge that the facility has become run-down and would benefit enormously from the kind of professional management, maintenance and investment that SFC can provide — and I welcome that prospect. What I cannot accept is that this upgrade comes at the cost of community access entirely. Under this lease, the complex will become the private home ground of a for-profit professional football club. According to revision 4 of the 2026/27 budget, the municipality will continue spending approximately R23–27 million of ratepayer money per year maintaining and developing the facility, while receiving R395,000 in total over 30 years (about R1097.22 per month). The asset's commercial value will grow because of the development — but that growth benefits SFC, not the community. What the community gets in return is unclear. What we lose is this: 95 years of community sport centre where each member need pay only R300 per year for access, replaced by a stadium and a private school on an already congested R44 corridor that cannot absorb the traffic a 5,000-15,000-seat venue and residential school will generate. This is not progress for Stellenbosch. **It is the privatisation of a public asset at the community's expense.**

I want to put four things on the record.

First: We have been given notice to leave a facility we have used for fifty years, with nowhere to go.

The municipality issued formal notice in November 2025 requiring all sporting codes except tennis and bowls to vacate by 31 March 2026. A reminder letter followed on 24 March 2026, which was retracted the same day — but the intention is clear. My club has received no alternative venue and no relocation plan. Tender BSM 02/25 (Clause 3.4.3) required a relocation plan to be submitted within six months of the award, AND that the sports codes needed to agree with the plan. That deadline has passed. As of 24 March 2026 the municipality's own correspondence acknowledges that most codes, including squash, still have no plan. Judo is not even mentioned.

Second: The eviction is happening before a lease has even been signed.

The Municipal Manager's letter of 24 March 2026 (Ref 17/6/3/1 - see attached to this email) states explicitly that the municipality is "still in the process of finalizing the official lease agreement" with Stellenbosch Football Club. SFC has no signed agreement. The municipality has no legal basis to evict existing users to make way for a tenant that has no executed contract.

Third: No building plans exist, yet we are already being displaced.

The announced redevelopment requires formal building plan approval, zoning consent, environmental and traffic assessments, and public participation in the planning process. None of this appears to have happened. We are being asked to leave before anyone knows what will be built, whether plans will be approved, or whether a properly designed facility could accommodate our club alongside SFC's football operations. A well-designed development could include a community sports hall for indoor codes like Judo, Gymnastics and Squash, and retained outdoor space for cricket, rugby and hockey. That question has never been asked, because the public has been excluded from the planning process entirely. I believe the development plans should be required to include facilities for all current sporting codes where possible, and that this should be a condition of the lease — not an afterthought.

Fourth: The public was misled during the participation process.

The municipality itself acknowledged at the 32nd Council Meeting (30 May 2025) that the original Information Statement — the document on which the public was asked to comment — contained a material "language discrepancy" relative to the tender specifications, and rescinded the original approval on that basis. The corrected document produced only two public comments (according to minutes of the 33rd council meeting). Neither the original nor the corrected document disclosed what the Municipal Manager's letter of 24 March 2026 has now confirmed: that the practical result of this lease is the permanent removal of all public sport from Van der Stel, except tennis and bowls.

A community that understood this to be the outcome would have responded very differently. The community was never told the full picture. We were led to believe the facility would be upgraded for the community's benefit, yet the community is clearly being displaced.

What I am asking for in the IDP:

1. The IDP should address how the municipality intends to provide for the 19 sporting codes and their members displaced from the Van der Stel Sport Complex.
2. It should clarify how losing our prime sporting location best serves the community.
3. It should explain how it justifies spending approximately R23–27 million per year of ratepayer money on a facility that has been handed to a private football club for R395,000 over 30 years with no guaranteed public access in return. I
4. It should require SFC to include provision for community sporting use — accommodating all current codes where possible — in its development plans, and those plans should be publicly advertised and open to objection before they are approved.
5. And it should commission an independent traffic impact assessment for the R44 corridor before any development proceeds, given that a 5,000-seat stadium and a 200-learner residential school will generate significant additional traffic in an area that is already under pressure.

I reserve my right to bring a formal review application under PAJA if it is established that the MFMA Section 14 disposal process was not lawfully complied with.

Yours faithfully,

Corne Schriek
072 249 0717
7 A P Venter Avenue, Uniepark, Stellenbosch

Teddy Hall

From: Teddy@HeritageMG.co.za
Sent: Thursday, 09 April 2026 10:44
To: idp
Subject: [EX] Submission by Teddy Hall (Ward 9) - Stellenbosch IDP

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Dear Municipality

Transport Proposals: Park-and-Ride, Buses, and Pedestrian Zones

Stellenbosch's own plans and residents' voices have long called for **park-and-ride** and other alternatives. Our Comprehensive Integrated Transport Plan and SDF emphasise sustainable mobility over adding downtown parking. In line with this, I propose the following strategies as part of the IDP:

- **Park-and-ride lots at each town entrance:** Establish secure parking lots at the main access roads into Stellenbosch (for example, Groeneweide Road, Papegaaiberg/R44, Brandwacht, etc.) and provide shuttle services for commuters or students to the CBD. This "parking-in-a-circle" concept was already recommended in local planning (a heritage workshop noted ideas for parking around the town, with buses connecting to the centre, see centrestellenboschheritage.co.za). Implementing these peripheral lots will intercept cars before they enter the historic core.
- **Dedicated bus parking on the Braak (court side):** Coach buses, taxis and shuttles should not wind through narrow Dorp Street. Instead, a staging area can exist on the Braak's side near the Magistrate's Court. Tourist buses could park there, and people can walk into town. (In fact, a local study observed that *"buses driving around the Braak are not seen as a good idea"* (See stellenboschheritage.co.za), underscoring the need to keep big vehicles at the perimeter.) By routing buses to the Braak area, we free up space in the CBD and reduce congestion.
- **Pedestrianise the town centre:** Gradually restrict private car access on Andringa and Church Street, and on adjoining core roads, to turn the centre into a pedestrian-friendly zone. This plan aligns with the SDF's "car-free living" goal, which aims to have at least half of urban activities within a short walk of homes. With safer sidewalks, widened crossings and more trees, people will be encouraged to walk or cycle for errands. Enhancing bicycle paths (for example, along Park and Plein Streets) will also improve townwide connectivity without adding cars.

Each of these measures is feasible and consistent with the adopted policy. For example, the ATC framework and transport plans explicitly call for investments in park-and-ride facilities and non-motorised transport. We need bold action now: build the lots, run the shuttles, and give pedestrians priority.

I urge the Municipality to honour the **Adam Tas Corridor (ATC)** vision as it finalises the new IDP. The official ATC planning documents describe the Corridor as "an integrated urban development corridor that is liveable, safe, resource-efficient, socially integrated, and economically inclusive". In practice, this means focusing on mixed-use, higher-

density neighbourhoods served by efficient transit. Indeed, the ATC spans 375 hectares of currently under-used land with plans for roughly 13,500 new homes for students, workers and lower-income households, coupled with "enhanced public transport" (see stias.ac.za). In short, the ATC embodies best-practice urbanism for Stellenbosch. I respectfully request that these principles guide all IDP decisions – equitable, transit-oriented growth – rather than by short-term gain from sprawl.

Development Outside the Urban Edge and Congestion

Citizens are alarmed that new housing developments are being approved far beyond the designated urban edge, in low-density layouts with no nearby bus or rail service. As the Stellenbosch Spatial Development Framework (SDF) warns, *"distant suburbs are almost entirely reliant on private motor vehicles"* and their expansion *"has an important role to play in increasing traffic congestion"* (see Stellenbosch Municipality Spatial Development Framework). This congestion rings true in Ward 9, where far-flung estates force residents into cars for every trip. The SDF explicitly advises the opposite approach: *"allow higher density developments within town limits"* and *"enforce a strict urban edge"* to stop wasteful sprawl. We must heed that advice. Keeping new growth compact, oriented to existing towns and transit routes, will relieve pressure on roads, water, and other infrastructure.

Traffic congestion is already our biggest problem. The SDF notes that congestion has risen sharply in recent years and calls for a significant modal shift: *"a combination of non-motorised transport and public transport facilities is suggested... ensuring at least 50% of activities are found in an urban area within 1 km of residential areas"*. In other words, daily needs (work, school, shopping) should be accessible on foot, by bike, or by bus. Yet today the CBD of Stellenbosch is gridlocked for hours each weekday, especially when university terms are in session. This situation is unsustainable. The IDP must integrate the transport components of the ATC plan – including new bus routes and bike lanes – so that people can live here without relying on driving. Building sidewalks, cycle paths, and a good bus network is not an optional luxury but a necessity to restore mobility and quality of life.

Conclusion: A Sustainable Path Forward

Stellenbosch's future depends on honest, integrated planning. The ATC vision and the Municipality's own transport plans all point toward the same solution: stop approving isolated sprawl and instead densify along transit corridors, with public transport and walking as defaults. Implementing park-and-ride facilities at our entrances, rerouting buses to the Braak edge, and fully pedestrianising the historic CBD will go a long way toward curing our congestion woes. The time to act is now. I respectfully request that the IDP incorporate these strategies under the Adam Tas Corridor principles. Thank you for the opportunity to submit these comments and for considering a more liveable, pedestrian-friendly Stellenbosch.

Teddy Hall – 083 461 8111
Heritage Management Group



Andrew Cyster

Nwabisa Jozana

From: andrew cyster <andrewcyster53@gmail.com>
Sent: Sunday, 12 April 2026 15:28
To: idp
Subject: [EX]

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Aan:Munisipale Bestuur/IDP
Van:A J Cyster refApr26/A2/168
Datum:12 April 2026
Onderwerp.

- 1.Riool East End Singel
- 2.Oorstroming van waterkanaal in East End Singel
- 3.Skoonhou van strate.

Geagte Mnr/Me.

Hiermee wil ek deurmiddel van die IDP proses my insette lewer.

Ek doen ñ dringende beroep op die munisipaliteit om aandag te skenk aan die volgende.

1.Rioolorloop in East End.

Dit is nou al vir 20jr plus dat rou riool in ons strate uitloop.Dit is nie alleen ongesond nie maar onooglik en morsig.Daar word weekliks soms daagliks net skoon gespuit en dan word daar ñ wit stof oorgooi,maar die werklike probleem word nie aangespreek Nie.Volgens die amptenary is die projek al 2jr verlede op die begroting geplaas maar geen stuk werk word gedoen nie.Ons verlang dat die pompstasie uit die gemeenskap verwyder moet word.

2.Oorstromings van erwe.

Dit het nou 2 keer gebeur dat stormwater deur my huis geloop het.Die klagte kom al van 2016 .Die nodige amptenary soos Mnr Gaza Goodman was in kennis gestel en het al telkemale kom besoek aflê.Volgens wat verneem word is die projek voor begroot ,omgewingsamptenary was hier en ek stuur gereeld boodskappe.Nog niks is gedoen [nie.My](#) assuransie wil nie meer die skade dek nie agv van herhaling van dieselfde wise.

3.Onwelkome plakkers.

Hiervoor moet ñ permanente oplossings gevind word.Die plakkers laat mense onveilig voel en inbrake vermeerder.

Ek vertrou dat bogenoemde die nodige aandag sal geniet.

Vriendelike Groete.

A.J Cyster.

Councillor Patricia Crawley

Catherine Muller

From: Patricia Crawley
Sent: Thursday, 16 April 2026 09:03
To: Catherine Muller
Cc: Adolf Delport; Joseph Joon
Subject: FW: IDP REQUESTS FROM RAITHBY RATEPAYERS ASSOC

Dear Catherine

As discussed yesterday evening, I confirm herewith the IDP requests from the Raithby Ratepayers Association for their input into the IDP for Ward 20.

Herewith also my additional input as PR Councillor for Ward 20 .

1: Street Lights: Need to be extended along Raithby Road from Winery Road at both entrances as the areas are very dark at night and early mornings creating hotspots for criminal activities.

Also, the bus shelter in Raithby Road outside Raithby Vines requires a street light as high school children waiting for their transport are in the dark in the early mornings.

2: Park Beautification: Trees in the Park bordering Watson Way and Hendrickse Street need to be cut as they are interfering with the Power Cables causing high number of electricity outages. Waterwise flowering shrubs/ fruit trees would be a better alternative. Regular clearing of thorny weeds and long grass growing up the fences.

The park behind the Raithby Vines needs urgent intervention/ clearing of aliens and beautification/ equipment for children.

3: Sidewalks: from Winery Road along Raithby Road are desperately needed as pedestrians-(numbers of which are increasing due to job opportunities in Raithby) have to walk in the road. This is not only a danger to them but to occupants in vehicles in particular in the dark, rainy Winter mornings.

4: All Road Markings: on ALL roads in Raithby and along Winery Road need to be completed. This includes clear markings on the pedestrian crossings in the village.

NOTE BELOW REQUESTS FROM RAITHBY RATEPAYERS ASSOCIATION.

Kindly confirm receipt of both inputs and that they have been captured.

Your support and efficiency is appreciated.

Kind regards / Vriendelike groete

Patricia Crawley



Council Chief Whip

T: +27 21 808 8009 | Cell:0834470766
2nd Floor, Main Building, Plein Street
Stellenbosch, 7600
www.stellenbosch.gov.za

From: Patricia Crawley <Patricia.Crawley@stellenbosch.gov.za>
Sent: Tuesday, 14 April 2026 08:38
To: Patricia Crawley <Patricia.Crawley@stellenbosch.gov.za>
Subject: IDP REQUESTS FROM RAITHBY RATEPAYERS ASSOC

Good morning madame, hope you are feeling good today. My list for the IDP meeting:

1. The narrow road from the corner of Watsonway to beyond the river bridge, needs widening and/or road signs.
2. The security cameras at the entrance, again.
3. The cleaning of vacant plot, corner Wagner and Watsonway streets.
4. Part of the Moddergat river behind Hendricks street reeds not removed.
5. The storm water overflow of the Newlands complex storm water dam will flow directly onto Watsonway and will cause serious flooding of the road.
6. On lower Watsonway and lower Raithby rd there is a constant spilling of sand during rainfall events.
7. Speed bumps required on lower Raithby rd as people use the road as a race track.
8. Greater visibility of law enforcement in Raithby to deter possible criminals. Also raids on possible drug houses.

Thank you
Adolf Delport
Contact No: 0822607384
Email: adolfdelport8@gmail.com

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Helen Fischer

Nwabisa Jozana

From: Helen Fischer <fischerhelen206@gmail.com>
Sent: Wednesday, 22 April 2026 06:57
To: idp
Subject: [EX] Wemmershoek concerns

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Dear Reader

Hereby myself As Hellene Fischer who owns a ECD centre in Wemmershoek Sawmill have a few points for idp as she to primary school meeting could not attend IDP.

- 1.parks that is safe in our community where eyes are on kids
- 2.houses
- [3.Space](#) at hall for ECD centre,and multi purpose centre
- 4.sports field upgrade entry by gate upgraded, toilets, clubhouse
5. Road to school where our kids walk upgraded ..
- 6.light at dark spots at parkie as is now ,sewerage plant ..to taxis over railway.
- [7.taxi](#) stops halts in Sawmill and crossing R45 and r301 where we wait for taxis
- 8.housing..

Mitculay Swarts

Nwabisa Jozana

From: Mitculay Swarts
Sent: Thursday, 23 April 2026 10:42
To: Nwabisa Jozana
Cc: Johanna Serdyn
Subject: Re: Insette IDP

Good day Nwabisa

On behalf of Cllr Serdyn and ward 11, the items below are inputs for the IDP for ward 11.

1. Development of Onderpapegaaiberg
2. Fence at the Adam Tas Bridge
3. Fence put around the graveyard
4. Cameras in ward 11 that include the streets in town i.e. Stasie Street and Onder Dorp Street
5. Signage for Onderpapegaaiberg
6. Beautification of entrances
7. Maintenance of the entrance at the circle of Devonvalley Road
8. Street surfaces in neighbourhood of Onderpapegaaiberg upgraded where necessary
9. Repainting of stop streets and speed bumps where necessary
10. Pavement of parking area behind municipal court needs to be upgraded
11. Restoration of ramp/driveway in Heroldstreet number 13
12. Trash cans in the following streets Dorp Street, Stasie Street, Market Street, and in Onderpapegaaiberg in Santhagen Street and Devonvalley Road.
13. Upgrading of Papplaas Sport grounds:
 - a. Soccer goalposts and raising the fence towards the SPCA's side
 - b. Netball posts and the upgrade of the netball court
 - c. Cement or concrete seating for spectators
 - d. Upgrading of area as well as parking for vehicles
 - e. Drying out of soccer fields
 - f. Maintenance of sport grounds on a regular basis
14. Walking route and benches for elderly across from Geluksoord



Kind regards / Vriendelike groete

Mitculay Swarts
Ward Administrator
(Wards 8, 9, 11)

T: +27 21 808 8104
PMU Building, Market Street, Stellenbosch, 7600
www.stellenbosch.gov.za

From: Johanna Serdyn <Johanna.Serdyn@stellenbosch.gov.za>
Sent: Tuesday, April 21, 2026 7:42 AM

To: Mitculay Swarts <Mitculay.Swarts@stellenbosch.gov.za>

Subject: Insette IDP

Dag se Mitculay,

Ek en Boetie het Saterdag gesit oor behoeftes in Wyk 11 vir IDP . Die aand het die publiek toe gesak en ek besluit dit maak skriftelik in te dien .

Hier volg dit

1)Ontwikkeling van Onderpapegaaiberg

2)Omheining by die AdamTas brug

3)Begraafplaas omheining

4)Kameras in wyk 11 wat dorp strate ook insluit bv . Stasie straat , Onder Dorpstraat

5) Onderpapegaaiberg naambord

6)Verfraaiing van ingange

7)Instandhouding van die ingang by sirkel Devonvallei pad . Vol onkruid en niemand neem verandtwoordlikheid

8)Straat oppervlakte in buurt opgradeer waar nodig

9) Verf van stopstrate en spoedwalle soos nodig

10)Plaveisel van parkeer area agter Munisipale hof

11)Herstel van oprit in Herold straat voor no 13

12)Vullis dromme instrate in BV. Dorpstraat Stasie straat Mark straat en in Onderpapegaaiberg, Santhagen straat,Devonvallei pad .

13)Opgradering van Paplaas sportgronde .

a)Sokker pale en verhoging van heining na SPSA aangesien balle oor geskop word

b)Netbal pale en opgradering van netbalbaan blad

c) Sitplek vir toeskouers (sement)

d)Opgradering van area asook staanplek vir voertiue

e} Drooglegging van sokker velde

f) versorging van sportgronde opgereelde basis .

14)Stap paadjies en sit plekkies in park vir bejaardes oorkant ingang van Geluksoord oue te huis .

Byvoorbaat dank

Ald Serdyn

Jacques van Niekerk

Catherine Muller

From: idp
Subject: FW: Submission of IDP items Stellenbosch 2026/2027 water & sanitation
Attachments: Erf 16455R - Stellenbosch - Figure 1 (Rev2).pdf; Erf 16455R - Stellenbosch - Figure 2 (Rev2).pdf
Importance: High

From: Jacques van Niekerk <jacques@udsafrika.co.za>
Sent: Thursday, 23 April 2026 18:12
To: Leandro Hendricks <Leandro.Hendricks@stellenbosch.gov.za>; Deon Louw <Deon.Louw@stellenbosch.gov.za>; Tyrone King <Tyrone.King@stellenbosch.gov.za>; Shane Chandaka <Shane.Chandaka@stellenbosch.gov.za>; idp <idp@stellenbosch.gov.za>
Cc: Lize-Mari Visser <Lize-Mari.Visser@stellenbosch.gov.za>; Piet van Blerk <piet@udsafrika.co.za>; Engineering Services <Engineering.Services@stellenbosch.gov.za>; enquiries navrae <enquiries.navrae@stellenbosch.gov.za>
Subject: [EX] Submission of IDP items Stellenbosch 2026/2027 water & sanitation
Importance: High

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Dear Deon & Leandro, [@Leandro Hendricks](#) [@deon.louw@stellenbosch.gov.za](#) [@idp@stellenbosch.gov.za](#)

We trust that you are well.

We hereby formally submit a request for the inclusion of water and sewer network infrastructure upgrades in the Stellenbosch Municipality's Integrated Development Plan (IDP) 2026/2027. This is important for the planned Stellenbosch School of Skills at Erf 16455/Re.

The existing infrastructure serving the area is operating under significant capacity constraints. These constraints have been identified as a key risk to sustainable service delivery within the broader community. As such, the proposed upgrades are considered essential to ensure system reliability, accommodate growth, and maintain acceptable levels of service, especially with the planned school of skills on Erf 16455/Re.

It is important to note that the required upgrades extend beyond the scope and financial capability of a single development and are more appropriately classified as municipal infrastructure with capacity constraints, and in urgent need of upgrading to ensure sustainable service delivery to the broader community.

We therefore request that these works be prioritised and included in the Municipality's IDP process, rather than being attributed to individual development contributions.

A summary of the proposed water & sewer upgrades is provided below:

Water:

Item 1: 335 m x 200 mm Ø upgrade existing 160 mm Ø HDPE pipe

Item 2: 205 m x 250 mm Ø replace existing 150 mm Ø AC pipe

Item 3: 205 m x 160 mm Ø link pipe

Item 4: 310 m x 250 mm Ø replace existing 150 mm Ø AC pipe

Sewer:

SSS1.9: 426 m x 315 mm Ø uPVC upgrade collector pipe

SSS1.10: 326 m x 315 mm Ø uPVC upgrade collector pipe

A cost summary follows below:

WATER

	Existing Infrastructure	Upgrade	Length (m)	Amount	VAT (15%)	TOTAL (Incl VAT)
Item 1	160 mm Ø HDPE pipe	200 mm Ø	335	R794 000.00 *	R119 100.00	R913 100.00
Item 2	150 mm Ø AC pipe	250 mm Ø	205	R1 411 000.00 *	R211 650.00	R1 622 650.00
Item 3		160 mm Ø link pipe	205	R388 000.00 *	R58 200.00	R446 200.00
Item 4	150 mm Ø AC pipe	250 mm Ø	310	R1 008 000.00 *	R151 200.00	R1 159 200.00
				R3 601 000.00 *		R4 141 150.00

(* Including P & G, Contingencies and Fees, but excluding VAT - Year 2025/26 Rand Value. This is a rough estimate, which does not include major unforeseen costs).

The routes of the proposed pipelines are schematically shown in Figure 1, but must be finalised after a detailed pipeline route investigation.

SEWER

	Existing Infrastructure	Upgrade	Length (m)		VAT (15%)	TOTAL (Incl VAT)
SSS1.9	250 mm Ø pipe	315 mm Ø	426	R1 925 000.00 *	R288 750.00	R2 213 750.00
SSS1.10	250 mm Ø pipe	315 mm Ø	326	R1 516 000.00 *	R227 400.00	R1 743 400.00
				R3 441 000.00 *		R3 957 150.00

(Including P & G, Contingencies and Fees, but excluding VAT - Year 2025/26 Rand Value. This is a rough estimate, which does not include major unforeseen costs).
The routes of the proposed pipelines are schematically shown in Figure 2, but must be finalised after detailed pipeline route investigations.*

The proposed pipeline routes are indicated schematically in the attached Figure 1 and Figure 2.

Given the urgency and importance of these upgrades for the broader community, we kindly request that the Municipality consider these projects for prioritisation in the upcoming IDP cycle (2026/2027).

We would appreciate the opportunity to engage further with the relevant officials at the Stellenbosch Municipality to discuss the proposals in more detail, should this be required.

Thank you in advance.

Regards,



Jacques van Niekerk (PrTechEng)

Cell: +27 (0)82 323 9916

Office: +27 (0)76 211 9892

jacques@udsafrika.co.za

PO Box 50487

V&A Waterfront

Cape Town

8002

South Africa

11 Electron Street

Techno Park

Stellenbosch

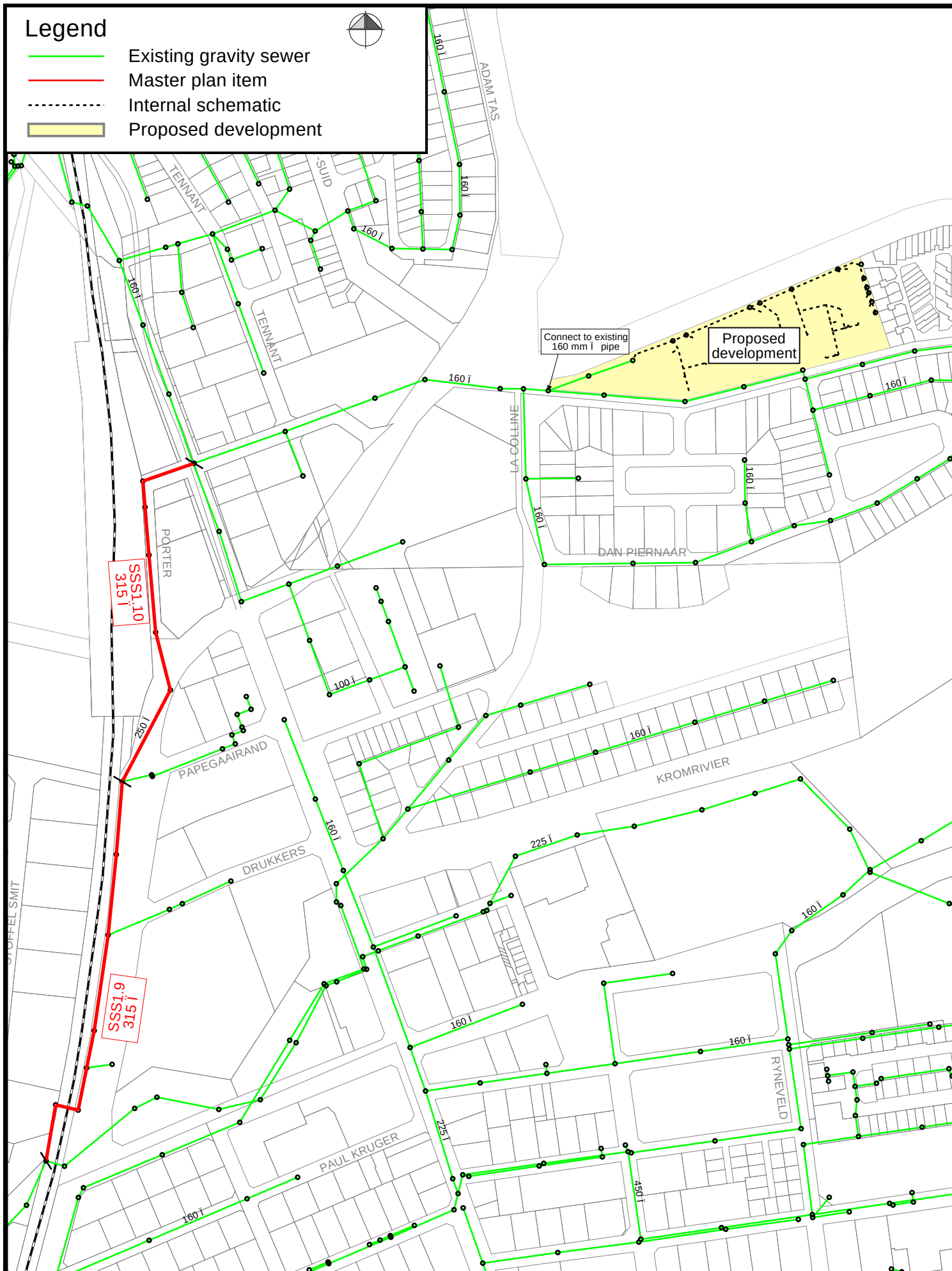
7600

South Africa

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Legend

- Existing gravity sewer
- Master plan item
- Internal schematic
- Proposed development



April 2026

Stellenbosch - Erf 16455/R
(Stellenbosch school of skills) development

GLS

Infrastructure planning

Figure 2 (Rev 2)

Proposed Development
Erf 16455/R
Existing Sewer System

Bonita Robyn

Nwabisa Jozana

From: Bonita Robyn <bonita.robyn05@gmail.com>
Sent: Friday, 24 April 2026 15:25
To: idp; Michelle Aalbers
Cc: glendaniels14@gmail.com; hjachill23@gmail.com; rhudi@koopmanskloof.co.za
Subject: [EX] Grant-in-aid application
Attachments: Appeal letter grant-in-aid_Newtons AFC_November 2025.pdf; 8. Grant-in-Aid Policy 2025-2026_15 Nov 2024.docx; 5. Account on expenditure for preceding funding.pdf; 1A. Newtons AFC Audited Financial Report 24-25_AGM meeting.pdf

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Dear Municipal manager

I trust that this e-mail finds you well.

Kindly find attached signed document documents for reconsideration of our application.

Kind regards,
Ms B Robyn on behalf of Newtons AFC soccer club



NEWTONS A.F.C.

EST. 1905 AFFILIATED AT STELLENBOSCH LOCAL FOOTBALL ASSOCIATION

CHAIRMAN

Mr Glen Daniels

5 Phyllaria flats

Jan Ceilliers Street

Stellenbosch

7600

Cell: 078 226 5151

E-mail: glendaniels14@gmail.com

SECRETARY

Ms Bonita Robyn

42 Hine Street

Cloetesville

Stellenbosch

7600

Cell: 084 824 9785

E-mail: bonita.robyno5@gmail.com

TREASURER

Mr Hershell Achilles

78 Lindida Drive

Idasvalley

Stellenbosch

7600

Cell: 082 838 3664

E-mail: hjachill@sun.ac.za

23 APRIL 2026

Dear Municipal manager,

Re: Grant-in-aid application

We trust that this e-mail finds you well.

We hereby wish to appeal against the outcome of our grant-in-aid application.

According to our constitution, our management team consists of 11 members.

Our financial report was accidentally not signed off by the board members, due to laptop problems. We do apologize for this errors in our previous documentations.

We would like to request that you reconsider our application. About 90% of our players come from gang violence areas and we would like to create a safe haven for them by involving them in sports.

Attached are the correct and signed documents.

Thank you in advance for your consideration!

Kindest Regards,

Ms. Bonita Robyn (Secretary Newtons AFC)





APPLICATION FOR GRANT-IN-AID: 2025/26

NOTE: ATTENDANCE OF THE GRANT-IN-AID WORKSHOP IS COMPULSORY

PLEASE COMPLETE THE FOLLOWING (Incomplete and/or late application forms will not be considered.)			
A	REGISTERED NAME OF ORGANISATION		
	NEWTONS ASSOCIATION FOOTBALL CLUB		
B	DATE AND YEAR IN WHICH THE ORGANISATION WAS FOUNDED: (include a brief description of the business or activities of the organization)		
	Newtons AFC was established in 1905 and is based in Stellenbosch.		
C	ADDRESS OF REGISTERED ORGANISATION		
	PHYSICAL ADDRESS	POSTAL ADDRESS	
	42 HINE STREET	DITTO	
	CLOETESVILLE		
	STELLENBOSCH		
	CODE: 7600	CODE:	
D	CONTACT DETAILS (Details of the person to contact regarding this GIA application)		
	NAME & SURNAME:	MS BONITA ROBYN	
	POSITION:	SECRETARY	
	TEL:		
	MOBILE: 084 824 9785	ALTERNATIVE:	
	EMAIL ADDRESS:	brobyn@sun.ac.za / bonita.robyn05@gmail.com	

E REGISTRATION:					
Is the organization registered as a NP/NG Organisation / NPC / PBO?		YES		NO	X
If YES, please provide the Registration Number: (Attach a copy of the registration certificate or proof of other affiliation where applicable)					
F BOARD/COMMITTEE MEMBERS OF THE ORGANISATION: (List ALL Board/Committee Members of the Organisation) Insert a separate page if the space is not enough).					
1	NAME & SURNAME:		MR GLEN DANIELS		
	POSITION:		CHAIRPERSON		
	ADDRESS:		5 PHYLLARIA FLATS, JAN CELLIERS STREET		
	LA COLLINE, STELLENBOSCH				
	CONTACT NUMBER:		078 226 5151		
2	NAME & SURNAME:		MR JUBILEEN LOGGENBERG		
	POSITION:		VICE CHAIRPERSON		
	ADDRESS:		ERASMUS SMIT STREET		
	IDASVALLEY, STELLENBOSCH				
	CONTACT NUMBER:		064 835 1579		
3	NAME & SURNAME:		MS BONITA ROBYN		
	POSITION:		SECRETARY		
	ADDRESS:		42 HINE STREET		
	CLOETESVILLE, STELLENBOSCH				
	CONTACT NUMBER:		084 824 9785		
4	NAME & SURNAME:		MS LYNN JANSEN		
	POSITION:		VICE SECRETARY		
	ADDRESS:		17 OLD HELSHOOGTE ROAD		
	IDASVALLEY, STELLENBOSCH				
	CONTACT NUMBER:		076 639 8393		

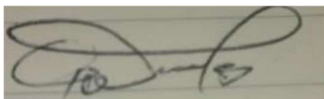
5	NAME & SURNAME:		MR HERSHELL ACHILLES
	POSITION:	TREASURER	
	ADDRESS:	78 LINDIDA DRIVE	
	IDASVALLEY, STELLENBOSCH		
	CONTACT NUMBER:	082 838 3664	
6	NAME & SURNAME:		MR RHUDI ADAMS
	POSITION:	VICE TREASURER	
	ADDRESS:	25 RAZIET STREET	
	CLOETESVILLE, STELLENBOSCH		
	CONTACT NUMBER:	081 526 1133	
7	NAME & SURNAME:		MR JACQUES BANTAM
	POSITION:	COACH SENIOR TEAM	
	ADDRESS:	61 EIKE STREET	
	CLOETESVILLE, STELLENBOSCH		
	CONTACT NUMBER:	083 996 1233	
8	NAME & SURNAME:		MR DEVON DANIELS
	POSITION:	MANAGER SENIOR TEAM	
	ADDRESS:	2 AFRICA STREET	
	CLOETESVILLE, STELLENBOSCH		
	CONTACT NUMBER:	082 878 6111	
9	NAME & SURNAME:		MR JULIAN SEPTEMBER
	POSITION:	JUNIOR COORDINATOR	
	ADDRESS:	22 STELLITA PARK	
	CLOETESVILLE, STELLENBOSCH		
	CONTACT NUMBER:	062 704 5010	

10	NAME & SURNAME:		MR JAYDEN DANIELS
	POSITION:	ADDITIONAL MEMBER	
	ADDRESS:		
	CLOETESVILLE, STELLENBOSCH		
	CONTACT NUMBER:	069 913 2577	
11	NAME & SURNAME:		MR GODWIN DANIELS
	POSITION:	ADDITIONAL MEMBER	
	ADDRESS:	VICE TREASURER	
	CLOETESVILLE, STELLENBOSCH		
	CONTACT NUMBER:	078 097 0858	
G PREVIOUS FUNDING:			
	Have you successfully applied and received Stellenbosch Municipal Grant-In-Aid funding previously?		YES
	If yes for which financial year?		2020
	What amount was received?		R40 000.00
	Did you submit Financial Reports for the funds received?		YES
	Do you receive any other sources of funding? (If YES please provide details)		NO
H CATEGORY A: For more information refer to the Grant-In-Aid Policy for general guidelines and categories (Please categorize your application by marking the appropriate category with X)			
	HEALTH		
	ENVIRONMENT		
	SOLID WASTE		
	SOCIAL DEVELOPMENT		
	SPORTS & RECREATION		X
	CATEGORY B: For more information refer to the Grant-In-Aid Policy for general guidelines and categories (Please categorize your application by marking the appropriate category with X)		
	STREET PEOPLE SERVICES		
	PROJECTS RELATED TO WARD PRIORITIES IN THE IDP (Please specify)		

I REQUEST FOR FUNDING:					
	Is funding required for the ensuing year?	YES	X	NO	
	Is funding required for a specific project? (If YES attach details separately)	YES		NO	X
	Is funding required for general support? (If YES, attach a copy of the Organisation's Overall Budget)	YES	X	NO	
	Budgeted amount requested			R40 000.00	
	Duration of project?				

	If Category B Application						
	Total amount requested for 3 year period						
	Annual amounts requested:	Year 1		Year 2		Year 3	
J	SERVICE FOCUS						
	Ward number/s in which services are delivered:						
	Which Ward Priority/ies are addressed through the service: (Please provide details below)						
	WARD 16 & 17						
	Describe the services for which funds are requested:						
	The funds will be used to promote sports in our community among the youth.						
	Many come from difficult circumstances, and we would like to involve them in sports to keep them busy so they don't get involved in gang activities.						
	Which Municipal Strategic Goal/s is linked to the services: (Please mark with a X)						
	Valley of Opportunities and Possibilities						
	Safety and Security						
	Dignified Living						
	Good Governance and Compliance						X
	Green and Sustainable Valley						
K	THE FOLLOWING MUST BE ATTACHED TO THIS APPLICATION: (Category A and B applications) (Please use this form as a check-list, to ensure that you comply to the specified requirements)						
1	AUDITED FINANCIAL STATEMENTS (A copy of the latest audited financial statements. Should the organization be classified as an emerging organization, the financial statements MUST be dated and signed by the Treasurer and Chairperson and MUST include a monthly income and expense statement for the months that the organization has been in existence or for the last 12 months)						ATTACHED
2	ORGANISATIONAL CONSTITUTION (A signed and dated copy of the Organisation's Constitution, as well as a signed copy of the Minutes of the AGM/Special Meeting , to verify the acceptance of the Constitution.)						ATTACHED
3	PROJECT PROGRAMME/BUSINESS PLAN (A copy of the project/program description and/or a business plan for the ensuing financial year. Please ensure that the following is included in the project/program and or business plan, by using the below mentioned bullet points as a guide). ❖ Full details of the proposal/project/business plan including objectives; ❖ The number of people from WC024 who will benefit and how the project/program will contribute or enhance the strategic objectives of Stellenbosch Municipality; ❖ The project/program commencement and completion dates; ❖ Information on the total costs of the project/program budget; ❖ A breakdown of costs and an outline of any contributions by fundraising and / or own contributions; ❖ A list of all other sources of funding together with the assessments; ❖ A summary of past achievements; ❖ Reference independent of the applicant and its executive/board or committee members.						ATTACHED
4	CONFIRMATION OF BANK DETAILS (An electronic generated confirmation of bank details created through online banking)						ATTACHED
5	ACCOUNT ON EXPENDITURE FOR PRECEDING FUNDING (If you have received funding from Stellenbosch Municipality previously, expenditure of the funds received needs to be accounted for with this new application). Please refer to Section M for the format.						ATTACHED
6	PROOF OF REGISTRATION/AFFILIATION (Attach a copy of the organisation's Registration Certificate of Affiliation)						ATTACHED

REQUIREMENTS CATEGORY B APPLICATIONS		
L	(Please note that Category B applications MUST adhere to the following requirements and those listed under section K, except where indicated otherwise.)	
1	AUDITED FINANCIAL STATEMENTS A copy of the latest audited financial statements must be included in the application. Category B applications MUST submit their latest audited financial statements. Statements signed off by the treasurer, chairperson or other delegated party will not be accepted.	
2	THREE YEAR BUSINESS PLAN See the requirements for the business plan as listed under section K as guideline. NOTE: Category B applications MUST provide a clear proposal for a period of three years. Each year must be indicated separately and be costed per annum indicating all expenditure against the projected measurable outcomes. Outcomes must be listed to how they will be reported on and measured on a monthly basis.	
M	FORMAT FOR FEEDBACK REPORT	
1	Narrative report on the project including numbers reached, outcomes reached, evaluation of the project indicating successes and failures/lessons learned.	
2	Pictures of the project/program.	
3	Financial report on expenditure regarding previous donation separate from the annual financial statements. (Attach proof of expenditure).	
N	THE FOLLOWING SHALL APPLY:	
1	The allocation of Grant-In-Aid will only be considered if the application document has been fully completed and signed and is accompanied by the required and supporting documentation referred to therein.	
2	An applicant who has been registered as a NPC, NGO, NPO or PBO with the necessary proof thereof, submitted together with this application.	
3	Applicants must in their submission clearly indicate/specify and motivate what the funds will be utilized for.	
4	The Grant-In-Aid must be exclusively utilized for the purpose defined and the successful applicant must submit the necessary undertaking to this effect.	
5	Applicants must in their submission satisfy the Council of their ability to execute the project successfully.	
6	Organisations who have already received financial or other assistance from the Council during the previous financial year MUST specify same in their application.	
7	No funding will be considered for political groupings, ratepayers organisations or for religious purposes..	
8	No funding will be considered where only an individual will benefit or where a member of Council or an official of Stellenbosch Municipality will receive any financial or other gain.	
9	Projects outside the boundaries of the Council will not be considered.	
10	Expenditure that will not be funded includes: travel costs (unless it is for the transport of beneficiaries), subsistence, accommodation, food (unless intended for the beneficiaries) or entertainment expenses of any kind, staff salaries including bonuses, bursaries and payments in lieu of rates or other municipal charges.	
11	Subsequent requests from the applicants to cover overspending on projects will not be considered.	
12	Successful applicants must at all times comply with the provisions of Section 67(1) of the Municipal Finance management Act no. 56 of 2003 which inter alia stipulates that the organization or body has to:-	
	❖ Enter into and comply with a Memorandum of Agreement with the Municipality as well as with all reporting financial management and auditing requirements as may be contained in such an agreement. This memorandum of agreement will bind the successful applicant to deliver on what the application speaks to, but also to commit to become involved with municipal programs of the community where it functions. The Memorandum of Agreement will be made available to successful applicants for completion.	
	❖ Report at least once a year on the actual expenditure of the amount allocated to it. Should monthly allocations be made, monthly reports will be required.	
13	The Council reserves the right not to give a Grant-In-Aid to any organization applying for grants. Having been awarded a grant previously does not give an applicant the right to receive a grant again.	
14	Funding will not be considered where a project or organization is already receiving funds from Council in terms of Council's functions. Applicants are required to disclose other sources of funding, failing which such applicant will be disqualified.	
15	Funding will not be considered where in Council's opinion, an organization received sufficient funds from other sources to sustain its activities or the project applied for. For this purpose, organisations must submit financial statements and budget for the ensuing financial year.	
16	Organisations having received funding from Stellenbosch Municipality during the previous financial year, are required to attach to any new application, a copy of the financial statements relating to the year in which the funding was received from Council, as required in terms of Section 17 of the Non-profit Organisation Act, 1997 and Section 67(1) of the Municipal Finance Management Act, 2003 (MFMA).	
17	Funding will not be considered where expenses have already been incurred on a project by the applicant. (The Council's Grant-In-Aid Policy must be consulted for the sake of completeness).	

O DECLARATION OF INTEREST:	
The beneficiary declares that the following municipal employees and/or councillors have a vested interest in the business of the beneficiary. However, they do not benefit directly from this donation and were not part of the decision making process in the allocation of the donations:	
Name & Surname:	MR JACQUES BANTAM
Designation:	COACH SENIOR TEAM
Name & Surname:	
Designation:	
P UNDERTAKING:	
<p>I/We hereby verify that the information provided in this application is true and correct and that the conditions applicable to the allocation of a Grant-in-Aid as set out above and in the GIA Policy have been read and is understood and will be complied with.</p> <p>I/We also declare that the organization implements effective, efficient and transparent financial management and internal control mechanisms to guard against fraud, theft and financial mismanagement and has in the past complied with requirements for similar transfer(s) of funds.</p> <p>Thus completed and signed at Stellenbosch on this WEDNESDAY of 26 NOVEMBER 2025.</p> <div style="display: flex; justify-content: space-around; align-items: flex-end;"> <div style="text-align: center;">  <hr style="width: 100%;"/> Chairperson/Authorised Representative </div> <div style="text-align: center;">  <hr style="width: 100%;"/> Secretary/Duly Authorised Signatory </div> </div>	
Q PLEASE TAKE NOTE:	
(Completed application forms, together with all the required supporting documentation must be posted to):	
<p>The Director: Community and Protection Services P O Box 17 Stellenbosch 7599</p> <p>Or hand delivered to:</p> <p>The Manager: Community Development 21 Simonsberg Road Stellenbosch 7600</p> <p>The submission of applications closes at 13H00 on the closing date as per the advertisement.</p>	

**STELLENBOSCH MUNICIPALITY GRANT IN AID FEEDBACK REPORT**

FOR FUNDING RECEIVED FOR THE PERIOD:

20____ / 20____

ORGANISATION NAME _____

TOTAL AMOUNT AWARDED

R

DATE OF RECEIPT

WAS THE MONEY USED FOR THE REASON STATED IN APPLICATION

YES

NO

please tick box

If NO please provide the reasons below and attach proof of permission to deviate:

Please describe how the Grant funding was used by your organisation AND indicate the number of WC024 beneficiaries and the benefit gained by the community/beneficiaries.

PROOF OF EXPENDITURE LIST

[illegible]

TOTAL EXPENSES

R

	PRINT NAME	SIGNATURE	DATE
COMPILED BY TREASURER			
APPROVED BY CHAIRPERSON			

- **ATTACH COPIES OF PROOF OF ALL EXPENDITURE LISTED ABOVE**
- **ATTACH COPIES OF PICTURES DEPICTING THE ITEMS/ACTIVITIES FOR WHICH FUNDING WAS USED**



STELLENBOSCH

STELLEN BOSCH • PN I E L • FR ANSC HHOE K

MUNICIPALITY • UMASIPALA • MUNISIPALITEIT

MEMORANDUM OF AGREEMENT

Entered into and between

STELLENBOSCH MUNICIPALITY

(hereafter called the "**MUNICIPALITY**")

Herein represented by **Geraldine Mettler**, in her capacity as **Municipal Manager**, being duly authorised

and

NEWTONS AFC

(hereafter called the "**BENEFICIARY**")

Herein represented by MS B ROBYN in his/her capacity as SECRETARY, being duly authorised.

WHEREAS Section 67(1) of the Local Government: Municipal Finance Management Act, Act 56 of 2003 (MFMA) oblige the Accounting Officer of a **MUNICIPALITY** to satisfy himself that, before transferring funds of the **MUNICIPALITY** to an organisation or body outside any sphere of government otherwise than in compliance with a commercial or other business transaction, that such organisation or body:-

- (a) has the capacity and has agreed-
 - (i) to comply with any agreement with the **MUNICIPALITY**;
 - (ii) for the period of the agreement to comply with all reporting, financial management and auditing requirements as may be stipulated in the agreement;
 - (iii) to report at least monthly (Cat B) to the Accounting Officer on actual expenditure against such transfer (where transfers are done on a monthly basis); and

- (b) implements effective, efficient and transparent financial management and internal control systems to guard against fraud, theft and financial mismanagement; and
- (c) has in respect of previous similar transfers complied with all the requirements as set out above; and
- (d) give permission to site visits done by the **MUNICIPALITY**.

WHEREAS the **MUNICIPALITY** has approved a Grants-in-Aid Policy, in terms whereof applications are considered;

WHEREAS the **BENEFICIARY** has applied for a grant-in-aid as per the official grant-in-aid application form; and

WHEREAS the **MUNICIPALITY** has approved such application, subject to certain conditions;

NOW THEREFORE THE PARTIES AGREE AS FOLLOWS:

1. TRANSFER OF FUNDS

1.1 The **MUNICIPALITY** hereby undertakes to transfer an all-inclusive amount of

R40 000.00..... (.....), being a donation for the period **01 July 2026... to 30 June 2027** to the **BENEFICIARY**.

1.2 Bank Account details: (The following are confirmed through a correctly completed Creditors Control Form.)

Account number	:	2016309296_____
Name of financial institution	:	NEDBANK_____
Name of account holder	:	NEWTONS AFC_____
Branch code	:	198765_____
Type of account	:	SAVINGS ACCOUNT_____

1.3 The all-inclusive amount will be transferred in equal amounts on the following dates (if applicable):

2. OBLIGATIONS OF BENEFICIARY

- 2.1 The **BENEFICIARY** must acknowledge in writing to the Municipal Manager that the amount(s) was(were) received in its bank account.
- 2.2 The **BENEFICIARY** hereby certifies that the money will be utilised in accordance with the role of the organisation or society, to the benefit of the community and in accordance with the project(s) / programme(s) as indicated in the application form.
- 2.3 The **BENEFICIARY** undertakes to regularly report on a monthly basis (Cat B) to the Municipal Manager regarding the activities conducted, actual expenditure against such transferred funds, as well as the number of people benefiting from the activities should monthly payments be made. If not, an annual report compliant with the reporting requirements will be submitted.

3. SPECIFIC CONDITIONS

- 3.1 The parties specifically agree on the following:

That the organization will commit to active involvement in any programme run by the municipality in the area of operation of the organization when such a programme is active in the community.

Other conditions:

4. DECLARATION OF INTEREST

The beneficiary declares that the following municipal employees and/or councillors have a vested interest in the business of the beneficiary. However, they do not benefit directly from this donation and were not part of the decision making process in the allocation of the donations: (Name and designation)

5. ACQUISITION OF ASSETS

- 5.1 Should the **BENEFICIARY** wish to acquire any moveable or immovable assets with the money donated in terms of this Agreement, the **BENEFICIARY** hereby undertakes to:-
- 5.1.1 adhere to the principles as per the **MUNICIPALITY'S** Supply Chain Management Policy, and
- 5.1.2 take all reasonable steps to ensure that such assets are maintained and that a system of internal control of such assets is in place.

6. RIGHTS OF THE MUNICIPALITY

- 6.1 The **MUNICIPALITY** shall be entitled, from time to time, to verify the existence and to inspect the activities of the **BENEFICIARY**, having regards for its right to privacy as entrenched in terms of the Constitution of the Republic of South Africa.
- 6.2 The **MUNICIPALITY** shall further be entitled to peruse the budgets and any progress reports related to the project / programme as per this Agreement.

7. FAILURE TO COMPLY

- 7.1 Failure by the **BENEFICIARY** to comply with the obligations as set out in Clause 2 of this Agreement, may lead to the cancellation of this Agreement, in which case the **MUNICIPALITY** may demand that the organisation pays back any unspent funds as per this Agreement. The **MUNICIPALITY** may even, depending on the circumstances leading to the non-compliance by the **BENEFICIARY**, demand that the organisation pays back the full amount paid to the **BENEFICIARY**. Failure to comply may result in not considering applications for grants from the **BENEFICIARY** for a period of 5 years.

8. INDEMNIFICATION

- 8.1 The **BENEFICIARY** hereby acknowledges that it receives the grant voluntarily and that it shall keep the **MUNICIPALITY** indemnified at all times against any loss, cost, damage, injury or liability suffered by the **MUNICIPALITY** resulting from any action, proceeding or claim made by any person (including themselves) against the **MUNICIPALITY** caused directly or indirectly by the use/spending of the grant.

9. DISPUTE RESOLUTION

- 9.1 Any dispute arising from this Agreement shall be mediated between the Parties by a mutually agreed upon and suitably skilled mediator. Should the mediator be unsuccessful and the Parties fail to reach agreement, the dispute may be referred by the aggrieved Party to the arbitration of a single arbitrator, to be agreed upon between the Parties, or failing agreement, to be nominated on the application of any Party, by the President for the time being of the South African Association of Arbitrators. The decision of the single arbitrator shall be final and binding on the Parties.

10. NOTICES AND DOMICILIA

- 10.1 The parties choose as their *domicilia citandi et executandi* their respective addresses as set out in this clause for all purposes arising out of or in connection with the agreement at which addresses all processes and notices arising out of or in connection with this Agreement, its breach or termination, may validly be served upon or delivered to the Parties.

- 10.2 For purposes of this Agreement the Parties' respective addresses shall be:

10.2.1 The **MUNICIPALITY**:

Town House
Plein Street
Stellenbosch
7600

10.2.2 The **BENEFICIARY**:

or at such other address of which the Party concerned may notify the other(s) in writing provided that no street address mentioned in this sub-clause shall be changed to a post office box or poste restante.

10.3 Any notice given in terms of this Agreement shall be in writing and shall-

10.3.1 if delivered by hand be deemed to have been duly received by the addressee on the date of delivery;

10.3.2 if posted by prepaid registered post be deemed to have been received by the addressee on the 8th (eighth) day following the date of such posting;

10.3.3 if transmitted by facsimile/ electronic mail be deemed to have been received by the addressee on the day following the date of dispatch;

10.4 Notwithstanding anything to the contrary contained or implied in this Agreement, a written notice or communication actually received by one of the Parties from another, including by way of facsimile transmission/ electronic mail, shall be adequate written notice or communication to such party.

11. ENTIRE AGREEMENT

This Agreement, including the **Grant-in-Aid policy and application form**, reflects the entire Agreement between the Parties and no variation, amendment or addendum shall be of any force and effect between the Parties unless contained in writing, signed and agreed on by both Parties.

Signed at Stellenbosch on this _____ day of _____ 20....

.....
for the **MUNICIPALITY**

WITNESS: 1.
2.

Signed at Stellenbosch on this _____ day of _____ 20....

.....
for the **BENEFICIARY**

WITNESS: 1.
2.



APPLICATION FOR GRANT-IN-AID: 2025/26

NOTE: ATTENDANCE OF THE GRANT-IN-AID WORKSHOP IS COMPULSORY

PLEASE COMPLETE THE FOLLOWING (Incomplete and/or late application forms will not be considered.)			
A	REGISTERED NAME OF ORGANISATION		
	NEWTONS ASSOCIATION FOOTBALL CLUB		
B	DATE AND YEAR IN WHICH THE ORGANISATION WAS FOUNDED: (include a brief description of the business or activities of the organization)		
	Newtons AFC was established in 1905 and is based in Stellenbosch.		
C	ADDRESS OF REGISTERED ORGANISATION		
	PHYSICAL ADDRESS	POSTAL ADDRESS	
	42 HINE STREET	DITTO	
	CLOETESVILLE		
	STELLENBOSCH		
	CODE: 7600	CODE:	
D	CONTACT DETAILS (Details of the person to contact regarding this GIA application)		
	NAME & SURNAME:	MS BONITA ROBYN	
	POSITION:	SECRETARY	
	TEL:		
	MOBILE: 084 824 9785	ALTERNATIVE:	
	EMAIL ADDRESS:	brobyn@sun.ac.za / bonita.robyn05@gmail.com	

E REGISTRATION:				
	Is the organization registered as a NP/NG Organisation / NPC / PBO?		YES	NO
	If YES, please provide the Registration Number: (Attach a copy of the registration certificate or proof of other affiliation where applicable)			
F BOARD/COMMITTEE MEMBERS OF THE ORGANISATION:				
(List ALL Board/Committee Members of the Organisation) Insert a separate page if the space is not enough).				
1	NAME & SURNAME:		MR GLEN DANIELS	
	POSITION:		CHAIRPERSON	
	ADDRESS:		5 PHYLLARIA FLATS, JAN CELLIERS STREET	
			LA COLLINE, STELLENBOSCH	
	CONTACT NUMBER:		078 226 5151	
2	NAME & SURNAME:		MR JUBILEEN LOGGENBERG	
	POSITION:		VICE CHAIRPERSON	
	ADDRESS:		ERASMUS SMIT STREET	
			IDASVALLEY, STELLENBOSCH	
	CONTACT NUMBER:		064 835 1579	
3	NAME & SURNAME:		MS BONITA ROBYN	
	POSITION:		SECRETARY	
	ADDRESS:		42 HINE STREET	
			CLOETESVILLE, STELLENBOSCH	
	CONTACT NUMBER:		084 824 9785	
4	NAME & SURNAME:		MS LYNN JANSEN	
	POSITION:		VICE SECRETARY	
	ADDRESS:		17 OLD HELSHOOGTE ROAD	
			IDASVALLEY, STELLENBOSCH	
	CONTACT NUMBER:		076 639 8393	

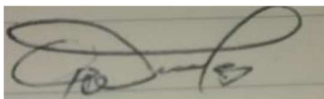
5	NAME & SURNAME:	MR HERSHELL ACHILLES
	POSITION:	TREASURER
	ADDRESS:	78 LINDIDA DRIVE
	IDASVALLEY, STELLENBOSCH	
	CONTACT NUMBER:	082 838 3664
6	NAME & SURNAME:	MR RHUDI ADAMS
	POSITION:	VICE TREASURER
	ADDRESS:	25 RAZIET STREET
	CLOETESVILLE, STELLENBOSCH	
	CONTACT NUMBER:	081 526 1133
7	NAME & SURNAME:	MR JACQUES BANTAM
	POSITION:	COACH SENIOR TEAM
	ADDRESS:	61 EIKE STREET
	CLOETESVILLE, STELLENBOSCH	
	CONTACT NUMBER:	083 996 1233
8	NAME & SURNAME:	MR DEVON DANIELS
	POSITION:	MANAGER SENIOR TEAM
	ADDRESS:	2 AFRICA STREET
	CLOETESVILLE, STELLENBOSCH	
	CONTACT NUMBER:	082 878 6111
9	NAME & SURNAME:	MR JULIAN SEPTEMBER
	POSITION:	JUNIOR COORDINATOR
	ADDRESS:	22 STELLITA PARK
	CLOETESVILLE, STELLENBOSCH	
	CONTACT NUMBER:	062 704 5010

10	NAME & SURNAME:		MR JAYDEN DANIELS
	POSITION:	ADDITIONAL MEMBER	
	ADDRESS:	CLOETESVILLE, STELLENBOSCH	
	CONTACT NUMBER:	069 913 2577	
11	NAME & SURNAME:		MR GODWIN DANIELS
	POSITION:	ADDITIONAL MEMBER	
	ADDRESS:	VICE TREASURER	
	CLOETESVILLE, STELLENBOSCH		
	CONTACT NUMBER:	078 097 0858	
G PREVIOUS FUNDING:			
	Have you successfully applied and received Stellenbosch Municipal Grant-In-Aid funding previously?		YES
	If yes for which financial year?		2020
	What amount was received?		R40 000.00
	Did you submit Financial Reports for the funds received?		YES
	Do you receive any other sources of funding? (If YES please provide details)		NO
H CATEGORY A: For more information refer to the Grant-In-Aid Policy for general guidelines and categories (Please categorize your application by marking the appropriate category with X)			
	HEALTH		
	ENVIRONMENT		
	SOLID WASTE		
	SOCIAL DEVELOPMENT		
	SPORTS & RECREATION		X
	CATEGORY B: For more information refer to the Grant-In-Aid Policy for general guidelines and categories (Please categorize your application by marking the appropriate category with X)		
	STREET PEOPLE SERVICES		
	PROJECTS RELATED TO WARD PRIORITIES IN THE IDP (Please specify)		

I REQUEST FOR FUNDING:				
	Is funding required for the ensuing year?	YES	X	NO
	Is funding required for a specific project? (If YES attach details separately)	YES		NO X
	Is funding required for general support? (If YES, attach a copy of the Organisation's Overall Budget)	YES	X	NO
	Budgeted amount requested			R40 000.00
	Duration of project?			

If Category B Application							
Total amount requested for 3 year period							
Annual amounts requested:	Year 1		Year 2		Year 3		
J	SERVICE FOCUS						
	Ward number/s in which services are delivered:						
	Which Ward Priority/ies are addressed through the service: (Please provide details below)						
	WARD 16 & 17						
	Describe the services for which funds are requested:						
	The funds will be used to promote sports in our community among the youth.						
	Many come from difficult circumstances, and we would like to involve them in sports to keep them busy so they don't get involved in gang activities.						
	Which Municipal Strategic Goal/s is linked to the services: (Please mark with a X)						
	Valley of Opportunities and Possibilities						
	Safety and Security						
	Dignified Living						
	Good Governance and Compliance					X	
	Green and Sustainable Valley						
K	THE FOLLOWING MUST BE ATTACHED TO THIS APPLICATION: (Category A and B applications) (Please use this form as a check-list, to ensure that you comply to the specified requirements)						
1	AUDITED FINANCIAL STATEMENTS (A copy of the latest audited financial statements. Should the organization be classified as an emerging organization, the financial statements MUST be dated and signed by the Treasurer and Chairperson and MUST include a monthly income and expense statement for the months that the organization has been in existence or for the last 12 months)						ATTACHED
2	ORGANISATIONAL CONSTITUTION (A signed and dated copy of the Organisation's Constitution, as well as a signed copy of the Minutes of the AGM/Special Meeting , to verify the acceptance of the Constitution.)						ATTACHED
3	PROJECT PROGRAMME/BUSINESS PLAN (A copy of the project/program description and/or a business plan for the ensuing financial year. Please ensure that the following is included in the project/program and or business plan, by using the below mentioned bullet points as a guide).						ATTACHED
	❖ Full details of the proposal/project/business plan including objectives;					X	
	❖ The number of people from WC024 who will benefit and how the project/program will contribute or enhance the strategic objectives of Stellenbosch Municipality;					X	
	❖ The project/program commencement and completion dates;					X	
	❖ Information on the total costs of the project/program budget;					X	
	❖ A breakdown of costs and an outline of any contributions by fundraising and / or own contributions;					X	
	❖ A list of all other sources of funding together with the assessments;					X	
	❖ A summary of past achievements;					X	
4	❖ Reference independent of the applicant and its executive/board or committee members.					X	
	CONFIRMATION OF BANK DETAILS (An electronic generated confirmation of bank details created through online banking)						ATTACHED
5	ACCOUNT ON EXPENDITURE FOR PRECEDING FUNDING (If you have received funding from Stellenbosch Municipality previously, expenditure of the funds received needs to be accounted for with this new application). Please refer to Section M for the format.						ATTACHED
6	PROOF OF REGISTRATION/AFFILIATION (Attach a copy of the organisation's Registration Certificate of Affiliation)						ATTACHED

REQUIREMENTS CATEGORY B APPLICATIONS		
L	(Please note that Category B applications MUST adhere to the following requirements and those listed under section K, except where indicated otherwise.)	
1	AUDITED FINANCIAL STATEMENTS A copy of the latest audited financial statements must be included in the application. Category B applications MUST submit their latest audited financial statements. Statements signed off by the treasurer, chairperson or other delegated party will not be accepted.	
2	THREE YEAR BUSINESS PLAN See the requirements for the business plan as listed under section K as guideline. NOTE: Category B applications MUST provide a clear proposal for a period of three years. Each year must be indicated separately and be costed per annum indicating all expenditure against the projected measurable outcomes. Outcomes must be listed to how they will be reported on and measured on a monthly basis.	
M	FORMAT FOR FEEDBACK REPORT	
1	Narrative report on the project including numbers reached, outcomes reached, evaluation of the project indicating successes and failures/lessons learned.	
2	Pictures of the project/program.	
3	Financial report on expenditure regarding previous donation separate from the annual financial statements. (Attach proof of expenditure).	
N	THE FOLLOWING SHALL APPLY:	
1	The allocation of Grant-In-Aid will only be considered if the application document has been fully completed and signed and is accompanied by the required and supporting documentation referred to therein.	
2	An applicant who has been registered as a NPC, NGO, NPO or PBO with the necessary proof thereof, submitted together with this application.	
3	Applicants must in their submission clearly indicate/specify and motivate what the funds will be utilized for.	
4	The Grant-In-Aid must be exclusively utilized for the purpose defined and the successful applicant must submit the necessary undertaking to this effect.	
5	Applicants must in their submission satisfy the Council of their ability to execute the project successfully.	
6	Organisations who have already received financial or other assistance from the Council during the previous financial year MUST specify same in their application.	
7	No funding will be considered for political groupings, ratepayers organisations or for religious purposes..	
8	No funding will be considered where only an individual will benefit or where a member of Council or an official of Stellenbosch Municipality will receive any financial or other gain.	
9	Projects outside the boundaries of the Council will not be considered.	
10	Expenditure that will not be funded includes: travel costs (unless it is for the transport of beneficiaries), subsistence, accommodation, food (unless intended for the beneficiaries) or entertainment expenses of any kind, staff salaries including bonuses, bursaries and payments in lieu of rates or other municipal charges.	
11	Subsequent requests from the applicants to cover overspending on projects will not be considered.	
12	Successful applicants must at all times comply with the provisions of Section 67(1) of the Municipal Finance management Act no. 56 of 2003 which inter alia stipulates that the organization or body has to:-	
	❖ Enter into and comply with a Memorandum of Agreement with the Municipality as well as with all reporting financial management and auditing requirements as may be contained in such an agreement. This memorandum of agreement will bind the successful applicant to deliver on what the application speaks to, but also to commit to become involved with municipal programs of the community where it functions. The Memorandum of Agreement will be made available to successful applicants for completion.	
	❖ Report at least once a year on the actual expenditure of the amount allocated to it. Should monthly allocations be made, monthly reports will be required.	
13	The Council reserves the right not to give a Grant-In-Aid to any organization applying for grants. Having been awarded a grant previously does not give an applicant the right to receive a grant again.	
14	Funding will not be considered where a project or organization is already receiving funds from Council in terms of Council's functions. Applicants are required to disclose other sources of funding, failing which such applicant will be disqualified.	
15	Funding will not be considered where in Council's opinion, an organization received sufficient funds from other sources to sustain its activities or the project applied for. For this purpose, organisations must submit financial statements and budget for the ensuing financial year.	
16	Organisations having received funding from Stellenbosch Municipality during the previous financial year, are required to attach to any new application, a copy of the financial statements relating to the year in which the funding was received from Council, as required in terms of Section 17 of the Non-profit Organisation Act, 1997 and Section 67(1) of the Municipal Finance Management Act, 2003 (MFMA).	
17	Funding will not be considered where expenses have already been incurred on a project by the applicant. (The Council's Grant-In-Aid Policy must be consulted for the sake of completeness).	

O DECLARATION OF INTEREST:	
The beneficiary declares that the following municipal employees and/or councillors have a vested interest in the business of the beneficiary. However, they do not benefit directly from this donation and were not part of the decision making process in the allocation of the donations:	
Name & Surname:	MR JACQUES BANTAM
Designation:	COACH SENIOR TEAM
Name & Surname:	
Designation:	
P UNDERTAKING:	
<p>I/We hereby verify that the information provided in this application is true and correct and that the conditions applicable to the allocation of a Grant-in-Aid as set out above and in the GIA Policy have been read and is understood and will be complied with.</p> <p>I/We also declare that the organization implements effective, efficient and transparent financial management and internal control mechanisms to guard against fraud, theft and financial mismanagement and has in the past complied with requirements for similar transfer(s) of funds.</p> <p>Thus completed and signed at Stellenbosch on this WEDNESDAY of 26 NOVEMBER 2025.</p> <div style="display: flex; justify-content: space-around; align-items: flex-end;"> <div style="text-align: center;">  <hr style="width: 100%;"/> Chairperson/Authorised Representative </div> <div style="text-align: center;">  <hr style="width: 100%;"/> Secretary/Duly Authorised Signatory </div> </div>	
Q PLEASE TAKE NOTE:	
(Completed application forms, together with all the required supporting documentation must be posted to):	
<p>The Director: Community and Protection Services P O Box 17 Stellenbosch 7599</p> <p>Or hand delivered to:</p> <p>The Manager: Community Development 21 Simonsberg Road Stellenbosch 7600</p> <p>The submission of applications closes at 13H00 on the closing date as per the advertisement.</p>	

**STELLENBOSCH MUNICIPALITY GRANT IN AID FEEDBACK REPORT**

FOR FUNDING RECEIVED FOR THE PERIOD:

20____ / 20____

ORGANISATION NAME _____

TOTAL AMOUNT AWARDED

R

DATE OF RECEIPT

WAS THE MONEY USED FOR THE REASON STATED IN APPLICATION

YES

NO

please tick box

If NO please provide the reasons below and attach proof of permission to deviate:

Please describe how the Grant funding was used by your organisation AND indicate the number of WC024 beneficiaries and the benefit gained by the community/beneficiaries.

PROOF OF EXPENDITURE LIST

[illegible]

TOTAL EXPENSES

R

	PRINT NAME	SIGNATURE	DATE
COMPILED BY TREASURER			
APPROVED BY CHAIRPERSON			

- **ATTACH COPIES OF PROOF OF ALL EXPENDITURE LISTED ABOVE**
- **ATTACH COPIES OF PICTURES DEPICTING THE ITEMS/ACTIVITIES FOR WHICH FUNDING WAS USED**



STELLENBOSCH

STELLEN BOSCH • PN I E L • FR ANSC HHOE K

MUNICIPALITY • UMASIPALA • MUNISIPALITEIT

MEMORANDUM OF AGREEMENT

Entered into and between

STELLENBOSCH MUNICIPALITY

(hereafter called the "**MUNICIPALITY**")

Herein represented by **Geraldine Mettler**, in her capacity as **Municipal Manager**, being duly authorised

and

NEWTONS AFC

(hereafter called the "**BENEFICIARY**")

Herein represented by MS B ROBYN in his/her capacity as SECRETARY, being duly authorised.

WHEREAS Section 67(1) of the Local Government: Municipal Finance Management Act, Act 56 of 2003 (MFMA) oblige the Accounting Officer of a **MUNICIPALITY** to satisfy himself that, before transferring funds of the **MUNICIPALITY** to an organisation or body outside any sphere of government otherwise than in compliance with a commercial or other business transaction, that such organisation or body:-

- (a) has the capacity and has agreed-
 - (i) to comply with any agreement with the **MUNICIPALITY**;
 - (ii) for the period of the agreement to comply with all reporting, financial management and auditing requirements as may be stipulated in the agreement;
 - (iii) to report at least monthly (Cat B) to the Accounting Officer on actual expenditure against such transfer (where transfers are done on a monthly basis); and

- (b) implements effective, efficient and transparent financial management and internal control systems to guard against fraud, theft and financial mismanagement; and
- (c) has in respect of previous similar transfers complied with all the requirements as set out above; and
- (d) give permission to site visits done by the **MUNICIPALITY**.

WHEREAS the **MUNICIPALITY** has approved a Grants-in-Aid Policy, in terms whereof applications are considered;

WHEREAS the **BENEFICIARY** has applied for a grant-in-aid as per the official grant-in-aid application form; and

WHEREAS the **MUNICIPALITY** has approved such application, subject to certain conditions;

NOW THEREFORE THE PARTIES AGREE AS FOLLOWS:

1. TRANSFER OF FUNDS

1.1 The **MUNICIPALITY** hereby undertakes to transfer an all-inclusive amount of

R40 000.00..... (.....), being a donation for the period 01 July 2026... to 30 June 2027 to the BENEFICIARY.

1.2 Bank Account details: (The following are confirmed through a correctly completed Creditors Control Form.)

Account number	:	2016309296_____
Name of financial institution	:	NEDBANK_____
Name of account holder	:	NEWTONS AFC_____
Branch code	:	198765_____
Type of account	:	SAVINGS ACCOUNT_____

1.3 The all-inclusive amount will be transferred in equal amounts on the following dates (if applicable):

2. OBLIGATIONS OF BENEFICIARY

- 2.1 The **BENEFICIARY** must acknowledge in writing to the Municipal Manager that the amount(s) was(were) received in its bank account.
- 2.2 The **BENEFICIARY** hereby certifies that the money will be utilised in accordance with the role of the organisation or society, to the benefit of the community and in accordance with the project(s) / programme(s) as indicated in the application form.
- 2.3 The **BENEFICIARY** undertakes to regularly report on a monthly basis (Cat B) to the Municipal Manager regarding the activities conducted, actual expenditure against such transferred funds, as well as the number of people benefiting from the activities should monthly payments be made. If not, an annual report compliant with the reporting requirements will be submitted.

3. SPECIFIC CONDITIONS

- 3.1 The parties specifically agree on the following:

That the organization will commit to active involvement in any programme run by the municipality in the area of operation of the organization when such a programme is active in the community.

Other conditions:

4. DECLARATION OF INTEREST

The beneficiary declares that the following municipal employees and/or councillors have a vested interest in the business of the beneficiary. However, they do not benefit directly from this donation and were not part of the decision making process in the allocation of the donations: (Name and designation)

5. ACQUISITION OF ASSETS

- 5.1 Should the **BENEFICIARY** wish to acquire any moveable or immovable assets with the money donated in terms of this Agreement, the **BENEFICIARY** hereby undertakes to:-
- 5.1.1 adhere to the principles as per the **MUNICIPALITY'S** Supply Chain Management Policy, and
- 5.1.2 take all reasonable steps to ensure that such assets are maintained and that a system of internal control of such assets is in place.

6. RIGHTS OF THE MUNICIPALITY

- 6.1 The **MUNICIPALITY** shall be entitled, from time to time, to verify the existence and to inspect the activities of the **BENEFICIARY**, having regards for its right to privacy as entrenched in terms of the Constitution of the Republic of South Africa.
- 6.2 The **MUNICIPALITY** shall further be entitled to peruse the budgets and any progress reports related to the project / programme as per this Agreement.

7. FAILURE TO COMPLY

- 7.1 Failure by the **BENEFICIARY** to comply with the obligations as set out in Clause 2 of this Agreement, may lead to the cancellation of this Agreement, in which case the **MUNICIPALITY** may demand that the organisation pays back any unspent funds as per this Agreement. The **MUNICIPALITY** may even, depending on the circumstances leading to the non-compliance by the **BENEFICIARY**, demand that the organisation pays back the full amount paid to the **BENEFICIARY**. Failure to comply may result in not considering applications for grants from the **BENEFICIARY** for a period of 5 years.

8. INDEMNIFICATION

- 8.1 The **BENEFICIARY** hereby acknowledges that it receives the grant voluntarily and that it shall keep the **MUNICIPALITY** indemnified at all times against any loss, cost, damage, injury or liability suffered by the **MUNICIPALITY** resulting from any action, proceeding or claim made by any person (including themselves) against the **MUNICIPALITY** caused directly or indirectly by the use/spending of the grant.

9. DISPUTE RESOLUTION

- 9.1 Any dispute arising from this Agreement shall be mediated between the Parties by a mutually agreed upon and suitably skilled mediator. Should the mediator be unsuccessful and the Parties fail to reach agreement, the dispute may be referred by the aggrieved Party to the arbitration of a single arbitrator, to be agreed upon between the Parties, or failing agreement, to be nominated on the application of any Party, by the President for the time being of the South African Association of Arbitrators. The decision of the single arbitrator shall be final and binding on the Parties.

10. NOTICES AND DOMICILIA

- 10.1 The parties choose as their *domicilia citandi et executandi* their respective addresses as set out in this clause for all purposes arising out of or in connection with the agreement at which addresses all processes and notices arising out of or in connection with this Agreement, its breach or termination, may validly be served upon or delivered to the Parties.

- 10.2 For purposes of this Agreement the Parties' respective addresses shall be:

10.2.1 The **MUNICIPALITY**:

Town House
Plein Street
Stellenbosch
7600

10.2.2 The **BENEFICIARY**:

or at such other address of which the Party concerned may notify the other(s) in writing provided that no street address mentioned in this sub-clause shall be changed to a post office box or poste restante.

10.3 Any notice given in terms of this Agreement shall be in writing and shall-

10.3.1 if delivered by hand be deemed to have been duly received by the addressee on the date of delivery;

10.3.2 if posted by prepaid registered post be deemed to have been received by the addressee on the 8th (eighth) day following the date of such posting;

10.3.3 if transmitted by facsimile/ electronic mail be deemed to have been received by the addressee on the day following the date of dispatch;

10.4 Notwithstanding anything to the contrary contained or implied in this Agreement, a written notice or communication actually received by one of the Parties from another, including by way of facsimile transmission/ electronic mail, shall be adequate written notice or communication to such party.

11. ENTIRE AGREEMENT

This Agreement, including the **Grant-in-Aid policy and application form**, reflects the entire Agreement between the Parties and no variation, amendment or addendum shall be of any force and effect between the Parties unless contained in writing, signed and agreed on by both Parties.

Signed at Stellenbosch on this _____ day of _____ 20....

.....
for the **MUNICIPALITY**

WITNESS: 1.
2.

Signed at Stellenbosch on this _____ day of _____ 20....

.....
for the **BENEFICIARY**

WITNESS: 1.
2.

Newton's AFC - Budget for 2026

Budgeted Amount

Income Sources

Fundraising Activities	R15.000,00	
Player Registration - Juniors	R7.500,00	(75 players*R100)
Player Registration - Seniors	R4.500,00	(45 players*R100)
Total Income	R27.000,00	

Service Expenditure:

SLFA - Fees	R6.000,00	
New Assets: 5 * Junior Kits	R13.515,00	
Match Balls	R4.800,00	8 Balls
Practice Balls	R3.990,00	10 Balls

Accessories: Training Equipment & Trophies (Awards)	R4.695,00
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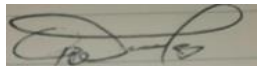
Refreshments for: Special meetings, workshops, events involving special guests, Club Children from disadvantaged homes during tournaments	R5.000,00
---	-----------

Flowers for: Death of a member, Club members who have lost relatives, Former (Senior) members who are ill	R2.000,00
Total Expenses	R40.000,00

Chairman: Glen Daniels

Signature:

Date: 26 NOV 2025



Secretary: Bonita Robyn

Signature:

Date: 26-Nov-25



Treasurer: Herschel Achilles

Signature:

Date: 26 NOV 2025



Newtons Financial Report 2024 to 2025

Date

Income:

Amount

18/08/24	Bank Statement	R3.255,18
28/08/24	Fundraiser : Karaoke	R3.234,00
27/06/25	Fundraiser : Roti sale	R3.038,00
29/07/25	Gerswin Jaap (Transfer)	R300,00
26/09/25	Fundraiser : "Worsrolletjies" sale	R4.000,00
07/10/25	HJ Adams (Transfer)	R200,00

Total Revenue R14.027,18

Invoice No. Expenses:

28/08/24	1	Registration: Premier League 2024	R1.500,00
01/08/24	2	Flowers: Queron & Elowine (Childs Funeral)	R295,98
06/09/24	3	Flowers: Earl Hendrikse Funeral (O/35 Player)	R279,97
06/11/24	4	SLFA	R2.150,00
18/02/25	5	Player Clearance (paid to Rhudi Adams)	R450,00
25/02/25	6	SLFA _Affiliation Fees	R1.050,00
30/04/25	7	U13 Leagu 2025 Registration	R210,00
17/06/25	8	Coleridge (Mince)	R792,00
20/06/25	9	SLFA Referee Course	R250,00
13/06/25	10	SLFA - Premier League Registration	R2.000,00
		Junior Registration '25 +Premier Default (Inv no:	
12/09/25	11	0447&0461)	R1.170,00
06/11/25	12	Club Asset: Senior Soccer Kit	R2.703,00

Total Expenditure R12.850,95

**Income minus
Expenditure**

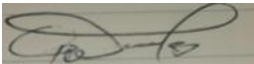
Total: R1.176,23

Bank	R1.077,69
Petty Cash	R98,54
Surplus	R1.176,23

Treasurer: HJ Achilles



Chairperson: G Daniels



Ashley Davids

Nwabisa Jozana

From: Ashley Davids <ADavids1@csir.co.za>
Sent: Friday, 24 April 2026 15:32
To: Michelle Aalbers; idp
Cc: warrenvandermerwe692@gmail.com; Philip Williams; sidwelld13@gmail.com; fortuin.johnny@gmail.com
Subject: [EX] Application for an appeal
Attachments: Application for appeal.pdf; Annexure 1.pdf; Annexure 2.pdf; Annexure 3.pdf

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Good day
Trust this finds you well
Please see attached documents in respect of an appeal



Ashley Davids

Laboratory Analyst

Tel: +27 021 888 2433

Cell: +27 76 685 0558

Email: adavids1@csir.co.za

www.csir.co.za



Secretary:
Natalie Wenn
45 William Street
Cloeteville
Stellenbosch
7600
Cell: 076 865 3454
Email: natalieanea@gmail.com

Non-Profit Organization:
Reg: 321-114 NPO

24 April 2026

**EXECUTIVE
COMMITTEE**

Chairman:

Warren van der Merwe
074 422 0771

Vice Chairman:

Sidwell Davids
079 114 8278

Vice Secretary:

Francis Woodman
072 924 9367

Treasurer:

John Fortuin
065 274 3846

Vice Treasurer:

Collin Williams
079 435 7414

Youth Chairman:

Kevin Woodman
Tel: 071 883 6684

**Head: Football
Cluster**

Ashley Davids
076 6850 558

Head of Disciplinary:

Roger Lawrence
076 6090713

Additional Member:

Julio Daniels
083 396 8198
Yuri September
084 707 8702

Ms. Michelle Alberts

Manager: Community Development
Directorate Community and Protective Services
P.O. Box 17
Plein Street
STELLENBOSCH
7601

**REPRESENTATIONS REGARDING STELLENBOSCH MUNICIPALITY 2026/2027 GRANT
IN AID APPLICATION BY SPES BONA ASSOCIATION FOOTBALL CLUB: NPO 321-114**

Following the feedback received regarding our Grant-in-Aid application, we note with concern that our application was not successful, or not recommended, due to the reason stated as: *"Executive members listed not aligned with the constitution."*

We hereby respectfully request clarity on this matter. Specifically, we would appreciate further detail on:

- Which aspects of our executive member listings were found not to be aligned with the constitution; and
- What criteria or provisions were used in making this determination.

We hereby wish to inform you as follows:

The initial application submitted by Spes Bona AFC for registration as a non-profit organisation did not meet the required standards due to certain shortcomings, including aspects related to its management and governance structure, as well as its office bearers

Accordingly, Spes Bona AFC was requested by the Office of the Director of Non-Profit Organisations to redraft its constitution in line with the recommendations, examples, and guidelines provided on 11 March 2025 (Annexure 1: Paragraph (h), Page 2 – Governance), and to resubmit both the revised constitution and a new application. This was duly completed on 18 March 2025.

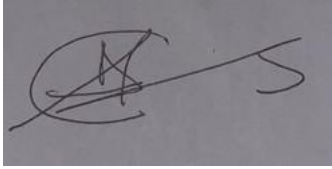
Following this process, Spes Bona AFC was successfully registered and entered into the Register of Non-Profit Organisations on 1 July 2025, with formal confirmation of its office bearers on 2 July 2025 (Annexures 2 and 3).

Furthermore, following the notification that Spes Bona AFC was not recommended for the Grant-in-Aid by Stellenbosch Municipality, we have taken additional steps to seek clarity and guidance from the Directorate of Non-Profit Organisations

This is due to the fact that our executive committee structure is aligned with both our club constitution and the NPO registration documents submitted as part of our application. Supporting documentation has been attached for your reference.

We therefore request further clarification on the discrepancy identified, as this finding appears to be inconsistent with our submitted and compliant governance records.

Yours faithfully

A handwritten signature in black ink, appearing to be 'Ashley Davids', written on a dark grey background.

Ashley Davids
HEAD OF FOOTBALL CLUSTER
SPES BONA ASSOCIATION FOOTBALL CLUB

Ashley Davids

From: npoenquiry@dsd.gov.za
Sent: Tuesday, March 11, 2025 8:00 PM
To: Ashley Davids
Subject: INCOMPLETE SUBMISSION OF APPLICATION

REF: APP-25/474451.

Dear Mr. AC Davids

INCOMPLETE SUBMISSION OF AN APPLICATION FOR REGISTRATION IN TERMS OF THE NONPROFIT ORGANISATION ACT, 1997 (ACT NO.71 OF 1997): SPES BONA AFC

With reference to the above-mentioned application, you are hereby informed that the application has not met the requirements for registration.

<i>(a): State the organisation's name: </i>

<i>It does not make provision for the organisation's name.</i>

<i> </i>

<i>(b): Organisation's main and ancillary objectives:</i>

<i>It does not make provision for Organisation's main and ancillary objectives.</i>

<i> </i>

<i>(c): Income and property: </i>

<i>It does not make provision that the organizations income and property are not distributable to its members or office-bearers, except as reasonable compensation for services rendered. (Herewith an example clause to be added): </i>

<i> </i>

<i> - The organisation may not give any of its money or property to its members or office bearers. The only time it can do this is when it pays for work that a member or office bearer has done for the organisation. The payment must be a reasonable amount for the work that has been done. </i>

<i> </i>

<i>(d): Body corporate:</i>

<i>It does not make provision for the organization to be a body corporate and have an identity and existence distinct from its members or office-bearers. (Herewith an example clause to be added):</i>

<i></i>

<i>The organisation shall: </i>

<i></i>

<i> - Exist in its own right, separately from its members.</i>

<i> - Be able to own property and other possessions.</i>

<i> - Be able to sue and be sued in its own name.</i>

<i> </i>

<i>(e): Continued existence:</i>

<i>It does not make provision for the organizations continued existence notwithstanding changes in the composition of its members or office-bearers. (Herewith an example clause to be added): </i>

<i></i>

<i> - Continue to exist even when its membership changes and there are different office bearers.</i>

<i> </i>

<i>(f): Rights in the property or other assets of the organization:</i>

<i>It does not make provision to ensure that members or office-bearers have no rights in the property or other assets of the organization solely by virtue of their being members or office-bearers. (Herewith an example clause to be added): </i>

<i></i>

<i> - Members or office bearers of the organisation do not have rights over things that belong to the organisation.</i>

<i> </i>

<i>(g): Powers of the organisation:</i>

<i>It does not make provision for the powers of the organisation. (Herewith an example clause to be added): </i>

<i></i>

<i> - The management committee may take on the power and authority that it believes it needs to be able to achieve the objectives of the organisation.</i>

<i> </i>

<i>(h): Governance:</i>

<i>It does not make provision for the organisation's structure and governance (Herewith an example clause to be added).</i>

<i></i>

<i> - A Management committee will manage the organisation. The management will be made up of not less than 10 members. They are the office-bearers of the organisation.</i>

<i> </i>

<i>(i): Rules for convening and conducting meetings:</i>

<i>(i) It does not set out the rules for convening and conducting meetings, including quorums for and the minutes to be kept of those meetings. (Herewith an example clause to be added): </i>

<i></i>

<i>Meetings and procedures of the committee</i>

<i></i>

<i> - The management committee must hold at least two ordinary meetings each year.</i>

<i> - The chairperson, or two members of the committee, can call a special meeting if they want to. But they must let the other management committee members know the date of the proposed meeting not less than 21 days before it is due to take place. They must also tell the other members of the committee which issues will be discussed at the meeting. If, however, one of the matters to be discussed is to appoint a new management committee member, then those calling the meeting must give the other committee members not less than 30 days notice.</i>

<i> - The chairperson shall act as the chairperson of the management committee. If the chairperson does not attend a meeting, then members of the committee who are present choose which one of them will chair that meeting. This must be done before the meeting starts.</i>

<i> - There shall be a quorum whenever such a meeting is held.</i>

<i> - If the management committee thinks it is necessary, then it can decide to set up one or more sub-committees. It may decide to do this to get some work done quickly. Or it may want a sub-committee to do an inquiry, for example. There must be at least three people on a sub-committee. The sub-committee must report back to the management committee on its activities. It should do this regularly.</i>

<i> - Minutes of all meetings must be kept safely and always be on hand for members to consult.</i>

<i> </i>

<i> - Rules for conducting meetings the keeping of minutes have not been specified</i>

<i> </i>

<i>(j): Quorum:</i>

<i>It does not make provision for the inclusion of a clause in the constitution, which indicate the amount of persons that must attend a meeting to form a quorum.</i>

<i> </i>

<i> - Manner in which decisions are to be made has not been specified</i>

<i> </i>

<i>(k): Financial transactions:</i>

<i>It does not provide for the organizations financial transactions to be conducted by means of a banking account. (Herewith an example clause to be added): </i>

<i></i>

<i> - The organisations financial transactions shall be conducted by means of a banking account.</i>

<i> </i>

<i>(l): Financial year:</i>

<i>It does not determine a date for the end of the organizations financial year. (Herewith an example clause to be added): </i>

<i></i>

<i> - The financial year of the organisation ends on 31 March each year.</i>

<i> </i>

<i>(m): Procedure for changing the constitution:</i>

<i>It does not set out the procedure for changing the constitution. (Herewith an example clause to be added): </i>

<i></i>

<i>Changes to the constitution</i>

<i></i>

<i> - The constitution can be changed by a resolution. The resolution has to be agreed upon and passed by not less than two thirds of the members who are at the annual general meeting or special general meeting. Members must vote at this meeting to change the constitution.</i>

<i> - Two thirds of the members shall be present at a meeting ('the quorum') before a decision to change the constitution is taken. Any annual general meeting may vote upon such a notion, if the details of the changes are set out in the notice referred to in the previous paragraph.</i>

<i> - A written notice must go out not less than fourteen (14) days before the meeting at which the changes to the constitution are going to be proposed. The notice must indicate the proposed changes to the constitution that will be discussed at the meeting.</i>

<i> </i>

<i>

(n): Procedure to wind up or dissolve:

</i>

<i>

It does not set out the procedure by which the organization may be wound up or

dissolved. (Herewith an example clause to be added):

</i>

<i></i>

<i>

- The organisation may close down if at least two-thirds of the members present and voting at a meeting convened for the purpose of considering such matter, are in favour of closing down.

</i>

<i></i>

<i>(o): Assets remaining after winding up:</i>

<i>It does not provide that, when the organization is wound up or dissolved, any assets remaining after its liabilities have been met, must be transferred to another non-profit organization having similar objectives. (Herewith an example clause to be added): </i>

<i></i>

<i> - When the organisation closes down it has to pay off all its debts. After doing this, if there is property or money left over it should not be paid or given to members of the organisation. It should be given in some way to another nonprofit organisation that has similar objectives. The organisation's general meeting can decide what organisation this should be.</i>

<i> </i>

The application will be considered on receipt of a fully completed application form and a signed copy of the constitution of the organisation which complies with the requirements of section 12 of the NPO Act, 1997.

We herewith return the incomplete application for that reason.

For any further inquiries please contact our office on the provided contact details.

Kindly note that you can submit electronic documentation at www.dsd.gov.za/npo.

Yours faithfully

DIRECTOR: NONPROFIT ORGANISATIONS
Private Bag X901
Pretoria
0001

134 Pretorius Street
HSRC Building
Pretoria

Tel: (012) 312 7900
e-mail: NPOEnquiry@socdev.gov.za

DATE : 11/03/2025

Please do not reply to the sender of this message. Replies need to be directed to NPOEnquiry@dsd.gov.za.

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social development

Department:
Social Development
REPUBLIC OF SOUTH AFRICA

ANNEXURE 2

Private Bag X901, Pretoria, 0001, 134 Pretorius Street, HSRC Building, Pretoria
Tel: (012) 312 7900, e-mail: NPOEnquiry@socdev.gov.za

Enquiries: Directorate Non-Profit Organisations

Reference Number: 321-114 NPO

The Chairperson
Spes Bona Association Football Club
45 Williams Street
Cloetesville
Stellenbosch
7600

APPLICATION FOR REGISTRATION IN TERMS OF NON-PROFIT ORGANISATIONS ACT, 1997 (ACT 71 OF 1997): Spes Bona Association Football Club

With reference to your application for registration in terms of the Non-Profit Organisation Act 1997, please find herewith attached certificate of registration as well as a certified copy of registered constitution. The name of your organization was entered into the register on: 01 July 2025

Please be advised that every registered organisation must:

- Reflect its registered status or registration number on all its documents;
- Submit financial statements (compiled by **registered accounting officer** or a firm of auditors/accountants) and a narrative report effective from the date of registration;
- In terms of section 60 of the Close Cooperation Act, (No 69, 1984) an accounting officer means a person should be a registered member of one of following Accounting and Auditing professions e.g. The Institute of Administration and Commerce of Southern Africa, The Chartered Association of Certified Accountants, The South African Institute of Chartered Accountants etc. No person shall be appointed as or hold the office of an accounting officer of a corporation unless he/she is a member of recognized profession as stated above. A member or employee of corporation and a firm whose partner or employee is member or employee of an association/company shall not qualify for appointment as an accounting officer of such corporation unless all the members consent in writing to such appointment;

- A narrative report, which would detail any additions or changes of its office-bearers, name or address and its own constitution or founding documents. A copy of the format of the model narrative report is available on the NPO website www.npo.gov.za or on request.

Please note that in terms of section 17 and 18 of the Act, your organisation is expected to submit the above reports within **9 months after the end of its financial year**. Failure to comply with this requirement may lead to cancellation or deregistration of the organisation from the register of NPO's.

For any further inquiries please contact our office on the provided contact details.

Kindly note that you can submit electronic documentation at www.npo.gov.za.

Yours faithfully


DIRECTOR, NONPROFIT ORGANISATIONS
DATE :01/07/2025

ANNEXURE 3



social development

Department:
Social Development
REPUBLIC OF SOUTH AFRICA

Private Bag X901, Pretoria, 0001, 134 Pretorius Street, HSRC Building,
Pretoria. Tel: (012) 312 7900, e-mail: NPOEnquiry@socdev.gov.za

**Enquiries: Directorate Non-Profit
Organisations**

Reference Number: 321-114 NPO

The Chairperson
Spes Bona Association Football Club
45 Williams Street
Cloeteville
Stellenbosch
Western Cape

CONFIRMATION OF OFFICE BEARERS: Spes Bona Association Football Club

Chairman : Warren Van Der Merwe
Vice - Chairman : Sidwell Davids
Secretary : Natalie Wenn
Treasurer : Johnny Fortuin
Head of Football Cluster : Ashley Davids
Youth Chairman : Kevin Woodman
Additional Member : Julio Daniels
Chairman : Warren Van Der Merwe
Vice - Chairman : Sidwell Davids
Secretary : Natalie Wenn
Treasurer : John Fortuin
Vice Secretary : Francis Woodman
Vice Treasurer : Collin Williams
Head of Football : Ashley Davids
Youth Chairman : Kevin Woodman
Head of Disciplinary : Roger Lawrence
Additional Member : Yuri September

For any further inquiries please contact our office on the provided contact details.

Kindly note that you can submit electronic documentation at www.npo.gov.za.

DIRECTOR: NONPROFIT ORGANISATIONS

DATE :02 Jul 2025

Bulelwa Mbaqa

Nwabisa Jozana

From: Bulelwa V Mbaqa <bulelwavmbaqa@gmail.com>
Sent: Monday, 27 April 2026 13:27
To: idp
Subject: [EX] Ward Priorities

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

IDP Ward priorities - zone i

I am writing this message on behalf of the community of Zone i in Kayamandi, for the municipality to recognize these priorities.

1. 3 years ago the municipality vandalized the back of one of the community toilets in in the area. They said that the dug the hole because the were going to install pipes. The only dug the hole and let it as is. No pipes were installed and the hole was left uncovered.
2. The roof and doors of the toilets are damaged and need to be repaired. We reported them a long time ago and they were verified but never repaired.
3. We would also like to remind about the tree felling. There are still trees that remains uncut and a safety concern, particularly the one next to i-199 Makupula str.
4. The land at Swartz close and setona street was serviced. The community Wants the municipality to build them houses on that land.

We hope that the municipality will consider our concerns. For any questions you may have do not hesitate to contact the following community leaders.

1. Ms N Mxesibe (street committee)- +27 73 896 1671
2. Mr M Sisilana (street committee)-0711965881
3. Ms Bulelwa Mbaqa (ward committee)- 0791297739

Matthew Cyster

Matthew Cyster

From: Matthew Cyster <matthewcyster@gmail.com>
Sent: Tuesday, 21 April 2026 11:50
To: idp@stellenbosch.gov.za
Cc: 'mm'; Raydine.Wenn@stellenbosch.gov.za
Subject: FW: Emailing: IDP - INSET
Attachments: IDP - INSET.docx

FOR ATTENTION: THE MUNICIPAL MANAGER
Stellenbosch Municipality Stellenbosch
Date : 22 April 2026

RE: REQUEST FOR INCLUSION OF INFRASTRUCTURE FOR 8-MANGRONDE JOHANNESDAL IN THE INTEGRATED DEVELOPMENT PLAN (IDP)

Dear MS Mettler

This matter has been the subject of many, many discussions, email submissions, and numerous representations to senior personnel in the Planning and Development Department, as well as the office of the Municipal Manager and previous Mayors of Stellenbosch Municipality. The letter attached, dated 19th April 2024, was a formal request to construct a basic road into the area to enable landowners to access their properties. We have received no response to this request.

Access to and into the 8-mangronde has become increasingly urgent and we therefore request that the provision of basic infrastructure, specifically an access road, be included in the IDP for implementation. Our motivation is as follows:

1. APPROVED LAND USE AND EXISTING PRECEDENT:

The piece of land in question consists of 8 portions of approximately 1.2 hectares each. A road layout for the area has already been formally planned and approved by the Municipality. The subdivision of one portion, portion 11, was approved and a house, that of Mr Lotter Lackay, was constructed several years ago. Why then this reluctance and apparent negative response to further request for development. Land has become an increasingly scarce resource in the Dwarsriver Valley, and this beautiful piece of land could make a huge contribution housing needs if made accessible.

2. DISASTER RISK - FIRE

Mountain fires pose a constant threat, not only to the people of the Johannesburg and Pniel, but also to farms on the other side of Simonsberg.

Despite repeated discussion and request for a road into the area to allow people to access and clear and/or start utilising the properties for housing, little progress has been made. And importantly, this prevents emergency responses access when needed.

3. SAFETY AND SECURITY

The absence of access and occupation has led to an increase in unauthorised occupation (squatters) on the land with an increase in burglaries in Pniel and Johannesburg, a trend we are not accustomed to and not properly prepared for.

4. FINANCIAL BURDEN AND GENTRIFICATION RISK Municipal property rates on the properties have increased steadily over the past years, despite people being unable to utilise their land due to lack of access. This financial burden has already forced four families to sell their land to eager developers. The continued inaccessibility contributes directly to the loss of our heritage and accelerates the unwanted spiral of gentrification in the valley.

REQUEST

WE HEREBY FORMALLY REQUEST THAT THE CONSTRUCTION OF AT LEAST AN ACCESS ROAD TO SERVICE THE 8-MANGRONDE, JOHANNESDAL, BE PRIORITISED AND INCLUDED IN THE 2026/2027 INTEGRATED DEVELOPMENT PLAN AND CAPITAL BUDGET FOR IMPLEMENTATION. We further please request written acknowledgement of this submission and an indication of the process and timeframes for further consideration.

This request is undersigned by representatives of affected parties of the different portions and is in full support hereof.

Uhlan Lackay - 0844284620; A P Williams - 0799022017; A R Williams - 0832907080; G Williams - 0832948301; M Hendricks - 0783566447; P de Wet - 082306386; M Hendricks - 0735843267; Donovan Davids - 0716897163; Hilliard Myburgh - 0823018792; Peter Cyster - 0828501598; Gelian Davids - 0609693076; Wilma Cyster - 0723055468; H A Cyster - 0735010410; Tanya Cyster - 0836564461; Lauren Cyster - 0662433265; Andrew Cyster - 0839443530.

This then for your serious attention.

Yours truly

Matthew Cyster - 0833247691

Marcelle Cyster - 074 255 2760 Baila Cyster - 082 6900 623

J.F. WILLIAMS (0832907080)
PP A Williams

Your message is ready to be sent with the following file or link attachments:

IDP - INSET

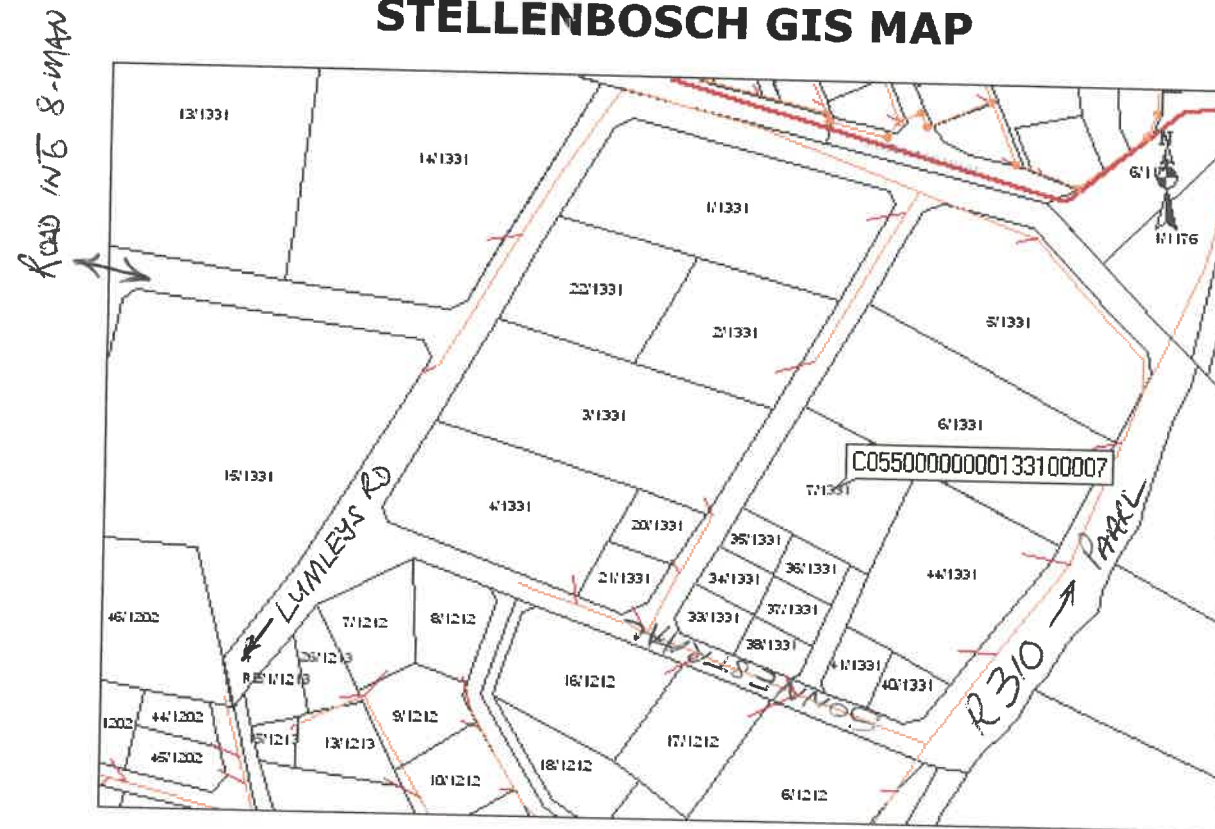
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Ingestuit hierby:

1. Brief gedateer 19 April 2024
2. Munisipale Strukturplan met planne in 8-mangronde.



STELLENBOSCH GIS MAP



Panoramastraat 10

Pniël, 7681

19 April 2024

The Munisipale Bestuurder
Stellenbosch Municspaliteit
Stellenbosch
Beste Me Mettler

IDP INSET vir u aandag

Ek verwys na u skrywe van 18 / 01/ 2024 wat verband hou met die aanbring van grootmaatsdienste op 'n gebied algemeen bekend as die 8-mangronde te Johannesburg.

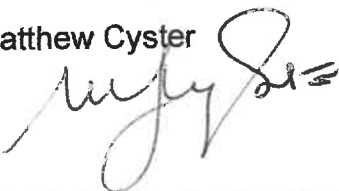
Ons het die skrywe bespreek en vra hiermee dat die aanbring van grootmaatsdienste op die gebied as 'n saak van dringendheid en prioriteit as IDP INSET gelys word asseblief. Ons doen dit om die volgende redes:

1. U sal weet dat die Dwarsrivier vallei gelys is as 'n Erfenis gebied wat meebring dat daar nie op enige of alle grond 'n gebou opgerig mag word nie.
2. In die naasliggende Pniël is daar ook geen grond beskikbaar waar ons kinders self ordentlike huise kan bou of koop nie, met die gevolg dat hierdie gronde 'n enigste opsie geword het.
3. Hierdie grond lê lank reeds braak met plakkers wat hul intrek neem en so die rustige karakter en kultuur van die area verander en wat dan ook lei tot sosiale euwels soos dwelms en ander wat vloei uit werkloosheid en leegleëry.
4. Daar is die afgelope aantal jare min of geen ontwikkeling in Johannesburg gedoen nie, 'n belangrike aspek wat vervat is in "section 26 of the MSA" waarna u ook in u skrywe verwys en wat sekerlik aandag behoort te kry. En indien daar verwarring is ten spyte van die erwe wat in u skrywe genoem word:
5. Die gebied waarvoor ons grootmaatsdienste vra is nie die gedeelte wat bekend staan as die Berggrond van plaas 1331 Johannesburg en wat wel groen area is nie, maar grond waaarop daar volgens die munisipaliteit se struktuurplan reeds paaie beplan is en waarvoor daar reeds onderverdelings toegelaat is.

Ons vertrou dat u die skrywe in 'n ernstige lig sal sien en met die sluitingsdatum van 23 April, die nodige ernstige aandag daaraan sal gee.

Vriendelike groete, met dank.

Matthew Cyster



Goeie dag Mnr Cyster

Hiermee erken ek ontvangs van u epos, ek bring u skrywe onder die aandag van die Munisipal Bestuurder en keer terug aan u.

Vriendelike groete

Kind regards,

Raydine Wenn

Councillor Nateshia Mcombring

Nwabisa Jozana

From: Nateshia Mcombring
Sent: Tuesday, 28 April 2026 13:44
To: idp
Cc: Charlene Wenn
Subject: IDP Written submission - Ward 6
Attachments: IDP Input (APRIL 2026)- 28.04.2026.docx

Importance: High

FYA



Vriendelike groete, Kind regards

Nateshia Mcombring
Councillor/Raadslid
Corporate Services

T: +27 21 808 8150 | C: +27 72 539 5257
Idas Valley Ward Office, Idas Valley
Stellenbosch, 7600
www.stellenbosch.gov.za



Safety and Security

- ❖ Installation of Close Circuit Camera on Old Helshoogte Park in Old Helshoogte Road
- ❖ Installation of an LPR Camera at the Main Road 5 (Traffic lights on the corner of Helshoogte Road and R44)
- ❖ New camera installation on the corner of Rustenburg Road and Sonnebloem Street
- ❖ Use of building at the Community Market as a Satellite Police Station
- ❖ Cleaning and fencing (Clearview of Betafence) of all Electricity Boxes in the ward.
- ❖ More visibility and regular patrols of the Police and Law Enforcement officials in all roads, the Sport Ground, and farms in the area.
- ❖ Regular pruning of tress hanging over electricity wires in the roads of Ward 6, as the need requires,
- ❖ Removal of the trees between the back of No 86 to 94 in Botmanskop Road and Helshoogte Road.
- ❖ Conduct a need and cost analysis for fencing off with clear fencing the area near the big tree next to the Water Reservoir between Dahlia Street and Helshoogte Road.

Infrastructure

- ❖ Construct of pavements or sidewalks for Weber Street, Erasmussmith Street, Bakker Street, Botmanskop Road, Dahlia Street and Speler Street
- ❖ Tar the Public parking area next to Idas Valley Library and the Ward Office.
- ❖ Upgrading and resealing of roads and potholes as required in the ward.
- ❖ Upgrading and replacement of sewer reticulation in Rustenburg Road and other roads if needed.
- ❖ Replacement of current over electrical wires with under ground electrical wires
- ❖ More regular basis cutting of the grass on the parks and on all pavements in Ward 6. As well as on Helshoogte Road and R44. Not only the 6-week cycle as currently implemented for the Main Roads
- ❖ Request traffic lights on the turn-off from Kromme Rhee Road in the direction of Koelenhoff and turn-off from Elsenburg (near Kanonkop). Follow up with Province the status.
- ❖ Warning sign board indicating pupils/people crossing the R44 near the second entrance of Cloetesville near Nietvoorbij in the direction of Klapmuts. Follow up with Province the status.
- ❖ Warning sign board indication pupils/people crossing the R44 near Timerlea Farm (Blue Jay) in the direction of town. Follow up with Province the status
- ❖ Warning sign boards indication pupils/people crossing the R44 on both sides near Remhoogte and Lavinir Follow up with Province the status
- ❖ Pedestrian Traffic light on Helshoogte Road near Spar in the direction of Stellenbosch Primary and High School. Follow up with Province the status
- ❖ Parking Embayment in front of Old Apostolic Church in Luckhoff Street to help ease the parking problem of dropping and picking up pupils of the nearby schools. Please note no evidence of a Parking Embayment.
- ❖ Parking Embayment in front of the New Apostolic Church in Hahn Street. During big services the road is too narrow for other road users to use it.
- ❖ Paint the Bus shelters in the ward which is covered by graffiti.
- ❖ Regular cleaning of the drains of all roads in the ward to prevent overflowing during rainy conditions and challenges during the warmer seasons.
- ❖ Investigate and possible removal of sewages systems in Luckhoff Street (no 19, 23 and St. Josph Pre-School), Kahler Streetn(19) , Juffenburg Road, Bakker Street (no 42) As well as other properties experience simal challenges in the ward.
- ❖ Regular maintenance and repairs of all streetlights in Ward 6.

- ❖ Installation of traffic mirror Infront of Rustenburg House in Rustenburg Road to address the parking challenges of the ballet parents, etc. Please note there was not one installed.

LED Planning

- ❖ Request a Building Plan with the correct Land use approval for waterproof covers for the Community Market to allow residents to use the facility as a hall and through all weather conditions.
- ❖ Reasonable price for a permit to use the Community for Tourism/Running/Cycling/Walking programs.
- ❖ Reasonable price for a permit to use the Community for Skills Development (Arts and Crafts), Reading and other Informal Sport Codes (Chess, Dominoes, etc.)

Recreation and Sport

- ❖ Replacement of the vibrance wall with a solid wall on the side of Bloekomlaan Avenue and at the back of the Sport Grounds
- ❖ Conduct a feasibility study for the planning of a new rugby clubhouse.
- ❖ Conduct regular maintenance of the facilities of the sport field in Idas Valley
- ❖ Tar the entrances of Idas Valley Sportsground
- ❖ Upgrade seating in the stadium with recycling chairs or wooden panels.
- ❖ Upgrade of BMX Track and clear view fencing around it
- ❖ Purchase of BMX Bicycles
- ❖ Request First Aid equipment set and a stretcher for the following sport code soccer, rugby and netball.

Emile van der Merwe

Nwabisa Jozana

From: Emile <emilevdm@adept.co.za>
Sent: Tuesday, 28 April 2026 13:46
To: idp; Geraldine Mettler
Cc: 'Info'
Subject: [EX] Comments on the Draft 4th Review of the 5th Generation IDP (2022-2027) and Draft Budget 2026/2027 - 2027-2028
Attachments: Comments Draft 4th Review of the 5th Generation IDP and Buget Tariff and Rates poliy.pdf; Comments Draft 4th Review of the 5th Generation IDP and Budget Development Charges Policy.pdf; Comments on the 4th review of the 5th Generation IDP 2022-2027.pdf

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Dear Geraldine/IDP office

The official notice inviting comments on the Draft 4TH Review of the 5th Generation IDP 2022-2027 and the Stakeholder Engagement meeting held on 2026-04-21 in the Town Hall have reference.

Attached hereby please find the comments of the Stellenbosch Agricultural Society. The following documents are attached:

- Comments on tariff and rates policy
- Comments on the Infrastructure Services : Development charges policy
- Comments on the 4TH Review of the 5th Generation IDP 2022-2027

We trust that our comments will be considered in a transparent and positive manner.

It will be appreciated if you can please acknowledge receipt of the said documents.

Kind regards

Emile

E van der Merwe | General Manager
STELLENBOSSE LANDBOUGENOOTSKAP



Adres: Doornbosch Sentrum | Posbus 204 | Stellenbosch | 7599
Tel: +27 (0)21 886 4867 | +27 (0)21 886 5050
Sel: +27 (0)84 5566461
Faks: +27 (0)21 883 8965
Epos: stlandbo@mweb.co.za



#Think Water

NO WATER >
NO AGRICULTURE >
NO JOBS >
NO FOOD.

GEAFFILIEER BY
AFFILIATED TO



STELLENBOSSE LANDBOUGENOOTSKAP
STELLENBOSCH AGRICULTURAL SOCIETY



2026-04-28

The Municipal Manager
Stellenbosch Municipality
PO Box 17
STELLENBOSCH
7599
idp@stellenbosch.gov.za

Dear Madam

**COMMENTS: 4th REVIEW OF THE 5TH GENERATION IDP 2022–2027 DRAFT BUDGET:
TARIFF AND RATES POLICY**

The Agricultural and associated tourism industry contributes significantly to the areas gross geographic product (GGP) of the Stellenbosch Municipal (WC0024) area.

However as a result of various environmental and economic conditions in the Western Cape the agricultural sector is becoming under severe pressure and the majority of the producers are experiencing difficulty in sustaining their farming operations. These detrimental economic factors leads to severe pressure to conform to the recommendations indicated in the Integrated Development Plan (IDP) read together with the National Development Plan. It therefore is imperative that the IDP and associated budget policies creates an enabling environment that is conducive to increased agricultural activities, so as to ensure food security as well as sustaining the employment opportunities related to the sector.

According to recent statistics new vineyard establishment has decreased significantly over the last few years with declining profit margins in relation to other production areas. These detrimental economic circumstances currently associated with the production and wine industry can lead to an ever changing rural environment to the detriment of the town, the

historical and cultural landscape as well as sustaining the employment opportunities that benefit from the agricultural sector.

As a result of constant increasing external factors influencing the rural economy there are unfortunately various needs and priorities like farm worker housing, installation and upgrading of essential services, provision of social facilities (schools, crèches etc.), the provision and upgrading of the sport facilities as well as skills and training programmes that cannot be addressed adequately by farming entities alone. In light of the current economic environment the producers and land owners are really experiencing great difficulties to maintain the services on an acceptable level of standard. Research however has shown that “*rebates on property tax*” can be of great value to encourage the farmers in assisting municipalities with the provision and maintenance of these services as far as possible.

The Stellenbosch Agricultural Society in association with The Stellenbosch Farmworker Forum hereby requests and propose that the Stellenbosch Municipality adopts the same financial model as currently being implemented by the Bergriver Local Municipality as part of their budget and rates policy framework. The proposed tax rebate policy will apply to bona-fide agricultural owners belonging to agricultural societies affiliated to Agri Western Cape and subsequently also to the SA Agricultural Union, situated in the Stellenbosch WC0024 municipal area.

PROPOSAL

“Agricultural properties will be granted rebates as determined by council in its annual Budget.

(a) An additional 10% rebate calculated as follow could also be granted:

i.	1 x two bedroom houses on property	1.00%
ii.	2 x two bedroom houses on property	2.00%
iii.	3 x two bedroom houses on property	4.00%
iv.	>3 x two bedroom houses on property	5.00%
v.	If electricity provided to worker's houses	0.25%
vi.	If water is provided to worker's houses	0.25%
vii.	If sewer is removed from worker's houses	0.25%
viii.	If refuse is removed from worker's houses	0.25%
ix.	If school on property or transport is provided to learners	1.00%
x.	If sport facilities on property	1.00%
xi.	If transport to nearest town is provided at	

- | | | |
|------|--|--------|
| | no cost to workers at least once per month | 1.00% |
| xii. | If training is provided to workers | 1.00%” |
- (b) An additional 2.5 % for every 5ha of newly planted vineyards
(An additional proposal for rebate specifically for the SW024 area)

The above additional rebate will only be evaluated and granted to Bona Fide farmers with submission of the following documentation with their application:

- (i) Proof of VAT registration
- (ii) Existing account must not be in arrears with the Municipality.
- (iii) Copy of I.D. Document of all workers residing on the farm

Applications for the rebate must be submitted in accordance with the prescribed process in terms of the Rates Policy. The additional rebate can only be granted on the value of the property as it appears on the valuation roll. Properties of the same owner, but valued separately cannot be added together for the calculation purposes.

The Stellenbosch Agricultural Society as well as the Stellenbosch Farmworker Forum sincerely believes that the implementation of the above holds a significant advantage to stimulate public private working relations to the benefit of the area and its community in a sustainable manner. The proposal is consistent with the vision and it will give practical execution to the five (5) strategic objectives as adopted in terms of the existing and proposed Municipal Integrated Development Plan.

We trust that the Stellenbosch Municipality favourably will consider these requests and recommendations in support of the agricultural sector.

Your feedback in this regard is kindly awaited.

Yours faithfully,



Emile van der Merwe

GENERAL MANAGER: STELLENBOSCH AGRICULTURAL SOCIETY

STELLENBOSSE LANDBOUGENOOTSKAP
STELLENBOSCH AGRICULTURAL SOCIETY



2026-04-28

The Municipal Manager
Stellenbosch Municipality
PO Box 17
STELLENBOSCH
7599
Email: idp@stellenbosch.gov.za

Dear Madam

**COMMENTS: 4TH REVIEW OF 5TH GENERATION IDP 2022- 2027: INFRASTRUCTURE
SERVICES DEVELOPMENT CHARGES POLICY (DC POLICY); 2026/2027**

The Stellenbosch Agricultural Society, hereby comments on the *2025/2026 Revised Infrastructure Services Development Charges Policy*.

DEVELOPMENT CHARGES (APPENDIX 10 OF IDP)

The Stellenbosch Municipality adopted the new Stellenbosch Zoning Scheme By-law that came into effect on 1 November 2019 as amended during November 2023. The properties that are **located outside the urban areas are predominantly zoned Agricultural/Rural Zone** in terms whereof certain additional land use and consent uses are permitted with the approval of Council. These rights were specifically incorporated in order to assist the farmers with small scale diversification in support of local and rural economic development.

Paragraph 6.2 of the Policy makes provision for certain types of land uses where development **charges do not apply** since the impact of the land use will have an insignificant impact on engineering services infrastructure and it may have a social and/or economic benefit to the Municipality and/or the community:

Paragraph 6.2: Development charges do not apply

It also does not apply to the following types of land use applications, as the impact of those land uses have an insignificant impact on engineering services infrastructure and those uses have a social and/or economic benefit to the Municipality and/or the community. An example as provided for in terms of the policy is provided below:

6.2.3. *House shops up to the lesser of 30% of the floor area of the buildings on the site or 50m² per erf*

The Society hereby proposes and recommends that provision must also be **made for a home occupation practise** that is conducted from the dwelling house on a farm as per the requirements of the zoning scheme by-law (2023) listed below:

- (16) For a home occupation practise in this zone, the following further parameters shall apply together with the provisions in subsections (1) to (13):
- (a) the activity should be of such a limited nature that the operator shall employ no more than two persons.
 - (b) the hours of operation shall be limited to between 07:30 to 18:00 Mondays to Saturdays.
 - (c) the maximum floor area for a home occupation practice (including storage) shall be no more than 30% of the floor area of the buildings on the land unit up to a maximum of 50m².

Reason for exemption:

- The primary uses of the land unit shall remain the residence of the proprietor
- The maximum area will not exceed 50m²
- The proposed area (for examples an administrative office for the on-line marketing and sale of wine) will have no impact on engineering services
- The area is not open for the public and no goods can be purchases on site
- No additional traffic will be generated

The Society therefore proposes that a home occupation practise on a farm (existing dwelling) also be exempted from paying development charges and that it be included under Section 6.2

PARAGRAPH 13 SPECIAL ARRANGEMENTS

The Stellenbosch Agricultural Society fully supports the provision on farms whereby development charges will not be levied in respect of buildings that are reasonably connected with the permissible main farming activities on the farm (e.g. wine cellars, bottling facilities, packaging and storage). Development charges however will be levied of any other development on farms that requires land use applications. A scientifically calculated reduction **factor of 75% is proposed for farms that are not located within the approved edges as demarcated in the Spatial Development Framework.**

Notwithstanding the above provision the Society is of the opinion that tourism related facilities on farms also be exempted from paying development charges. The current formula, even with the current 50% reduction and **our proposed 75%** reduction will restrict and prevent rural investment and associated job opportunities. The rate per square meter (based on Gross Leasable Area) differs substantially in an urban and rural context. The extreme inset costs together with a development charge is considered counterproductive and is seen as additional burden placed on farmers to sustain their farming practises.

It is sincerely trusted that the Municipality favourably will consider the comments and revision of Development Charges Policy.

Yours faithfully,



Emile van der Merwe

GENERAL MANAGER: STELLENBOSCH AGRICULTURAL SOCIETY



STELLENBOSSE LANDBOUGENOOTSKAP
STELLENBOSCH AGRICULTURAL SOCIETY



2026-04-28

The Municipal Manager
Stellenbosch Municipality
PO Box 17
STELLENBOSCH
7599

Dear Madam

***COMMENTS: 4th REVIEW OF THE 5TH GENERATION INTEGRATED DEVELOPMENT
PLAN (IDP 2022 – 2027)***

The Stellenbosch Agricultural Society representing organised agricultural in the Stellenbosch area hereby formally provides their comments on the 4TH Review of the 5th Generation IDP 2022/2027 (April 2026).

The Society over the last number of years has submitted comments on the IDP and associated processes. The Society however remains concerned about the lack of integration and alignment between the IDP and SDF with special reference to land reform, rural development programmes, farm worker housing and incentives for commercial farmers to sustain their farming activities.

CHAPTER 4: SPATIAL DEVELOPMENT FRAMEWORK

Local Spatial Development Frameworks

The formulation, preparation and approval of local spatial development frameworks for the rural nodes have been outstanding for a long period of time. It is noted that the Koelenhof Local Spatial Development Framework has been prepared and advertised for public

comment and that the Dwarsriver Valley Local Spatial Development Framework is in process.

The Society welcomes the above planning initiatives and hereby request that priority be given for the Vloottenburg, Spier and Lyndoch Local Spatial Development Frameworks that is located alongside Baden Powell Drive and Polkadraai Roads, respectively.

INTEGRATED HUMAN SETTLEMENTS: HOUSING PROJECTS – FARMWORKER HOUSING

The objective of the Housing Pipeline is to provide more emphasis on the following housing types or programmes:

- Social housing (the National Minister of Human Settlements approved Stellenbosch as a restructuring town and restructuring zones in November)
- Provision of serviced sites;
- Access to affordable housing (GAP housing);
- Mixed-use housing (formalised homeownership - especially employer housing).

It is our understanding that employer housing includes farm worker housing and that is should be catered for in mix-use developments. The Stellenbosch Agricultural Society through its affiliated membership structure can leverage private partnership and initiatives to ensure appropriate infrastructure arrangements, public facilities and areas earmarked to accommodate farm worker housing.

Apart from the identified mix use developments it is proposed that Spatial Development Framework be amended to include the areas of De Novo and Vaalddraai as potential areas for farmworker housing.

SPECIFIC PROJECTS

KAYAMANDI NORTHERN EXTENSION

The Stellenbosch Agricultural Society supports the northern extension of Kayamandi. The area indicated in green on the proposed rezoning and subdivision plan however must be retained and protected for agricultural purposes. The said area is located on the eastern boundary of commercial farms and our concern is that further residential development on this portion could infringe on property rights and operational management and agricultural activities of the farms.

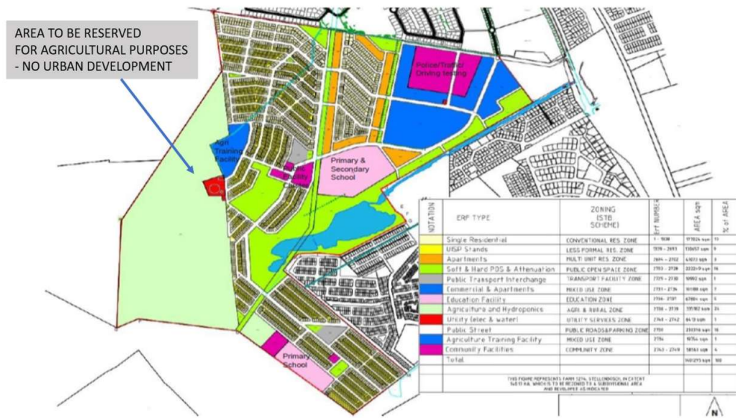


Figure 25 - Northern Extension Integrated Mixed-Income Human Settlement Development Subdivision Layout

SOCIAL HOUSING PROPOSED ON FARM 81/2 AND FARM 81/9

The proposed development of approximately 250 social housing units on the properties will not complement the social functionality of the neighbourhood since it cannot be integrated with other minimum ancillary and complementary uses. The properties are wedged between the railway line to the east and the R304 to the west which does not allow for holistic and integrated neighbourhoods. Urban development in the form of social housing units on the said properties furthermore will compromise the objectives of the Scenic Overlay Zone as set out in the approved Stellenbosch Zoning Scheme By-Law (2023).

2.1. Farms 81/2 and 81/9 Stellenbosch - Ward 16



LOCAL ECONOMIC DEVELOPMENT STRATEGY

Local economic development is the means of systematic identification, development and utilisation of economic opportunity, to benefit local businesses and create opportunities for local communities to improve the lives of residents. The Stellenbosch Agricultural Society in dealing with the rural community and organised agriculture hereby proposed the following interventions:

- Red tape reduction in planning department
- Building plan approvals
- Streamlined process that conforms to By-Laws stipulations
- Tax rebates in relation to heritage protection of farms, new vineyard plantations, provision of institutional/community facilities on farms (creches, pre-schools, public transport, housing, sport fields etc)
- Alien clearing and river management practises
- Partnering/engaging with the Society and the Farm worker Forum in relation to land availability and allocation to emerging farmers
- Liquor and trade licences
- Issuing of zoning certificates
- Streamline/prioritise applications aimed and agri-processing and related tourist facilities

CONCLUSION

It is trusted that the Municipality will consider and include the comments of the Stellenbosch Agricultural Society as part of the 4TH Review of the 5th Generation IDP 2022/2027.

Yours faithfully



EMILE VAN DER MERWE

GENERAL MANAGER: STELLENBOSCH AGRICULTURAL SOCIETY

Claraden Jefthas

Nwabisa Jozana

From: Lords Acre <lordsacre22@gmail.com>
Sent: Tuesday, 28 April 2026 14:05
To: idp
Cc: Michelle Aalbers
Subject: [EX] Comments: Draft Budget 2026/27 – 2028/29
Attachments: Comments- Draft Budget 2026-27 – 2028-29.pdf

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Good day,

Please see attached letter regarding the Comments: Draft Budget 2026/27 - 2028/29

Kind regards

Claraden Jefthas
Admin Support
Lord's Acre Christian Community centre



THE LORD'S ACRE CHRISTIAN COMMUNITY CENTRE

Registration No.287- 891-NPO

**C/o Upper Lea Smith Street
Mooiwater Franschhoek, 7690**

Email: lordsacre22@gmail.com

Office number: 082 804 3974

28 April 2026

The Municipal Manager
PO Box 17
Stellenbosch 7599

Comments: Draft Budget 2026/27 – 2028/29

Appeal for Reconsideration of Funding – 2026/27 Grant-in-aid Applications

Dear Municipal Manager,

I trust this letter finds you well.

I write to formally appeal the decision not to recommend funding for Lord's Acre Christian Community centre in the current municipal budget, and to request that this matter be reopened for reconsideration.

The community centre is a critical asset within ward 1, serving not only as a hub for social, educational, and developmental programmes, but also as a key partner in supporting the municipality during times of crisis. During incidents such as fires and flooding, the centre has consistently assisted with disaster relief efforts by providing a safe space for displaced residents, coordinating the distribution of food and essential supplies, and helping to organise community-led support for affected families.

In many instances, the centre acts as a first point of response—bridging the gap between emergency services and the community. This support reduces pressure on municipal resources and ensures that vulnerable residents receive immediate care and assistance in times of need.

Without adequate funding, the centre's ability to continue offering both its daily programmes and its vital disaster relief support will be severely compromised. This could have far-reaching consequences, particularly as our community continues to face increasing risks related to fires and flooding.

We acknowledge the financial limitations faced by the municipality and the complexity of budget allocation decisions. However, we strongly believe that continued investment in the community centre is both a proactive and cost-effective approach to strengthening local resilience and disaster response capacity.

We therefore respectfully request a reconsideration of the decision not to fund the community centre. We remain committed to working alongside the municipality to support our community, especially in times of crisis, and trust that this appeal will receive your careful consideration.

Thank you for your time and dedication to serving our community.

Yours sincerely,

Pastor Archie Jefthas
Lord's Acre Christian Community Centre
Contact number: 072 463 6824

Susanne Fietz

Nwabisa Jozana

From: Fietz, S, Prof [sfietz@sun.ac.za] <sfietz@sun.ac.za>
Sent: Tuesday, 28 April 2026 14:25
To: idp; Michelle Aalbers
Cc: Joseph Joon; Portia Jansen
Subject: [EX] RE: Grant in Aid Draft Budget Docs - Paddlesport South Africa funding decision appeal
Attachments: PSA Constitution 2025.pdf; 2025 PSA Signed AFS.pdf; Appeal Letter.pdf

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Dear Portia, Michelle and team,

Please find attached our official appeal letter. We kindly ask for a re-consideration of the funding decision taking into account our clarifications.

I attach

- Formal appeal letter
- The digital version of the AFS letter that is signed by the chair
- The Constitution for your perusal. I have included screenshots of the relevant sections in our appeal letter.

Thank you very much for your time and efforts,

Susanne Fietz on behalf of the Stellenbosch Canoe Club Junior Development Team and Paddlesport South Africa.

Kind regards | Ngemibuliso emihle | Vriendelike groete

Susanne Fietz

Prof, | HoD, Dept. Earth Sciences
Stellenbosch University
South Africa
+27 21 808 3117 |
www.sun.ac.za | [Find us on social media](#)

From: Portia Jansen <Portia.Jansen@stellenbosch.gov.za>
Sent: 28 April 2026 11:19
To: Fietz, S, Prof [sfietz@sun.ac.za] <sfietz@sun.ac.za>
Cc: Joseph Joon <Joseph.Joon@stellenbosch.gov.za>
Subject: RE: Grant in Aid Draft Budget Docs

CAUTION: This email originated from outside the Stellenbosch University network. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Good day,

You may submit an appeal letter with the necessary documents highlighting the correct information.

Please address it to idp@stellenbosch.gov.za and michelle.aalbers@stellenbosch.gov.za

Regards

Portia



STELLENBOSCH
STELLENBOSCH • PNIEL • FRANSC
MUNISIPALITEIT • UMASIPALA • MU



About Stellenbosch Municipality

Our mission is to deliver cost-effective services that will provide the most enabling environment for civil and corporate citizens.

Our head office is at Town House Complex, Plein Street, Stellenbosch, 7600, South Africa. For more information about Stellenbosch Municipality, please call +2721-808-8111, or visit www.stellenbosch.gov.za

Disclaimer:

The information contained in this communication from portia.jansen@stellenbosch.gov.za sent at 2026-04-28 11:19:46 is confidential and may be legally privileged. It is intended solely for use by sfietz@sun.ac.za and others authorized to receive it. If you are not sfietz@sun.ac.za you are hereby notified that any disclosure, copying, distribution or taking action in reliance of the contents of this information is strictly prohibited and may be unlawful. Powered by [IOCO](#)

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PADDLESPORT
SOUTH AFRICA

CONSTITUTION

TABLE OF CONTENT

ABBREVIATIONS AND TERMS

In this Constitution, except where contrary to the context, the following terms have the meanings indicated:

Board	Board of elected Members as constituted in terms of Chapter 4
Chair	The chair of the Board as described in Article 25, who shall also be the President
Club	A club affiliated to a Union
Constitution	The Constitution of Paddlesport South Africa
Delegate	A delegate to a General Meeting
Member	A member of PSA as appointed in accordance with Article 25
DSAC	Department of Sport, Arts and Culture
Federation	Paddlesport South Africa (PSA)
General Meeting	A meeting as described in Chapter 3
Board Member	A Board Member appointed in accordance with Article 27
Advisory Board Members	A Member elected in accordance with Article 26
ICF	The International Canoe Federation
Member Union	A duly affiliated Union of Paddlesport South Africa
Officer	A duly appointed or elected officer bearer on the PSA Board, technical committee or Union representative
President	The president of PSA as elected in accordance with Article 26
Regulations or By-Laws	The constitutional regulations relative to the administration of paddlesport
Rules	The rules of the ICF and any South African rules duly approved
SASCOC	South African Sport Confederation and Olympic Committee
Special General Meeting	A meeting duly convened in accordance with Article 18
Special Resolution	Means a resolution passed: <ul style="list-style-type: none"> (a) at a General Meeting of PSA of which 21 days' notice, accompanied by notice of intention to propose the resolution as a special resolution, has been given to the Members in accordance with this Constitution; and (b) by at least three quarters of votes of those Unions who, being entitled to vote, vote in person at the meeting.
South Africa	The Republic of South Africa (SA)
Standing Committees	The Standing Committees as constituted in terms of Article 33
Union	Any provincial Union affiliated with the Federation.

Vice President

The vice president of PSA as elected in accordance with Article 26.

WADA

(World Anti Doping Agency)

All references made to persons or positions in this Constitution, or the Rules and Regulations are not gender specific. Terms such as chairman shall refer equally to male and female persons.

CONSTITUTION

CHAPTER 1

GENERAL PROVISIONS

1. NAME AND PRINCIPLE

- (a) The name of the Federation shall be Paddlesport South Africa (PSA).
- (b) PSA is a non-governmental, non-profit, public benefit organisation for multi-discipline canoe-kayak activity of unlimited duration.
- (c) Paddlesport activity is defined as any water sport in which a paddler is facing the direction of travel using a single or double bladed paddle for propulsion.
- (d) PSA is recognised by the International Canoe Federation (ICF), South African Sport Confederation and Olympic Committee (SASCOC), and the department of Sport Art and Culture (DSAC), as the sole controlling body for paddlesport in South Africa.
- (e) PSA is to observe the general and fundamental principles of the International Canoe Federation and Olympic Charter.
- (f) PSA is accountable to its stakeholders through normal democratic processes, i.e. via its member Unions and their affiliated Clubs.

2. OBJECTIVES

The objectives of Paddlesport South Africa shall be:

- (a) To make every possible effort to develop paddlesport activity on a national and international level, with the priority given to maintaining paddlesport as an Olympic discipline.
- (b) To settle disputes that may arise within the sport, and to be the highest authority for the sport in South Africa.
- (c) To ensure that SA Championships and international competitions are governed by Competition Rules adapted to the development of paddlesport.
- (d) To encourage and safeguard the organisation of SA Championships and international competitions open to all Unions and Federations.
- (e) To co-operate with SASCOC and organising committees of National games.

(f) To encourage the development of the sport in communities where there has been no history of participation.

(g) To encourage the development of touring and recreational paddlesport.

(h) To obviate the inherent danger involved in paddlesport as far as practically possible, in particular with respect to children.

(i) The Federation is committed to addressing imbalances resulting from historical inequities, and to ensure that active steps are taken to address these inequalities and will commit to establishing and supporting projects in disadvantaged communities aimed at making the sport accessible and sustainable in these areas.

(j) The Federation is committed to ensuring that participation in the sport is open to all persons. In particular, the Federation will strive to make all disciplines of the sport accessible to physically and/or mentally challenged persons, and to ensure that its rules and events make provision for the fair participation of challenged athletes of all abilities.

(k) The Federation is wholly committed to protecting the confidentiality of its affiliated members, including privacy on the issue of HIV/AIDS.

(l) The Federation is committed to ensuring that the sport is practiced in a non-discriminatory, prejudice-free environment, and that all instances of discrimination or prejudice against any athlete, whether on grounds of race, gender, sex, pregnancy, marital status, ethnic or social origin, colour, sexual orientation, age, disability, religion, conscience, belief, culture, language, birth or any other reason, are acted against swiftly and strongly.

(m) The Federation will strive to afford all girls and women equal opportunities, equal access and equal support in paddlesports at all levels and in all capacities as decision makers, administrators, coaches, technical officials as well as participants so that women and girls may develop and achieve their full potential and enjoy the benefits that paddlesports has to offer. In furtherance of this objective, the Federation will not tolerate any form of harassment against girls or women.

(n) The Federation will support any campaign to provide literature and information to its members on issues relating to HIV/AIDS.

(o) Whereas paddlesport is a non-contact sport, and therefore the risk of transmission of the HI Virus is extremely low, the Federation will ensure that its procedures and policies adequately deal with the threat of transmission during normal paddlesport activities.

(p) The Federation is committed to ensuring that all canoe and kayak activity is conducted in such a way that the environment is not adversely affected.

(q) These objects of PSA shall be carried out in a non-profit manner, and with altruistic or philanthropic intent and the activities of PSA shall be for the benefit of or widely accessible to the general public at large. The powers of

PSA may only be executed in pursuit of the objects of PSA.

3. HEAD QUARTERS

The headquarters of PSA shall be situated at the address of the Secretary General, or any other address stipulated by the Board.

4. PSA EMBLEM

The emblem of PSA is on a black background and is represented by one single kayaker (gold) contained within a circle (black) divided into four. The bottom left of the circle represents the water (blue waves). The lower half of the circle is surrounded by laurel wreath (green). The name – Paddlesport South Africa (gold) --- is written above the single kayaker, i.e. in the upper half of the circle.

5. NATIONAL AND PADDLESport SOUTH AFRICA COLOURS

(a) The National Colours of South Africa are green and gold. The badge will be as decided by SASCOC.

(b) Federation teams and PSA sanctioned teams/individuals compete in PSA colours, subject to the requirements set out in Regulation 16 of the SASCOC National Sports Colours Regulations.

(c) The Federation's competition colours are green and gold with the Federation badge, or any design of competition clothing that has been approved by the board.

(d) The Federation's blazer is black with the Federation badge.

6. AWARDS

6.1 SERVICE AWARDS

(a) Paddlesport South Africa may honour its officers for distinguished services with the award of Honorary Life Member.

(b) The award will be of an honorary nature only, and does not entitle the holder thereof, by virtue of the award, to any right to vote or participate in the affairs of PSA.

6.2 HONORARY LIFE MEMBERSHIP

- (a) Honorary Life Membership can be awarded in recognition of services rendered in the field of paddlesport.
- (b) The award will be presented at an occasion to be decided by the PSA Board.
- (c) A candidate must have served paddlesport for at least 10 years.
- (d) Nominations may be made by a Union or the Board and must be accompanied by an account of services rendered to the sport to be

submitted to PSA Secretary General for consideration at a PSA General Meeting.

- (e) A nominee must receive a minimum of 75% of the vote to be eligible for the award.
- (f) The colours of this Award shall be the official badge of the Federation with the following wording added below the blazer badge: Honorary Life Membership.
- (g) Honorary life members are exempt from paying PSA levies.

6.3 COMPETITOR AWARDS

- (a) Competitors may be awarded National Colours if they have been selected as a Member, a Coach, or a Manager, of a team to a junior, Under 23 or senior World Championships, or the Olympic Games, and having participated in the event in question.
- (b) All senior and junior National colour awards are subject to approval by SASCOC and to the conditions and processes set out in Regulations 13 and 14 of the SASCOC National Sports Colours Regulations as amended from time to time.
- (c) Competitors may be awarded Federation colours if they have been selected as a member, a coach, or a manager of a team for a World Cup, or any other international event, either in South Africa or overseas, subject to approval by the PSA board, and having participated in the event in question.
- (d) Officials selected to accompany teams representing South Africa may wear the official colours of the Federation, provided that their official capacity is stated on the badge (coach/manager).
- (e) If an athlete is selected as a reserve for a national or Federation team, that athlete shall be entitled to the relevant competitor award only if the athlete is called up to the team and participates in the event in question.

6.4 PRESIDENTS AWARD

The President's award is a special award that is given to an individual, club, organizing committee or team in recognition of an outstanding contribution to the sport. The award is nominated by the president and ratified by a majority vote of the board. The award will take the form of a certificate with the appropriate wording.

7. LANGUAGES

- (a) The official language of PSA is English.
- (b) All meetings shall be conducted in English unless there is a majority vote to the contrary.
- (c) All correspondence will be in English.

CHAPTER 2

MEMBERSHIP

8. ELIGIBILITY

(a) PSA consists of those Unions which have been approved by the General Meeting.

(b) Between Annual General Meetings the Board has the right to accept Unions into provisional membership, and recognise affiliated Provincial Clubs, subject to ratification by a General Meeting.

(c) Members of a provisional Union or Club are entitled to compete in all competitions.

9. ADMISSION TO MEMBERSHIP

A Union wishing to become a Member of PSA shall:

Make formal application, signed by their Chairman and Secretary, to the Board.

Submit with its application:

- (i) A copy of its Constitution
- (ii) The list of their officers
- (iii) Information regarding the number of its Clubs and members
Competition colours of the Union
- (iv) A formal undertaking to observe the Constitution, Competition Rules and Regulations of PSA
- (v) The payment of the membership fee, the amount of which has been fixed by the Board.

PSA must be notified of particulars (name, chairman, address, number of members) of newly formed clubs of a Union.

Applications for the formation of a Union shall be considered by the next General Meeting and shall be accepted in case of two-thirds (2/3) majority of the votes.

10. EXPULSION AND DEFUNCT UNIONS

(a) If a Union does not continue to fulfil the membership duties or requirements of PSA and does not rectify the situation by a date fixed by the Board, or if there are other justified reasons, the Board may initiate disciplinary proceedings against that Union, including suspending such Union pending further investigation by the Board.

(b) If an affiliated Union should become defunct or should cease its activities for a period of two years, the Federation, after all legal claims have been settled, shall decide whether it will take over all the property, books and records of such a Union.

(c) Any Union expelled from PSA shall have the right to appeal against its expulsion through the Arbitration Foundation of South Africa, or any other body approved by the SA Sports Commission.

11. MEMBERSHIP FEE

(a) An annual membership fee will be paid to PSA by each individual member. The amount for each category of membership will be decided at the Annual General Meeting at the beginning of each year. Annual fees will be paid to the Federation by the members using the online PSA registration system. Membership of the Federation will last for one calendar year from the date on which the affiliation fee is paid.

12. ADMINISTRATION

The Administration of PSA shall consist of:

General Meetings
Board Meetings

CHAPTER 3

GENERAL MEETINGS

13. GENERAL MEETINGS

(a) An Annual General Meeting of the Federation shall be held in accordance with the provisions of this Constitution and on a date and at a venue to be determined by the Board.

(b) All General Meetings other than the Annual General Meeting shall be Special General Meetings and shall be held in accordance with this Constitution.

14. DELEGATES

(a) Each Union shall be entitled to send their Chairman or appointed representative, either of whom must be appropriately empowered by the Union to consider, make decisions and vote at General Meetings.

(b) Each Union shall, at least 48 hours prior to any General Meeting, advise the Secretary General of its appointed Delegate.

15. NOTICE OF GENERAL MEETING

Notice of General Meetings

- (a) Notice of General Meetings shall be given to the board members at the email address provided to PSA by the board member. No other person shall be entitled as of right to receive notices of General Meetings.
- (b) Notice of General Meeting shall be given at least forty five (45) days prior to the General Meeting and shall specify the place and day and hour of the General Meeting.
- (c) The draft agenda for the General Meeting stating the business to be transacted at the General Meeting shall be given at least thirty (30) days prior to the General Meeting, together with any notice of motion received from Unions. A final agenda shall be given at least 7 (seven) days prior to the meeting.

Entitlement to Attend General Meeting

Notwithstanding any other Rule, no Union or Member shall be represented at, or take part in a General Meeting, if they are not in good financial standing with PSA.

16. BUSINESS

Business of General Meetings

- (a) The business to be transacted at the Annual General Meeting includes any amendments to the Constitution, the consideration of accounts, reports of the Board (including in relation to the activities of PSA during the last preceding Financial Year) and auditors and the election of Board Members and Life/Honorary Members.
- (b) All business that is transacted at a General Meeting, and all that is transacted at the Annual General Meeting, with the exception of those matters set out in **Article 16(a)** shall be special business. "Special business" is business of which a notice of motion has been submitted in accordance with **Article 17**.

Business Transacted

No business other than that stated on the notice of motion shall be transacted at that meeting without the approval of the Chair.

17. NOTICES OF MOTION

All notices of motion for inclusion as special business at a General Meeting must be submitted in writing (on the required form) to the Secretary General not less than seven (7) days (excluding receiving date and meeting date) prior to the General Meeting.

18. SPECIAL GENERAL MEETINGS

(a) When Special General Meetings may be held

The Board may, whenever it thinks fit, convene a Special General Meeting of PSA and, where, but for this Rule, more than 15 months would elapse between Annual General Meetings, shall convene a Special General Meeting before the expiration of that period.

(b) Requisition of Special General Meetings

- (a) The Board shall on the requisition in writing of the majority of the Unions convene a Special General Meeting.
- (b) The requisition for a Special General Meeting shall state the object(s) of the meeting shall be signed by the Unions making the requisition and be sent to PSA. The requisition may consist of several documents in a like form, each signed by 1 or more of the Unions making their requisition.
- (c) If the Board does not hold a Special General Meeting within 3 months after the date on which the requisition is sent to PSA, the Unions making the requisition, or any of them, may convene a Special General Meeting to be held not later than 4 months after that date.

- (d) A Special General Meeting convened by Unions under this Constitution shall be convened in the same manner, or as nearly as possible as that, in which meetings are convened by the Board.

19. PROCEEDINGS AT GENERAL MEETINGS

(a) Quorum

No business shall be transacted at any General Meeting unless a quorum is present at the time when the meeting proceeds to business. A quorum for General Meetings of PSA shall be the majority of the Unions.

(b) President of Federation to Preside

The President of the Federation shall, subject to this Constitution, preside as Chair at every General Meeting of PSA. If the President is not present, or is unwilling or unable to preside, the board members shall choose one of their numbers present who shall, subject to this Constitution, preside as chair for that meeting only.

(c) Adjournment of Meeting

- (a) If within half an hour from the time appointed for the General Meeting a quorum is not present the meeting shall be adjourned to such other day and at such other time and place as the Chair may determine. If at the adjourned meeting a quorum is not present within half an hour from the time appointed for the meeting the meeting will lapse.
- (b) The Chair may, with the consent of any General Meeting at which a quorum is present, and shall, if so directed by the meeting, adjourn the meeting from time to time and from place to place but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place.
- (c) When a General Meeting is adjourned for 30 days or more, notice of the adjourned meeting shall be given as in the case of an original meeting.
- (d) Except as provided in **Article 19(c)** it shall not be necessary to give any notice of an adjournment or the business to be transacted at any adjourned meeting.

(d) Voting Procedure

At any General Meeting a resolution put to the vote of the meeting shall be decided on a show of hands, unless a poll is (before or on the declaration of the result of the show of hands) demanded:

- (a) by the Chair; or
- (b) by the majority of the Delegates, in accordance with the union voting rights.

(e) Recording of Determinations

Unless a poll is demanded under **Article 19(d)**, a declaration by the Chair that a resolution has on a show of hands been carried or carried unanimously or by a particular majority or lost and an entry to that effect in the minutes of the proceedings of PSA shall be conclusive evidence of the fact without proof of the number of the votes recorded in favour of or against the resolution.

(f) Where Poll Demanded

If a poll is duly demanded under **Article 19(d)** it shall be taken in such manner as the Chair directs, and the result of the poll shall be the resolution of the meeting at which the poll was demanded.

(g) Resolutions at General Meetings

Except where a Special Resolution is required, all questions at General Meetings shall be determined by the majority of votes (as set out in **Article 20 & 21**), except as otherwise provided in this Constitution, in the case of an equality of votes on a question at a General Meeting, the Chair is entitled to a casting vote.

(h) Minutes

The Secretary General will arrange for minutes of the resolutions and proceedings of each General Meeting to be recorded and stored, together with a record of the names of persons present at all meetings.

20. VOTING AT GENERAL MEETINGS

Each Union in attendance shall, subject to this Constitution, be entitled to 1 vote plus 1 additional vote for each complete 500 registered members as determined by the paid-up members reflected on the PSA database seven days prior to the meeting.

21. LIMITATION OF VOTING POWER AT GENERAL MEETINGS

No one Union can secure a motion at a General Meeting without the support of at least one other Union.

22. PROXY AND POSTAL VOTING

(a) Proxy Voting Not Permitted

Proxy voting shall NOT be permitted at General Meetings.

(b) Postal Ballot

Should an issue arise between General Meetings that requires a decision or ratification by Unions, the Board may call a postal or email vote in such manner as it considers necessary.

CHAPTER 4

THE BOARD

23. ELECTION OF INITIAL BOARD MEMBERS

Upon approval of this Constitution, the General Meeting of PSA shall determine which 3 of the properly nominated persons will hold the Board Member positions on the Board as set out in **Article 25(a)** and **(b)** until the next Annual General Meeting following the approval of this Constitution. All Unions shall be entitled to nominate persons for election onto the Board, and all such nominations shall be received by the Secretary General at least thirty (30) days prior to the General Meeting at which the Board shall be elected. At the next Annual General Meeting following the approval of this Constitution, 2 of the Board Members shall be elected until the conclusion of the next Annual General Meeting following and the President and 1 of the Board Members shall be elected until the conclusion of the second Annual General Meeting following, to allow for alternative elections of Board Members.

24. POWERS OF THE BOARD

Subject to this Constitution and the direction as laid down by the Annual General Meeting, the business of PSA shall be managed, and the powers of PSA shall be exercised, by the Board. In particular, the Board as the controlling authority of PSA shall be responsible for acting on all national issues in accordance with the objects of PSA and shall operate for the collective and mutual benefit of PSA and the sports of paddlesport throughout South Africa and shall:

- (a) Govern the sport of paddlesport in South Africa in accordance with the objects of PSA.
- (b) Determine major strategic directions of PSA.
- (c) Review PSA's performance in achieving its pre-determined aims, objectives and policies.
- (d) Manage international responsibilities.
- (e) Appoint ad hoc tribunals, from time to time, to exercise final jurisdiction over any dispute of a disciplinary or sporting nature, adjudicated over by any of its affiliated Unions.

25. COMPOSITION OF THE BOARD

Board Composition

The Board shall comprise the following members:

- (a) A President elected by the Unions in accordance with **Article 26**;
- (b) Three (3) board members elected by the Unions in accordance with

Article 26

- (c) The five (5) Chairmen of the member Unions, or a person elected at a general meeting of such Union;
- (d) Three (3) advisory board members which may be appointed in accordance with **Article 27**.
- (e) A vice president will be elected from the 8 board members, representing the 5 union chairmen and the 3 elected board members.

At least three board members shall not be 'connected persons' in relation to each other (as defined in the Income Tax Act, 58 of 1962 as amended) [Income Tax Act] and no single person shall directly or indirectly control the decision-making powers of PSA.

Chair of Board

The position of Chair shall be held by the President.

26. ELECTION OF BOARD MEMBERS**(a) Qualifications for Board Members**

- (a) Nominees for board member must meet the qualifications as prescribed from time to time by the Board and set out in the By-laws.
- (b) Nominees for board member must declare any position or interest they hold in a Union or discipline, including as an office bearer, director, or a paid appointee.

(b) Elections of Board Members

- (a) The Secretary General shall call for nominations forty five (45) days before the date of the Annual General Meeting, except for the election of the Board, as described under **Article 23**. All Unions shall be notified of the call for nominations.
- (b) Nominations for board members must be:
 - (i) In writing
 - (ii) On the prescribed form provided for that purpose – Annexure B
 - (iii) Signed by the Delegate of a Union
- (c) Certified by the nominee (who must be a member of an affiliated Club) expressing his or her willingness to accept the position for which he or she is nominated.
- (d) Nominations must be received by the Secretary General at least thirty (30) days prior to the Annual General Meeting, except for the election of the Board as described in **Article 23**.
- (e) If the number of nominations received for the Board is equal to the number of vacancies to be filled or if there are insufficient nominations received to fill all vacancies on the Board, then those nominated shall only be selected if they are elected by the Members by secret ballot in such usual and proper manner as the Chair directs. If the nominees are not elected or if there are vacancies to be filled, further nominations shall be called for at the Annual General Meeting from the floor.
- (f) If the number of nominations exceeds the number of vacancies to be

filled, a secret ballot shall be taken in such usual and proper manner as the Chair directs.

- (g) The voting shall be conducted by exhaustive ballot, with the nominee with the smallest number of votes being eliminated at each round of voting. The meeting shall first elect the President, followed by the other board member positions. A candidate must attract an absolute majority of the eligible vote (50% plus one vote, rounded down to the nearest integer) to secure election, in which event the candidate will be declared elected whether or not two or more candidates remain. In the event of a tie in the voting, then, say in the instance of the election of the President, the President shall exercise a casting vote. In any event of a tie in voting in the election of the President, then, after announcement of the result, the election shall be resubmitted to vote of the meeting. If that vote also results in a tie then the President shall be determined by lot and the losing nominee shall automatically be appointed as one of the remaining Board Members.
- (h) The Board shall include at least one female.
- (i) The Board shall include at least one historically disadvantaged member.
- (j) The Board shall include at least one paddler representative.

(c) Terms of Appointment

- (a) Board Members shall be elected in accordance with this Constitution for a term of 2 years, which shall commence from the conclusion of the Annual General Meeting at which the election occurred until the conclusion of the second Annual General Meeting following.
- (b) The President and 1 Board Member (athlete's representative) shall be elected in each year of even number and 2 Board Members (female representative and PDI representative) shall be elected in each year of odd number.
- (c) Should any adjustment to the term of Board Members elected under this Constitution be necessary to ensure rotational terms, in accordance with this Constitution, this shall be determined by the Board. Elections to subsequent Boards shall then proceed in accordance with the procedures in this Constitution with approximately half the Board retiring each year.

27. APPOINTMENT OF ADVISORY BOARD MEMBERS

(a) Appointment of Advisory Board Members

The Board may appoint a maximum of 3 advisory Board Members.

(b) Qualifications for Advisory Board Members

The Advisory Board Members may have specific skills in commerce, finance, marketing, law or business generally or such other skills which complement the Board composition, but need not have

experience in or exposure to the sport of paddlesport. They do not need to be members of an affiliated Club of PSA. The Advisory Board Members shall have no voting rights.

(c) Terms of Appointment

- (a) Advisory Board Members may be appointed by the Board in accordance with this Constitution for a term of 2 years, which shall begin after the Annual General Meeting until after the conclusion of the second Annual General Meeting following.
- (b) One (1) Advisory Board Member may be appointed in each year of odd number and 1 Board Member may be appointed in each year of even number.
- (c) Should any adjustment to the term of a Board Member, appointed under this Constitution, be necessary to ensure rotational terms in accordance with this Constitution, this shall be determined by the Board. Appointments to subsequent Boards shall then proceed in accordance with the procedures in this Constitution with approximately half the Board retiring each year.

28. VACANCIES OF BOARD MEMBERS

(a) Grounds for Termination of a Board Member

In addition to the circumstances (if any) in which the office of a Board Member becomes vacant by virtue of the laws of South Africa, the office of a Board Member becomes vacant if the Member:

- (a) Dies.
- (b) Becomes bankrupt or makes any arrangement or composition with his creditors generally.
- (c) Becomes of unsound mind or a person whose person or estate is liable to be dealt with in any way under the law relating to mental health.
- (d) Resigns his office in writing to PSA
- (e) Is absent without the consent of the Board from 2 consecutive meetings of the Board.
- (f) Holds any office of employment of PSA.
- (g) Without the prior consent or later ratification of the Members in General Meeting holds any office of profit under PSA.
- (h) Is directly or indirectly interested in any contract or proposed contract with PSA and fails to declare the nature of his interest.
- (i) Is removed from office by Special Resolution under **Article 28.2**.
- (j) Would otherwise be prohibited from being a director of a company under the Laws of South Africa or is disqualified from office under such laws.

(b) Removal of a Board Member

- (a) PSA in a General Meeting may by Special Resolution remove any Member, before the expiration of their term of office. If a Member is removed in accordance with this Rule the office of the Member becomes vacant and shall be filled in accordance with the procedure

set out in **Article 28.(c)**

- (b) Where the Member to whom a proposed resolution referred to in **Article 28.(a)(d)** makes representations in writing to the Secretary General and requests that such representations be notified to the Members, the Secretary General may send a copy of the representations to each Union or, if they are not so sent, the Board Member may require that they be read out at the meeting, and the representations shall be so read.

(c) Casual Vacancies

- (c) A vacancy in the position of President shall be filled by a voting member of the board, elected by way of postal vote, as set out in **Article 22.(a)**. Any other Board Member casual vacancy may be filled by the Board, until the next Annual General Meeting of PSA, by means of a nomination by a union, and voted for, by the board, in accordance with the voting procedures in **Article 20**.
- (d) Any Advisory Board Member casual vacancy may be filled by the Board from among appropriately qualified persons, for the remainder of the Member's term.

(d) Remaining Members

May act in the event of a casual vacancy or vacancies in the office of a Board Member, the Board may act but, if the number of remaining Members is not sufficient to constitute a quorum at a meeting of the Board, they may act only for the purpose of increasing the number of Members to a number sufficient to constitute such a quorum.

29. MEETINGS OF THE BOARD

(a) Board to Meet

The Board shall meet as often as is deemed necessary in every calendar year for the dispatch of business and may adjourn and, subject to this Constitution otherwise regulate, its meetings as it thinks fit. The Secretary General shall, on the requisition of 3 members of the Board, convene a meeting of the Board within a reasonable time. The Board shall meet at least three times in a calendar year. Meetings may be conducted by teleconference, video conference, or other electronic means.

(b) Decisions of Board

Subject to this Constitution, questions arising at any meeting of the Board shall be decided by a simple majority of votes and all questions so decided shall for all purposes be deemed a determination of the Board. The President, the three (3) elected Board Members and the Union Chairman shall each have 1 vote on any question (9 votes in total). The Chair shall also have a casting vote where voting is equal.

(c) Resolutions not in Meeting

- (a) A resolution in writing signed or assented to by electronic mail or other form of visible or other electronic communication by the Board shall be as valid and effectual as if it had been passed at a meeting of the Board duly convened and held. Any such resolution may consist of several documents in like form each signed by 1 or more members of the Board.
- (b) Without limiting the power of the Board to regulate their meetings as they think fit, a meeting of the Board may be held where 1 or more of the members is not physically present at the meeting, provided that:
 - (i) All persons participating in the meeting are able to communicate with each other effectively, simultaneously and instantaneously, whether by means of telephone or other form of communication;
 - (ii) Notice of the meeting is given to all the Members entitled to notice in accordance with the usual procedures agreed upon or laid down from time to time by the Board and such notice specifies that Directors are not required to be present in person;
 - (iii) In the event that a failure in communications prevents condition (i) from being satisfied by that number of Members which constitutes a quorum, and none of such Members are present at the place where the meeting is deemed by virtue of the further provisions of this article to be held, then the meeting shall be suspended until condition is satisfied again. If such condition is not satisfied within 15 minutes from the interruption the meeting shall be deemed to have terminated.
 - (iv) Any meeting held where 1 or more of the Members is not physically present shall be deemed to be held at the place specified in the notice of meeting provided a Member is there present and if no Member is there present the meeting shall be deemed to be held at the place where the Chair is located.

(d) Quorum

At meetings of the Board the number of Members whose presence (or participation under **Article 29(c)**) is required to constitute a quorum is the majority of the Members but shall be a minimum of five (5) voting Members.

(e) Notice of Board Meetings

Unless all Members agree to hold a meeting at shorter notice (which agreement shall be sufficiently evidenced by their presence) not less than 7 days' oral or written notice of the meeting of the Board shall be given to each Member by the Secretary General. The agenda shall be forwarded to each Member not less than 3 days prior to such meeting.

(f) Validity of Board Decisions

A procedural defect in decisions taken by the Board shall not result in such decision being invalidated.

(g) Chair of Board Meeting

The Chair appointed under **Article 25** shall preside at every meeting of the Board. If the Chair is not present, or is unwilling or unable to preside, the Members shall choose one of their numbers to preside as chair for that

meeting only.

30. CONFLICTS

(a) Members' Interests

A Member is disqualified by holding any place of profit or position of employment in PSA, any Union or in any company or incorporated association in which PSA is a shareholder or otherwise interested, or from contracting with PSA or a Union either as vendor, purchaser or otherwise except with express resolution of approval of the Board. Any such contract or any contract or arrangement entered into by or on behalf of PSA in which any Member is in any way interested will be voided for such reason.

(b) Conflict of Interest

A Member shall declare his interest in any:

- (a) contractual matter;
- (b) selection matter;
- (c) disciplinary matter; or
- (d) other financial matter;

In which a conflict of interest arises or may arise, and shall, unless otherwise determined by the Board, recuse himself from discussions of such matter and shall not be entitled to vote in respect of such matter. If the Member votes, the vote shall not be counted. In the event of any uncertainty as to whether it is necessary for a Member to recuse himself from discussions and refrain from voting, the issue should be immediately determined by vote of the Board, or if this is not possible, the matter shall be adjourned or deferred.

(c) Disclosure of Interests

The nature of the interest of such Member must be declared by the Member at the meeting of the Board at which the contract or other matter is first taken into consideration if the interest then exists or in any other case at the first meeting of the Board after the acquisition of the interest. If a Member becomes interested in a contract or other matter after it is made or entered into the declaration of the interest must be made at the first meeting of the Board held after the Member becomes so interested.

(d) General Disclosure

A general notice that a Member is a member of any specified firm or company and is to be regarded as interested in all transactions with that firm or company is sufficient declaration under **Article 30(c)** as regards such member and the said transactions. After such general notice it is not necessary for such Director to give a special notice relating to any particular transaction with that firm or company.

(e) Recording Disclosures

It is the duty of the Secretary General to ensure that any declaration made or any general notice given by a member in accordance with **Articles 30(c) and 30(d)** is minuted.

31. SECRETARY GENERAL

(a) Appointment of Secretary General

A Secretary General may be appointed by the Board for such term and on such conditions as it thinks fit. The Secretary General, shall be entitled to notice of, attend and participate in debate at, all meetings of the Board, but shall have no entitlement to vote.

(b) PSA Management and Administration

The Secretary General shall administer and manage PSA in accordance with this Constitution, and the decisions and directives of the Board. Subject to this Constitution, the By-Laws and any directive of the Board, the Secretary General is required to undertake all such things as appear necessary or desirable for the proper management and administration of PSA.

(c) Secretary General may employ

The Secretary General, in consultation with the Board, may employ such office personnel as are deemed necessary from time to time and such appointments shall be for such period and on such conditions as the Secretary General and the Board determine.

CHAPTER 5

MISCELLANEOUS

32. STRATEGIC FORUM OF DISCIPLINES

Annual Strategic Forum

PSA shall hold a Strategic Forum at least once per year which is to meet to:

- (a) inform the Board of significant membership issues
- (b) assist the Board to design or review the organisation's strategic direction
- (c) discuss nationwide issues
- (d) provide feedback to the Board on the results of its governance decisions in practice at the member level
- (e) the strategic forum does not need to be a face to face meeting, but can be held in accordance with **Article 29(c)**

The Board shall in its decision making, subject to the provisions of the Constitution and, in so far as it is practically possible, give effect to the strategic decisions made at the meeting.

33. DELEGATIONS

(a) Board may Delegate Functions to Committees

- (a) The Board may delegate any duty, task or function to a Union, committee or a PSA member. This delegation shall take place in writing and must specify the scope of authority accorded to that body or individual.
- (b) All committees formed by an act of delegation shall be subject to the same rules set for the functioning of the PSA Board under **Article 29**.
- (c) A Board Member or Secretary General shall be *ex-officio* members of any committee so appointed. (The Secretary General shall serve as an *ex-officio* member on all Technical Committees, but shall not be entitled to a vote).
- (d) The Board may revoke or modify any decision made by a delegated body or individual, once due consultation has taken place, if it is not consistent with the aims, objectives and principles of PSA.

(b) Technical Committees and Individual Portfolios

The Board shall establish the following technical committees ("Technical Committees") and Individual Portfolios under this power of delegation:

(c) Committees

- (i) Surf Ski
- (ii) Canoe Polo
- (iii) Marathon Racing

- (iv) Flat water Racing
- (v) Slalom Racing
- (vi) Wild water Racing
- (vii) Freestyle
- (viii) Rafting
- (ix) Dragon boat Racing
- (x) Officials Association
- (xi) Para canoe
- (xii) Any of the other disciplines that formally affiliates to PSA.

(d) Individual Portfolios

- (i) Safety Officer
- (ii) Medical Officer
- (iii) Environmental Officer
- (iv) Development Officer
- (v) Officials

The following procedure shall apply in relation to the appointment of members of the Technical Committees and the Individual Portfolios:

- i) The Board shall call for nominations for position of Chair and general committee members of the Technical Committees from the member Unions.
- ii) The Board shall call for nominations for the individual portfolios from the member unions.
The Board will appoint the required positions from the nominations received and based on the recommendations of the technical committee chair.
- iii) If insufficient nominations are received from the Members, or the nominations are considered inappropriate by the Board, the Board shall call for further nominations from Members, failing which the Board shall appoint the positions on the Technical Committee at its discretion.
- iv) Each Technical Committee shall include one person to act as an athlete's representative.
- v) The Secretary General shall serve as an *ex officio* member on all technical committees.

(e) Procedure of Delegated Entity

- (a) Within 7 days of any meeting of any committee, the Committee shall send a copy of the minutes and any supporting documents to the Secretary General.
- (b) Every Technical Committee shall meet at least two (2) x per annum. One of these meetings should be a face-to-face meeting of all the committee members. Other meetings may be held in accordance with **Article 29(c)**.

34. BY-LAWS

(a) Board to Formulate By-laws

The Board may (by itself or by delegation to a committee) formulate, approve, issue, adopt, interpret and amend such By-laws, regulations and policies ("By-Laws") for the proper advancement, management and administration of PSA, the advancement of the objects of PSA and the sport of paddlesport as it thinks necessary or desirable. Such By-laws must be consistent with this Constitution. In the event of a conflict between this Constitution and any By-Law, the provisions of this Constitution shall prevail.

(b) By-laws Binding

The following documents listed under this article shall be binding on PSA and its members:

- Advertising Rules By-law
- Competitor and Competitions By-law
- Development By-law
- Safety Regulations By-law
- Disciplinary By-law
- Selection Procedures By-law
- Team Members By-law
- Technical Committee By-law
- Team Managers Manual
- Child Protection Policy
- Sexual Harassment Policy

(c) By-laws Deemed Applicable

All By-Laws, regulations and policies of PSA in force at the date of the approval of this Constitution in so far as such By-Laws, regulations and policies are not inconsistent with, or have been replaced by this Constitution, shall be deemed to be By-Laws under this Article.

(d) Notices Binding on Members

Amendments, alterations, interpretations or other changes to By-Laws shall be advised to the Unions by means of notices approved by the Board and prepared and issued by the Secretary General. The Unions shall be obliged to draw such notices to the attention of their respective Members. Notices are binding upon all Members.

35. RECORDS AND ACCOUNTS

(a) Record keeping

The Secretary General shall establish and maintain proper records and minutes concerning all transactions, business, meetings and dealings of PSA and the Board and shall produce these as appropriate at each Board meeting or General Meeting.

(b) Keeping of Records

Proper accounting and other records shall be kept in accordance generally

accepted accounting principles and/or any applicable code of conduct. The books of account shall be kept in the care and control of the Secretary General.

(c) PSA to Retain Records

PSA shall retain such records for 5 years after the completion of the transactions or operations to which they relate.

(d) Board to Submit Accounts

The Board shall submit to the Annual General Meeting the accounts of PSA in accordance with this Constitution.

(e) Negotiable Instruments

The Federation shall be entitled to open and administer banking accounts for the purpose of carrying out the objectives of the Federation as set out in **Article 2**. All cheques, promissory notes, bankers drafts, bills of exchange and other negotiable instruments, and all receipts for money paid to PSA, shall be signed, drawn, accepted, endorsed or otherwise executed, as the case may be, by 2 persons appointed in writing by the Board.

(f) Financial Year End

The financial year end of the Federation shall run from 1 April to 31 March the following year.

(g) Access to Information

The Federation shall provide such access to information as is required in accordance with the Promotion of Access to Information Act 2 of 2000.

(h) Reporting to the Department of Sport, Arts and Culture (DSAC)

The Federation shall submit such annual reports to DSAC as is required under Article 10(2)(b) and Articles 13(B) and (C) of the National Sport and Recreation Act 110 of 1998.

36. AUDITOR

A properly qualified auditor or auditors shall be appointed and the remuneration of such auditor or auditors fixed by the Board. The auditor's duties shall be regulated in accordance with generally accepted accounting principles and/or any applicable codes of conduct.

37. NOTICE

(a) Manner of Notice

- (a) Notices may be given by the Secretary General to any Member by sending the notice by electronic mail, to the Member's electronic mail address.

- (b) Where a notice is sent by electronic mail, service of the notice shall be deemed to be effected upon receipt of a confirmation report confirming the electronic mail message was received at the electronic mail address to which it was sent.

(b) Notice of General Meeting

Notice of every General Meeting shall be given in the manner authorised and to the persons entitled to receive notice under this Constitution.

(c) Notice to Member Unions and Affiliated Clubs

Notice to Member Unions or affiliated Clubs (where appropriate or required) shall be deemed given by notice being given in accordance with **Article 37(a)**.

38. ALTERATION OF CONSTITUTION

This Constitution shall not be altered except by Special Resolution.

A copy of the amended Constitution shall, if the Federation is exempted from payment of normal tax under the Income Tax Act, be sent for their records to the Commissioner for the South African Revenue Services or his authorised representative; and

A copy of the amended Constitution shall, if the Federation is registered as a non-profit organisation, be sent to the Directorate of Non-Profit Organisations.

39. INDEMNITY

(a) Members to be indemnified

Every Member, auditor, manager, employee or agent of PSA shall be indemnified against any liability incurred by him/her in his/her capacity as Member, auditor, manager, employee or agent in defending any proceedings, whether civil or criminal, in which judgment is given in his/her favour or in which he/she is acquitted or in connection with any application in relation to any such proceedings in which relief is granted to him/her by the Court.

(a) PSA to Indemnify

PSA shall indemnify its Members and employees against all damages and costs (including legal costs) for which any such Member or employee may be or become liable to any third party in consequence of any act or omission except wilful misconduct:

- (a) In the case of a Member performed or made whilst acting on behalf of and with the authority, express or implied of PSA;

- (b) In the case of an employee, performed or made in the course of, and within the scope of his/her employment by PSA.

(a) Independently Identity and distribution of assets

- (a) The Federation shall exist in its own right, separately from its members, be able to own property and any other assets, and be able to be sued and be sued in its own name. The Federation shall continue to exist even if its members change.
- (b) The Federation may not distribute any of its assets or property to its Members or office bearers, except where this is payment for work done for the Federation as authorised by the Federation. In such cases, the payment must be a reasonable sum for the work that has been done.
- (c) Members or office bearers of the Federation do not have rights to the assets or property of the Federation solely by virtue of their being members or office bearers.
- (d) All funds received by the Federation shall be used solely for the objects for which the Federation was established, or for investment for furtherance of these objects. No funds will be distributed to any person other than in the course of undertaking any 'public benefit activity' (as defined in the Income Tax Act) and no portion of the income or property of the Federation shall be paid or transferred, or indirectly by way of dividend, bonus or otherwise howsoever, to the members or employees, provided that nothing contained in this Constitution shall prevent the payment in good faith of reasonable remuneration to any officer or servant or employee of the Federation in return for services actually rendered to the Federation.
- (e) The Federation will not pay any remuneration, as defined in the Fourth Schedule of the Income Tax Act, to any employee, office bearer or other person which is excessive, having regard to what is generally considered reasonable in the sector and in relation to the service rendered, and will not economically benefit any person in a manner which is not consistent with its objects.
- (f) No public benefit activity of the Federation will directly or indirectly promote the economic self-interest of any office-bearer or member of the Federation, otherwise than by reasonable remuneration.
- (g) The Federation will not knowingly be a party to, or will not knowingly permit, itself to be used as part of any transaction, operation or scheme of which the sole or main purpose is the reduction, postponement or avoidance of liability for any tax, duty or levy which, but for the transaction, operation or scheme, would have been or would have become payable by any person under the Income Tax Act or any other Act administered by the Commissioner for SARS.
- (h) The Federation shall be prohibited from using its resources directly or indirectly to support, advance or oppose any political party.

- (j) The Federation shall be entitled to accept donations including revocable and conditional donations provided that:
- the Federation may only accept revocable donations where the reason for the revocation is:
 - a material failure to conform to the designated purpose and conditions of the donation; and
 - any misrepresentation with regard to the tax deductibility thereof in terms of section 18A of the income Tax Act;
 - a donor (other than a donor which is an approved public benefit organisation or an institution or body which is exempt from tax in terms of section 10(1)(cA)(i) of the Income Tax Act, which has as its sole or principle object the carrying on of any public benefit activity) may not impose conditions which could enable the donor or any connected person in relation to the donor to derive some direct or indirect benefit from the application of the donation.

CHAPTER 6

DISCIPLINARY REGULATIONS

40. DISCIPLINARY MEASURES

Any disciplinary action to be taken shall be carried out in accordance with the PSA Discipline By-Laws.

CHAPTER 7

DISPUTE RESOLUTIONS

41. DISPUTE RESOLUTION

Any dispute arising out of or in connection with the enforceability of this Constitution, or the application and interpretation of the provisions hereof shall be referred to the Arbitration Foundation of South Africa (AFSA) for resolution through mediation or expedited arbitration in terms of the Rules & Procedures for the Resolution of Disputes in Sport, prevailing at the time such dispute is so referred. In the event of arbitration in terms of the foregoing, such resolution shall be final and binding on the parties to the dispute.

42. DISSOLUTION

The dissolution of PSA shall only be valid if carried by four-fifths of the votes of Unions represented at a Special General Meeting specifically convened for the purpose. Furthermore, a quorum of two-thirds of the Unions Clubs is necessary.

If the proposal for dissolution is carried, the assets of PSA shall be transferred to a similar, non-profit and SARS -recognised PBO that carries on a public benefit activity at national or provincial level in South Africa similar to the objects Federation's main object. Such body or bodies, and the share of the distribution of the assets, must be carried out in proportions agreed to by the Board.

43. MATTERS NOT COVERED BY THE CONSTITUTION

All matters not specifically covered by the PSA Constitution and the PSA & ICF Competition Rules shall be decided by the Board, subject to ratification by a General Meeting.

44. ADMINISTRATIVE JUSTICE

The Federation is committed to ensuring that any administrative action that is taken by PSA which materially and adversely affects the rights or legitimate expectations of any person is procedurally fair and in accordance with the Promotion of Administrative Justice Act, 3 of 2000.



PADDLESPORT SOUTH AFRICA

(NPO 250-693)

**Annual Financial Statements
for the year ended 31 March 2025**

QP Muir & Associates
Chartered Accountants (SA)
Registered Auditors
Issued 16 September 2025

Paddlesport South Africa

(NPO 250-963)

Annual Financial Statements for the year ended 31 March 2025

General Information

Nature of business	PSA is a non-governmental, non-profit, public benefit organisation for the administration of multi-discipline paddling activity.
Members	Kim Pople Michael J Robb Nkosi Mzolo Shaun Rubenstein Jenna Nisbet Jacques Van Rooyen Duncan May Waldo Van Der Linde Peter Van Der Merwe
Registered office	No 1 St Joseph Avenue Saiccor Village Umkomaas
Auditors	QP Muir & Associates Chartered Accountants (SA)
Bankers	First National Bank

Paddlesport South Africa

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Annual Financial Statements for the year ended 31 March 2025

Index

The reports and statements set out below comprise the financial statements presented to the members:

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Statement of Financial Position	6
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Level of assurance

The annual financial statements have been prepared in accordance with Statements of International Financial Reporting Standards for Small and Medium-sized Entities, and the Companies Act of South Africa (Act 71 of 2008).

Preparer

The financial statements were internally compiled by:
Katherine Atkinson

REPORT OF THE INDEPENDANT AUDITORS TO THE MEMBERS OF
PADDLESPOINT SOUTH AFRICA

We have audited the financial statements of PADDLESPOINT SOUTH AFRICA as set out on Pages 5 - 12 for the year ended 31 March 2025. These financial statements are the responsibility of the members. Our responsibility is to express an opinion on these annual financial Statements based on our audit.

Audit Opinion

In our opinion, the financial statements fairly present, in all material respects, the financial position of the organisation at 31 March 2025 and the results of its operations and cash flows for the year ended in accordance with South African Statements of Generally Accepted Accounting Practice, appropriate to the business and in the manner required by the Companies Act in South Africa.

Scope

We have conducted our audit in accordance with the statements of South African Auditing Standards..

Those standards require that we plan and perform the audit to obtain reasonable assurance that the financial statements are free of material misstatement. An audit includes:

- examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements
- assessing the accounting principles used and significant estimates made by management, and
- evaluating the overall financial statements presentation.

We believe that our audit provides a reasonable basis for our opinion.

Special Paragraph

The organisations' system of controls is dependent on the close involvement of the members. Where independent confirmation about completeness of the accounting records was not available, we have obtained our assurance from the members that all the organisation's transactions have been correctly reflected in the records.

The members are responsible for the preparation of the financial statements in accordance with the basis of accounting as described in note 1 , for the determining that the basis of preparation is acceptable in the circumstances and for such internal controls as the members determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the member's are responsible for assessing the organisation's ability to continue as going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the member's intend to either liquidate or cease the operations, or have no realistic alternative but to do so.

Auditors responsibility for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISA's will always detect material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISA's, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and access the risk of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or even override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the organisation's internal control.
- Conclude on the appropriateness of the members use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organisations ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our auditor's report. However, future events or conditions may cause the organisation to cease to continue as a going concern.
- Evaluate the appropriateness of accounting policies used and the reasonableness of the accounting estimates and related disclosures made by the members.

Emphasis of matter

We draw attention to the directors' responsibilities and approval page wherein the directors have considered possible effects of further lockdown periods for the Covid-19 pandemic and the ability of the federation to continue as a going concern. Whilst the directors have reported that they have taken every step possible to ensure this event and its related conditions do not cast a significant doubt on the federations ability to continue as a going concern, it is impossible to accurately determine the prolonged effect of any further lockdown periods or the pandemic itself.



Quinton P Muir (CA) SA
Q.P Muir and Associates
Registered Accountants and Auditors
Practice number 980112-0000

Scottburgh
23/09/2025

Paddlesport South Africa

(NPO 250-963)

Annual Financial Statements for the year ended 31 March 2025

Board of Directors' Responsibility and Approval

The board of directors are required by the Companies Act of South Africa, to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements fairly present the state of affairs of the federation as at the end of the financial year and the results of its operations and cash flows for the year then ended, in conformity with the International Financial Reporting Standard for Small and Medium-sized Entities. The external auditor is engaged to express an independent opinion on the annual financial statements.

The annual financial statements are prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgments and estimates.

The board of directors acknowledge that they are ultimately responsible for the system of internal financial control established by the federation and place considerable importance on maintaining a strong control environment. To enable the board of directors to meet these responsibilities, the board of directors sets standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the federation and all employees are required to maintain the highest ethical standards in ensuring the federation's business is conducted in a manner that in all reasonable circumstances is above reproach.

The focus of risk management in the federation is on identifying, assessing, managing and monitoring all known forms of risk across the federation. While operating risk cannot be fully eliminated, the federation endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The board of directors are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The board of directors have reviewed the federation's cash flow forecast for the year to 31 March 2026 and, in the light of this review, the current financial position, they are satisfied that the federation has or has access to adequate resources to continue in operational existence for the foreseeable future.

The external auditor is responsible for independently reviewing and reporting on the federation's annual financial statements. The annual financial statements have been examined by the federation's external auditor and his report is presented on pages 3 to 4.

The annual financial statements set out on pages 6 to 12, which have been prepared on the going concern basis, were approved by the board of directors and were signed on the 17 September 2025 on its behalf by:



Secretary General

Paddlesport South Africa

(NPO 250-963)

Annual Financial Statements for the year ended 31 March 2025

Statement of Financial Position

Figures in Rand	Note(s)	2025	2024
Assets			
Non-current Assets			
Property, plant and equipment	2	41 536	75 871
Current Assets		3 376 830	4 488 447
Cash and cash equivalents		2 780 686	4 163 870
Stock on hand - medal and clothing		21 094	56 522
Trade and other receivables		575 050	268 055
Total Assets		3 418 366	4 564 318
Equity and Liabilities			
Capital and reserves		2 145 881	1 920 997
Covid Fund Raiser		23 080	30 243
Development of Paddlesport Activities Fund		800 000	800 000
Federation reserve		1 322 801	1 090 754
Current liabilities			
Trade and other payables		1 227 575	698 454
Department of Sports, Arts and Culture(DSAC)	3	(1 184)	351 215
National Lottery Project(M56097)	4	46 094	1 593 652
		1 272 485	2 643 321
Total equity and liabilities		3 418 366	4 564 318

Paddlesport South Africa

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Annual Financial Statements for the year ended 31 March 2025

Statement of Comprehensive Income

Figures in Rand	Note(s)	2025	2024
Income			
Affiliation fees			
Sports development		227 627	232 105
Standard fees		713 884	686 700
Athlete tour funds levies		122 292	150 454
Grant funds utilised			
Department of Sports, Arts and Culture(DSAC)	3	1 366 798	1 197 706
National Lottery Project(M56097)	4	1 583 033	1 170 771
Gross revenue		4 013 634	3 437 736
Other income		305 150	235 164
Interest received		173 304	227 592
Less : allocate to DSAC funds invested		(14 399)	(7 460)
Less : allocate to Lottery funds invested		(35 475)	(94 423)
Less : allocated to other funds set aside for future expenses		0	(1 242)
SASCOC funds received		95 265	5 101
Recovery of expenses and other sundry income		86 455	105 596
Total revenue		4 318 784	3 672 900
Operating expenses			
Affiliation fees		31 586	32 095
Advertising, marketing and media		112 119	107 169
Audit fees		27 600	25 875
Bank charges		45 452	48 171
Computer expenses		8 614	89 820
Depreciation		34 335	38 884
Discipline allocations		122 292	150 454
Insurance		75 065	66 354
ICF and SASCOC projects		95 265	5 101
International Liaison ICF and CAC		51 663	12 205
Medals and colours		35 336	11 262
Meetings and other sundry expenses		8 405	6 597
Printing and stationery		4 860	6 615
Rent		74 760	71 196
Salaries and wages		861 827	762 375
Telephone		0	3 332
Travel expenses		7 488	16 747
		(1 596 667)	(1 454 252)
Grant funds utilised			
Department of Sports, Arts and Culture(DSAC)		(1 166 798)	(997 706)
National Lottery Project(M56097)		(1 323 272)	(1 035 771)
Surplus / (deficit) before taxation		232 047	185 171
Taxation	5	0	0
Surplus / (deficit) for the year		232 047	185 171

Paddlesport South Africa

(NPO 250-963)

Annual Financial Statements for the year ended 31 March 2025

Statement of Changes in Equity

	Covid Fund Raiser	Development of Paddlesport Activities Fund	Federation reserve	Total
Figures in Rand				
Balance as at 01 April 2023	30 243	50 000	905 583	985 826
Total comprehensive deficit for the year			185 171	185 171
Contributions received		750 000		750 000
Total change	0	750 000	185 171	935 171
Balance as at 01 April 2024	30 243	800 000	1 090 754	1 920 997
Utilised for expenses	(7 163)			(7 163)
Total comprehensive surplus for the year			232 047	232 047
Total change	(7 163)	0	232 047	224 884
Balance as at 31 March 2025	23 080	800 000	1 322 801	2 145 881

Paddlesport South Africa

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Annual Financial Statements for the year ended 31 March 2025

Statement of Cash Flows

Figures in Rand	2025	2024
Cash flow from operating activities		
Surplus before taxation	232 047	185 171
Adjustments for:		
Depreciation	34 335	38 884
Movements in working capital		
Movement in accounts payable	(1 370 836)	343 270
Movement accounts receivable	(306 995)	12 143
Movement in inventories	35 428	(21 143)
Net cash from operating activities	(1 376 021)	558 325
Cash flows from financing activities		
Movement in provisions	(7 163)	0
Movement in grants	0	1 272 952
Total cash movement for the year	(1 383 184)	1 831 277
Cash at the beginning of the year	4 163 870	2 332 593
Total cash at the end of the year	2 780 686	4 163 870

Paddlesport South Africa

(NPO 250-963)

Annual Financial Statements for the year ended 31 March 2025

Accounting policies

Figures in Rand

1. Presentation of Annual Financial Statements

The annual financial statements have been prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities. The annual financial statements have been prepared on the historical cost basis, and incorporate the principal accounting policies set out below. They are presented in South African Rands.

These accounting policies are consistent with the previous period.

1.1 Property, Plant and Equipment

Property, plant and equipment are tangible items that are held for use in the production or supply of goods or services, for rental to others or for administrative purposes, and are expected to be used during more than one period.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

Depreciation is provided using the straight-line method to write down the cost, less estimated residual value over the useful life of the property, plant and equipment, which is as follows:

Computer equipment	3 to 2 years
Developed software	6 years
Office equipment	3 years
Safety equipment	4 years

The residual value, depreciation method and the useful life of each asset are reviewed at each annual reporting period if there are indicators present that there is a change from the previous estimate.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item and have significantly different patterns of consumption of economical benefits is depreciated separately over its useful life. Property, plant and equipment with a cost below R7,000 are written off in the year of acquisition.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss in the period.

1.2 Grants received

Grants received are recognised in revenue to the extent that the expenditure, in accordance with the conditions attaching to the grants, has been incurred.

Grants to be utilised in future periods are reflected under liabilities in the statement of financial position.

1.3 Revenue from other resources

Revenue from other sources is recognised to the extent that it is probable that the economic benefits will flow to the federation and the revenue can be reliably measured.

1.4 Medal stock

Medal stock is stated at the lower of cost or net realisable value. Cost is determined on a first in, first out basis.

Paddlesport South Africa

(NPO 250-963)

Annual Financial Statements for the year ended 31 March 2025

Notes to the Financial Statements

Figures in Rand	2025	2024
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2. Property, plant and equipment

	2025			2024		
	Cost / valuation	Accumulated depreciation	Book value	Cost / valuation	Accumulated depreciation	Book value
Computer equipment	45 396	45 395	1	45 396	44 960	436
Developed software	419 071	377 537	41 534	419 071	343 637	75 434
Office equipment	8 274	8 273	1	8 274	8 273	1
Safety equipment	9 120	9 120	0	9 120	9 120	0
	481 861	440 325	41 536	481 861	405 990	75 871

3. Department of Sports, Arts and Culture(DSAC)

Opening balance	351 215	541 461
Annual allocation - programs and projects	1 000 000	1 000 000
Interest received	14 399	7 460
	1 365 614	1 548 921
Less : provisions for future expense	1 184	(351 215)
Funds utilised	1 366 798	1 197 706
Less: allocated to administration costs	(200 000)	(200 000)
Direct expenditure	1 166 798	997 706

Utilisation of funds

Development expenses	966 262	719 291
Tour costs	200 536	88 169
	1 166 798	807 460

Paddlesport South Africa

(NPO 250-963)

Annual Financial Statements for the year ended 31 March 2025

Notes to the Financial Statements

Figures in Rand	2025	2024
4. National Lottery Project (M56097)		
Opening balance	1 593 652	0
Grants received	0	2 670 000
Interest received	35 475	94 423
	<u>1 629 127</u>	<u>2 764 423</u>
Less : provisions for future expense	(46 094)	(1 593 652)
	<u>1 583 033</u>	<u>1 170 771</u>
Less: allocated to administration costs	(259 761)	(135 000)
Direct expenditure	<u>1 323 272</u>	<u>1 035 771</u>
Utilisation of funds		
Development training	477 554	59 072
Domestic competitions	285 231	81 484
Local competitions	100 645	0
Equipment apparel	402 162	302 896
International participation	57 680	592 320
	<u>1 323 272</u>	<u>1 035 772</u>
5. Taxation		
Current		
Taxable income	<u>0</u>	<u>0</u>
Local income tax @ 27% - current period	<u>0</u>	<u>0</u>

Stellenbosch, 28 April 2026

Appeal Against Funding Decision – Paddlesport South Africa Grant in Aid application

Dear Stellenbosch Municipality, attn. Michelle Aalbers and Portia Jansen,

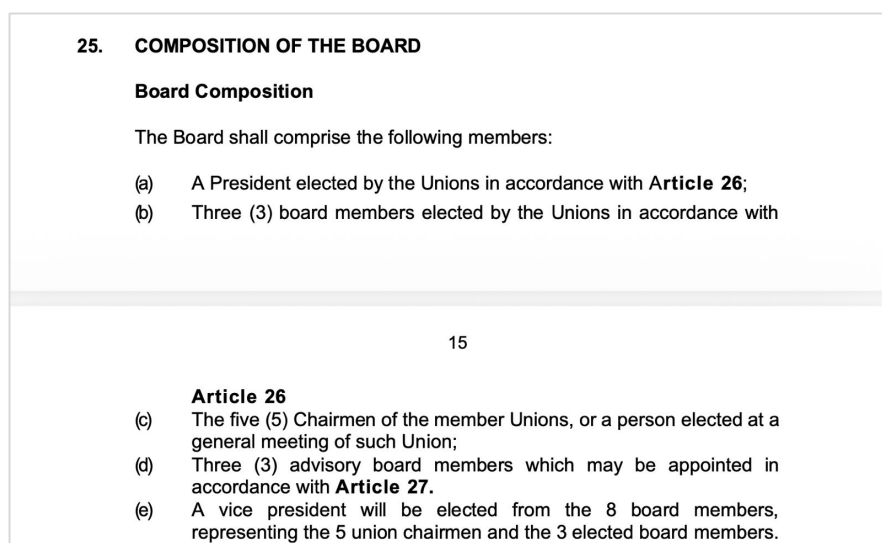
I am writing to formally appeal the decision regarding Paddlesport South Africa's Grant in Aid application for funding (Application Sports Clubs, #91, 27_2_45 in the Council Agenda document).

Having considered the feedback provided, I would like to request a reconsideration of the decision on the following grounds (see screenshot from Council Agenda document below for your perusal).

1. ***Exec listed not aligned with the constitution*** – *The exec list given on page 2-3 of the application does align with the constitution as outlined in section "Composition of the Board Members" on page 14-15.*
2. ***AFS not signed by chairperson*** – *The AFS is signed by the chairperson in the digital version; an apparent printing error has led to the missing or poorly printed signature on the printed document that I submitted.*

I would like to elaborate the following clarifications:

With respect to 1. Exec listed not aligned with the constitution, we wish to clarify that the names do align but the way I listed them was indeed not optimal. Please consider Table 1 and Table 2 below that link the listed names with the relevant roles as board members according to the Constitution. Please note the screenshot below and p. 14-16 of the attached Constitution.



Screenshot 1. Section of the Constitution clarifying the composition of the Board.

Table 1. Linking names listed in the original application (names 1-9) with the respective roles mentioned in the Composition of the Board section of the Constitution.

Name listed in the original application under Section F, page 16 of our original application referring to "BOARD/COMMITTEE MEMBERS OF THE ORGANISATION: (List ALL Board/Committee Members of the Organisation)	Board member position according to the Constitution as outlined on pages 14-15 of the attached Constitution referring to "Composition of the Board". (also see screenshot above for the list a-d of the different Board Member roles)
1. KIM POPLÉ	(a) President
2. CHAD ANDREWS	(e) Vice president and Chairman GCU
3. Duncan May	(c) Chairmen of the member unions Specific role: CHAIRMAN KNCU
4. JACQUES VAN ROOYEN	(c) Chairmen of the member unions Specific role: CHAIRMAN ECCU
5. JENNA NISBET	(b) Three (3) board members elected by the Unions. Specific role: Women representative
6. NKOSI MZOLO	(b) Three (3) board members elected by the Unions. Specific role: Transformation
7. PETER VAN DER MERWE	(c) Chairmen of the member unions Specific role: CHAIRMAN WCCU
8. SHAUN RUBENSTEIN	(b) Three (3) board members elected by the Unions. Specific role: ATHLETES REPRESENTATIVE
9. WALDO VAN DER LINDE	(c) Chairmen of the member unions Specific role: CHAIRMAN CDCU (Central Districts)

Table 2. Same information as in Table 1, but sorted to link the roles mentioned in the Composition of the Board section of the Constitution (roles a-e) with the names listed in the original application (names 1-9).

Board member position according to the Constitution as outlined on pages 14-15 of the attached Constitution referring to "Composition of the Board. (also see screenshot above for the list a-d of the different Board Member roles)	Name listed in the original application under Section F, page 16 of our original application referring to "BOARD/COMMITTEE MEMBERS OF THE ORGANISATION: (List ALL Board/Committee Members of the Organisation)
(a) President	1. KIM POPLÉ
(b) Three (3) board members elected by the Unions.	5. JENNA NISBET
(b) Three (3) board members elected by the Unions.	6. NKOSI MZOLO
(b) Three (3) board members elected by the Unions.	8. SHAUN RUBENSTEIN
(c) Chairmen of the member unions	3. Duncan May
(c) Chairmen of the member unions	4. JACQUES VAN ROOYEN
(c) Chairmen of the member unions	7. PETER VAN DER MERWE
(c) Chairmen of the member unions	9. WALDO VAN DER LINDE
(e) Vice president and Chairman GCU	2. CHAD ANDREWS

With respect to 2. AFS not signed by chairperson, we apologise for the oversight from our side on the printed document. Both signatures reflect on our online version, and we did not notice that it did not or too poorly reflect on the print copy. We herewith wish to emphasise that the signature is on the original documents as demonstrated in the full AFS document attached and the screenshot below.

The board of directors have reviewed the federation's cash flow forecast for the year to 31 March 2026 and, in the light of this review, the current financial position, they are satisfied that the federation has or has access to adequate resources to continue in operational existence for the foreseeable future.

The external auditor is responsible for independently reviewing and reporting on the federation's annual financial statements. The annual financial statements have been examined by the federation's external auditor and his report is presented on pages 3 to 4.

The annual financial statements set out on pages 6 to 12, which have been prepared on the going concern basis, were approved by the board of directors and were signed on the 17 September 2025 on its behalf by:



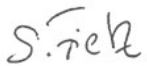
 President Secretary General

Screenshot 2. Both signatures reflected on page 5 of the AFS in the original document.

I trust that the above clarifications address the concerns raised and demonstrate that the application meets the criteria for funding. We would appreciate if the committee could review this additional information and reconsider the application.

Please let me know if any further information is required.

Kind regards / Ngemibuliso emihle / Vriendelike groete

A handwritten signature in dark ink, appearing to read 'S. Fietz'.

Susanne Fietz
Coach and Manager of the Stellenbosch Canoe Club Junior Development Initiative

Prof, | HoD, Dept. Earth Sciences
Stellenbosch University
South Africa
079 369 4250
(currently working overseas, please contact via email)

**Irma
Valley Collaborative**

Nwabisa Jozana

From: Valley Collaborative <irma@valleycollaborative.co.za>
Sent: Tuesday, 28 April 2026 15:42
To: idp
Cc: Michelle Aalbers; Litha Magida
Subject: [EX] Appeal for Grant in Aid
Attachments: 1_ SI_NPO Registration_.pdf; 4. Organisational constitution SI_Trust Deed-merged.pdf; 6. Audited financial statements.pdf; Amendment - Clause 1.3.4.pdf; Sustianabiliity institute valley collab GiA application Full.pdf; Valley Collaborative Letter to appeal to GIA outcome.docx.pdf

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Good afternoon,

Attached please find our formal appeal regarding the recent Grant-in-Aid (GiA) application round. It responds to the reasons provided for the non-recommendation of the GiA application submitted on 28 November 2025 by the Sustainability Institute (SI) for the Valley Collaborative (VC) project. I have attached the following documents:

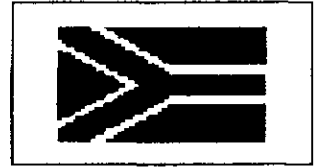
- Appeal letter
- Certificate of NPO registration
- Organisational constitution and Trust Deed
- Audited financial statements
- Resolution on the amendment of the Trust Deed
- Screenshot of email to confirm sustained effort at NPO compliance (Appendix 1 on letter)
- A copy of the full application, as submitted in November 2025, with all documents in one (if you need to review all documents together)

Kind regards,

Irma



Read more about our work here: thevalleycollaborative/home



CERTIFICATE OF REGISTRATION OF NONPROFIT ORGANIZATION

In terms of the Nonprofit Organisation Act, 1997, I am satisfied that

The Sustainability Institute Trust

.....
(name of the nonprofit organization)

meets the requirements for registration.

06 September 2006

The organisation's name was entered into the register on
(date)

Registration number

051-245-NPO

Director's signature

.....


06 September 2006

Date

Department of Social



Development

THE SUSTAINABILITY INSTITUTE

PO Box 162, Lynedoch,
Stellenbosch, 7603, South Africa

TEL +27 (0) 21 881 3500

info@sustainabilityinstitute.net

15 August 2023

SUSTAINABILITY INSTITUTE TRUST NO. IT 3011/991

RESOLUTION ON THE AMENDMENT OF THE TRUST DEED DOCUMENT CLAUSE 1.3.4

The Sustainability Institute Trustees below hereby agree that clause 1.3.4 in the Trust Deed be amended as follows:

1.3.4 "Financial year" means the financial period or year ending on the last day of December of each year or such other date as the Trustees may from time to time determine, with the consent of the Commissioner.

This is a round robin resolution

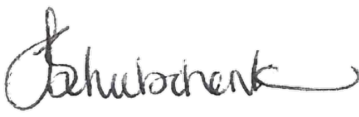
SIGNATURES OF TRUSTEES



H NEWTON-KING



S SEMPRINI



J SCHULSCHENK



G PRINCE



K SAVIN



SBA DUNN



R VAN NIEKERK

TRUSTEES: SBA Dunn, H Newton-King,
G Prince, K Savin, S Semprini,
J Schulschenk, R van Niekerk

NPO No: 051-245-NPO | PBO No: 930020419
Trust No: IT3011/99 | Vat No: 4110198795



SUSTAINABILITY
INSTITUTE



@sustainabilityinstitute
www.sustainabilityinstitute.net

SUBSTITUTED DEED OF TRUST

in respect of

THE SUSTAINABILITY INSTITUTE TRUST

[Master's Reference Number IT.3011/99]

*As adopted, by unanimous decision of the Trustees in terms of a
Resolution passed at meeting of the Trustees held at LYMEDOCH
on 1 SEPTEMBER 2005*

RICHARD ROSENTHAL ATTORNEYS

Telephone :
021-423 2975

Telefax :
021-424 0377

E-mail : partners@iafrica.com

Penthouse Office Suite
4th Floor Tamatave
49 Bellevue Street
HIGGOVALE 8001

P.O. Box 3800
CAPE TOWN 8000
DOCEX 5

Handwritten notes and signatures:
L. van R.
FAS
DOR
HIGGOVALE
NIE 2

INTERPRETATION

In this Trust Deed :

- 1.1 Clause headings are for convenience only and may not be used in its interpretation.
- 1.2 Unless the context clearly indicates a contrary intention :
- 1.2.1 words indicating the singular shall include the plural and vice versa;
- 1.2.2 any reference to a natural person shall include a juristic person and vice versa;
- 1.2.3 the words "capital" and "amount" shall be given their widest meanings and shall include assets or rights of any kind;
- 1.2.4 the word "pay" and its derivatives shall mean and include the words "pay", "deliver", "give possession", "cede" or "transfer" and their respective derivatives.
- 1.3 The following words and expressions shall bear the meanings assigned to them and cognate words and expressions shall bear corresponding meanings, namely :
- 1.3.1 **"The Act"** means the Income Tax Act No. 58 of 1962, as amended, or any statute replacing it.
- 1.3.2 **"Beneficiaries"** means :
- 1.3.2.1 students, selected by the Trustees, who are enrolled in management and leadership development programmes at the University of Stellenbosch; University of the Witwatersrand; and

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any other Universities that may be approved by the Trustees from time to time;

1.3.2.2 programme participants, who shall be selected in accordance with the beneficiary selection criteria set out in clause 18 below;

1.3.2.3 such other persons (including juristic persons) as may from time to time be eligible to receive benefits from this Trust, as a Public Benefit Organisation exempt from income tax in terms of section 10(1)(cN) of the Act; and as an organisation approved by the Commissioner in terms of section 18A of the Act; including institutions, boards, bodies, and other associations of persons, and also the State itself, and all levels of Government as are referred to in this context in terms of the relevant provisions of the Act.

1.3.3 **"The Commissioner"** means the Commissioner for South African Revenue Service (SARS).

1.3.4 **"Financial year"** means the financial period or year ending on the last day of March of each year or such other date as the trustees may from time to time determine, with the consent of the Commissioner.

1.3.5 **"Net income"** means the gross income of the TRUST, less the costs of its administration.

3.1.6 **"Ninth Schedule"** means the Ninth Schedule to the Act, in terms of which "Public Benefit Activities" are defined for purposes of both section 30 (Part I), and for purposes of section 18A (Part II); including any such amendments or additions thereto as may from time to time be of force and effect.

1.3.7 **"Prescribed Fiscal Conditions"** means the provisions prescribed in terms of section 30(1), and in terms of section 18A of the Income Tax Act, as set forth in Schedule "B" to this Trust Deed.

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- 1.3.8 **"Programme participants"** means those persons enrolled from time to time in the educational and training programmes designed and delivered by the TRUST, who are selected by the TRUSTEES and the School of Public Management and Planning at the University of Stellenbosch, and who are drawn from the public and private sectors, and from nonprofit organisations.
- 1.3.9 **"TRUST"** means this Trust, as originally established under the name "The Spier Leadership Institute Trust", but which is now known as THE SUSTAINABILITY INSTITUTE TRUST.
- 1.3.10 **"TRUST FUND"** means the assets and investments presently vested in the TRUSTEES for purposes of this TRUST, including amounts actually received, and amounts due or accrued, whether of an income or capital nature, and whether deriving from donations, grants, bequests, or otherwise howsoever; provided that the existing TRUST Fund shall be capable of being added to and increased at any time by means of donation, grant, bequest, or in any other manner howsoever; including additions and accruals, whether of a capital or income nature, and whether devolving upon the TRUST by payment, accrual, transfer, cession, or otherwise.
- 1.3.11 **"TRUSTEES"** means the Trustees for the time being of this TRUST.
- 1.4 Reference to a month means a calendar month reckoned from the first of the month to the end of that month.
- 1.5 Reference to days means calendar days, which shall be counted by excluding the first day and including the last day, unless the latter falls on a Saturday, Sunday or public holiday, in which event the last day shall be the first business day thereafter;
- 1.6 If any provision in the definitions is a substantive provision conferring rights or imposing obligations, then notwithstanding that such provision is contained only

in these definitions, effect shall be given thereto as if such provision were a substantive provision.

2.

CONTINUATION AND RENAMING OF TRUST

- 2.1 The TRUST shall continue for an indefinite period, and shall henceforth be known as :

THE SUSTAINABILITY INSTITUTE TRUST

- 2.2 The TRUSTEES shall have power to change the name of the TRUST, subject to compliance with the formalities stipulated in clause 20 hereunder.

3.

OBJECTS OF THE TRUST

- 3.1 The main object of the TRUST shall be to establish a permanent institution located in the so-called Lynedoch EcoVillage Development, Lynedoch Road, Stellenbosch:

- 3.1.1 To act as an implementation agent for the University of Stellenbosch with respect to the design, co-ordination and implementation of a range of transdisciplinary academic programmes aimed at building the leadership and managerial capacity of the beneficiaries to effectively and efficiently manage community-based sustainable development programmes in general, and anti-poverty initiatives, in particular.
- 3.1.2 To provide the University of Stellenbosch with a means to provide training, support and assistance to community-based projects that benefit poor and needy persons, and which are involved in :

June 2005
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W. C. H.
W. C. H.

- 3.1.2.1 anti-poverty initiatives;
- 3.1.2.2 environmental awareness, and sustainable development projects;
- 3.1.2.3 youth leadership and development;
- 3.1.2.4 the design and delivery of training for unemployed persons to obtain SETA-accredited qualifications for employment in the construction sector;
- 3.1.2.5 the support and facilitation of processes to access land for housing and infrastructure for promoting the Government's land reform and subsidised housing programme in the Lynedoch EcoVillage, and in similar communities across the Republic of South Africa;
- 3.1.2.6 the provision of early childhood development services for pre-school children;
- 3.1.2.7 the provision of preventative and education programmes relating to HIV/AIDS.

3.2 The ancillary objects of the TRUST shall be :

- 3.2.1 to raise, receive and administer funds necessary to establish, equip and operate the permanent educational institute referred to in clause 3.1 and to fund and support the other public benefit activities of the TRUST from time to time;
- 3.2.2 to establish a full-time administration to manage any building or conversion works, and to design and deliver the various educational and training programmes offered by the permanent educational institution from time to time;

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3.2.3 to establish information and data storage systems that will enhance and support the objects of the TRUST.

3.3 The TRUST shall :

3.3.1 not carry on any activities other than those contemplated in clauses 3.1 and 3.2 above;

3.3.2 actively pursue the objects as set out above;

3.3.3 utilise its funds solely for the purpose of such objects;

3.3.4 confine its activities to the Republic of South Africa, except to the extent that the TRUSTEES may otherwise determine; but in that event only as may be permitted in terms of the relevant provisions of the Income Tax Act, and other applicable legislation.

4.

TRUSTEES

4.1 The presently-serving Trustees are :

EVE ANNECKE

LAWRENE BOYA

GITA GOVEN

GERRIT HENDRICKS

NALEDI STELLA FATIMA MABEBA

EDGAR ARTHUR PETERSE

ADRIAN DOMINIC 'T HOOFT ENTHOVEN

ROSIEDA SHABODIEN

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DAV
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such persons having been duly authorised thereto by Master's Certificate dated 5 March 2004, issued by the Master of the High Court, Cape Town, under Master's Reference Number IT.3011/99.

- 4.2 The TRUSTEES shall at all times have the right to appoint additional Trustees, provided that such appointment is effected in accordance with the decision-making procedure set out herein, and such further Trustees are duly authorised thereto by the Master of the High Court, as required by law.
- 4.3 There shall be at all times be not less than three (3) TRUSTEES in office for the valid exercise of the powers and discharge of the duties of the TRUSTEES in terms of this TRUST DEED. In the event of such minimum not being fulfilled at any time, then the TRUSTEES remaining in office shall be empowered to act only in the preservation of the TRUST assets, and to appoint the additional TRUSTEE/S necessary for the valid exercise and discharge of their duties in terms of this TRUST DEED; and once such additional TRUSTEES have been appointed and authorised, then the TRUSTEES shall once again be empowered to act in all respects in terms of this TRUST DEED.
- 4.4 The following persons shall be disqualified from serving or being appointed as TRUSTEES :
- 4.4.1 any person who is disqualified from occupying office as a director of a company in terms of the company laws for the time being of the Republic of South Africa;
- 4.4.2 a person whose estate has been sequestrated (provisionally or finally) and has not been rehabilitated;
- 4.4.3 a person who has been found, by a competent authority, to be of unsound mind; or lunatic; or incapable of managing his or her own affairs.

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- 4.5 A TRUSTEE shall cease to hold office if he or she :
- 4.5.1 becomes disqualified from holding office as such in terms of clause 4.4 above; or
 - 4.5.2 resigns office as TRUSTEE by notice in writing to the other TRUSTEES; or
 - 4.5.3 becomes otherwise disqualified in law to hold the office of TRUSTEE; or
 - 4.5.4 is removed as TRUSTEE by a resolution supported by not less than seventy-five percent (75%) of the TRUSTEES then in office; or
 - 4.5.5 dies.
- 4.6 No portion of the trust assets shall form part of the personal assets of the TRUSTEES, nor shall it be paid or transferred to the TRUSTEES or any member of their families, and all TRUST assets shall be registered in the name of the TRUST, or in the names of the TRUSTEES, or a nominee for the TRUSTEES.
- 4.7 Nothing herein contained shall prevent the payment in good faith of reasonable remuneration to any TRUSTEE, officer or servant of the TRUST, commensurate with and in return for services actually rendered to the TRUST, at the written request of the TRUSTEES, and in accordance with the decision-making procedures set out in this TRUST Deed.
- 4.8 The TRUSTEES shall be entitled to the reimbursement of actual costs, expenses and commitments reasonably incurred in good faith on behalf of the TRUST and with the authority of the TRUSTEES.

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APPLICATION OF TRUST FUNDS

- 5.1 The costs of administration of the TRUST shall be a first charge against the TRUST's income; which costs shall include, but not be limited to, all TRUST expenses, and any levy, duty or tax whatsoever levied on the TRUSTEES in such capacity; and all costs, charges and disbursements whatsoever duly incurred by the TRUSTEES in or arising from the performance of their duties under this TRUST DEED.
- 5.2 The TRUSTEES shall:
 - 5.2.1 apply so much of the available funds of the TRUST, whether capital or income, as they deem necessary for the attainment of the TRUST's objects as set out in clause 3 above;
 - 5.2.2 not distribute any of its assets or net income, save as permitted and for the purposes specified in this TRUST DEED.
- 5.3 Subject to clause 5.2 above, and due compliance at all times with the Prescribed Fiscal Conditions, the TRUSTEES shall have the power, in their sole discretion to:
 - 5.3.1 determine the manner in which the TRUST capital and the net income shall be applied or dealt with from time to time;
 - 5.3.2 determine the terms and conditions, if any, to be attached to the payment, application or expenditure of the net income or TRUST capital or any portion thereof;

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 JMB, GCH, NSF, and other illegible marks.

- 5.3.3 determine when the TRUST capital or net income or any portion thereof shall be applied, expended, paid or used in any manner whatsoever towards the furtherance of the purposes and objects of the TRUST;
- 5.3.4 accumulate, at any time and from time to time, any portion of the TRUST capital or net income for any capital project or projects or for any other purpose or reason whatsoever which they in their discretion, deem to be in the interests of the TRUST and in the furtherance of purposes and objects of the TRUST, but subject to the constraints stipulated in terms of section 18A of the Act;
- 5.3.5 invest responsibly any portion of the TRUST capital or net income not immediately required for the attainment of the TRUST objectives, as may be permitted by the Prescribed Fiscal Conditions, viz :
- 5.3.5.1 with a financial institution as defined in section 1 of the Financial Services Board Act, 1990 (Act No. 97 of 1990);
- 5.3.5.2 in securities listed on a stock exchange as defined in section 1 of the Stock Exchanges Control Act, 1985 (Act No. 1 of 1985); or
- 5.3.5.3 in such other prudent investments in financial instruments and assets as the Commissioner may determine after consultation with the Executive Officer of the Financial Services Board and the Director of Nonprofit organisations; provided that the provisions of this subparagraph shall not prohibit any such organisation from retaining any investment (other than any investment in the form of a business undertaking or trading activity or asset which is used in such business undertaking or trading activity) in the form that it was acquired by way of donation, bequest or inheritance.

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- 5.4 The TRUST is to be administered in such a manner as to preclude any donor or his or her family from deriving any advantage or benefit from moneys paid to, by, or for the benefit of the TRUST.

6.

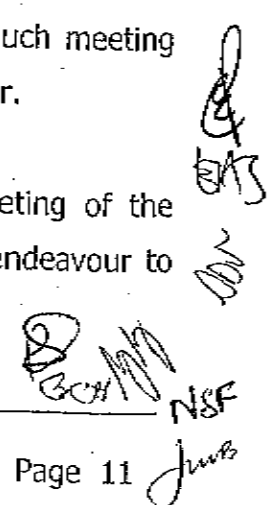
SECURITY DISPENSED WITH

No TRUSTEE, whether appointed or co-opted in terms of this TRUST Deed, or appointed as a successor to a TRUSTEE, shall be required by the Master of the High Court, or any other competent authority, to furnish any security of any nature, nor shall any security be required for the due performance of any duty under the Trust Property Control Act No. 57 of 1988, as amended, or under any other statutory provision which may now be or may hereafter become of force or effect; the intent and purpose being that no TRUSTEE shall be required to give any security in respect of or in connection with or arising out of such appointment.

7.

DECISIONS OF THE TRUSTEES AND PERFORMANCE OF THEIR DUTIES

- 7.1 The business of the TRUST shall be managed by the TRUSTEES. Subject to the TRUSTEES giving effect to the terms and conditions of this Deed, they shall, in administering the TRUST and its affairs, generally adopt such procedures and take such administrative steps as they may from time to time deem necessary and advisable. They shall meet together for the dispatch of business, adjourn and otherwise regulate their meetings as they think fit, provided that the TRUSTEES shall meet no less than twice per annum, and one such meeting must be held within ninety (90) days of the end of the financial year.
- 7.2 Any TRUSTEE shall be entitled at any time to summon a meeting of the TRUSTEES, provided that any TRUSTEE calling a meeting shall endeavour to

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give at least twenty-one (21) days written notice to the other TRUSTEES thereof, save in respect of urgent matters requiring a meeting on less than twenty-one (21) days notice. If for any reason it is impracticable to meet as contemplated in clause 7.1, or pass a resolution as contemplated in clause 7.7, a meeting may be conducted and a resolution may be passed utilising conference telephone and electronic media facilities, provided that the required quorum is satisfied.

7.3 The TRUSTEES may elect from their number a chairperson, a secretary and such other officers of the TRUST as they may deem necessary. The chairperson shall NOT have a casting vote.

7.4 The TRUSTEES shall decide, as soon as possible, after the establishment of the TRUST, what arrangements shall be made for the performance of the secretarial and administrative work of the TRUST.

7.5 Save where otherwise specified in this TRUST Deed, decisions and questions arising at any meeting of TRUSTEES shall be decided by a simple majority at a quorate meeting.

7.6 Fifty percent (50%) plus one (1) of the TRUSTEES in office from time to time shall be required to form a quorum of TRUSTEES for the purposes of meetings of the TRUSTEES.

7.7 A resolution in writing signed by seventy-five percent (75%) of the TRUSTEES in office from time to time shall be valid and effectual as if it had been passed at a meeting of the TRUSTEES duly called and constituted; provided that the proposed resolution is duly communicated to all the TRUSTEES. Any TRUSTEE may indicate his or her agreement in the context of this clause, by way of a signed letter or facsimile transmission, or by electronic mail transmission. A resolution as contemplated in this clause may consist of several documents each signed by one or more of the TRUSTEES (provided that the requisite

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number of TRUSTEES have so signed) and shall be deemed to have been passed on the date of signature of the last TRUSTEE who signed.

- 7.8 All resolutions taken by the TRUSTEES shall be recorded and retained by the secretary of the TRUST.
- 7.9 The TRUSTEES may appoint any committee from among the TRUSTEES, and may grant or delegate any of their powers to such committees. Any such delegation or grant of powers shall not preclude the TRUSTEES from themselves exercising such powers. The TRUSTEES may withdraw any such delegation or grant of powers at any time. The TRUSTEES may authorise such committees to seek the advice of further persons, who are not TRUSTEES.
- 7.10 The TRUSTEES may co-opt or appoint a person or entity, whether a TRUSTEE or not, to attend meetings of the TRUSTEES, or of any committee, and/or to undertake any of the duties that the TRUSTEES may from time to time delegate to them. Such persons who are not TRUSTEES shall act in an advisory capacity only and shall not have a vote at any meeting of the TRUSTEES.
- 7.11 All contracts, deed, cheques or documents required to be signed on behalf of the TRUST shall be signed in such manner as the TRUSTEES from time to time determine.

8.

PREScribed FISCAL CONDITIONS

This TRUST Deed shall be construed subject to due compliance with the Prescribed Fiscal Conditions applicable from time to time. Accordingly, it is hereby stipulated that, notwithstanding anything to the contrary contained or implied in this TRUST Deed :

- 8.1 The powers of the TRUSTEES shall be subject to their complying at all times

[Handwritten signatures and initials: D, AS, NBF, JWB]

with the constraints and conditions stipulated in section 18A and section 30 of the Income Tax Act, as read with the Ninth Schedule thereto; in order to ensure that the TRUST is eligible for tax-exempt status in terms of section 10(1)(cN), and is further eligible for the fiscal benefit envisaged by section 18A of the Act. The Prescribed Fiscal Conditions applicable to the TRUST as at the date of this Trust Deed are such as are set forth in Schedule "A" hereto.

- 8.2 Upon approval of the TRUST for purposes of section 18A, the TRUSTEES may accept and issue statutory receipts in respect of donations in support of its public benefit activities referred to in Part II of the Ninth Schedule; and they shall in that event at all times comply with the conditions prescribed by section 18A of the Income Tax Act with respect thereto.

9.

POWERS OF TRUSTEES

- 9.1 Subject to the express limitations on TRUSTEES' powers set out in this TRUST Deed, the TRUSTEES shall have all such powers and capacity in relation to the TRUST and the TRUST assets as :

- 9.1.1 are legally required and/or permitted;
- 9.1.2 any natural person with full legal capacity may have in relation to his own affairs;

and subject as aforesaid, the discretionary powers vested in the TRUSTEES in terms of this TRUST Deed shall be complete and absolute, and any decision made by the TRUSTEES pursuant to any such discretionary powers shall be unchallengeable by any person affected thereby.

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- 9.2 The TRUSTEES shall, subject to the provisions of clause 9.4, and provided that the TRUST's financial transactions are conducted by means of a banking account, deal with the TRUST assets in order to achieve the object of the TRUST, and shall, subject to the provisions of this TRUST Deed, possess and enjoy all rights and powers necessary for and incidental to such purpose.
- 9.3 Subject to the Prescribed Fiscal Conditions, but otherwise without limitation of the general powers and discretion conferred on the TRUSTEES, they shall have, *inter alia*, the following rights and powers which they may exercise for the purposes of the TRUST in their discretion:
- 9.3.1 to open and operate any banking account and/or building society account and to draw and issue cheques and to receive cheques, promissory notes and/or bills of exchange, and to endorse any of the same for collection by the bank and/or building society at which the said account was opened;
- 9.3.2 to take such steps as may be necessary to form any company, trust, voluntary association or other legal entity to carry out more effectively the objects of the TRUST as set out in clause 3, and to delegate to such company, association or legal entity such powers as the TRUSTEES may deem fit, provided that, in the event of the TRUST being approved by the Commissioner as tax exempt, such company, association or legal entity is similarly exempt from the payment of income tax, and entitled to the benefit of section 18A;
- 9.3.3 to buy or sell (by public auction, private treaty or otherwise) movable, immovable or incorporeal property of whatever nature, and to sign and execute any agreement or deed of sale in relation thereto, and to sign and execute all requisite documents, and do all such things necessary for the purpose of effecting and registering, if needs be, transfers according to law of any such property, whether movable, immovable or incorporeal, bought or sold by the TRUSTEES;

- 9.3.4 to receive, accept or acquire, or donate, cede, assign or otherwise dispose of, any other right to or over immovable property not constituting full ownership, whether registrable or not;
- 9.3.5 subject to the Prescribed Fiscal Conditions, and the provisions of clause 9.4, to buy, sell and/or exchange shares, interests, stocks, debentures, debenture stock, units, promissory notes, bills of exchange and any other negotiable instruments and documents of any kind, and to do all things requisite and sign all documents requisite to acquire or, as the case may be, to give transfer and title thereto;
- 9.3.6 to make loans for the benefit of the eligible beneficiaries (but not to any TRUSTEE, or to any donor and/or any of their relatives or to any private company) on such terms and conditions and at such interest rate, if any, as the TRUSTEES may determine, and to sign and execute all requisite documents and to do all things necessary for the effecting and registration of any security;
- 9.3.7 to vary any investment made in terms hereof by realising the same and/or by substituting therefor any other investment which the TRUSTEES are empowered in terms hereof to make;
- 9.3.8 to borrow money on such terms and conditions and at such interest and from such person as the TRUSTEES may determine, and either without security or upon such security over movable or immovable property as the TRUSTEES may determine, and to sign and execute all requisite documents and to do all things necessary for the effecting and registration of any requisite instrument of debt and of any such security;
- 9.3.9 to mortgage, pledge and/or hypothecate any movable, immovable or incorporeal property forming part of the assets of the TRUST and, for the

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[Handwritten initials: GCH, NSP]

purpose of any such mortgage, pledge or hypothecation, to sign and execute all requisite documents and do all things necessary for effecting and registering the same;

- 9.3.10 subject to the Prescribed Fiscal Conditions, to let, either by written agreement of lease or otherwise, improve, alter or maintain any immovable property belonging to the TRUST or any improvements thereon;
- 9.3.11 to collect and receive rents and, if necessary, cancel any lease or other tenancy and take all legal proceedings for ejectment or otherwise in connection with any such lease or other tenancy or the cancellation thereof;
- 9.3.12 to sue for, recover and receive all debts or sums of money, goods, effects and things whatever, which may become due, owing, payable or belonging to the TRUST;
- 9.3.13 to institute, defend, oppose, adjust, settle, compromise and/or submit to arbitration all accounts, debts, claims, demands, disputes, legal proceedings and matters which may subsist or arise between the TRUST and any person, company, corporation or body whatever, and for the purposes aforesaid, to do and execute all necessary acts and documents;
- 9.3.14 to attend all meetings of creditors of any person, company, corporation or body whatever indebted to the TRUST, whether in insolvency, liquidation, judicial management or otherwise, and to vote for the election of a TRUSTEE or TRUSTEES and/or liquidator/s and/or judicial manager/s and also to vote on all questions submitted to any such meeting of creditors, and generally to exercise all rights accruing to a creditor;

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- 9.3.15 to exercise the voting power attached to any share, stock, debenture or unit, in such manner as they may deem fit, for the purpose of amalgamation, merger of or compromise in any company or trust in which the share, stock, debenture or unit is held;
- 9.3.16 to exercise and take up or to sell and realise any rights of conversion or subscription attaching, accruing or appertaining to any share, debentures or units forming part of the assets of the TRUST;
- 9.3.17 to cause, in the case of any company or unit trust scheme which is precluded by its articles of association or trust deed or which refuses to transfer any shares, debentures or units forming part of the assets of the TRUST into the name of the TRUSTEES as such, the transfer of the said shares, debentures or units into their own names or into the name of a bank, trust company or other designated nominee;
- 9.3.18 to give receipts, releases or other effectual discharges for any sum of money or things recovered;
- 9.3.19 to pay out of the funds of the trust all debts incurred on behalf of the TRUST by the TRUSTEES in the exercise of their powers in terms hereof;
- 9.3.20 subject to clause 9.4.2, to accept on behalf of the TRUST all or any donations of whatsoever nature, from the donor or from any other person whatever;
- 9.3.21 to determine whether any surplus on the sale of any assets of whatever description of the TRUST, and whether movable or immovable property, and the receipt of any bonus, shares or units by the TRUST be regarded as income or capital of the TRUST, and to revise any such decision taken by them;

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9.3.22 to employ professional practitioners, agents and employees, to carry out the objectives of the TRUST and to pay their fees, commissions, remuneration and any other charges out of the funds of the TRUST, and to confer, if necessary, upon such agents or employees so appointed the right to exercise any discretion which may be vested in the TRUSTEES, and to terminate the employment of any such professional practitioners, agents or employees;

9.3.23 to improve and develop immovable property acquired by the TRUST and to expend the capital and/or net income of the TRUST upon the preservation, maintenance and upkeep of any such property;

9.3.24 to enter into any contract and execute any documents by or on behalf of the TRUST for the purposes of giving effect to the objects of the TRUST.

9.4 Notwithstanding anything to the contrary herein contained:

9.4.1 no benefits may be allocated by the TRUST during its existence for any purpose other than those envisaged in clause 3 above;

9.4.2 all donations made by or to the TRUST must be irrevocable and must be subject to the terms and conditions of the TRUST DEED;

9.4.3 any TRUSTEE who renders services to or on behalf of the TRUST shall be entitled to charge and be paid all professional or other charges made by him or her, or his or her firm, for business done by him or her, or his or her firm, in relation to this TRUST DEED, whether or not in the ordinary course of his profession or business, and whether or not such business required the employment of a person engaged in any such profession or business; including commission and/or brokerage, at the usual and normal rates applicable thereto; provided that any remuneration paid is commensurate with the value of actual services rendered to the TRUST by

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such TRUSTEE; and provided further that in regard to the appointment of any such TRUSTEE or organisation in which such TRUSTEE has an interest, such TRUSTEE shall :

- 9.4.3.1 disclose his/her interest;
- 9.4.3.2 not participate in any decision relating to such appointment or the terms and conditions of such appointment;
- 9.4.4 the TRUSTEES may not allow immovable property owned by the TRUST to be occupied free of charge by any person save in furtherance of the objects of the TRUST, and save for eligible beneficiaries, or the TRUST's own officers and employees;
- 9.4.5 paid officials of the TRUST may serve on the management committee or board of TRUSTEES in an advisory capacity only, and, unless they are appointed as TRUSTEES, they will have no voting rights;
- 9.4.6 no competition, contest, game, scheme, arrangement or system in connection with which any prize may be won shall be conducted or caused to be conducted by the TRUST, unless an authority in terms of the relevant act has been obtained beforehand.

10.

BOOKS OF ACCOUNT

- 10.1 The TRUSTEES shall keep true and accurate records and books of account of their administration of the TRUST, in such manner and form as may be necessary to reflect fairly the position of the TRUST at all times. There shall be recorded in such books and records, *inter alia*, any change of the TRUST assets from time to time, the income, and all outgoings applicable to the TRUST.

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10.2 The TRUSTEES shall cause the TRUST's books of account to be audited by an independent practising chartered accountant duly appointed in terms of clause 11.

10.3 Copies of the Annual Financial Statements shall be made available to each of the TRUSTEES, as soon as possible after the close of each financial year.

11.

APPOINTMENT OF AUDITOR

11.1 It shall be the responsibility of the Trust Board to appoint an independent practising Chartered Accountant, or firm of independent practising Chartered Accountants, as Auditors to the TRUST. The Trust Board shall also determine the period and conditions of appointment of such Auditors; with power, if deemed necessary, to remove and substitute any such appointee/s as may be deemed appropriate from time to time.

11.2 The Auditor/s appointed as aforesaid shall have unrestricted access to the systems, books, vouchers, and records of the TRUST, and shall be entitled to require from the TRUSTEES, officers, and employees of the TRUST, any information or explanation the Auditor/s may deem necessary for the proper performance of such audit.

12.

ANNUAL FINANCIAL YEAR - ANNUAL GENERAL MEETINGS

12.1 The Financial Year of the TRUST shall commence on 1 April and terminate on the last day of March in each year; unless otherwise determined by the Trust Board

with the approval of the Commissioner.

- 12.2 The Annual General Meeting of the TRUST shall be held by the TRUSTEES within three (3) months of the end of each financial year.
- 12.3 The business of an Annual General Meeting shall include:
 - 12.3.1 The presentation and adoption of the TRUSTEES' Annual Report.
 - 12.3.2 The consideration of the Annual Financial Statements.
 - 12.3.3 The (re-)appointment of the Auditors.
 - 12.3.4 Such other matters as may be deemed appropriate.
- 12.4 Notice of each Annual General Meeting shall be accompanied by a copy of the relevant Annual Financial Statements and any ancillary documentation, and shall be delivered to each of the TRUSTEES, at least Fourteen (14) days prior to the date of such meeting.

13.

NOTICES AND MEETING FORMALITIES

- 13.1 Notices of Meetings shall be delivered in writing, either personally, or by intranet, internet, fax, prepaid registered post, or in such other manner as may be deemed appropriate by the Chairperson (or Vice-Chairperson), and shall be directed to the last known address of the party concerned, as recorded with the TRUST.
- 13.2 The inadvertent, but *bona fide*, omission to address notices to any TRUSTEE/S shall not invalidate the proceedings of the ensuing meeting.
- 13.3 If despatched by Intranet or Internet, such notices shall be deemed to have been received twenty-four (24) hours after data transmission.

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- 13.4 If despatched by prepaid registered post, such notices shall be deemed to have been received five (5) days after the date of posting.

14.

BANKING ACCOUNT – SIGNATURES

- 14.1 One or more banking accounts shall be maintained in the name of the TRUST with a duly registered banking institution; and all payments and cash received by the TRUST shall be deposited to the credit of such banking account/s, through which the TRUST's financial transactions are conducted.
- 14.2 All cheques, promissory notes, financial instruments, and banking instructions, requiring signature or authorisation on behalf of the TRUST, shall be signed or authorised, as the case may be, in such manner and by such persons as the Board of TRUSTEES may from time to time determine.

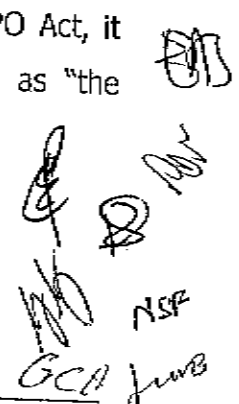
15.

REGISTRATION : NONPROFIT ORGANISATIONS ACT

The TRUSTEES shall take all necessary steps to ensure that the TRUST is registered in terms of the Nonprofit Organisations Act ("the NPO Act"), as required by section 30(3)(g) of the Income Tax Act, as applicable to "Public Benefit Organisations" exempted from income tax in terms of section 10(1)(cN) of the Income Tax Act.

Accordingly, and in compliance with the prescriptive requirements of the NPO Act, it hereby is stipulated with respect to this TRUST (in this clause described as "the Organisation"), as follows:

- 15.1 the Organisation's name shall be as stated in clause 2;

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- 15.2 the Organisation's object shall be as stated in clause 4;
- 15.3 the Organisation's income and property shall not be distributable to its TRUSTEE members or office-bearers, save insofar as they may be reimbursed for reasonable out of pocket expenses incurred in the execution of their duties on behalf of the TRUST, and with the authority of the Board of TRUSTEES;
- 15.4 the Organisation shall be deemed to be a body corporate, and shall have an identity and existence distinct from its TRUSTEE members or office-bearers;
- 15.5 the Organisation shall continue to exist notwithstanding changes that may from time to time occur in the composition of its TRUSTEE members or office-bearers, as envisaged by clause 4;
- 15.6 the TRUSTEE members or office-bearers shall have no rights in the property or assets of the Organisation by virtue of their membership or office;
- 15.7 the powers of the Organisation shall be as set forth in this Trust Deed, including clause 9, as read with Schedule "A";
- 15.8 the organisational structure and mechanisms for the Organisation's governance shall be as set forth in this Trust Deed, including clauses 4 and 7;
- 15.9 the rules for convening and conducting meetings, including quorums required for and the minutes to be kept of those meetings, shall be as stated in clauses 7 and 13;

- 15.10 the manner in which decisions are to be made shall be as stated in clause 7;
- 15.11 the Organisation's financial transactions shall be conducted by means of a banking account, as stated in clause 14;
- 15.12 the date for the end of the Organisation's financial year shall be as stated in clause 12.1;
- 15.13 the procedure for changing the constitution shall be as stated in clause 20;
- 15.14 the procedure by which the Organisation may be wound up, or dissolved, shall be as stated in clause 20;
- 15.15 if the Organisation is wound up or dissolved, any assets remaining after all liabilities have been met, must be transferred to some other eligible Public Benefit Organisation, having the same or similar Objects, as stated in clause 20.3 read with clause 9 of Schedule "A".

16.

TRUSTEE INDEMNITY

16.1 Subject to the provisions of any relevant statute, each of the TRUSTEES, shall be indemnified by the TRUST for acts done in good faith; and it shall be the duty of the TRUST to pay all costs and expenses which a TRUSTEE may incur, or become liable for, as a result of a contract entered into, or act done by such TRUSTEE, with the authority of the Trust Board, in the *bona fide* discharge of his/ her duties on behalf of the TRUST.

16.2 Subject to the provisions of any relevant statute, no TRUSTEE shall be liable:

- 16.2.1 for the acts, receipts, neglects or defaults of any other TRUSTEE or office bearer, or for the acts and decisions of any duly authorised Committee, manager, representative or agent;
- 16.2.2 for any loss or expense suffered by the TRUST through the insufficiency of, or deficiency in, any title to property acquired by the TRUST;
- 16.2.3 for the insufficiency of, or deficiency in, any security in or upon which the funds of the TRUST may be invested;
- 16.2.4 for any loss or damage arising from the bankruptcy, insolvency or delictual act of any person or institution with whom money, securities or assets of the TRUST are deposited; or
- 16.2.5 for any loss or damage caused to the TRUST in any other manner;

which occurs in the *bona fide* administration of the TRUST; unless it arises in consequence of dishonesty on the part of such TRUSTEE; or the failure by such TRUSTEE to exercise that degree of care, diligence and skill required by law.

17.

LEGAL PROCEEDINGS

All legal proceedings by or against the TRUST shall be instituted in the name of the TRUST.

18.

BENEFICIARY SELECTION

The TRUSTEES shall meet from time to time to determine eligible beneficiary and project selection criteria, which shall take account of, *inter alia*, the following factors:

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- 18.1 whether potential beneficiaries currently occupy or aspire to occupy managerial and leadership positions in Government, non-profit organisations and the small business sector and require educational and training support to build their capacity to effectively and efficiently manage sustainable development programmes and anti-poverty initiatives; and/or
- 18.3 whether potential beneficiaries will be able to make a meaningful contribution to the development of, in particular, poor and needy persons and communities once they have participated in any of the educational and training programmes offered by the trust; and/or
- 18.4 whether potential beneficiaries come from historically disadvantaged communities due to legally enforced discrimination based on racial criteria and who, as a result of their participation in education and training programmes will return to their communities to use their skills to implement anti-poverty initiatives and sustainable development programmes in general.

19.

GUIDING PRINCIPLES

The TRUSTEES, in making the decisions in terms of this TRUST Deed, shall do so in a manner which is non-racial, non-sexist, impartial, democratic, accountable and financially responsible.

20.

AMENDMENTS; NAME CHANGE AND DISSOLUTION

- 20.1 This TRUST Deed may at any time be amended; the name of the TRUST may be changed; and the TRUST may be dissolved; in any such instance, by Resolution

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GCH, EAS, NSF, June

supported by no less than seventy-five percent (75%) of all the TRUSTEES then appointed, being not less than the minimum number stipulated in this TRUST DEED.

- 20.2 Any such Resolution duly adopted by the TRUSTEES, shall be formalised by Deed as soon as reasonably possible after its adoption.
- 20.3 A copy of such Deed shall be submitted forthwith upon its execution to the Commissioner, and to the Director of Nonprofit Organisations.
- 20.4 In the event of the dissolution of the TRUST, any net residue of the TRUST FUND remaining after satisfaction of grants and awards made or committed to eligible Beneficiaries, and after due provision for all the TRUST's liabilities and expenses, shall be given or transferred to one or more other Approved Public Benefit Organisations having the same or similar objects as those of this TRUST, as may be determined by the Trust Board at its discretion; or failing such determination by the Trust Board, then as determined by the Court; provided that any such portion of the net residue as may arise in consequence of a donation made by a taxpayer to whom a receipt has been issued in terms of section 18A of the Income Tax Act, must be given or transferred only to one or more eligible Beneficiaries for purposes of section 18A; and provided further that each such disposition occurring on dissolution of this TRUST, must be approved by the Commissioner, as required in terms of the Income Tax Act.

21.

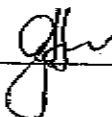
PATRON/S

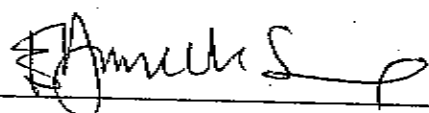
The Trust Board shall be entitled, but not obliged, to appoint from time to time one or more persons as Patron/s to the TRUST; in which event such Patron/s shall serve for such term, and shall exercise such prerogatives, as the Trust Board may deem appropriate from time to time.

THE PRESENTLY-SERVING TRUSTEES HEREBY CONFIRM THEIR ACCEPTANCE OF APPOINTMENT AS TRUSTEES, AND AGREE TO CONTINUE TO UNDERTAKE THE FIDUCIARY RESPONSIBILITY FOR THIS TRUST, UPON THE TERMS AND SUBJECT TO THE CONDITIONS SET FORTH IN THIS SUBSTITUTED DEED OF TRUST.

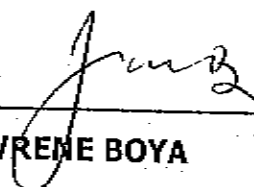
THUS DONE AND SIGNED at the place, and on the day, month, and year first aforementioned, in the presence of the undersigned witnesses.

AS WITNESSES:

1.  _____
2.  _____

 _____

EVE ANNECKE

 _____

LAWRENE BOYA

 _____

GITA GOVEN

 _____

GERRIT HENDRICKS

 _____

NALEDI STELLA FATIMA MABEBA

AS WITNESSES:

1.  _____
2.  _____



EDGAR ARTHUR PETERSE



**ADRIAN DOMINIC 'T HOOFT
ENTHOVEN**



ROSIEDA SHABODIEN

THE SUSTAINABILITY INSTITUTE

PO Box 162, Lynedoch,
Stellenbosch, 7603, South Africa

TEL +27 (0) 21 881 3500

info@sustainabilityinstitute.net

15 August 2023

SUSTAINABILITY INSTITUTE TRUST NO. IT 3011/991

RESOLUTION ON THE AMENDMENT OF THE TRUST DEED DOCUMENT CLAUSE 1.3.4

The Sustainability Institute Trustees below hereby agree that clause 1.3.4 in the Trust Deed be amended as follows:

1.3.4 "Financial year" means the financial period or year ending on the last day of December of each year or such other date as the Trustees may from time to time determine, with the consent of the Commissioner.

This is a round robin resolution

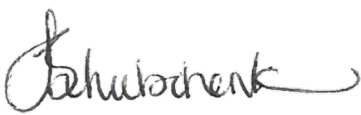
SIGNATURES OF TRUSTEES



H NEWTON-KING



S SEMPRINI



J SCHULSCHENK



K SAVIN



R VAN NIEKERK



G PRINCE



SBA DUNN

TRUSTEES: SBA Dunn, H Newton-King,
G Prince, K Savin, S Semprini,
J Schulschenk, R van Niekerk

NPO No: 051-245-NPO | PBO No: 930020419
Trust No: IT3011/99 | Vat No: 4110198795



SUSTAINABILITY
INSTITUTE



@sustainabilityinstitute
www.sustainabilityinstitute.net

RESOLUTION OF THE TRUSTEES OF THE SUSTAINABILITY INSTITUTE TRUST NO. _____

Whereby it is resolved that the Trust Deed shall be amended by the substitution of Clause 3.1 with the following:

3.1 The main objectives of the SI are the following:

- 3.1.1 To have a transformative impact on the lives of the children and youth in the Lynedoch valley through the educational programmes offered;
- 3.1.2 To contribute towards the realisation of sustainable development through its role as an African thought leadership institute researching, teaching and practicing social innovation for the transition to just and generative futures;
- 3.1.3 To act as an implementation agent for the University of Stellenbosch (US) with respect to the design, co-ordination and implementation of a range of transdisciplinary academic programmes aimed at building the leadership and capacity of the beneficiaries to effectively and efficiently manage socially just and ecologically restorative oriented sustainable development programmes.

Signed at Lynedoch on this 13th day of March 2019:

NALINI STELLA MABEBA
(Names of Trustees) Phabelani

Hedi Nelon
SH

Jess Schulschenk
[Signature]

THE SUSTAINABILITY INSTITUTE

PO Box 162, Lynedoch,
Stellenbosch, 7603, South Africa

TEL +27 (0) 21 881 3500

info@sustainabilityinstitute.net

27 May 2022

RESOLUTION OF THE TRUSTEES OF THE SUSTAINABILITY INSTITUTE TRUST NO. _____

Whereby it is resolved that the Trust Deed shall be amended by striking out Clause 3.1.3 of the objectives.

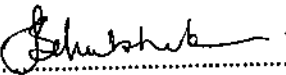
Signed at Lynedoch on this 9th day of JUNE 2022

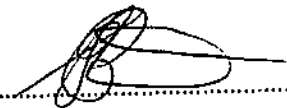
This decision is approved by all Trustees present.

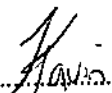
CHECKED AND APPROVED

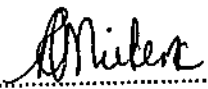

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S SEMPRINI


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J SCHULSCHENK


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S DUNN


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K SAVIN


.....
R VAN NIEKERK

TRUSTEES: SBA Dunn, H Newton-King,
K Savin, S Semprini, J Schulschenk,
R van Niekerk

NPO No: 051-245-NPO | PBO No: 930020419
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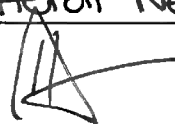
RESOLUTION OF THE TRUSTEES OF THE SUSTAINABILITY INSTITUTE TRUST NO. _____

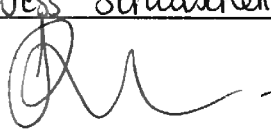
Whereby it is resolved that the Trust Deed shall be amended by the substitution of Clause 9.3.2 with the following:

9.3.2 to take such steps as may be necessary to form any company, trust, voluntary association or other legal entity to carry out more effectively the objects of the TRUST as set out in clause 3, and to delegate to such company, association or legal entity such powers as the TRUSTEES may deem fit.

Signed at Lynedoch on this 13th day of March 2019:

NALINI STELLA MABEBA
Mabeba
(Names of Trustees)

Heidi Newton-Ky


Jess Schulschenk


SUSTAINABILITY INSTITUTE: VALLEY COLLABORATIVE

APPLICATION FOR GRANT-IN-AID: 2025/26

Cover Letter

We are pleased to submit this Grant-in-Aid (Category B) funding application on behalf of the Valley Collaborative (VC), with the Sustainability Institute (SI) serving as the fiscal host and institutional partner. The SI and VC work in close partnership: the VC is a community-led initiative rooted in the Lynedoch and Vlotenburg communities, while the SI provides administrative oversight, fiduciary management and strategic support. As fiscal host, the SI will be fully accountable for ensuring that all funds are responsibly managed, transparently administered and used strictly for their intended purpose, while enabling the VC to retain its community-driven character and growing independence.

Founded in 1999, the Sustainability Institute is an international living and learning centre dedicated to teaching, researching and practising restorative ways of being. Our educational and social programmes are deeply rooted in community, with a strong focus on children and youth through the Lynedoch Children's House, Lynedoch Primary School partnership, and the Lynedoch Youth Programme. We bring over two decades of experience in learning design, transformative education, sustainability practice, advisory work and consulting in African contexts. The Institute is recognised as a leading expert institution in navigating transitions toward social justice in complex futures, with our research, teaching and community programmes contributing to sustainable African futures.

The Valley Collaborative emerged from the SI's Covid-19 response, when we, together with local partners, convened a grassroots community committee to coordinate food security efforts, support emergency healthcare and address urgent social needs. This early work highlighted deep systemic challenges and the need for a long-term, community-led approach. In 2023, we began a deliberate process of bringing the Lynedoch and Vlotenburg communities together around a shared agenda: to build a safer, healthier, economically active and socially cohesive valley.

We did this by partnering with Ranyaka to conduct a comprehensive community mapping process, identifying local assets, needs and opportunities. From this, four community-led working groups were formed around the priority themes of **youth empowerment, food security & wellbeing, economic empowerment, and housing, safety & infrastructure**. These groups composed of community members, youth leaders, community kitchen coordinators, local volunteers and practitioners are now actively organising around solutions to the valley's most urgent challenges. Since starting this process, we have built a volunteer base of more than 50 people.

On 15 November 2025, we convened a co-creation workshop with representatives from all four working groups to plan for the coming year and collaboratively shape this funding proposal. The Valley Collaborative Housing, Safety & Infrastructure group is not submitting a GiA proposal, as their activities fall outside the scope of what the GiA funds; however, they continue to play an important supporting and coordinating role in the broader initiative. Across all groups, we intentionally focus on activities that make use of existing community buildings and local partners, given the limited availability of shared community facilities in the valley.

The three groups each address a distinct but interrelated community priorities:

Youth Empowerment:

- Mentorship opportunities for youth offering psychosocial support, skills development and employment pathways - specialised youth interventions.

- Empowering young people through active citizenship to enhance their employability, foster community engagement, and inspire a sense of hope.

Food & Wellbeing: Building community, identity and belonging

- Regular food-based heritage and cultural festivals to strengthen identity, cohesion and intergenerational connection. These activities focus on social cohesion rather than markets or youth mentorship.
- 7 cultural festivals over a three year period
- Annual women's gathering during August (women's month)

Economic Empowerment: Growing economic activity in the Valley

- 8 community markets over a three year period to stimulate local enterprise and income generation.

These proposals reflect the priorities identified by 25 community representatives who live and work directly on the ground and who collaboratively shaped the activities outlined in this application.

In this application we have included the following documents:

	Item	
1	Cover letter	X
2	Application form	X
3	AUDITED FINANCIAL STATEMENTS A copy of the latest audited financial statements must be included in the application. Category B applications MUST submit their latest audited financial statements. Statements signed off by the treasurer, chairperson or other delegated party will not be accepted.	X
4	ORGANISATIONAL CONSTITUTION (A signed and dated copy of the Organisation's Constitution, as well as a signed copy of the Minutes of the AGM/Special Meeting , to verify the acceptance of the Constitution.) **NOTE: Constitution is in deed of trust document. See Appendix A if more information needed	X
5	PROJECT PROGRAMME/BUSINESS PLAN (A copy of the project/program description and/or a business plan for the ensuing financial year. Please ensure that the following is included in the project/program and or business plan, by using the below mentioned bullet points as a guide).	X
6	CONFIRMATION OF BANK DETAILS (An electronic generated confirmation of bank details created through online banking)	X
7	PROOF OF REGISTRATION/AFFILIATION (Attach a copy of the organisation's Registration Certificate of Affiliation)	X
8	Appendix A: Valley Collaborative project summary	X
9	Appendix B: Constitution, terms of reference and resolution (November 2022)	X
10	Appendix C: Tax compliance status	X
Note: Account on expenditure for preceding funding not included - Not applicable (previous funding from the municipality was not Grant in Aid funding)		

	28 November 2025
DIRECTOR'S SIGNATURE	DATE



SUSTAINABILITY INSTITUTE: VALLEY COLLABORATIVE

APPLICATION FOR GRANT-IN-AID: 2025/26

NOTE: ATTENDANCE OF THE GRANT-IN-AID WORKSHOP IS COMPULSORY

PLEASE COMPLETE THE FOLLOWING
(Incomplete and/or late application forms will not be considered.)

A	REGISTERED NAME OF ORGANISATION
	The Sustainability Institute Trust
B	DATE AND YEAR IN WHICH THE ORGANISATION WAS FOUNDED: (include a brief description of the business or activities of the organization)
	<p>The Sustainability Institute (SI), founded in 1999, is dedicated to activating collective imagination to drive shifts toward just and regenerative futures. Guided by a vision of a world rooted in joy, justice and abundance for people and the planet, SI centres its work around place-based, whole-person learning and regenerative action. SI operates through three core programmes:</p> <ul style="list-style-type: none">• The Imaginarium, a learning campus where people can practise regenerative ways of living and organising.• Learning at the SI, intergenerational programmes for children, youth and adults that nurture agency, creativity and <i>ukama</i>.• The Knowing Collective, a networked commons that amplifies regenerative knowledge and practice through research and co-learning. <p>Our expertise includes the Research and Advisory services, the design and implementation of training, courses, and research projects for companies across a range of sustainability themes. The Institute is recognised as a leading expert in navigating transitions toward systemic change in complex African futures and serves as a home to some of the foremost academics and practitioners in the field.</p> <p>All our programmes are grounded in organisational resilience, covering governance, people, finance, leadership, brand, and MERL to ensure excellence and long-term impact. Through this integrated approach, the SI fosters imaginative, life-affirming pathways for social and ecological transformation.</p> <p>The Valley Collaborative (VC) emerged through our Covid-19 response to community food security and emergency healthcare relief. We established a grass roots community committee working together with volunteers from across the valley community to address systemic concerns in the community. In 2023,</p>

	<p>we started a process to bring the Lynedoch and Vlotenburg communities around a common agenda so that we can build a safer, healthier, economically active and socially cohesive community.</p> <p>We have completed a comprehensive valley mapping initiative, in partnership with Ranyaka to identify our own resources and needs to be met by our community. We have formed 4 community-led working groups around the following issues: youth empowerment, food security & wellbeing, economic empowerment, and housing, safety & infrastructure. With your support, we would like to support these working groups with basic resources to self-organise and solve for our major social challenges.</p>		
C	ADDRESS OF REGISTERED ORGANISATION		
	PHYSICAL ADDRESS	POSTAL ADDRESS	
	CODE		CODE
D	CONTACT DETAILS (Details of the person to contact regarding this GiA application)		
	NAME AND SURNAME	MULWELI NETHENGWE	
	POSITION	RESEARCH AND STRATEGY DEVELOPMENT ANALYST	
	TEL:	(021)	881 3500
	MOBILE:	27 78 3822 336	ALTERNATIVE:
	EMAIL ADDRESS:	Mulweli@sustainabilityinstitute.net	
E	REGISTRATION:		
	Is the organisation registered as a NP/NG Organisation /NPC / PBO	YES: NPO	
	If YES, please provide the Registration Number: (Attach a copy of the registration certificate or proof of other affiliation where applicable)		
	051-245-NPO		
F	BOARD/COMMITTEE MEMBERS OF THE ORGANISATION: (List ALL Board/Committee Members of the Organisation) Insert a separate page if the space is not enough).		
1	NAME AND SURNAME:	Heidi Newton King	
	POSITION:	Board member	
	ADDRESS:	R310 Baden Powell Dr, Stellenbosch, 7603	
	CONTACT NUMBER:	+27 82 382 4585	
2	NAME AND SURNAME:	Jess Schulschenk	
	POSITION:	Board member	
	ADDRESS:	46 Lynedoch EcoVillage, Lynedoch, Stellenbosch	

	CONTACT NUMBER:	+27 76 173 1632
3	NAME AND SURNAME:	Kerri Savin
	POSITION:	Board member
	ADDRESS:	Nedbank 135 Rivonia Campus, 135 Rivonia Road, Sandown, Sandton, 2196
	CONTACT NUMBER:	086 181 9209
4	NAME AND SURNAME:	Grant Prince
	POSITION:	Board member
	ADDRESS:	First Floor, Block C, Plum Park, 25 Gabriel Rd, Plumstead, Cape Town, 7800
	CONTACT NUMBER:	+27 72 892 4458
5	NAME AND SURNAME:	Rosaline van Niekerk
	POSITION:	Board member
	ADDRESS:	Lynedoch EcoVillage, Lynedoch, Stellenbosch
	CONTACT NUMBER:	+27 72 892 4458
6	NAME AND SURNAME:	Shaun Dunn
	POSITION:	Board member
	ADDRESS:	1 Bona Court, 39 Voortrekker road, Somerset West, 7130
	CONTACT NUMBER:	+27 60 465 1935
7	NAME AND SURNAME:	Stefano Semprini
	POSITION:	Board member
	ADDRESS:	Cape Town, Western Cape, South Africa
G	PREVIOUS FUNDING	
	Have you successfully applied and received Stellenbosch Municipal Grant-In-Aid funding previously?	No
	If yes for which financial year?	n/a

	What amount was received?			n/a
	Did you submit Financial Reports for the funds received?			n/a
	Do you receive any other sources of funding? (If YES please provide details)			
H	CATEGORY A For more information refer to the Grant-In-Aid Policy for general guidelines and categories (Please categorize your application by marking the appropriate category with X)			
	HEALTH			n/a (Cat B application)
	ENVIRONMENT			n/a (Cat B application)
	SOLID WASTE			n/a (Cat B application)
	SOCIAL DEVELOPMENT			n/a (Cat B application)
	SPORTS & RECREATION			n/a (Cat B application)
	CATEGORY B For more information refer to the Grant-In-Aid Policy for general guidelines and categories (Please categorize your application by marking the appropriate category with X)			
	STREET PEOPLE SERVICES			
	PROJECTS RELATED TO WARD PRIORITIES IN THE IDP (Please specify)			X
	Priority 2: Youth, sports, arts and culture			
I	REQUEST FOR FUNDING			
	IS FUNDING REQUIRED FOR THE ENSUING YEAR?		YES	
	IS FUNDING REQUIRED FOR A SPECIFIC PROJECT (If YES attach details separately)		YES	
	Is funding required for general support? (If YES, attach a copy of the Organisation's Overall Budget)			NO
	Budgeted amount requested		n/a (Cat B application)	
	Duration of Project		Ongoing	
	If category B application			
	Total amount requested for 3 year period			
	Annual amounts requested?	Year 1: R100 000	Year 2: R200 000	Year 3: R300 000

J	SERVICE FOCUS	
	Ward number/s in which services are delivered	20
	Which Ward Priority/ies are addressed through the service (Please provide details below)	
	<p>By offering structured youth support, cultural festivals and community markets, these activities create safe spaces, meaningful opportunities and cultural expression directly responding to Ward Priority 2's needs for youth development, arts, culture and alternatives to wandering or substance-related risks.</p> <p>Because residents repeatedly request community facilities and the IDP notes land scarcity, our initiatives also tackle this constraint by activating existing spaces such as local schools, churches and other areas to provide accessible, meaningful programmes.</p>	
	Describe the services for which funds are requested:	
	<p>Youth Empowerment:</p> <ul style="list-style-type: none"> • Mentorship opportunities for youth offering psychosocial support, skills development and employment pathways - specialised youth interventions. • Empowering young people through active citizenship to enhance their employability, foster community engagement, and inspire a sense of hope. <p>Food & Wellbeing: Building community, identity and belonging</p> <ul style="list-style-type: none"> • Regular food-based heritage and cultural festivals to strengthen identity, cohesion and intergenerational connection. These activities focus on social cohesion rather than markets or youth mentorship. • 7 cultural festivals over a three year period • Annual women's gathering during August (women's month) <p>Economic Empowerment: Growing economic activity in the Valley</p> <ul style="list-style-type: none"> • 8 community markets over a three year period to stimulate local enterprise and income generation. 	
	Which Municipal Strategic Goal/s is linked to the services: (Please mark with a X)	
	Valley of Opportunities and Possibilities	X
	Safety and Security	
	Dignified Living	
	Good Governance and Compliance	
	Green and Sustainable Valley	
K	THE FOLLOWING MUST BE ATTACHED TO THIS APPLICATION: (Category A and B applications) (Please use this form as a check-list, to ensure that you comply to the specified requirements)	
1	<p>AUDITED FINANCIAL STATEMENTS</p> <p>A copy of the latest audited financial statements must be included in the application. Category B applications MUST submit their latest audited financial statements. Statements signed off by the treasurer, chairperson or other delegated party will not be accepted.</p>	X

2	ORGANISATIONAL CONSTITUTION (A signed and dated copy of the Organisation's Constitution, as well as a signed copy of the Minutes of the AGM/Special Meeting , to verify the acceptance of the Constitution.)	X
3	PROJECT PROGRAMME/BUSINESS PLAN (A copy of the project/program description and/or a business plan for the ensuing financial year. Please ensure that the following is included in the project/program and or business plan, by using the below mentioned bullet points as a guide).	X
	<ul style="list-style-type: none"> ❖ Full details of the proposal/project/business plan including objectives; ❖ The number of people from WC024 who will benefit and how the project/program will contribute or enhance the strategic objectives of Stellenbosch Municipality; ❖ The project/program commencement and completion dates; ❖ Information on the total costs of the project/program budget; ❖ A breakdown of costs and an outline of any contributions by fundraising and / or own contributions; ❖ A list of all other sources of funding together with the assessments; ❖ A summary of past achievements; ❖ Reference independent of the applicant and its executive/board or committee members. 	
4	CONFIRMATION OF BANK DETAILS (An electronic generated confirmation of bank details created through online banking)	X
5	ACCOUNT ON EXPENDITURE FOR PRECEDING FUNDING (If you have received funding from Stellenbosch Municipality previously, expenditure of the funds received needs to be accounted for with this new application). Please refer to Section M for the format.	Not applicable (previous funding from the municipality was not Grant in Aid funding)
6	PROOF OF REGISTRATION/AFFILIATION (Attach a copy of the organisation's Registration Certificate of Affiliation)	X
L	REQUIREMENTS CATEGORY B APPLICATIONS (Please note that Category B applications MUST adhere to the following requirements and those listed under section K, except where indicated otherwise.)	
1	AUDITED FINANCIAL STATEMENTS A copy of the latest audited financial statements must be included in the application. Category B applications MUST submit their latest audited financial statements. Statements signed off by the treasurer, chairperson or other delegated party will not be accepted.	X
2	THREE YEAR BUSINESS PLAN See the requirements for the business plan as listed under section K as guideline. NOTE: Category B applications MUST provide a clear proposal for a period of three years. Each year must be indicated separately and be costed per annum indicating all expenditure against the projected measurable outcomes. Outcomes must be listed to how they will be reported on and measured on a monthly basis.	X
M	FORMAT FOR FEEDBACK REPORT	

1	Narrative report on the project including numbers reached, outcomes reached, evaluation of the project indicating successes and failures/lessons learned.
2	Pictures of the project/program.
3	Financial report on expenditure regarding previous donation separate from the annual financial statements. (Attach proof of expenditure).
N THE FOLLOWING SHALL APPLY:	
1	The allocation of Grant-In-Aid will only be considered if the application document has been fully completed and signed and is accompanied by the required and supporting documentation referred to therein.
2	An applicant who has been registered as a NPC, NGO, NPO or PBO with the necessary proof thereof, submitted together with this application.
3	Applicants must in their submission clearly indicate/specify and motivate what the funds will be utilized for.
4	The Grant-In-Aid must be exclusively utilized for the purpose defined and the successful applicant must submit the necessary undertaking to this effect.
5	Applicants must in their submission satisfy the Council of their ability to execute the project successfully.
6	Organisations who have already received financial or other assistance from the Council during the previous financial year MUST specify same in their application.
7	No funding will be considered for political groupings, ratepayers organisations or for religious purposes..
8	No funding will be considered where only an individual will benefit or where a member of Council or an official of Stellenbosch Municipality will receive any financial or other gain.
9	Projects outside the boundaries of the Council will not be considered.
10	Expenditure that will not be funded includes: travel costs (unless it is for the transport of beneficiaries), subsistence, accommodation, food (unless intended for the beneficiaries) or entertainment expenses of any kind, staff salaries including bonuses, bursaries and payments in lieu of rates or other municipal charges.
11	Subsequent requests from the applicants to cover overspending on projects will not be considered.
12	Successful applicants must at all times comply with the provisions of Section 67(1) of the Municipal Finance management Act no. 56 of 2003 which inter alia stipulates that the organization or body has to:-
	❖ Enter into and comply with a Memorandum of Agreement with the Municipality as well as with all reporting financial management and auditing requirements as may be contained in such an agreement. This memorandum of agreement will bind the successful applicant to deliver on what the application speaks to, but also to commit to become involved with municipal programs of the community where it functions. The Memorandum of Agreement will be made available to successful applicants for completion.
	❖ Report at least once a year on the actual expenditure of the amount allocated to it. Should monthly allocations be made, monthly reports will be required.
13	The Council reserves the right not to give a Grant-In-Aid to any organization applying for grants. Having been awarded a grant previously does not give an applicant the right to receive a grant again.
14	Funding will not be considered where a project or organization is already receiving funds from Council in terms of Council's functions. Applicants are required to disclose other sources of funding, failing which such applicant will be disqualified.
15	Funding will not be considered where in Council's opinion, an organization received sufficient funds from other sources to sustain its activities or the project applied for. For this purpose, organisations must submit financial statements and budget for the ensuing financial year.
16	Organisations having received funding from Stellenbosch Municipality during the previous financial year, are required to attach to any new application, a copy of the financial statements relating to the year in which the funding was received from Council, as required in terms of Section 17 of the Non-profit Organisation Act, 1997 and Section 67(1) of the Municipal Finance Management Act, 2003 (MFMA).
17	Funding will not be considered where expenses have already been incurred on a project by the applicant. (The Council's Grant-In-Aid Policy must be consulted for the sake of completeness).

O	DECLARATION OF INTEREST
The beneficiary declares that the following municipal employees and/or councillors have a vested interest in the business of the beneficiary. However, they do not benefit directly from this donation and were not part of the decision making process in the allocation of the donations:	
NAME AND SURNAME:	
POSITION:	
NAME AND SURNAME:	
POSITION:	
P	UNDERTAKING
I/We hereby verify that the information provided in this application is true and correct and that the	

	<p>conditions applicable to the allocation of a Grant-in-Aid as set out above and in the GIA Policy have been read and is understood and will be complied with.</p> <p>I/We also declare that the organization implements effective, efficient and transparent financial management and internal control mechanisms to guard against fraud, theft and financial mismanagement and has in the past complied with requirements for similar transfer(s) of funds.</p> <p>Thus completed and signed at Stellenbosch on this ____ day of 20 ____ .</p> <div><div> Chairperson/Authorised Representative</div><div> Secretary/Duly Authorised Signatory</div></div>
Q	<p>PLEASE TAKE NOTE (Completed application forms, together with all the required supporting documentation must be posted to):</p> <p>The beneficiary declares that the following municipal employees and/or councillors have a vested interest in the business of the beneficiary. However, they do not benefit directly from this donation and were not part of the decision making process in the allocation of the donations:</p>
	<p>The Director: Community and Protection Services P O Box 17 Stellenbosch 7599 Or hand delivered to: The Manager: Community Development 21 Simonsberg Road Stellenbosch 7600 The submission of applications closes at 13H00 on the closing date as per the advertisement.</p>

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements

for the year ended 31 December 2024



THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

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Level of Assurance

These financial statements have been audited in compliance with the applicable requirements of the Trust Deed.

Preparer

G Botha - B.Comm; Professional Accountant (SA); Post Grad Dip Tax Law; Certified Independent Reviewer (SA)

Published

16 May 2025

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)
Annual Financial Statements for the year ended 31 December 2024

General Information

Country of Incorporation and Domicile	South Africa
Type of Trust and Nature of Business	The Sustainability Institute Trust is an international living and learning centre for studies in ecology, community and spirit. The Trust established a permanent educational institution and provides a range of transdisciplinary academic programmes, conducts anti-poverty initiatives, environmental awareness and sustainable development projects.
Trustees	J Schulschenk H Newton-King (Chairperson) KA Savin PS Semprini SB Dunn R van Niekerk G Prince
Registered Office	Lynedoch Eco Village Lynedoch Road 7603
Bankers	Nedbank Limited Investec
Level of Assurance	These financial statements have been audited in compliance with the applicable requirements of the Trust Deed.
Independent Auditors	Theron du Plessis Somerset West Incorporated
Income tax number	0607/194/14/9
NPO Registration Number	051-245-NPO

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Trustees' Responsibilities and Approval

The trustees are required to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. These annual financial statements have been prepared in accordance with the IFRS for SMEs[®] Accounting Standard as issued by the International Accounting Standards Board (IASB[®]) and it is their responsibility to ensure that the annual financial statements satisfy the financial reporting standards with regards to form and content and present fairly the statement of financial position, results of operations and business of the trust, and explain the transactions and financial position of the business of the trust at the end of the financial year. The annual financial statements are based upon appropriate accounting policies consistently applied throughout the trust and supported by reasonable and prudent judgements and estimates.

The trustees acknowledge that they are ultimately responsible for the system of internal financial control established by the trust and place considerable importance on maintaining a strong control environment. To enable the trustees to meet these responsibilities, the trustees set standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the trust and all employees are required to maintain the highest ethical standards in ensuring the trust's business is conducted in a manner that in all reasonable circumstances is above reproach.

The focus of risk management in the trust is on identifying, assessing, managing and monitoring all known forms of risk across the trust. While operating risk cannot be fully eliminated, the trust endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The trustees are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss. The going-concern basis has been adopted in preparing the financial statements. Based on forecasts and available cash resources the trustees have no reason to believe that the trust will not be a going concern in the foreseeable future. The annual financial statements support the viability of the trust.

The annual financial statements have been audited by the independent auditing firm, Theron du Plessis Somerset West Incorporated, who have been given unrestricted access to all financial records and related data, including minutes of all meetings of the beneficiaries, the trustees and committees of the trustees. The trustees believe that all representations made to the independent auditor during the audit were valid and appropriate. The external auditor's unqualified audit report is presented on pages 7 to 8.

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Trustees' Responsibilities and Approval

The annual financial statements set out on pages 9 to 25, and the supplementary information set out on pages 26 to 28 which have been prepared on the going concern basis, were approved by the trustees and were signed on 16 May 2025 on their behalf by:

DocuSigned by:
Grant Prince
7ED7E426CB03498...
G Prince

DocuSigned by:
Heidi Newton-King
2C8CED2BA5934E4...
H Newton-King
(Chairperson)

DocuSigned by:
Jess Schulschenk
8C266B40AF1646E...
J Schulschenk

DocuSigned by:
Kerri Savin
8B026160B7D44F2...
KA Savin

Signed by:
PS Semprini
6FC81684B3304F0...
PS Semprini

DocuSigned by:
Rosaline van Niekirk
DEA0E40EC472435...
R van Niekirk

Signed by:
SB Dunn
64CED9A7F9F042A...
SB Dunn

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Trustees' Report

The trustees present their report for the year ended 31 December 2024.

1. Review of activities

Main business and operations

The Sustainability Institute Trust is an international living and learning centre for studies in ecology, community and spirit. The Trust established a permanent educational institution and provides a range of transdisciplinary academic programmes, conducts anti-poverty initiatives, environmental awareness and sustainable development projects. There were no major changes herein during the year.

The operating results and statement of financial position of the trust are fully set out in the attached financial statements and do not in our opinion require any further comment.

2. Objective of the trust

The Sustainability Institute Trust is an international living and learning centre for studies in ecology, community and spirit. The Trust established a permanent educational institution and provides a range of transdisciplinary academic programmes, conducts anti-poverty initiatives, environmental awareness and sustainable development projects.

3. Going concern

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

4. Events after reporting date

The trustees are not aware of any matter or circumstance arising since the end of the financial year to the date of this report that could have a material effect on the financial position of the trust.

5. Trust capital

No changes were made to the trust capital during the year under review.

6. Trustees

The trustees of the trust during the year and up to the date of this report are as follows:

G Prince
H Newton-King (Chairperson)
J Schulschenk
KA Savin
PS Semprini
R van Niekerk
SB Dunn

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Trustees' Report

7. Independent auditors

Theron du Plessis Somerset West Incorporated were the independent auditors for the year under review.



16 Melcksloot Village
Somerset Mall
274 Postnet Suite
Private Bag X15
Somerset West 7129
Telephone (021) 851-2385
E-mail: info@sw.tdp.co.za
Web: www.theronduplessis.com

Independent Auditor's Report

To the Trustees of THE SUSTAINABILITY INSTITUTE TRUST

Opinion

We have audited the annual financial statements of THE SUSTAINABILITY INSTITUTE TRUST set out on pages 9 to 25, which comprise the statement of financial position as at 31 December 2024, and the statement of comprehensive income, the statement of changes in trust funds and the statement of cash flows for the year then ended, and notes to the annual financial statements, including a summary of significant accounting policies.

In our opinion, the annual financial statements present fairly, in all material respects, the financial position of THE SUSTAINABILITY INSTITUTE TRUST as at 31 December 2024, and its financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Annual Financial Statements section of our report. We are independent of the trust in accordance with the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (IRBA Code) and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Donations

We draw attention to Note 13 and 15 in the financial statements, which deals with managed funds and operating income. Donations received by The Sustainability Trust are merely incidental as the most significant part of The Sustainability Institute Trust income arises from funding and grants. However, as with similar organisations, it is not feasible for the organisation to institute accounting controls over donations prior to the entry of the collections into the accounting records, and therefore, it is impracticable for us to extend our examination beyond donation receipts actually recorded. Our opinion is not modified in respect of this matter.

Other Information

The trustees are responsible for the other information. The other information comprises the information included in the document titled "THE SUSTAINABILITY INSTITUTE TRUST Annual Financial Statements for the year ended 31 December 2024", which includes the Trustees' Report, and the statement of Trustees' Responsibilities and Approval, which we obtained prior to the date of this report, and the supplementary information set out on pages 26 to 28. The other information does not include the annual financial statements and our auditor's report thereon.

Our opinion on the annual financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

THERON DU PLESSIS SOMERSET-WES INCORPORATED Reg No: 2005/028545/21

Directors: S Theart CA (SA), Registered Auditor, B. Compt. PG Dip. Acc Science, PG Dip. Applied Acc Science; JV Swartz CA (SA), MBA (Madrid), CIMA (United Kingdom), CAIB (SA), B. Compt (Cum Laude), Hons. B. Compt (Cum Laude), Adv. Dip. Audit, Adv. Dip. Treasury and Int. Banking (Cum Laude).

OTHER OFFICES - Aliwal-North - Burgersdorp - Cradock - De Aar - Durbanville - Port Elizabeth - Middelburg EC - Stellenbosch - Somerset West - Tulbagh - Villiersdorp - Piketberg



In connection with our audit of the annual financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the annual financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Trustees for the Annual Financial Statements

The trustees are responsible for the preparation and fair presentation of the annual financial statements in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities, and for such internal control as the trustees determine is necessary to enable the preparation of annual financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the annual financial statements, the trustees are responsible for assessing the trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the trust or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Annual Financial Statements

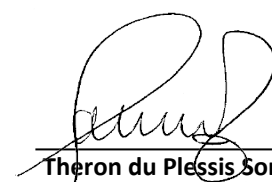
Our objectives are to obtain reasonable assurance about whether the annual financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual financial statements, including the disclosures, and whether the annual financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Theron du Plessis Somerset West Incorporated



Theron du Plessis Somerset West
Registered Auditors
Director: S Theart CA (SA), RA
16 May 2025

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Statement of Financial Position

Figures in R	Notes	2024	2023
Assets			
Non-current assets			
Property, plant and equipment	4	61,628,971	61,628,971
Loans to related parties	5	276,778	268,303
Total non-current assets		61,905,749	61,897,274
Current assets			
Inventories	6	25,338	28,036
Trade and other receivables	7	313,071	1,367,144
Cash and cash equivalents	8	7,587,152	10,392,919
Total current assets		7,925,561	11,788,099
Total assets		69,831,310	73,685,373
Equity and liabilities			
Equity			
Trust capital	9	100	100
Accumulated surplus		11,296,714	11,537,911
Other non-distributable reserves	10	52,098,685	52,098,685
Total equity		63,395,499	63,636,696
Liabilities			
Current liabilities			
Provisions	11	235,391	72,092
Trade and other payables	12	6,200,420	9,970,666
Bank overdraft	8	-	5,919
Total current liabilities		6,435,811	10,048,677
Total equity and liabilities		69,831,310	73,685,373

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Statement of Comprehensive Income

Figures in R	Notes	2024	2023
Revenue	13	28,428,921	40,941,193
Cost of sales	14	(28,327,447)	(41,028,384)
Gross surplus / (deficit)		101,474	(87,191)
Other income	15	16,711,379	16,655,570
Administrative expenses	16	(77,000)	(71,500)
Other expenses	17	(17,075,533)	(20,037,441)
Other gains or (losses)	18	-	(97,278)
Deficit from operating activities		(339,680)	(3,637,840)
Finance income	19	98,483	229,212
Deficit for the year		(241,197)	(3,408,628)

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Statement of Changes in Trust Funds

Figures in R	Trust capital	Capital reserve	Accumulated surplus	Total
Balance at 1 January 2023	100	43,156,564	14,946,539	58,103,203
Changes in equity				
Deficit for the year	-	-	(3,408,628)	(3,408,628)
Total comprehensive income for the year	-	-	(3,408,628)	(3,408,628)
Movement in revaluation reserve	-	9,426,296	-	9,426,296
Movement in capital reserve	-	(484,175)	-	(484,175)
Balance at 31 December 2023	100	52,098,685	11,537,911	63,636,696
Balance at 1 January 2024	100	52,098,685	11,537,911	63,636,696
Changes in equity				
Deficit for the year	-	-	(241,197)	(241,197)
Total comprehensive income for the year	-	-	(241,197)	(241,197)
Balance at 31 December 2024	100	52,098,685	11,296,714	63,395,499

Notes **9**

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Statement of Cash Flows

Figures in R	Note	2024	2023
Cash flows used in operations			
Deficit for the year		(241,197)	(3,408,628)
Adjustments to reconcile deficit			
Adjustments for finance income		(98,483)	(229,212)
Adjustments for decrease / (increase) in inventories		2,698	(5,721)
Adjustments for decrease / (increase) in trade accounts receivable		1,065,755	(472,580)
Adjustments for (increase) / decrease in other operating receivables		(11,682)	33,665
Adjustments for decrease in trade accounts payable		(148,521)	(284,377)
Adjustments for decrease in other operating payables		(3,621,725)	(18,149,266)
Adjustments for provisions		163,299	(97,400)
Adjustments for gains and losses on disposal of non-current assets		-	97,278
Total adjustments to reconcile deficit		(2,648,659)	(19,107,613)
Net cash flows used in operations		(2,889,856)	(22,516,241)
Interest received		98,483	229,212
Net cash flows used in operating activities		(2,791,373)	(22,287,029)
Cash flows used in investing activities			
Proceeds from sales of property, plant and equipment		-	814,415
Purchase of property, plant and equipment		-	(173,719)
Capital reserve adjustment		-	(484,175)
Movement in related party loans		(8,475)	(176,060)
Cash flows used in investing activities		(8,475)	(19,539)
Net decrease in cash and cash equivalents		(2,799,848)	(22,306,568)
Cash and cash equivalents at beginning of the year		10,387,000	32,693,568
Cash and cash equivalents at end of the year	8	7,587,152	10,387,000

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Accounting Policies

1. General information

THE SUSTAINABILITY INSTITUTE TRUST ('the trust') is an international living and learning centre for studies in ecology, community and spirit. The Trust established a permanent educational institution and provides a range of transdisciplinary academic programmes, conducts anti-poverty initiatives, environmental awareness and sustainable development projects.

The trust is registered with the Master of the High Court and domiciled in South Africa. The address of its registered office is Lynedoch Eco Village, Lynedoch Road, 7603.

2. Basis of preparation and summary of significant accounting policies

The annual financial statements of THE SUSTAINABILITY INSTITUTE TRUST have been prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities. The annual financial statements have been prepared under the historical cost convention, as modified by the revaluation of investment property, certain property, plant and equipment, biological assets and derivative financial instruments at fair value. They are presented in South African Rand.

The preparation of financial statements in conformity with the International Financial Reporting Standard for Small and Medium-sized Entities requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the trust's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the annual financial statements are disclosed in note 3.

The principal accounting policies applied in the preparation of these annual financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

2.1 Property, plant and equipment

Property, plant and equipment is stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by the trustees.

The trust adds to the carrying amount of an item of property, plant and equipment the cost of replacing parts of such an item when that cost is incurred if the replacement part is expected to provide incremental future benefits to the trust. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to surplus or deficit during the period in which they are incurred.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within 'other gains / (losses)' in the statement of comprehensive income.

The trust elected to adopt a depreciation policy where assets is not depreciated and carried at their original cost. As the trust is a Non-Profit Organisation, the assets is expected to have an extended useful life and value as what would typically be expected.

2.2 Financial instruments

Trade and other receivables

Most sales are made on the basis of normal credit terms and the receivables do not bear interest. Where credit is extended beyond normal credit terms, receivables are measured at amortised cost using the effective interest method. At the end of each reporting period, the carrying amounts of trade and other receivables are reviewed to determine whether there is any objective evidence that the amounts are not recoverable. If so, an impairment loss is recognised immediately in surplus or deficit.

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Accounting Policies

Trade and other receivables are classified as debt instruments and loan commitments at amortised cost.

Cash and cash equivalents

Cash and cash equivalents includes cash on hand, demand deposits and other short-term highly liquid investments with original maturities of three months or less. Bank overdrafts are shown in current liabilities on the statement of financial position.

Trade and other payables

Trade payables are obligations on the basis of normal credit terms and do not bear interest.

Trust capital and retained earnings

All funds of a capital nature received by the trust are accounted for directly to the Trust Capital account. This includes the original donation received by the trustees to establish the trust, as well as all donations received by the trustees since the trust's inception. This excludes capital gains and losses realised by the trust in the normal course of its business activities. Trust capital is reduced by any capital distributed by the trustees to any capital beneficiary.

Retained earnings consist of all revenues, capital gains and losses retained by the trust after the payment of all expenses, taxes and distributions of income and capital gains to beneficiaries.

2.3 Inventories

Inventories are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is determined using the first-in, first-out (FIFO) method. The cost of finished goods and work in progress comprises packaging costs, raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). At each reporting date, inventories are assessed for impairment. If inventory is impaired, the carrying amount is reduced to its selling price less costs to complete and sell; the impairment loss is recognised immediately in profit or loss.

2.4 Provisions

Provisions are measured at the present value of the amount expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

2.5 Revenue

Revenue is measured at the fair value of the consideration received or receivable. Revenue is shown net of value-added tax, returns, rebates and discounts.

Revenue from the sale of goods is recognised when:

- significant risks and rewards of ownership of the goods have been transferred to the buyer;
- the entity retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the entity; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Accounting Policies

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the end of the reporting period. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the entity;
- the stage of completion of the transaction at the end of the reporting period can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When the outcome of transactions involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

The stage of completion of a transaction may be determined by a variety of methods, depending on the nature of the transaction:

- surveys of work performed;
- services performed to date as a percentage of total services to be performed;
- the proportion that costs incurred to date bear to the estimated total costs of the transaction. Only costs that reflect services performed to date are included in costs incurred to date. Only costs that reflect services performed or to be performed are included in the estimated total costs of the transaction.

Interest income is recognised using the effective interest method.

Rental income from investment property that is leased to a third party under an operating lease is recognised in the statement of comprehensive income on a straight-line basis over the lease term and is included in 'other income'.

Dividend income is recognised when the trust's right to receive payment has been established and is shown as 'finance income'.

Royalties are recognised on an accrual basis in accordance with the substance of the relevant agreement.

2.6 Donations and sponsorships

Donations and sponsorships are recognised as income on the date that they are received. Donations and sponsorships in the form of assets are recognised at the value of the asset on the date the asset is received by the trust. Donations and sponsorships are recognised as a liability when received and recognised as income when the conditions are met. Donations and sponsorships are conditional if the trust will have to pay them back to the providers if they are not used in line with the set conditions.

Employee benefits

Compensation paid to employees for the rendering of services are recognised at the undiscounted amount paid or expected to be paid in the accounting period in which the services were rendered.

Where employees accumulate entitlement for paid absences, an expense is recognised as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the end of the reporting period. In the case of non-accumulating paid absences, the expense is recognised only when the absences occur.

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Accounting Policies

2.7 Grants and subsidies received

Unconditional grants and subsidies received from the government are recognised as income when they are received. Conditional grants and subsidies are recognised as a liability when received and recognised as income when the condition are met. The grants and subsidies are conditional if the trust will have to pay them back to the government if they are not used in line with the set conditions.

2.8 School fees

The amount of school fees receivable is calculated based on learner enrolments multiplied by the school fee amount approved by parents. The amount receivable is recognised when the learners register at the school.

2.9 Related parties

A related party is a person or entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control. As a minimum, the following are regarded as related parties of the reporting entity:

- A person or a close member of that person's family is related to a reporting entity if that person:
 - has control or joint control of the reporting entity;
 - has significant influence over the reporting entity; or
 - is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.
- An entity is related to the reporting entity if any of the following conditions apply:
 - The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
 - One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
 - Both entities are joint ventures of the same third party;
 - One entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity;
 - The entity is controlled or jointly controlled by a person identified as a related party;
 - A person identified as having control or joint control over the reporting entity has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); or
 - The entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

A related party transaction is a transfer of resources, services or obligations between a reporting entity and a related party, regardless of whether a price is charged.

3. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

No significant estimates and adjustments have been applied in the preparation of these annual financial statements.

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R

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2023

4. Property, plant and equipment

4.1 Balances for the year

Balance at 31 December 2024

	At cost	Carrying amount
Land	60,422,782	60,422,782
Motor vehicles	260,000	260,000
Fixtures and fittings	689,747	689,747
Computer equipment	256,442	256,442
	61,628,971	61,628,971

Balance at 31 December 2023

	At cost	Carrying amount
Land	60,422,782	60,422,782
Motor vehicles	260,000	260,000
Fixtures and fittings	689,747	689,747
Computer equipment	256,442	256,442
	61,628,971	61,628,971

4.2 Movements for the year

	Carrying amount at 1 January 2024	Additions from acquisitions	Revaluation increase (decrease)	Disposals	Carrying amount at 31 December 2024
Movements for year ended 31 December 2024					
Land	60,422,782	-	-	-	60,422,782
Motor vehicles	260,000	-	-	-	260,000
Fixtures and fittings	689,747	-	-	-	689,747
Computer equipment	256,442	-	-	-	256,442
	61,628,971	-	-	-	61,628,971

	Carrying amount at 1 January 2023	Additions from acquisitions	Revaluation increase (decrease)	Disposals	Carrying amount at 31 December 2023
Movements for year ended 31 December 2023					
Land	50,996,486	-	9,426,296	-	60,422,782
Motor vehicles	513,800	-	-	(253,800)	260,000
Fixtures and fittings	1,014,960	57,703	-	(382,916)	689,747
Computer equipment	415,403	116,016	-	(274,977)	256,442
	52,940,649	173,719	9,426,296	(911,693)	61,628,971

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R

	2024	2023
Land and buildings consist of the following:		
Farm House	220,000	220,000
- Cost of Land	534,961	534,961
- Cost of land	1,072,738	1,072,738
- Cost of buildings	2,414,040	2,414,040
- Improvements	4,241,739	4,241,739
- Revaluation surplus		
The Pink House (Creche)	150,000	150,000
- Cost of land	1,083,651	1,083,651
- Cost of buildings	3,847,392	3,847,392
- Revaluation surplus	5,081,043	5,081,043
Guest House		
- Cost of land	1,865,000	1,865,000
- Cost of buildings	875,494	875,494
- Improvements	370,348	370,348
- Revaluation surplus	7,912,635	7,912,635
	11,023,477	11,023,477
Main Building		
- Cost of land	500,000	500,000
- Cost of buildings	4,000,000	4,000,000
- Revaluation surplus	34,750,435	34,750,435
	39,250,435	39,250,435
Old Grade R Building (The Barn)		
- Cost of land	-	-
- Improvements	44,348	44,348
- Revaluation surplus	733,413	733,413
	777,761	777,761
Spier Wine Farm (Wendy house)		
- Improvements	48,326	48,326
Total land and buildings:	60,422,782	60,422,782

Valuations were done by Santam's professional valuation and quantity surveyor on 5 September 2023.

The main building and land on which it is situated has been paid in full by The Sustainability Institute Trust. However, it currently still forms part of Erf 1, Lynedoch, which is subject to a pending sub-division application. The trust therefore has no title deed for the property, but the transaction has been underwritten by Old Mutual - Risk Benefit Solutions (Pty) Ltd and this indemnity insurance will remain in place until the transaction is properly concluded. The sub-division is currently in process and is aimed to be completed within the next financial year.

Although the trust utilises the majority of land and buildings for operational purposes, a part of the premises are leased to third parties. As the portion that are rented out, are immaterial to the value of land and buildings, it is considered impractical and not cost effective to determine the value and reclassify that portion to investment property.

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R

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5. Loans to related parties

Loans to related parties comprise the following balances

Loan: Lynedoch Development NPC	1,910	-
This loan is unsecured, bears no interest and is repayable within the next 24 months.		
Loan: Lynedoch Eco Village Home Owners Association	274,868	268,303
This loan is unsecured and bears no interest. The loan is repayable in 10 years by a 15% discount in levies payable to the HOA.		
	276,778	268,303

6. Inventories

Inventories comprise:

Stock: Nourish programme	2,652	3,855
Stock: Events and catering	4,923	4,471
Stock: Green Cafe	17,763	19,710
	25,338	28,036

7. Trade and other receivables

Trade and other receivables comprise:

Trade receivables	411,774	1,353,948
Trade receivables impairment	(123,581)	-
Trade receivables - net	288,193	1,353,948
Prepaid expenses	3,983	13,196
Value added tax	20,895	-
Total trade and other receivables	313,071	1,367,144

8. Cash and cash equivalents

8.1 Cash and cash equivalents included in current assets:

Cash

Cash on hand	8,825	1,878
Balances with banks	7,578,327	10,391,041
	7,587,152	10,392,919

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R

2024

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8.2 Net cash and cash equivalents

Current assets	7,587,152	10,392,919
Current liabilities	-	(5,919)
	7,587,152	10,387,000

8.3 Detail of cash and cash equivalent balances

Investec: CCM Call Money (4803)	1,349,249	1,102,647
Nedbank: Current Account (3553)	94	-
Nedbank: Early Learning (1177)	132,377	3,274
Nedbank: General (0888)	898,201	483,753
Nedbank: GIZ OKH (1096)	638,277	7,352,136
Nedbank: GIZ OKH (3856)	1,262,174	-
Nedbank: GIZ PAUWES (1320)	69,001	86,951
Nedbank: Money Market (3586)1	95,343	88,411
Nedbank: Money Market (3586)2	406,888	447,933
Nedbank: Money Market (3586)3	2,566,936	751,259
Nedbank: Petrol card	13,294	-
Nedbank: SI Credit Card Receipts (3856)	-	724
Nedbank: SI Explorers (1045)	16,636	27,582
Nedbank: SI Snap Scan Receipts (1169)	16,272	1,003
Nedbank: Zimi Charge (0602)	94,803	-
PayPal	18,782	45,368
Total	7,578,327	10,391,041
Nedbank: Petrol card	-	(5,919)
Cash on hand		
Cash on hand	8,825	1,878

9. Trust capital

Trust capital

Capital contribution	100	100
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10. Reserves

Non-distributable reserved

Balance at the beginning of the year	52,098,685	43,156,563
Revaluation surplus	-	9,426,297
Capital reserve adjustment	-	(484,175)
Balance at end of year	52,098,685	52,098,685

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R

2024

2023

11. Provisions

11.1 Provisions comprise:

Employee benefits	235,391	72,092
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11.2 Other provisions

	Provision for leave pay	Provision for bonusses	Total
Balance at 1 January 2024	72,092	-	72,092
New provisions	163,299	-	163,299
Total changes	163,299	-	163,299
Balance at 31 December 2024	235,391	-	235,391
Balance at 1 January 2023	83,792	85,700	169,492
Provision used	(11,700)	(85,700)	(97,400)
Total changes	(11,700)	(85,700)	(97,400)
Balance at 31 December 2023	72,092	-	72,092

12. Trade and other payables

Trade and other payables comprise:

Trade payables	136,213	284,734
Accrued liabilities	-	32,156
Income received in advance	5,968,148	9,505,230
Deposit held	95,309	88,411
Payroll accruals	750	522
Value added tax	-	59,613
Total trade and other payables	6,200,420	9,970,666

13. Managed funds - Project specific

Managed funds comprises:

Managed funds: GlZ	15,152,522	25,588,195
Managed funds: Local Wild Hub	839,459	687,945
Managed funds: Other research and consulting	1,151,458	4,197,145
Managed funds: P4G	3,440,924	-
Managed funds: School and Creche	5,068,604	5,062,458
Managed funds: University programmes	1,408,617	1,568,981
Managed funds: Woolworths living soils	394,181	2,614,510
Managed funds: Youth programmes	973,156	1,221,959
	28,428,921	40,941,193

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R

2024

2023

14. Managed expenses - Project specific

Managed expenses - Project specific comprise:

Managed expenses: GIZ	15,152,523	25,588,195
Managed expenses: Local wild hub	839,459	590,883
Managed expenses: Other research and consulting	1,151,458	4,195,054
Managed expenses: P4G	3,440,924	-
Managed expenses: School and creche	4,402,132	5,314,386
Managed expenses: University programmes	1,408,617	1,336,361
Managed expenses: Woolworths living soils	394,181	2,614,511
Managed expenses: Youth programme	1,538,153	1,388,994
	28,327,447	41,028,384

15. Operating income

Operating income comprises:

Operating income: Business development	2,133,096	1,359,344
Operating income: Communications and marketing	1,166,584	1,011,250
Operating income: Facilities and grounds	2,066,702	2,781,463
Operating income: Finance	1,299,728	1,448,222
Operating income: HR and governance	1,007,652	1,234,937
Operating income: IT	384,684	351,500
Operating income: Nourish and hospitality	2,056,504	1,614,145
Operating income: Partnership and development	814,401	960,098
Operating income: SI Garden	246,212	287,485
Operating income: Support portfolio	5,189,494	5,196,387
Operating income: Transport	346,322	410,739
	16,711,379	16,655,570

16. Administrative expenses

Administrative expenses comprise:

Auditors remuneration - Fees	77,000	71,500
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THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)
Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R	2024	2023
17. Operating expenses		
Operating expenses comprise:		
Operating expenses: Business development	1,978,312	2,493,832
Operating expenses: Communications and marketing	1,020,864	882,813
Operating expenses: Facilities and grounds	2,020,703	3,462,704
Operating expenses: Finance	1,319,221	1,084,693
Operating expenses: HR and governance	1,047,356	1,226,942
Operating expenses: IT	358,258	567,960
Operating expenses: Nourish and hospitality	1,852,004	1,760,281
Operating expenses: Partnership and development	874,282	970,028
Operating expenses: SI Garden	248,400	288,654
Operating expenses: Support portfolio	5,810,202	6,825,701
Operating expenses: Transport	545,931	473,833
Total other expenses	17,075,533	20,037,441
18. Other gains or (losses)		
Other gains or (losses) comprise:		
Gain or (loss) on disposal of assets	-	(97,278)
19. Finance income		
Finance income comprises:		
Interest received	98,483	229,212

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)
Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R	2024	2023
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20. Related parties

Related parties

Mutually managed entities

Lynedoch Development NPC
Lynedoch Eco Village Home Owners Association
Lynedoch Eco Village NPC

Trustees

J Schulschenk
H Newton-King
KA Savin
PB Semprini
SB Dunn
R van Niekerk
G Prince

Key Management

V von der Heyde

Related party transactions and balances

Name	Relationship	Transactions	2024	2023
Lynedoch Development NPC	Mutually managed entity	Loan receivable	1,910	-
Lynedoch Development NPC	Mutually managed entity	Trade payable	-	(139,449)
Lynedoch Eco Village HOA NPC	Mutually managed entity	Loan receivable	274,868	268,303
Lynedoch Eco Village HOA NPC	Mutually managed entity	Trade receivable	46,335	11,024
Lynedoch Eco Village HOA NPC	Mutually managed entity	Trade payable	(10,370)	(12,842)

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)
Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R			2024	2023
Lynedoch Eco Village HOA NPC	Mutually managed entity	Contribution to wasteland (income)	(51,225)	(45,000)
Lynedoch Eco Village HOA NPC	Mutually managed entity	Levies paid	127,528	118,279

The remuneration of trustees during the year was as follows:

	2024	2023
J Schulschenk	586,125	661,500

Remuneration paid to directors (excl trustees) during the year was as follows:

	2024	2023
V von der Heyde	82,967	-

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Detailed Income Statement

Figures in R	Notes	2024	2023
Managed funds	13		
Managed funds: GIZ		15,152,522	25,588,195
Managed funds: Local Wild Hub		839,459	687,945
Managed funds: Other research and consulting		1,151,458	4,197,145
Managed funds: P4G		3,440,924	-
Managed funds: School and Creche		5,068,604	5,062,458
Managed funds: University programmes		1,408,617	1,568,981
Managed funds: Woolworths living soils		394,181	2,614,510
Managed funds: Youth programmes		973,156	1,221,959
		28,428,921	40,941,193
Managed expenses	14		
Managed expenses: GIZ		15,152,523	25,588,195
Managed expenses: Local Wild Hub		839,459	590,883
Managed expenses: Other research and consulting		1,151,458	4,195,054
Managed expenses: P4G		3,440,924	-
Managed expenses: School and Creche		4,402,132	5,314,386
Managed expenses: University programmes		1,408,617	1,336,361
Managed expenses: Woolworths living soils		394,181	2,614,511
Managed expenses: Youth programme		1,538,153	1,388,994
		28,327,447	41,028,384
Total expenses		28,327,447	41,028,384
Gross surplus / (deficit)		101,474	(87,191)
Operating income	15		
Operating income: Business development		2,133,096	1,359,344
Operating income: Communications and marketing		1,166,584	1,011,250
Operating income: Facilities and grounds		2,066,702	2,781,463
Operating income: Finance		1,299,728	1,448,222
Operating income: HR and governance		1,007,652	1,234,937
Operating income: IT		384,684	351,500
Operating income: Nourish and hospitality		2,056,504	1,614,145
Operating income: Partnership and development		814,401	960,098
Operating income: SI Garden		246,212	287,485
Operating income: Support portfolio		5,189,494	5,196,387
Operating income: Transport		346,322	410,739
		16,711,379	16,655,570
Administrative expenses	16		
Auditors remuneration - Fees		77,000	71,500

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Detailed Income Statement

Figures in R	Notes	2024	2023
Other expenses	17		
Operating expenses: Business development		1,978,312	2,493,832
Operating expenses: Communications and marketing		1,020,864	882,813
Operating expenses: Facilities and Grounds		2,020,703	3,462,704
Operating expenses: Finance		1,319,221	1,084,693
Operating expenses: HR and governance		1,047,356	1,226,942
Operating expenses: IT		358,258	567,960
Operating expenses: Nourish and hospitality		1,852,004	1,760,281
Operating expenses: Partnership and development		874,282	970,028
Operating expenses: SI Garden		248,400	288,654
Operating expenses: Support portfolio		5,810,202	6,825,701
Operating expenses: Transport		545,931	473,833
		17,075,533	20,037,441
Other gains or losses	18		
Gain or loss on sale - property, plant and equipment		-	(97,278)
Deficit from operating activities		(339,680)	(3,637,840)
Finance income	19		
Interest received		98,483	229,212
Deficit for the year		(241,197)	(3,408,628)

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Income Tax Computation

Figures in R	Notes	2024	2023
Deficit before tax and distributions		(241,197)	(3,408,628)

No provision has been made for taxation as the trust is exempt from taxation under Section 10(1)(cN) of the Income Tax Act.

The PBO number of the trust is 9300/204/19

SUBSTITUTED DEED OF TRUST

in respect of

THE SUSTAINABILITY INSTITUTE TRUST

[Master's Reference Number IT.3011/99]

*As adopted, by unanimous decision of the Trustees in terms of a
Resolution passed at meeting of the Trustees held at LYMEDOCH
on 1 SEPTEMBER 2005*

RICHARD ROSENTHAL ATTORNEYS

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021-424 0377

E-mail : partners@iafrica.com

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4th Floor Tamatave
49 Bellevue Street
HIGGOVALE 8001

P.O. Box 3800
CAPE TOWN 8000
DOCEX 5

Handwritten notes and signatures:
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HIGGOVALE
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INTERPRETATION

In this Trust Deed :

- 1.1 Clause headings are for convenience only and may not be used in its interpretation.
- 1.2 Unless the context clearly indicates a contrary intention :
- 1.2.1 words indicating the singular shall include the plural and vice versa;
- 1.2.2 any reference to a natural person shall include a juristic person and vice versa;
- 1.2.3 the words "capital" and "amount" shall be given their widest meanings and shall include assets or rights of any kind;
- 1.2.4 the word "pay" and its derivatives shall mean and include the words "pay", "deliver", "give possession", "cede" or "transfer" and their respective derivatives.
- 1.3 The following words and expressions shall bear the meanings assigned to them and cognate words and expressions shall bear corresponding meanings, namely :
- 1.3.1 **"The Act"** means the Income Tax Act No. 58 of 1962, as amended, or any statute replacing it.
- 1.3.2 **"Beneficiaries"** means :
- 1.3.2.1 students, selected by the Trustees, who are enrolled in management and leadership development programmes at the University of Stellenbosch; University of the Witwatersrand; and

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any other Universities that may be approved by the Trustees from time to time;

1.3.2.2 programme participants, who shall be selected in accordance with the beneficiary selection criteria set out in clause 18 below;

1.3.2.3 such other persons (including juristic persons) as may from time to time be eligible to receive benefits from this Trust, as a Public Benefit Organisation exempt from income tax in terms of section 10(1)(cN) of the Act; and as an organisation approved by the Commissioner in terms of section 18A of the Act; including institutions, boards, bodies, and other associations of persons, and also the State itself, and all levels of Government as are referred to in this context in terms of the relevant provisions of the Act.

1.3.3 **"The Commissioner"** means the Commissioner for South African Revenue Service (SARS).

1.3.4 **"Financial year"** means the financial period or year ending on the last day of March of each year or such other date as the trustees may from time to time determine, with the consent of the Commissioner.

1.3.5 **"Net income"** means the gross income of the TRUST, less the costs of its administration.

3.1.6 **"Ninth Schedule"** means the Ninth Schedule to the Act, in terms of which "Public Benefit Activities" are defined for purposes of both section 30 (Part I), and for purposes of section 18A (Part II); including any such amendments or additions thereto as may from time to time be of force and effect.

1.3.7 **"Prescribed Fiscal Conditions"** means the provisions prescribed in terms of section 30(1), and in terms of section 18A of the Income Tax Act, as set forth in Schedule "B" to this Trust Deed.

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- 1.3.8 **"Programme participants"** means those persons enrolled from time to time in the educational and training programmes designed and delivered by the TRUST, who are selected by the TRUSTEES and the School of Public Management and Planning at the University of Stellenbosch, and who are drawn from the public and private sectors, and from nonprofit organisations.
- 1.3.9 **"TRUST"** means this Trust, as originally established under the name "The Spier Leadership Institute Trust", but which is now known as THE SUSTAINABILITY INSTITUTE TRUST.
- 1.3.10 **"TRUST FUND"** means the assets and investments presently vested in the TRUSTEES for purposes of this TRUST, including amounts actually received, and amounts due or accrued, whether of an income or capital nature, and whether deriving from donations, grants, bequests, or otherwise howsoever; provided that the existing TRUST Fund shall be capable of being added to and increased at any time by means of donation, grant, bequest, or in any other manner howsoever; including additions and accruals, whether of a capital or income nature, and whether devolving upon the TRUST by payment, accrual, transfer, cession, or otherwise.
- 1.3.11 **"TRUSTEES"** means the Trustees for the time being of this TRUST.
- 1.4 Reference to a month means a calendar month reckoned from the first of the month to the end of that month.
- 1.5 Reference to days means calendar days, which shall be counted by excluding the first day and including the last day, unless the latter falls on a Saturday, Sunday or public holiday, in which event the last day shall be the first business day thereafter;
- 1.6 If any provision in the definitions is a substantive provision conferring rights or imposing obligations, then notwithstanding that such provision is contained only

in these definitions, effect shall be given thereto as if such provision were a substantive provision.

2.

CONTINUATION AND RENAMING OF TRUST

- 2.1 The TRUST shall continue for an indefinite period, and shall henceforth be known as :

THE SUSTAINABILITY INSTITUTE TRUST

- 2.2 The TRUSTEES shall have power to change the name of the TRUST, subject to compliance with the formalities stipulated in clause 20 hereunder.

3.

OBJECTS OF THE TRUST

- 3.1 The main object of the TRUST shall be to establish a permanent institution located in the so-called Lynedoch EcoVillage Development, Lynedoch Road, Stellenbosch:

- 3.1.1 To act as an implementation agent for the University of Stellenbosch with respect to the design, co-ordination and implementation of a range of transdisciplinary academic programmes aimed at building the leadership and managerial capacity of the beneficiaries to effectively and efficiently manage community-based sustainable development programmes in general, and anti-poverty initiatives, in particular.
- 3.1.2 To provide the University of Stellenbosch with a means to provide training, support and assistance to community-based projects that benefit poor and needy persons, and which are involved in :

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- 3.1.2.1 anti-poverty initiatives;
- 3.1.2.2 environmental awareness, and sustainable development projects;
- 3.1.2.3 youth leadership and development;
- 3.1.2.4 the design and delivery of training for unemployed persons to obtain SETA-accredited qualifications for employment in the construction sector;
- 3.1.2.5 the support and facilitation of processes to access land for housing and infrastructure for promoting the Government's land reform and subsidised housing programme in the Lynedoch EcoVillage, and in similar communities across the Republic of South Africa;
- 3.1.2.6 the provision of early childhood development services for pre-school children;
- 3.1.2.7 the provision of preventative and education programmes relating to HIV/AIDS.

3.2 The ancillary objects of the TRUST shall be :

- 3.2.1 to raise, receive and administer funds necessary to establish, equip and operate the permanent educational institute referred to in clause 3.1 and to fund and support the other public benefit activities of the TRUST from time to time;
- 3.2.2 to establish a full-time administration to manage any building or conversion works, and to design and deliver the various educational and training programmes offered by the permanent educational institution from time to time;

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3.2.3 to establish information and data storage systems that will enhance and support the objects of the TRUST.

3.3 The TRUST shall :

3.3.1 not carry on any activities other than those contemplated in clauses 3.1 and 3.2 above;

3.3.2 actively pursue the objects as set out above;

3.3.3 utilise its funds solely for the purpose of such objects;

3.3.4 confine its activities to the Republic of South Africa, except to the extent that the TRUSTEES may otherwise determine; but in that event only as may be permitted in terms of the relevant provisions of the Income Tax Act, and other applicable legislation.

4.

TRUSTEES

4.1 The presently-serving Trustees are :

EVE ANNECKE

LAWRENE BOYA

GITA GOVEN

GERRIT HENDRICKS

NALEDI STELLA FATIMA MABEBA

EDGAR ARTHUR PETERSE

ADRIAN DOMINIC 'T HOOFT ENTHOVEN

ROSIEDA SHABODIEN

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such persons having been duly authorised thereto by Master's Certificate dated 5 March 2004, issued by the Master of the High Court, Cape Town, under Master's Reference Number IT.3011/99.

- 4.2 The TRUSTEES shall at all times have the right to appoint additional Trustees, provided that such appointment is effected in accordance with the decision-making procedure set out herein, and such further Trustees are duly authorised thereto by the Master of the High Court, as required by law.
- 4.3 There shall be at all times be not less than three (3) TRUSTEES in office for the valid exercise of the powers and discharge of the duties of the TRUSTEES in terms of this TRUST DEED. In the event of such minimum not being fulfilled at any time, then the TRUSTEES remaining in office shall be empowered to act only in the preservation of the TRUST assets, and to appoint the additional TRUSTEE/S necessary for the valid exercise and discharge of their duties in terms of this TRUST DEED; and once such additional TRUSTEES have been appointed and authorised, then the TRUSTEES shall once again be empowered to act in all respects in terms of this TRUST DEED.
- 4.4 The following persons shall be disqualified from serving or being appointed as TRUSTEES :
- 4.4.1 any person who is disqualified from occupying office as a director of a company in terms of the company laws for the time being of the Republic of South Africa;
- 4.4.2 a person whose estate has been sequestrated (provisionally or finally) and has not been rehabilitated;
- 4.4.3 a person who has been found, by a competent authority, to be of unsound mind; or lunatic; or incapable of managing his or her own affairs.

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GCH NSF
Page 7

- 4.5 A TRUSTEE shall cease to hold office if he or she :
- 4.5.1 becomes disqualified from holding office as such in terms of clause 4.4 above; or
 - 4.5.2 resigns office as TRUSTEE by notice in writing to the other TRUSTEES; or
 - 4.5.3 becomes otherwise disqualified in law to hold the office of TRUSTEE; or
 - 4.5.4 is removed as TRUSTEE by a resolution supported by not less than seventy-five percent (75%) of the TRUSTEES then in office; or
 - 4.5.5 dies.
- 4.6 No portion of the trust assets shall form part of the personal assets of the TRUSTEES, nor shall it be paid or transferred to the TRUSTEES or any member of their families, and all TRUST assets shall be registered in the name of the TRUST, or in the names of the TRUSTEES, or a nominee for the TRUSTEES.
- 4.7 Nothing herein contained shall prevent the payment in good faith of reasonable remuneration to any TRUSTEE, officer or servant of the TRUST, commensurate with and in return for services actually rendered to the TRUST, at the written request of the TRUSTEES, and in accordance with the decision-making procedures set out in this TRUST Deed.
- 4.8 The TRUSTEES shall be entitled to the reimbursement of actual costs, expenses and commitments reasonably incurred in good faith on behalf of the TRUST and with the authority of the TRUSTEES.

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APPLICATION OF TRUST FUNDS

- 5.1 The costs of administration of the TRUST shall be a first charge against the TRUST's income; which costs shall include, but not be limited to, all TRUST expenses, and any levy, duty or tax whatsoever levied on the TRUSTEES in such capacity; and all costs, charges and disbursements whatsoever duly incurred by the TRUSTEES in or arising from the performance of their duties under this TRUST DEED.
- 5.2 The TRUSTEES shall:
 - 5.2.1 apply so much of the available funds of the TRUST, whether capital or income, as they deem necessary for the attainment of the TRUST's objects as set out in clause 3 above;
 - 5.2.2 not distribute any of its assets or net income, save as permitted and for the purposes specified in this TRUST DEED.
- 5.3 Subject to clause 5.2 above, and due compliance at all times with the Prescribed Fiscal Conditions, the TRUSTEES shall have the power, in their sole discretion to:
 - 5.3.1 determine the manner in which the TRUST capital and the net income shall be applied or dealt with from time to time;
 - 5.3.2 determine the terms and conditions, if any, to be attached to the payment, application or expenditure of the net income or TRUST capital or any portion thereof;

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 JMB, GCH, NSF, and other illegible marks.

- 5.3.3 determine when the TRUST capital or net income or any portion thereof shall be applied, expended, paid or used in any manner whatsoever towards the furtherance of the purposes and objects of the TRUST;
- 5.3.4 accumulate, at any time and from time to time, any portion of the TRUST capital or net income for any capital project or projects or for any other purpose or reason whatsoever which they in their discretion, deem to be in the interests of the TRUST and in the furtherance of purposes and objects of the TRUST, but subject to the constraints stipulated in terms of section 18A of the Act;
- 5.3.5 invest responsibly any portion of the TRUST capital or net income not immediately required for the attainment of the TRUST objectives, as may be permitted by the Prescribed Fiscal Conditions, viz :
- 5.3.5.1 with a financial institution as defined in section 1 of the Financial Services Board Act, 1990 (Act No. 97 of 1990);
- 5.3.5.2 in securities listed on a stock exchange as defined in section 1 of the Stock Exchanges Control Act, 1985 (Act No. 1 of 1985); or
- 5.3.5.3 in such other prudent investments in financial instruments and assets as the Commissioner may determine after consultation with the Executive Officer of the Financial Services Board and the Director of Nonprofit organisations; provided that the provisions of this subparagraph shall not prohibit any such organisation from retaining any investment (other than any investment in the form of a business undertaking or trading activity or asset which is used in such business undertaking or trading activity) in the form that it was acquired by way of donation, bequest or inheritance.

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- 5.4 The TRUST is to be administered in such a manner as to preclude any donor or his or her family from deriving any advantage or benefit from moneys paid to, by, or for the benefit of the TRUST.

6.

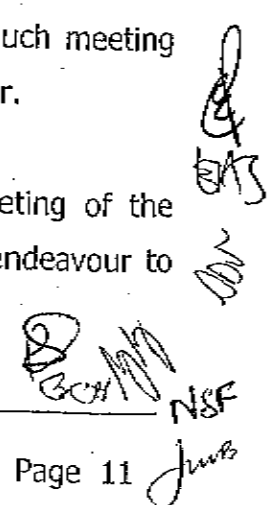
SECURITY DISPENSED WITH

No TRUSTEE, whether appointed or co-opted in terms of this TRUST Deed, or appointed as a successor to a TRUSTEE, shall be required by the Master of the High Court, or any other competent authority, to furnish any security of any nature, nor shall any security be required for the due performance of any duty under the Trust Property Control Act No. 57 of 1988, as amended, or under any other statutory provision which may now be or may hereafter become of force or effect; the intent and purpose being that no TRUSTEE shall be required to give any security in respect of or in connection with or arising out of such appointment.

7.

DECISIONS OF THE TRUSTEES AND PERFORMANCE OF THEIR DUTIES

- 7.1 The business of the TRUST shall be managed by the TRUSTEES. Subject to the TRUSTEES giving effect to the terms and conditions of this Deed, they shall, in administering the TRUST and its affairs, generally adopt such procedures and take such administrative steps as they may from time to time deem necessary and advisable. They shall meet together for the dispatch of business, adjourn and otherwise regulate their meetings as they think fit, provided that the TRUSTEES shall meet no less than twice per annum, and one such meeting must be held within ninety (90) days of the end of the financial year.
- 7.2 Any TRUSTEE shall be entitled at any time to summon a meeting of the TRUSTEES, provided that any TRUSTEE calling a meeting shall endeavour to

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give at least twenty-one (21) days written notice to the other TRUSTEES thereof, save in respect of urgent matters requiring a meeting on less than twenty-one (21) days notice. If for any reason it is impracticable to meet as contemplated in clause 7.1, or pass a resolution as contemplated in clause 7.7, a meeting may be conducted and a resolution may be passed utilising conference telephone and electronic media facilities, provided that the required quorum is satisfied.

- 7.3 The TRUSTEES may elect from their number a chairperson, a secretary and such other officers of the TRUST as they may deem necessary. The chairperson shall NOT have a casting vote.
- 7.4 The TRUSTEES shall decide, as soon as possible, after the establishment of the TRUST, what arrangements shall be made for the performance of the secretarial and administrative work of the TRUST.
- 7.5 Save where otherwise specified in this TRUST Deed, decisions and questions arising at any meeting of TRUSTEES shall be decided by a simple majority at a quorate meeting.
- 7.6 Fifty percent (50%) plus one (1) of the TRUSTEES in office from time to time shall be required to form a quorum of TRUSTEES for the purposes of meetings of the TRUSTEES.
- 7.7 A resolution in writing signed by seventy-five percent (75%) of the TRUSTEES in office from time to time shall be valid and effectual as if it had been passed at a meeting of the TRUSTEES duly called and constituted; provided that the proposed resolution is duly communicated to all the TRUSTEES. Any TRUSTEE may indicate his or her agreement in the context of this clause, by way of a signed letter or facsimile transmission, or by electronic mail transmission. A resolution as contemplated in this clause may consist of several documents each signed by one or more of the TRUSTEES (provided that the requisite

number of TRUSTEES have so signed) and shall be deemed to have been passed on the date of signature of the last TRUSTEE who signed.

- 7.8 All resolutions taken by the TRUSTEES shall be recorded and retained by the secretary of the TRUST.
- 7.9 The TRUSTEES may appoint any committee from among the TRUSTEES, and may grant or delegate any of their powers to such committees. Any such delegation or grant of powers shall not preclude the TRUSTEES from themselves exercising such powers. The TRUSTEES may withdraw any such delegation or grant of powers at any time. The TRUSTEES may authorise such committees to seek the advice of further persons, who are not TRUSTEES.
- 7.10 The TRUSTEES may co-opt or appoint a person or entity, whether a TRUSTEE or not, to attend meetings of the TRUSTEES, or of any committee, and/or to undertake any of the duties that the TRUSTEES may from time to time delegate to them. Such persons who are not TRUSTEES shall act in an advisory capacity only and shall not have a vote at any meeting of the TRUSTEES.
- 7.11 All contracts, deed, cheques or documents required to be signed on behalf of the TRUST shall be signed in such manner as the TRUSTEES from time to time determine.

8.

PREScribed FISCAL CONDITIONS

This TRUST Deed shall be construed subject to due compliance with the Prescribed Fiscal Conditions applicable from time to time. Accordingly, it is hereby stipulated that, notwithstanding anything to the contrary contained or implied in this TRUST Deed :

- 8.1 The powers of the TRUSTEES shall be subject to their complying at all times

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with the constraints and conditions stipulated in section 18A and section 30 of the Income Tax Act, as read with the Ninth Schedule thereto; in order to ensure that the TRUST is eligible for tax-exempt status in terms of section 10(1)(cN), and is further eligible for the fiscal benefit envisaged by section 18A of the Act. The Prescribed Fiscal Conditions applicable to the TRUST as at the date of this Trust Deed are such as are set forth in Schedule "A" hereto.

- 8.2 Upon approval of the TRUST for purposes of section 18A, the TRUSTEES may accept and issue statutory receipts in respect of donations in support of its public benefit activities referred to in Part II of the Ninth Schedule; and they shall in that event at all times comply with the conditions prescribed by section 18A of the Income Tax Act with respect thereto.

9.

POWERS OF TRUSTEES

- 9.1 Subject to the express limitations on TRUSTEES' powers set out in this TRUST Deed, the TRUSTEES shall have all such powers and capacity in relation to the TRUST and the TRUST assets as :

- 9.1.1 are legally required and/or permitted;
- 9.1.2 any natural person with full legal capacity may have in relation to his own affairs;

and subject as aforesaid, the discretionary powers vested in the TRUSTEES in terms of this TRUST Deed shall be complete and absolute, and any decision made by the TRUSTEES pursuant to any such discretionary powers shall be unchallengeable by any person affected thereby.

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- 9.2 The TRUSTEES shall, subject to the provisions of clause 9.4, and provided that the TRUST's financial transactions are conducted by means of a banking account, deal with the TRUST assets in order to achieve the object of the TRUST, and shall, subject to the provisions of this TRUST Deed, possess and enjoy all rights and powers necessary for and incidental to such purpose.
- 9.3 Subject to the Prescribed Fiscal Conditions, but otherwise without limitation of the general powers and discretion conferred on the TRUSTEES, they shall have, *inter alia*, the following rights and powers which they may exercise for the purposes of the TRUST in their discretion:
- 9.3.1 to open and operate any banking account and/or building society account and to draw and issue cheques and to receive cheques, promissory notes and/or bills of exchange, and to endorse any of the same for collection by the bank and/or building society at which the said account was opened;
- 9.3.2 to take such steps as may be necessary to form any company, trust, voluntary association or other legal entity to carry out more effectively the objects of the TRUST as set out in clause 3, and to delegate to such company, association or legal entity such powers as the TRUSTEES may deem fit, provided that, in the event of the TRUST being approved by the Commissioner as tax exempt, such company, association or legal entity is similarly exempt from the payment of income tax, and entitled to the benefit of section 18A;
- 9.3.3 to buy or sell (by public auction, private treaty or otherwise) movable, immovable or incorporeal property of whatever nature, and to sign and execute any agreement or deed of sale in relation thereto, and to sign and execute all requisite documents, and do all such things necessary for the purpose of effecting and registering, if needs be, transfers according to law of any such property, whether movable, immovable or incorporeal, bought or sold by the TRUSTEES;

- 9.3.4 to receive, accept or acquire, or donate, cede, assign or otherwise dispose of, any other right to or over immovable property not constituting full ownership, whether registrable or not;
- 9.3.5 subject to the Prescribed Fiscal Conditions, and the provisions of clause 9.4, to buy, sell and/or exchange shares, interests, stocks, debentures, debenture stock, units, promissory notes, bills of exchange and any other negotiable instruments and documents of any kind, and to do all things requisite and sign all documents requisite to acquire or, as the case may be, to give transfer and title thereto;
- 9.3.6 to make loans for the benefit of the eligible beneficiaries (but not to any TRUSTEE, or to any donor and/or any of their relatives or to any private company) on such terms and conditions and at such interest rate, if any, as the TRUSTEES may determine, and to sign and execute all requisite documents and to do all things necessary for the effecting and registration of any security;
- 9.3.7 to vary any investment made in terms hereof by realising the same and/or by substituting therefor any other investment which the TRUSTEES are empowered in terms hereof to make;
- 9.3.8 to borrow money on such terms and conditions and at such interest and from such person as the TRUSTEES may determine, and either without security or upon such security over movable or immovable property as the TRUSTEES may determine, and to sign and execute all requisite documents and to do all things necessary for the effecting and registration of any requisite instrument of debt and of any such security;
- 9.3.9 to mortgage, pledge and/or hypothecate any movable, immovable or incorporeal property forming part of the assets of the TRUST and, for the

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[Handwritten initials: GCH]

purpose of any such mortgage, pledge or hypothecation, to sign and execute all requisite documents and do all things necessary for effecting and registering the same;

- 9.3.10 subject to the Prescribed Fiscal Conditions, to let, either by written agreement of lease or otherwise, improve, alter or maintain any immovable property belonging to the TRUST or any improvements thereon;
- 9.3.11 to collect and receive rents and, if necessary, cancel any lease or other tenancy and take all legal proceedings for ejectment or otherwise in connection with any such lease or other tenancy or the cancellation thereof;
- 9.3.12 to sue for, recover and receive all debts or sums of money, goods, effects and things whatever, which may become due, owing, payable or belonging to the TRUST;
- 9.3.13 to institute, defend, oppose, adjust, settle, compromise and/or submit to arbitration all accounts, debts, claims, demands, disputes, legal proceedings and matters which may subsist or arise between the TRUST and any person, company, corporation or body whatever, and for the purposes aforesaid, to do and execute all necessary acts and documents;
- 9.3.14 to attend all meetings of creditors of any person, company, corporation or body whatever indebted to the TRUST, whether in insolvency, liquidation, judicial management or otherwise, and to vote for the election of a TRUSTEE or TRUSTEES and/or liquidator/s and/or judicial manager/s and also to vote on all questions submitted to any such meeting of creditors, and generally to exercise all rights accruing to a creditor;

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- 9.3.15 to exercise the voting power attached to any share, stock, debenture or unit, in such manner as they may deem fit, for the purpose of amalgamation, merger of or compromise in any company or trust in which the share, stock, debenture or unit is held;
- 9.3.16 to exercise and take up or to sell and realise any rights of conversion or subscription attaching, accruing or appertaining to any share, debentures or units forming part of the assets of the TRUST;
- 9.3.17 to cause, in the case of any company or unit trust scheme which is precluded by its articles of association or trust deed or which refuses to transfer any shares, debentures or units forming part of the assets of the TRUST into the name of the TRUSTEES as such, the transfer of the said shares, debentures or units into their own names or into the name of a bank, trust company or other designated nominee;
- 9.3.18 to give receipts, releases or other effectual discharges for any sum of money or things recovered;
- 9.3.19 to pay out of the funds of the trust all debts incurred on behalf of the TRUST by the TRUSTEES in the exercise of their powers in terms hereof;
- 9.3.20 subject to clause 9.4.2, to accept on behalf of the TRUST all or any donations of whatsoever nature, from the donor or from any other person whatever;
- 9.3.21 to determine whether any surplus on the sale of any assets of whatever description of the TRUST, and whether movable or immovable property, and the receipt of any bonus, shares or units by the TRUST be regarded as income or capital of the TRUST, and to revise any such decision taken by them;

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JMB

9.3.22 to employ professional practitioners, agents and employees, to carry out the objectives of the TRUST and to pay their fees, commissions, remuneration and any other charges out of the funds of the TRUST, and to confer, if necessary, upon such agents or employees so appointed the right to exercise any discretion which may be vested in the TRUSTEES, and to terminate the employment of any such professional practitioners, agents or employees;

9.3.23 to improve and develop immovable property acquired by the TRUST and to expend the capital and/or net income of the TRUST upon the preservation, maintenance and upkeep of any such property;

9.3.24 to enter into any contract and execute any documents by or on behalf of the TRUST for the purposes of giving effect to the objects of the TRUST.

9.4 Notwithstanding anything to the contrary herein contained:

9.4.1 no benefits may be allocated by the TRUST during its existence for any purpose other than those envisaged in clause 3 above;

9.4.2 all donations made by or to the TRUST must be irrevocable and must be subject to the terms and conditions of the TRUST DEED;

9.4.3 any TRUSTEE who renders services to or on behalf of the TRUST shall be entitled to charge and be paid all professional or other charges made by him or her, or his or her firm, for business done by him or her, or his or her firm, in relation to this TRUST DEED, whether or not in the ordinary course of his profession or business, and whether or not such business required the employment of a person engaged in any such profession or business; including commission and/or brokerage, at the usual and normal rates applicable thereto; provided that any remuneration paid is commensurate with the value of actual services rendered to the TRUST by

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such TRUSTEE; and provided further that in regard to the appointment of any such TRUSTEE or organisation in which such TRUSTEE has an interest, such TRUSTEE shall :

- 9.4.3.1 disclose his/her interest;
- 9.4.3.2 not participate in any decision relating to such appointment or the terms and conditions of such appointment;
- 9.4.4 the TRUSTEES may not allow immovable property owned by the TRUST to be occupied free of charge by any person save in furtherance of the objects of the TRUST, and save for eligible beneficiaries, or the TRUST's own officers and employees;
- 9.4.5 paid officials of the TRUST may serve on the management committee or board of TRUSTEES in an advisory capacity only, and, unless they are appointed as TRUSTEES, they will have no voting rights;
- 9.4.6 no competition, contest, game, scheme, arrangement or system in connection with which any prize may be won shall be conducted or caused to be conducted by the TRUST, unless an authority in terms of the relevant act has been obtained beforehand.

10.

BOOKS OF ACCOUNT

- 10.1 The TRUSTEES shall keep true and accurate records and books of account of their administration of the TRUST, in such manner and form as may be necessary to reflect fairly the position of the TRUST at all times. There shall be recorded in such books and records, *inter alia*, any change of the TRUST assets from time to time, the income, and all outgoings applicable to the TRUST.

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10.2 The TRUSTEES shall cause the TRUST's books of account to be audited by an independent practising chartered accountant duly appointed in terms of clause 11.

10.3 Copies of the Annual Financial Statements shall be made available to each of the TRUSTEES, as soon as possible after the close of each financial year.

11.

APPOINTMENT OF AUDITOR

11.1 It shall be the responsibility of the Trust Board to appoint an independent practising Chartered Accountant, or firm of independent practising Chartered Accountants, as Auditors to the TRUST. The Trust Board shall also determine the period and conditions of appointment of such Auditors; with power, if deemed necessary, to remove and substitute any such appointee/s as may be deemed appropriate from time to time.

11.2 The Auditor/s appointed as aforesaid shall have unrestricted access to the systems, books, vouchers, and records of the TRUST, and shall be entitled to require from the TRUSTEES, officers, and employees of the TRUST, any information or explanation the Auditor/s may deem necessary for the proper performance of such audit.

12.

ANNUAL FINANCIAL YEAR - ANNUAL GENERAL MEETINGS

12.1 The Financial Year of the TRUST shall commence on 1 April and terminate on the last day of March in each year; unless otherwise determined by the Trust Board

with the approval of the Commissioner.

- 12.2 The Annual General Meeting of the TRUST shall be held by the TRUSTEES within three (3) months of the end of each financial year.
- 12.3 The business of an Annual General Meeting shall include:
- 12.3.1 The presentation and adoption of the TRUSTEES' Annual Report.
 - 12.3.2 The consideration of the Annual Financial Statements.
 - 12.3.3 The (re-)appointment of the Auditors.
 - 12.3.4 Such other matters as may be deemed appropriate.
- 12.4 Notice of each Annual General Meeting shall be accompanied by a copy of the relevant Annual Financial Statements and any ancillary documentation, and shall be delivered to each of the TRUSTEES, at least Fourteen (14) days prior to the date of such meeting.

13.

NOTICES AND MEETING FORMALITIES

- 13.1 Notices of Meetings shall be delivered in writing, either personally, or by intranet, internet, fax, prepaid registered post, or in such other manner as may be deemed appropriate by the Chairperson (or Vice-Chairperson), and shall be directed to the last known address of the party concerned, as recorded with the TRUST.
- 13.2 The inadvertent, but *bona fide*, omission to address notices to any TRUSTEE/S shall not invalidate the proceedings of the ensuing meeting.
- 13.3 If despatched by Intranet or Internet, such notices shall be deemed to have been received twenty-four (24) hours after data transmission.

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- 13.4 If despatched by prepaid registered post, such notices shall be deemed to have been received five (5) days after the date of posting.

14.

BANKING ACCOUNT – SIGNATURES

- 14.1 One or more banking accounts shall be maintained in the name of the TRUST with a duly registered banking institution; and all payments and cash received by the TRUST shall be deposited to the credit of such banking account/s, through which the TRUST's financial transactions are conducted.
- 14.2 All cheques, promissory notes, financial instruments, and banking instructions, requiring signature or authorisation on behalf of the TRUST, shall be signed or authorised, as the case may be, in such manner and by such persons as the Board of TRUSTEES may from time to time determine.

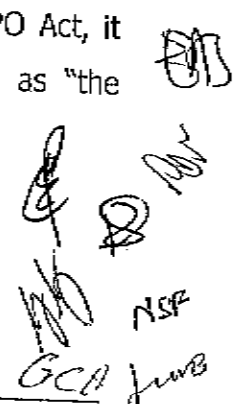
15.

REGISTRATION : NONPROFIT ORGANISATIONS ACT

The TRUSTEES shall take all necessary steps to ensure that the TRUST is registered in terms of the Nonprofit Organisations Act ("the NPO Act"), as required by section 30(3)(g) of the Income Tax Act, as applicable to "Public Benefit Organisations" exempted from income tax in terms of section 10(1)(cN) of the Income Tax Act.

Accordingly, and in compliance with the prescriptive requirements of the NPO Act, it hereby is stipulated with respect to this TRUST (in this clause described as "the Organisation"), as follows:

- 15.1 the Organisation's name shall be as stated in clause 2;

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- 15.2 the Organisation's object shall be as stated in clause 4;
- 15.3 the Organisation's income and property shall not be distributable to its TRUSTEE members or office-bearers, save insofar as they may be reimbursed for reasonable out of pocket expenses incurred in the execution of their duties on behalf of the TRUST, and with the authority of the Board of TRUSTEES;
- 15.4 the Organisation shall be deemed to be a body corporate, and shall have an identity and existence distinct from its TRUSTEE members or office-bearers;
- 15.5 the Organisation shall continue to exist notwithstanding changes that may from time to time occur in the composition of its TRUSTEE members or office-bearers, as envisaged by clause 4;
- 15.6 the TRUSTEE members or office-bearers shall have no rights in the property or assets of the Organisation by virtue of their membership or office;
- 15.7 the powers of the Organisation shall be as set forth in this Trust Deed, including clause 9, as read with Schedule "A";
- 15.8 the organisational structure and mechanisms for the Organisation's governance shall be as set forth in this Trust Deed, including clauses 4 and 7;
- 15.9 the rules for convening and conducting meetings, including quorums required for and the minutes to be kept of those meetings, shall be as stated in clauses 7 and 13;

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- 15.10 the manner in which decisions are to be made shall be as stated in clause 7;
- 15.11 the Organisation's financial transactions shall be conducted by means of a banking account, as stated in clause 14;
- 15.12 the date for the end of the Organisation's financial year shall be as stated in clause 12.1;
- 15.13 the procedure for changing the constitution shall be as stated in clause 20;
- 15.14 the procedure by which the Organisation may be wound up, or dissolved, shall be as stated in clause 20;
- 15.15 if the Organisation is wound up or dissolved, any assets remaining after all liabilities have been met, must be transferred to some other eligible Public Benefit Organisation, having the same or similar Objects, as stated in clause 20.3 read with clause 9 of Schedule "A".

16.

TRUSTEE INDEMNITY

- 16.1 Subject to the provisions of any relevant statute, each of the TRUSTEES, shall be indemnified by the TRUST for acts done in good faith; and it shall be the duty of the TRUST to pay all costs and expenses which a TRUSTEE may incur, or become liable for, as a result of a contract entered into, or act done by such TRUSTEE, with the authority of the Trust Board, in the *bona fide* discharge of his/ her duties on behalf of the TRUST.
- 16.2 Subject to the provisions of any relevant statute, no TRUSTEE shall be liable:

- 16.2.1 for the acts, receipts, neglects or defaults of any other TRUSTEE or office bearer, or for the acts and decisions of any duly authorised Committee, manager, representative or agent;
- 16.2.2 for any loss or expense suffered by the TRUST through the insufficiency of, or deficiency in, any title to property acquired by the TRUST;
- 16.2.3 for the insufficiency of, or deficiency in, any security in or upon which the funds of the TRUST may be invested;
- 16.2.4 for any loss or damage arising from the bankruptcy, insolvency or delictual act of any person or institution with whom money, securities or assets of the TRUST are deposited; or
- 16.2.5 for any loss or damage caused to the TRUST in any other manner;

which occurs in the *bona fide* administration of the TRUST; unless it arises in consequence of dishonesty on the part of such TRUSTEE; or the failure by such TRUSTEE to exercise that degree of care, diligence and skill required by law.

17.

LEGAL PROCEEDINGS

All legal proceedings by or against the TRUST shall be instituted in the name of the TRUST.

18.

BENEFICIARY SELECTION

The TRUSTEES shall meet from time to time to determine eligible beneficiary and project selection criteria, which shall take account of, *inter alia*, the following factors:

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- 18.1 whether potential beneficiaries currently occupy or aspire to occupy managerial and leadership positions in Government, non-profit organisations and the small business sector and require educational and training support to build their capacity to effectively and efficiently manage sustainable development programmes and anti-poverty initiatives; and/or
- 18.3 whether potential beneficiaries will be able to make a meaningful contribution to the development of, in particular, poor and needy persons and communities once they have participated in any of the educational and training programmes offered by the trust; and/or
- 18.4 whether potential beneficiaries come from historically disadvantaged communities due to legally enforced discrimination based on racial criteria and who, as a result of their participation in education and training programmes will return to their communities to use their skills to implement anti-poverty initiatives and sustainable development programmes in general.

19.

GUIDING PRINCIPLES

The TRUSTEES, in making the decisions in terms of this TRUST Deed, shall do so in a manner which is non-racial, non-sexist, impartial, democratic, accountable and financially responsible.

20.

AMENDMENTS; NAME CHANGE AND DISSOLUTION

- 20.1 This TRUST Deed may at any time be amended; the name of the TRUST may be changed; and the TRUST may be dissolved; in any such instance, by Resolution

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supported by no less than seventy-five percent (75%) of all the TRUSTEES then appointed, being not less than the minimum number stipulated in this TRUST DEED.

- 20.2 Any such Resolution duly adopted by the TRUSTEES, shall be formalised by Deed as soon as reasonably possible after its adoption.
- 20.3 A copy of such Deed shall be submitted forthwith upon its execution to the Commissioner, and to the Director of Nonprofit Organisations.
- 20.4 In the event of the dissolution of the TRUST, any net residue of the TRUST FUND remaining after satisfaction of grants and awards made or committed to eligible Beneficiaries, and after due provision for all the TRUST's liabilities and expenses, shall be given or transferred to one or more other Approved Public Benefit Organisations having the same or similar objects as those of this TRUST, as may be determined by the Trust Board at its discretion; or failing such determination by the Trust Board, then as determined by the Court; provided that any such portion of the net residue as may arise in consequence of a donation made by a taxpayer to whom a receipt has been issued in terms of section 18A of the Income Tax Act, must be given or transferred only to one or more eligible Beneficiaries for purposes of section 18A; and provided further that each such disposition occurring on dissolution of this TRUST, must be approved by the Commissioner, as required in terms of the Income Tax Act.

21.

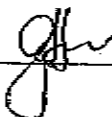
PATRON/S

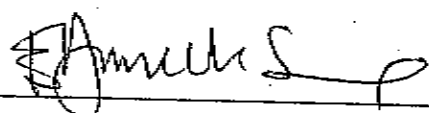
The Trust Board shall be entitled, but not obliged, to appoint from time to time one or more persons as Patron/s to the TRUST; in which event such Patron/s shall serve for such term, and shall exercise such prerogatives, as the Trust Board may deem appropriate from time to time.

THE PRESENTLY-SERVING TRUSTEES HEREBY CONFIRM THEIR ACCEPTANCE OF APPOINTMENT AS TRUSTEES, AND AGREE TO CONTINUE TO UNDERTAKE THE FIDUCIARY RESPONSIBILITY FOR THIS TRUST, UPON THE TERMS AND SUBJECT TO THE CONDITIONS SET FORTH IN THIS SUBSTITUTED DEED OF TRUST.

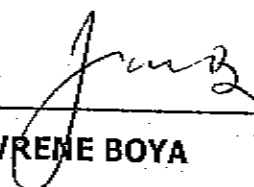
THUS DONE AND SIGNED at the place, and on the day, month, and year first aforementioned, in the presence of the undersigned witnesses.

AS WITNESSES:

1.  _____
2.  _____

 _____

EVE ANNECKE

 _____

LAWRENE BOYA

 _____

GITA GOVEN

 _____

GERRIT HENDRICKS

 _____

NALEDI STELLA FATIMA MABEBA

AS WITNESSES:

1.  _____
2.  _____



EDGAR ARTHUR PETERSE



**ADRIAN DOMINIC 'T HOOFT
ENTHOVEN**



ROSIEDA SHABODIEN

THE SUSTAINABILITY INSTITUTE

PO Box 162, Lynedoch,
Stellenbosch, 7603, South Africa

TEL +27 (0) 21 881 3500

info@sustainabilityinstitute.net

15 August 2023

SUSTAINABILITY INSTITUTE TRUST NO. IT 3011/991

RESOLUTION ON THE AMENDMENT OF THE TRUST DEED DOCUMENT CLAUSE 1.3.4

The Sustainability Institute Trustees below hereby agree that clause 1.3.4 in the Trust Deed be amended as follows:

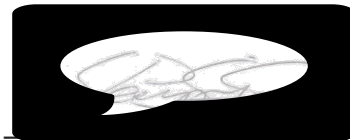
1.3.4 "Financial year" means the financial period or year ending on the last day of December of each year or such other date as the Trustees may from time to time determine, with the consent of the Commissioner.

This is a round robin resolution

SIGNATURES OF TRUSTEES



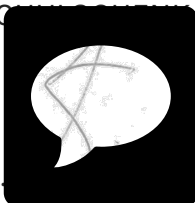
H NEWTON-KING



S SEMPRINI



J SCHULSCHENK



K SAVIN



R VAN NIEKERK



G PRINCE



SBA DUNN

TRUSTEES: SBA Dunn, H Newton-King,
G Prince, K Savin, S Semprini,
J Schulschenk, R van Niekerk

NPO No: 051-245-NPO | PBO No: 930020419
Trust No: IT3011/99 | Vat No: 4110198795



SUSTAINABILITY
INSTITUTE



@sustainabilityinstitute
www.sustainabilityinstitute.net

RESOLUTION OF THE TRUSTEES OF THE SUSTAINABILITY INSTITUTE TRUST NO. _____

Whereby it is resolved that the Trust Deed shall be amended by the substitution of Clause 3.1 with the following:

3.1 The main objectives of the SI are the following:

- 3.1.1 To have a transformative impact on the lives of the children and youth in the Lynedoch valley through the educational programmes offered;
- 3.1.2 To contribute towards the realisation of sustainable development through its role as an African thought leadership institute researching, teaching and practicing social innovation for the transition to just and generative futures;
- 3.1.3 To act as an implementation agent for the University of Stellenbosch (US) with respect to the design, co-ordination and implementation of a range of transdisciplinary academic programmes aimed at building the leadership and capacity of the beneficiaries to effectively and efficiently manage socially just and ecologically restorative oriented sustainable development programmes.

Signed at Lynedoch on this 13th day of March 2019:

NALINI STELLA MABEBA
(Names of Trustees) Phabelani

Hedi Nelon
SH

Jess Schulschenk
[Signature]

THE SUSTAINABILITY INSTITUTE

PO Box 162, Lynedoch,
Stellenbosch, 7603, South Africa

TEL +27 (0) 21 881 3500

info@sustainabilityinstitute.net

27 May 2022

RESOLUTION OF THE TRUSTEES OF THE SUSTAINABILITY INSTITUTE TRUST NO. _____

Whereby it is resolved that the Trust Deed shall be amended by striking out Clause 3.1.3 of the objectives.

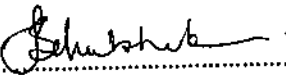
Signed at Lynedoch on this 9th day of JUNE 2022

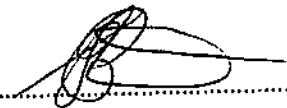
This decision is approved by all Trustees present.

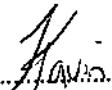
CHECKED AND APPROVED

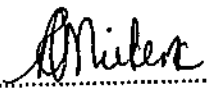

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S SEMPRINI


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J SCHULSCHENK


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S DUNN


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K SAVIN


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R VAN NIEKERK

TRUSTEES: SBA Dunn, H Newton-King,
K Savin, S Semprini, J Schulschenk,
R van Niekerk

NPO No: 051-245-NPO | PBO No: 930020419
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RESOLUTION OF THE TRUSTEES OF THE SUSTAINABILITY INSTITUTE TRUST NO. _____

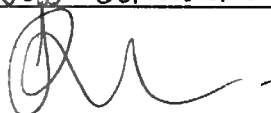
Whereby it is resolved that the Trust Deed shall be amended by the substitution of Clause 9.3.2 with the following:

9.3.2 to take such steps as may be necessary to form any company, trust, voluntary association or other legal entity to carry out more effectively the objects of the TRUST as set out in clause 3, and to delegate to such company, association or legal entity such powers as the TRUSTEES may deem fit.

Signed at Lynedoch on this 13th day of March 2019:

NALINI STELLA MABEBA
Mabeba
(Names of Trustees)

Heidi Newton-Ky


Jess Schulschenk


VALLEY COLLABORATIVE
Collaborating for a Valley Worth Believing In

3-YEAR BUSINESS PLAN

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Group photo from our Proposal co-creation session 15 November

1. Project Overview and Objectives

Project Name: The Valley Collaborative

Lead Organisation: Sustainability Institute

Timeframe: 08/2026 –07/2029

Objectives, Rationale and Background:

This three year business plan reflects the priorities identified by 25 community representatives who live and work directly on the ground and who collaboratively shaped the activities outlined in this application. The VC has 4 community-led working groups (Action Groups), namely **youth empowerment, food security & wellbeing, economic empowerment, and housing, safety & infrastructure**. Altogether, the groups represent a volunteer base of more than 50 people.

On 15 November 2025, we convened a co-creation workshop with representatives from all four working groups to plan for the coming year and collaboratively shaped this funding proposal. The Valley Collaborative Housing, Safety & Infrastructure group is not submitting a GiA proposal, as their activities fall outside the scope of what the GiA funds. Across all groups, we intentionally focus on activities that make use of existing community buildings and local partners, given the limited availability of shared community facilities in the valley.

The three groups each address a distinct but interrelated community priorities and objectives:

Youth Empowerment:

- Mentorship opportunities for youth offering psychosocial support, skills development and employment pathways - specialised youth interventions.
- Empowering young people through active citizenship to enhance their employability, foster community engagement, and inspire a sense of hope.

Food & Wellbeing: Building community, identity and belonging

- Regular food-based heritage and cultural festivals to strengthen identity, cohesion and intergenerational connection. These activities focus on social cohesion rather than markets or youth mentorship.
- 7 cultural festivals over a three year period
- Annual women's gathering during August (women's month)

Economic Empowerment: Growing economic activity in the Valley

- 8 community markets over a three year period to stimulate local enterprise and income generation.

2. Beneficiaries and Alignment

Objective	Estimated number of participants or households and demographic focus	Alignment with Ward 20 IDP priorities:
Youth empowerment	200 youth over 3 years	By offering structured youth support, cultural festivals and community markets, these activities create safe spaces, meaningful opportunities and cultural expression directly responding to Ward 20 Priority 2's needs for youth development, arts, culture and alternatives to wandering or substance-related risks. Because residents repeatedly request community facilities and the IDP notes land scarcity, our initiatives also tackle this constraint by activating existing spaces such as local schools, churches and other areas to provide accessible, meaningful programmes. Ensuring sustainability of circular economies and starting with the youth has a knock-on effect, not just for the immediate families of these youth but for the broader community for the current generation and for generations to come. The Valley Collaborative focuses on providing excellent quality support and collaborative community building events over high quantity events.
Building community, identity and belonging	Ward 20 residents 500 people over 3 years	
Growing economic activity in the Valley	Ward 20 residents 800 people over 3 years	

3. Implementation Plan

3.1: Youth empowerment		
Note: Main responsible parties for implementation include the VC Youth Empowerment Action Group <ul style="list-style-type: none"> Currently this group includes representatives (high school learners and adults) from Vlottenburg Primary, Vlottenburg afterschool programme, Ubuntu Youth Co-operative, Aurora Kaleidoscope Movement, Vlottenburg VGK church, the Sustainability Institute (Lynedoch Youth programme, Lynedoch Children's House/Community school), Living Arts Foundation, Spier, Klein Ma Getrein Creche, and local residents. 		
Foundation/pilot initiatives prior to GiA funding <ul style="list-style-type: none"> One of the key motivations for GiA funding is to build on collaborative efforts of existing initiatives including Vlottenburg Aftercare and Lynedoch Youth Programme, which form the base for how we will start carrying out activities 		
Key Activities and outputs	Description	Timeframe

<ul style="list-style-type: none">The Lynedoch Youth Programme and the youth that participate in this programme are key partners, but have a limited scope on the amount of youth that can benefit from their programme. GiA funding will aid in expanding the impact of youth activities to reach more youth in Vlottenburg and build youth ownership ie creating a space to allow for youth to lead their own activities			
1	Activities Growing and scaling of existing pilot initiatives mentioned above including: <ul style="list-style-type: none">Regular sports (eg netball, soccer, rugby) activities at Vlottenburg Afterschool program, supported by Stellenbosch University Biokinetics Practice and other partners Outputs <ul style="list-style-type: none">Increased impact of existing sports initiativesOverall improvement of physical and mental health for youthReduced idle youth	<ul style="list-style-type: none">Outputs will be achieved by working closely with partner organisationsActivities will take place at existing spaces in the community through VC partnerships (schools, churches, local NGO’s etc)Outputs will be achieved by working closely with partner organisationsActivities will take place at existing spaces in the community through VC partnerships (schools, churches, local NGO’s etc)	January 2026 (prior to GiA funding period)- December 2026
2	Activity <ul style="list-style-type: none">Training/upskilling youth in the Valley with sports coach training, basic health & safety and communication skills Output <ul style="list-style-type: none">20 youths from Lynedoch Valley will be able to coach children in various sports, bringing the young community together and enabling youth to facilitate regular activities confidently		Starting January 2027
3	Activity: <ul style="list-style-type: none">Counseling methodology training to youthTrain 20 youth on basic counseling skills Outputs: <ul style="list-style-type: none">Creating safe spaces in the community: Youth in the Valley highlighted that they need safe spaces within their peer groups to share what they are going through. They specified that this should not be adults.	<ul style="list-style-type: none">Training will be provided by registered councillors with experience, once a month.Youth champions (in partnership will be creating safe spaces for their peers to learn, grow and lead the communitySessions will take place at local venues, as identified by the group.	Starting May 2027

4	Activities <ul style="list-style-type: none"> Job readiness training and basic education skills (reading, writing, maths) Outputs: <ul style="list-style-type: none"> Youths will be trained to do surveys of unemployed youth in the valley. A vital and necessary resource for accurate reading of unemployment rates. A growing network of youth being community champions. 	<ul style="list-style-type: none"> Job readiness training will include CV development, interview preparation, communication skills and basic literacy/numeracy strengthening. 	Starting July 2027, building up to twice a year
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3.2: Building community, identity and culture

Note: Main responsible parties for implementation include the VC Food and Wellbeing Action Group

- Currently this group includes representatives from 6 local community kitchens, Vlottenburg Community Online NPC, Living Soils Community Learning Farm, Aurora Kaleidoscope Movement, Sustainability Institute (Local Wild Food Hub), a local medical doctor, and residents.

Foundation/pilot initiatives prior to GiA funding

- The foundation and strength of these activities lies in the existence of 6 local community kitchens that are run from people's homes in the community
- Food insecurity was highlighted as a key concern during the COVID 19 pandemic, which sparked the formation of some of these kitchens and food relief activities - including support from Living Soils Community Learning farm over 400 families during lockdown level 5
- Today, each of the community kitchens support between 40 and 80 beneficiaries on a regular basis, each time they cook

	Key Activities	Description	Timeframe
1	Activities: Cultural heritage day festival Outputs: <ul style="list-style-type: none"> 1 annual Heritage Day festival Participation of local cooks (potjie kos competition), youth performers, craft makers Strengthened cultural pride and community cohesion Increased engagement between Lynedoch, Vlottenburg, Raithby and Vlaeberg residents 	<ul style="list-style-type: none"> 7 Cultural festivals over a three year period Events listed on the left revolve around organizing cultural festivals/events to bring community together through activities including potjie competitions, rooster/pot brood competitions, best flowers/vegetables grown, crafts, singing/ dancing performances A key aim of the Valley Collaborative is to build agency and self-organisation to enable community-led change. Growing a sense of 	September each year, (2026-2028)
3	Activities:	community-led change. Growing a sense of	July 2027-2029

	Youth Day festival Outputs: <ul style="list-style-type: none"> Youth-led performances and exhibitions Activities that celebrate youth leadership, creativity and history Engagement of local youth organisations and schools Opportunity for youth to lead planning and facilitation, building leadership and confidence. 	community and a sense of pride in the cultural identity of the community strengthens social cohesion, trust and confidence in one another - leading to a greater capacity to work together <ul style="list-style-type: none"> Initiatives will be implemented through collaborative planning with community kitchens, local artists and youth groups. Events will be hosted at existing community venues (e.g., school hall, church grounds). 	
2	Activities: Human Rights Day/harvest festival Outputs: <ul style="list-style-type: none"> 1 festival celebrating local food traditions and community values Showcasing produce grown by community members Participation of local artists and cultural groups 		March 2029
5	Activities: Women's gathering (smaller scale): <ul style="list-style-type: none"> Activities may include wellness workshops, storytelling circles, cooking demonstrations, and craft sharing. Outputs: <ul style="list-style-type: none"> An annual gathering focused on women's wellbeing, support networks and cultural expression. Group size will range, starting small in year one and building up to a bigger group Intergenerational participation Space for sharing stories, skills and experiences Strengthened trust and connection between women across the valley. 	<ul style="list-style-type: none"> This will be implemented through small-group sessions hosted by community kitchens and local women leaders. This will be done in close partnership with local women's circles in the community and partner organisations such as Aurora Kaleidoscope Movement (ie, not overly reliant on community kitchen network) A women's gathering was piloted in November 2025 in the form of a gender-based violence (GBV) reflection circle 	August each year (2026-2029)

3.3: Growing economic activity in the Valley

Note: responsible parties for implementation include the VC Economic Empowerment Action Group <ul style="list-style-type: none"> Currently this group includes representatives from Stellenbosch FPSU (Farmer Production Support Unit)/Lynedoch Agrihub project, Vlottenburg Farming Cooperative, Tree-Preneurs, Spier, Vlottenburg VGK church, Stellenbosch University, Klein Ma Getrein Creche and other local residents. 			
Foundation/pilot initiatives prior to GiA funding <ul style="list-style-type: none"> This group builds on collaboration between cooperatives, NGO's, local businesses and the municipality Markets will take place by making use of existing spaces including the Lynedoch Agrihub, local churches, schools and other locations 			
	Key Activities and outputs	Description	Timeframe
	Activities <ul style="list-style-type: none"> Community markets where residents and small businesses can sell locally produced products, featuring seasonal themes Outputs: <ul style="list-style-type: none"> 8 Community markets hosted over a three year period Growing a circular economy in the community Boosting economic activity in the Valley Communities Creating regular income opportunities for small vendors Strengthening local food, craft and micro-enterprise networks 	<ul style="list-style-type: none"> The first year involves creating and designing a viable economic model. Year two focuses on implementation and innovation. Year three focuses on achieving an economically sustainable market with a long-term vision of revenue generation. Activities use existing spaces (Agrihub, churches, schools), reducing cost barriers and activating underused facilities. 	Year 1: Market model development Year 2: Monthly markets implemented Year 3: Scaling and moving toward sustainability

4. Budget

Total Estimated Budget (3 years): R600 000

Budget Line Item	Description	Justification/ Details	GiA Funding Requested			Existing funding/own contributions
			Year 1	Year 2	Year 3	
Transport Costs	Travel provided for individuals in the community to attend events and meetings / workshops	Transport costs are necessary to ensure equitable access and full participation from community members, especially those who live far from the event venue or face economic or mobility barriers. This includes hiring buses, vans, or reimbursing transport fares for participants from underserved areas. Providing transport removes a significant barrier for many households and promotes inclusivity by ensuring that no one is excluded due to cost or distance.	R8,200.00	R15,500.00	R22,000.00	Encourage lift clubs as far as possible. Use local, affordable transport services
Communications	Flyers, Digital Media, Data,	Creates awareness in the community and good design will get people interested in attending which will drive attendance and participation	R7,600.00	R12,400.00	R18,300.00	Volunteers currently using their own resources which is unsustainable
Valley Collaborative Booklet	Booklet of positive stories, facts, histories and recipes of the Valley communities. Also shares the role and vision the Valley Collaborative plays in the community. Booklet(s) can be used in the long term to generate revenue.	Creates awareness of the Valley Collaborate and strengths in the community. Increases participation and collaboration by growing a sense of pride in being part of the Valley communities / VC.	R5,000.00	R7,000.00	R10,000.00	No funding currently for printing this. Some work is already underway in terms of content creation for the booklet through partnerships

Stationery	Paper, crafts, paints, coloured pens, paint, scissors, glue, receipt books, tickets, wrist bands, name tags, sign-in sheets,	Stationery is required to support the smooth coordination and delivery of the community events. These materials enable effective facilitation, participant engagement, record-keeping, and documentation. Providing adequate stationery ensures that all activities run efficiently and that the events remain organised and accessible to all participants.	R5,700.00	R10,300.00	R15,400.00	Volunteers currently using their own resources which is unsustainable
Printing	Printing flyers, posters, documents, training materials, signage, banners, agenda's, feedback, surveys, certificates of participation, prizes (non monetary)	Printing costs cover the production of essential materials needed for outreach, event implementation, and post-event evaluation.	R7,900.00	R15,200.00	R20,300.00	Sustainability Institute; Spier and volunteer resources
Equipment hire	Tables, chairs, umbrella's, gazebo's, toilets, tents, lighting, staging, audio equipment such as speakers and microphones	Due to limited community facilities, equipment hire is necessary to ensure that the community events are delivered effectively, safely, and at a professional standard. Costs increase as events get bigger each year.	R16,700.00	R48,000.00	R55,000.00	Where possible, events will be run at venues (SI, local schools/churches) where equipment hire not needed.
Security	Security at events	Security services are essential to ensure the safety and wellbeing of all participants, staff, and equipment during the community events. These costs cover professional security personnel, access control, crowd management, and safeguarding protocols.	R9,700.00	R24,600.00	R40,500.00	Will make use, where possible, of venues that include/do not charge extra for security
Catering for meetings around events	Basic refreshments	Catering is needed to support planning meetings and provide refreshments for event volunteers. It helps maintain focus, energy, and active participation during long planning sessions and volunteer shifts.	R2,200.00	R3,000.00	R3,500.00	Encourage donations from volunteers, supporting local, affordable catering options

Training and capacity building	Hourly rates for subject matter experts / registered councilors / sports coaches / dance instructors	Will work with existing networks and partner organisations/volunteer base where possible. Currently these services are limited, especially in Vlottenburg	R14,000.00	R25,000.00	R40,000.00	Work with existing networks and partner organisations/volunteer base where possible. Currently these services are limited, especially in Vlottenburg
Professional Services for Event Delivery	To ensure high-quality delivery of the cultural festivals and community markets, we request support for professional services related to event preparation, coordination, communication design and monitoring & evaluation.	All activities in this proposal are led by community volunteers. However, to ensure effective planning and delivery of large events, we request limited project coordination and technical support as an approved activity cost. This support covers essential tasks such as logistics management, vendor coordination, communication design, booklet production and reporting. These costs are strictly project-based and not salaries or stipends.	R11,500.00	R13,000.00	R28,000.00	Main implementers are either on a volunteer basis or funded independently of GiA funding
Entertainment	Artist, singers and/or performers	Entertainment mainly for cultural festivals and other relative events	R5,500.00	R10,000.00	R30,000.00	Encourage community/voluntary participation
Contingency costs	Unforeseen	Covers unexpected expenses to ensure smooth operations	R6,000.00	R16,000.00	R17,000.00	
Total			R100,000	R200,000	R300,000	

Note: Summary of additional funding and own contributions:

- We have applied for funding via the Stellenbosch University Social Impact grant and are waiting to hear back
- In March 2024 we held a business engagement event and will continue to host such events without tapping into GiA funding
- Continuous stakeholder mapping and building partnerships with local businesses, luxury housing estates and others.
- Sharing resources where possible with other partner organisations
- For events: Will work with using existing spaces in the community (schools, churches, halls/sheds on farms) as far as possible
- The Valley Collaborative will have a stand at the markets, advertising the work we do, selling goods that will go towards projects and fundraising
- The markets are being designed in a way that, over time, they will become income-generating by charging a reasonable fee to have a stall etc.

5. Monitoring, and Sustainability

The purpose of the plan below is to ensure transparent, accountable use of municipal funds and to measure the effectiveness, reach, and impact of community events across the three major pillars (youth empowerment, food and well-being, economic empowerment) implemented by the Valley Collaborative. This high level plan outlines the tools, processes, indicators, responsibilities, and reporting cycle.

All reports will be signed off for authenticity and accuracy by two or more leaders of the Valley Collaborative team. Each sign-off must represent a different team in addition to Irma or an equivalent leader.

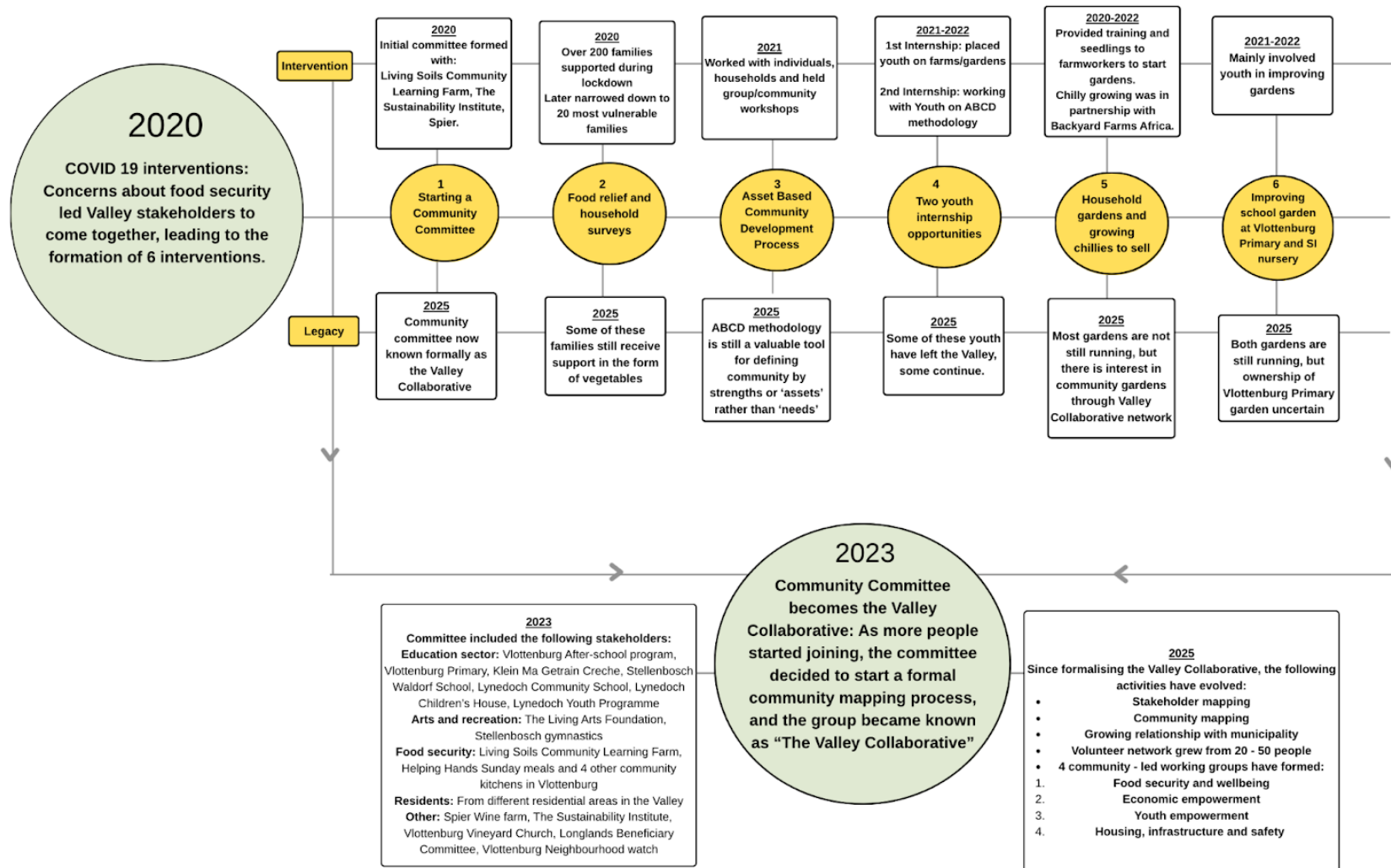
Monitoring approach/how progress will be tracked	Reporting cycle	Tools
<u>Financial Monitoring</u> <ul style="list-style-type: none"> • Ensure spending aligns with the approved budget. • - Track actual expenditure monthly against forecasted budgets and avoid overspending. • - Provide evidence-based reporting to the municipality. 	Monthly with the team leads / champions of the various groups	MS Excel
<u>Receipt & Invoice Archive</u> <ul style="list-style-type: none"> • Digital folder system • Each expense must have a supporting document (invoice, receipt, proof of payment) 	Weekly VC lead, admin assistant and team leads / champions of the various groups	Google Drive
<u>Market</u>	Post event and Monthly / Ongoing	Google drive

<ul style="list-style-type: none"> • Number of markets held • Number of vendors participating per market • Estimated income generated by vendors • Attendance numbers (tickets upon entry) • Diversity of vendor types (youth, farmers, food vendors, home enterprises) 	VC lead, admin assistant and team leads / champions of the various groups Volunteers	Excel Other
<u>Event Monitoring Objectives</u> - Evaluate reach and engagement. - Ensure events meet community needs. - Provide evidence of impact.	Immediately post the event as well as monthly tracking through community discussions or representatives from the community	Various (excel, word, powerpoint)
Event Cost Summary Template For each event: <ul style="list-style-type: none"> • Planned event cost • Actual cost • Variance (%) • Explanation for variations 	Post event	Various (excel, word, powerpoint)
<u>Event Monitoring Process</u> Before Event: <ul style="list-style-type: none"> • - Pre-event checklist and targets. During Event: <ul style="list-style-type: none"> • - Attendance, photos, observation. After Event:	Valley Collaborative leadership team	Various (excel, word, powerpoint) Google docs

<ul style="list-style-type: none"> - Surveys, cost summary, lessons learned. <p>Quarterly:</p> <ul style="list-style-type: none"> - Consolidated Event Impact Report. 		
Quarterly Reports (3 monthly round up)	Quarterly Valley Collaborative leadership team	Various (excel, word, powerpoint)
Annual Report (12 month round up)	Annually Valley Collaborative leadership team	Various (excel, word, powerpoint)

6. Past Achievements

A: COVID 19 RELIEF ACTIVITIES (PRIOR TO FORMALLY ESTABLISHING THE VALLEY COLLABORATIVE)

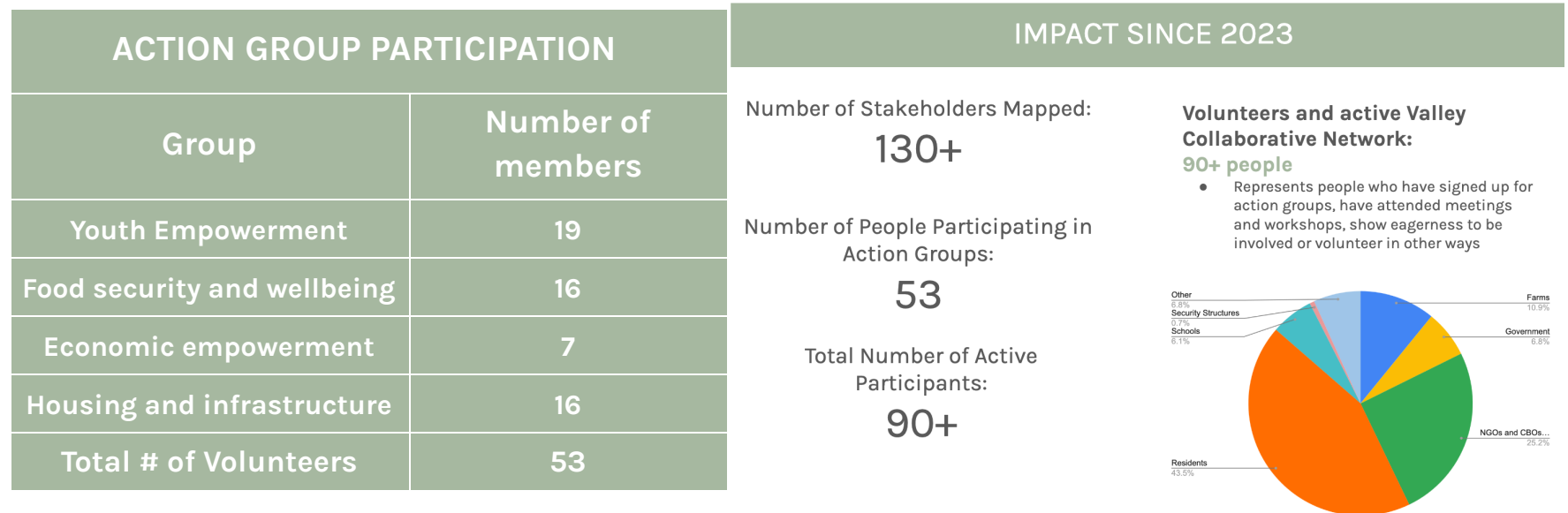


As mentioned earlier, the Valley Collaborative emerged through a small number of local stakeholders coming together to address challenges that came with the COVID 19 pandemic. Starting with food relief, this work included household surveys, Asset Based

Community Development (ABCD) initiatives, youth internships, community gardening and more. Over time, a network started building that is now known as the Valley Collaborative. The diagram above summarises the outcome of 6 COVID 19 relief initiatives.

B: ACHIEVEMENTS SINCE FORMALISING THE VALLEY COLLABORATIVE

The diagram below provides a summary of what the VC has achieved since starting a formal community mapping process towards the end of 2023. See appendix A for a more detailed summary of the project.

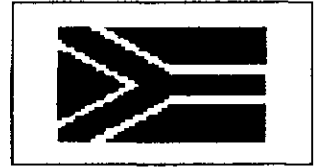


7. Independent Reference

Name: Scott Drimie

Organisation(s): Stellenbosch University, Southern Africa Food Lab

Contact Details: scottdrimie@mweb.co.za



CERTIFICATE OF REGISTRATION OF NONPROFIT ORGANIZATION

In terms of the Nonprofit Organisation Act, 1997, I am satisfied that

The Sustainability Institute Trust

.....
(name of the nonprofit organization)

meets the requirements for registration.

06 September 2006

The organisation's name was entered into the register on
(date)

Registration number

051-245-NPO

Director's signature

.....
M. B. B.

06 September 2006

Date

Department of Social



Development

The Valley Collaborative Project



Collaborating For A Valley Worth Believing In



Contact person:
Irma Faul irma@valleycollaborative.co.za



The Lynedoch Valley: Vlothenburg, Vlaeberg and Lynedoch Communities



- | | |
|--|--|
| <ul style="list-style-type: none"> ● BUILDINGS ● TOWNHALL ● SPORTS/RECREATION ● HEALTH CARE ● EDUCATION ● GOVERNMENT/COMMUNITY ● POLICE/STATION ● SHOPPING CENTRE ● RAILWAY STATION | <ul style="list-style-type: none"> ● THE PRIMARY SCHOOL ● PRIMARY SCHOOL ● INTERMEDIATE SCHOOL ● SECONDARY SCHOOL ● COMBINED SCHOOL ● SPECIAL NEEDS EDUCATION SCHOOL |
|--|--|



About the Valley Collaborative

We are a community-driven initiative based in the Lynedoch Valley that brings together partners who share our vision and are committed to co-creating a valley worth believing in. We aim to strengthen communication, coordination, and project clarity to address challenges and create lasting impact. Our focus areas include youth empowerment, food security & wellbeing, housing, infrastructure & safety, and economic empowerment.

Our aim is to collaborate for a Valley that is:

These focus areas are aligned with the Ranyaka model, the approach that we are following: <https://ranyaka.co.za/>

1
**Healthy,
educated,
active**

2
**Productive
and
employed**

3
**Safe,
clean,
attractive**

4
**Socially
cohesive**

How and why we started:

- The Valley Collaborative began during the COVID-19 pandemic with local leaders addressing food security in the Lynedoch Valley. This evolved into monthly Community Committee meetings, expanding the focus to other areas.
- **In 2023, the Collaborative had 20 members, today, this network has grown to over 50 volunteers and over 90 active participants*!**

*Active participants include people that signed up for action groups, are part of our WhatsApp group, engage regularly in meetings/workshops or have shown interest in other ways.

The Valley Collaborative started with the following role players:

Education sector: Vlottenburg After-school program, Vlottenburg Primary, Klein Ma Getrain Creche, Stellenbosch Waldorf School, Lynedoch Community School, Lynedoch Children's House, Lynedoch Youth Programme

Arts and recreation: The Living Arts Foundation, Stellenbosch gymnastics

Food security: Living Soils Community Learning Farm, Helping Hands Sunday meals and 4 other community kitchens in Vlottenburg

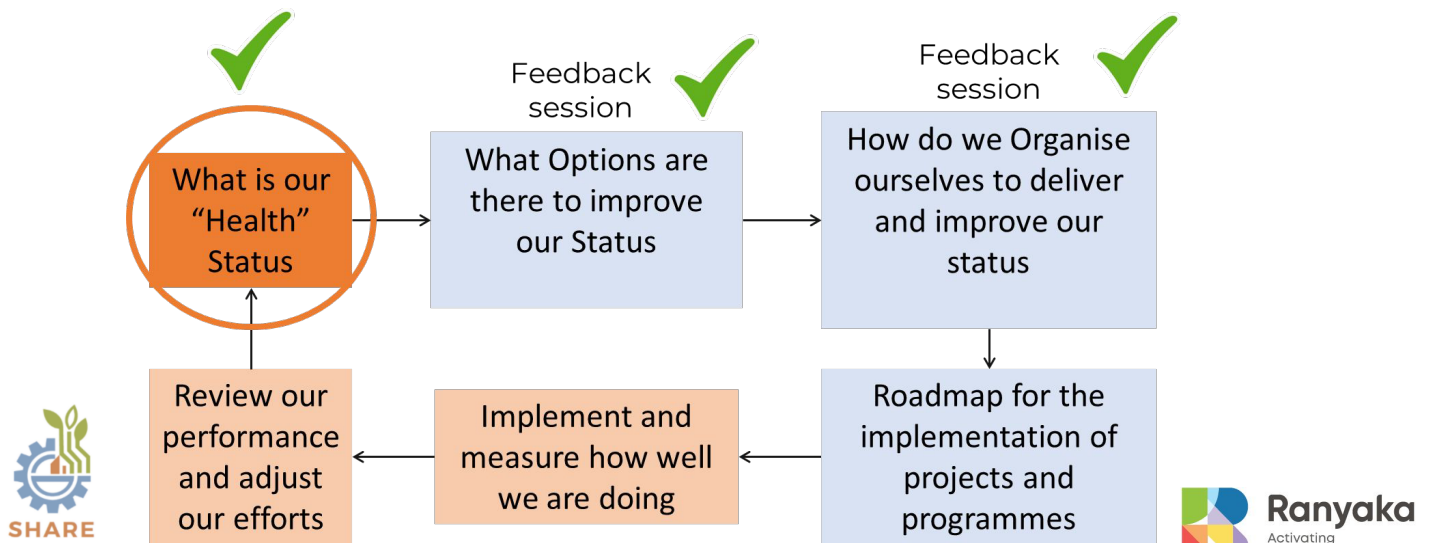
Residents: From different residential areas in the Valley

Other: Spier Wine farm, The Sustainability Institute, Vlottenburg Vineyard Church, Longlands Beneficiary Committee, Vlottenburg Neighbourhood watch

Our approach:

- **Ranyaka** is a pioneering urban planning NP Company the co-designs, implements and sustains social and economic development.
- **SHARE** is a PTY (Ltd) company established by Ranyaka to design and sustain new economic and ownership models in towns and townships
- Towards the end of 2023, the Valley Collaborative started a partnership with Ranyaka Community Transformation to help guide us on our journey

The Ranyaka model:



For more information see: <https://ranyaka.co.za/>

2024 Focus: Identifying the strengths, pain points and priorities



In 2024, we co-facilitated a workshop with Ranyaka where we gathered with local stakeholders and community leaders. We completed two tasks:

- 1) A DNA map with 93 different indicators to assess the social, economic, spatial and social cohesion dynamics of the communities
- 2) An aerial map where participants highlighted areas of concern and of opportunity

See Appendix A: p8-9 for more results



1) DNA map

2) Aerial map

Action groups

Based on a long process of consulting with community members after our initial community mapping, 4 groups were formed around priority areas:

**Youth
empowerment**

**Food security
and wellbeing**

**Economic
Empowerment**

**Housing,
infrastructure
and safety**

ACTION GROUP PARTICIPATION

Group	Number of members
Youth Empowerment	19
Food security and wellbeing	16
Economic empowerment	7
Housing and infrastructure	16
Total # of Volunteers	53



Group photo: Community mapping workshop, April 2024

How does an action group work?

The goal of an action group is to work together to address specific issues in the communities that were highlighted as a priority. Each group plays an important role in designing and implementing a plan for action

What it means to be part of an action group:

- Participate in a small team focused on solving a specific community issue and contribute ideas to help shape decisions and actions.
- Attend monthly/quarterly meetings (frequency depends on dynamics of the group)
- Help plan and implement solutions or activities that address the identified issue.
- Collaborate with community members and stakeholders to achieve sustainable, long-term goals.
- Join a WhatsApp group for regular communication with the group (optional)

2025 Focus: A shift towards action

We co-facilitated a workshop with Ranyaka in April 2025 where the 4 action groups got together to work on a shared long term vision

- Each group worked to complete 3 activities to build long term visions
- Input from this was used to submit comments to the IDP
- Since then the action groups have continued to plan long and short term initiatives



Ongoing Activities

- **Building Partnerships:** Engage community leaders, businesses, NGOs, and the municipality.
- **Continuously Activate People:** Train leaders, mentor volunteers, and strengthen self-organization.
- **Ongoing Project Management** Refine management structures and explore collaborative leadership.
- **Managing Funds:** Plan and track project and group finances.
- **Ongoing Measurement:** Measure project outcomes.

IMPACT SINCE 2023

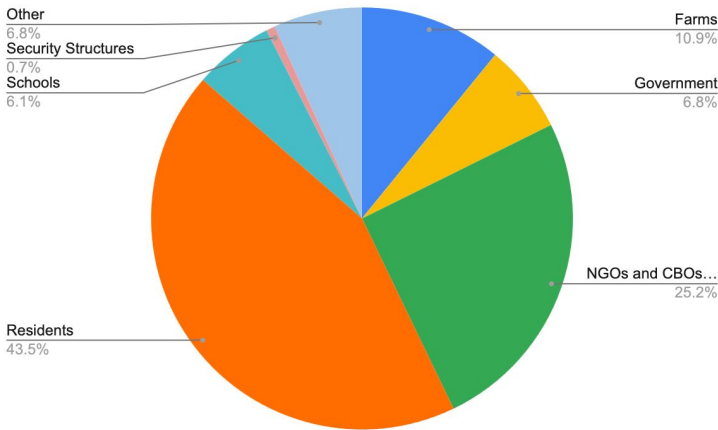
Number of Stakeholders Mapped:
130+

Number of People Participating in
Action Groups:
53

Total Number of Active
Participants:
90+

Volunteers and active Valley Collaborative Network: 90+ people

- Represents people who have signed up for action groups, have attended meetings and workshops, show eagerness to be involved or volunteer in other ways



Community Mapping Results

DNA map results: Pain points and strengths in Vlottenburg and Lynedoch- Rating out of 5

Vlottenburg

Lynedoch

1.
Healthy,
educated,
active

2.
Productive
and
employed

3.
Safe,
clean,
attractive

4.
Socially
cohesive

Resilient Community	
Level of violence prevention	1,33
Level of Substance abuse	1,33
Quality of recreation activities	1,75
Level of collaboration with the municipality	1,89
Quality of health care	2,27
Quality of programmes to support vulnerable people	2,44
Quality of youth programmes	2,58
Availability of quality food	3,17
Quality of education	3,19
Quality of family planning and support programmes	3,33

Productive Local Economy	
Availability of business / office premises	1,33
Ability to save money	1,56
Quality of enterprise development	1,75
Access to mentorship	2,00
Job availability	2,00
Income levels	2,33
Access to training	2,67
Access to business opportunities	2,67
Support from local businesses	3,00
Access to technology	3,33

Quality Place	
Quality of community facilities	1,21
Quality of shelter	1,50
Is the place attractive and clean ?	1,75
Crime prevention	1,78
Quality of sewer infrastructure	2,00
Is the streets safe at night ?	2,33
Availability of electricity	2,50
Access to title deeds/ownership	2,67
Quality of public transport	3,00
Availability of water	4,50

Social Cohesion	
Support of crime prevention initiatives	2,00
Social media networking	2,33
Level of attendance of community activities	3,00
Quality of inter-culture relationships	3,00
Level of active volunteering	3,33
Quality of family relationships	3,67
Level of support for school activities	4,00
Can you depend on your neighbour for help ?	4,00
Do you have hope for the future?	4,33
Level of religious activity/events	4,33

Resilient Community	
Level of violence prevention	1,33
Level of Substance abuse	1,33
Level of collaboration with the municipality	2,00
Quality of recreation activities	3,00
Quality of family planning and support programmes	3,20
Quality of health care	2,53
Quality of programmes to support vulnerable people	3,28
Quality of youth programmes	4,50
Quality of education	4,57
Availability of quality food	4,83

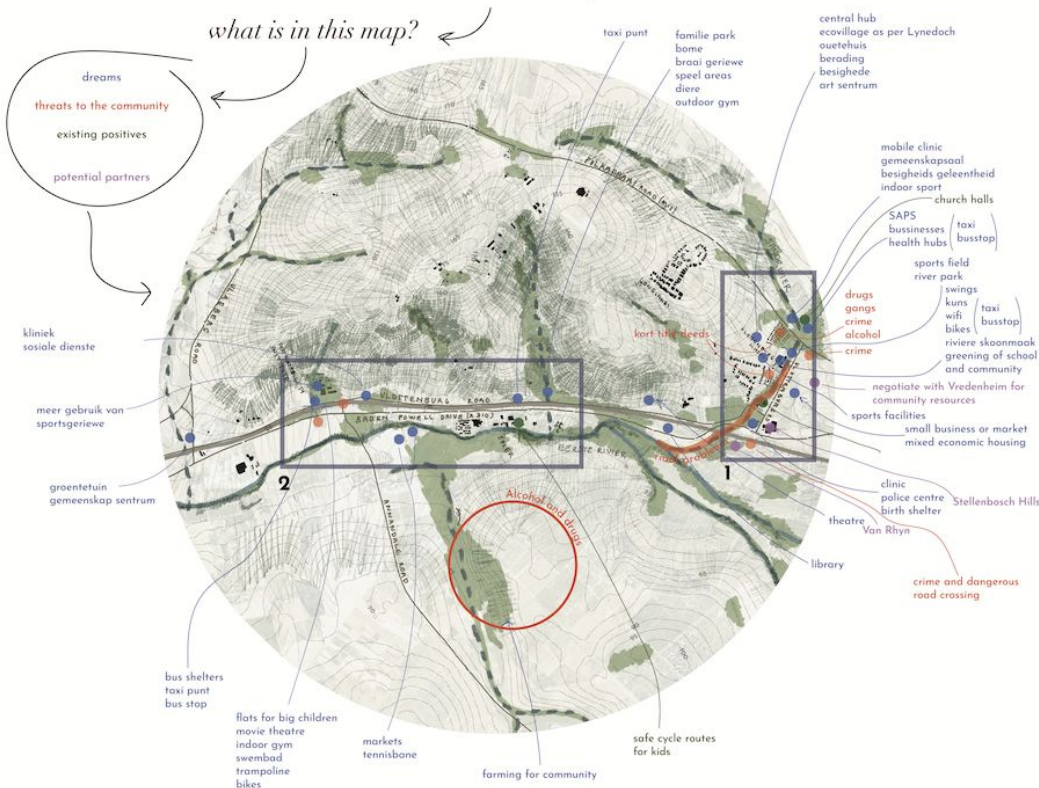
Productive Local Economy	
Job availability	2,00
Ability to save money	2,33
Availability of business / office premises	2,67
Quality of enterprise development	2,75
Income levels	3,00
Access to training	3,00
Access to mentorship	3,67
Support from local businesses	3,67
Access to business opportunities	3,71
Access to technology	4,33

Quality Place	
Quality of shelter	1,67
Is the streets safe at night ?	1,78
Crime prevention	1,78
Quality of community facilities	2,21
Quality of public transport	2,83
Access to title deeds/ownership	3,00
Is the place attractive and clean ?	3,08
Quality of sewer infrastructure	3,33
Availability of electricity	3,50
Availability of water	4,83

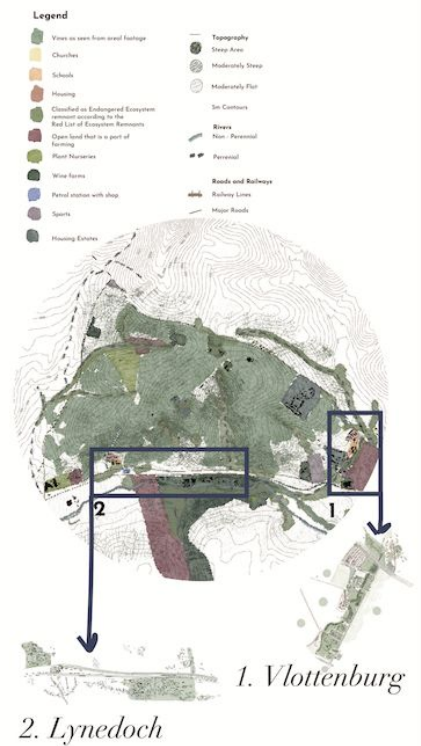
Social Cohesion	
Support of crime prevention initiatives	2,33
Quality of inter-culture relationships	3,00
Level of religious activity/events	3,33
Level of active volunteering	3,67
Can you depend on your neighbour for help ?	3,67
Social media networking	3,67
Quality of family relationships	4,00
Level of attendance of community activities	4,33
Level of support for school activities	4,67
Do you have hope for the future?	5,00

Aerial Map Results

Community Voices



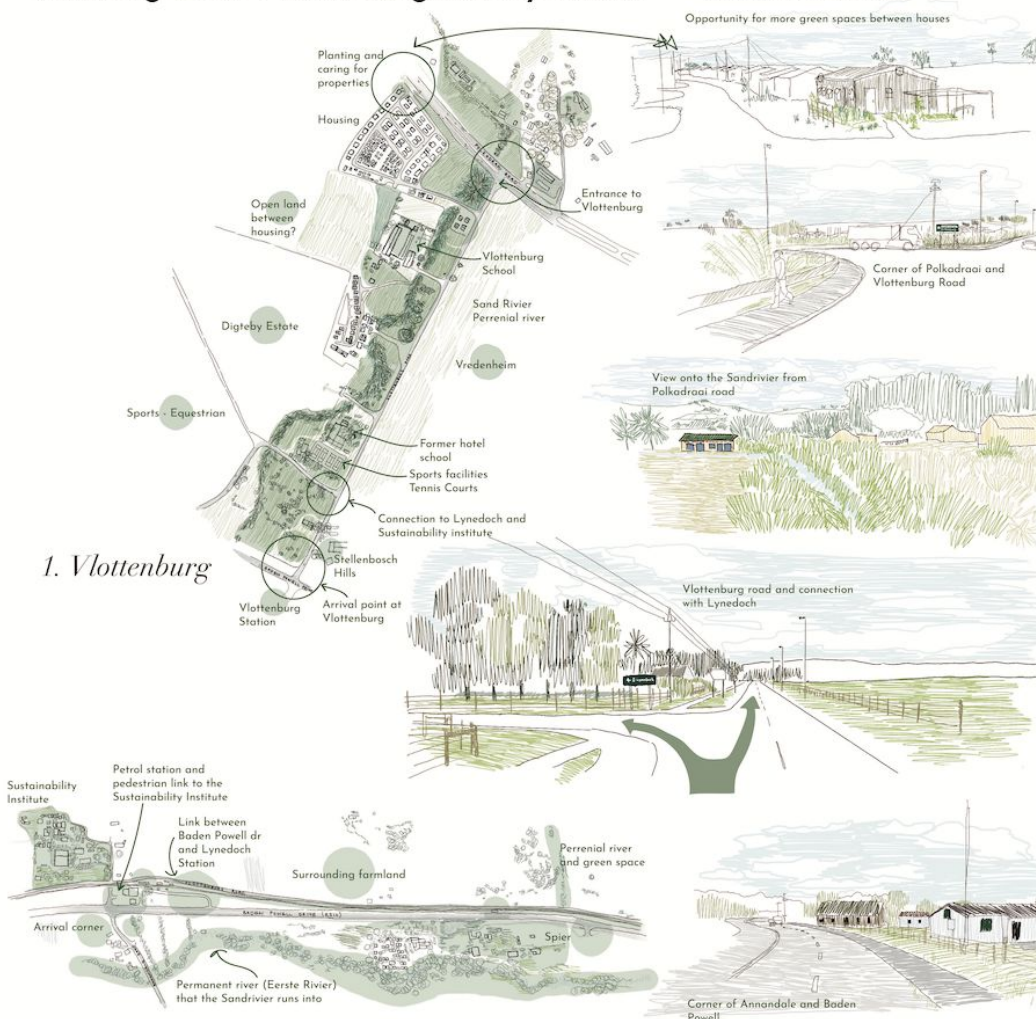
Activity Mapping



can we use what we have as a starting point to dream?

Zooming in on Vlotenburg and Lynedoch

Arrival Points



Development Principles

Environmental Sustainability

Focus on preserving and restoring natural ecosystems, biodiversity, and water resources. Implement renewable energy sources and sustainable agricultural practices.

Economic Sustainability

Develop local economies that are resilient and diverse. Promote activities that have minimal environmental impact and encourage circular economy practices.

Social Sustainability

Focus on full participatory planning, social equity, access to essential services, and community well-being.

2. Lynedoch

THE SUSTAINABILITY INSTITUTE

PO Box 162, Lynedoch,
Stellenbosch, 7603, South Africa

TEL +27 (0) 21 881 3500

THE SUSTAINABILITY INSTITUTE TRUST (IT3011/1999)

CONSTITUTION AND TERMS OF REFERENCE

PREAMBLE

Good governance is dependent on two factors: the effective and legitimate distribution of authority within the organisation; and the collective action of all members of the Board of Trustees. In their decision-making role, each of the Trustees must apply care, skill, good faith and diligence. At the simplest level, good governance is effective leadership based on responsibility, accountability, fairness and transparency.

It is imperative that the composition of the Board reflects intellectual, analytical and interpersonal skills, and that the Board strive to maintain an effective balance of power, expertise, diversity and stakeholder representation, so no one group can dictate agenda and direction.

Equally important is the understanding that the Board will evolve and change. The ideal being that the Board of Trustees will advance to the point of equilibrium, where power is balanced, leadership is experienced and the focus is firmly on the long-term health of the organisation. However, the organisation cannot stagnate, and the Board needs to guide it through change, within itself and within society, in order to survive and to remain relevant.

TRUSTEES: SBA Dunn, H Newton-King,
K Savin, S Semprini, J Schulschenk,
R van Niekerk

NPO No: 051-245-NPO | PBO No: 930020419
Trust No: IT3011/99 | Vat No: 4110198795



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1. PURPOSE OF THE TRUST

The Trust exists to benefit the following:

- 1.1. Programme beneficiaries; and
- 1.2. Any other persons (including juristic persons) who are eligible to receive benefits from the Trust as Public Benefit Organisations.

2. OBJECTIVES OF THE TRUST

The Trust has established a permanent institution known as the Sustainability Institute (SI) in the Lynedoch Ecovillage.

- 2.1. The main objectives of the SI are the following:
 - 2.1.1. To have a transformative impact on the lives of the children and youth in the Lynedoch valley through the educational programmes offered
 - 2.1.2. To contribute towards the realisation of sustainable development through our role as an African thought leadership institute researching, teaching and practicing social innovation for the transition to just and generative futures.
- 2.2. The ancillary objectives of the Trust are the following:
 - 2.2.1. To raise, receive and administer funds to establish, equip and operate the SI and to fund and support any other public benefit activities of the Trust.
 - 2.2.2. To establish a full-time administration to manage any building or conversion works, and to design and deliver the various educational and training programmes offered by the SI from time to time.
 - 2.2.3. To establish information and data systems that will enhance the objectives of the Trust.

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2.3. The Trust will:

- 2.3.1. Only carry on those activities as envisaged in Clauses 2.1. and 2.2. above.
- 2.3.2. Actively pursue these objectives.
- 2.3.3. Utilise its funds only for the purpose of these objectives.
- 2.3.4. Only operate in South Africa, except where the Trustees determine otherwise.

3. TRUSTEES

3.1. Appointment of Trustees: The Trustees shall at all times have the right to appoint additional Trustees, provided that their appointment is in accordance with the Trust Deed and that they are duly authorised by the Master of the Supreme Court. The following may not be appointed as Trustees:

- 3.1.1. Any person who is disqualified from occupying office as a director in terms of the Companies Act.
- 3.1.2. Any unrehabilitated insolvent.
- 3.1.3. Any person who has been found to be of unsound mind.

3.2. There will be at any time a minimum of three Trustees. In the event of there not being three, the remaining two will only act to preserve Trust assets and to appoint the additional Trustee/s required, at which time the Trustees will again be empowered to act in all respects in terms of the Trust Deed.

3.3. Resignation or expulsion of Trustees: A Trustee will cease to hold office where he/she:

- 3.3.1. Becomes disqualified from holding office in terms of the Trust Deed.
- 3.3.2. Resigns as a Trustee in writing to the other Trustees.
- 3.3.3. Becomes disqualified to act as a Trustee under the Law.
- 3.3.4. Is removed as a Trustee by a resolution of at least seventy-five percent of the Trustees.
- 3.3.5. Dies.

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- 3.4. All Trust assets will be registered in the name of the Trust and will not be transferred to, or form part of, the assets of the Trustees.
- 3.5. The Trustees may, in writing, authorise the payment of a reasonable remuneration to any Trustee for services actually rendered.
- 3.6. Trustees may be reimbursed for actual expenses reasonably incurred on behalf of the trust.
- 3.7. No Trustee will be required to give any security in respect of or in connection with or arising out of their appointment as Trustee.

4. CONTROL OF FINANCE AND ASSETS

- 4.1. The expenses of administering the Trust, including any levies or taxes and the expenses of the Trustees in performing their duty as Trustees, will have first call on the Trust income.
- 4.2. The Trustees will use the funds of the Trust to attain its objectives but will not distribute its assets or net income other than as provided for in the Trust Deed.
- 4.3. Subject to the Trust Deed and legal compliance, the Trustees will have the discretionary power to:
 - 4.3.1. Manage the distribution of the Trust capital and net income and determine any conditions to be attached thereto, as well as the nature and timing thereof.
 - 4.3.2. Accumulate Trust funds for any project or other purpose which they deem to be in the interests of the Trust.
 - 4.3.3. Responsibly invest trust funds not immediately required, in a financial institution or on the Stock Exchange or in other prudent investments, in compliance with Clause 5.3.5 of the Trust Deed.
- 4.4. The Trustees will administer the Trust in a manner that will preclude any donor from gaining any advantage or benefit from funds donated to the Trust.

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5. DECISIONS OF THE TRUSTEES AND PERFORMANCE OF THEIR DUTIES

- 5.1. The Trustees will manage the Trust subject to the terms of the Trust Deed, administering it in the manner they deem appropriate. They will hold a minimum of two meetings a year, one of which will be held within ninety days of the financial year end.
- 5.2. Any Trustee may call a meeting at any time, giving twenty-one days' notice, unless the urgency of the matter requires otherwise. Where a meeting is not possible, it may be held and a resolution passed, using electronic media, subject to the required quorum being satisfied.
- 5.3. The Trustees may elect among themselves a chairperson (who will not have a casting vote), a secretary or any other officers deemed necessary.
- 5.4. Fifty percent plus one of the Trustees will form a quorum for meetings and a simple majority will suffice at a quorate meeting. Trustees may resolve that one or more Trustees sign a document on behalf of the Trust.
- 5.5. A written resolution signed by seventy-five percent of the Trustees but not in a meeting will be valid provided that it is communicated to all the Trustees, and will be deemed to have been signed on the date the last Trustee signed.
- 5.6. All resolutions of the Trust will be recorded and retained by the Secretary of the Trust.
- 5.7. The Trustees may appoint a committee among themselves and delegate their powers to that committee, without precluding their own exercise of that power and may withdraw their delegation at any time.

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- 5.8. The Trustees may co-opt non Trustees to serve on the Trust from time to time, in an advisory capacity only.
- 5.9. The Trustees will determine from time to time, the manner in which all documents pertaining to the Trust will be signed.

6. PRESCRIBED FISCAL CONDITIONS

The powers of the Trustees will at all times be subject to compliance with all laws and regulations, having specific regard to the tax-exempt status of the Trust and its status to issue tax donation certificates under Section 18A of the Income Tax Act.

7. POWERS OF TRUSTEES

- 7.1. Subject to the limitations imposed by the Trust Deed, the Trustees will have full discretionary power and capacity as is legally required and permitted, and as any natural person would have in relation to his/her own affairs.
- 7.2. The Trustees will have, but not be limited to, the following discretionary rights and powers:
- 7.2.1. To open and manage any bank accounts of the Trust.
 - 7.2.2. To form any organisation to further the objectives of the Trust, provided that such entity similarly has tax exemption.
 - 7.2.3. To buy or sell any movable or immovable property; to sign any documents relating thereto: and to effect and register the necessary transfers.
 - 7.2.4. To acquire or dispose of any interest in immovable property which does not constitute full ownership, whether registrable or not.
 - 7.2.5. To buy or sell or otherwise acquire or dispose of any negotiable instruments of any kind.

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- 7.2.6. To make loans to any eligible beneficiaries (but not to any Trustee or donor) under such terms and conditions as they deem fit.
- 7.2.7. To vary any investment by realising the same or substituting same for any other investment.
- 7.2.8. To borrow money on such terms and conditions as the Trustees decide, whether without security or upon such security over property as the Trustees may determine.
- 7.2.9. To mortgage or pledge the assets of the Trust.
- 7.2.10. To let, either by lease or otherwise, improve, alter or maintain any property of the Trust.
- 7.2.11. To collect and receive rents and cancel any tenancy and undertake the necessary proceedings to do so.
- 7.2.12. To incur, manage, pay, or receive payment on, all debts owed by the Trust or to the Trust, including any legal proceedings relating thereto.
- 7.2.13. To exercise the voting power or rights attached to any investment of the Trust regarding matters relating to that investment, such as amalgamation.
- 7.2.14. To effect the transfer of title of any shares which are precluded from being owned by the Trust, into the name of the Trustees or other designated nominee.
- 7.2.15. To accept on behalf of the Trust any donations made subject to the conditions of the Trust Deed.
- 7.2.16. To determine whether any surplus on the sale of any assets or any proceeds from any investment be regarded and accounted for as income or capital of the Trust, and to revise any such decision where necessary.
- 7.2.17. To employ, or terminate the employment of, professional practitioners, agents and employees necessary to carry out the objectives of the Trust; to remunerate them and to confer the right to exercise any discretion vested in the Trustees upon them.
- 7.2.18. To improve and develop immovable property of the Trust and to spend capital or income upon the preservation, maintenance and upkeep of such property.

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7.2.19. To enter into any contract by or on behalf of the Trust for the purpose of effecting the objectives of the Trust.

7.3. In the event that any other clause contradicts the following, this clause will prevail:

7.3.1. The Trustees may not allocate any Trust benefits other than in keeping with Clause 3 of the Trust Deed.

7.3.2. All donations made by or to the Trust will be irrevocable and subject to the terms and conditions of the Trust Deed.

7.3.3. Any Trustee who renders valid services to the Trust may be remunerated therefor, provided that: the charge is market related; the Trustee has disclosed his/her interest; and has not taken part in the decision to use such services.

7.3.4. The Trustees may not allow property of the Trust to be occupied free of charge unless by eligible beneficiaries or in pursuance of the objectives of the Trust.

7.3.5. Paid employees of the Trust may serve thereon in an advisory capacity only and will have no voting rights.

7.3.6. The Trust may not hold any competition or other arrangement whereby a prize may be won, unless permission has been received in accordance with the relevant legislation.

8. AUDIT PROCESS

8.1. The Trustees will keep, or responsibly delegate the keeping of, true and accurate records and books of account of the administration of the Trust, which will fairly reflect the position of the Trust at all times.

8.2. The Trustees will ensure that the books of account are timeously audited by an auditor appointed in terms of this clause.

8.3. Copies of the Annual Financial Statements (AFS) will be made available to all Trustees as soon as possible.

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- 8.4. The Board of Trustees will appoint to the Trust an independent, qualified and registered auditor.
- 8.5. The auditor will have unrestricted access to the books of account and all relevant supporting documentation and will be entitled to request from anyone related to the Trust any information or explanation required.

9. ANNUAL GENERAL MEETING (AGM)

- 9.1. The Financial Year of the Trust will commence on 1 January, unless it is resolved and legally arranged to change the Financial Year.
- 9.2. The AGM of the Trust will be held by the Trustees within three months of the end of the Financial Year.
- 9.3. The agenda of the AGM will include;
 - 9.3.1. Presentation and adoption of the Trustees' Annual Report.
 - 9.3.2. Ratification of the AFS.
 - 9.3.3. Appointment or re-appointment of the Auditors.
 - 9.3.4. Other necessary business.
- 9.4. The Trustees will each receive, at least fourteen days before the AGM, a copy of the AFS and any ancillary documentation.

10. NOTICES AND MEETING FORMALITIES

- 10.1. Delivery of notices will be done in writing either by hard copy or electronically, to the address on record of the Trustee.

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- 10.2. Where a Trustee has not received a notice for a bona fide reason, the proceedings of the ensuing meeting will not be invalidated.
- 10.3. Notices sent electronically will be deemed to have been received twenty-four hours after dispatch.
- 10.4. Notices sent by registered post will be deemed to have been received five days after posting.

11. BANKING ACCOUNT

- 11.1. One or more banking accounts will be maintained in the name of the Trust and all financial transactions of the Trust will be done through such accounts.
- 11.2. All bank related documents will be signed in the manner prescribed by the Trustees from time to time.

12. REGISTRATION: NON PROFIT ORGANISATIONS ACT

The Trust is registered as a Non-Profit Organisation and accordingly, in keeping with the relevant legislation, the Trust and the Trustees will adhere to the conditions of the Trust Deed.

13. TRUSTEE INDEMNITY

- 13.1. Subject to legislation, the Trustees will be indemnified by the Trust for acts done in good faith, and the Trust will pay Trustees all expenses incurred by them in the discharge of their duties as Trustees.
- 13.2. Subject to legislation, no Trustee will be liable for:
- 13.2.1. the acts of any other Trustee or office-bearer or agent of the Trust;

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- 13.2.2. any loss or expense suffered by the Trust through title to property or investment acquired by the Trust;
- 13.2.3. any loss arising from insolvency or any delictual act of any person or entity with whom Trust assets are deposited; or
- 13.2.4. any loss or damage caused to the Trust in any other way; and which occurs in the proper administration of the Trust, unless the Trustee acted dishonestly or failed to exercise due care as required by law.

14. LEGAL PROCEEDINGS

All legal proceedings by or against the Trust will be instituted in the name of the Trust.

15. BENEFICIARY SELECTION

The Trustees will from time to time determine appropriate beneficiary and project selection criteria, having regard to the following:

- 15.1. Whether potential beneficiaries are or could be leaders in government, the non-profit sector or business, and whether they need training and support to effectively occupy those positions.
- 15.2. Whether they will be able to make a difference to vulnerable and at-risk people and communities once they have received training through the Trust.
- 15.3. Where they come from historically racially disadvantaged communities whether they will, after training, return to those communities and implement initiatives and programmes to develop those communities.

16. ETHOS

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The Trustees, in making decisions of the Trust, will at all times respect the rights and dignity of others and will act in a non-racial, non-sexist, impartial, democratic, accountable, financially responsible and compassionate manner.

17. AMENDMENTS, NAME CHANGE AND DISSOLUTION OF THE TRUST

- 17.1. The Trustees may at any time amend the Trust Deed, the name of the Trust, or dissolve the Trust, by a resolution of not less than seventy-five percent of all the Trustees, being not less than the minimum number stipulated in the Trust Deed.
- 17.2. Any such resolution will be formalised by Deed as soon as is reasonably possible, and such Deed will then be submitted to the Commissioner and Director of Non-profit Organisations forthwith.
- 17.3. Should the Trustees resolve to dissolve the Trust, having accounted for all liabilities of the Trust, the net residue of the Trust fund will be transferred to one or more other approved Public Benefit Organisations which have the same or similar objectives as this Trust, as determined by the Trustees, or failing that, by the Court; provided that the remaining portion of any donation for which a S18A certificate has been issued will be transferred to another organisation able to issue such certificates; and provided further that each disposition must be approved by the Commissioner, as required in terms of the Income Tax Act.

18. PATRONS

The Trustees may from time to time appoint one or more persons as patron/s to the Trust, and such patrons will serve for a time and in manner as deemed appropriate by the Board of Trustees.

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South African Revenue Service

TAX COMPLIANCE STATUS

PIN Issued

THE SUSTAINABILITY INSTITUTE TRUST
PO BOX 162
LYNEDOCH
7603

Enquiries should be addressed to SARS:

Contact Details

SARS
Alberton
1528

Contact Centre Tel: 0800 00 7277
SARS website: www.sars.gov.za

Details

Taxpayer Reference Number: 0607194149

Always quote this reference
number when contacting SARS

Issue Date: 2025/04/15

Dear Taxpayer

TAX COMPLIANCE STATUS PIN ISSUED

The South African Revenue Service (SARS) has issued your tax compliance status (TCS) PIN as indicated below:

TCS Details:	
Taxpayer Name	The Sustainability Institute Trust
Trading Name	THE SUSTAINABILITY INSTITUTE TRUST
Taxpayer Reference Number(s)	IT - 0607194149 Vat - 4110198795 PAYE - 7420740070
Purpose of Request	Good Standing
Request Reference Number	0004786404GS1504251044504
PIN	9F251G55I5
PIN Expiry Date	15/04/2026

You may authorise a third party to view your TCS by providing them the PIN. The PIN only allows the third party access to your TCS. All your other tax information remains secure.

Your TCS displayed is based on your compliance as at the date and time the PIN is used.

You may cancel this PIN at any time before the expiry date reflected above. Once cancelled, a third party will not be able to verify your TCS.

SARS reserves the right to cancel the TCS application and associated PIN in the event that it was issued in error or provided on the basis of fraud, misrepresentation or non-disclosure of material facts.

More details regarding our channels, office hours, services, tailored information regarding tax as well as a comprehensive FAQ repository are available on the SARS website: www.sars.gov.za.

We value your support and contribution to our country's economy and prosperity. We strive to ensure that you clearly understand what is expected from you, as well as what your rights as a taxpayer are.

Sincerely

ISSUED ON BEHALF OF THE COMMISSIONER FOR THE SOUTH AFRICAN REVENUE SERVICE



Name: THE SUSTAINABILITY INSTITUT
Tax reference No: 0607194149
Form ID: TCR00
Content Version: v2022.03.00

Timestamp: 9024898
Year: 2025
Page of Page: 01/01
Template version: v2022.00.01

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements

for the year ended 31 December 2024



THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

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Level of Assurance

These financial statements have been audited in compliance with the applicable requirements of the Trust Deed.

Preparer

G Botha - B.Comm; Professional Accountant (SA); Post Grad Dip Tax Law; Certified Independent Reviewer (SA)

Published

16 May 2025

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

General Information

Country of Incorporation and Domicile	South Africa
Type of Trust and Nature of Business	The Sustainability Institute Trust is an international living and learning centre for studies in ecology, community and spirit. The Trust established a permanent educational institution and provides a range of transdisciplinary academic programmes, conducts anti-poverty initiatives, environmental awareness and sustainable development projects.
Trustees	J Schulschenk H Newton-King (Chairperson) KA Savin PS Semprini SB Dunn R van Niekerk G Prince
Registered Office	Lynedoch Eco Village Lynedoch Road 7603
Bankers	Nedbank Limited Investec
Level of Assurance	These financial statements have been audited in compliance with the applicable requirements of the Trust Deed.
Independent Auditors	Theron du Plessis Somerset West Incorporated
Income tax number	0607/194/14/9
NPO Registration Number	051-245-NPO

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Trustees' Responsibilities and Approval

The trustees are required to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. These annual financial statements have been prepared in accordance with the IFRS for SMEs[®] Accounting Standard as issued by the International Accounting Standards Board (IASB[®]) and it is their responsibility to ensure that the annual financial statements satisfy the financial reporting standards with regards to form and content and present fairly the statement of financial position, results of operations and business of the trust, and explain the transactions and financial position of the business of the trust at the end of the financial year. The annual financial statements are based upon appropriate accounting policies consistently applied throughout the trust and supported by reasonable and prudent judgements and estimates.

The trustees acknowledge that they are ultimately responsible for the system of internal financial control established by the trust and place considerable importance on maintaining a strong control environment. To enable the trustees to meet these responsibilities, the trustees set standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the trust and all employees are required to maintain the highest ethical standards in ensuring the trust's business is conducted in a manner that in all reasonable circumstances is above reproach.

The focus of risk management in the trust is on identifying, assessing, managing and monitoring all known forms of risk across the trust. While operating risk cannot be fully eliminated, the trust endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The trustees are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss. The going-concern basis has been adopted in preparing the financial statements. Based on forecasts and available cash resources the trustees have no reason to believe that the trust will not be a going concern in the foreseeable future. The annual financial statements support the viability of the trust.

The annual financial statements have been audited by the independent auditing firm, Theron du Plessis Somerset West Incorporated, who have been given unrestricted access to all financial records and related data, including minutes of all meetings of the beneficiaries, the trustees and committees of the trustees. The trustees believe that all representations made to the independent auditor during the audit were valid and appropriate. The external auditor's unqualified audit report is presented on pages 7 to 8.

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Trustees' Responsibilities and Approval

The annual financial statements set out on pages 9 to 25, and the supplementary information set out on pages 26 to 28 which have been prepared on the going concern basis, were approved by the trustees and were signed on 16 May 2025 on their behalf by:

DocuSigned by:
Grant Prince
7ED7E426CB03498...
G Prince

DocuSigned by:
Heidi Newton-King
2C8CEB2BA5934E4...
H Newton-King
(Chairperson)

DocuSigned by:
Jess Schulschenk
8C266B40AF1646E...
J Schulschenk

DocuSigned by:
Kerri Savin
8B026160B7D44F2...
KA Savin

Signed by:
PS Semprini
6FC81884B3304F0...
PS Semprini

DocuSigned by:
Rosaline van Niekirk
DEA0E40EC472435...
R van Niekirk

Signed by:
SB Dunn
64CED9A7F9F842A...
SB Dunn

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Trustees' Report

The trustees present their report for the year ended 31 December 2024.

1. Review of activities

Main business and operations

The Sustainability Institute Trust is an international living and learning centre for studies in ecology, community and spirit. The Trust established a permanent educational institution and provides a range of transdisciplinary academic programmes, conducts anti-poverty initiatives, environmental awareness and sustainable development projects. There were no major changes herein during the year.

The operating results and statement of financial position of the trust are fully set out in the attached financial statements and do not in our opinion require any further comment.

2. Objective of the trust

The Sustainability Institute Trust is an international living and learning centre for studies in ecology, community and spirit. The Trust established a permanent educational institution and provides a range of transdisciplinary academic programmes, conducts anti-poverty initiatives, environmental awareness and sustainable development projects.

3. Going concern

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

4. Events after reporting date

The trustees are not aware of any matter or circumstance arising since the end of the financial year to the date of this report that could have a material effect on the financial position of the trust.

5. Trust capital

No changes were made to the trust capital during the year under review.

6. Trustees

The trustees of the trust during the year and up to the date of this report are as follows:

G Prince
H Newton-King (Chairperson)
J Schulschenk
KA Savin
PS Semprini
R van Niekerk
SB Dunn

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Trustees' Report

7. Independent auditors

Theron du Plessis Somerset West Incorporated were the independent auditors for the year under review.



16 Melcksloot Village
Somerset Mall
274 Postnet Suite
Private Bag X15
Somerset West 7129
Telephone (021) 851-2385
E-mail: info@sw.tdp.co.za
Web: www.theronduplessis.com

Independent Auditor's Report

To the Trustees of THE SUSTAINABILITY INSTITUTE TRUST

Opinion

We have audited the annual financial statements of THE SUSTAINABILITY INSTITUTE TRUST set out on pages 9 to 25, which comprise the statement of financial position as at 31 December 2024, and the statement of comprehensive income, the statement of changes in trust funds and the statement of cash flows for the year then ended, and notes to the annual financial statements, including a summary of significant accounting policies.

In our opinion, the annual financial statements present fairly, in all material respects, the financial position of THE SUSTAINABILITY INSTITUTE TRUST as at 31 December 2024, and its financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Annual Financial Statements section of our report. We are independent of the trust in accordance with the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (IRBA Code) and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Donations

We draw attention to Note 13 and 15 in the financial statements, which deals with managed funds and operating income. Donations received by The Sustainability Trust are merely incidental as the most significant part of The Sustainability Institute Trust income arises from funding and grants. However, as with similar organisations, it is not feasible for the organisation to institute accounting controls over donations prior to the entry of the collections into the accounting records, and therefore, it is impracticable for us to extend our examination beyond donation receipts actually recorded. Our opinion is not modified in respect of this matter.

Other Information

The trustees are responsible for the other information. The other information comprises the information included in the document titled "THE SUSTAINABILITY INSTITUTE TRUST Annual Financial Statements for the year ended 31 December 2024", which includes the Trustees' Report, and the statement of Trustees' Responsibilities and Approval, which we obtained prior to the date of this report, and the supplementary information set out on pages 26 to 28. The other information does not include the annual financial statements and our auditor's report thereon.

Our opinion on the annual financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

THERON DU PLESSIS SOMERSET-WES INCORPORATED Reg No: 2005/028545/21

Directors: S Theart CA (SA), Registered Auditor, B. Compt. PG Dip. Acc Science, PG Dip. Applied Acc Science; JV Swartz CA (SA), MBA (Madrid), CIMA (United Kingdom), CAIB (SA), B. Compt (Cum Laude), Hons. B. Compt (Cum Laude), Adv. Dip. Audit, Adv. Dip. Treasury and Int. Banking (Cum Laude).

OTHER OFFICES - Aliwal-North - Burgersdorp - Cradock - De Aar - Durbanville - Port Elizabeth - Middelburg EC - Stellenbosch - Somerset West - Tulbagh - Villiersdorp - Piketberg



In connection with our audit of the annual financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the annual financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Trustees for the Annual Financial Statements

The trustees are responsible for the preparation and fair presentation of the annual financial statements in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities, and for such internal control as the trustees determine is necessary to enable the preparation of annual financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the annual financial statements, the trustees are responsible for assessing the trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the trust or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Annual Financial Statements

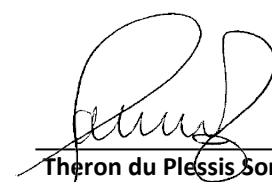
Our objectives are to obtain reasonable assurance about whether the annual financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual financial statements, including the disclosures, and whether the annual financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Theron du Plessis Somerset West Incorporated



Theron du Plessis Somerset West
Registered Auditors

Director: S Theart CA (SA), RA
16 May 2025

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Statement of Financial Position

Figures in R	Notes	2024	2023
Assets			
Non-current assets			
Property, plant and equipment	4	61,628,971	61,628,971
Loans to related parties	5	276,778	268,303
Total non-current assets		61,905,749	61,897,274
Current assets			
Inventories	6	25,338	28,036
Trade and other receivables	7	313,071	1,367,144
Cash and cash equivalents	8	7,587,152	10,392,919
Total current assets		7,925,561	11,788,099
Total assets		69,831,310	73,685,373
Equity and liabilities			
Equity			
Trust capital	9	100	100
Accumulated surplus		11,296,714	11,537,911
Other non-distributable reserves	10	52,098,685	52,098,685
Total equity		63,395,499	63,636,696
Liabilities			
Current liabilities			
Provisions	11	235,391	72,092
Trade and other payables	12	6,200,420	9,970,666
Bank overdraft	8	-	5,919
Total current liabilities		6,435,811	10,048,677
Total equity and liabilities		69,831,310	73,685,373

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)
Annual Financial Statements for the year ended 31 December 2024

Statement of Comprehensive Income

Figures in R	Notes	2024	2023
Revenue	13	28,428,921	40,941,193
Cost of sales	14	(28,327,447)	(41,028,384)
Gross surplus / (deficit)		101,474	(87,191)
Other income	15	16,711,379	16,655,570
Administrative expenses	16	(77,000)	(71,500)
Other expenses	17	(17,075,533)	(20,037,441)
Other gains or (losses)	18	-	(97,278)
Deficit from operating activities		(339,680)	(3,637,840)
Finance income	19	98,483	229,212
Deficit for the year		(241,197)	(3,408,628)

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Statement of Changes in Trust Funds

Figures in R	Trust capital	Capital reserve	Accumulated surplus	Total
Balance at 1 January 2023	100	43,156,564	14,946,539	58,103,203
Changes in equity				
Deficit for the year	-	-	(3,408,628)	(3,408,628)
Total comprehensive income for the year	-	-	(3,408,628)	(3,408,628)
Movement in revaluation reserve	-	9,426,296	-	9,426,296
Movement in capital reserve	-	(484,175)	-	(484,175)
Balance at 31 December 2023	100	52,098,685	11,537,911	63,636,696
Balance at 1 January 2024	100	52,098,685	11,537,911	63,636,696
Changes in equity				
Deficit for the year	-	-	(241,197)	(241,197)
Total comprehensive income for the year	-	-	(241,197)	(241,197)
Balance at 31 December 2024	100	52,098,685	11,296,714	63,395,499

Notes **9**

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Statement of Cash Flows

Figures in R	Note	2024	2023
Cash flows used in operations			
Deficit for the year		(241,197)	(3,408,628)
Adjustments to reconcile deficit			
Adjustments for finance income		(98,483)	(229,212)
Adjustments for decrease / (increase) in inventories		2,698	(5,721)
Adjustments for decrease / (increase) in trade accounts receivable		1,065,755	(472,580)
Adjustments for (increase) / decrease in other operating receivables		(11,682)	33,665
Adjustments for decrease in trade accounts payable		(148,521)	(284,377)
Adjustments for decrease in other operating payables		(3,621,725)	(18,149,266)
Adjustments for provisions		163,299	(97,400)
Adjustments for gains and losses on disposal of non-current assets		-	97,278
Total adjustments to reconcile deficit		(2,648,659)	(19,107,613)
Net cash flows used in operations		(2,889,856)	(22,516,241)
Interest received		98,483	229,212
Net cash flows used in operating activities		(2,791,373)	(22,287,029)
Cash flows used in investing activities			
Proceeds from sales of property, plant and equipment		-	814,415
Purchase of property, plant and equipment		-	(173,719)
Capital reserve adjustment		-	(484,175)
Movement in related party loans		(8,475)	(176,060)
Cash flows used in investing activities		(8,475)	(19,539)
Net decrease in cash and cash equivalents		(2,799,848)	(22,306,568)
Cash and cash equivalents at beginning of the year		10,387,000	32,693,568
Cash and cash equivalents at end of the year	8	7,587,152	10,387,000

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Accounting Policies

1. General information

THE SUSTAINABILITY INSTITUTE TRUST ('the trust') is an international living and learning centre for studies in ecology, community and spirit. The Trust established a permanent educational institution and provides a range of transdisciplinary academic programmes, conducts anti-poverty initiatives, environmental awareness and sustainable development projects.

The trust is registered with the Master of the High Court and domiciled in South Africa. The address of its registered office is Lynedoch Eco Village, Lynedoch Road, 7603.

2. Basis of preparation and summary of significant accounting policies

The annual financial statements of THE SUSTAINABILITY INSTITUTE TRUST have been prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities. The annual financial statements have been prepared under the historical cost convention, as modified by the revaluation of investment property, certain property, plant and equipment, biological assets and derivative financial instruments at fair value. They are presented in South African Rand.

The preparation of financial statements in conformity with the International Financial Reporting Standard for Small and Medium-sized Entities requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the trust's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the annual financial statements are disclosed in note 3.

The principal accounting policies applied in the preparation of these annual financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

2.1 Property, plant and equipment

Property, plant and equipment is stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by the trustees.

The trust adds to the carrying amount of an item of property, plant and equipment the cost of replacing parts of such an item when that cost is incurred if the replacement part is expected to provide incremental future benefits to the trust. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to surplus or deficit during the period in which they are incurred.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within 'other gains / (losses)' in the statement of comprehensive income.

The trust elected to adopt a depreciation policy where assets is not depreciated and carried at their original cost. As the trust is a Non-Profit Organisation, the assets is expected to have an extended useful life and value as what would typically be expected.

2.2 Financial instruments

Trade and other receivables

Most sales are made on the basis of normal credit terms and the receivables do not bear interest. Where credit is extended beyond normal credit terms, receivables are measured at amortised cost using the effective interest method. At the end of each reporting period, the carrying amounts of trade and other receivables are reviewed to determine whether there is any objective evidence that the amounts are not recoverable. If so, an impairment loss is recognised immediately in surplus or deficit.

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Accounting Policies

Trade and other receivables are classified as debt instruments and loan commitments at amortised cost.

Cash and cash equivalents

Cash and cash equivalents includes cash on hand, demand deposits and other short-term highly liquid investments with original maturities of three months or less. Bank overdrafts are shown in current liabilities on the statement of financial position.

Trade and other payables

Trade payables are obligations on the basis of normal credit terms and do not bear interest.

Trust capital and retained earnings

All funds of a capital nature received by the trust are accounted for directly to the Trust Capital account. This includes the original donation received by the trustees to establish the trust, as well as all donations received by the trustees since the trust's inception. This excludes capital gains and losses realised by the trust in the normal course of its business activities. Trust capital is reduced by any capital distributed by the trustees to any capital beneficiary.

Retained earnings consist of all revenues, capital gains and losses retained by the trust after the payment of all expenses, taxes and distributions of income and capital gains to beneficiaries.

2.3 Inventories

Inventories are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is determined using the first-in, first-out (FIFO) method. The cost of finished goods and work in progress comprises packaging costs, raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). At each reporting date, inventories are assessed for impairment. If inventory is impaired, the carrying amount is reduced to its selling price less costs to complete and sell; the impairment loss is recognised immediately in profit or loss.

2.4 Provisions

Provisions are measured at the present value of the amount expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

2.5 Revenue

Revenue is measured at the fair value of the consideration received or receivable. Revenue is shown net of value-added tax, returns, rebates and discounts.

Revenue from the sale of goods is recognised when:

- significant risks and rewards of ownership of the goods have been transferred to the buyer;
- the entity retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the entity; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Accounting Policies

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the end of the reporting period. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the entity;
- the stage of completion of the transaction at the end of the reporting period can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When the outcome of transactions involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

The stage of completion of a transaction may be determined by a variety of methods, depending on the nature of the transaction:

- surveys of work performed;
- services performed to date as a percentage of total services to be performed;
- the proportion that costs incurred to date bear to the estimated total costs of the transaction. Only costs that reflect services performed to date are included in costs incurred to date. Only costs that reflect services performed or to be performed are included in the estimated total costs of the transaction.

Interest income is recognised using the effective interest method.

Rental income from investment property that is leased to a third party under an operating lease is recognised in the statement of comprehensive income on a straight-line basis over the lease term and is included in 'other income'.

Dividend income is recognised when the trust's right to receive payment has been established and is shown as 'finance income'.

Royalties are recognised on an accrual basis in accordance with the substance of the relevant agreement.

2.6 Donations and sponsorships

Donations and sponsorships are recognised as income on the date that they are received. Donations and sponsorships in the form of assets are recognised at the value of the asset on the date the asset is received by the trust. Donations and sponsorships are recognised as a liability when received and recognised as income when the conditions are met. Donations and sponsorships are conditional if the trust will have to pay them back to the providers if they are not used in line with the set conditions.

Employee benefits

Compensation paid to employees for the rendering of services are recognised at the undiscounted amount paid or expected to be paid in the accounting period in which the services were rendered.

Where employees accumulate entitlement for paid absences, an expense is recognised as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the end of the reporting period. In the case of non-accumulating paid absences, the expense is recognised only when the absences occur.

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Accounting Policies

2.7 Grants and subsidies received

Unconditional grants and subsidies received from the government are recognised as income when they are received. Conditional grants and subsidies are recognised as a liability when received and recognised as income when the condition are met. The grants and subsidies are conditional if the trust will have to pay them back to the government if they are not used in line with the set conditions.

2.8 School fees

The amount of school fees receivable is calculated based on learner enrolments multiplied by the school fee amount approved by parents. The amount receivable is recognised when the learners register at the school.

2.9 Related parties

A related party is a person or entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control. As a minimum, the following are regarded as related parties of the reporting entity:

- A person or a close member of that person's family is related to a reporting entity if that person:
 - has control or joint control of the reporting entity;
 - has significant influence over the reporting entity; or
 - is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.
- An entity is related to the reporting entity if any of the following conditions apply:
 - The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
 - One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
 - Both entities are joint ventures of the same third party;
 - One entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity;
 - The entity is controlled or jointly controlled by a person identified as a related party;
 - A person identified as having control or joint control over the reporting entity has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); or
 - The entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

A related party transaction is a transfer of resources, services or obligations between a reporting entity and a related party, regardless of whether a price is charged.

3. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

No significant estimates and adjustments have been applied in the preparation of these annual financial statements.

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R

2024

2023

4. Property, plant and equipment

4.1 Balances for the year

Balance at 31 December 2024

	At cost	Carrying amount
Land	60,422,782	60,422,782
Motor vehicles	260,000	260,000
Fixtures and fittings	689,747	689,747
Computer equipment	256,442	256,442
	61,628,971	61,628,971

Balance at 31 December 2023

	At cost	Carrying amount
Land	60,422,782	60,422,782
Motor vehicles	260,000	260,000
Fixtures and fittings	689,747	689,747
Computer equipment	256,442	256,442
	61,628,971	61,628,971

4.2 Movements for the year

	Carrying amount at 1 January 2024	Additions from acquisitions	Revaluation increase (decrease)	Disposals	Carrying amount at 31 December 2024
Movements for year ended 31 December 2024					
Land	60,422,782	-	-	-	60,422,782
Motor vehicles	260,000	-	-	-	260,000
Fixtures and fittings	689,747	-	-	-	689,747
Computer equipment	256,442	-	-	-	256,442
	61,628,971	-	-	-	61,628,971

	Carrying amount at 1 January 2023	Additions from acquisitions	Revaluation increase (decrease)	Disposals	Carrying amount at 31 December 2023
Movements for year ended 31 December 2023					
Land	50,996,486	-	9,426,296	-	60,422,782
Motor vehicles	513,800	-	-	(253,800)	260,000
Fixtures and fittings	1,014,960	57,703	-	(382,916)	689,747
Computer equipment	415,403	116,016	-	(274,977)	256,442
	52,940,649	173,719	9,426,296	(911,693)	61,628,971

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R

	2024	2023
Land and buildings consist of the following:		
Farm House	220,000	220,000
- Cost of Land	534,961	534,961
- Cost of land	1,072,738	1,072,738
- Cost of buildings	2,414,040	2,414,040
- Improvements	4,241,739	4,241,739
- Revaluation surplus		
The Pink House (Creche)	150,000	150,000
- Cost of land	1,083,651	1,083,651
- Cost of buildings	3,847,392	3,847,392
- Revaluation surplus	5,081,043	5,081,043
Guest House		
- Cost of land	1,865,000	1,865,000
- Cost of buildings	875,494	875,494
- Improvements	370,348	370,348
- Revaluation surplus	7,912,635	7,912,635
	11,023,477	11,023,477
Main Building		
- Cost of land	500,000	500,000
- Cost of buildings	4,000,000	4,000,000
- Revaluation surplus	34,750,435	34,750,435
	39,250,435	39,250,435
Old Grade R Building (The Barn)		
- Cost of land	-	-
- Improvements	44,348	44,348
- Revaluation surplus	733,413	733,413
	777,761	777,761
Spier Wine Farm (Wendy house)		
- Improvements	48,326	48,326
Total land and buildings:	60,422,782	60,422,782

Valuations were done by Santam's professional valuation and quantity surveyor on 5 September 2023.

The main building and land on which it is situated has been paid in full by The Sustainability Institute Trust. However, it currently still forms part of Erf 1, Lynedoch, which is subject to a pending sub-division application. The trust therefore has no title deed for the property, but the transaction has been underwritten by Old Mutual - Risk Benefit Solutions (Pty) Ltd and this indemnity insurance will remain in place until the transaction is properly concluded. The sub-division is currently in process and is aimed to be completed within the next financial year.

Although the trust utilises the majority of land and buildings for operational purposes, a part of the premises are leased to third parties. As the portion that are rented out, are immaterial to the value of land and buildings, it is considered impractical and not cost effective to determine the value and reclassify that portion to investment property.

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R

2024

2023

5. Loans to related parties

Loans to related parties comprise the following balances

Loan: Lynedoch Development NPC	1,910	-
This loan is unsecured, bears no interest and is repayable within the next 24 months.		
Loan: Lynedoch Eco Village Home Owners Association	274,868	268,303
This loan is unsecured and bears no interest. The loan is repayable in 10 years by a 15% discount in levies payable to the HOA.		
	276,778	268,303

6. Inventories

Inventories comprise:

Stock: Nourish programme	2,652	3,855
Stock: Events and catering	4,923	4,471
Stock: Green Cafe	17,763	19,710
	25,338	28,036

7. Trade and other receivables

Trade and other receivables comprise:

Trade receivables	411,774	1,353,948
Trade receivables impairment	(123,581)	-
Trade receivables - net	288,193	1,353,948
Prepaid expenses	3,983	13,196
Value added tax	20,895	-
Total trade and other receivables	313,071	1,367,144

8. Cash and cash equivalents

8.1 Cash and cash equivalents included in current assets:

Cash

Cash on hand	8,825	1,878
Balances with banks	7,578,327	10,391,041
	7,587,152	10,392,919

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R

2024

2023

8.2 Net cash and cash equivalents

Current assets	7,587,152	10,392,919
Current liabilities	-	(5,919)
	7,587,152	10,387,000

8.3 Detail of cash and cash equivalent balances

Investec: CCM Call Money (4803)	1,349,249	1,102,647
Nedbank: Current Account (3553)	94	-
Nedbank: Early Learning (1177)	132,377	3,274
Nedbank: General (0888)	898,201	483,753
Nedbank: GIZ OKH (1096)	638,277	7,352,136
Nedbank: GIZ OKH (3856)	1,262,174	-
Nedbank: GIZ PAUWES (1320)	69,001	86,951
Nedbank: Money Market (3586)1	95,343	88,411
Nedbank: Money Market (3586)2	406,888	447,933
Nedbank: Money Market (3586)3	2,566,936	751,259
Nedbank: Petrol card	13,294	-
Nedbank: SI Credit Card Receipts (3856)	-	724
Nedbank: SI Explorers (1045)	16,636	27,582
Nedbank: SI Snap Scan Receipts (1169)	16,272	1,003
Nedbank: Zimi Charge (0602)	94,803	-
PayPal	18,782	45,368
Total	7,578,327	10,391,041
Nedbank: Petrol card	-	(5,919)
Cash on hand		
Cash on hand	8,825	1,878

9. Trust capital

Trust capital

Capital contribution	100	100
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10. Reserves

Non-distributable reserved

Balance at the beginning of the year	52,098,685	43,156,563
Revaluation surplus	-	9,426,297
Capital reserve adjustment	-	(484,175)
Balance at end of year	52,098,685	52,098,685

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R

2024

2023

11. Provisions

11.1 Provisions comprise:

Employee benefits	235,391	72,092
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11.2 Other provisions

	Provision for leave pay	Provision for bonusses	Total
Balance at 1 January 2024	72,092	-	72,092
New provisions	163,299	-	163,299
Total changes	163,299	-	163,299
Balance at 31 December 2024	235,391	-	235,391
Balance at 1 January 2023	83,792	85,700	169,492
Provision used	(11,700)	(85,700)	(97,400)
Total changes	(11,700)	(85,700)	(97,400)
Balance at 31 December 2023	72,092	-	72,092

12. Trade and other payables

Trade and other payables comprise:

Trade payables	136,213	284,734
Accrued liabilities	-	32,156
Income received in advance	5,968,148	9,505,230
Deposit held	95,309	88,411
Payroll accruals	750	522
Value added tax	-	59,613
Total trade and other payables	6,200,420	9,970,666

13. Managed funds - Project specific

Managed funds comprises:

Managed funds: GlZ	15,152,522	25,588,195
Managed funds: Local Wild Hub	839,459	687,945
Managed funds: Other research and consulting	1,151,458	4,197,145
Managed funds: P4G	3,440,924	-
Managed funds: School and Creche	5,068,604	5,062,458
Managed funds: University programmes	1,408,617	1,568,981
Managed funds: Woolworths living soils	394,181	2,614,510
Managed funds: Youth programmes	973,156	1,221,959
	28,428,921	40,941,193

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R

2024

2023

14. Managed expenses - Project specific

Managed expenses - Project specific comprise:

Managed expenses: GIZ	15,152,523	25,588,195
Managed expenses: Local wild hub	839,459	590,883
Managed expenses: Other research and consulting	1,151,458	4,195,054
Managed expenses: P4G	3,440,924	-
Managed expenses: School and creche	4,402,132	5,314,386
Managed expenses: University programmes	1,408,617	1,336,361
Managed expenses: Woolworths living soils	394,181	2,614,511
Managed expenses: Youth programme	1,538,153	1,388,994
	28,327,447	41,028,384

15. Operating income

Operating income comprises:

Operating income: Business development	2,133,096	1,359,344
Operating income: Communications and marketing	1,166,584	1,011,250
Operating income: Facilities and grounds	2,066,702	2,781,463
Operating income: Finance	1,299,728	1,448,222
Operating income: HR and governance	1,007,652	1,234,937
Operating income: IT	384,684	351,500
Operating income: Nourish and hospitality	2,056,504	1,614,145
Operating income: Partnership and development	814,401	960,098
Operating income: SI Garden	246,212	287,485
Operating income: Support portfolio	5,189,494	5,196,387
Operating income: Transport	346,322	410,739
	16,711,379	16,655,570

16. Administrative expenses

Administrative expenses comprise:

Auditors remuneration - Fees	77,000	71,500
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THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)
Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R	2024	2023
17. Operating expenses		
Operating expenses comprise:		
Operating expenses: Business development	1,978,312	2,493,832
Operating expenses: Communications and marketing	1,020,864	882,813
Operating expenses: Facilities and grounds	2,020,703	3,462,704
Operating expenses: Finance	1,319,221	1,084,693
Operating expenses: HR and governance	1,047,356	1,226,942
Operating expenses: IT	358,258	567,960
Operating expenses: Nourish and hospitality	1,852,004	1,760,281
Operating expenses: Partnership and development	874,282	970,028
Operating expenses: SI Garden	248,400	288,654
Operating expenses: Support portfolio	5,810,202	6,825,701
Operating expenses: Transport	545,931	473,833
Total other expenses	17,075,533	20,037,441
18. Other gains or (losses)		
Other gains or (losses) comprise:		
Gain or (loss) on disposal of assets	-	(97,278)
19. Finance income		
Finance income comprises:		
Interest received	98,483	229,212

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)
Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R	2024	2023
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20. Related parties

Related parties

Mutually managed entities

Lynedoch Development NPC
Lynedoch Eco Village Home Owners Association
Lynedoch Eco Village NPC

Trustees

J Schulschenk
H Newton-King
KA Savin
PB Semprini
SB Dunn
R van Niekerk
G Prince

Key Management

V von der Heyde

Related party transactions and balances

Name	Relationship	Transactions	2024	2023
Lynedoch Development NPC	Mutually managed entity	Loan receivable	1,910	-
Lynedoch Development NPC	Mutually managed entity	Trade payable	-	(139,449)
Lynedoch Eco Village HOA NPC	Mutually managed entity	Loan receivable	274,868	268,303
Lynedoch Eco Village HOA NPC	Mutually managed entity	Trade receivable	46,335	11,024
Lynedoch Eco Village HOA NPC	Mutually managed entity	Trade payable	(10,370)	(12,842)

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)
Annual Financial Statements for the year ended 31 December 2024

Notes to the Annual Financial Statements

Figures in R			2024	2023
Lynedoch Eco Village HOA NPC	Mutually managed entity	Contribution to wasteland (income)	(51,225)	(45,000)
Lynedoch Eco Village HOA NPC	Mutually managed entity	Levies paid	127,528	118,279

The remuneration of trustees during the year was as follows:

	2024	2023
J Schulschenk	586,125	661,500

Remuneration paid to directors (excl trustees) during the year was as follows:

	2024	2023
V von der Heyde	82,967	-

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Detailed Income Statement

Figures in R	Notes	2024	2023
Managed funds	13		
Managed funds: GIZ		15,152,522	25,588,195
Managed funds: Local Wild Hub		839,459	687,945
Managed funds: Other research and consulting		1,151,458	4,197,145
Managed funds: P4G		3,440,924	-
Managed funds: School and Creche		5,068,604	5,062,458
Managed funds: University programmes		1,408,617	1,568,981
Managed funds: Woolworths living soils		394,181	2,614,510
Managed funds: Youth programmes		973,156	1,221,959
		28,428,921	40,941,193
Managed expenses	14		
Managed expenses: GIZ		15,152,523	25,588,195
Managed expenses: Local Wild Hub		839,459	590,883
Managed expenses: Other research and consulting		1,151,458	4,195,054
Managed expenses: P4G		3,440,924	-
Managed expenses: School and Creche		4,402,132	5,314,386
Managed expenses: University programmes		1,408,617	1,336,361
Managed expenses: Woolworths living soils		394,181	2,614,511
Managed expenses: Youth programme		1,538,153	1,388,994
		28,327,447	41,028,384
Total expenses		28,327,447	41,028,384
Gross surplus / (deficit)		101,474	(87,191)
Operating income	15		
Operating income: Business development		2,133,096	1,359,344
Operating income: Communications and marketing		1,166,584	1,011,250
Operating income: Facilities and grounds		2,066,702	2,781,463
Operating income: Finance		1,299,728	1,448,222
Operating income: HR and governance		1,007,652	1,234,937
Operating income: IT		384,684	351,500
Operating income: Nourish and hospitality		2,056,504	1,614,145
Operating income: Partnership and development		814,401	960,098
Operating income: SI Garden		246,212	287,485
Operating income: Support portfolio		5,189,494	5,196,387
Operating income: Transport		346,322	410,739
		16,711,379	16,655,570
Administrative expenses	16		
Auditors remuneration - Fees		77,000	71,500

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Detailed Income Statement

Figures in R	Notes	2024	2023
Other expenses	17		
Operating expenses: Business development		1,978,312	2,493,832
Operating expenses: Communications and marketing		1,020,864	882,813
Operating expenses: Facilities and Grounds		2,020,703	3,462,704
Operating expenses: Finance		1,319,221	1,084,693
Operating expenses: HR and governance		1,047,356	1,226,942
Operating expenses: IT		358,258	567,960
Operating expenses: Nourish and hospitality		1,852,004	1,760,281
Operating expenses: Partnership and development		874,282	970,028
Operating expenses: SI Garden		248,400	288,654
Operating expenses: Support portfolio		5,810,202	6,825,701
Operating expenses: Transport		545,931	473,833
		17,075,533	20,037,441
Other gains or losses	18		
Gain or loss on sale - property, plant and equipment		-	(97,278)
Deficit from operating activities		(339,680)	(3,637,840)
Finance income	19		
Interest received		98,483	229,212
Deficit for the year		(241,197)	(3,408,628)

THE SUSTAINABILITY INSTITUTE TRUST

(Registration Number IT3011/99)

Annual Financial Statements for the year ended 31 December 2024

Income Tax Computation

Figures in R	Notes	2024	2023
Deficit before tax and distributions		(241,197)	(3,408,628)

No provision has been made for taxation as the trust is exempt from taxation under Section 10(1)(cN) of the Income Tax Act.

The PBO number of the trust is 9300/204/19



To whom it may concern,

This letter serves as a formal appeal, submitted in accordance with the Grant-in-Aid (GiA) Appeals Process outlined in the municipal GiA FAQ and the call for comments on the draft budget. It responds to the reasons provided for the non-recommendation of the GiA application submitted on 28 November 2025 by the Sustainability Institute (SI) for the Valley Collaborative (VC) project. We were informed that the application was not recommended primarily due to concerns related to the SI's compliance status as a Trust. Below, we outline the municipality's comments under each heading, followed by our corresponding responses.

1) TRUST DEED REQUIRES REGISTRATION ITO NPO ACT.

The SI is a registered Trust and has been operating successfully, managing large sums of donor funding, for more than 2 decades. See attached NPO registration document. We also shared a copy of this with Ms Michelle Aalbers, who confirmed via email that "this certificate indicates that SI has been registered ito of the NPO Act as per article 15 of the SI Deed of Trust".

2) NPO REGISTRATION STATUS = NOT COMPLIANT.

Last year the SI was recognised as part of the 5% of NPO's that qualified to apply for NLC (Lotto) funding, based on the fact that we were compliant. At the time, the NPO website was not functional yet & the NLC created their own with the assistance of Social Development. In the most recent effort, the NPO website was still not functional (screenshot available upon request). See Appendix 1 for correspondence from Ruth Magrath of Stellenbosch Municipality to confirm our efforts to ensure that compliance is reached.

3) AFS NOT ALIGNED WITH FIN YEAR INDICATED IN TRUST DEED.

In the Deed of Trust that we submitted with our application, it is stipulated that the financial year of the SI is from 1 April – 31 March of each year. We submitted financial statements for the year ending December 2024, suggesting a mismatch between the period covered by the AFS and what the SI Deed of Trust indicates. In light of this, we are providing a document that shows the resolution where a new financial year ending in December each year was adopted.

In sum, please find attached the following documents:

- Certificate of NPO registration
- Organisational constitution and Trust Deed
- Audited financial statements
- Resolution on the amendment of the Trust Deed
- Screenshot of email to confirm sustained effort at NPO compliance
- A copy of the full application, as submitted in November 2025, with all documents in one (if you need to review all documents together)



VALLEY COLLABORATIVE
Collaborating for a Valley Worth Believing In



Kind regards,

A handwritten signature in black ink, appearing to read "Irma Faul".

Irma Faul
(Valley Collaborative Project Manager)

Litha Magida

A handwritten signature in black ink, appearing to read "L. L. Magida".

(Sustainability Institute Operations Officer)



VALLEY COLLABORATIVE

Collaborating for a Valley Worth Believing In



APPENDIX 1

Sustainability Institute 051 245 NPO (Valley Collaborative) [inbox x](#)



Ruth Magrath
to Michelle, rene@sustainabilityinstitute.net, Valley

Thu, Apr 23, 5:32 PM (15 hours ago) ☆ ☺ ↶ ⋮

Dear Michelle,

Valley Collaborative contacted our office to explain that they require assistance to bring the NPO up to compliance status as they had applied for GIA funding at Stellenbosch Municipality.

Rene Human from the Sustainability Institute Trust has been in contact with our office. The organisation has made significant and sustained effort to ensure that compliancy is reached. They have submitted their outstanding reports.

It is important to note is that many organisations are currently facing significant delays due to the NPO Directorate's transition from an email-based system to a new online platform. Common challenges include slow feedback on compliance reports, delays in general correspondence, and difficulties uploading reports on the new system.

The Sustainability Institute has shown genuine commitment and effort to resolve their compliance standing.

Kind regards,

Ruth Magrath
Community Development Practitioner
Stellenbosch Service Delivery Area
Department Social Development

2nd Level, ABSA Building, Plein St, Stellenbosch

Tel: 021 831 5460 / 80
E-mail: Ruth.Magrath@westerncape.gov.za
Website: www.westerncape.gov.za



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The information contained in this message and its attachments may be confidential or privileged and is for the use of the named recipient only, except where the sender specifically states otherwise.
If you are not the intended recipient you may not copy or deliver this message to anyone."
...

Thomas Lawrie

Nwabisa Jozana

From: Stellenbosch Interest Group <interestgroupstellenbosch@gmail.com>
Sent: Tuesday, 28 April 2026 15:52
To: idp
Cc: claire.louise.erasmus
Subject: [EX] Comments: Draft 4th Review of the 5th Generation IDP 2022-2027 or Draft Budget 2026/27- 2028/29
Attachments: IDP AND BUDGET COMMENTS 28 APRIL 2026.pdf

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Comments: Draft 4th Review of the 5th Generation IDP 2022-2027 or Draft Budget 2026/27-2028/29

Dear IDP team

Please find attached a comment by the Stellenbosch Interest Group regarding the Draft 4th Review of the 5th Generation IDP 2022-2027 as advertised in the Eikestadnuus of 2 April 2026.

Acknowledgement of receipt would be appreciated.

Kind regards

Thomas Lawrie (admin. assistant)



Belangegroep Stellenbosch Interest Group

interestgroupstellenbosch@gmail.com

28-04-2026

Integrated Development Planning Team
idp@stellenbosch.gov.za

Dear IDP Team

**COMMENT ON THE INTEGRATED DEVELOPMENT PLAN AND BUDGET
STAKEHOLDER ENGAGEMENT MEETING: TOWN HALL, STELLENBOSCH: 21 APRIL
2026: CONCERN ABOUT ROAD INFRASTRUCTURE ITEMS INCLUDED IN THE
BUDGET**

1. I refer to the above-mentioned meeting held in the Town Hall on 21 April 2026 which was attended by a member of the Stellenbosch Interest Group (SIG).
2. As a point of departure SIG is most concerned about the inclusion of certain items in the capital infrastructure budget of the Municipality. The first concern relates to the proposed construction of the Wildebosch – Trumali link road, referred to in the IDP as the following projects: “Wilderbosch Extension to Trumali” and “Wilderbosch Extension to Technopark”. As you must be aware there have been numerous objections by a variety of interest groups about the costs and benefits of this road link. Considering all the available information the proposed construction of this road link appears to be irrational as no transportation benefits will be realised by its construction. SIG accordingly requests that funding for these projects be removed from the budget and that the funds should be allocated to a more worthy cause such as projects in support of public transport.
3. The second issue of concern relates to the proposed “upgrade: Lower Dorp Street”. The approval of the project is subject to the outcome of appeals addressed to the Western Cape Minister of Cultural Affairs and Sport. Implementation of the project is accordingly subject to the outcome of the appeals.

Kind regards

Claire Erasmus (Chairperson)

Nicolett Nicky Hendricks

Nwabisa Jozana

From: Nicky Hendricks <nicky.hendricks@elroicommunity.org>
Sent: Tuesday, 28 April 2026 16:11
To: idp
Cc: contact@elroicommunity.org; Michelle Aalbers
Subject: [EX] Appeal letter: GIA application: 2026-2027: 'L Roi 314 419 NPO
Attachments: Appeal letter.pdf; Financial statement_ 1 Sept 2024 till 31 Aug 2025.pdf; 'L-Roi Budgets 2025 to 2027.pdf; Sept 2024 till Aug 2025_Income and Expenditure statement.pdf

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Dear Sir/Madam

I refer to the recent municipal budget meeting for 2026/2027, specifically regarding the GIA applications.

I noted that our application was declined based on 3 reasons. We have since addressed those issues and herewith wish to appeal the decision as expressed in the attached appeal letter and attached those supporting documents for clarification.

I am not including all the supporting documents as per the initial application. Should you however require those, I will gladly submit those again if it is required.

Hope that this appeal will be considered favourably.

Kind Regards

Nicolett (Nicky) Hendricks
Secretary: 'L Roi Afterschool Centre
[Reg.Nr 314 419 NPO](#)
Cell: 082 870 6905
Email: nicky.hendricks@elroicommunity.org

From: Michelle Aalbers <Michelle.Aalbers@stellenbosch.gov.za>
Sent: Tuesday, 14 April 2026 09:40
To: Nicky Hendricks <nicky.hendricks@elroicommunity.org>; Fiona Kruiwagen <Fiona.Kruiwagen@stellenbosch.gov.za>
Cc: contact@elroicommunity.org
Subject: RE: [EX] RE: Aansoek om skenkings (GRANT-IN -AID) 2026-2027

Good morning

As per the information provided during the workshops, the municipality does not communicate the results after the draft budget process which is where the results are made available and the process to comment on the results is communicated.

Please find the following for your attention and action:

1. Call for comments on the budget with a **closing date of 28/04/2026 at 16:30** attached. You can cc me with your comment.

2. Draft GiA Approvals at the following link: <https://stellenbosch.gov.za/download/agenda-39th-council-2026-03-31/?wpdmdl=31656&refresh=69d5e18e30f6a1775624590> Item 10.1.1 Page 2119-2133

Kind regards

Michelle



STELLENBOSCH
STELLENBOSCH • FRIEL • FRANSCH
MUNISIPALITEIT • UMASIPALA • MU



About Stellenbosch Municipality

Our mission is to deliver cost-effective services that will provide the most enabling environment for civil and corporate citizens.

Our head office is at Town House Complex, Plein Street, Stellenbosch, 7600, South Africa. For more information about Stellenbosch Municipality, please call +2721-808-8111, or visit www.stellenbosch.gov.za

Disclaimer:

The information contained in this communication from michelle.aalbers@stellenbosch.gov.za sent at 2026-04-14 09:40:36 is confidential and may be legally privileged. It is intended solely for use by nicky.hendricks@elroicommunity.org and others authorized to receive it. If you are not nicky.hendricks@elroicommunity.org you are hereby notified that any disclosure, copying, distribution or taking action in reliance of the contents of this information is strictly prohibited and may be unlawful. Powered by [IOCO](#)

From: Nicky Hendricks <nicky.hendricks@elroicommunity.org>

Sent: Monday, 13 April 2026 19:05

To: Michelle Aalbers <Michelle.Aalbers@stellenbosch.gov.za>; Fiona Kruiwagen <Fiona.Kruiwagen@stellenbosch.gov.za>

Cc: contact@elroicommunity.org

Subject: RE: [EX] RE: Aansoek om skenkings (GRANT-IN -AID) 2026-2027

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Dear Michelle

I trust that you are fine. I am not sure who to address my query to, but your name came to mind.

I am enquiring about the last GIA submissions which closed in November 2025 for funding proposals. I am just wondering whether successful applicants were notified already. If no notification were received, does that mean that the application was unsuccessful?

If unsuccessful, I believe there is an appeal process and period?

Are you perhaps able to shed some light, or refer me to the correct person that can assist me.

Our NPO's details are below:

- Name of NPO: 'L Roi "The God Who Sees"
- Registration number: 314-419 NPO.

Kind Regards

Nicolett (Nicky) Hendricks
Secretary: 'L Roi Afterschool Centre
[Reg.Nr 314 419 NPO](#)
Cell: 082 870 6905
Email: nicky.hendricks@elroicommunity.org

From: Nicky Hendricks <nicky.hendricks@elroicommunity.org>

Sent: Friday, 21 November 2025 08:50

To: 'Michelle Aalbers' <Michelle.Aalbers@stellenbosch.gov.za>; 'Fiona Kruiwagen' <Fiona.Kruiwagen@stellenbosch.gov.za>
Cc: 'gary.janeke@elroicommunity.org' <gary.janeke@elroicommunity.org>
Subject: RE: [EX] RE: Aansoek om skenkings (GRANT-IN -AID) 2026-2027: Workshop

Dear Michelle

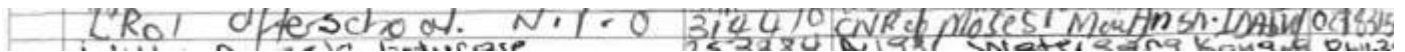
Thank you for your quick response. Much appreciated.

Kind Regards

Nicolett (Nicky) Hendricks
Secretary: 'L Roi Afterschool Centre
[Reg.Nr 314 419 NPO](mailto:Nicolett.Hendricks@elroicommunity.org)
Cell: 082 870 6905
Email: nicky.hendricks@elroicommunity.org

From: Michelle Aalbers <Michelle.Aalbers@stellenbosch.gov.za>
Sent: Thursday, 20 November 2025 13:36
To: Nicky Hendricks <nicky.hendricks@elroicommunity.org>; Fiona Kruiwagen <Fiona.Kruiwagen@stellenbosch.gov.za>
Cc: gary.janeke@elroicommunity.org
Subject: RE: [EX] RE: Aansoek om skenkings (GRANT-IN -AID) 2026-2027: Workshop

Please see proof that your name appears on the att register



Question re K3: Please provide a written reference that is not linked to your organisation to confirm that other organisations know about your organisation and the work you do.



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About Stellenbosch Municipality

Our mission is to deliver cost-effective services that will provide the most enabling environment for civil and corporate citizens.
Our head office is at Town House Complex, Plein Street, Stellenbosch, 7600, South Africa. For more information about Stellenbosch Municipality, please call +2721-808-8111, or visit www.stellenbosch.gov.za

Disclaimer:

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From: Nicky Hendricks <nicky.hendricks@elroicommunity.org>
Sent: Thursday, 20 November 2025 12:36
To: Fiona Kruiwagen <Fiona.Kruiwagen@stellenbosch.gov.za>; Michelle Aalbers <Michelle.Aalbers@stellenbosch.gov.za>
Cc: gary.janeke@elroicommunity.org
Subject: RE: [EX] RE: Aansoek om skenkings (GRANT-IN -AID) 2026-2027: Workshop

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Dear Fiona and Michelle

I hope you are well, whilst trying to finalise things as the year is coming to an end and you are wrapping up most of your work/projects!

@Fiona, I just have a question for you. I am busy preparing the required documentation for the GIA application for 2025/2026. I just want to make 100% sure that our organisation's details are listed for attending the compulsory workshop in this regard. I am not sure if you remember, but our name was not initially recorded on the attendees list on the day of the workshop, although we registered prior. You allowed our attendee to indeed attend the workshop. BUT I just want to make 100% sure. Are you able to check for me please.

Our NPO is registered as 'L Roi "The God Who Sees"

@Michelle, can I ask you a question regarding the application form please? The question is related to the last bullet point on K3"

"Reference independent of the applicant and its executive/board or committee members" What is meant by this statement?

Your help in this regard will be much appreciated.

Kind Regards

Nicolett (Nicky) Hendricks
Secretary: 'L Roi Afterschool Centre
Reg.Nr 314 419 NPO
Cell: 082 870 6905
Email: nicky.hendricks@elroicommunity.org

From: Fiona Kruiwagen <Fiona.Kruiwagen@ Stellenbosch.gov.za>
Sent: Wednesday, 05 November 2025 07:08
To: Nicky Hendricks <nicky.hendricks@elroicommunity.org>
Subject: RE: [EX] RE: Aansoek om skenkings (GRANT-IN -AID) 2026-2027: Workshop

Fiona Kruiwagen reacted to your message:



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From: Nicky Hendricks <nicky.hendricks@elroicommunity.org>
Sent: Tuesday, November 4, 2025 1:17:21 PM
To: Fiona Kruiwagen <Fiona.Kruiwagen@ Stellenbosch.gov.za>
Subject: RE: [EX] RE: Aansoek om skenkings (GRANT-IN -AID) 2026-2027: Workshop

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Thank you so much!

From: Fiona Kruywagen <Fiona.Kruywagen@ Stellenbosch.gov.za>
Sent: Tuesday, 04 November 2025 14:08
To: Nicky Hendricks <nicky.hendricks@elroicommunity.org>
Subject: RE: [EX] RE: Aansoek om skenkings (GRANT-IN -AID) 2026-2027: Workshop

Hi Nicky

Please find attached.



Kind regards,

Fiona Kruywagen

Senior Admin Officer

COMMUNITY DEVELOPMENT

T: +27 21 808 8409 | E-mail:

fiona.kruywagen@ Stellenbosch.gov.za

21 Simonsberg Road, Stellenbosch, 7600

www.stellenbosch.gov.za



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From: Nicky Hendricks <nicky.hendricks@elroicommunity.org>
Sent: Tuesday, 04 November 2025 10:43
To: Fiona Kruywagen <Fiona.Kruywagen@ Stellenbosch.gov.za>; 'Ruth Magrath' <Ruth.Magrath@westerncape.gov.za>
Cc: 'Gary Janeke' <gary.janeke@elroicommunity.org>
Subject: [EX] RE: Aansoek om skenkings (GRANT-IN -AID) 2026-2027: Workshop

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Dear Fiona

I hope you well.

I refer to the workshop that was held regarding the above.

Could you manage to distribute the presentation to the attendees already, as it was not received by either the attendee or any of the other members?

I think there could have been an oversight. As per my email below, I confirm the attendees for the 28th of October 2025, but our name was not listed as being registered on that day. Thankfully you allowed our representative to still attend the workshop on the 28th.

Could the presentation be emailed to me in my capacity as the secretary of our organisation at nicky.hendricks@elroicommunity.org perhaps?

Your assistance would be greatly appreciated.

Kind Regards

Nicolett (Nicky) Hendricks
Secretary: 'L Roi Afterschool Centre
[Reg.Nr](#) 314 419 NPO
Cell: 082 870 6905
Email: nicky.hendricks@elroicommunity.org

From: Nicky Hendricks <nicky.hendricks@elroicommunity.org>
Sent: Thursday, 02 October 2025 09:41
To: 'Fiona Kruywagen' <Fiona.Kruywagen@stellenbosch.gov.za>
Cc: 'sophia.janeke@elroicommunity.org' <sophia.janeke@elroicommunity.org>;
'ashwell.valentine@elroicommunity.org' <ashwell.valentine@elroicommunity.org>
Subject: Aansoek om skenkings (GRANT-IN -AID) 2026-2027: Workshop

Dear Fiona

I refer to the notice in the Eikestad News of 2 October 2025, regarding the above matter.

Kindly note that the following persons from our organisation will attend:

No.	Name of Organisation	Name of person attending	Date of workshop
1.	' L ROI	Sophia Janeke	Tuesday, 28 October 2025
2.	' L ROI	Ashwell Valentine	Tuesday, 28 October 2025

Kind Regards

Nicolett (Nicky) Hendricks
Secretary: 'L Roi Afterschool Centre
[Reg.Nr](#) 314 419 NPO
Cell: 082 870 6905
Email: nicky.hendricks@elroicommunity.org



27 April 2026

To: The Financial Board of the Stellenbosch Municipality

Per email: idp@stellenbosch.gov.za

cc: michelle.aalbers@stellenbosch.gov.za

Dear GIA Committee

Appeal Letter: Grant-in-Aid Application

We acknowledged the minutes of the council meeting held on 31 March 2026, and the outcome of our GIA application. We appreciate the time and consideration given to our submission.

We respectfully submit this appeal for reconsideration of our application, and wish to address the 3 concerns raised as pointed out below:

1. The AFS not aligned with our financial year-end period:

According to our constitution, our financial year ended in August (for the last period it was August 2025). In our GIA submission, we erroneously stipulated the period on the AFS ending on September 2025 instead of August 2025. We have corrected this error and attached the edited AFS for your revised consideration. Refer to updated attachment.

2. Overall budget not linked to a financial period:

We also initially included our full budget (including our wishlist for the Afterschool centre) with the GIA application. We now understand the importance of aligning project budgets. We have revised our budget to reflect the periods (2025 to 2026 and 2026 to 2027. Refer to updated attachment.

3. Budget not feasible with a half million deficit

As per point 2 above, we included our “full wishlist” in the proposed budget. The noted deficit of R500 000,00 was not intended to reflect ongoing unsustainability, but rather indicating what we would like to work towards creating a fully fledged Afterschool Centre and the continuous running costs thereof.

We have since adjusted our budget to work on realistic projected income and expenditure as an emerging NPO, which significantly reduces this gap. Refer to attachment.

4. Feasibility and Community Impact

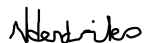
Despite the earlier concerns, our project remains feasible and impactful. Our organisation continues to serve the community and the beneficiaries in Idas Valley, addressing critical needs in education. The grant-in-aid will enable us to expand these services, ensuring measurable outcomes aligned with municipal priorities.

Request for Reconsideration

We kindly request that the municipality reconsider our application in light of the revised financial documentation and clarifications provided. We remain committed to transparency, compliance, and effective delivery of community-based projects.

Thank you for your attention to this appeal. We look forward to the opportunity to engage further and provide any additional information required.

Yours sincerely

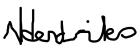


Nicolett Hendricks
Secretary on behalf of the board of 'L Roi NPO
Cell: 082 870 6905
Email: contact@elroicommunity.org

Attachments:

1. Updated Income and Expenditure statement
2. Updated Annual Financial Statement
3. Updated budget
4. August 2025 bank statement

'L Roi "The God Who Sees" : 314 419 NPO FINANCIAL STATEMENT: PERIOD: 1 SEPTEMBER 2024 TILL 31 AUGUST 2025			
Balance Sheet (Statement of financial position)			
Current Assets			
- Cash receivables	R 15 650,00		
Non-current assets			
- Equipment	R 13 246,00		
Net asset		① R 28 896,00	
Income statement (Statement of activities)			
Revenue			
- Donations	R 19 496,00		
- Board contributions	R 3 700,00		
- Membership fees	R 5 500,00		
- Fund raising	R 2 00,00		
Total Revenue		② R 28 896,00	
Expenses			
- Bank fees	R 693,00		
- Trailer Hire	R 500,00		
Total expenses	R 1 193,00		
Assets			
- Assets register	R 13 246,00		
Total of expenses and asset register		③ R 14 439,00	
Statement of cash flow			
Operating activities			
-Total Revenue		R 28 896,00	
-Total expenses		R 1 193,00	
-Total assets		R 13 246,00	
Cash in bank as at 31 August 2025			④ R 14 457,00
Notes: ① R 15 650,00 + R 13 246,00 ② R 19 496,00 + R 3 700,00 + R 5 500,00 + R 200,00 ③ R 693,00 + R 500,00 + R 13 246,00 ④ R 28 896,00 – R 1 193 – R 13 246,00			



Signature: Acting Treasurer



Signature: Chairperson

Signed at Stellenbosch on 27 April 2026

BUDGET: 2025 to 2026

Budget for Period 1 September 2025 to 31 August 2026

REVENUE					
Nr	Category				
1.	*Donations				R28 996,00
4.	*Fund raising Events				R21 000,00
2.	**Grants				R40 000,00
7.	**Afterschool registration fees (minimal)				R9 000,00
3.	**Sponsors				R80 000,00
8.	**Other Income				
5.	***Annual Membership Fees				R5 500,00
6.	***Monthly Board contributions				R5 250,00
	Note: We want to generate revenue from the above categories:				
	* Only received a small amount thus far.				
	** Applied to various institutions. Not received any yet.				
	*** Regular income from this source				
					R189 746,00
EXPENSES					
Nr	Category	Monthly spend	Annual spend	Once off spend	Total spend
1.	Start up cost	R0,00	R0,00	R0,00	R0,00
2.	Class room container x 2	R0,00	R0,00	R0,00	R0,00
3.	Marketing	R0,00	R0,00	R1 600,00	R1 600,00
4.	Lease agreement	R2 500,00	R30 000,00	R0,00	R30 000,00
5.	Running costs (Snacks & Detergents)	R2 000,00	R24 000,00	R0,00	R24 000,00
6.	Staff costs	R8 000,00	R96 000,00	R0,00	R96 000,00
7.	Service providers	R1 000,00	R12 000,00	R2 000,00	R12 000,00
8.	Miscellaneous fund	R2 000,00	R24 000,00	R0,00	R24 000,00
9.	Contingency fund	R0,00	R0,00	R0	R0,00
	SUB TOTAL	R15 500,00	R186 000,00	R3 600	R187 600,00

Organisation Name / Naam van Instansie: 'L ROI "The God Who Sees"															
ANNUAL INCOME & EXPENDITURE STATEMENT / JAARLIKSE INKOMSTE & UITGAWE STAAT										For the period: 1 September 2024 till 31 August 20					
	Sept- 2024	Oct- 2024	Nov- 2024	Dec- 2024	Jan- 2025	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Total		
INCOME															
Membership fee	0,00	0,00	0,00	0,00	2 100,00	400,00	500,00	1 500,00	0,00	0,00	500,00	500,00	5 500,00		
Monthly board contribution	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	400,00	600,00	1 250,00	1 450,00	3 700,00		
Donations	0,00	0,00	0,00	0,00	0,00	0,00	0,00	17 446,00	250,00	0,00	1 000,00	800,00	19 496,00		
Fund raising	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	200,00	200,00		
Total Income	0,00	0,00	0,00	0,00	2100,00	400,00	500,00	18946,00	650,00	600,00	2750,00	2950,00	28 896,00		
EXPENSE															
Rent	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00		
Electricity	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00		
Donation/Asset register	0,00	0,00	0,00	0,00	0,00	0,00	0,00	12446,00	0,00	0,00	0,00	800,00	13246,00		
Trailer Hire	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	250,00	0,00	250,00	0,00	500,00		
Bank fees	0,00	0,00	0,00	0,00	0,00	99,00	99,00	99,00	99,00	99,00	99,00	99,00	693,00		
TOTAL EXPENSE	0,00	0,00	0,00	0,00	0,00	99,00	99,00	12 545,00	349,00	99,00	349,00	899,00	14 439,00		
NET INCOME	0,00	0,00	0,00	0,00	2 100,00	301,00	401,00	6 401,00	301,00	501,00	2 401,00	2 051,00	14 457,00		
Bank Recon											Assets procured during financial year				
Opening Balance as per bank statement								0,00			Date	Description			Value

[illegible]

Gordon Laign

Nwabisa Jozana

From: Gordon Laing <gordon.laing@gmail.com>
Sent: Tuesday, 28 April 2026 16:22
To: idp
Cc: Neil Robinson; Stephen Hayward
Subject: [EX] Draft 4th Review of the 5th Generation Integrated Development Plan 2022–2027 (WC024): Comment by Pedal Power Association and SEE Sustainabilityd SEE Sus
Attachments: PPA - SS Comment Stellenbosch 5th IDP 4th Review Comment Cover letter 2026-04-28.pdf; Stellenbosch_5th_IDP_4th_Review_PPA-SS Submission 2026-04-28.pdf

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Good afternoon

Attached please find our comment on the Draft 4th Review of the 5th Generation Integrated Development Plan 2022–2027for Stellenbosch attached.

Kind regards

Gordon Laing

Greet a stranger, touch the Earth lightly - it's all we've got, and

May gentle moments touch us all and lead us to a new way of being in these unsettled times.

SEE Sustainability cc

Tel : +27 (0)21 788 2653

Mobile : +27 (0)74 100 6081

LinkedIn: <https://www.linkedin.com/in/lainggordon>

Blue Sky: <https://bsky.app/profile/gordonlaing.bsky.social>

FORMAL SUBMISSION

Draft 4th Review of the 5th Generation Integrated Development Plan 2022–2027

Stellenbosch Municipality (WC024)

With particular reference to: the CITP’s standalone statutory status; the investment bias toward road infrastructure over walking, cycling and public transport; Triple Access Planning and the 15-minute city as accountability frameworks; post-apartheid spatial reinforcement and high-income peripheral development; transport system resilience and climate adaptation; micromobility; and alignment with the NLTSF, WCIF 2050, Draft PLTF, WC Biodiversity Act, WC Biodiversity Spatial Plan, and the Kunming-Montreal Global Biodiversity Framework through NEMBA

Submitted by	Pedal Power Association (PPA) and SEE Sustainability
Date	April 2026
Document reference	Draft 4th Review, 5th Generation IDP 2022–2027 (March 2026)
Key frameworks	NLTA (s.36 / GN 954 of 2014); NLTSF 2023–2028; WCIF 2050 (adopted Oct 2024); Draft PLTF 2024/25–2028/29; Kunming-Montreal GBF (2022) → NEMBA (2004) → WC Biodiversity Act (2021) → WC Biodiversity Spatial Plan (Dec 2024); Triple Access Planning (EU Handbook 2024); 15-Minute City (Moreno, 2016); OECD Catalonia Attractiveness Gap (2025); ITF/OECD Vision-Led Transport Planning (2025); Harvard Growth Lab (2023); Wales Roads Review (2023)
Central ask	Establish the standalone annual CITP review process the NLTA requires; use it to incorporate the measurement framework and investment reorientation that would make the IDP’s spatial vision measurable and accountable
Disclosure	SEE Sustainability was previously engaged as a subconsultant on the development of the Stellenbosch CITP approved in March 2023. The comments in this submission relate primarily to frameworks, legislation, and operational developments arising after that date, and to the statutory review process required by the NLTA.

1. Executive Summary

The Pedal Power Association (PPA) and SEE Sustainability submit these comments on the Draft 4th Review of Stellenbosch Municipality’s 5th Generation Integrated Development Plan (IDP) 2022–2027. This submission primarily focuses on the Comprehensive Integrated Transport Plan (CITP) and its treatment of active and public transport investment, travel demand management, road safety, and — most fundamentally — the municipality’s sustained planning for, and investment bias toward road infrastructure for private vehicles over walking, cycling, and public transport.

South Africa's spatial form — low-income communities placed on the periphery, far from employment, services, and economic opportunity, dependent on expensive and unreliable transport — was not an accident of history. It was the product of a deliberate planning system. What is less often stated plainly but is extensively documented in the academic and policy literature, is that more than thirty years of planning practice since 1994 have not reversed this spatial structure. Urban planning regulations and zoning policies continue to prevent dense, affordable housing in well-located areas. New developments, as Stellenbosch's own IDP acknowledges, 'reinforce a pattern of low overall densities and are located in peripheral areas, entrenching dependency on private transport.' The transport system has not been restructured to serve many employment centres that have been developed in recent years. The Harvard Growth Lab's diagnosis is unambiguous: policies since 1994 have unintentionally perpetuated sprawl and spatial exclusion, and transport costs representing up to 57% of net wages for low-income workers are not a legacy — they are a current, measurable consequence of ongoing planning decisions.

The 15-minute city concept — developed by Professor Carlos Moreno in 2016 and now adopted as a planning framework by cities worldwide — provides both a diagnosis and an accountability standard: a well-functioning city should ensure every resident can access the six essential urban functions of living, working, commerce, healthcare, education, and recreation within 15 minutes on foot or by bicycle. Stellenbosch's own IDP states this vision precisely: 'compact settlements, cyclable and walkable, linked using public transport.' The IDP has the aspiration. It has no instrument to measure whether it is being achieved or whether planning decisions are moving toward or away from it.

This submission analyses the CITP and associated IDP documents across all three cycles — the approved original IDP (May 2022), the 3rd Review (May 2025), and the draft 4th Review (March 2026) — and is informed by nine bodies of evidence and statutory frameworks: the National Land Transport Strategic Framework 2023–2028 (NLTsf) and the NLTA, which are legally binding on Stellenbosch's CITP; the Western Cape Infrastructure Framework 2050 (WCIF 2050), adopted by Cabinet in October 2024; the Draft Western Cape Provincial Land Transport Framework 2024/25–2028/29 (PLTF), published for comment in April 2025; the Triple Access Planning framework (Lyons and Davidson, 2016; EU Handbook, 2024); the ITF/OECD's Vision-Led Transport Planning guide (2025), which provides independent international corroboration of the paradigm shift from predict-and-provide to vision-led planning; the OECD's analysis of the Catalanian mobility transition and its attractiveness gap model; the Harvard Growth Lab's diagnosis of spatial exclusion as a binding constraint on South African growth; the biodiversity policy cascade from the Kunming-Montreal Global Biodiversity Framework (2022) through NEMBA (2004), the Western Cape Biodiversity Act (2021), and the Western Cape Biodiversity Spatial Plan (gazetted December 2024); and the extensive South African and international literature on post-apartheid spatial planning failure.

Our central finding: the Stellenbosch CITP formally endorses a modal hierarchy placing walking, cycling and public transport ahead of private vehicles — a hierarchy the NLTsf requires it to uphold. The investment decisions, project deferrals, and budget allocations documented across three IDP cycles systematically invert that hierarchy in practice. The spatial planning chapter of the same IDP acknowledges that new development is entrenching car dependency and that sustainable transport has been overlooked in favour of traditional engineering solutions. These are not incidental failures. They are the predictable consequence of a planning and delivery system that measures mobility but not access, optimises for vehicle throughput but not spatial proximity, and has reproduced the spatial exclusion characteristic of South Africa's apartheid-era cities in the name of addressing it — for low-income communities through failed housing policy, and for high-income communities through gated peripheral development that planning approvals continue to enable. This same development pattern is simultaneously a

transport failure, a biodiversity failure, and a breach of South Africa's obligations under NEMBA and the Kunming-Montreal Global Biodiversity Framework. This submission identifies what needs to change — in the CITP's measurement framework, its investment priorities, its institutional processes, and its relationship to the spatial vision the IDP articulates but does not yet have the instruments to track.

The submission identifies fourteen interconnected issues, structured around a single central ask: treat the CITP as the standalone statutory document the NLTA requires it to be, establish the annual review process that the law mandates, and use that process to incorporate the measurement framework and investment reorientation that would make the IDP's stated spatial vision measurable and accountable. Everything else in this submission follows from that.

2. The Missing Framework: Triple Access Planning

The most significant opportunity for strengthening the Stellenbosch CITP is one of framing: the plan currently measures transport, not access. This distinction matters more than it might appear — and the methodology to address it has only recently become available in practitioner form.

Triple Access Planning (TAP), developed by Professor Glenn Lyons and Cody Davidson and formalised in the EU-funded Handbook for Practitioners (2024), establishes that access to opportunity — the fundamental purpose of any transport system — is delivered through three interdependent means, not one:

- Physical mobility: the ability to move from place to place, provided by the transport system;
- Spatial proximity: the ability to access what you need without travelling far, provided by land use planning and mixed-use development; and
- Digital connectivity: the ability to access services, employment, and social interaction without physical travel, provided by telecommunications infrastructure and policy.

A CITP that measures only physical mobility — vehicle throughput, travel time, signal synchronisation performance — is measuring one dimension of a three-dimensional system. Critically, TAP also requires a shift in planning paradigm: from 'predict and provide' (forecast traffic demand and build infrastructure to meet it) to 'decide and provide' (identify a preferred accessibility future and build the systems required to achieve it). The predict-and-provide paradigm is precisely what produces the road investment bias — it takes existing vehicle demand as a given and optimises for it, rather than asking what access outcomes the municipality wants to achieve and working backwards to the modal mix that would achieve them most equitably and sustainably.

TAP on the planning paradigm shift: 'The alternative is a paradigm of decide and provide. This is vision-led rather than forecast-led and identifies a preferred future for accessibility, and alternative pathways.' The Stellenbosch CITP has a vision — an integrated, effective, and sustainable transport system. What it lacks is a measurement framework that would allow it to track whether that vision is being achieved across all three pillars of access. — Triple Access Planning for Uncertain Futures: A Handbook for Practitioners, EU Horizon 2020 / JPI Urban Europe, 2024

ITF/OECD on vision-led planning: 'Authorities should complement traditional trend-based forecasting with forward-looking, goal-driven analysis' — and should codify vision-led strategies in legislation and planning mandates to ensure long-term continuity. This is the

institutional expression of TAP's decide-and-provide paradigm: identify the preferred accessibility future, then build the systems required to achieve it. The TAP Handbook (EU Horizon 2020, 2024) and this ITF/OECD guide reach the same conclusion from different institutional traditions — making the case for the paradigm shift substantially harder to dismiss as a regional or academic preference. — ITF/OECD, Vision-Led Transport Planning: A Guide for Policymakers, 2025

The Triple Access Planning framework and its formalisation as a practitioner tool postdate the approval of the Stellenbosch CIP. The EU Horizon 2020 TAP Handbook for Practitioners was published in March 2024, and the ITF/OECD's Vision-Led Transport Planning guide — which independently corroborates TAP's central paradigm shift argument from a separate institutional tradition — was published in 2025. Neither was available to inform the CIP's conceptual framework at the time of its preparation. This is precisely the kind of methodological development that a properly constituted standalone annual CIP review is designed to incorporate: the Handbook is explicit that TAP is intended as a living framework for practitioners to adopt iteratively, not a one-time redesign requirement. The annual review process provides the appropriate and proportionate mechanism for introducing TAP's access-to-opportunity framing into the CIP's measurement architecture without requiring a full five-year revision cycle.

Why This Matters for Stellenbosch Specifically

Stellenbosch's context makes TAP particularly relevant. The municipality is aiming to developing the Adam Tas Corridor as its primary spatial investment — a mixed-use, transit-oriented development zone that is explicitly premised on reducing car dependence through spatial proximity (bringing housing, employment, and services closer together) and public transport connectivity. The CIP does not yet include KPIs measuring whether the Corridor is achieving proximity outcomes: whether the mix of uses is reducing the need to travel, whether walkable distances between housing and employment are being created, or whether digital connectivity is being planned alongside physical connectivity. The Corridor's transport deliverable — a Link Road rights approval, targeted for Year 5 — is a physical mobility measure. The TAP framework, now available as a practitioner tool, provides the methodology to add the spatial proximity and digital connectivity dimensions to the measurement framework in the next revision cycle.

The Growth Lab's finding that South Africa's unusually low rate of informal self-employment is partly explained by low foot traffic near people's homes is a spatial proximity argument in TAP terms: compact, mixed-use, walkable environments generate economic activity that dispersed, car-dependent ones do not. Every planning decision that increases spatial separation — peripheral development, single-use zoning, road-widening that prioritises vehicle throughput over pedestrian environment quality — is a decision against the spatial proximity pillar of access, with direct economic inclusion consequences.

The 15-Minute City: Giving the Spatial Proximity Pillar a Measurable Standard

The spatial proximity pillar of TAP is given concrete, measurable form by the '15-minute city' concept, developed by French-Colombian urbanist Professor Carlos Moreno in 2016 and formalised in academic literature in the years that followed. The concept is simple in structure and radical in implication: a well-functioning city should be organised so that every resident can fulfil the six essential social functions of urban life — living, working, accessing commerce, receiving healthcare, obtaining education, and enjoying recreation — within a 15-minute walk or cycle from their home. The four enabling conditions Moreno identifies are density (enough people to sustain local services), proximity (short distances between functions), diversity (mixed-use development rather than single-use zones), and digitalization (digital access extending the reach of services beyond their physical location). Subsequent practice and scholarship have extended Moreno's original framework to recognise effective

access to public transport as a key destination in its own right: a resident who can reach effective public transport — a service of sufficient frequency and reliability to be genuinely useful — within 15 minutes on foot or by cycle has, through that connection, access to a far wider geography of opportunity than the immediate neighbourhood alone provides. In Stellenbosch's context — where Kayamandi and Cloetesville are separated from the town centre by arterial roads and the railway line — this extension is not a refinement of an abstract model but a practical necessity: walkable or cyclable access to effective public transport is what connects peripheral communities to economic opportunity. The proximity indicator recommended in this submission therefore includes effective public transport among the essential destinations that residents should be able to reach within 15 minutes on foot or by cycle.

The concept gained significant policy traction when Paris Mayor Anne Hidalgo adopted it as the central plank of her 2020 re-election campaign under the 'Paris en Commun' programme, and it has since been adopted as a planning framework by cities including Melbourne, Ottawa, Copenhagen, and Portland (as the '20-minute neighbourhood'). The C40 Cities Climate Leadership Group has endorsed it as a key strategy for post-COVID urban recovery. It is not a European invention imposed on other contexts: research presented at the World Urban Forum in 2024 explored its application specifically across African cities, and a study at Stellenbosch University found that in Cape Town, a 10% shift from private car use to walking and cycling — the kind of shift a 15-minute city orientation would support — could cut 190,000 metric tonnes of greenhouse gas emissions annually, with an associated social value of R36 million.

For a town like Stellenbosch, where low-income communities sit physically close to but functionally disconnected from the town centre, the 15-minute city is both more urgent and more achievable than in sprawling metros. The separation of Kayamandi, Cloetesville, and Ida's Valley from employment, services, and commerce is not a product of vast distances — it is a product of infrastructure gaps, arterial barriers, and a transport system that has not been designed around their needs. The critical point for this submission is one that the Growth Lab study makes explicitly and that the IDP's own spatial challenges table touches on without fully confronting: this spatial structure has not been corrected in the more than thirty years since 1994. It has been reinforced by planning decisions that continue to prioritise vehicle movement over walkable access.

In Stellenbosch's case, the spatial separation of Kayamandi, Cloetesville, and Ida's Valley from the town's economic and social fabric has persisted despite more than thirty years of democratic governance. The mechanisms differ from those of larger metros — Stellenbosch does not have large-scale peripheral RDP estates — but the outcome is the same: established low-income communities remain physically close to, but functionally disconnected from, the employment, services, and economic opportunity concentrated in the town centre and university precinct. The IDP's own spatial challenges table acknowledges that new development continues to entrench this pattern rather than reverse it, noting that developments 'reinforce a pattern of low overall densities and are located in peripheral areas, entrenching dependency on private transport.' The gap is not closing. It is being reproduced by planning decisions made annually.

Urban planning regulations and zoning policies continue to prevent dense, affordable housing in well-located areas, further limiting both formal and informal employment. The Growth Lab study identifies this directly: 'urban planning regulations and zoning policies prevent dense, affordable housing in desirable locations and consequently limit both formal and informal employment.' The Stellenbosch University research on Cape Town transport affordability found that lower-income households spend well over 10% of income on commuting — some up to 42% — and that 'the transport system has not adapted to serve other employment centres since apartheid.' These are not historical wounds. They are live, current, measurable conditions that planning decisions made every year — including

development approvals, TIA outcomes, infrastructure budget allocations, and deferred NMT investment — are either closing or widening.

A critical refinement to the conventional narrative is necessary here: peripheral, car-dependent development is not only a low-income housing policy failure. It is also being generated at the opposite end of the market, through private development decisions that planning approvals are actively endorsing. The Stellenbosch municipal area is characterised by a significant and growing proliferation of high-income gated estates on the periphery of settlements — wine estate residential developments along the Helshoogte corridor and R44, security villages on the rural edges of Stellenbosch town, golf estate developments, and lifestyle precincts accessible only by private vehicle. These developments are, by design, car-dependent: gated access, no pedestrian or cycling permeability, no public transport connectivity, located on agricultural or peri-urban land. They generate vehicle trips, consume road capacity, and occupy land that the SDF's own principles identify as requiring containment. The IDP's own spatial challenges table acknowledges this directly: 'Higher-income development is not a problem in and of itself, but ideally, it should not be in the form of low-density gated communities.'

The submission makes this point because it matters for how the attractiveness gap is understood. Car-dependent sprawl is being produced simultaneously at both ends of the income spectrum — by housing policy failure at the low-income end, and by private development market logic at the high-income end — and planning approvals are permitting both. The CITP's TIA methodology, which assesses vehicle performance rather than sustainable access, is the mechanism through which both types of peripheral development receive planning permission without being required to demonstrate NMT connectivity, public transport access, or proximity to the six essential urban functions. The Wales appraisal criteria and the TAP proximity test we recommend apply equally to a gated wine estate development as to an RDP housing project: both must demonstrate that they contribute to, rather than deepen, the municipality's stated spatial vision of compact, walkable settlements linked by public transport.

The consequences of this pattern are not borne only by those who cannot afford a car. Generations of higher-income residents in Stellenbosch have grown up in an environment where driving is the only realistic option for most daily trips — where the NMT network is discontinuous, public transport is unreliable, and the distances between home, work, school, and services are calibrated for vehicles rather than people. The student population — tens of thousands of young people, many of them car-free by necessity or choice, and in principle the most receptive demographic for walking, cycling and public transport — should represent Stellenbosch's strongest natural constituency for sustainable mobility. Yet the CITP's own evidence shows that high-density student development is being planned for private vehicle users, and the NMT and public transport infrastructure that would serve a car-free student life remains underfunded and discontinuous. Students who experience a car-dependent Stellenbosch normalise that environment; those who experience a genuinely walkable, cyclable town carry that expectation with them. The municipality has a very significant opportunity here that the current investment pattern has not yet fully recognised.

Car captivity at the higher end of the income spectrum carries its own compounding cost: residents whose entire frame of reference for how a town functions is organised around the car will, when asked what they need, ask for better roads and more parking — and when they experience congestion, will understand it as a problem of insufficient road capacity rather than as the inevitable consequence of a car-dependent spatial form. This is not irrationality — it is the logical response to the only environment they have known. Car captivity describes this condition precisely: not the absence of a car, but the absence of alternative modes that are safe, reliable and attractive enough to represent a real choice — a dependency that the built environment has created, and that each new car-dependent development deepens. But it is also precisely the demand signal that feeds the predict-and-provide cycle: car-dependent development produces car-dependent residents, whose

experience of congestion reinforces the demand for road capacity solutions, which induces further vehicle demand, which produces more congestion and more car-dependent development. The Fundamental Law of Road Congestion — that a 1% increase in road capacity generates approximately a 1% increase in vehicle kilometres travelled — is the scientific expression of this loop: the solution that feels intuitive within a car-dependent frame of reference is the one the evidence shows makes the problem worse. Demand-responsive planning cannot break this cycle on its own — because the demand it responds to has itself been shaped by the car-dependent environment it built. The cycle repeats across generations and becomes progressively harder to break. This is the structural argument for vision-led, decide-and-provide planning: the municipality must decide what kind of town Stellenbosch should be — compact, walkable, cyclable, as its own SDF states — and build toward that vision, rather than optimising for the preferences and the congestion responses that the current car-dependent environment has itself produced.

Transport captivity: Are car users captives too?

South African transport planning has long recognised the concept of the ‘captive user’ — a person who has no realistic alternative to their current mode of travel, not by preference but because their economic circumstances and built environment have removed genuine choice. The research literature identifies two distinct captive conditions at the lower end of the income spectrum.

The captive walker is perhaps the most numerous and most invisible: someone who walks not because walking is their preferred mode, but because no affordable alternative exists. Between 33 and 90% of trips in African cities are made on foot, with residents described in the literature as ‘captive NMT users due to their economic circumstances’ (Okyere et al., 2021). In low-income areas of South African cities, walking is the main mode for 61% of households (Vanderschuren and Jennings, 2017). Captive walkers navigate arterial roads without adequate crossings, travel long distances on foot because spatial separation places destinations beyond comfortable walking range, and do so in conditions that are frequently unsafe, poorly lit and unprotected from weather. They are captive to a mode that the planning system has consistently underfunded and underdesigned.

The captive public transport user is similarly constrained: someone dependent on minibus taxis or formal public transport services that may be unreliable, unsafe or unaffordable, with no practical alternative. As Lucas (2011) documents, for many low-income urban residents formalised public transport is not even an option given their location and travel patterns, making them captive users of informal paratransit by default.

Car captivity is the mirror condition, produced by the same underlying planning failure but experienced across the middle and higher income spectrum. A car captive is not someone who cannot afford a car — it is someone for whom the spatial form of their environment has removed the alternative modes that are safe, reliable and attractive enough to represent a real choice. Car captivity is produced by low-density development, discontinuous NMT infrastructure, unreliable public transport, and land uses separated by distances calibrated for vehicles rather than people. It affects higher-income residents, students, and middle-income households alike — anyone whose built environment has been designed around the assumption of private vehicle access.

All three conditions are the product of a planning system that has consistently failed to create the spatial proximity, modal diversity and infrastructure quality that genuine transport choice requires. The captive public transport user and the captive walker bear the most severe consequences — unreliable services, unsafe walking conditions, and

transport costs that consume a disproportionate share of already constrained incomes. But the car captive is also denied something they should reasonably expect: the ability to choose how they move through their own town. Residents in compact, walkable cities do not give up their cars because they are forced to — they do so because their city has given them something better. Stellenbosch's higher-income residents and its students deserve that choice too. The planning decisions that have consistently denied it are not inevitable — they are the cumulative product of a predict-and-provide paradigm that has taken car dependency as a given rather than asking what genuine transport choice for all residents should look like, and then building toward it.

In Stellenbosch's specific context, Kayamandi, Cloetesville, and Ida's Valley sit on the western periphery of the town, separated from the university, the CBD, and employment opportunities by the R44 and the railway line. The Adam Tas Corridor's stated purpose is precisely to begin reversing this separation — integrating these communities into the spatial and economic fabric of Stellenbosch town. But as this submission has documented, the ATC's transport deliverable is a Link Road rights approval targeted for Year 5; the pedestrian bridge connecting Kayamandi to the town has been deferred for four years; and the CITP has no proximity indicator that would allow the municipality to determine whether the ATC is actually reducing the spatial exclusion it was designed to address. More than thirty years of planning practice since 1994 have not closed the gap. The 4th IDP Review, and the CITP it contains, has an opportunity to be explicit about this — and to adopt measurement tools that make progress visible rather than assumed.

The 15-minute city framework, in this context, is not a quality-of-life aspiration for affluent residents. It is a diagnostic and accountability tool for measuring whether post-apartheid spatial transformation is actually occurring — or whether, as the evidence overwhelmingly suggests, planning practice continues to reproduce the spatial exclusion it formally commits to reversing. Critics have rightly noted that the model requires adaptation where low-density sprawl and long commutes are already entrenched — but this is precisely the argument against enabling further peripheral, car-dependent development, not an argument against the proximity principle itself.

Moreno's '15-minute city' is TAP's spatial proximity pillar made spatially concrete and politically legible. It answers the question 'what does a good spatial proximity outcome look like?' with a measurable standard: can every resident access the six essential urban functions within 15 minutes on foot or by bicycle? The Stellenbosch IDP's own 20-year spatial vision — 'compact settlements, cyclable and walkable, with settlements linked using public transport' — is a description of the 15-minute city. What the IDP lacks is a KPI that would allow it to track whether it is moving toward or away from that vision in practice.

The Spatial Planning Gap: When the SDF Says One Thing and the CITP Measures Another

The most revealing finding from a close reading of the IDP's spatial chapter is not a gap in stated policy — it is a gap between what the spatial policy says and what the CITP measures. The SDF's own spatial challenges table contains this explicit self-diagnosis: *.. 'Transport planning practice at the provincial level has maintained a regional mobility lens with the bulk of planning effort and funding allocated to road infrastructure rehabilitation and expansions that provide for and respond to demand-side growth, largely attributed to unconstrained low-occupancy private vehicles at the cost of local mobility. Sustainable transport approaches have been extensively overlooked in favour of traditional engineering solutions.'* This is predict-and-provide named and condemned — in the IDP's own spatial chapter. Yet the CITP, which sits in the same document, continues to deliver the very investments the SDF identifies as the problem.

Five specific findings from the SDF and spatial chapter reinforce and extend the transport arguments in this submission:

1. The SDF's 20-year vision is the 15-minute city — without the KPI to track it

The SDF's 20-year vision statement describes exactly the 15-minute city model: 'In form, it comprises a set of compact settlements, large and small, surrounded by natural and productive landscapes, and linked using public transport. Internally, settlements are relatively dense, cyclable and walkable.' This is Moreno's proximity, density, and diversity in direct language. The CIP's current KPI framework contains no indicator that would allow the municipality to measure whether it is moving toward or away from this stated vision. The spatial proximity sub-indicator we recommend — percentage of residents within 15-minute walk or cycle of the six essential urban functions — would fill this gap directly and would connect the IDP's spatial vision to a transport measurement system that is currently blind to it.

2. New development is explicitly identified as entrenching car dependency — and is accepted

The SDF's spatial challenges table contains two admissions that belong in the CIP's investment bias analysis. First: 'Many new developments reinforce a pattern of low overall densities and are located in peripheral areas, entrenching dependency on private transport, among other inefficiencies.' Second: 'The new high-density development mostly focuses on the student market and target groups using private vehicles.' The MSDP annual review asks whether development approvals are aligned with the MSDP's objectives — but it does not ask specifically whether approved developments reduce car dependence, improve walkability, or increase proximity to the six essential functions. This monitoring gap means that development can be formally 'aligned' with the MSDP while systematically deepening the car-dependent spatial pattern the SDF identifies as a challenge. The revised TIA terms of reference we recommend — requiring sustainable access criteria alongside vehicle performance measures — would close this gap at the development approval stage.

3. The SDF calls for removing car parking minimums — the CIP does not track it

The SDF's non-spatial policy guidelines explicitly state the need to 'move away from self-reinforcing conditions for development in terms of car parking minimum standards, and ensure the active participation and collaboration between landowner, developer, and municipality towards the provision of alternatives to car use.' This is the parking management KPI argument, already present in this submission's TDM recommendations, now directly supported by the IDP's own stated spatial policy intent. The SDF says to move away from car parking minimums. The CIP has no indicator tracking whether this is happening. The municipality is simultaneously endorsing the policy and failing to measure its implementation.

4. The Koelenhof development trajectory is a live test of the 15-minute city principle

The SDF contains an explicit warning about enabling development in Muldersvlei, Koelenhof and Vlotenburg before the preconditions for transit-oriented development are in place: 'Should significant development be enabled in these areas now, it is likely to be focused on private vehicular use and higher-income groups (in gated developments) and will, in all probability, reduce the potential of initiatives to transform Stellenbosch town and Klapmuts.' Yet Koelenhof has now been designated a priority development area, and its LSDF is being developed as 'a private-public-partnership initiative driven by the private landowners.' The SDF's own preconditions for enabling development — public transport integration, housing for a range of income groups, minimising inter-settlement movement — are not tracked by any CIP indicator. The Koelenhof development is therefore proceeding without the transport measurement framework that would allow the municipality to determine whether its own spatial warning is being heeded.

5. The Drakenstein 1600ha greenfield expansion requires a proximity response, not just a vehicle infrastructure study

The IDP acknowledges that Drakenstein Municipality has extended its urban edge adjacent to Klapmuts with 1600ha of greenfield development. The proposed response is an N1 corridor infrastructure study characterised primarily in terms of vehicle movement ('bulk infrastructure services', 'movement routes as drivers of economic development'). There is no parallel analysis of whether this greenfield expansion will be car-dependent, what it means for the corridor's public transport viability, or how it affects the 15-minute city accessibility of the settlements being planned. This is predict-and-provide at regional scale, and Stellenbosch's CITP has no instrument to detect or respond to its implications for the spatial proximity pillar of access.

The Predict-and-Provide Problem in the CITP

The CITP's two most consistently delivered transport commitments — Traffic Signal Synchronisation and Main Road Intersection Improvements — are canonical predict-and-provide investments. They take current and projected vehicle demand as given, and optimise and expand the road system to accommodate it more efficiently. They are not investments in the municipality's stated preferred future of reduced car dependence and a sustainable transport system. They are investments in the continuity of the current system.

The scientific evidence on what these investments achieve is unambiguous and deeply inconvenient for the predict-and-provide model. The Fundamental Law of Road Congestion — first established for US cities by Duranton and Turner (2011) and subsequently confirmed for European cities, Japan, and other contexts — finds that a 1% increase in road capacity generates approximately a 1% increase in vehicle kilometres travelled. Congestion returns to pre-improvement levels, or worsens, because the additional capacity induces new demand: existing residents drive more, transportation-intensive activity increases, and new residents are attracted to car-dependent locations. As Duranton and Turner concluded: "expansions of the bus network are more likely to pass a cost-benefit test than expansions of the highway network."

For Stellenbosch, this finding has a direct implication. Every round of Traffic Signal Synchronisation and intersection improvement — delivered consistently and on budget across four IDP years — is inducing additional vehicle demand that will negate the travel time benefit within years and justify further predict-and-provide investment in the next cycle. The municipality is not solving a congestion problem; it is caught in a cycle of induced demand that deepens path dependency and makes the modal shift it seeks progressively harder to achieve. This is the scientific basis of the decide-and-provide critique: not merely that a different planning philosophy is preferable, but that the dominant one is empirically demonstrated not to achieve its stated objectives.

This is not an argument against road maintenance or intersection safety improvements per se. It is an argument that the CITP's KPI framework rewards predict-and-provide delivery — because vehicle throughput investments are quantifiable, fundable, and technically straightforward — while the decide-and-provide investments in walking, cycling, and public transport that would move the system toward the preferred future are consistently deferred, inadequately measured, and not held to the same delivery standard.

Recommendations on Triple Access Planning

- Adopt Triple Access Planning as the explicit conceptual framework for the CITP's next revision cycle, referencing the EU Handbook (2024) and aligning with the NLTSF 2023–2028's stated goal of providing 'access to opportunities' as the purpose of the transport system.

- Introduce an access-to-opportunity KPI covering all three TAP pillars: a physical mobility sub-indicator (current Core KPI 2, walking access time); a spatial proximity sub-indicator (percentage of residents within 15-minute walk or cycle of the six essential urban functions: employment, commerce, healthcare, education, recreation, and effective public transport services — measurable using existing GIS data and directly tracking the SDF's own 20-year spatial vision); and a digital connectivity sub-indicator (percentage of households with adequate broadband access, referenced from existing DITT data).
- Explicitly reframe the Adam Tas Corridor deliverables to include spatial proximity and digital connectivity outcome indicators alongside the transport Link Road milestone. The Corridor's value to the municipality lies in reducing the need to travel, not only in providing an additional road connection.
- Apply the 'decide and provide' test to proposed capital expenditure: for each major transport investment, the CIP should require a statement of how the investment advances the municipality's preferred accessibility future, not merely how it accommodates forecast demand.

3. NLTsf 2023–2028: The Stellenbosch CIP's Binding Policy Obligation

The National Land Transport Strategic Framework 2023–2028 (NLTsf), published in the Government Gazette (No. 48873, 30 June 2023), is a legal requirement under Section 34 of the National Land Transport Act 5 of 2009. It is the binding national framework within which Stellenbosch's CIP must operate. Municipalities are required to align their Integrated Transport Plans with the NLTsf's Key Performance Areas.

There is an important temporal context to the NLTsf compliance gaps identified in this section: the NLTsf 2023–2028 was published in the Government Gazette on 30 June 2023 — more than three months after the Stellenbosch CIP was approved in March 2023. The CIP therefore could not, at the time of its preparation, have been aligned with a framework that did not yet exist.

This is not a criticism of the CIP's preparation — it is a structural argument for the annual review process. Section 36(1) of the NLTA and the Minimum Requirements prescribed by GN 954 of 2014 exist precisely to ensure that CIPs are updated to reflect new binding national frameworks as they are adopted. The first standalone annual CIP review following the NLTsf's publication in June 2023 should have incorporated a formal alignment assessment. The fact that it did not — because no standalone annual review has been conducted — is the compliance gap this submission identifies. The remedy is not retrospective criticism of the 2023 CIP; it is the establishment of the review process that would have caught this automatically, and the incorporation of the NLTsf compliance assessment as the first-year priority of that process.

The NLTsf 2023–2028 contains several provisions that are directly relevant to the issues raised in this submission — and against which the Stellenbosch CIP, as documented across the three IDP review cycles, is arguably non-compliant.

What the NLTsf Requires

On TIA reform and the NMT deficit

The NLTsf is explicit about the systemic failure of Traffic Impact Assessment methodology. It states directly that "historically, traffic impact assessment studies provided greater emphasis on single occupancy vehicles and less focus on public transport, and the

developer was obligated to provide part of the road infrastructure, while the Municipality is supposed to address mass transit operations and infrastructure. This has resulted in the lack of provision for walking and cycling, dangerous roads and poorly planned communities, with highly restricted access to amenities.” The NLTsf identifies the reform of TIA methodology — toward sustainable access assessment — as a national priority. Stellenbosch’s current TIA terms of reference, which have not been updated to reflect this requirement, are therefore out of alignment with a binding national framework.

On spending priorities

The NLTsf explicitly identifies that “exorbitant amounts are spent on private cars, relative to the fraction of the population that the car services, which is unjustified.” This is a direct statement of national policy on transport investment priority. Stellenbosch’s pattern of consistently delivering vehicle throughput investments while deferring active and public transport investments is not consistent with this policy position.

On rail over road

The NLTsf and its parent document, the National Spatial Development Framework (2023), both explicitly state the priority of rail over road infrastructure investment. The NSDF “prioritise[s] rail over road infrastructure” as a national spatial development lever. The Stellenbosch CIP’s treatment of the Baden Powell Drive – Adam Tas – R304 rail corridor — where the possibility of a light rail or tram service has been discussed across all three IDP cycles without any movement toward commitment or funding — is not consistent with this national priority.

On access to opportunity as the CIP’s purpose

The NLTsf defines its overarching vision as an integrated and efficient transport system “that provides access to opportunities” — language that aligns directly with the TAP framework. It requires transport planning to achieve “social, health, economic and environmental outcomes,” not simply to manage vehicle movement. This is the decide-and-provide framing in legislative form.

On school safety as a Key Performance Area

The NLTsf identifies investment in safe NMT facilities for learners at schools and surrounding areas as a statutory Key Performance Area. The absence of a school zone safety indicator in the Stellenbosch CIP is therefore not only a planning gap — it is non-compliance with a defined national KPA.

What the CIP Currently Does

The IDP’s 4th Review references the NLTsf in the CIP’s policy alignment section. However, a systematic review of the CIP’s KPI framework against the NLTsf’s Key Performance Areas reveals the following gaps:

NLTsf Requirement	Status in Stellenbosch CIP	Consequence
Reform of TIA methodology to include sustainable access criteria	Not implemented. TIA terms of reference unchanged.	NMT and PT deficit reproduced in every new development approval. Direct NLTsf non-compliance.
Spending prioritisation toward public transport and	Inverted in practice: vehicle throughput investments delivered; NMT and PT	Expenditure pattern contrary to stated national policy.

NMT over private vehicles	investments consistently deferred.	
Rail prioritised over road infrastructure	Baden Powell–ATC rail corridor: discussed across all three IDP cycles; no commitment, no funding, no KPI.	NSDF spatial lever not operationalised.
School zone NMT safety as a Key Performance Area	No school zone safety KPI exists in the CITP.	Statutory KPA not met.
Access to opportunity as transport system purpose	CITP measures mobility (throughput, travel time); does not measure spatial proximity or digital connectivity.	TAP and NLTsf access-to-opportunity framing absent from KPI architecture.
Universal accessibility	Referenced in CITP policy section; no dedicated KPI tracking universal design compliance of NMT and PT infrastructure.	NLTsf KPA on universal accessibility not tracked.
Annual CITP review (NLTA s.36(1) / GN 954 of 2014)	CITP treated as IDP sector plan subset. No standalone annual review, independent public participation, or MEC submission under s.36(1) and s.36(6).	Non-compliance with NLTA s.36(1) and GN 954 of 2014. CITP accumulates misalignment annually. Legal exposure on operating licence function under s.36(6). Provincial investment opportunities missed.

Recommendation

- The final 4th Review should include a formal NLTsf compliance assessment as an annex, mapping the CITP's KPIs against each of the NLTsf's thirteen functional areas and their Key Performance Areas. Where gaps exist, the assessment should specify the amendments required and the timeline for addressing them. This is not optional: CITPs are legally required to align with the NLTsf, and the Provincial Department of Mobility, which has approved the 2023–2028 CITP, should be consulted on the compliance gaps identified in this submission.

4. The Attractiveness Gap and the Case Against Road-First Investment

The foundational challenge facing Stellenbosch's transport system — one the CITP's current investment pattern is making worse — is what the OECD describes, in its January 2025 report on the Catalanian mobility transition, as the 'attractiveness gap.' Decades of investment in road infrastructure for private vehicles have made driving more attractive than sustainable alternatives, and that attractiveness gap actively discourages the modal shift that climate and equity commitments and improved urban functioning require.

The OECD is direct: a policy package is required that simultaneously makes sustainable modes more attractive and driving less so. Road building, in this framework, is not a solution to transport problems — it is the primary mechanism through which the attractiveness gap is reproduced and deepened. This is precisely what the predict-and-provide paradigm that TAP

critiques produces: each round of vehicle demand forecasting and road investment deepens the path dependency that makes the modal shift harder to achieve.

OECD on Catalonia: 'By reducing the currently over-dimensioned road capacity for cars, the redistribution of road space to sustainable modes acts on both sides of the attractiveness gap. It liberates space for sustainable modes and increases their attractiveness, while also making driving less attractive. Evidence shows that, when implemented at scale, road space redistribution has led to significant reductions in traffic volume.' — OECD, *Transforming Catalonia's Mobility System for Net Zero*, January 2025

The Wales Precedent: Raising the Threshold for Road Investment

The Welsh Government's response to six decades of road-first investment is the most significant transport policy reorientation in the United Kingdom in a generation. In June 2021, Wales became the first UK national government to call a moratorium on new road building, establishing an independent Roads Review Panel to assess whether proposed schemes met a new set of policy tests. The panel reviewed 48 schemes and recommended that 31 — nearly two-thirds — be cancelled or significantly amended.

The four tests any new road scheme must now satisfy in Wales are directly applicable as a model for Stellenbosch's capital appraisal process: does the scheme reduce carbon emissions by supporting a shift to sustainable travel? Does it improve safety through targeted, small-scale change? Does it adapt to climate change? Does it provide connections to economic activity while maximising sustainable transport use? A road investment that cannot satisfy all four criteria is, under Welsh policy, the wrong investment. The Deputy Minister for Climate Change put the governing logic plainly: "six decades of road building hasn't worked."

The savings from cancelled road schemes are being reinvested in Wales in active travel infrastructure, public transport, and integrated metro rail–bus–active travel networks. The active travel budget reached approximately £60 million annually as part of this reorientation — a direct expression of the decide-and-provide paradigm in practice.

The Economic Cost: Growth Lab Evidence

The Harvard Growth Lab's 'Growth Through Inclusion in South Africa' (Hausmann et al., November 2023) quantifies what is at stake when transport investment reinforces spatial exclusion rather than addressing it. The study identifies spatial exclusion as one of the two binding constraints on South African growth and inclusion. Its transport findings are stark: direct transport costs represent more than 35% of labour income for workers in the lowest income quintile, and total costs (including the opportunity cost of commuting time) reach 57% of net wages. The Growth Lab's spatial labour market modelling demonstrates that higher transport costs are directly associated with lower formal and informal employment.

The study also finds that South Africa's unusually low rate of informal self-employment — around 4% versus an expected 20% for a country at its income level — is partly explained by low foot traffic near people's homes in low-density, car-dependent residential areas. This is the spatial proximity pillar of TAP in economic terms: compact, walkable, mixed-use environments generate informal economic activity; dispersed, car-dependent ones do not. Every road investment that enables further sprawl and undermines walkability is therefore a direct contribution to the labour market exclusion the Growth Lab identifies as South Africa's defining development failure.

Growth Lab: 'South Africa's unusual urban structure with very distant and low-density residential areas leads to very high transport costs, lowering formal employment, but also very low foot traffic near people's homes, lowering the viability of informal work.' For

Stellenbosch, a municipality with significant low-income, pedestrian-dependent communities, NMT and spatial proximity investment is not a quality-of-life preference — it is an economic inclusion imperative. — Hausmann et al., Growth Through Inclusion in South Africa, Harvard Growth Lab, 2023

The Investment Bias: Evidence from the IDP Documents

The claim that Stellenbosch’s transport investment is biased toward private vehicle infrastructure is documented in the IDP’s own tables. The contrast is unambiguous. It is also a pattern that the province’s own transport frameworks explicitly acknowledge and seek to reverse. The Western Cape Infrastructure Framework 2050 (WCIF 2050), endorsed by Cabinet in October 2024, commits the province to designing and delivering ‘resilient, transformative infrastructure that offsets climate change impacts’ and identifies infrastructure mobility and resource resilience as a transversal theme of the Provincial Strategic Plan. The Draft Western Cape Provincial Land Transport Framework 2024/25–2028/29 — published for public comment in April 2025 and still awaiting finalisation — signals unambiguously that the province’s transport direction is away from road dependence: it states directly that ‘a heavy reliance on road transport causes congestion, safety risks and high emissions,’ and its primary objective is to restore rail as the backbone of public and logistics transport. Although the PLTF is not yet adopted, its direction is clear and its alignment with the already-adopted WCIF 2050 and NLTSF is explicit. Stellenbosch’s 4th Review — produced after both documents were published — should already be positioning the CIP to meet these emerging requirements rather than waiting for formal adoption.

Deliverable	Primary Beneficiary Mode	Delivery Record	Note
Traffic Signal Synchronisation programme	Private vehicles	Achieved every year 2022–2025	Optimises vehicle throughput
Main Road Intersection Improvements (R44, R45)	Private vehicles	Achieved every year 2022–2025	99–100% capital spend
Lanquedoc Access Road and Bridge	Private vehicles/mixed	Achieved Year 3 (2024/25)	One-year delay only
Kayamandi Pedestrian Bridge	Pedestrians	Year 1 target → Year 5 (2026/27)	Funding decision still pending Year 4
Tour Bus Facilities	PT/tourism	Year 1 target → Year 5 (2026/27)	Deferred twice
Park and Ride / Feeder System	PT users	Year 1 target → Year 5 (2026/27)	Fourth consecutive deferral
R44 Public Transport Lanes	PT users	Year 1 target → Year 5 (2026/27)	Deferred across full IDP cycle
ATC Corridor Transport / Link Road	Mixed/PT-oriented	Year 1 target → Year 5 (2026/27)	Rights approval only, not construction

The Kayamandi Pedestrian Bridge epitomises the inversion. Kayamandi is the municipality’s largest township — overwhelmingly pedestrian-dependent, consistently identifying transport as its top public participation priority. The bridge was a Year 1 CIP commitment in 2022. Four years later, the 4th Review records that the tender has closed but that ‘a decision

needs to be made on funding.’ In the same period, Main Road intersection improvements for private vehicles have been delivered every year without exception. This is the attractiveness gap in operation: not as an abstract concept but as a measurable budget and delivery pattern, documented in the municipality’s own planning records.

Recommendations on Investment Bias

- Adopt Wales-style appraisal criteria for new road capital expenditure proposals: any new road scheme must demonstrate that it reduces carbon emissions by supporting modal shift, improves safety for vulnerable road users, adapts to climate change, and maximises sustainable transport use alongside any vehicle connectivity it provides. Schemes that cannot satisfy these criteria should not proceed.
- Establish a mode-equity reporting requirement in the annual IDP review: disaggregate capital expenditure by primary beneficiary mode (private vehicles, public transport, NMT) and report the ratio publicly. This makes the investment bias visible and creates the basis for rebalancing it in alignment with the adopted WCIF 2050’s resilience objectives and in anticipation of the Draft PLTF’s stated priority of reducing road dependence.
- For the Baden Powell–Adam Tas–R304 rail corridor: move from discussion to commitment. After three IDP cycles, the CITP should contain a specific feasibility programme for light rail or enhanced bus service on this corridor, with a timeline, a lead agency, and a budget line. The NLTsf (binding) and NSDF (binding) both prioritise rail over road. The Draft PLTF (not yet adopted, but signalling clear provincial direction) makes restoring rail as the backbone of public transport its primary objective. Committing to a feasibility programme now positions the municipality to access provincial co-investment as the PLTF is finalised — a strategic opportunity that will be harder to claim once the provincial funding pipeline is established without Stellenbosch’s participation.

5. The Spatial Planning Gap: When the SDF Says One Thing and the CITP Measures Another

The gap between the SDF’s spatial vision and the CITP’s measurement framework is a structural challenge that is not unique to Stellenbosch — it reflects the way South African planning legislation separates spatial and transport planning into different documents, different teams, and different performance systems. SDFs and CITPs are prepared under different statutory frameworks and have historically been measured against different outcomes. What the Triple Access Planning framework — formalised as a practitioner tool only in 2024 — now provides is a methodology for bridging exactly this gap: connecting land use proximity outcomes directly to transport measurement. This section documents the specific points where the SDF’s spatial policies are not yet tracked by any CITP indicator, and recommends that the annual review process be used to introduce that connection. The SDF has articulated the spatial vision; the opportunity now is to give the CITP the instruments to track whether it is being achieved.

5.1 The SDF’s Own Diagnosis of Predict-and-Provide

The SDF’s spatial challenges table contains a passage that is, in effect, a self-contained critique of the municipality’s dominant transport planning paradigm: ‘Transport planning practice at the provincial level has maintained a regional mobility lens with the bulk of planning effort and funding allocated to road infrastructure rehabilitation and expansions that provide for and respond to demand-side growth, largely attributed to unconstrained low-

occupancy private vehicles at the cost of local mobility. Too little focus is placed on progressively improving the efficiency of the use of existing road space through shifting modes and altering travel patterns.’ The IDP goes on to note that ‘sustainable transport approaches have been extensively overlooked in favour of traditional engineering solutions.’

This is predict-and-provide, named and condemned in the municipality’s own strategic document. It is the Fundamental Law of Road Congestion — the empirical finding that road capacity expansion induces demand rather than resolving congestion — expressed as a local planning observation. And yet the CITP, which sits in the same document and is reviewed in the same annual cycle, continues to deliver the Traffic Signal Synchronisation programme and Main Road Intersection Improvements as its most consistent transport investments: canonical predict-and-provide responses to forecast vehicle demand. The SDF’s diagnosis is not reflected in the CITP’s investment pattern. This is the same structural disconnect that TAP identifies between the ‘decide and provide’ vision and the ‘predict and provide’ delivery reality — documented here in the IDP’s own internal contradiction.

The IDP says: ‘sustainable transport approaches have been extensively overlooked in favour of traditional engineering solutions.’ The CITP then reports, in the same document, that Traffic Signal Synchronisation — a traditional engineering solution — has been achieved at 90%+ capital expenditure every year, while every active and public transport commitment has been deferred to Year 5. The IDP is critiquing its own practice without the measurement framework to change it.

5.2 The SDF’s 20-Year Vision Is the 15-Minute City — With No Instrument to Track It

The SDF’s 20-year spatial vision statement is, in substance, a definition of the 15-minute city: ‘In form, it comprises a set of compact settlements, large and small, surrounded by natural and productive landscapes, and linked using public transport. Internally, settlements are relatively dense, cyclable and walkable. Each portrays a unique character, closely linked to its surrounding landscape.’ This is spatial proximity — the second pillar of Triple Access Planning — stated as the municipality’s long-term spatial aspiration. It is an aspiration that can only be achieved if daily destinations (employment, education, health, retail, social facilities) are within walking or cycling distance of where people live.

The connection between this spatial vision and the CITP’s measurement framework is not yet made — and the reason is partly temporal. The 15-minute city as a formalised, measurable planning standard gained significant policy traction from 2020 onwards, and the TAP framework that provides the practitioner methodology for operationalising it as a transport KPI was published in 2024. Neither was available in the form required to inform the CITP’s KPI architecture at the time of its preparation. The annual review process is now the appropriate mechanism to introduce this connection: the TAP spatial proximity indicator — the percentage of residents within a 15-minute walk or cycle of employment, education, health, and retail services — would directly measure the SDF’s stated 20-year vision and make visible whether approved developments are moving the municipality toward or away from it.

The SDF’s own development monitoring questions ask: ‘Are development permissions aligned with the objectives, principles, and policies set out in the MSDF?’ This is the right question. The TAP framework now provides the transport-access methodology to answer it fully: do approved developments reduce car dependence, improve walkability, or increase proximity to services? Adding this dimension to the MSDF annual review would connect spatial alignment monitoring directly to the 15-minute settlement form the SDF’s vision describes.

5.3 Parking Minimum Standards: Policy Commitment Without Measurement

The SDF's policy framework includes an explicit commitment to 'move away from self-reinforcing conditions for development in terms of car parking minimum standards, and ensure the active participation and collaboration between landowner, developer, and municipality towards the provision of alternatives to car use.' This is one of the most direct statements in the entire IDP of the structural reform required to close the attractiveness gap: minimum parking requirements are car-centric infrastructure mandates baked into the development approval system, and they compound the car dependency of every new development that meets them.

The gap between this SDF commitment and the CITP's measurement framework reflects the same structural separation between spatial and transport planning that this section has identified throughout: the SDF adopts a parking policy and the CITP, prepared under a different statutory framework, does not automatically inherit a monitoring obligation for it. The annual review process is the mechanism to close this gap: introducing a parking management KPI — tracking the number of development approvals requiring minimum parking provision, and the percentage granted reductions in key activity nodes — would directly operationalise a spatial policy the municipality has already adopted, without requiring any new data collection infrastructure.

5.4 New Development Is Actively Entrenching Car Dependency

The SDF's spatial challenges section makes a finding that should be read as a planning emergency: 'Many new developments reinforce a pattern of low overall densities and are located in peripheral areas, entrenching dependency on private transport, among other inefficiencies. The new high-density development mostly focuses on the student market and target groups using private vehicles.'

This is the spatial proximity failure described in the Growth Lab's analysis: new development is not producing the compact, walkable, mixed-income, mixed-use settlement form the SDF's 20-year vision requires. It is producing peripheral, car-dependent development that deepens the spatial exclusion the SDF is designed to address, and student-market high-density development that is calibrated for private vehicle users rather than for the pedestrian and cycling access that the SDF's vision prioritises. The TAP framework's central insight is that access is determined by the interaction of mobility, proximity, and connectivity — and that building more road capacity for the mobility of car users while approving car-dependent development that reduces proximity for non-car users is a compounding failure on both dimensions simultaneously.

The CITP does not currently include an indicator that detects this pattern. There is no development-level transport access assessment, no modal access audit of approved developments, and no mechanism by which a pattern of car-dependent approvals would become visible in the CITP's performance reporting. As noted in Section 3, the NLTSF — which explicitly requires TIA methodology to assess sustainable access alongside vehicle performance — was published three months after the CITP was approved, making this a post-approval compliance requirement rather than an original omission. The TIA terms of reference reform recommended in Section 7 is the appropriate response, and the annual review process is the mechanism to introduce it.

5.5 The Koelenhof Trajectory: A Live Test of Whether Spatial Policy Is Operationally Real

The SDF contains an explicit warning about premature development in the Koelenhof/Muldersvlei area: 'Should significant development be enabled in these areas now, it is likely to be focused on private vehicular use and higher-income groups (in gated developments) and will, in all probability, reduce the potential of initiatives to transform Stellenbosch town and Klapmuts.' The preconditions the SDF sets for enabling significant development in these areas are precisely the TAP preconditions: establishing regular public

transport services, ensuring mixed-income settlement form, and minimising the need for inter-settlement movement.

Koelenhof is now a named priority development area in the 4th Review, with an LSDF being prepared as ‘a private-public-partnership initiative driven by the private landowners.’ The SDF’s own warning — that premature development in this area will be car-focused and higher-income — is being tested in real time, driven by exactly the private landowner momentum the SDF cautioned against. The question the CIP should be tracking, and currently is not: does the Koelenhof LSDF satisfy the public transport integration and mixed-income preconditions the SDF required before significant development was enabled? If the LSDF is approved without those preconditions being met, the car-centric pattern will be spatially locked in.

5.6 The Drakenstein 1600ha Greenfield Expansion: A Regional Car-Dependency Risk Without a Transport-Access Response

The IDP notes that Drakenstein Municipality has extended its urban edge adjacent to Klipmuts with 1600ha of greenfield development. The IDP acknowledges this creates significant cross-boundary infrastructure challenges. The proposed response — a regional infrastructure study focused on the N1 corridor, due December 2026 — is framed throughout in terms of vehicle infrastructure: bulk services, movement routes as economic drivers, vehicular accessibility. There is no parallel analysis of what 1600ha of new greenfield development adjacent to Klipmuts means for the public transport viability of the Baden Powell–ATC–R304 corridor, for the spatial proximity of the settlements that are supposed to grow along it, or for the walkability and cycling accessibility that the SDF’s vision requires.

This is predict-and-provide at regional scale. The infrastructure study will forecast vehicle demand from 1600ha of new development and recommend road capacity to accommodate it. Unless the study is explicitly scoped to assess public transport viability and walkable settlement form alongside vehicle infrastructure, it will produce a road investment programme that deepens the very car dependency the SDF warns against — and will do so across municipal boundaries, making it structurally harder to reverse. Stellenbosch’s CIP has no instrument to detect this risk, no indicator tracking the transport-access implications of cross-boundary development, and no formal mechanism to require that the N1 corridor study addresses public transport and NMT alongside vehicle infrastructure.

Recommendations on the Spatial Planning Gap

- Introduce a TAP spatial proximity KPI into the CIP: the percentage of residents within a 15-minute walk or cycle of employment, education, health, and retail services. This directly measures the SDF’s stated 20-year vision and makes visible whether approved developments are moving the municipality toward or away from it. It is measurable using existing GIS data and land use mapping.
- Add a transport-access dimension to the MSDF annual review’s development alignment assessment. The existing monitoring question — ‘are development permissions aligned with the MSDF?’ — should include specific transport-access sub-questions: does the approved development reduce car dependence? Does it improve walkability and cycling access? Is it consistent with the settlement form the SDF’s 20-year vision requires? These questions require no new data collection — they require the existing development monitoring process to ask them.
- Introduce a parking supply monitoring indicator: total new parking bays approved in key activity nodes per annum, and the percentage of approvals in those nodes granted reductions or exemptions from minimum parking standards. This directly operationalises the SDF’s stated commitment to move away from car parking minimum standards, and provides the baseline for the parking management KPI recommended in Section 6.5.

- Require that the Koelenhof LSDF demonstrate satisfaction of the SDF's stated preconditions before Council approves it: a confirmed public transport service plan for the area, a mixed-income housing programme, and a walkability and cycling access assessment. These are the municipality's own preconditions from its own spatial framework — the LSDF process is the mechanism to verify they are met.
 - Require that Stellenbosch's participation in the N1 corridor infrastructure study explicitly includes a brief covering public transport viability, walkable settlement form, and NMT access alongside vehicle infrastructure. Without this, the study will default to predict-and-provide vehicle infrastructure planning, locking in car dependency across the Klapmuts–Drakenstein corridor for a generation. The municipality's own SDF provides the policy basis for insisting on this scope.
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6. Specific CIP KPI Deficiencies

The following issues address specific gaps in the CIP's measurement framework. They are presented in condensed form; the full analytical basis for each is available from the submitting organisations on request.

5.1 NMT Quality Standards Absent

The CIP's Core KPI 3 counts kilometres of dedicated NMT routes without specifying a minimum design quality standard. A painted strip on a road shoulder counts identically to a continuous, safely separated, universally accessible route. Without a quality threshold, the headline delivery figure is meaningless as an access or outcome measure, and directly inconsistent with the NLTSF's requirement for universally accessible NMT infrastructure.

The compliance dimension: the WCIF 2050 — adopted by Cabinet in October 2024 and therefore directly applicable to this IDP Review — requires infrastructure to be designed and delivered to be 'resilient' and to provide 'safe and efficient connectivity to opportunities, services, and facilities.' NMT infrastructure without a defined quality standard cannot be demonstrated to meet this requirement. Establishing a quality standard is therefore not optional under the WCIF 2050 — it is a condition for the CIP to claim alignment with the provincial infrastructure framework it is supposed to operationalise at municipal level.

The opportunity dimension: the Western Cape Department of Mobility has launched an NMT Demonstration Town Project in Hermanus — explicitly described as 'a blueprint for future mobility in the Western Cape' intended to 'guide similar developments across other municipalities.' The Provincial Sustainable Transport Programme previously identified Stellenbosch as a priority municipality for sustainable transport development. A municipality without a defined NMT quality standard, without a current NMT network audit, and with a CIP that cannot demonstrate how its NMT investment is building toward a safe, connected network is not positioned to attract or justify this kind of provincial investment. Municipalities that do have these foundations in place will have the stronger case when provincial NMT investment is allocated. The reforms recommended below are therefore simultaneously a compliance requirement and a prerequisite for accessing the provincial programme pipeline.

- Amend Core KPI 3 to require compliance with a minimum design quality standard referenced to the NMT Master Plan. Non-compliant infrastructure to be recorded separately and excluded from the core count.
- Add a network condition sub-indicator to detect deterioration of the existing NMT network. Without this, capital delivery is not contextualised against existing network quality.

- Add a universal design compliance sub-indicator: what percentage of new NMT infrastructure meets universal accessibility requirements? This is a specific NLTsf KPA and is required for WCIF 2050 alignment.
- Engage proactively with the Western Cape Department of Mobility's NMT Demonstration Town programme to assess Stellenbosch's candidacy for a similar initiative. The prerequisites — a defined quality standard, an NMT network plan, and CIP alignment — are the same reforms this submission recommends, creating a direct line between adopting these recommendations and accessing provincial investment.

5.2 Deferred Deliverables Without Accountability

Every major NMT and PT deliverable from the original IDP's Year 1 programme has been deferred to Year 5. The explanations are individually plausible; the pattern is structurally revealing. There is no mechanism to make the human cost of deferrals visible: four years of pedestrians crossing at Kayamandi without the bridge the municipality committed to in 2022.

- Require formal root cause analysis and a fully funded delivery plan for any deliverable deferred two or more consecutive years, reported to Council.
- Introduce a deferred deliverables register in the annual IDP review, reporting cumulative impact on affected communities.
- Commit to a specific, funded construction start date for the Kayamandi Pedestrian Bridge within the 4th Review cycle.

5.3 Walking Access Not Disaggregated by Need

The CIP's Core KPI 2 (walking access time ≤ 15 minutes) tracks a city-wide average that masks conditions in informal settlements, where routes are longest, least safe, and most interrupted. The Growth Lab evidence on transport cost as a labour market barrier underscores why this disaggregation matters: the gap is largest for the communities most dependent on walkable access.

- Add a disaggregated sub-indicator for informal settlement residents, tracked separately from the city-wide average.
- Add a pedestrian route quality proviso: walking time to PT counts only where the route meets minimum quality standards (continuous footway, lighting, designated crossings on arterials).
- Link Core KPI 2 explicitly to PT service reliability: walking catchment expansion is a function of service quality, not only infrastructure provision.

5.4 Safety Framework Does Not Prioritise Vulnerable Road Users

The CIP endorses walking as the priority mode but tracks no pedestrian or cyclist fatality KPI. This structural inconsistency expresses, in the safety measurement framework, the same modal hierarchy inversion visible in the investment pattern. The NLTsf's school zone safety KPA is also unmet.

- Introduce pedestrian and cyclist fatalities per 100,000 population as a co-primary safety KPI with a differentiated reduction target.
- Add a school zone safety KPI (percentage of priority schools with completed audit and at least one implemented intervention). This is a statutory NLTsf KPA.
- Add gender-disaggregated safety perception as a supporting indicator. Women's fear of crime is a documented constraint on active transport use and is currently untraceable in the CIP.

5.5 TDM Reduced to a Single Deferred Study

The original four-strand TDM programme has contracted to a Park and Ride feasibility study in its fourth consecutive year of deferral. The Congestion Charge Strategy was dropped without replacement. Neither side of the attractiveness gap is being addressed: the sustainable alternatives are deferred and the demand management tools have been removed.

- Introduce a parking management KPI: percentage of public parking in key activity nodes subject to demand-responsive pricing. This is the most directly controllable TDM lever available and its absence is a material gap.
- Reinstate workplace travel planning as a tracked output with an interim target for the Municipality's own departments (100% with approved Travel Plans by 2027).
- Publish a TDM Programme for 2025–2027 specifying concrete measures, expected outcomes, and tracked KPIs.

5.6 Sustainability Framework Absent as Accountability

The CITP contains no KPI tracking the municipality's contribution to transport-sector greenhouse gas emissions, despite South Africa's Second NDC (2025) and Climate Change Act (2024) creating binding obligations on planning authorities to track and reduce transport emissions.

- Introduce a transport-sector emissions trajectory KPI: establish a 2025/26 baseline and track annual progress against an NDC-aligned decline pathway.
- Add an explicit NDC emissions linkage to the NMT mode share KPI: walking and cycling modal share growth is a direct NDC compliance contribution, not only a mobility objective.
- Position the sustainability and TAP framework as the governing introduction to the CITP's KPI section, not as a compliance chapter near the end of the document.

5.7 The Western Cape Biodiversity Spatial Plan and the Kunming-Montreal Global Biodiversity Framework

A further provincial framework adopted after the 3rd IDP Review is absent from the 4th Review's transport planning content: the 2023 Western Cape Biodiversity Spatial Plan (WC BSP), formally adopted by the Provincial Minister of Local Government, Environmental Affairs and Development Planning under the Western Cape Biodiversity Act No. 6 of 2021, gazetted on 13 December 2024 (Gazette Extraordinary 9017). To understand why this matters for a transport planning submission, it is necessary to trace the policy cascade from which the WC BSP derives its authority.

Like several other frameworks referenced in this submission, the Western Cape Biodiversity Spatial Plan postdates the approval of the Stellenbosch CITP: it was formally gazetted on 13 December 2024, nearly two years after the CITP's March 2023 approval. Its absence from the CITP's project appraisal criteria is therefore not a gap in the original plan — it is an illustration of exactly the kind of post-approval policy development that an annual CITP review process is designed to incorporate. The BSP's statutory authority under the Western Cape Biodiversity Act means that its incorporation into the CITP's transport project appraisal criteria is now a legal obligation, not merely good practice; the annual review process is the appropriate mechanism to discharge that obligation in a structured and proportionate way.

At the apex of this cascade is the Kunming-Montreal Global Biodiversity Framework (GBF), adopted at the United Nations Convention on Biological Diversity's COP15 in December 2022 and agreed by 196 countries including South Africa. Described at the time as 'a Paris moment for biodiversity,' the GBF sets four global goals for 2050 and 23 action-oriented targets to be achieved by 2030. While the GBF itself is not a treaty requiring separate

ratification, it was adopted as a decision of the Convention on Biological Diversity (CBD), which South Africa ratified in 1995. This matters for the legal cascade: the National Environmental Management: Biodiversity Act No. 10 of 2004 (NEMBA) was enacted specifically to give domestic legal effect to South Africa's CBD commitments. NEMBA's own objectives state explicitly that the Act 'gives effect to ratified international agreements affecting biodiversity to which South Africa is a party' and that the state, through its organs, must manage, conserve and sustain South Africa's biodiversity in fulfilment of the rights in Section 24 of the Constitution. Since the GBF is adopted under the CBD, it flows into NEMBA's statutory obligations. The cascade is therefore: CBD (ratified treaty) → GBF (adopted under CBD, implementing South Africa's CBD commitment) → NEMBA (national statute giving CBD obligations domestic legal force) → NBSAP (national implementation plan) → WC Biodiversity Act No. 6 of 2021 (provincial statute) → WC BSP (provincial spatial instrument) → municipal SDF and CITP alignment obligation. Municipalities are organs of state implementing legislation applicable to biodiversity. They are bound by this cascade.

Three GBF targets are directly relevant to Stellenbosch's transport planning and development approval system. Target 1 requires spatial planning to be biodiversity-sensitive, ensuring that land-use change, infrastructure development, and urban expansion do not threaten biodiversity priority areas. This is the TIA reform argument, now supported by a global framework: development approvals assessed only on vehicle performance, without biodiversity-sensitive land-use assessment, are non-aligned with South Africa's GBF commitments. Target 11 requires the maintenance and enhancement of nature's contributions to people, including protection from natural hazards and disasters through nature-based solutions — directly linking functioning ecosystems, flood protection, and ecological infrastructure to the transport system resilience argument in Section 6. Target 12 is the most specifically urban and directly transport-relevant: it requires municipalities to 'significantly increase the area, quality and connectivity of green and blue spaces in urban and densely populated areas, ensuring biodiversity-inclusive urban planning, enhancing native biodiversity, ecological connectivity and integrity.' This is a commitment to integrate biodiversity considerations into the urban planning system — including development approvals, TIAs, and transport infrastructure investment. The COP15 decisions explicitly recognised that local and subnational governments are GBF implementation actors, not merely national governments: municipalities' planning decisions are direct contributions to or detractors from South Africa's GBF Target 12 commitments.

In Stellenbosch's specific context, this matters acutely. The municipality sits within the Cape Floristic Region, one of the world's six Global Biodiversity Hotspots — an area of such exceptional biodiversity concentration and endemism that it represents a disproportionate fraction of South Africa's biodiversity commitment under the GBF. Every development approval that permits peripheral, car-dependent expansion into agricultural or peri-urban land adjacent to CBA and ESA areas, every road scheme that fragments ecological corridors, and every NMT investment decision that fails to consider biodiversity co-benefits is a municipal-level decision with direct GBF Target 1, 11, and 12 implications. The CITP's current measurement framework is entirely blind to these implications.

The WC BSP is the spatial instrument through which these GBF commitments are operationalised at provincial level. Under Section 37(c) of the Western Cape Biodiversity Act, municipalities are required to align their zoning schemes, as part of their Spatial Development Frameworks, with WC BSP categories. The BSP map identifies Critical Biodiversity Areas (CBAs) and Ecological Support Areas (ESAs) across the province. In CBA 1 areas, only low-impact, biodiversity-sensitive land uses are appropriate; in ESAs, habitat loss must not compromise ecological functioning. These categories are not advisory — they are the provincial spatial expression of South Africa's GBF and NBSAP commitments, backed by the authority of the WC Biodiversity Act. Three transport-specific implications of this framework for the Stellenbosch CITP have not been acknowledged in the 4th Review:

First, new road infrastructure, urban edge expansions, and peripheral developments in or adjacent to CBA and ESA areas require assessment against the BSP map categories. The IDP's SDF acknowledges the ecological sensitivity of the Stellenbosch landscape — the Eerste River corridor, Jonkershoek, Simonsberg, the Helshoogte pass, the agricultural landscape — but does not connect this to transport investment decisions. The WC BSP makes this connection legally operational: transport infrastructure proposals in biodiversity priority areas must demonstrate that they do not compromise ecological functioning. The Wales appraisal criteria we recommend elsewhere in this submission — specifically the requirement that new road schemes adapt to climate change and minimise ecological impact — are directly reinforced by the WC BSP's statutory requirements under NEMA and SPLUMA.

Second, the WC BSP explicitly identifies Climate Adaptation Corridors as a sub-category of Ecological Support Area. These are areas that facilitate species movement in response to climate change and must be maintained in a functional near-natural state. Road infrastructure that fragments these corridors creates both biodiversity loss and climate adaptation failure. The Stellenbosch CIP contains no ecological connectivity indicator and no requirement for transport projects to assess their impact on biodiversity corridors. This is a gap against both the WC BSP and the WCIF 2050's requirement to design resilient infrastructure that offsets climate change impacts.

Third — and this is the counterintuitive argument — NMT infrastructure, when well-designed and routed, can contribute positively to the biodiversity network. Linear NMT routes along river corridors, greenways through agricultural buffers, and cycling paths integrated with ecological open space can function simultaneously as active travel infrastructure and as biodiversity connectivity corridors. Cape Town's biodiversity network planning explicitly recognises that transport routes, road verges, and linear parkways can facilitate species movement as secondary biodiversity corridors. A CIP that tracks kilometres of NMT infrastructure without assessing its ecological co-benefits — or its ecological impacts where poorly routed — is missing both a compliance requirement and a design optimisation opportunity. Well-designed NMT routes in the Stellenbosch context can simultaneously serve commuter pedestrians, recreational cyclists, and ecological connectivity. Poorly designed ones can fragment habitats. The current KPI framework cannot distinguish between them.

Recommendations: Biodiversity, the GBF, and the CIP

- The 4th Review and the CIP should formally acknowledge the 2023 WC BSP (adopted 13 December 2024) as a binding provincial framework requiring alignment. Given that the BSP was adopted after the 3rd Review, its incorporation into the CIP's project appraisal criteria should be a first-year priority for the standalone annual CIP review we recommend.
- Require that all transport infrastructure projects above a defined capital value include a WC BSP map category assessment as part of project appraisal: does the project affect CBA or ESA areas? If so, does it comply with the applicable land-use guidelines and, where required, NEMA environmental authorisation requirements?
- Add an ecological connectivity indicator to the CIP's NMT KPI cluster: the percentage of new NMT infrastructure that is assessed as contributing to, rather than detracting from, the biodiversity network as defined by the WC BSP and the municipality's Environmental Management Framework. This connects the NMT programme to the statutory biodiversity framework and creates a positive co-benefit tracking mechanism.
- Apply the WC BSP category assessment to all urban edge expansion proposals and peripheral development applications, including high-income gated estate developments. The CIP's revised TIA terms of reference should require this

assessment alongside sustainable access criteria: a development that cannot demonstrate compatibility with adjacent CBA or ESA categories, or that generates vehicle-only access in an ecologically sensitive corridor, should not receive transport approval as a default.

- Engage CapeNature and the Western Cape Department of Environmental Affairs and Development Planning on a joint assessment of the Stellenbosch CIP's transport network against the WC BSP map. The province has an established process for mainstreaming the BSP into municipal planning; the CIP's transport infrastructure programme should be part of that process.

7. Institutional Accountability: Closing the Plan-Delivery Gap

The Growth Lab study identifies a pattern directly applicable to Stellenbosch: South African planning institutions have demonstrated a capacity to adopt sophisticated frameworks and then fail to implement them, not because of individual failure but because institutional workflows, performance management systems, and professional accountability frameworks remain calibrated around an older paradigm. Three specific mechanisms would begin to close this gap.

TIA terms of reference: NLTsf-compliant reform

The NLTsf explicitly identifies TIA methodology as a cause of the NMT deficit in South African cities. Notably, the CIP's own preferred scenario included a commitment that "TIAs are based on person trips (not vehicle trips) and include NMT" — meaning the intent for sustainable access assessment was present in the plan. The gap is therefore one of operationalisation: the TIA terms of reference do not yet reflect this stated intent, making it a delivery gap rather than an original omission, but one that the NLTsf now makes a compliance requirement to close. Revised TIA terms of reference should require that every development application assess pedestrian connectivity, cycling access, and public transport integration alongside vehicle performance. A development that performs well on active and public transport access should not be required to 'mitigate' a vehicle level of service 'problem' by building more road capacity.

Public participation demand-to-delivery tracking

'Roads, Transport and Stormwater' has ranked as the number one community priority in every public participation round since September 2024. The IDP does not report on the connection between this expressed demand and CIP delivery — what was demanded, what was committed, and what was actually delivered. The annual review should include a section explicitly mapping community transport priorities to CIP deliverables and delivery outcomes. This creates visible accountability between community demand and municipal response.

Executive reporting: a transport performance dashboard

The Mayoral Outcome 5 framework tracks Adam Tas Corridor development milestones but includes no transport-mode outcome indicator. The Executive Mayor's quarterly performance reporting should include a transport performance dashboard tracking active and public transport outcomes, mode-disaggregated capital expenditure, and deferred deliverable status alongside road infrastructure spend — so that the quality and equity of transport delivery, not only its quantity, is visible at the political level.

The CIP's legal status and the annual review obligation

The most structurally significant institutional issue identified in this submission is one that underlies all the others: the Stellenbosch CIP is being treated as a sector plan subset of the IDP. The CIP itself adopted this framing, describing itself as “one of the sectoral plans that forms part of this 5-year update cycle.” However, the legal status of a CIP under the National Land Transport Act is that of a standalone statutory document with its own approval authority, its own submission requirements, and its own independent review cycle — and the practice of treating it as an IDP sector plan, however understandable as a coordination mechanism, does not discharge those statutory obligations.

The distinction matters legally and practically. Section 36(1) of the NLTA requires every planning authority to prepare an integrated transport plan and submit it for approval to the MEC — not to Municipal Council as part of an IDP process. The MEC approves it independently. On approval, it must be submitted to the National Public Transport Regulator and Provincial Regulatory Entity under Section 36(6). It has direct legal force in the operating licence system: municipalities are required to respond to operating licence applications with reference to their ITP, and a municipality whose ITP is out of date is legally exposed in that function. None of this applies to an IDP sector plan chapter.

Section 36(1)’s requirement that ITPs be updated ‘in the prescribed manner and as frequently as prescribed’ is given concrete effect by the Minimum Requirements for the Preparation of Integrated Transport Plans (Government Gazette No. 38256, GN 954 of 2014), which prescribe a five-year cycle for new CIPs and annual updates in the intervening years. The City of Cape Town’s practice reflects exactly this: its annual CIP review is a standalone document subjected to its own public participation process, aligned to the IDP and budget cycle but adopted and submitted to the Provincial Minister separately. This is what the law requires. It is not what Stellenbosch is doing.

What Stellenbosch is doing — updating the CIP’s implementation tables within the IDP review, carrying forward deferred deliverables, and refreshing performance commentary — is a necessary but insufficient subset of a proper annual CIP review. It does not constitute the standalone transport planning document with independent MEC submission and approval that the NLTA requires. This is a compliance gap, but — more importantly for this submission — it is an explanatory gap: it is the structural reason why the CIP’s KPI framework is accumulating misalignment with binding frameworks, why new policy developments are not incorporated until they are raised in civil society submissions, and why the accountability mechanisms proposed above have no dedicated forum in which to operate.

The current practice gap: what is being missed

The consequence of treating the CIP as an IDP subset rather than a standalone document is directly visible in the issues this submission has raised. The WCIF 2050 was adopted by Cabinet in October 2024. The Draft PLTF was published for comment in April 2025. The December 2024 NRTA amendment reclassified a significant proportion of the e-bike delivery workforce’s vehicles as motor vehicles. The Triple Access Planning Handbook was published in 2024. The Hermanus NMT Demonstration Town programme was launched in October 2025. The ITF/OECD’s Vision-Led Transport Planning guide was published in 2025, providing an international best-practice governance framework for exactly the institutional shift this submission recommends — and explicitly calling for vision-led strategies to be codified in legislation and planning mandates, a governance requirement that maps directly onto Stellenbosch’s NLTA obligations. None of these developments — all with direct implications for the CIP’s KPI framework, investment priorities, and policy alignment — has been acknowledged or incorporated into the CIP through any formal review process. They are being raised here, in a civil society submission on an IDP review, because the statutory process that should have surfaced them does not exist in Stellenbosch’s current institutional practice.

A properly constituted standalone annual CITP review — with its own dedicated public participation, updated baseline data, policy alignment assessment, and MEC submission — would have incorporated the WCIF 2050 alignment requirement within months of its Cabinet adoption in October 2024, well ahead of this 4th IDP Review. It would have triggered a municipal response to the December 2024 NRTA amendment before the informal delivery workforce was left in regulatory uncertainty. It would have created a structured forum in which ‘Roads, Transport and Stormwater’ — the community’s consistently stated number one priority — is mapped to CITP commitments and delivery outcomes, not merely recorded in a ward priority table.

The annual review as the mechanism for all proposed amendments

This is the submission’s most important structural recommendation, and it reframes the relationship between all the other recommendations. Rather than asking the municipality to adopt twelve separate KPI amendments immediately, we are asking it to establish one process — the legally required standalone annual CITP review — and to use that process to incorporate the amendments proposed throughout this submission systematically and in accordance with the statutory framework within which the CITP sits.

This reframing is deliberate. We recognise that twelve simultaneous KPI demands, however well-grounded, create an institutional burden that may be used to justify inaction on all of them. A single ask — establish the process the law requires — is harder to decline, and the process itself, once established, creates the accountability structure through which each amendment is addressed in the appropriate annual cycle. The first standalone annual CITP review would incorporate the WCIF 2050 alignment and the resilience KPI. The second would address the TAP framework and access-to-opportunity indicators. The third would incorporate micromobility policy and the NMT quality standard audit. This is a manageable programme; it is also how a properly functioning statutory transport planning system is supposed to work.

The central ask of this submission, distilled to its simplest form: treat the CITP as what the law says it is — a standalone statutory transport planning document with its own annual review, its own public participation, and its own MEC approval. Everything else in this submission follows from that. A municipality that does this will, over the remaining two years of the 5th Generation IDP cycle, naturally incorporate the NLTsf compliance requirements, the WCIF 2050 alignment, the TAP framework, the resilience KPI, and the micromobility response that this submission identifies as urgent. A municipality that continues to treat the CITP as an IDP chapter will continue to accumulate the misalignment this submission documents.

Compliance and opportunity dimensions

The compliance dimension is clear: the absence of a standalone annual CITP review is non-compliance with NLTA Section 36(1) read with the Minimum Requirements for the Preparation of ITPs (GN 954 of 2014). It is also non-compliance in a legally consequential sense — an ITP that is not independently reviewed and submitted to the MEC is not properly available for the operating licence function it is required to support under Section 36(6). If a development applicant or operating licence applicant were to challenge a municipal decision on the basis that the municipality’s ITP is not current, the absence of a standalone annual review would be a material vulnerability.

The opportunity dimension is equally concrete. A municipality with a demonstrably current, independently reviewed, MEC-approved CITP is a more credible partner for the Western Cape Department of Mobility’s investment programmes. The NMT Demonstration Town programme’s prerequisites — a defined quality standard, an NMT network plan, a current CITP — are the same as the requirements for a properly reviewed standalone CITP. The

Province's Park and Ride MOU and the secondment of provincial consultants already demonstrate that the Department of Mobility is prepared to invest in Stellenbosch's transport programme when the institutional foundations are in place. A standalone annual CITP review deepens that foundation and signals to the Province that the municipality is a serious, accountable transport planning partner.

- Establish a standalone annual CITP review process, separate from but coordinated with the IDP annual review cycle, in compliance with NLTA Section 36(1) and GN 954 of 2014. The review should include: updated baseline transport data; a formal KPI performance report disaggregated by mode; a deferred deliverables accountability report with root cause analysis for multi-year deferrals; a policy alignment assessment against applicable frameworks (NLTSF, WCIF 2050, NDC, Climate Change Act); dedicated public participation on transport-specific priorities; and formal Council adoption followed by MEC submission under Section 36.
- The first standalone annual CITP review — to be conducted in the 2026/27 financial year — should prioritise: WCIF 2050 alignment (adopted October 2024, already overdue for incorporation); the December 2024 NRTA e-bike amendment and its implications for the informal delivery workforce; Triple Access Planning as the governing conceptual framework; a Transport System Resilience KPI; and the NMT quality standard and network condition sub-indicator. Subsequent annual reviews would address the fuller programme of amendments proposed in this submission.
- Engage the Provincial Department of Mobility proactively on the standalone annual review requirement. The Province has approved the 2023–2028 CITP, signed an MOU with the municipality, and seconded consultants to the Park and Ride feasibility study. It has a direct interest in Stellenbosch's CITP being current and aligned. The annual review is an opportunity to formalise that collaborative relationship as a structured annual process rather than a project-by-project engagement.
- In the interim — pending establishment of the standalone review process — the final 4th IDP Review should include an explicit acknowledgement that the CITP is a standalone statutory document under NLTA Section 36, and a commitment to conducting the first standalone annual review in 2026/27. This acknowledgement costs nothing and creates the institutional signal that the municipality understands its legal obligations and intends to meet them.

8. Transport System Resilience: An Evolving Dimension the CITP Does Not Measure

The transport system resilience gap identified in this section needs to be understood in its temporal context. The Western Cape Infrastructure Framework 2050 — the provincial framework that creates the most direct alignment obligation for the CITP on resilience — was adopted by Cabinet in October 2024, nineteen months after the CITP's March 2023 approval. The two major flood events that exposed the vulnerability of Stellenbosch's transport infrastructure occurred in June and September 2023, both after the CITP was prepared.

The CITP's silence on resilience is not a planning oversight that should have been caught in 2023 — it reflects a policy and operational landscape that changed materially in the period since approval. This is the annual review process working as designed: new provincial frameworks and new operational evidence create new obligations, and the review cycle is the mechanism for incorporating them. The resilience KPI recommended in this section is therefore presented not as a correction of the original CITP but as a first-year deliverable for the standalone annual review.

The 2023 Western Cape floods are not background context for this submission — they are directly embedded in the CITP's performance record. Two major flood events struck the

Stellenbosch municipal area: the June 2023 event, which the IDP records as the heaviest rainfall in 45 years, saw the Eerste River break its banks, road closures across the municipality, the historic Markotter pedestrian bridge destroyed, and parts of the Franschhoek area isolated. The September 2023 event — which delivered 193mm of rain in two days — was even more destructive: the Lacotte and Stiebeuel rivers caused widespread infrastructure damage in Franschhoek, washing away parks, walkways, and pedestrian bridges. Over 200 roads were closed across the Western Cape. The provincial road damage since June 2023 has been assessed at more than R1.8 billion.

These events have direct consequences visible in the CITP's own tables. The Tour Bus Facilities deliverable — deferred for the third time in the 4th Review — was explicitly deferred in 2023/24 because “the 1–100 year flood rehabilitation took precedence.” Climate disruption is not a future risk to Stellenbosch's transport system. It is a present operational reality that is already consuming capital budget, delaying CITP commitments, and exposing systemic vulnerability in the transport infrastructure.

Yet the CITP contains no resilience KPI. There is no indicator tracking the climate vulnerability of transport infrastructure, the redundancy of the transport network during disruption events, or the time required to restore mobility after a climate shock. The Climate Change Adaptation chapter in the IDP (Chapter 4) identifies transport infrastructure vulnerability but this content does not flow into CITP KPIs or project prioritisation. The two documents sit alongside each other without structural connection.

This gap has two distinct dimensions that the municipality should treat separately. The compliance dimension: the WCIF 2050, adopted by Cabinet in October 2024, is a provincial framework with which Stellenbosch's infrastructure planning — including its CITP — is expected to align. One of its eight strategic objectives is to ‘design and deliver resilient, transformative infrastructure that offsets climate change impacts.’ The framework is explicit that ‘a more resilient and spatially transformed Western Cape’ requires that ‘mobility systems and transportation corridors provide safe and efficient connectivity to opportunities, services, and facilities.’ The two transversal themes of the Provincial Strategic Plan are spatial transformation and infrastructure mobility and resource resilience. A CITP with no transport resilience KPI cannot demonstrate alignment with an already-adopted provincial framework. This is not a future compliance burden — it is a current gap against a framework that was in place before this 4th Review was drafted.

The opportunity dimension: the Draft PLTF 2024/25–2028/29 — not yet finalised, but published for comment in April 2025 and clearly signalling provincial direction — reinforces the resilience agenda and identifies reducing road dependence as a primary objective. Municipalities that demonstrate WCIF 2050 alignment in their CITPs and IDPs are better positioned to access provincial infrastructure investment as the PLTF is finalised and its associated funding programmes are established. Early alignment is a strategic opportunity, not only a compliance obligation.

The Resilience Case for NMT Investment

There is a dimension of transport system resilience that is rarely articulated but is directly relevant to Stellenbosch's situation: active travel modes are the most resilient modes in a climate disruption event. Walking and cycling do not depend on powered infrastructure, are not stopped by fuel shortages, and — critically — do not necessarily become impassable when roads flood. Pedestrian and cycling routes on higher ground, along river banks at adequate elevation, or through parks and open space often remain accessible when arterial roads are blocked. A municipality that has invested primarily in motorised road infrastructure has, by that investment pattern, reduced the resilience of its transport system: when the roads close, there is no alternative.

The 4R resilience framework applied to South African public transport systems — robustness, redundancy, resourcefulness, and rapidity — identifies ‘inadequate

infrastructure maintenance’ as the primary driver of South Africa’s transport system vulnerability to climate disruption, in contrast to the UK and Mexico where sustained investment in resilient multimodal infrastructure has produced demonstrably better recovery. Stellenbosch’s pattern of deferring NMT infrastructure while consistently maintaining road infrastructure for private vehicles is, through this lens, actively reducing the municipality’s transport system resilience: it is concentrating access dependency on the mode most vulnerable to the flood events that the climate record shows are increasing in frequency and intensity.

The resilience argument for NMT investment is distinct from the equity and climate arguments — and may be more politically tractable. When roads close during a flood event, residents who walk and cycle retain mobility. Residents who depend on private vehicles do not. A municipality serious about climate resilience should be investing in the modes that keep people moving when the roads close — not deferring them.

Recommendations on Transport System Resilience

- Introduce a Transport System Resilience KPI into the CITP, covering at minimum: (a) percentage of transport infrastructure assessed as climate-resilient to a defined return period; (b) network redundancy indicator — the percentage of key origin-destination pairs served by at least two independent route options across different modes; and (c) recovery time indicator — average time to restore core network functionality following a Level 5+ weather event. This KPI directly operationalises the WCIF 2050’s adopted strategic objective to design and deliver resilient infrastructure, and positions the municipality for alignment with the Draft PLTF’s resilience agenda once finalised.
- Require the Climate Change Adaptation content in IDP Chapter 4 to feed directly into CITP project prioritisation criteria. Projects in identified flood-vulnerable areas should be required to demonstrate climate-resilient design as a condition of capital approval.
- Apply the Wales appraisal criterion on climate adaptation to all new transport infrastructure: does the project adapt to the effects of climate change? This criterion should include a minimum assessment of flood vulnerability, drainage design standards, and alternative route provision.
- Treat NMT investment explicitly as a resilience investment in the CITP narrative and budget justification — not only as a sustainable transport or equity investment. This framing strengthens the funding case for NMT when it competes against road rehabilitation in post-disaster budget environments.
- In the specific case of the Franschhoek area, which has experienced two major flood events in one year: the pedestrian bridges and active travel routes identified for restoration or construction should be designed to flood-resilient standards, with their redundancy function — providing mobility when roads close — explicitly documented in the project brief.

9. Micromobility: Opportunity and Risk the CITP Does Not Acknowledge

The Stellenbosch CITP’s treatment of e-bikes is limited to noting that their popularity is growing and that infrastructure “can be explored” — without a dedicated policy framework, infrastructure standard, or delivery programme. There is no treatment of e-scooters, cargo bikes, or the rapidly growing informal delivery economy that relies on them. This is a significant gap, and it has widened considerably since the CITP’s approval in 2023.

The pace of growth is already visible in Stellenbosch itself. GoNow on Demand launched an electric scooter rental service in Stellenbosch in October 2020, deploying an initial fleet of 200 scooters across the town within weeks of launch. By 2024, scooters had become a fixture of daily movement in the town centre — and the municipality's own response was telling: the Executive Mayor acknowledged at a Council meeting that “when the municipality's ordinances were drafted, scooters were not taken into account,” describing a regulatory gap that requires active resolution rather than passive acceptance. The appeal of this mode and the speed at which it responded to an unmet mobility need cannot be wished away — it requires the legal and administrative frameworks to support it.

The broader market trajectory reinforces the urgency. According to IMARC Group (2024), the South African e-bike market reached USD 184.8 million (approximately R3.05 billion) in 2024 and is projected to reach USD 395.7 million (approximately R6.5 billion) by 2033, a compound annual growth rate of 7.9% — growth that has accelerated substantially since the CITP was prepared. In Cape Town, fleets of hundreds of electric cargo bikes already operate in the last-mile delivery economy, predominantly operated by migrant workers earning a living in the informal sector. This is not a future trend in Stellenbosch — it is already present in the municipality's service economy, its wine and tourism logistics, and its growing food delivery sector.

Simultaneously, a significant regulatory change took effect in December 2024 that the CITP has not acknowledged: an amendment to the National Road Traffic Act now classifies any electric bicycle capable of travelling above 45km/h as a motor vehicle, requiring registration, a road licence, and a driver's licence. Given that the majority of e-bikes on the market are capable of reaching this threshold under typical riding conditions, this amendment has the potential to effectively criminalise a large proportion of the existing e-bike commuter and delivery workforce — without any municipal response in place to manage the transition.

The regulatory dimension of this gap has a specific temporal character that is worth making explicit. The December 2024 NRTA amendment reclassifying e-bikes capable of exceeding 45km/h as motor vehicles took effect nearly two years after the CITP's March 2023 approval. No transport plan prepared in early 2023 could have anticipated this regulatory shift or its implications for the informal delivery workforce. This is among the clearest illustrations in this submission of why the standalone annual CITP review process matters in practice: a regulatory change with immediate, material consequences for a significant cohort of transport users in the municipality should trigger a formal municipal response within the annual review cycle — not surface for the first time in a civil society submission on an IDP review three years later. The micromobility recommendations in this section are therefore framed as first- and second-year priorities for the annual review process, not as retrospective criticisms of the 2023 CITP's scope.

The Opportunity Dimension

E-bikes, cargo bikes and e-scooters represent a genuinely transformative opportunity for Stellenbosch's transport system, particularly in the context of the Growth Lab's findings on spatial exclusion and informal employment, and for short trips of all purposes. Electric cargo bikes have demonstrably lower operating costs than motorcycles, are accessible to workers without a driver's licence (under current sub-45km/h classification), reduce transport cost burden on low-income communities, and create viable last-mile employment that does not require access to a motor vehicle. In a municipality where transport cost as a proportion of income is a documented barrier to labour market participation, the growth of micromobility is also a poverty alleviation mechanism that the transport planning system should be actively supporting.

There is also a direct spatial proximity argument in TAP terms: e-bikes and cargo bikes extend the effective cycling range to 20–30km, transforming the spatial proximity catchment for employment and services. For residents of Kayamandi and other communities that are

physically close to employment centres in Stellenbosch town but separated by infrastructure quality and safety concerns, an e-bike-friendly NMT network could dramatically extend economic access without requiring any change to the road network.

Micromobility's contribution to Stellenbosch's transport system is therefore not only economic and social — it is climatic. Every e-bike, cargo bike or e-scooter trip that replaces a private vehicle trip is a direct reduction in transport-sector emissions. For a municipality with binding obligations under South Africa's Second NDC and the Climate Change Act, and with a transport system overwhelmingly dependent on private vehicles, the growth of micromobility is one of the few genuinely scalable near-term pathways to reducing transport emissions without requiring large-scale infrastructure investment. The same spatial proximity argument that makes micromobility an economic inclusion tool — extending the effective range of low-income communities to employment and services — also makes it a climate tool: shorter trips by lower-emission modes, enabled by a denser and better-connected urban form. A transport planning system that is not actively supporting this transition — through infrastructure standards, regulatory clarity and investment — is leaving one of its most accessible and lowest-cost climate levers unused.

The Risk Dimension

The risks are equally real. Micromobility users in South African cities face disproportionate safety risks: they share road space and NMT infrastructure with pedestrians and motor vehicles without adequate separation, and they operate without the regulatory protection, insurance, or safety support available to formally employed transport workers. The growth of informal delivery work on e-bikes and motorcycles has been documented as producing high rates of road crashes, violence, and hijacking, with limited recourse for workers. The NRTA amendment creates a further risk: if enforcement is applied to the delivery workforce without a transition programme, it will criminalise the most economically precarious group of micromobility users while leaving the safety infrastructure gap unaddressed.

The infrastructure dependency is the same as for conventional NMT: e-bike and cargo bike users overwhelmingly share pedestrian and cycling infrastructure. The CIP's failure to specify quality standards for NMT infrastructure is therefore simultaneously a failure for e-bike users. An NMT network that is discontinuous, unsafe at crossings, and inadequately lit is not only a barrier for pedestrians and conventional cyclists — it is a barrier for the growing e-bike economy.

Recommendations on Micromobility

- Add a micromobility section to the CIP's next revision, covering: the current and projected scale of e-bike, cargo bike and e-scooter use in the municipality (commuter and delivery); the regulatory implications of the December 2024 NRTA amendment for the existing informal delivery workforce; and the infrastructure requirements for safe micromobility operation.
- Engage with the December 2024 NRTA amendment proactively: identify the scale of e-bike delivery and commuter use in the municipality, assess the compliance gap, and develop a municipal response that supports transition rather than criminalisation. The municipality should coordinate with the Provincial Department of Mobility and the Department of Transport on a transition programme for sub-threshold e-bike users.
- Make the NMT infrastructure quality standard (recommended in Section 5.1) explicitly applicable to micromobility: the minimum design quality for 'dedicated NMT infrastructure' should include assessment of suitability for e-bike and cargo bike use, including width, surface quality, and turning radii.
- Introduce a micromobility safety indicator as a supporting indicator under the CIP's safety KPI: crash rates and serious injuries involving e-bike and cargo bike users,

tracked separately from pedestrian and conventional cyclist data, with specific attention to informal delivery workers as the highest-risk sub-cohort.

- Consider a municipal e-bike support programme for Kayamandi and other low-income communities, modelled on similar programmes in Cape Town: subsidised access to sub-45km/h e-bikes for commuters and small business owners, linked to safe NMT route investment. This would directly address both the spatial exclusion and transport cost barriers the Growth Lab identifies as binding on economic inclusion.

10. Summary of Recommendations

#	Issue	Recommended Amendment	Basis / Priority
1	TAP framework absent	Adopt Triple Access Planning as CITP conceptual frame; introduce access-to-opportunity KPI across all three pillars (mobility, proximity, digital); reframe ATC Corridor deliverables to include proximity outcomes; apply 'decide and provide' test to capital expenditure	EU Handbook 2024; NLTsf access-to-opportunity objective — Foundational
2	NLTsf non-compliance	Formal NLTsf compliance assessment as annex to final 4th Review; revise TIA terms of reference; add school zone safety KPI; add universal accessibility KPI; progress rail corridor commitment	NLTsf 2023–2028, Section 34 NLTA — Statutory, High
3	Road investment bias / attractiveness gap	Adopt Wales-style appraisal criteria for new road capex; establish mode-equity reporting (capex by primary beneficiary mode); move Baden Powell–ATC rail corridor from discussion to committed feasibility programme	OECD Catalonia 2025; NLTsf; NSDF — High
4	SDF / CITP disconnect: spatial policies without transport measurement	TAP spatial proximity KPI (15-min walk/cycle to key destinations); transport-access dimension in MSDF development alignment review; parking supply monitoring indicator; Koelenhof LSDF precondition test; N1 corridor study scoped for PT viability and NMT	IDP SDF chapter; SPLUMA; GrowthLab — High
5	NMT quality standard absent	Minimum design quality standard in Core KPI 3; network condition sub-indicator; universal design compliance sub-indicator	NLTsf NMT KPA — High
6	Deferred deliverables without accountability	Root cause analysis + funded delivery plan for multi-year deferrals; deferred deliverables register; Kayamandi Bridge committed construction date	Governance — High
7	Walking access not disaggregated	Informal settlement sub-indicator; route quality proviso; PT reliability linkage; disaggregated Council reporting	GrowthLab spatial equity; NLTsf — High

8	VRU safety not primary metric	Pedestrian/cyclist fatalities as co-primary KPI; school zone safety KPI (NLTSF statutory); gender safety perception indicator	NLTSF statutory KPA — High
9	TDM reduced to deferred study	Parking management KPI; workplace travel plan reinstatement; TDM Programme 2025–2027	OECD attractiveness gap — High
10	Sustainability not operationalised	Transport emissions trajectory KPI (NDC-aligned); NDC linkage in NMT mode share; TAP/sustainability as governing KPI introduction	NDC 2025; Climate Change Act 2024 — Medium/Statutory
11	WC Biodiversity Spatial Plan not incorporated; peripheral development (high and low income) deepening car dependency	WC BSP map category assessment required for all transport infrastructure and development applications; ecological connectivity indicator in NMT KPI; WC BSP incorporated into TIA terms of reference; engage CapeNature on joint CITP-BSP assessment; first-year priority for standalone annual CITP review	WC Biodiversity Act 2021; WC BSP Dec 2024 — Statutory, High
12	CITP treated as IDP subset; standalone legal status and annual review obligation not met	Acknowledge CITP's standalone statutory status under NLTA s.36; establish standalone annual review (s.36(1) / GN 954 of 2014) with independent public participation and MEC submission; use annual review as the mechanism for incorporating all proposed amendments; first review in 2026/27	NLTA s.36(1) and s.36(6); GN 954 of 2014 — Statutory, High
13	Transport system resilience absent from CITP	Transport System Resilience KPI (climate vulnerability, network redundancy, recovery time); Climate Change chapter feeds into CITP project criteria; Wales climate adaptation test; NMT investment framed as resilience investment	IDP Ch.4 / Climate Change Act / 2023 floods — High
14	Micromobility absent from CITP	Micromobility section in next CITP revision; proactive response to Dec 2024 NRTA e-bike amendment; NMT quality standard extended to micromobility; micromobility safety indicator; consider e-bike support programme	NRTA Dec 2024; GrowthLab — Medium/Emerging

11. Conclusion

Stellenbosch Municipality has formal transport planning commitments that should align with national policy and international best practice. What it lacks is the measurement architecture,

investment discipline, and institutional accountability required to deliver on those commitments rather than simply documenting them.

The Triple Access Planning framework reveals that the CIP is measuring the wrong things: it tracks mobility but not access, vehicle throughput but not spatial proximity, traffic signal performance but not whether residents can reach employment and services without a car. The NLTSP 2023–2028 establishes binding obligations that the current CIP does not fully meet, most critically in the reform of TIA methodology and the provision of school zone NMT safety infrastructure. The OECD’s attractiveness gap model and the Growth Lab’s economic evidence both point to the same conclusion: road-first investment in South African municipalities is not a neutral technical choice — it is a contribution to the spatial exclusion and labour market disconnection that define South Africa’s most persistent development failure.

The Pedal Power Association and SEE Sustainability respectfully submit that the amendments proposed in this document would not add new aspirations to the IDP — they would create the accountability structures required to hold the municipality’s existing aspirations to account, bring the CIP into compliance with its binding national framework, and begin to close the gap between Stellenbosch’s stated commitment to sustainable transport and the investment pattern in its own records document. We commend these recommendations to the municipality and welcome direct engagement with the transport team on any aspect of this submission.

12. References

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transport-planning [Promotes a shift from trend-based forecasting to forward-looking, goal-driven backcasting; recommends codifying vision-led strategies in legislation and planning mandates; provides case studies from Austria, Finland, Japan and Norway. Cited in Sections 2 and 7 as independent OECD/ITF institutional corroboration of the TAP paradigm shift argument and the governance case for a standalone annual CITP review.]

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<https://doi.org/10.17645/up.9943>

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Submitted by:

Pedal Power Association (PPA)

SEE Sustainability

The remedy is not retrospective criticism of the 2023 CIP; it is the establishment of the review process that would have caught this automatically, and the incorporation of the NLTSC compliance assessment as the first-year priority of that process.

To: **Stellenbosch Municipality: The Municipal Manager**
For Attn: **Manager IDP Process**
By e-mail: idp@stellenbosch.gov.za

Copied to:

Stephen Hayward: Chairperson, Pedal Power Association

By e-mail: stephenhayward0@gmail.com

Neil Robinson: CEO, Pedal Power Association

By email: neil@pedalpower.org.za

28 April 2026

Dear Mr Boshoff

Formal Submission: Comment on the Draft 4th Review of the 5th Generation Integrated Development Plan 2022–2027 (WC024)

1 INTRODUCTION AND BACKGROUND

1.1 The Pedal Power Association

Established in 1976 the [Pedal Power Association](#) (PPA), the oldest and one of the largest membership based cycling organisations in South Africa, promotes the interests of cyclists and cycling in all its forms especially as a means of transport whilst simultaneously considering other forms of non-motorized transport. As part of our mandate, PPA recognises the need to embed everyday cycling within both government and society as a desirable, acceptable and well used means of travel.

1.2 SEE Sustainability

SEE Sustainability is a small consultancy and advocacy firm focussed on helping raise awareness, shape thinking and develop strategies to address sustainability issues with a focus on sustainable and equitable access to opportunity in both the Public and Private Sectors

2 COMMENTS AND RECOMMENDATIONS

The comments and recommendations are covered in the comprehensive document attached to this covering letter and comprise PPA's and SEE Sustainability's joint comments on the 4th Review of the 5th Integrated Development Plan of Stellenbosch Municipality. Both organisations have a focus on sustainable mobility which looks to decrease the need to travel and improve accessibility whilst meeting the key objectives of universal access, enhanced safety, reduced environmental impact (**including climate change**), improved resilience and greater efficiencies whilst contributing towards equitable access and a Just Transition



Neil Robinson _____

CEO: Pedal Power Association

Mobile: +27 82 498 2232;

e-mail: neil@pedalpower.org.za



Gordon Laing (Pr Eng) _____

Vice-Chair: Pedal Power Association

CEO: SEE Sustainability

Mobile: +27 74 100 6081

e-mail: gordon.laing@gmail.com

Attachment: Stellenbosch_5th_IDP_4th_Review_PPA-SS Submission 2026-04-28.pdf

Dudley Lackay



PNIEL VILLAGERS RFC

- OLD BOYS -

Chairperson: Ivor Myburgh 073 181 1308

Secretary: Dudley Lackay- Cell: 084 701 1196 ~ dudleylackay@gmail.com

Aan : Munisipale Bestuurder/IDP Komitee

Van: Pniel Old Boys Gemeenskap

Datum: 25 April 2026.

REF. APR 26/A2/168 - REF APR 26/A2/246

ONDERWERP: Insette vir IDP/2026

1.Bou van multifunksionele Sporthub.

2.Opgradering van ingang en kaartjie kantoor

Geagte Mnr/Me,

Ons die ondergetekendes, lede, gemeenskap en ondersteuners van Pniel Villagers Old Boys, wil graag deur middel van die IDP proses ons insette lewer. Hiermee doen ons 'n erenstige dog dringende beroep op die Munisipaliteit om aandag te skenk aan die volgende prioriteite in ons gemeenskap:

1. Die oprigting van 'n multifunksionele sporthud vir alle sport kodes in Pniel.

2. Opgradering van die ingangspad asook die voorsiening van 'n kaartjieskantoor vir beskutting teen wind en weer.

Hierdie aspek het 'n direkte invloed op die gesondheid en welstand van ons gemeenskap en haar jeug, asook die ontwikkeling van sport in ons jeug, die bekamping van dwelms en jeugmisdaad.

Ons vertrou dat hierdie aanbouings die nodige oorwegings sal geniet in u huidige beplanningsproses.

Byvoortbaat dank vir u aandag en samewerking.

Vriendelike groete

D.P. Lackay

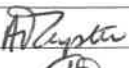
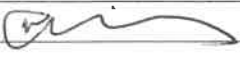
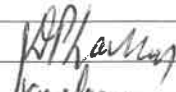
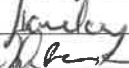
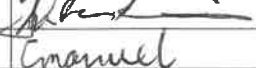
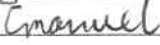
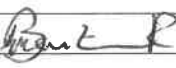
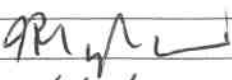
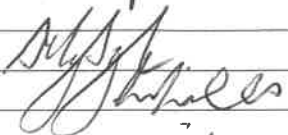
D.P. Lackay

Sekretaris.

Chairperson: Ivor Myburgh ; **Vice Chairperson:** Keith Cyster;

Secretary: D.P. Lackay; **Treasurer:** Mortimor Williams; **Ass Secretary:** Anton Stubbs; **Ass Treasurer:** Ian Adams;

**PNIEL VILLAGERS OLD BOYS KLUB
LEDE ONDERSTEUNING VIR SPORHUB**

NAAM	HANDTEKENING	selnommer			
David Abrahams					
Ian Adams		083 712 5625			
Kurt Adams					
Leon Adams		073 043 1163			
Trevor Adams		063 913 9972			
Ashley Anthony					
Wayne Blankenberg					
Frans Boonzaaier					
Andre Cyster		083 520 6898			
Andrew Cyster		083 944 3530			
Andy Cyster					
Earl Cyster					
Keith Cyster		073 503 2262			
David Davids					
Eric Davids					
Marco Davids		0761458920			
Desmond De Wet					
Pietie De Wet					
Peter John De Wet					
Charles Denyssen					
Murdo Dreyer					
Clifton Jeffhas					
Denver Jeffhas		082494 2080			
Patrick Jeffhas					
Ludwig Johnson					
Dudley Lackay		084 701 1196			
Ralph Lackay		847191159			
Victor Lackay		082 578 8324			
Charles Manuel		071 088 6771			
Jacques Manuel		624482281			
Benton Mentoor		083 407 9365			
Winton Mentoor		082 306 1529			
Edward Meyer					
Henry Moses					
Granville Myburgh		083 320 1047			
Hilliard Myburgh		082 301 8792			
Ivor Myburgh		073 181 1308			
Michael Myburgh					
Stephan Myburgh		060 450 7931			
Aldrich Nicholls					
Marlon Nicholls		083 241 3098			
Vernon Nicholls					

[illegible]

Chantal Hauptfleisch
Department: Spatial Planning

Catherine Muller

From: Chantel Hauptfleisch
Sent: Tuesday, 28 April 2026 15:27
To: idp
Cc: Myra Francis; Tyrone King
Subject: Budget documents: Appendix 12 (DC policy)

Follow Up Flag: Follow up
Flag Status: Flagged

Dear Colleagues, please find herewith comments on the DC policy for your consideration.

Refer to Section 13.13 (page 27) of the document:

- The section refers to credit, reimbursement and off-set however the policy does not contain the definitions relevant to these terms. The suggestion is to include definitions of these terms.
- The section highlights criteria applicable to credits and off-set, and the off-set requirements does not follow the same process. The term off-set should be removed in the section.
- The delegation for the granting of the credit and reimbursement is vague with reference to the 'municipality'. It is suggested that a committee be established to assist in the evaluation of the criteria and the outcomes related to credit and reimbursement. It is suggested that the committee should include a representative from spatial planning, infrastructure services, and finance as the criteria and its interpretation fall within the expertise of these sections.
- The definition of priority development area should be included in the definition list.
- The following section should be amended to read "whether the development is located within the municipal urban edge **and has been designated for urban development**"
- The following section should be amended to read "whether the development or engineering services to be installed is provided for in the Municipality's budget that is linked to **and/or based (remove the wording)** to the Municipality's approved Integrated Development Plan."
- The following section should be amended to read "whether the developer has constructed or upgraded and/or will construct or upgrade infrastructure **services (add wording)**..."
- The section should specify when the timeframe (i.e. 3 years) commence, the suggestion from a land use management perspective is that the date of validity commences when the Section 28 clearance has been given.

Refer to the Definitions on page 3:

- The engineering service definition should comply with Chapter 1 of SPLUMA;
- Internal engineering service should comply with the definition in Chapter 1 of SPLUMA;
- Consider the inclusion of the definition of land as it relates to section 13.13;
- The definitions should be aligned to SPLUMA, LUPA, and the Planning By-laws as there are some discrepancies e.g. engineering service.

The continued DC discount for Inclusionary Zoning should remain in the policy as part of the municipal incentive mechanisms and support.

If you require any clarification, please do not hesitate to contact me.

Regards,
Chantel

Late Written Submissions

Robert Driman

Nwabisa Jozana

From: Robert Driman <rob9364@gmail.com>
Sent: Tuesday, 28 April 2026 20:45
To: idp
Subject: [EX] Franschoek IDP - Cabriere Street

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Cabriere Street is rapidly becoming a traffic nightmare.

I saw that over the Jazz Festival weekend a map was widely circulated showing Cabriere Street as an alternative route for Main Street traffic.

This was never implemented, but experience shows indicates a possible or maybe likely future plan.

It's problematic for a number of reasons, among them that if there was prior consultation on the plan, that was never widely publicised. Second, the road isn't designed as an alternative for high street traffic.

In any event, Cabriere St is already overburdened with overflow traffic. What was a quiet side lane now carries a lot of traffic. The four way stop at the corner with Kruger/Annemarie is seldom respected and daily we see vehicles racing through without slowing (let alone stopping). There is no street side parking for visitors. Traffic to Mont Rochelle and to and from Pick n Pay overburdens the street. At times it's difficult to enter one's own property.

Once the road is used temporarily for overflow, from past experience the municipality will gradually let it become a default.

Robert Driman

Councillor Marius Van Stade

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Barend Steyn
HUIS ADRES: Op die Buld, Job 06, Jonkershoek, Stellenbosch, 7600 (Backyard)
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
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4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING: BSteyn DATUM: 27/04/2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Christelle Steyn
HUIS ADRES: Op die Buld, Job 06, Jonkershoek, Stellenbosch, 7600 (back-yard)
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

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HANDTEKENING: CSteyn DATUM: 27/04/2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN:

Romana Steyn

HUIS ADRES:

Op die Buld, Job 06, Jonkershoek, Stellenbosch, 7600 (backyard)

MUNISIPALE WYK:

5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

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HANDTEKENING:

R. Steyn

DATUM:

27/04/2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN:

Stanzel Olyn

HUIS ADRES:

Op die Buld No: 8077

MUNISIPALE WYK:

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

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HANDTEKENING:

S. Olyn

DATUM:

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: LUZYNDIA SAMSON
HUIS ADRES: JOB 05 MTO FORESTRY (BOSBOU) BACKDWELLER.
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

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HANDTEKENING: Samson

DATUM: 27/04/2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Shane De Kock
HUIS ADRES: Op die bult JOB 14
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

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HANDTEKENING: S. De Kock

DATUM: _____

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Natasha Louw
HUIS ADRES: Sonkershoek Bosbou JOB. 1
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

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HANDTEKENING: Natasha Louw DATUM: _____

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Marie Louw
HUIS ADRES: Sonkershoek Bosbou JOB. 1
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING: M Louw

DATUM: _____

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Louisa Fortuin
HUIS ADRES: Op die Buld, Job 20, Jonkershoek, Stellenbosch, 7600
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING: L. FORTUIN

DATUM: 27/04/2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Micheal Fortuin
HUIS ADRES: Op die Buld, Job 20, Jonkershoek, Stellenbosch, 7600
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING: M. FORTUIN

DATUM: 27/04/2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN:

Gist Oly-

HUIS ADRES:

OP Die BULT Huis nr 8071

MUNISIPALE WYK:

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING:

S.T.G.

DATUM:

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN:

Stevetina Oly-

HUIS ADRES:

OP Die BULT Huis nr 8071

MUNISIPALE WYK:

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING:

S.T.G.

DATUM:

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: WILLEM STEYN
HUIS ADRES: M.T.O JONKERSHOEK STELLENBOSCH HHISNR JOB 08
MUNISIPALE WYK: 05

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING: 

DATUM: _____

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Erwill Olyn
HUIS ADRES: Op Die Bult Jonkershoek
MUNISIPALE WYK: Backyard

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING: 

DATUM: 27/04/26

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Shirene Barry
HUIS ADRES: Jonkershoek - Op die Bult Bosboudorp
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING:  DATUM: 27/4/2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Karien Steyn
HUIS ADRES: M.T.O. Jonkershoek - Stellenbosch Huis No 108
MUNISIPALE WYK: 05

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING:  DATUM: _____

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Hlene Barry
HUIS ADRES: Jonkershoek op die bult Bosbou
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING:  DATUM: 27/04/2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: ISAAC BARRY
HUIS ADRES: JONKERSHOEK OP DIE BULT BOSBOU
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING:  DATUM: 27/04/2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: MIEETIE ABRAHAMS
HUIS ADRES: Job 14, OP Die Bult
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING: MABRAHAMS

DATUM: 27/04/2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: MARION B. JOHANNES
HUIS ADRES: 1710 Jonkershoek
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING: M. Johannes

DATUM: _____

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Ambericia Adams
HUIS ADRES: Op die Bult, Job 25
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING: Adams

DATUM: 28 04 2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Willem Johannes
HUIS ADRES: MTO Op die Bult
MUNISIPALE WYK: 05

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING: Johannes

DATUM: _____

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Sila America
HUIS ADRES: Op die Bult, Job 24
MUNISIPALE WYK: Wyk 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING: 

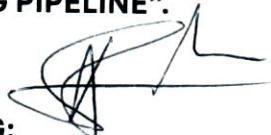
DATUM: 26/4/2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN: Anvok Adams
HUIS ADRES: Jonkershoek Op Die Bult
MUNISIPALE WYK: 5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
2. DAT GRONDE BINNE JONKERSHOEK GEÏDENTIFISEER MOET WORD VIR BEHUISING AAN DIE LANDELIKE INWONERS VAN JONKERSHOEK,
3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING: 

DATUM: 26/6/2026

IDP VAN STELLENBOSCH MUNISIPALITEIT VIR APRIL 2026.

NAAM EN VAN:

Rochelle America

HUIS ADRES:

Jonkershoek op die buid Job 24

MUNISIPALE WYK:

5

HIERMEE PLAAS EK AS INWONER VAN JONKERSHOEK INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, FISH POINT, ASSEGAAIBOSCH EN ALLE STAATSBEHUISING INWONERS VAN WYK 05 DIT AMPTELIK OP REKORD DAT:

1. DAT DAAR HUISE GEBOU MOET WORD IN JONKERSHOEK VIR DIE LANDELIKE INWONERS VAN OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS;
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3. DAT HIERDIE GEÏDENTIFISEERDE GRONDE BINNE JONKERSHOEK DEELGEMAAK MOET WORD VAN DIE STELLENBOSCH MUNISIPALE GRENSE VIR BEHUISING; EN
4. DAT DIE BEHUISINGSBEHOEFTE VAN JONKERSHOEK-INWONERS INSLUITENDE OP-DIE-BULT BOSBOUDORP, INFORMELE NEDERSETTING, ASSEGAAIBOSCH, FISH POINT, EN ALLE STAATSBEHUISING INWONERS, MOET DEELVORM VAN DIE "STELLENBOSCH MUNICIPALITY HOUSING PIPELINE".

HANDTEKENING:



DATUM:

26/4/2026

Ashley Claire May

Catherine Muller

From: Ashleigh Claire May <ash.c.may@gmail.com>
Sent: Thursday, 30 April 2026 14:19
To: idp
Subject: [EX] Serruria Park Upgrades

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Hi

I would like to please submit a request for the upgrade of Serruria Park.

It is a lovely large park space but could do with some upgrades. I would be happy to work with someone to determine the best design and outcome for the space but requests would include:

- planting additional trees to provide more shade in summer
- removing the devil thorns from the grass
- additional jungle gym - probably a wooden one so that it is also suitable for younger kids (2 years +).
Wooden jungle gyms work well as they are safe for younger kids but also suitable for older ones.
- an obstacle course set up would work well too - using natural elements like logs, stepping stumps
- a bike track (similar to that at Dalsig park)
- if possible to fence off a small section of the park where the playground is so that it is safe for the children and they can't run onto the road
- Picnic table & bench

thanks
Ashleigh

Jan Jooste

Catherine Muller

From: mm
Sent: Thursday, 07 May 2026 09:50
To: Catherine Muller; Gurswin Cain
Subject: FW: [EX] Fwd: INPUT TO DRAFT STELLENBOSCH ZONING SCHEME BY-LAW 2025
Attachments: Input to Draft Zoning.pdf; Map.pdf

Good day

FYA

From: Jan Jooste <janjooste@gmail.com>
Sent: Wednesday, 06 May 2026 16:02
To: mm <Municipal.Manager@stellenbosch.gov.za>
Subject: [EX] Fwd: INPUT TO DRAFT STELLENBOSCH ZONING SCHEME BY-LAW 2025

CAUTION: This email originated from outside the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Good day Geraldine

Herewith my input to the IDP dated 8 September 2025.

Best regards

Jan Jooste

----- Forwarded message -----

From: Jan Jooste <janjooste@gmail.com>
Date: Mon, Sep 8, 2025 at 10:35 AM
Subject: INPUT TO DRAFT STELLENBOSCH ZONING SCHEME BY-LAW 2025
To: <municipal.manager@stellenbosch.gov.za>

Good day Geraldine

I've included our input on the above.

Please let me know when you've received this letter and the attached documents.

Best regards

Jan Jooste
Jan Jooste Familie Trust
1 Technopark (Pty) Ltd

8 September 2025

The Municipal Manager

Stellenbosch Municipality

Att: Geraldine Mettler

municipal.manager@ Stellenbosch.gov.za

INPUT TO DRAFT STELLENBOSCH MUNICIPAL ZONING SCHEME BY-LAW 2025

We, the registered owners of Erf 15794, Technopark, Stellenbosch, through the Jan Jooste Familie Trust (in the process of transferring the property to 1 Technopark (Pty) Ltd), respectfully submit this motivation for amendment to the proposed zoning scheme, updating the zoning regulations of Technopark to allow the inclusion of residential use developments within the Technopark Area Overlay Zone.

The Original Vision of Technopark

Technopark was inspired by Taiwan's Hsinchu Science Park, visited in the late 1970's by Prof. Christo Viljoen, then Vice-Dean of Engineering at Stellenbosch University. Hsinchu became Taiwan's "Silicon Valley" a hub for semiconductors, optoelectronics, Communications Technology (ICT) and biotechnology. Professor Viljoen was passionate about electronics, and he also lectured to the author of this document in the 1970's when he studied Electrical and Electronic Engineering at the University.

Importantly Hsinchu Science Park developed not only as a place of work, but also as a community with housing, services, and recreation, which ensured both productivity and quality of life for its workforce.

When Technopark was established in 1985, the vision was similar: a center for research, development, and innovation in electronics and related technologies. However, in its early years, the Information and Communications Technology (ICT) sector in South Africa was still small, and growth was slow. To keep activity alive, the Municipality allowed non-technology businesses to settle in the park. In 1996, Technopark was formally zoned as "Special Zone 1." These regulations have remained essentially unchanged for 29 years, despite major changes in the global economy and the local business environment.

The Reality of Technopark Today

Technopark has grown into a general business and office park, rather than a dedicated science park. Today it hosts a wide variety of enterprises: law firms, accounting, agriculture, architecture, aviation, brokers, banking, finance, food and drink, geological services, consultants, logistics companies, educators, graphic designers, medical practitioners,

hospitality, hair and beauty, internet services, media, photography, printing, marketing and advertising, nutrition, property, software, technology, travel, recruitment and HR, and more.

Technology companies are now just one part of this diverse mix. In other words, Technopark is already functioning as a mixed-use business precinct. The original “technology only” model no longer applies, and the zoning scheme no longer reflects the real character or needs of the area.

Traffic and parking problems in Stellenbosch and Technopark

Traffic congestion and insufficient parking in Stellenbosch are already serious problems for residents and visitors. It has been widely reported that some visitors actively avoid the town because of this. In addition, there will be a new link road to Adam Tas (R310) to the south of the Protea Hotel in Technopark. The extra traffic generated by this road will make conditions at the Technopark entrance even more difficult for existing road users, especially at peak hours. The solution of building more roads does not necessarily solve the problem of congestion but rather motivates the use of more cars in the area – this is an outdated approach of solving this problem.

Initially the Municipality specified only 3 parking bays per 100 square meters of office space which was clearly not adequate. The result is that cars are now parked in public open spaces and not on private property.

With the inclusion of residential components within Technopark, one creates a more balanced, and walkable neighborhood with the following benefits: Reduced travel time to and from the workplace, improved quality of life, healthier lifestyle and social interaction with community members fostering a sense of place.

This highlights the urgent need to allow workers in Technopark to live closer to their place of work, rather than having to drive in and out every day. Residential facilities are now essential within Technopark itself.

Why Mixed Use (Including Residential) Is Needed

Around the world, successful innovation hubs are no longer just office parks. They have become live-work-play neighborhoods where people can live near where they work. This model:

- Reduces commuting time and traffic congestion.
- Improves security in Technopark by ensuring activity after hours and on weekends. Substantial amounts of money are presently spent on providing security systems in the park.

- Attracts top talent by offering a higher quality of life.
- Supports productivity, collaboration, and innovation.
- Increases property values and strengthens economic resilience.
- Builds a stronger sense of community identity in the precinct.

This is already standard practice in progressive cities worldwide. Allowing a balanced mix of residential, business, and community uses is the best way to ensure that Technopark remains competitive, attractive, and sustainable for the future.

Addressing Possible Concerns

Some may worry that residential development will undermine Technopark's "character." In reality:

- A hotel already operates within the park.
- Very little vacant land remains, which limits the scale of new development.
- Any residential projects would be limited, high-quality, and complementary to the existing business environment.

Rather than weakening Technopark's character, mixed use would strengthen it by making it more dynamic, desirable, and future-ready.

Our Proposal

We propose amendments to the proposed Zoning Scheme By-law, 2025, specifically the Local Area Overlay Zone provisions for Technopark to allow for residential components to be added to developments for a more balanced neighborhood/precinct. The proposed addition of residential components to the properties can still be regulated with specific requirements, ensuring good governance and transparency. The following amendments are proposed:

- Paragraph 5.4.2. (pg 162): The purpose of the Techno Park Local Overlay Zone is to retain the development parameters applicable to this area, and to ensure a more spatially balanced area and sense of place.
- Paragraph 5.4.4. (pg 162 and 163): To add the following paragraph to the table under Additional Uses: Flats (subject to the approval of the site development plan).
- Paragraph 5.4.4. (d) (Pg 163): Parking for business/commercial use shall be provided at four bays per 100 m Gross Leasable Area of the building, *and for residential use as provided under the standard parking provisions of the zoning scheme*

Benefits to our proposal

The regulated inclusion of the residential components to developments on our property within Technopark will contribute to the area as follows:

- An upmarket, landmark development at the park's entrance that will raise Technopark's profile and property values.
- It will attract large-scale investments within the Municipal Area by international hi-tech companies, promoting them to establish facilities for their employees to live, work and play, which is in line with the founding vision of Technopark.
- It will address the need for housing within the Municipality, close to where people work, creating a safer, healthier, and happier demographic, in line with international best practices.
- There are already between 7 500 and 8 000 workers in Technopark that will eventually rise to 10 000, putting more focus on the need for residential components.
- If not accepted, the traffic congestion and parking problems will only worsen in the area and the greater Stellenbosch.
- The establishment of a community-focused ICT training facility to support skills development particularly of young people in the area.
- Shared recreational green space, created in partnership with the Municipality, providing sports and outdoor recreation facilities for all Technopark workers and inhabitants.
- Incorporation of food-related services like a convenience food store, coffee shops, restaurants and other services like medical doctors and a pharmacy to serve the inhabitants of Technopark thus no need to travel in and out of the park to access these services.

Conclusion

Technopark is no longer the narrowly defined science park imagined in the 1980s. It has evolved into a diverse business community. To stay relevant and competitive in the 21st century, it must take the next step: becoming a modern, mixed-use precinct that combines business, innovation, housing, and recreation.

We therefore respectfully ask that Stellenbosch Municipality update the zoning scheme to allow residential components in Technopark as well as our property: Erf 15794. This provision will enhance Technopark's character, improve quality of life, and secure its future as a place of excellence and innovation.

Attached: Map of Erf 15794 (in yellow) and adjacent municipal land (in blue).

Please acknowledge receipt of this letter.

Best regards,

A handwritten signature in black ink, appearing to be 'Jan Jooste', with a long horizontal stroke extending to the left.

Jan Jooste

Jan Jooste Familie Trust

and

1 Technopark (Pty) Ltd



Rev No	Revision note	Date
1	For information only.	11/04/2025



Notes:

TECHNOPARK					
Drawn by: PW Esterhuizen	Checked by: PW Esterhuizen	Approved date: N/A	Job No: JEX005	Date: 11/04/2025	Scale: 1:3000
PIETERHUIZEN P L A N N I N G				Edition: Revision 1	Sheet: A3

Provincial SIME Assessment Report 2026

Integrated Planning and Budgeting Assessment: Analysis of Municipal IDP, SDF and Budget



Western Cape
Government
FOR YOU



Strategic Integrated Municipal Engagement (SIME 2) 2026

Cape Winelands District

Stellenbosch Municipality



Western Cape
Government



STELLENBOSCH MUNICIPALITY

INTEGRATED PLANNING AND BUDGETING ASSESSMENT: ANALYSIS OF MUNICIPAL IDP, SDF AND BUDGET

Western Cape Government

APRIL/MAY 2026

STELLENBOSCH MUNICIPALY DIAGNOSTIC AND SUMMARY OF KEY RECOMMENDATIONS

Integrated Development & Spatial Planning	<p>It is recommended that the Municipality:</p> <ul style="list-style-type: none"> • Prioritise corrective interventions to improve wastewater quality management and finalise the waste reclaimer strategy under SFA 2; • Strengthen performance targets under SFA 3 to move achievement beyond baseline compliance towards higher impact outcomes; • Accelerate measures to address water losses and sustain water quality compliance under SFA 4; • Enhance coordination and long-term planning to manage housing demand and informal settlement growth; • Fast-track the finalisation and approval of outstanding governance instruments, including communication, sewerage, electrical and smart city plans; • Improve capital planning and expenditure monitoring to consistently meet budget targets; • Mitigate staffing and capacity constraints through targeted skills development and strategic resourcing; and • Use lessons from the 2024/25 implementation cycle to inform the development of its IDP for the next 5-year IDP Cycle.
Economic Sustainability	<ul style="list-style-type: none"> • Declining Capital Investment in Economic Enablers: Capital expenditure for the "Valley of Possibility" SFA is projected to decline annually. This trend risks creating infrastructure backlogs across bulk water supply, wastewater systems, roads and electricity networks, which will constrain long term economic growth and job creation. • Stagnant Economic Growth Amid Rising Unemployment: GDP growth was only 0.1% in 2024, while total employment contracted by -1.3% and the unemployment rate rose to 13.8%. Without a strategic pivot toward labour-absorbing sectors and SMME support, the municipality's revenue base will remain under pressure, limiting its ability to fund sustainable service delivery. • Over-Reliance on Operational Spending at the Expense of Future Capacity: Over 88% of operational expenditure is consumed by "Good Governance" (running the municipality) and "Dignified Living" (basic services). With capital investment declining in real terms across most SFAs, the municipality is effectively trading off future economic resilience to address immediate social needs, a fiscally unsustainable long-term strategy.
Revenue and Expenditure	<ul style="list-style-type: none"> • The Municipality tabled a funded budget for the entire 2026/27 MTREF period, with no immediate risk to its financial sustainability or going-concern position. However, the Municipality must resolve misalignments between NT data strings and A-schedules to ensure a consistent and accurate reflection of the funded position. • Trading services, particularly sanitation and waste, should progressively move towards full cost recovery in line with MFMA Circular 134. This should be supported by cost of supply studies, phased tariff adjustments and improved operational efficiencies to reduce reliance on cross subsidisation from other services. • The Municipality should enhance project readiness, procurement planning and implementation capacity to improve capital spending performance. Capital investment must be aligned to delivery capability. • The Municipality should formalise and document its revenue enhancement strategy, with a targeted focus on reducing debtors over 90 days and implementing measurable interventions to reduce water losses, in order to sustain collection levels and protect revenue. • Full alignment with MFMA Section 19 and Regulation 13 be considered in the adoption of the final budget.
Capital Budget & Infrastructure	<ul style="list-style-type: none"> • A decline in the capital expenditure to total expenditure ratio over the MTREF has been noted. The Municipality must ensure that sufficient capital investment is maintained to support growth. • Capital spending over the past few years has been below the National Treasury norm. Continuous efforts to improve this ratio are encouraged.

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LIST OF ACRONYMS

AAG	Average Annual Growth
AQMP	Air Quality Management Plan
BESP	Built Environment Support Programme
CAPEX	Capital Expenditure
CWD	Cape Winelands District
CBA	Critical Biodiversity Areas
CBD	Central Business District
CEF	Capital Expenditure Framework
CMP	Coastal Management Programme
CPI	Consumer Price Index
CRR	Capital Replacement Reserve
CSIR	Council for Scientific and Industrial Research
CWD	Cape Winelands District
DCAS	Department of Cultural Affairs and Sport
DEA&DP	Department of Environmental Affairs and Development Planning
DLG	Department of Local Government
DM	District Municipality
DOI	Department of Infrastructure
DWA	Department of Water Affairs
EPWP	Expanded Public Works Programme
FBE	Free Basic Electricity
HSP	Human Settlements Plan
IDP	Integrated Development Plan
IGP	Infrastructure Growth Plan
IIAMP	Integrated Infrastructure Asset Management Plan
IIF	Infrastructure Investment Framework
ISDF	Integrated Strategic Development Framework
ITP	Integrated Transport Plan
IWMP	Integrated Waste Management Plan
IYM	In-year Monitoring
JOC	Joint Operations Centre
Kl	Kilolitre
KPA	Key Performance Area
KPI	Key Performance Indicator

kWh	kilowatt hour (1 000 watt hours)
LED	Local Economic Development
LTFP	Long Term Financial Plan
LUPA	Land Use Planning Act
MBRR	Municipal Budget and Reporting Regulations
MDG	Millennium Development Goal
MER	Municipal Energy Resilience
MFMA	Municipal Finance Management Act
MI	Municipal Infrastructure
MIG	Municipal Infrastructure Grant
MIP	Municipal Infrastructure Plan
MISA	Municipal Infrastructure Support Agency
MMP	Maintenance Management Plan
mSCOA	Municipal Standard Chart of Accounts
MSDF	Municipal Spatial Development Framework
MTREF	Medium Term Revenue and Expenditure Framework
MVA	Megavolt Amperes (1 million volt amperes)
MWh	Megawatt hour (1 million watt hours)
NDHS	National Department of Human Settlements
NRW	Non-revenue Water
NT	National Treasury
O&M	Operations and Maintenance
OPEX	Operating Expenditure
PMS	Performance Management Systems
RMP	Road Management Plan
SCM	Supply Chain Management
SDBIP	Service Delivery Budget Implementation Plan
SDF	Spatial Development Framework
SOP	Standard Operating Procedure
SWMP	Stormwater Management Plan
WCSDf	Western Cape Spatial Development Framework
WDM	Water Demand Management
WSDP	Water Service Development Plan
WTW	Water Treatment Works
WWTW	Wastewater Treatment Works

SECTION 1: INTRODUCTION

The 2026 SIME assessment summarises comments by the Western Cape Government (WCG) on the draft 2026/27 MTREF Budget, Integrated Development Plan (IDP), Spatial Development Framework (SDF) and other relevant policies and documents.

The assessment covers the following key areas; conformance with the Municipal Finance Management Act 56 of 2003 (MFMA), Municipal Systems Act 32 of 2002 (MSA) and Municipal Budget and Reporting Regulations (MBRR); an integrated, spatial and environmental planning analysis of the IDP and SDF and the responsiveness, credibility and sustainability of the tabled budget.

The WCG intends meeting the executives of your Municipality in May 2026, where the key findings and recommendations of this report will be presented and deliberated upon. The planned engagement will contextualise the Municipality's challenges and responses as presented in the draft budget, IDP, Local Economic Development (LED), SDF and as well as other strategic matters for discussion between the two spheres of government. All the information related to the assessment and analysis of the draft annual budget, IDP and SDF is found in the report below.

SECTION 2: INTEGRATED PLANNING

2.1 Integrated Development Planning

The Municipal Systems Act 32 of 2000 (MSA) requires every municipal council to review its Integrated Development Plan (IDP) annually, based on an assessment of its performance measurements, and to the extent that changing circumstances demand. The MSA further provides that a municipal council may amend its IDP by following the prescribed process set out in Regulation 3 of the Local Government: Municipal Planning and Performance Management Regulations, 2001 (MSA Regulations).

In compliance with these provisions, the Stellenbosch Municipality (the Municipality) conducted the annual review of its IDP during the 2025/26 financial year. This represents the fourth and final review of the 2022 – 2027 IDP, and the Municipality resolved to adopt a reviewed IDP in May 2026.

2.1.1 IDP Compliance

The core components of an IDP are outlined in Section 26 of the MSA and Regulation 2 of the MSA Regulations. Sections 28 and 29 of the MSA require municipalities to adhere to an established process when reviewing or amending their IDPs. The compliance of the reviewed IDP with legislative requirements and the process followed were assessed using a compliance checklist. The assessment was shared and discussed with the Municipality.

2.2 IDP Implementation

Section 41 of the MSA provides for a municipality to, in accordance with its performance management system, set performance measures with regard to its development priorities and objectives set out in the IDP. In addition, Section 41 provides for the monitoring of performance, measuring and reviewing performance at least once per year, implementing steps to improve performance, and setting up a regular reporting system.

Following the assessment of the Municipality's implementation of the IDP as part of the 2024/25 IDP assessment process, this section reflects on whether previously identified implementation risks have been addressed. For the assessment, the DLG has consulted the statutory reporting documents of the Municipality, including the 2024/25 Annual Report, the Section 72 Report, and the 2025/26 Technical Integrated Municipal Engagement (TIME) Report. The Municipality is encouraged to take these analyses into account to address identified shortcomings over the remainder of the term of office and to inform planning processes for the upcoming 2027 -2032 IDP cycle.

To enable a direct year-on-year comparability, the analysis is structured in accordance with the Municipality's five Strategic Focus Areas (SFAs) as set out in Section 3.2 of the IDP, which remained unchanged. The assessment further reflects on whether the implementation risks identified per SFA during the 2025 IDP assessment cycle have been adequately addressed through subsequent performance and implementation. Last year, it was found that the Municipality's performance challenges are concentrated within SFA 2 and SFA 5, while SFA 4 also reflected areas of concern (for completeness, all the SFAs will, however, be alluded to, but with the main focus on SFA's 2, 4 and 5).

Strategic Focus Area 1:

- Implementation under this SFA focuses firstly on the provision of services to citizens and how these can facilitate development and job creation. Secondly, on the internal workings of the Municipality and how procurements provide opportunities for enterprise development. Lastly, it is about efficient infrastructure fulfilling the needs of citizens. The 2024/25 Annual Report confirms that the Municipality again achieved all of its key performance indicators (KPIs) for this SFA (with 60 per cent well or extremely well met), which demonstrates a stable performance trajectory.

Strategic Focus Area 2:

- Several dimensions of the environment and its management fall under this SFA, including the fact that the natural environment underpins the important tourism and agricultural sectors. Also, the citizens live their lives in geographic spaces that impact people's access to opportunities. The 2024/25 Annual Report reflects stable performance in that 75 per cent of the KPIs for this SFA were again met (with 25 per cent well or extremely well met). KPIs not met include those for wastewater quality and the submission of a waste reclaimer strategy. Wastewater quality was also raised as a risk in the 2025 assessment, whilst the submission of a waste reclaimer strategy is a new KPI. There is room for improvement under this SFA.

Strategic Focus Area 3:

- This SFA is about safety and law-abiding behaviour. It is further about assets not being vandalised. Safety underpins the Municipality's economic and social development strategies. The 2024/25 Annual Report confirms that the Municipality again achieved all of its key performance indicators for this SFA. All of these were met with none of the KPIs falling into the well or extremely well met categories, which indicates there is room for further improvement.

Strategic Focus Area 4:

- This SFA is about dignified living in that all residents must have access to shelter, ethical administration of municipal housing, and a sufficient choice in housing opportunities. This SFA continues to experience pressure, particularly in relation to housing demand, informal settlement growth and pressure on services. Performance for this SFA decreased from 91.67 per cent in 2023/24 to 83.34 per cent in 2024/25. The 2024/25 Annual Report reflects that the KPI for water quality were not met by a small margin, as well as those for water losses (unaccounted water). The latter was identified as a risk in the 2025 assessment.
- While the risks identified in 2025 have not been eliminated, the municipality has strengthened mitigation mechanisms and delivery sequencing. Furthermore, it should be noted that at mid-year in 2025/26, nine out of the twelve KPIs for this SFA were met.

Strategic Focus Area 5:

- This SFA is about governance, financial management and institutional performance. Whilst the Municipality achieved a clean audit outcome, which demonstrated strong revenue management and maintained effective performance management systems, the 2024/25 Annual Report reflects that performance for this SFA dropped from 84.21 per cent to 73.69 per cent. KPIs not met include the submission of a revised communication policy, revised sewerage master plan, revised electrical masterplan and a draft smart city framework. The target for capital expenditure was also not met, albeit by a very small margin.

A year-on-year review indicates that overall organisational performance increased from 82.6 per cent in 2022/23 to 87.23 per cent in 2023/24, followed by a reduction to 80.25 per cent in 2024/25. Although overall performance declined in percentage terms during 2024/25, the underlying evidence confirms strong governance, financial viability and consistent service delivery outcomes, with 90.1 per cent of capital budget spent. The reduced percentage reflects the impact of external pressures (including staffing constraints, climate-related events and heightened safety challenges) and a stricter performance measurement environment rather than systemic implementation failure. The municipality has adequately addressed many of the implementation risks identified during the 2025 assessment cycle and retains an implementable, fundable and strategically coherent IDP.

2.3 Key findings and recommendations

2.3.1 Key Findings

Based on the above assessment, below is a summary of key findings:

- Strong overall governance and financial management evidenced by clean audit outcomes and high capital budget expenditure.
- Stable and strong performance under Strategic Focus Area (SFA) 1, with all KPIs achieved.
- SFA 2 shows stable but uneven performance, with persistent challenges in wastewater quality and delays in developing a waste reclaimer strategy.
- All KPIs under SFA 3 were achieved, though none exceeded performance expectations, indicating scope for improvement.
- SFA 4 continues to experience pressure due to housing demand, informal settlement growth, and service delivery constraints, with declining KPI performance. Water quality and water loss KPIs were not fully met, remaining a recurring implementation risk.
- Performance under SFA 5 declined, with delays in revising key strategic policies and master plans.
- Overall organisational performance declined in 2024/25 compared to the previous year, largely due to external pressures.

2.3.2 Recommendations

It is recommended that the Municipality:

- Prioritise corrective interventions to improve wastewater quality management and finalise the waste reclaimer strategy under SFA 2;
- Strengthen performance targets under SFA 3 to move achievement beyond baseline compliance towards higher impact outcomes;
- Accelerate measures to address water losses and sustain water quality compliance under SFA 4;
- Enhance coordination and long-term planning to manage housing demand and informal settlement growth;
- Fast-track the finalisation and approval of outstanding governance instruments, including communication, sewerage, electrical and smart city plans;
- Improve capital planning and expenditure monitoring to consistently meet budget targets;
- Mitigate staffing and capacity constraints through targeted skills development and strategic resourcing.; and
- Use lessons from the 2024/25 implementation cycle to inform the development of its IDP for the next 5-year IDP Cycle.

2.4 Environmental and Planning Analysis

2.4.1 Spatial Performance

- The DEA&DP utilises a comprehensive index framework to monitor spatial performance across all districts, tracking shifts in human welfare, liveability, and environmental systems. This data-driven, indicator-led approach serves as a critical decision-making tool to advance the Provincial and Departmental Strategic Plans' spatial transformation goals while strengthening governance through evidence-based research and growth analysis.

- The Municipality exhibits strong overall spatial performance, contributing also to the District's overall strong performance where human welfare, natural systems efficiency and growth potential reinforce one another. Whilst Stellenbosch notably achieve high Human Welfare/Equitable, and Liveability Outcomes, uniform distribution of broad access to social services, economic opportunity, and high-quality living environments reflected at municipal wide scale are not necessarily equally distributed. Building on the strong foundations, the Municipality could build on the strong Built Environment System performance, well-developed infrastructure, agglomeration economies, and employment concentration, to support equal distribution of spatial advantage and prosperity. Supported by robust Socio-economic systems linked to income, education and health, overall contribution to continued very high growth potential, which continues over the next 5-year IDP cycle. In 2018, the overall Growth Potential for Stellenbosch showed improvement and the overall measured potential ranked 1st overall, and in the high growth potential category. The updated Growth Potential report (GPS 24) will become available for distribution early in May 2026 for consideration in the final IDP.
- The overall spatial performance for Stellenbosch highlights the importance of leveraging the Municipal Spatial Development Framework (MSDF) and Capital Expenditure Framework (CEF) to ensure that infrastructure investment, and programmes in the municipality improve further on strong foundations that exists, and delivers equal access to basic services, economic opportunities, and quality living environments across. This includes leveraging inclusionary housing and a vibrant housing market further. Focus should also be on addressing some vulnerabilities observed in the built environment system, and mounting pressure on natural resources highlights the importance to leveraging ecological infrastructure, and importantly, giving effect to Climate Change responsiveness.

2.4.2 Assessment of Strategic Planning and Environmental Pressures and Risks

- The purpose of this assessment is to evaluate the extent to which municipal planning and budgeting instruments are aligned to give practical effect to the municipality's spatial vision and development trajectory. In particular, it seeks to determine whether the draft IDP and MTREF reflect and implement the spatial priorities set out in the MSDF and, where applicable, the CEF, so that investment decisions are directed in a manner that supports spatial transformation, restructuring and more efficient urban form. The assessment focuses on whether municipalities are moving beyond policy intent toward plan-led budgeting and implementation, where spatial plans inform capital allocation, infrastructure sequencing and development outcomes. In doing so, it aims to identify gaps between spatial planning and budgeting, highlight areas requiring municipal action, and support a more deliberate translation of spatial strategies into funded, implementable programmes that advance inclusive, well-located and sustainable human settlements.
- This approach enables a clear theory of change for spatial transformation. Spatial plans, on their own, do not change spatial outcomes, they must shape where and how public investment is directed. When MSDF priorities are translated into a prioritised capital investment pipeline, and that pipeline is reflected in the MTREF and annual budgets, infrastructure and service delivery begin to reinforce the intended spatial structure. Over time, this shifts growth toward priority nodes and corridors, improves access to well-located land and opportunities, and reduces inefficient and fragmented development patterns. Without this link between planning and budgeting, spatial transformation remains aspirational rather than implementable.

2.4.2.1 Municipal Spatial Development Framework Performance Review

- Stellenbosch Municipality has provided evidence in its Draft 4th Review IDP (March 2026) that annual reviews of the amended 2023 IDP/MSDF/CEF are being undertaken as part of the IDP review process, including a second annual MSDF review for the 2025/26 cycle focused on implementation monitoring and a forthcoming third annual review report. The review framework is conceptually sound and addresses the correct Section 34(a) tests, including implementation, sector alignment, budgeting, development approvals and amendment triggers. However, the uploaded documents do not include

a standalone annual MSDF review report with a sufficiently robust indicator-based scorecard, spatial budgeting analysis or formal trigger register, which weakens the municipality's ability to demonstrate implementation progress and planning-budget alignment in a rigorous way. Key spatial issues requiring municipal action to remain ecological and agricultural resource protection, climate and water resilience, urban growth pressure, inequality, housing and service backlogs, and the need to direct infrastructure investment more demonstrably toward MSDF priority development areas and priority local planning areas such as Klapmuts, Koelenhof and Dwarsrivier Valley.

Recommendations

It is recommended that the Municipality:

- Institutionalise the MSDF Performance Review across IDP cycles:
 - While a structured MSDF Annual Review Report has previously been prepared, the municipality should ensure that a standalone, consistently formatted MSDF Performance Review Report is produced and included in every IDP performance review cycle, including the 2026 process, to strengthen compliance with Section 34(a) and improve transparency.
- Introduce a standardised, indicator-based scorecard:
 - Build on the existing review methodology by incorporating a core set of measurable indicators to track implementation, including infrastructure delivery, housing outcomes and alignment of development approvals with the MSDF, with year-on-year comparison.
- Strengthen spatial budgeting alignment:
 - Ensure that future MSDF performance reviews include a clear spatial analysis of capital expenditure, demonstrating the extent to which investment is directed toward MSDF priority development areas.
- Formalise the amendment trigger system:
 - Consolidate the existing narrative discussion of amendment triggers into a formal trigger register, clearly identifying thresholds, trends and decision points for MSDF amendment.
- Track investment in priority development areas:
 - Introduce a place-based investment tracking mechanism within the MSDF performance review framework to monitor capital investment and track implementation progress.
- Strengthen integration across planning instruments:
 - Use the MSDF performance review to demonstrate clear alignment between the MSDF, IDP, CEF and MTREF, supported by a simple alignment matrix linking spatial priorities to projects and budgets.

2.4.2.2 Capital Expenditure Framework and Alignment of Budget with MSDF Priorities

- Stellenbosch Municipality is clearly using its Capital Expenditure Framework (CEF) as part of an integrated strategic, spatial and financial planning approach, and the draft IDP and 2026/27 MTREF explicitly position the CEF as a mechanism to align infrastructure investment with the MSDF, settlement hierarchy and priority development areas.
- The CEF is therefore reflected in the municipality's policy and budgeting framework at a strategic level. However, the draft capital budget is not consistently spatially referenced by settlement, node, corridor, priority development area or CEF phase in its detailed schedules, which limits the ability to robustly test whether budget allocations fully implement the MSDF's spatial priorities and CEF investment logic on a project-by-project basis.

- On the evidence available, there is explicit strategic alignment and partial implicit budget alignment, but not enough systematic spatial detail in the capital tables to verify alignment comprehensively or to assess phasing rigorously across the full programme. It would appear that there is no clear contradiction between the budget and the MSDF, but stronger spatial referencing and project-level reconciliation are required to demonstrate this with confidence.

Recommendations

It is recommended that the Municipality:

- Include a spatial capital budget matrix, mapping each capital project (where possible) to its settlement, corridor or node, relevant MSDF priority area, and CEF prioritisation category, in the final versions of the IDP and MTREF.

2.4.2.3 Incremental Upgrading of Informal Settlements

- The Stellenbosch MSDF (2023), through its appended Housing Pipeline, spatially identifies specific settlements and projects for formalisation, upgrading and implementation, including Klappmuts La Rochelle, Langrug, Kayamandi Town Centre, Zone O, Enkanini and Watergang, and links several of these to phased delivery and subsidy instruments such as ISUPG and UISP. The draft IDP further operationalises this agenda through a housing pipeline and broad upgrading objectives, while the CEF and budget scenario include named informal-settlement-related projects such as ISSP Kayamandi, Klappmuts Emergency Housing, access to basic services and Langrug engineering services.
- However, while the MSDF demonstrates substantive intent and a project-level response to informal settlement upgrading, it does not explicitly identify or designate “incremental upgrading areas” within the MSDF itself in the manner envisaged by Section 21(k) of SPLUMA. The identification of upgrading interventions is primarily located within the appended Housing Pipeline rather than being translated into a distinct spatial category or mapped layer in the main MSDF. This reflects a partial gap between policy intent and spatial articulation, where upgrading is addressed programmatically rather than as a clearly defined spatial structuring element of the MSDF.
- In addition, the draft MTREF does not present a single, consolidated, settlement-based upgrading budget with clear annual outputs, and some formal budget tables contain generic headings for upgrading without populated amounts. While several upgrading-related projects are identifiable, the linkage between spatially identified upgrading areas and fully transparent three-year budget commitments remains only partly clear. This limits the ability to robustly assess implementation pace, sequencing and proportionality relative to the scale of need.
- The municipality demonstrates a substantive policy and project pipeline response to Section 21(k) of SPLUMA, but the spatial expression of upgrading areas and the alignment between the MSDF, IDP, CEF and MTREF require strengthening to support effective implementation and monitoring.

Recommendations

It is recommended that the Municipality:

- In the next iteration of the MSDF should explicitly identify and map “incremental upgrading areas” in the MSDF, clearly linked to settlement-specific upgrading approaches, service level trajectories and tenure pathways, in line with Section 21(k) of SPLUMA.
- In parallel, the IDP and MTREF should consolidate all upgrading initiatives into a single, settlement-based programme in which each upgrading area identified in the MSDF and the Housing Pipeline, is matched to a clearly costed three-year budget allocation, defined annual household or site targets, service-level milestones, and associated tenure or formalisation actions. (This will strengthen the alignment between spatial planning and budgeting and enable more robust monitoring of implementation progress.)

2.4.2.4 Inclusionary and Affordable Housing Policy Responsive and Use of Housing Market Evidence

- While the 2023 Stellenbosch MSDF reflects the broad spatial implications of the 2022 Housing Market Study, in particular its emphasis on compact growth, densification and well-located mixed-income development, it does not systematically incorporate the Study's detailed affordability analysis and quantified housing gaps into its spatial proposals, policies or implementation mechanisms. Similarly, the Draft IDP does not explicitly reflect this evidence base, resulting in only partial translation of market analysis into planning and delivery responses. Notwithstanding this, Stellenbosch Municipality has led through the adoption of an Inclusionary Zoning Policy. The Inclusionary Zoning Policy is however, as the title suggests primarily focused on private sector delivery and does not constitute a comprehensive affordable housing strategy.

Recommendations

It is recommended that the Municipality:

- In the next iteration of the MSDF should explicitly integrate the findings of the latest Housing Market Study (2025), including affordability thresholds and spatial demand patterns, and translate these into clear spatial priorities, housing targets and infrastructure requirements.
- Develop a comprehensive Affordable Housing Strategy that extends beyond inclusionary housing to address public land release, infrastructure prioritisation, subsidy alignment and project pipeline development, and ensure that the IDP, CEF and MTREF demonstrate clear alignment by linking affordable housing interventions to specific spatial priority areas, defined outputs, phasing and budget allocations.

2.4.3 Climate Change Resilience

- During 2025/26, Municipalities continue to experience the impact of climate-linked extreme weather events like extreme heat, extensive veld fires and flooding across the province.
- Climate change, however, should not be seen only in a negative light and as a disaster management issue but also from an opportunity perspective. While extreme weather events are important to plan for, municipalities also need to consider longer-term and less visible impacts. Conditions like extended fire seasons, persistent water security concerns as well as coastal erosion impact significantly on municipal resources and increasingly do so in the near future.
- The most effective way to deal with these impacts is to shift from disaster response to proactive risk reduction, or what is referred to as climate change resilience. As indicated, resilience is a key focus of the WCSDP and revolves around reducing existing and structural vulnerabilities that make communities, economic activities, systems and infrastructure sensitive to climate related threats. This could include economic impacts such as reduced demand for our carbon-intensive products, and how climate change will gradually affect land use, infrastructure, and settlement patterns over time.

Key recommendations for integration of climate change considerations into the operations of the Municipality are:

- Risk Assessments:** The assessment of risks to municipal operations and services, including but not limited to disaster risks, is already well-entrenched as mechanism to ensure accountability, responsible investment and change management. The same mechanism should recognise the short- and long-term risks exacerbated by changing climatic conditions and accordingly inform and direct municipal planning and spending.
- Communication and Awareness:** Surveys indicate poor climate change awareness in the Western Cape. This likely inhibits the rate of behaviour change towards climate responses and decisions. WCG is working towards consolidated climate change messaging and encourages Municipalities to do the same within

their communications and environmental education spheres. A recently launched WCG resource for climate change related communication materials can be accessed here:

<https://museumstories.co.za/climate-change/>

- **Focus on vulnerability:** There are many resources available to assess vulnerability to climate related stresses. These should be accessed to guide municipal planning and interventions to areas or situations where exposure to physical, economic or well-being threats are the greatest. DEA&DP can assist municipalities in many of these aspects.
- **Focus on Energy Resilience:** There are opportunities for municipalities to improve energy resilience within their operations and for their customers through promotion of energy efficiency and renewable energy opportunities at both the small and large scale.
- With improved energy resilience, the Western Cape will be able to manage energy-related disasters (including loadshedding) more effectively and work towards a more secure, decarbonised and sustainable energy system for the Western Cape. A number of WCG departments, including DEA&DP, DoTP through the Energy Resilience Programme and DoI, can assist municipalities in implementing interventions that support energy resilience.
- Municipal officials must remain aware of the prescripts of the Climate Change Act, especially those related to the compilation of Climate Change Needs and Response Assessments for District Municipalities. Although the obligations are currently deferred, the Department of Forestry, Fisheries and the Environment (DFFE) is developing guidelines to support its development and implementation. The WCG's Climate Change Directorate is assisting Districts with pre-emptive work on revised climate change response plans and encourages broad collaboration between the Districts and Local Municipalities as well as participation by technical departments within municipalities to ensure effective mainstreaming of climate change responsiveness.

2.4.4 Environmental Quality

- Adoption of the Western Cape Provincial Biodiversity Strategy and Action Plan 2025 – 2030
 - The Provincial Biodiversity Strategy and Action Plan is the strategic umbrella for coordinated action across government as well as civil society and business, with explicit alignment with both national and international biodiversity aspirations and agreed upon targets. Municipalities play a vital role in the achievement of these biodiversity targets and should take note of this recent adoption in relation to their own strategies and biodiversity management targets.
- Ecological Infrastructure Investment Framework and Plans
 - Ecological infrastructure entails naturally functioning ecosystems that provide services to people and the economy. When ecological infrastructure functions correctly, it supports municipal service delivery by providing reliable, good-quality raw water supply, disaster risk reduction (especially protection against wildfire risks and inland/coastal flooding) and climate regulation, etc.
- Municipalities are encouraged to include ecological infrastructure into strategic plans and budgets. Some practical steps include:
 - Incorporate the Western Cape Biodiversity Spatial Plan (WCBSP 2023) outcomes into MSDFs. Where appropriate, ensure alignment with Municipal Land Use Schemes by assigning the correct zoning to secure protection of ecological infrastructure and incorporating these areas as part of a wider municipal open space system;
 - Incorporate ecological infrastructure as part of asset management plans and budgets;

- Draft and secure approval for strategic Maintenance Management Plans to ensure compliance with legislation; and
 - Collaborate with other stakeholders by participating in programmes such as Working for Water, Working for Wetlands, Boland Groot Winterhoek Collective, Outeniqua to Tsitsikamma Water Working Group, etc.
- To guide municipalities in investing in Ecological Infrastructure, the Western Cape Government developed the Western Cape Ecological Infrastructure Investment Framework. Guiding materials and examples are also available from the DEA&DP. Municipalities are urged to tailor ecological infrastructure investment to their local context as a complementary strategy to enhance service delivery and human wellbeing within their administrative domains. When designed carefully, these strategies could be used to attract external funding and boost service delivery effectiveness.
- Ecological Infrastructure Management Programmes are currently being developed by municipalities in the Western Cape, and a dedicated programme to roll out these EIMPrs within strategically important municipalities will be undertaken over the Medium-Term Expenditure Framework.

2.4.5 Waste Management

- Over the past five years, Stellenbosch Municipality has demonstrated a robust commitment to modernizing its waste management framework, transitioning from basic disposal toward a more circular economy model. The following narrative summarizes the municipality's performance and strategic trajectory from 2021 to 2026.

2.4.5.1 Incremental Upgrading of Informal Settlements

Operational Performance and diversion

- Stellenbosch has solidified its operational foundation by ensuring all three primary waste activities are actively reporting through the **Integrated Pollutant and Waste Information System (IPWIS)**. A critical component of this success is the integration of weighbridge technology across disposal, diversion, and recovery activities, providing the data accuracy necessary for high-level oversight.
- In the 2024 calendar year, the municipality handled a total waste stream that saw **51 411 tonnes** sent to disposal, while successfully diverting **17 202 tonnes**-achieving a commendable **25 per cent diversion rate**. Key drivers of this performance include:
- **Beneficiation Initiatives:** The municipality has turned construction and demolition (C&D) waste into a resource, selling materials back to the construction industry and utilizing builder's rubble for landfill cover.
 - **Public Participation:** Through a partnership with a private service provider, the municipality has scaled up its waste awareness strategy. This includes the distribution of recycling bags and brochures, closely linked to the operations of the **Material Recovery Facility (MRF)**.
 - **Organic Waste Management:** With the 2021 adoption of the Organic Waste Diversion Plan (OWDP), the municipality has begun the systemic shift of organic matter away from landfills, supported by ongoing annual reviews.

2.4.5.2 Strategic Planning and Governance

- The governance of waste in Stellenbosch reached a significant milestone in **February 2021** with the formal designation of a Waste Management Officer (WMO). This appointment provided the leadership necessary to steer the municipality through the development of its **4th Generation Integrated Waste Management Plan (IWMP) for 2024 – 2029**.
- While the IWMP is fully endorsed by the DEA&DP and its projects are integrated into the broader **Integrated Development Plan (IDP)**, the municipality's strategic maturity is evidenced by its regulatory alignment. The municipal waste by-law, promulgated in 2021, is now fully harmonized with the **National Environmental Management: Waste Act (NEM:WA)**. However, while the "playbook" is modern and compliant, administrative consistency remains an area for refinement—specifically regarding the formal submission of council resolutions and annual reports to provincial authorities.

2.4.5.3 Key Challenges and compliance

- On the ground, Stellenbosch's facilities maintain a high standard of regulatory health. The **Klapmuts Waste Transfer Station** leads with a **96 per cent compliance status**, followed closely by the **Devon Valley Waste Disposal Facility at 92.42 per cent**. A major victory for long-term provincial planning was the recent activation of **Cell 4A** at Devon Valley; once the subsequent cells (4B and 4C) are completed, the municipality will have secured an additional **20 years of landfill lifespan**.

Despite these strengths, the municipality faces specific hurdles:

- **Reporting Gaps:** There is a persistent need to formalize the submission of annual NEMWA reports and council resolutions to the DEA&DP to ensure the administrative record matches the operational success.
- **Innovation in Green Waste:** Current efforts are heavily reliant on shredding. To meet future sustainability targets, the municipality is encouraged to explore more innovative beneficiation methods for green waste.
- **Implementation Evidence:** While the Organic Waste Diversion Plan is ambitious, provincial oversight has noted a lack of documented evidence regarding the implementation status of its specific interventions.
- **Summary Outlook:** Stellenbosch Municipality is operating from a position of strength with high facility compliance and a clear strategic map. By tightening administrative reporting and injecting innovation into green waste processing, the municipality is well-positioned to exceed its current 25 per cent diversion milestone.

2.4.5.4 Western Cape Integrated Waste Management Plan 2027 – 2032 & Budget Facility for Infrastructure

The Western Cape Department of Environmental Affairs and Development Planning (DEA&DP) has launched a strategic **R3.1 billion** initiative under the Budget Facility for Infrastructure (BFI). This program is designed to systematically modernize waste management across the province's municipalities by transitioning from traditional disposal to a resource-recovery model.

Core Strategic Pillars:

- **Infrastructure Backlog & Lifecycle Planning:** The initiative targets a **R3.1 billion** funding gap. Crucially, it shifts the planning burden onto municipalities to account for **full lifecycle costs**—ensuring that facilities are not just built but are financially sustainable over their entire operational life.
- **Green Initiatives & Circularity:** The strategy pivots toward aggressive sustainability targets, specifically **organic waste diversion** (aiming for 100 per cent diversion by 2027), large-scale recycling, and the development of **waste-to-energy** technologies.

- **Integration with Provincial Growth:** This waste-specific funding is a vital subset of the **R132 billion long-term infrastructure pipeline** announced in April 2026. It positions waste management as a "catalytic" sector for economic growth rather than just a basic service.
- **Priority Projects:** Immediate implementation is focused on regionalization, such as the **Karwyderskraal Regional Landfill Facility expansion** (specifically Cell 5A), which serves as a blueprint for shared municipal infrastructure.
- **Alternative and Blended Finance (ABF):** To circumvent national fiscal limitations, the province is utilizing the **ABF Framework**. This model leverages public funds to de-risk projects, attracting private sector investment to ensure long-term capital stability.

The BFI initiative serves as the primary financial engine for the 4th Generation Western Cape Integrated Waste Management Plan (WCIWMP) 2027 – 2032.

- **Strategic Alignment:** While the WCIWMP sets the regulatory and policy targets (the "what"), the BFI application provides the capital (the "how"). The plan explicitly incorporates the R3.1 billion backlog data into its **Phase 1 Situational Analysis**, which was finalized in early 2026.
- **Implementation Progress:** As of April 2026, the transition from Phase 1 to **Phase 2 (Implementation Plan)** is underway. The progress is currently focused on "bankable" project preparation, ensuring that municipal projects meet the technical and financial criteria required by the BFI and the Blended Finance Framework.

SECTION 3: ECONOMIC AND FINANCIAL SUSTAINABILITY

3.1 Introduction

This section provides an assessment of key indicators related to the responsiveness, credibility and sustainability of the tabled budget.

Key to assessing the above criteria is the alignment of the Municipality's budget to its strategic objectives, where if there are gaps identified, recommendations will be provided considering the budget responsiveness to the municipal area's current socio-economic context and challenges.

The revenue and expenditure analysis and risks section provide a gap analysis with regard to trading services, analysing the credibility and tariff structure of the Municipality's budget.

As capital infrastructure development is a key catalyst for economic growth and sustainability, the Municipality's capital funding mix, capital budget implementation and procurement planning assessment are also critical to understand the municipal area's growth trajectory.

3.2 Sustainable Economic Development

3.2.1 Socio-economic context

Table 1 Socio-economic indicators

Population ('26,'27,'28)	Population Growth Rate ('26,'27,'28)	Poverty (GDPR Per Capita) ('14,'20,'24)	Poverty (Headcount Rate- LBPL Trend) ('14,'19,'24)	Education (Matric Pass Rate) ('22,'23,'24)	Health (Malnutrition Rate) ('22/'23, '23/'24, '24/'25)	Crime (Drug Related) ('22,'23,'24)	Population ('26,'27,'28)
216125	2.4%	R87 833.51	41.0%	84.7%	1.6%	1233	216125
220086	1.8%	R77 609.30	53.0%	80.2%	1.3%	1474	220086
224068	1.8%	R78 991.96	50.3%	88.0%	1.3%	1464	224068

MUNICIPAL GDPR (CURRENT PRICES) AND EMPLOYMENT, Stellenbosch, 2024		
Total GDPR	R25.2 billion	
GDPR growth 2023 - 2024	0.1%	
Stellenbosch contribution to Cape Winelands GDPR	24.0%	
Stellenbosch contribution to Western Cape GDPR	2.7%	
Total employment	77.504	
Employment growth 2023 - 2024	-1.3%	
Stellenbosch contribution to Cape Winelands employment	19.8%	
Stellenbosch contribution to Western Cape employment	3.0%	
Formal employment	76.9%	
Informal employment	23.1%	

MUNICIPAL GDPR (CURRENT PRICES) AND EMPLOYMENT, Stellenbosch, 2024		
Employment profile	2023	
Unemployment rate	13.6%	
Labour force participation rate	67.6%	
Labour absorption rate (employment-to-population ratio)	58.4%	
Not economically active proportion of working-age population	32.4%	
GDPR growth forecast		
2025	0.3%	F
2026	0.8%	F

F denotes forecast

- Over the 2026 – 2028 period, Stellenbosch's population is projected to grow steadily from 216 125 to 224 068, though the growth rate slows from 2.4 per cent to 1.8 per cent. However, economic prosperity as measured by GDPR per capita has weakened sharply-falling from R87 834 in 2014 to R78 992 in 2024 - while the poverty headcount rate rose from 41.0 per cent to 50.3 per cent over the same period.
- These trends signal that despite a growing population, average incomes are declining and more residents are falling below the lower-bound poverty line, creating a more vulnerable local economy.
- At the same time, the matric pass rate improved from 80.2 per cent (2023) to 88.0 per cent (2024), offering a potential long-term human capital dividend, but malnutrition rates remain stuck at 1.3 per cent, and drug-related crime-though down slightly from 1 474 (2023) to 1 464 (2024)-stays at alarmingly high levels, indicating persistent social distress.
- The municipal economy shows clear signs of sluggishness (in sync with national and provincial growth trajectories). Total GDPR reached R25.2 billion in 2024, but annual growth was just 0.1 per cent, with forecasts only marginally improving to 0.8 per cent by 2026. Stellenbosch contributes 24 per cent of the Cape Winelands' GDPR and 2.7 per cent of the Western Cape's, but employment contracted by - 1.3 per cent in 2023 - 2024, with total jobs at 77 504.
- The unemployment rate sits at 13.6 per cent, while informal employment makes up 23.1 per cent of all work, a high share that often indicates inadequate formal job creation. Labour absorption stands at 58.4 per cent, meaning over 40 per cent of working-age adults are either unemployed or not economically active, putting pressure on municipal service delivery as more households depend on social support or under-the-radar economic activity.
- For economic growth and service delivery, these trends imply a narrowing tax base relative to needs. Sluggish GDPR growth and rising poverty reduce own-revenue collection (e.g., property rates, service fees), yet demand for social services, safety, and health interventions increases - particularly given high drug-related crime and malnutrition.
- Without a sharp acceleration in formal employment, the municipality may struggle to maintain infrastructure and basic services. Positively, improving matric results could lift long-term productivity, but immediate pressures require targeted pro-employment investments, small business support, and integrated crime prevention. If Stellenbosch fails to reverse the decline in per capita output and job creation, service delivery gaps will likely widen, especially in lower-income wards.

3.2.2 Budget alignment to IDP Strategic Objectives

Table 2 Strategic Objectives for the 2026/27 Medium Term Revenue & Expenditure Framework

Strategic Objective	2026/27 Medium Term Revenue & Expenditure Framework OPEX				2026/27 Medium Term Revenue & Expenditure Framework CAPEX			
	Budget Year 2026/27	Budget Year 2027/28	Budget Year 2028/29	Average Annual Growth	Budget Year 2026/27	Budget Year 2027/28	Budget Year 2028/29	Average Annual Growth
R thousand								
Green and Sustainable Valley	5533676	7210249	5921863	3.4%	31 124	47 052	7 938	-49.5%
Valley of Possibility	113222636	116950045	121015246	3.4%	173 734	141 782	113 309	-19.2%
Dignified Living	408269232	409269021	432971980	3.0%	280 435	314 732	266 857	-2.5%
Safe Valley	219691221	232898808	247462085	6.1%	41 827	56 520	87 248	44.4%
Good Governance and Compliance	2326436645	2497431659	2668626104	7.1%	52 182	49 945	45 418	-6.7%
Total Expenditure	3 073 153	3 263 760	3 475 997	6.4%	579 302	610 030	520 771	-5.2%

Source: Stellenbosch Municipality, A-Schedules

Responsiveness to the strategic objective (table and high-level overview) - Key budget priorities in terms of IDP Strategic Objectives:

- **Responsive to Community Needs:** The budget directly answers the top public priorities identified in Chapter 9 of the IDP-Housing, Roads, and Safety & Security-through the dominant allocations to Dignified Living and Safe Valley.
- **Vertically Aligned:** The budget is consistent with national (NDP, MTDP) and provincial (WCG PSP) frameworks, particularly on job creation, safety, and housing. Local investments in the Municipal Energy Resilience (MER) project also support the Joint District and Metro Approach (JDMA).
- **Mixed Real Growth:** The total operational budget grows at 6.4 per cent, ahead of the 3.4 per cent inflation estimate. However, this masks significant disparities:
- **Positive Real Growth:** Safe Valley (6.1 per cent) and Good Governance (7.1 per cent).
- **Negative Real Growth:** Dignified Living (3.0 per cent) and Valley of Possibility (3.4 per cent). This erodes the real value of spending on core social services over time.
- **Declining Capital Investment:** Total capital expenditure is projected to fall by an average of -5.2 per cent per year. The sharpest declines are in Green and Sustainable Valley (-49.5 per cent) and Valley of Possibility (-19.2 per cent). This trend, if sustained, will create future infrastructure backlogs and hamper economic competitiveness.

Real Growth vs. Inflation:

- While the total operational budget grows at 6.4 per cent (above the 3.4 per cent inflation estimate), the picture for core mandates is mixed.
- **Positive Real Growth (above 3.4 per cent):** **Safe Valley (6.1 per cent)** and **Good Governance (7.1 per cent)** show strong real growth, reflecting the commitment to address safety and crime and institutional capacity. This is a positive and responsive trend.
- **Negative Real Growth (below 3.4 per cent):** **Valley of Possibility (3.4 per cent)** matches inflation, representing a stagnant budget in real terms. **Dignified Living (3.0 per cent)** and **Green and Sustainable Valley (3.4 per cent)** are experiencing negative real growth, which is a significant risk. Maintaining a R400m+ operational budget for Dignified Living while its real value erodes could lead to a decline in service quality for the poor.

- **CAPEX Decline:** The **-5.2 per cent AAG decline in total CAPEX**. Continued moderation in capital investment-most notably in the **Green and Sustainable Valley (-49.5 per cent)** and the **Valley of Possibility (-19.2 per cent)**-may, if sustained, place pressure on future infrastructure capacity, limit longer-term economic expansion, and slow progress toward strategic sustainability priorities such as climate resilience.

Critical Tensions & Strategic Risks:

- The analysis reveals one primary strategic tension that defines this budget:
- **Present Needs vs. Future Capacity:** The municipality is prioritising operational spending on Dignified Living and Safe Valley to address urgent socio-economic crises. This is fiscally and politically rational. However, it is doing so while crowding out real capital investment in economic and environmental infrastructure. This trade-off risks:
 1. Slower long-term job growth as a result of reduced investment in key economic enablers outlined in the Valley of Possibility SFA.
 2. Constraining progress on climate resilience by scaling back investment in the Green and Sustainable Valley.

Conclusion:

- Stellenbosch Municipality has produced a fiscally coherent budget that is highly responsive to its IDP and its community's most urgent demands. The budget is a model of strategic alignment at the level of stated priorities.
- The primary concern is not a lack of alignment, but a question of strategic balance.
- The declining real growth in Dignified Living and the sharp cuts to capital investment for economic and environmental sustainability suggest that the current fiscal strategy may be mortgaging the municipality's long-term prosperity and resilience to solve today's most pressing social problems.
- The key risk is that future infrastructure deficits and a lack of economic dynamism will recreate the very poverty and service backlogs the current budget seeks to eliminate.

3.2.3 Budget Responsiveness to Services, Socio-Economic Environment & Growth

Service area	Municipal challenges/risks	Budget responsiveness Budget responsiveness to services challenges/risks and the socio-economic environment Capital budget responsiveness – current need vs geared for growth
Water	<ul style="list-style-type: none"> ● Climate change-induced scarcity: Projected reduction in annual rainfall (~12% by 2050) and increased evaporation, directly affecting river, dam, and groundwater systems. ● Aging infrastructure and high water losses: Approximately one-third of water supply infrastructure is in poor condition (R300m+ backlog), with water losses at 31.2% (exceeding the 25% target) and real network losses at 17.1%. ● Dependence on external suppliers: Reliance on the City of Cape Town for a significant portion of bulk water supply, creating vulnerability to external service disruptions and tariff increases. 	<ul style="list-style-type: none"> ● Expenditure Lagging Behind Inflation & Risk: The total OPEX for "Water management" is projected to grow from R178.8 million in 2025/26 to only R188.6 million by the end of the 2026/27 MTREF, an average annual growth of just 1.8%. This is significantly below the estimated inflation rate of 3.4%. In real terms, this represents a cut to operational capacity. This poses a risk given the IDP's own warning (Chapter 3.11) that climate change will cause a hotter, drier climate with a projected ~12% decrease in rainfall and a ~5% reduction in runoff, demanding more robust management, not less. ● The "Water Distribution" OPEX budget will be cut by 6% in real terms over the MTREF, risking an increase in the already-high 31.2% water losses. ● Strong CAPEX Focus on Current Need (Backlogs & Security): The budget responds directly to the R300 million+ condition backlog (IDP, p. 186) for water infrastructure. Key projects include the R30.9 million "Bulk Water Supply Pipe and Reservoir: Stellenbosch" (2026/27) and the R24.0 million "Bulk Water Supply Pipe: Cloeteville/Ida's Valley" (2026/27). These address the failing "Asbestos Cement (AC) water reticulation pipeline assets" and improve supply security for growing residential areas. ● Geared for Growth (New Infrastructure): The budget is strongly geared for future growth. The R16.0 million "New Reservoir and Pipeline: Vlothenburg" (2026/27) and the R15.9 million "Upgrading of the new Stellenbosch Reservoir" (IDP, p. 188) are clear examples of planning for population increases (2.4% annual growth, IDP, p. 30) and densification along corridors like the Adam Tas Corridor. This helps prevent future service backlogs. ● The upgrade of the Idas Valley Water Treatment Plant is deferred, indicating adequate short to medium-term capacity.

Service area	Municipal challenges/risks	Budget responsiveness Budget responsiveness to services challenges/risks and the socio-economic environment Capital budget responsiveness – current need vs geared for growth
Electricity	<ul style="list-style-type: none"> Regulatory and market transition: The shift towards purchasing electricity from multiple sources (IPPs, SSEG) requiring complete redesign of network master plans. Load-shedding and energy insecurity creates economic disruption, reputational risk, and increased criminal activity (identified as a top 5 strategic risk). Network capacity and vandalism: Ageing infrastructure (substations, 66kV cables) and vandalism of electrical boxes/mini-substations threaten service reliability and require substantial capital investment (R89.3m in 2026/27). 	<ul style="list-style-type: none"> The rapidly rising Electricity OPEX (projected +16.4% over the MTREF from R1 128.0 m to R1,405.5 m) is outpacing general inflation (3.4%), placing a direct socio-economic burden on households and businesses. This sharp increase, driven almost certainly by higher bulk purchase costs from Eskom, will force the municipality to raise electricity tariffs significantly. For a population where 50.3% live below the poverty line, higher electricity costs will reduce real disposable income, increase household energy poverty, and raise operating costs for SMMEs, potentially slowing local job creation. Despite the large OPEX increase, there is no budget allocation for "Nonelectric Energy" or "Street Lighting and Signal Systems" over the entire MTREF. These zero allocations ignore a critical service delivery risk. Functional street lighting is a proven tool for improving public safety and reducing crime (a top community priority from Table 98), particularly in high-density, poorer areas like Kayamandi and Cloetesville. The lack of investment will disproportionately affect the safety and security of vulnerable residents. The following is noted in relation to alternative energy: As per SA36, R9.5 m is provided for battery storage and Solar PV projects. Also, R2.0 m for landfill gas to energy project. AS per SA37, R3.2 m is listed for hybrid inverter with battery storage. <p>Capital Budget Responsiveness: Current Need vs. Geared for Growth</p> <ul style="list-style-type: none"> Capital investment in electricity is heavily skewed towards "current need" (network reliability) rather than "geared for growth" (new capacity for economic expansion). Major CAPEX items include "Switchgear Substations" (R3.5m – R20m), "Network Cable Replacements" (R3.6m – R4.4m), and "System Control Centre" (R4.8m). These are largely refurbishment and replacement projects, not the new, large-scale infrastructure required to unlock major industrial or residential development in growth nodes like Klapmuts or the Adam Tas Corridor.

Service area	Municipal challenges/risks	Budget responsiveness Budget responsiveness to services challenges/risks and the socio-economic environment Capital budget responsiveness – current need vs geared for growth
Wastewater	<ul style="list-style-type: none"> Challenging infrastructure condition: A significant portion of sanitation infrastructure (Asbestos Cement and Pic Fibre sewer reticulation assets) is in poor condition, with a substantial condition backlog. Inadequate treatment capacity and effluent quality: Wastewater Treatment Works (e.g., Klipmuts, Wemmershoek) require upgrades to increase capacity and improve effluent quality to meet license conditions. Sewer network blockages and pollution: Illegal dumping of objects into the sewer network causes blockages, while sewerage outlets into rivers (e.g., Stiebevel River) create environmental and health risks. 	<ul style="list-style-type: none"> OPEX growth for Wastewater Management (11.2% in 2026/27) is noted. The increase will cover rising energy and chemical costs, but the near-flat growth in outer years suggests a failure to scale up operations to tackle the R300 million asset condition backlog, increasing long-term socio-economic risk for poor communities. Critical Sewerage reticulation OPEX is being reduced. After a minimal 4.5% increase in 2026/27, funding for the Sewerage sub-function is cut by R15.7 million (18.3%) in 2027/28. This directly undermines the IDP's "Dignified Living" goal, increasing the likelihood of sewer spills in densely populated informal areas. CAPEX is aligned towards "gear for growth" projects. The capital budget prioritises large-scale, future-oriented projects like the R30.3m Klipmuts WWTW upgrade and R36.3m Stellenbosch WWTW extension to unlock economic development. Funding for maintenance of existing networks (Sewer pipe Replacement) is sluggish. At only R10.0 million per year, the pipe replacement programme is dwarfed by the scale of the asbestos cement pipe backlog requiring higher responsiveness to the current needs of existing households.
Waste/ Refuse	<ul style="list-style-type: none"> Landfill capacity and expansion: The need for new landfill cells is critical, with capital expenditure planned (R23m in 2027/28), but delays or funding shortfalls would create a major service delivery crisis. Illegal dumping and environmental degradation: The municipality's inability to fully control illegal dumping leads to environmental degradation, health problems, and increased clean-up costs. Recycling programme implementation challenges: Expanding the separation-at-source recycling programme has faced contractual delays, and formalising waste pickers into an integrated system, requires a new strategy still under development. 	<ul style="list-style-type: none"> OPEX Budget is Static in Real Terms, Constraining Service Expansion: The Waste Management operational budget declines in real terms, with allocations of R159.1m (2026/27), R166.8m (2027/28), and R164.2m (2028/29). This represents an average annual growth of just 1.1%, well below the projected inflation rate of 3.4%. This is misaligned with the IDP's own diagnosis (Chapter 2) of rising illegal dumping, backlogs in informal settlements (e.g., La Rochelle, Mandela City), and the socio-economic need for waste-picker integration. Funding constraints of Key Operational Sub-Programmes: The budget reveals critical underfunding for frontline services: <ol style="list-style-type: none"> Solid Waste Disposal (Landfill Sites) is down from R73.7m to R63.3m (-14%). Street Cleaning, essential for dignity and tourism, sees minimal growth, rising only from R21.9m to R23.3m over three years.

Service area	Municipal challenges/risks	Budget responsiveness Budget responsiveness to services challenges/risks and the socio-economic environment Capital budget responsiveness – current need vs geared for growth
Waste / Refuse		<ul style="list-style-type: none"> Capital Spending Focused Entirely on Current Backlogs: The CAPEX budget addresses immediate needs, with allocations for the Franschhoek Major Drop-Off (R1m in 2026/27, R5m in 2027/28) and the Klapmuts Major Drop-Off (R7.1m in 2026/27, R2m in 2027/28). These projects directly respond to community needs identified in the IDP (e.g., Ward 1's request for waste processing space, Ward 18's need for improved infrastructure). No Capital Investment Geared for Growth: There are no capital allocations for new landfill cells beyond the current planning horizon and funding for the Expansion of the landfill site is only R23m in 2027/28 and zero in other year. Crucially, there is zero capital budget for any waste-to-energy or recycling infrastructure, which would be necessary to handle increased waste volumes from future population and economic growth.
Housing	<ul style="list-style-type: none"> Land availability and cost: Property and land are inordinately expensive, unaffordable for poor and middle-income workers. The municipality does not own sufficient land in key areas (e.g., Pniel, Johannesdal, Vloottenburg) for housing development. Increased risk of land invasions: Identified as a top 5 strategic risk (Impact 9, Likelihood 10), with legal precedents limiting the municipality's ability to evict and compromising planned housing development. Dependence on external funding and approvals. 	<ul style="list-style-type: none"> OPEX is a Standstill Budget for Housing Management. The Housing operational budget (R84.9m in 2026/27) grows only at the inflation rate (3.4% AAG). With a poverty rate of 50.3% and a housing demand database of over 18,000 applicants (Chapter 6.10.2), this flat funding profile means the municipality's housing delivery programme is constrained. Capital Spending is Volatile and Project-Linked. CAPEX for Housing fluctuates significantly from R31.2m to R46.2m, to R33.8m over the MTREF. This indicates a project-linked funding model rather than a stable, multi-year program. The sharp drop in 2028/29 creates a risk of disrupting construction momentum, which has direct negative socio-economic consequences for families awaiting homes and for local construction employment. Strategic Shift from RDP to Mixed-Use & GAP Housing. The budget prioritises large catalytic projects like the Adam Tas Corridor Precinct 10 (R28.7m) and Erf 7001 GAP Housing (R7.0m) over traditional RDP projects. This is a deliberate spatial transformation strategy. The socio-economic implication is that delivery will be slower but more sustainable, creating integrated communities rather than peripheral poverty nodes. Informal Settlements are Under-Resourced. The "Informal Settlements" OPEX is only R18.5m (22% of the Housing OPEX), while capital for upgrading (e.g., ISSP Kayamandi) is minimal. This is poorly matched to the scale of the challenge: 10.0% of households live in informal dwellings, and the IDP lists 29 informal settlements requiring monitoring and upgrading. The risk is that current spending only manages, rather than reduces, informal settlements.

Service area	Municipal challenges/risks	Budget responsiveness Budget responsiveness to services challenges/risks and the socio-economic environment Capital budget responsiveness – current need vs geared for growth
Economic infrastructure	<ul style="list-style-type: none"> Declining capital investment in economic enablers: Capital expenditure for the "Valle of Possibility" SFA is declining at -19.2% AAG, risking future infrastructure backlogs and constraining long-term economic growth. Stagnant GDP growth and rising unemployment: GDP growth was only 0.1% in 2024, with employment contracting by -1.3% and the unemployment rate rising to 13.8%, limiting the revenue base for infrastructure maintenance. The lack of a reliable, frequent rail service along the Baden Powell-Adam Tas-R304 corridor, illegal taxi ranks, and insufficient NMT/pedestrian infrastructure create mobility constraints and road safety hazards. 	<ul style="list-style-type: none"> The OPEX for Roads is growing at a rate (8.7% AAG) that significantly outpaces both inflation (3.4%) and total municipal OPEX growth (6.4%). This indicates a strong fiscal responsiveness to the current condition of road infrastructure, which is identified as the number one priority by the community across nearly all 23 wards (Table 98 & Graph 40). The allocation grows from R64.2 million (2025/26) to R69.1m (2026/27) and further to R83.8m (2028/29). Despite the high growth, the R69.1 million OPEX for 2026/27 is focused on maintenance and regulation, not new construction. This aligns with the IDP's stated challenge of a significant "conditional backlog" (Chapter 2) and ward-level complaints about potholes, resealing, and stormwater cleaning (Wards 5, 6, 7, 11). The budget is responsive to the risk of infrastructure failure, but it is a reactive, preservation-oriented strategy. <p>Assessment of Capital Budget Responsiveness (Roads Only)</p> <ul style="list-style-type: none"> The Capital budget for Roads is aggressively geared for future growth, growing at a massive 44.4% average annual rate (from R29.5m to R143.2m). This strategic pivot is a direct response to the IDP's Spatial Development Framework (SDF), which identifies the Adam Tas Corridor and the Klapmuts node as catalytic growth areas (Chapter 4). <p>The current need vs. growth tension is stark: R69.1m OPEX for maintenance vs. R90.8m CAPEX for new growth-enabling infrastructure. The CAPEX explicitly funds major intersection upgrades (e.g., Strand/Adam Tas/Alexander at R17m), the Adam Tas-Technopark Link Road (R4.0m), and Park & Ride facilities. The budget is clearly prioritizing long-term economic restructuring (Valley of Possibility SFA) over immediate maintenance of the existing network.</p>
Social infrastructure	<ul style="list-style-type: none"> Contraction of capital investment in community facilities. No operational expenditure is budgeted for "Aged Care" or "Child Care Facilities," creating a critical gap between the IDP's stated commitment to supporting vulnerable groups (youth, elderly, disabled) and actual fiscal resourcing. Declining real spending on social programmes. 	<ul style="list-style-type: none"> Safety is the Overarching Priority: OPEX for "Community and public safety" shows strong real growth (6.1% AAG), reaching R765 million by 2028/29. This is a direct fiscal response to the IDP's "Safe Valley" objective and high crime rates. Social Services Face a Real-Terms Cut: OPEX for "Community and social services" (libraries, halls, cemeteries) is growing below inflation (3.3% AAG), representing a shrinking real commitment to preventative social infrastructure. Critical Social CAPEX declines: Capital investment for "Community and social services" is projected to fall by over 80% - from R39.5 million to just R7.4 million. Capital is Being Redirected from Social to Safety: While social CAPEX contracts, "Public safety" CAPEX skyrockets by 353% in the outer year.

3.3 Revenue and Expenditure Analysis and Risks

3.3.1 Budget Overview

Table 3 Budget overview for the 2026/27 MTREF Budget

Stellenbosch	CURRENT YEAR								
Description	2025/26	2025/26	2025/26	2026/27	2026/27	2027/28	2027/28	2028/29	2028/29
R thousand	Original Budget	Adjusted Budget	Treasury Calculation	Budget Year +0	Treasury Calculation	Budget Year +1	Treasury Calculation	Budget Year +2	Treasury Calculation
Total Operating Revenue (excluding capital transfers and contributions)	2 869 321	2 919 127	2 919 127	3 152 539	3 152 539	3 382 581	3 382 581	3 656 138	3 656 138
Total Operating Expenditure	2 741 081	2 831 662	2 876 038	3 073 153	3 081 000	3 263 760	3 280 016	3 475 997	3 502 217
Surplus/(Deficit)	128 240	87 465	43 089	79 385	71 539	118 821	102 565	180 141	153 921
Non Cash Items									
Depreciation & asset impairment	225 960	225 960	225 960	232 739	232 739	237 394	237 394	244 516	244 516
A4: Total Operating Budget Restated Result	354 201	313 426	269 050	312 125	304 278	356 215	339 959	424 656	398 437
A5: Total Capital Expenditure	642 490	594 994	586 743	579 302	559 302	610 030	574 277	520 771	518 071
Funded by:									
Transfers recognised - capital	118 636	102 584	94 332	89 351	69 351	122 438	86 685	83 421	80 721
Borrowing	198 019	198 019	198 019	186 966	186 966	197 379	197 379	97 224	97 224
Internally generated funds	325 835	294 391	294 391	302 984	302 984	290 214	290 214	340 126	340 126
A7 - Cash/cash equivalents at the year end:	649 027	575 254	538 929	534 565	547 813	538 883	593 324	632 898	648 543
A8 - Surplus /(shortfall) after application of cash and investments	(797 971)	(834 205)	16 587	(643 561)	17 267	(631 373)	72 283	(617 295)	94 932
BUDGET FUNDING POSITION	UNFUNDED	UNFUNDED	FUNDED	UNFUNDED	FUNDED	UNFUNDED	FUNDED	UNFUNDED	FUNDED

Source: A1 schedules, NT funding tool, ORGB data strings.

- The Municipality is commended for tabling a funded budget over the 2026/27 MTREF, in compliance with the requirements of Section 18 of the MFMA. The approved budget reflects increasing operational surpluses over the 2026/27 MTREF period, which indicates the Municipality's ability to strengthen its financial position through contributions to reserves and sustained revenue growth in the outer years.
- However, differences were identified between Table A6 (Budgeted Financial Position) and Table A8 (Surplus or Deficit after Application of Cash and Investments) when comparing the NT data strings and the municipal approved budget schedules. These discrepancies relate primarily to projections for other working capital and, cash and cash equivalents. As a result, the funding assessments reflects different outcomes across data platforms, with the National Treasury budget tool and the Municipal approved budget schedules indicating a funded position, while the National Treasury data strings reflect an unfunded position. Thus, creating a distorted view of the budget position. The Municipality is encouraged to review and correct these inconsistencies to ensure full alignment across all reporting platforms and to support an accurate reflection of the funding position.
- The projected operating expenditure growth of 8.5 per cent exceeds the revenue growth of 8 per cent, primarily driven by increases in key cost components. Bulk electricity purchases increase by 10 per cent to R962.64 million, exceeding the 9.01 per cent NERSA-approved bulk tariff adjustment, thereby placing upward pressure on expenditure to accommodate consumption increases. Employee related costs also contribute to this growth, increasing by 7.8 per cent, which is above the SALGA approved wage increases and reflects potential changes in staff numbers and cost structures.
- In addition, contracted services increase by 13 per cent and account for 13.4 per cent of total operating expenditure, largely driven by security, unspecified assets and refuse-related services. Further cost pressures are observed in inventory consumed, which increases by 8.1 per cent due to fuel and input cost escalation.

- While revenue growth is supported mainly through tariff adjustments, expenditure growth is driven by structural cost increases across core service areas. This results in expenditure growing at a faster rate than revenue, which may place pressure on the operating position if not actively managed. The Municipality is encouraged to continue strengthening cost containment measures, ensure that expenditure assumptions are aligned to realistic revenue projections and enhance operational efficiencies to maintain a balanced and sustainable budget position over the MTREF.
- The capital expenditure budget of R579.30 million for 2026/27 reflects a slight decrease from the prior year, however investment in core infrastructure continues to be prioritised. While the composition of the capital budget supports the renewal and upgrading of existing assets, sustained improvements in capital spending performance and project implementation will be important to ensure that planned infrastructure investments translate into service delivery outcomes and support the underlying assumptions informing tariffs and operational expenditure.
- In line with the Municipality's Borrowing, Funds and Reserves Policy, the Capital Replacement Reserve is required to be cash backed, supporting a balanced and sustainable capital funding approach. While this principle has been applied in the approved budget, a misalignment between the capital reserve balances reflected in the data strings and the Municipal A-schedules was identified across the MTREF period. This misalignment, rather than the funding approach itself, is the primary concern, as it may result in an overstatement of reserves in the data strings and distort the reported funding position. The Municipality should prioritise aligning the reporting to ensure that the capital reserve position is consistently and accurately reflected.
- The Municipality projects positive cash and cash equivalents throughout the MTREF, amounting to R534.57 million in 2026/27, R538.88 million in 2027/28, and R632.9 million in 2028/29. An analysis of the Budgeted Financial Position (Table A6) further indicates a sustained positive working capital position over the MTREF period, suggesting that the Municipality will have adequate liquidity to meet its short-term obligations.
- It should be noted that differences exist between the cash and cash equivalents reported in Table A6 (Budgeted Financial Position) and Table A7 (Budgeted Cash Flows), as Table A7 reflects short-term investments with maturities exceeding 90 days, which are not classified as cash equivalents. For purposes of the liquidity and cost coverage ratio calculations, the figures from Table A6 were utilized as they more accurately reflect the Municipality's financial position.
- The Municipality liquidity position shows a marked improvement over the MTREF period, with the liquidity ratio increasing from 4.20:1 in 2026/27 to 6.21:1 in 2027/28 and significantly to 28.03:1 in 2028/29. This sustained upward trend, with all ratios well above the recommended National Treasury benchmark of 1:1, indicates a strong capacity to meet short-term obligations. In addition, the cost coverage ratio is projected to be 1.29 months in 2026/27, 1.20 months in 2027/28, and 1.37 months in 2028/29. These levels fall within the National Treasury norm of 1 to 3 months, reflecting adequate cash availability to meet monthly fixed operating commitments over the MTREF period.

3.4 Trading Services

3.4.1 Outcomes of The Cost Reflective Tool

Table 4 Outcome of the Cost-Reflective Tool

WC		Cape Winelands			Stellenbosch			WC024	
Tariff Assessments for the MTREF Period									
Year 1	Assessment Status	Financial Year	Period	Item	Water	Waste Water	Electricity	Solid Waste	Total Surplus/Deficit
	Cost Reflective	2026/27 Tabled Budget	Year1	Revenue Required by NT Tariff Tool	193 584 488	241 786 722	1 183 850 517	148 548 527	1 767 770 254
				Revenue Budgeted	224 650 659	140 039 546	1 373 854 376	124 856 855	1 863 401 436
				Shortfall/Excess	31 066 171 -	101 747 176	190 003 859 -	23 691 672	95 631 182
	Assessment Outcome per Service				Cost Reflective	Not Cost Reflective	Cost Reflective	Not Cost Reflective	Cost Reflective
Year 2	Cost Reflective	2026/27 Indicative Tabled Budget 2027/28	Year2	Revenue Required by NT Tariff Tool	203 854 602	255 784 160	1 320 407 899	154 478 868	1 934 525 529
				Revenue Budgeted	235 883 192	148 441 918	1 520 994 179	132 348 266	2 037 667 555
				Surplus /Deficit	32 028 590 -	107 342 242	200 586 280 -	22 130 602	103 142 026
	Assessment Outcome per Service				Cost Reflective	Not Cost Reflective	Cost Reflective	Not Cost Reflective	Cost Reflective
	Year 3	Cost Reflective	2026/27 Indicative Tabled Budget 2028/29	Year3	Revenue Required by NT Tariff Tool	186 229 159	237 937 475	1 492 195 618	155 450 393
Revenue Budgeted					247 677 352	157 348 434	1 683 892 656	140 289 162	2 229 207 604
Surplus /Deficit					61 448 193 -	80 589 041	191 697 038 -	15 161 231	157 394 959
Assessment Outcome per Service				Cost Reflective	Not Cost Reflective	Cost Reflective	Not Cost Reflective	Cost Reflective	

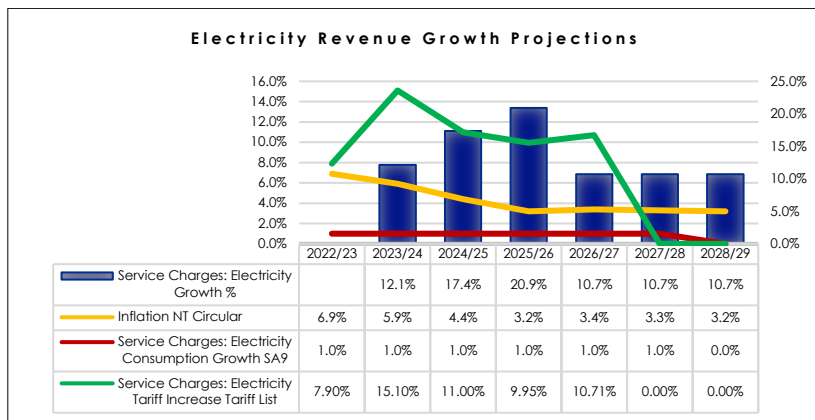
Source: Stellenbosch Municipality budget documents 2026

- The outcomes of the National Treasury Cost-Reflective Tariff Tool indicate that Stellenbosch Municipality is cost-reflective in aggregate across its trading services, but that this position is uneven at the individual service level. In the 2026/27 tabled budget, the tariff tool indicates that the municipality is required to generate approximately R1.77 billion (revenue required) across water, wastewater, electricity and solid waste services, while the revenue budget provides approximately R1.86 billion, resulting in a total surplus of about R95.6 million, or roughly 5.4 per cent above the cost-reflective requirement. This confirms that, at system level, the municipality's trading services are financially sustainable and that the operating budget is funded.
- However, the service level outcomes reveal important structural differences. Water and electricity services are fully cost-reflective, with water generating a surplus of approximately R31.1 million and electricity a substantial surplus of approximately R190.0 million in the base year. By contrast, wastewater and solid waste services are not fully cost-reflective, recording revenue shortfalls of approximately R101.7 million and R23.7 million, respectively. These deficits are implicitly offset by surpluses generated in electricity and water services.
- The pattern is broadly sustained across the outer years of the MTREF. While total trading service revenue continues to exceed National Treasury's cost benchmarks in nominal terms, wastewater and solid waste under-recover, whereas electricity continues to generate large surpluses. This confirms that Stellenbosch's cost reflectivity is achieved through cross-subsidisation between services, rather than through full cost recovery in each individual trading service each individual trading service.

3.4.2 Energy Services

3.4.2.1 Energy Services Credibility and Sustainability

Diagram 1 Energy trading service trends



Source: NT GoMun 2026/27 Draft Budget

	Direct and Indirect	2026/27	2027/28	2028/29
Cost Recovery	Revenue Required	R1 183 850 517	R1 320 407 899	R1 492 195 618
	Revenue	R1 373 854 376	R1 520 994 179	R1 683 892 656
	Surplus/ Deficit	R190 003 859	R200 586 280	R191 697 038
Source: AI schedules				
2026/27 Tariffs	Basic Charge	Basic Charge (WC Avg)	Tariff Increase (Mun)	Tariff Increase (WC Avg)
Business	R700.33	R1 225.85	10.71%	9.74%
Households	R408.11	R475.99	10.71%	9.74%
Source: Municipal Budget Assumptions				
Basic Service Delivery	Number of Households (LGES)	Operational Cost of Electricity Services (R'000)		
		2026/27	2027/28	2028/29
Indigent (AI0,SAI)	10 506 149	R100 729	R111 518	R123 461
Indigent (LGES)	31 681	R61 218	R64 778	R65 688
Source: AI schedules				

- Electricity revenue remains the Municipality's single largest source of operating income, contributing an average of 44.9 per cent of total operating revenue over the 2026/27 MTREF. The performance and sustainability of this service therefore remain critical to the Municipality's overall financial position and its ability to sustain core service delivery. Electricity revenue is projected to grow by an average of 10.7 per cent over the MTREF, driven primarily by the proposed 10.7 per cent tariff increase in 2026/27. However, the Municipality's own projections indicate limited underlying growth in consumption, with volumes increasing by 1 per cent in 2026/27 and 2027/28 with no growth in 2028/29. This trend reflects constrained consumption patterns and highlights a risk that revenue growth is largely tariff driven and may not be sustainable over the medium term without stabilising demand. This is further supported by socio economic trends indicating declining average incomes and an increasing proportion of households falling below the lower bound poverty line, which creates a more vulnerable local economy and places additional pressure on affordability. The proposed tariff remains subject to potential revision pending the outcomes of the cost of supply study and approval by NERSA.
- The Municipality is commended for exploring alternative energy procurement from renewable sources, which is intended to reduce reliance on Eskom-generated electricity and improve cost management over the medium to long term. This supports the objective of providing reliable, affordable, and sustainable electricity services to residents. To strengthen this transition, the Municipality is encouraged to formalise these initiatives through the development of a comprehensive renewable energy policy and implementation plan, with clearly outlined timelines, defined funding mechanisms, and quantified operational impacts.
- The proposed 10.7 per cent electricity tariff increase for 2026/27 exceeds both the projected CPI inflation rate of 3.4 per cent and the 9.01 per cent bulk electricity increase approved by NERSA. This suggests sustaining the cost-reflective tariff structure, supported by projected operating surpluses of R190 million in 2026/27, R200.59 million in 2027/28, and R191.70 million in 2028/29. These surpluses indicate improved cost recovery and provide capacity to fund infrastructure maintenance and future capital investment within the electricity service.
- While this is essential for long-term financial sustainability, reliance on tariff increases requires careful management given prevailing economic pressures. The Municipality should finalise and implement the findings of the electricity cost-of-supply study to ensure that tariff decisions are evidence-based, compliant, and aligned to affordability considerations.

- Population growth is projected at 1.7 per cent per annum, which is expected to increase demand for electricity services, consumption growth is projected at 1 per cent, suggesting the need for continuous assessment. The number of indigent households may fluctuate in response to ongoing economic challenges and high unemployment levels. In this context, the provision of 100 kWh free basic electricity cost the Municipality R100.63 million in 2026/27 which far exceed the proportion allocated towards electricity provision in the LGES. The current subsidised electricity also exceeds the National Treasury norm of 50 kWh. While this directly responds to the social needs of communities, the expansion of indigent support should remain within the affordability framework to ensure long term sustainability and alignment with available resources.
- Electricity distribution losses remain low at 5.6 per cent, well below the national benchmark of 7 to 10 per cent, reflecting strong operational control. Maintaining this performance will require continues focus on technical and non-technical losses management.
- The Municipality continues to expand on prepaid metering, with 34 075 prepaid meters compared to 4 793 conventional meters. The continued rollout of prepaid meters remains is supported as it strengthens revenue management and debt recovery.
- Although there has been improvement in the reduction in debtors older than 90 days, the persistence of long-term arrears remain a concern. The Municipality should accelerate the conversion of the remaining conventional meters and integrate this with its revenue enhancement strategy to stabilise collections and improve cashflow sustainability.

3.4.2.2 Energy tariff analysis

- Residential electricity consumers are mainly charged under inclining block tariffs, with lower blocks priced to protect basic consumption and indigent households receiving free basic electricity. Fixed charges and capacity charges apply, with phasing arrangements in place to limit abrupt affordability impacts. As a result, lower consuming households experience a lower effective increase, while higher consumption households face progressively higher marginal tariffs. The structure remains socially progressive and aligned with affordability principles.
- Business, commercial and industrial consumers face higher fixed charges, demand-based charges and flat energy rates, with no free basic allocation. Although percentage increases are broadly uniform, the absolute Rand impact is significantly higher for these users due to larger contracted capacity and exposure to demand charges. The tariff structure therefore strongly reflects cost-causation principles, ensuring that high demand users bear a proportional share of electricity system costs.
- The National Treasury tariff tool confirms that electricity tariffs are fully cost-reflective, generating a significant surplus in all years of the MTREF. While this strengthens municipal financial sustainability, it also highlights a structural dependency on electricity revenue to subsidise other trading services

3.4.2.3 Policy Implications: Electricity Regulation Reform

South Africa's evolving electricity sector, particularly under the Electricity Regulation Amendment Act, introduces significant reforms, including:

- Establishment of a competitive electricity market.
- Separation of generation, transmission, and distribution functions.
- Increased role for independent power producers (IPPs).
- Enhanced regulatory oversight of tariffs.

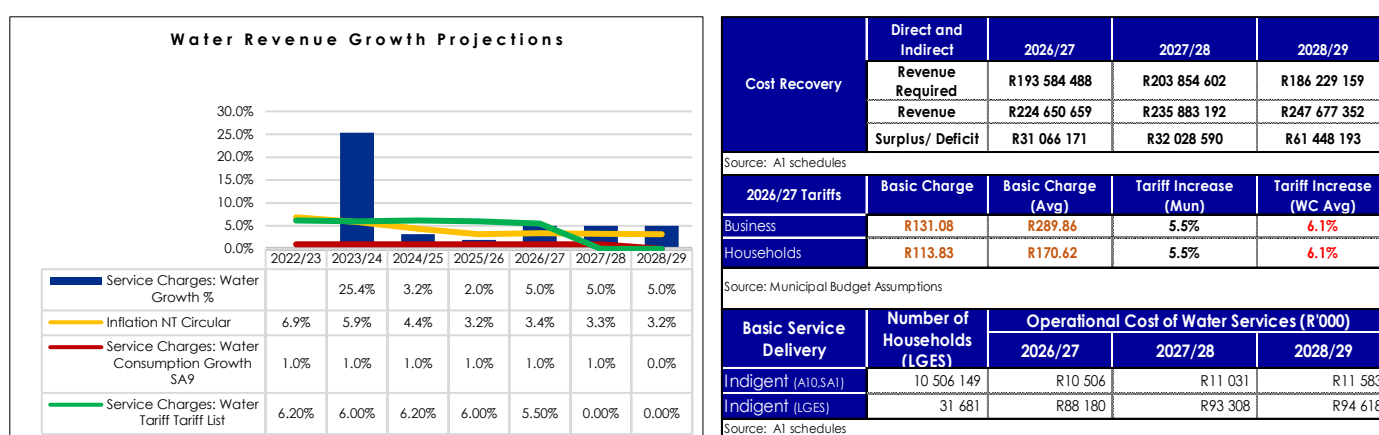
The proposed electricity tariff adjustments must then be considered within this changing policy environment. Municipalities will be required to align tariffs more closely with actual cost structures, particularly in distribution, meaning the NT cost reflective tariffs tool and accurate cost of supply data becomes essential for tariff setting and regulatory compliance. Increased market transparency will limit the ability for municipalities to cross-subsidise between customer categories without clear justification. Because of increased competition and customer choice, large customers may seek alternative electricity suppliers, reducing municipal revenue if tariffs are not competitive. The potential decline in municipal electricity revenue poses a significant risk, given its critical role in cross-subsidising other trading services.

This poses a strategic risk for Stellenbosch Municipality, given the extent to which electricity surpluses support overall trading service sustainability. Going forward, reliance on electricity based cross-subsidisation may become increasingly constrained.

3.4.3 Water Services

3.4.3.1 Water Services Credibility and Sustainability

Diagram 2 Water trading service trends



Source: NT GoMun 2026/27 Draft Budget

- Revenue from water services is projected to amount to R224.65 million in 2026/27, R235.88 million in 2027/28, and R247.68 million in 2028/29, reflecting an average increase of 5 per cent over the 2026/27 MTREF when compared to the 2025/26 Adjusted Budget. This growth is underpinned by a proposed 5.5 per cent tariff increase for 2026/27, which is intended to support both current operations and future capital infrastructure investments, while ensuring that the water trading service remains financially viable and generates an operational surplus. Expenditure related to the water trading service function is anticipated to increase by 5.3 per cent in 2027/28, followed by a decrease of 8.6 per cent in 2028/29, while revenue for the service is projected to increase by 5 per cent per year over the same period. Notwithstanding these fluctuations the water trading service projects surpluses of R31.07 million, R32.03 million, and R61.45 million across the MTREF, indicating improved cost recovery towards the strengthening of its financial sustainability. This position enables the Municipality to support both operational requirements and future infrastructure investment.
- The Municipality's forecast of a 1 per cent increase in water consumption in 2026/27 and 2027/28 appears to be reasonable when considered against the 1.8 per cent growth in the number of sales reported in the latest AFS. However, consumption growth is stabilising at around 1 per cent, which requires further assessment to determine whether this is driven by effective water demand management measures or reflects limited economic and population growth. This distinction is important to ensure that revenue projections remain realistic and aligned to actual consumption trends. The zero increase in water consumption projected for 2028/29 should be reviewed.

- Water losses remain high at 31.3 per cent in 2024/25 exceeding the National Treasury's norm range of 15 to 30 per cent. This indicates ongoing structural challenges, largely linked to aging infrastructure particularly the asbestos cement pipe network. The Municipality is encouraged to prioritise targeted capital investment aimed at network replacement to reduce losses, improve efficiency and protect revenue.
- Reduction of water losses initiatives should form a core component of the revenue enhancement strategy. Measurable loss reduction targets should be implemented and monitored, with clear linkage to infrastructure planning and maintenance programs.
- While the tariff strategy supports cost recovery, it is important to balance financial sustainability with affordability. The Municipality should continue to structure tariffs in a manner that limits the impact on vulnerable households while ensuring adequate funding for infrastructure and service delivery.
- The continued application of an inclining block tariff structure is supported as it promotes responsible consumption. The Municipality is encouraged to continue public awareness campaigns and regular assessment of consumption behaviour aimed at responsible water usage, particularly in the context of declining dam levels and potential future water restrictions, to ensure that revenue assumptions remain responsive to changing conditions.

3.4.3.2 Water Tariff Analysis

- A 5.5 per cent increase in water tariffs is proposed for the 2026/27 financial year, above the inflation benchmark of 3.4 per cent and slightly below the 6.05 per cent provincial average. Bulk water cost assumptions are informed by the relevant water service providers and future infrastructure investment requirements.
- Residential water tariffs are structured around steep inclining block tariffs, with free basic water provided to registered indigent households. The tariff design ensures that essential consumption remains affordable, while discretionary and luxury consumption becomes progressively more expensive. This structure strongly supports water demand management and conservation objectives, particularly in a water-stressed environment.
- Business and industrial users are subject to higher per-kilolitre tariffs across all consumption bands, with limited tolerance for high consumption before punitive tariffs apply. Drought and restriction tariffs apply earlier to non-residential users, ensuring that water scarcity risk is appropriately priced. The tariff structure therefore enforces the user pays principle and shifts the cost burden of high-water demand toward economic users.

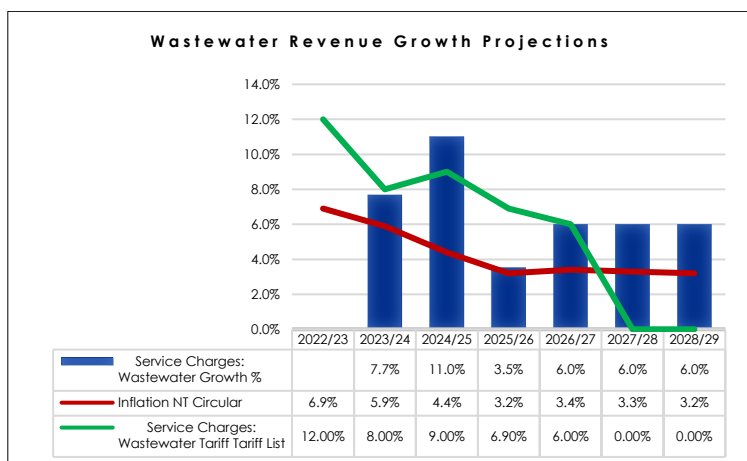
Water Sector Reform: National Water Amendment Bill

- The National Water Amendment Bill introduces significant reforms aimed at strengthening water resource management, institutional arrangements, and financial sustainability within the water sector.
- Key policy objectives include strengthening water resource management institutions by enhancing the role of Catchment Management Agencies (CMAs) and improving oversight of water allocation and use. Greater emphasis is placed on cost recovery and efficient pricing, with tariffs aligned to the true cost of water supply and infrastructure maintenance. The policy also introduces stronger compliance requirements for water service authorities, including municipalities, alongside improved monitoring of financial and operational performance. A central focus is placed on water security and demand management by incentivising efficient water use through pricing mechanisms and addressing non-revenue water, system inefficiencies, and infrastructure losses.

3.4.4 Wastewater Services

3.4.4.1 Wastewater Services Credibility and Sustainability

Diagram 3 Wastewater trading service trends



Source: NT GoMun 2026/27 Draft Budget

Cost Recovery	Direct and Indirect	2026/27	2027/28	2028/29
	Revenue Required	R241 786 722	R255 784 160	R237 937 475
	Revenue	R140 039 546	R148 441 918	R157 348 434
	Surplus/ Deficit	-R101 747 176	-R107 342 242	-R80 589 041
Source: AI schedules				
2026/27 Tariffs	Basic Charge		Tariff Increase (Mun)	Tariff Increase (WC Avg)
Business	Yes		6.0%	6.2%
Households			6.0%	6.2%
Source: Municipal Budget Assumptions				
Basic Service Delivery	Number of Households (LGES)	Operational Cost of Wastewater Services (R'000)		
		2026/27	2027/28	2028/29
Indigent (A10.SA1)	10 506 149	R12 192	R12 924	R13 699
Indigent (LGES)	31 681	R52 733	R55 800	R56 583
Source: AI schedules				

- The Municipality projects revenue of R140.04 million from sanitation services for the 2026/27 financial year. This represents a 5.7 per cent increase from the 2025/2026 adjustment budget, aligned with the proposed tariff increases of 6 per cent, which exceeds the CPI target of 3.4 per cent.
- Despite this above inflation increase in revenue, the sanitation trading service is expected to record a significant deficit of R101.75 million in the 2026/27 financial. The tariff adjustment appears to be driven by increasing operational pressures, including the maintenance of aging infrastructure and the need to fund future capital investment.
- The continued deficit indicates structural pressure within the sanitation service and increased reliance on cross subsidisation from other revenue sources. While this may be manageable in the short term, it limits the service's ability to sustain itself independently over the medium to long term. The Municipality should assess whether all revenue streams relating to sanitation are fully reflected in the National Treasury tariff tool, including non-exchange revenue such as transfers and subsidies, as well as availability charges and interest on trade receivables, to ensure an accurate cost recovery assessment for the service.
- In line with MFMA Circular 134, the Municipality should prioritise a comprehensive cost of service assessment to ensure that tariffs are cost reflective and aligned to the cost of providing the service, thereby supporting long-term cost recovery and financial sustainability.

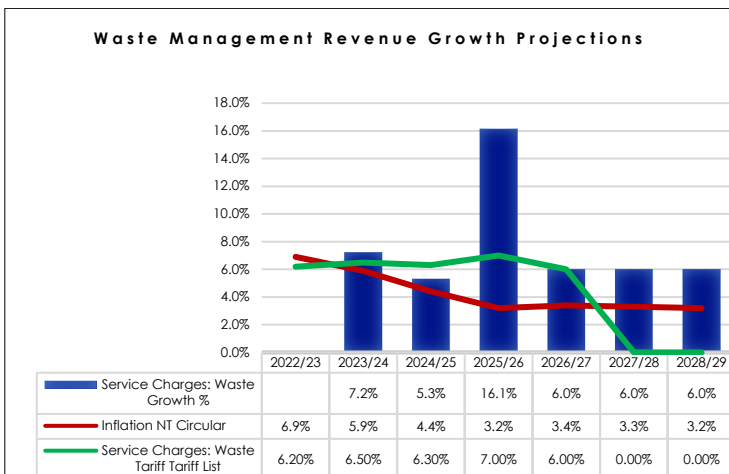
3.4.4.2 Wastewater Services Tariff Analysis

- The municipality proposes a 6.0 per cent increase in wastewater tariff for the 2026/27 financial year, above inflation and provincial average in 3.4 per cent and 6.2 percent respectively.
- The tariff structure for residential sanitation is largely based on fixed charges per erf or dwelling unit, resulting in predictable but relatively inflexible revenue. While this approach limits volatility for households, it lacks sensitivity to service intensity and wastewater generation. For business and institutional users, tariffs increase more sharply and are linked to property size, number of units and, in some cases, pollution load. This reflects the polluter-pays principle, particularly for wet industries that place higher pressure on wastewater treatment systems.
- Despite these structural features, the National Treasury tariff tool indicates that wastewater services are not cost-reflective, with a substantial revenue shortfall in 2026/27 and throughout the MTREF. This suggests that tariffs remain structurally below the level required to sustain ageing wastewater treatment works and sewer networks, posing medium- to long-term infrastructure risks.

3.4.5 Waste Removal Services

3.4.5.1 Waste Removal Services Credibility and Sustainability

Diagram 4 Waste removal service trends



Source: NT GoMun 2026/27 Draft Budget

Cost Recovery	Direct and Indirect	2026/27	2027/28	2028/29
	Revenue Required	R148 548 527	R154 478 868	R155 450 393
	Revenue	R124 856 855	R132 348 266	R140 289 162
	Surplus/ Deficit	-R23 691 672	-R22 130 602	-R15 161 231
Source: A1 schedules				
2026/27 Tariffs	Basic Charge		Tariff Increase (Mun)	Tariff Increase (WC Avg)
Business	Yes		6.0%	2.3%
Households			6.0%	2.3%
Source: Municipal Budget Assumptions				
Basic Service Delivery	Number of Households (LGES)	Operational Cost of Waste Services (R'000)		
		2026/27	2027/28	2028/29
Indigent (A10.SA1)	10 506 149	R26 044	R27 607	R29 263
Indigent (LGES)	31 681	R44 205	R46 776	R47 433
Source: A1 schedules				

- The Municipality has proposed a 6 per cent tariff increase for waste removal services for the 2026/27 financial year, which exceeds the projected CPI of 3.4 per cent. Despite this, the service is projected to operate at deficits of R23.69 million, R22.13 million, and R15.16 million over the MTREF. While the deficits are expected to reduce over time, this indicates that the service is not yet achieving full cost recovery, despite tariffs being modelled on cost reflective principles.
- The continued deficits suggest that current tariffs remain insufficient to fully fund both operational requirements and future infrastructure needs. Reliance on own reserves to finance landfill expansion is not uncommon, as municipalities are generally required to fund such capital investment from internal sources. This may reflect that sufficient reserves have been built up over time, either through past operating surpluses or cross subsidisation from other services. The Municipality should, however, continue to assess whether the current tariff structure adequately supports long term sustainability, while ensuring that the use of reserves remains prudent and aligned to future funding requirements.
- The provision for the rehabilitation of landfill amounts to R154.43 million and is projected to increase to R159.42 million over the 2026/27 MTREF, as reflected in Table SA3 of the A1 schedules. While cells 1 and 2 have reached capacity and rehabilitation commenced in 2025/26, actual spending remains low at R179 thousand, raising concern regarding implementation delays relative to the provision. This may expose the Municipality to environmental and compliance risks if not addressed, particularly as cells 3 and 4 remain in active use.
- In line with MFMA Circular 134, the Municipality should strengthen the alignment between tariffs and the full cost of service provision, including both operational and long-term environmental obligations. Consideration should be given to a phased tariff strategy to improve cost recovery over time.
- Ring fencing funds for this purpose will ensure that sufficient resources are available when required, reduce future fiscal pressure and support compliance with environmental and regulatory requirements.

3.4.5.2 Waste Removal Services Tariff Analysis

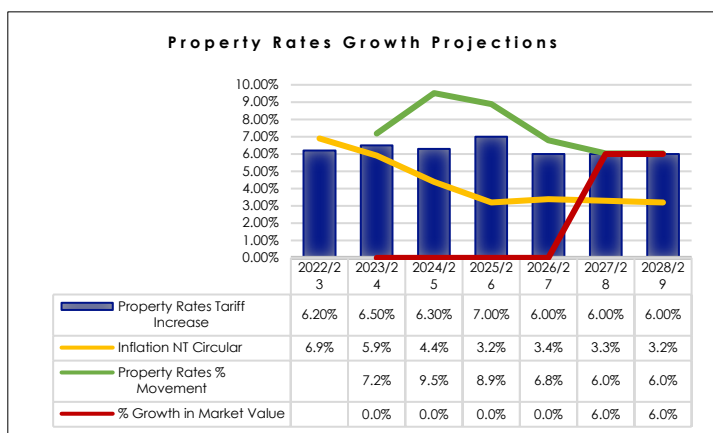
- Residential refuse tariffs are largely flat per refuse unit or bin, ensuring predictability and affordability, particularly for standard households and indigent users.

- Business and institutional users face significantly higher tariffs, with charges linked to bin size, collection frequency and service intensity. While this partially reflects cost-causation, the tariff structure remains largely volume-insensitive, limiting revenue growth relative to rising operational and landfill development costs.
- The National Treasury tariff tool confirms that solid waste services are not fully cost-reflective, with consistent revenue shortfalls across the MTREF. While these shortfalls are currently absorbed through cross-subsidisation, the approach is not sustainable in the long run, particularly given increasing landfill capital requirements and contracting costs.

3.5 Revenue

3.5.1 Property Rates

Diagram 5 Property rates



Source: A1 Schedules

2026/27 Tariffs	Rate in Rand (Mun)	Rate in Rand (WC Avg)	Tariff Increase (Mun)	Tariff Increase (WC Avg)
Business	R0.00979	R0.01488	6.0%	R0.01488
Households	R0.00466	R0.00905	6.0%	R0.00905
Source: Municipal Budget Assumptions				
Property Rates Rebates	Number of Indigent HH	Rebates		
		2026/27	2027/28	2028/29
Indigent (A10,SA1)	10 506 149	R55 289	R58 606	R62 123
Last GV date	02-07-24			
Source: A1 schedules				

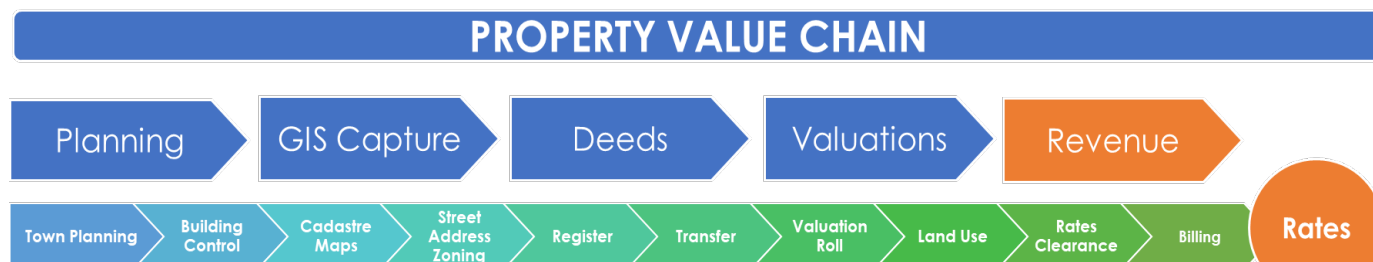
- Revenue from property rates is projected to increase 6 per cent in the 2026/27 financial year. Property rates revenue constitutes 19.6 per cent of the total projected revenue for the 2026/27 financial year, making it the Municipality's second-largest source of income.
- The Municipality should confirm the reference to the implementation of a new General Valuation Roll on 1 July 2026, as the budgeted market values and property rates tariff assumptions do not appear to reflect a material change linked to a new valuation roll. Any inconsistency should be clarified to ensure that the property rates revenue assumptions are supported by the correct valuation data and tariff basis.
- In accordance with National Treasury Circular 129, the Municipality is also expected to establish a robust data management plan and build internal capacity to conduct regular reconciliations and verifications. The use of National Treasury's cost-reflective tariff tools and valuation roll reconciliation templates is encouraged to improve the completeness of invoicing and the integrity of the revenue base.
- Provision is made for rates rebates to qualifying senior citizens and disabled persons with a monthly income of R15 000 or less, in line with the Rates Policy. The financial impact of these rebates should be carefully monitored to ensure that they remain appropriately funded and do not weaken the overall revenue position.

3.5.2 The Property Value Chain

The Municipality's main asset is its property. Its main source of income is derived from charging for property rates. It is essential that municipalities reconcile their most recent consolidated valuation roll data to that of the current billing system data to ensure that revenue anticipated from property rates is realistic. Municipalities should implement a data management strategy and develop internal capacity to perform

these reconciliations and investigations to improve completeness of billing. Diagram 6 below highlights the key inputs into the Property Value Chain to realise maximum revenue from property rates.

Diagram 6 Property Value Chain



Source: City of Cape Town Municipality

3.5.3 Other Revenue Risks

- The Municipality has projected revenue from fines, penalties, and forfeits at R182.07 million, R191.18 million, and R200.74 million over the MTREF. This revenue stream constitutes 5.8 per cent of the total budgeted revenue for the 2026/27 financial year, making it a noteworthy contributor to the Municipality's overall revenue base.
- Despite this, historical collection is at a consistently low average of 27.2 per cent per annum over the past three audited financial years. Indicating that a significant portion of billed fines cannot be converted into cash. The anticipated implementation of AARTO may further influence the collection of fines revenue and should be considered in the underlying assumptions.

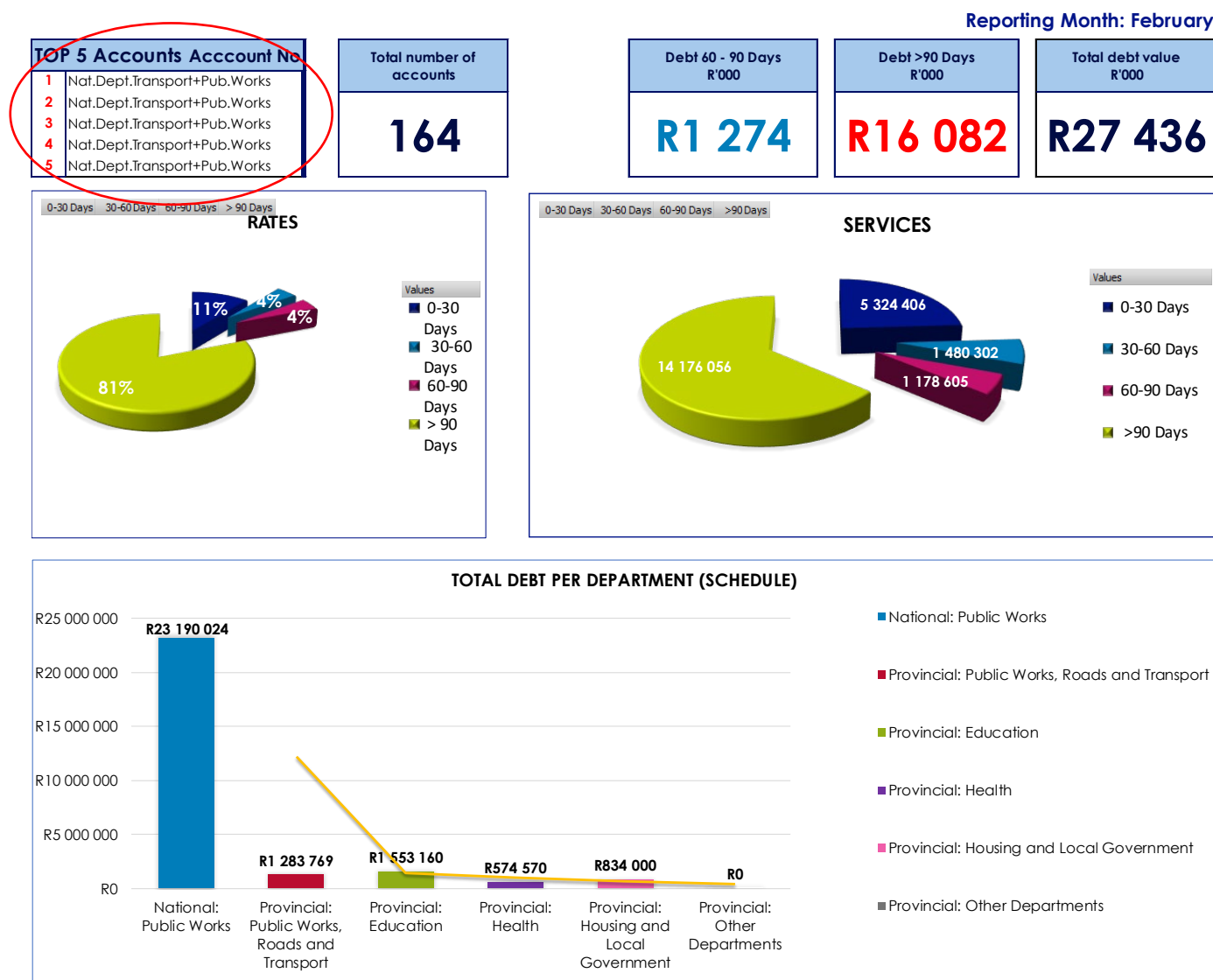
3.5.4 Government Debt Management

Treasury Circular Mun 10 of 2024 WCPT introduced a revised debt template and dashboard for Municipalities to track ageing debt per department. Together with the unbundling of government debtors, the template links municipal records to department asset registers and the MFMA s71 Age Analysis of Debtors (AD) mSCOA code.

There are still some challenges with the full implementation of the template, including specification of ownership of Erf's. Given these challenges WCPT would like to encourage the Municipality to fully utilise the Government Debt Dashboard by implementing the following steps:

1. Implement a focused **monitoring system**, using the debt dashboard to track ageing of debt for each department responsible, and the payment history.

DEBT DASHBOARD



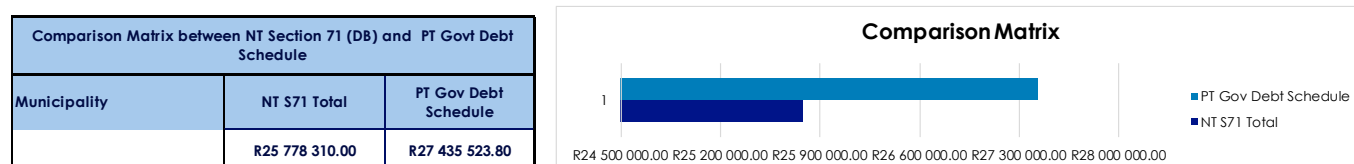
The Government Debt Dashboard displays the “top 5 accounts”, for the over 90 days age category. The respective sector departments will be required to provide feedback/comments on the “top 5 accounts” on a monthly basis. The Municipality should therefore ensure that the “Municipal Comments” column is as detailed as possible (per guidance below) to enable constructive responses from departments.

2. **Data-cleansing exercise:** The purpose of asset verification process is to equip municipalities with the tools to correctly identify property ownership and ensure that invoices are directed to the appropriate department for payment. WCPT acts as a mediator in cases where properties are missing from the asset register, or where devolution/ transfers have occurred, but ownership was not properly recorded at the Deeds Office. However, this requires the municipality to actively undertake the data-cleansing exercise. In many cases this exercise provides sufficient information for the municipality to update its billing records with the correct department, thereby resolving the issue. Where WCPT's mediation is needed, municipalities should provide as much detail as possible in “**Municipal Comments**”, including:
 - Verify if the erf/property of the accounts is on any of the departmental asset registers.

- who is utilising the property? is it a multi-use property?
- is it a vacant erf or is its undeveloped property?
- which department made the last payment?

The details of the Municipality's monthly Government Debt schedule show that the Municipality has not yet fully utilised the provincial asset register data, as there are still misalignments between municipal and departmental records for some properties (as identified by erf numbers).

3. **Regular Reconciliation:** Furthermore, the monthly dashboard assists with credible data reporting to all spheres of government, via the comparison between National Treasury Age Analysis of Debtors (AD) for "Organ of State debt" and the Provincial Treasury Govt Debt Schedules.



The table above compares data for February 2026, highlighting discrepancies between the National Treasury Age Analysis of Debtors (AD) return and the Govt Debtor Schedules reported to WCPT. These inconsistencies in reporting undermine effective debt management and recovery.

To address this, the Municipality needs to reconcile and investigate the differences in the detailed comparison matrix table below. By completing the asset verifications process (discussed above) the Municipality can confirm that all the properties are reported under the correct department. WCPT can also create new departmental sheets on the Govt Debt Schedule where needed.

Comparison Matrix between MFMA s71 (DB) and PT Government Debt Schedule			
Municipality	Customer Group	MFMA s71 Total	PT Govt Debt Schedule
Stellenbosch	National: Public Works	21 670 545	23 190 024
	Provincial: Education	1 551 516	1 553 160
	Provincial: Health	551 254	574 570
	Provincial: Housing and Local Government	833 919	834 000
	Provincial: Other Departments	-	-
	Provincial: Public Works, Roads and Transport	1 171 076	1 283 769
TOTAL		25 778 310	27 435 524

Given that the national Department of Public Works and Infrastructure has devolved all their tenants/client departments to pay all their service accounts (effective April 2026), WCPT will within the next two to three months create new sheets within the Govt Debt Schedule to reflect the devolution process. The Municipality need to ensure that invoices are forward to the correct department to ensure payment.

In addition, monthly Government Debt Schedule submissions indicate that the Municipality continues to report "rates accounts" to WCED. The user department are only responsible for service accounts, while "rates accounts" must be directed to the Provincial Department of Infrastructure to ensure proper payment.

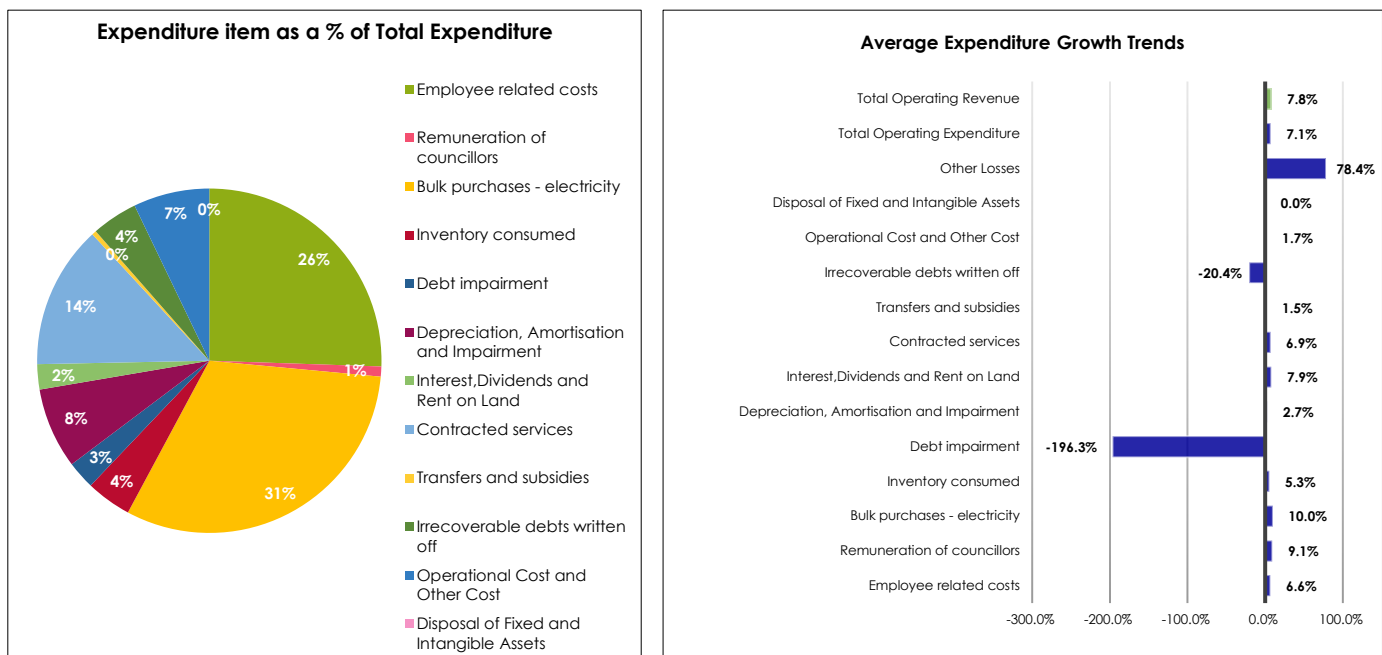
4. **Structured Engagement:** WCPT aims to have quarterly intergovernmental meetings (municipality-provincial/national departments) from July 2026, to have a collaborative platform for addressing municipal debt, leveraging the strengths and opportunities available, and ensuring that government departments meet their obligations to municipalities in a timely and transparent manner.

Provincial Treasury is committed to working together to resolve outstanding amounts owed to the municipality.

3.5.5 Operating Expenditure

Diagram 7 Operating expenditure trends

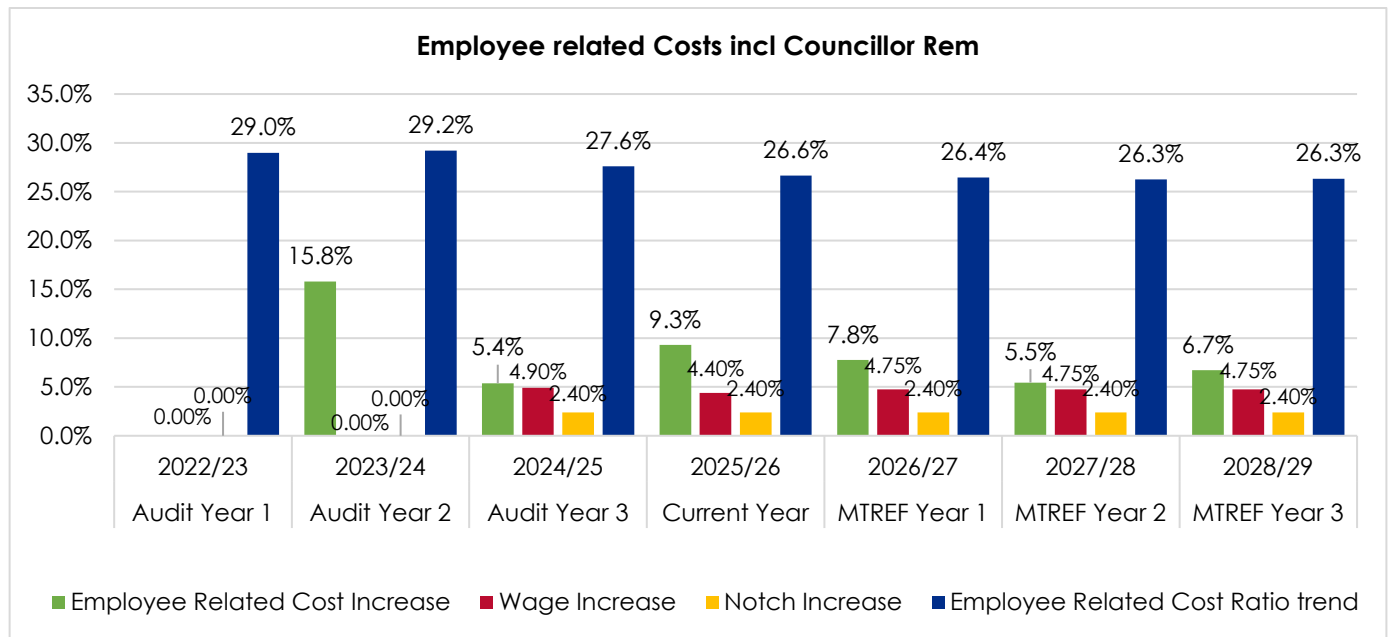
Source: NT GoMun 2026/27 Draft Budget



- The Municipality has projected average operating expenditure growth of 8.5 per cent over the 2026/27 MTREF. Bulk purchases, employee related costs and contracted services remain the primary cost drivers, contributing 31.3 per cent, 25.5 per cent and 13.4 per cent respectively to total operating expenditure.
- Revenue growth of 8 per cent is slightly below the projected expenditure growth of 8.5 per cent, indicating emerging pressure on the operating budget over the MTREF. This will require continued focus on expenditure management and revenue optimisation to maintain a balanced budget position.
- The Municipality projected bulk purchases for electricity of R962.64 million in 2026/27, indicating an increase of 10 per cent from the 2025/26 adjusted budget which is slightly above per cent above the NERSA approved tariff. The corresponding tariff increase of 10.7 per cent supports cost recovery. The Municipality's initiative to procure energy from renewable sources is noted, as this is expected to reduce reliance on Eskom supply and improve cost efficiency over time.
- Contracted services are projected to increase by 13 per cent in 2026/27, 2.7 per cent in 2027/28 and 5.2 per cent in the 2028/29 financial year and accounts for 13.4 per of the total operating expenditure for the 2026/27 financial year, which exceed the National Treasury norm of between 2 and 5 per cent. This may indicate a higher reliance on outsourced services. The increase is driven by growth in consultants and professional services of 29.2 per cent, contractors of 10.1 per cent and outsourced services of 11.3 per cent, with key cost drivers relating to security, unspecified assets and refuse removal services.
- Notably, security services alone account for 2.5 per cent of the total operating expenditure budget, reflecting the continued pressure of this cost item. The allocation is consistent with the Municipality's approach in the 2025/26 budget, where additional funding was provided to safeguard municipal properties and infrastructure from vandalism and theft, thereby supporting continuity of service delivery. The Municipality should continue to ensure that these costs are appropriately managed and aligned to service delivery outcomes, with a focus on achieving value for money.

3.5.6 Employee Related Cost

Diagram 8 Employee related cost including councillor remuneration

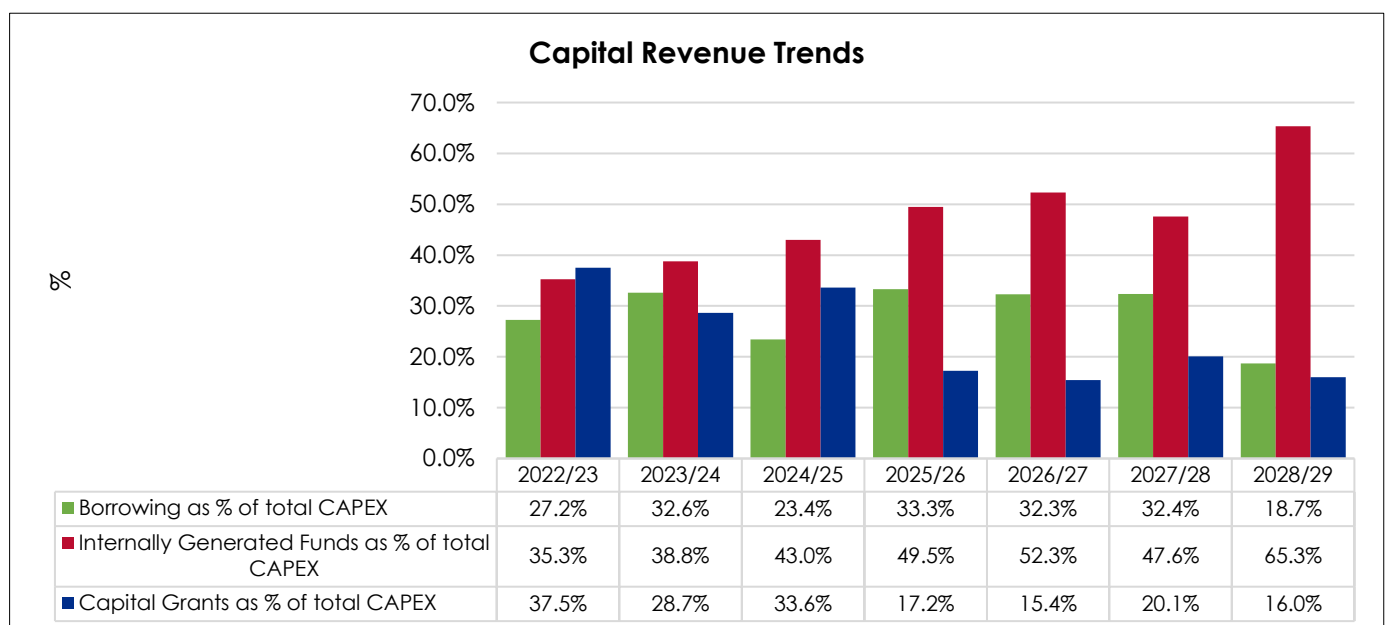


Source: NT GoMun 2026/27 Draft Budget

- Employee related costs are projected at R812.76 million for the 2026/27 financial year, translating to an increase of 7.8 per cent from the 2025/26 budget. Variances in the reporting of staff numbers across permanent, contract and total employees should be reviewed to ensure consistency and accuracy.
- Overtime expenditure is projected at R58.14 million and contributes 7.2 per cent to employee related costs. The Municipality should identify and respond to operational inefficiencies in order to reduce projected overtime.

3.6 Capital Funding Mix

Diagram 9 Capital funding mix



Source: NT GoMun 2026/27 Draft Budget

- The Municipality has budgeted capital funding of R1.71 billion over the MTREF, with 52.3 per cent financed through internally generated funds. Allocations from the Capital Replacement Reserve amount to R302.98 million in the 2026/27, R290.21 million in 2027/28, and R340.13 million in 2028/29, indicating a strong reliance on own funding to support the capital program.
- Borrowing contributes 32.3 per cent of the 2026/27 capital budget, reflecting a strong focus on infrastructure investment. While the utilisation of borrowing can support service delivery and reduce immediate pressure on tariffs, the associated finance charges will place upward pressure on future operating costs. The Municipality should continuously monitor the impact of borrowing on tariff increases and collection rates, ensuring that borrowing decisions remain aligned to affordability considerations. Maintaining an appropriate balance between infrastructure delivery and tariff affordability remains essential, with consideration given to alternative funding sources and expenditure prioritisation where required.
- In line with the Municipality's Borrowing, Funds and Reserves Policy, it is required that the CRR be cash-backed. This practice supports a more balanced and sustainable capital funding strategy in the long term, thereby reducing the risk of exceeding the Municipality's maximum gearing ratio or depleting available free cash. However, a misalignment in capital reserve balances between the data strings and Municipal A-schedules was observed across the MTREF period, which may result in an overstated reserve in the strings. The Municipality is encouraged to correct the misalignment between the data strings and Municipal A-schedules.

3.6.1 Grants

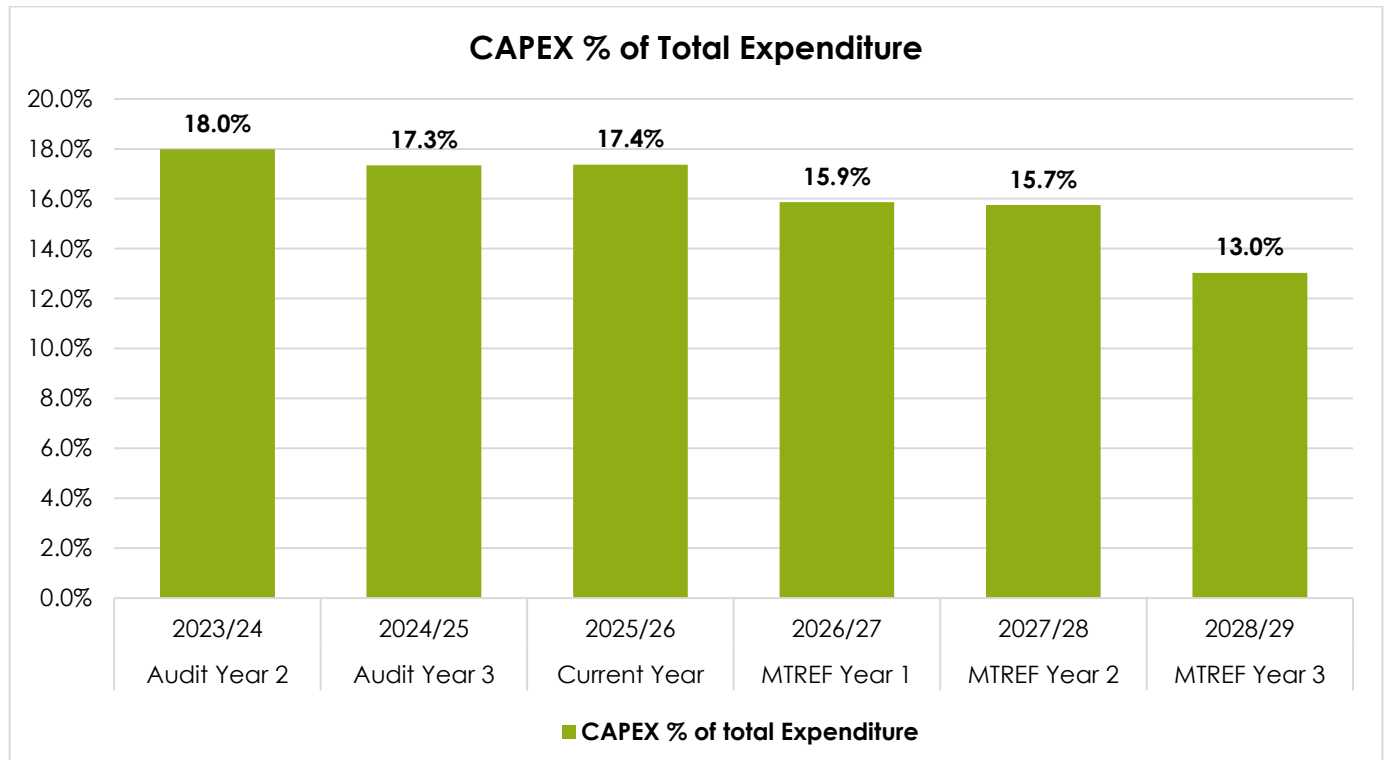
- The Municipality intends to fund a portion of its total capital expenditure through grant allocations amounting to R89.35 million in 2026/27, R122.44 million in 2027/28, and R83.42 million in 2028/29. Grant funding represents an average of 17.2 per cent of the total capital budget over the MTREF period.
- The Municipality has demonstrated a consistent commitment to utilising grant funding to support infrastructure delivery. Continued focus on effective project planning and implementation will further enhance grant utilisation, support timely delivery of infrastructure projects and minimise the risk of rollovers.

3.6.2 Borrowing

- The Municipality plans to finance capital expenditure through borrowings over the MTREF period, with R186.97 million in 2026/27, R197.38 million in 2027/28, and R97.22 million in 2028/29. The revenue-to-debt (gearing) ratio is projected to improve from 18.0 per cent in 2026/27 to 16.7 per cent in 2027/28, and further to 13.6 per cent in 2028/29, all of which are well within the National Treasury's recommended norm of below 45 per cent. This suggests the Municipality has capacity for further borrowing, although any future borrowings should be weighed against overall cash flow requirements. It should be noted that financial liabilities under current liabilities in Table A6 were excluded from the gearing ratio calculation; however, the overall gearing position remains within acceptable limits.
- A positive cash position is projected, including provision for repayment obligations as reflected in the Budgeted Cash Flow Statement (Table A7). Repayments on borrowings are budgeted at R63.46 million in 2026/27, R77.76 million in 2027/28, and R79.09 million in 2028/29. While sufficient revenue and cash generation are projected to service debt, all factors that may impact cash flow should continue to be monitored. Tariff structures should also incorporate capital charges to ensure adequate provision for debt repayment obligations.

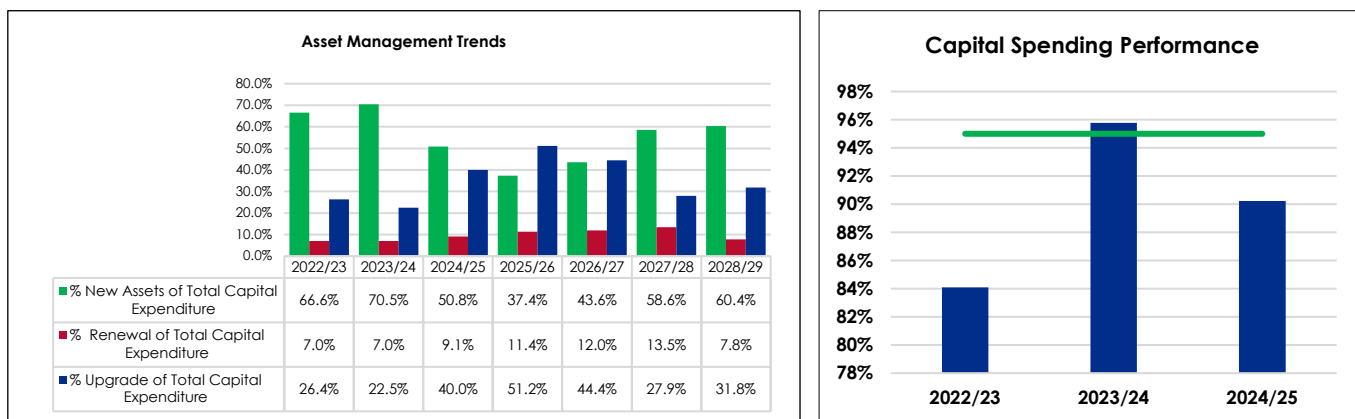
3.7 Capital Expenditure Trends

Diagram 10 CAPEX % of total exp.



- The above graph indicates total capital expenditure as a percentage of total expenditure. The norm requires that between 10 and 20 per cent of total expenditure be allocated to capital investment. The Municipality has maintained a ratio towards the upper threshold; however, this ratio is gradually declining over the MTREF. The Municipality must ensure that sufficient investment in capital is maintained to support growth. Furthermore, the sharp decline over the MTREF should be reviewed to prevent potential underinvestment.
- The Municipality's capital expenditure budget for 2026/27 amounts to R579.30 million reflecting a decrease of 2.6 per cent from the 2025/26 adjusted budget of R594.99 million. Historical capital performance over the past three audited years ranged between 84.9 per cent and 90.2 per cent, below the National Treasury norm of 95 per cent.
- As at 28 February 2026, capital expenditure amounted to 33.5 per cent of the adjusted budget. Continued focus on project planning, procurement readiness and implementation capacity will be important to support improved capital spending performance and alignment with the approved budget. This is particularly relevant given the link between capital delivery and the operational cost base that informs tariff setting.
- Sector allocations are primarily directed towards energy sources at 31.4 per cent, followed by water at 17.8 per cent, roads at 15.7 per cent and community and safety services at 12.2 per cent, indicating a continued focus on core service delivery infrastructure. The large allocation towards energy also reflects the Municipality's intention to also diversify supply through alternative energy sources. In this regard, it is important that the integration of alternative energy is aligned with the existing electricity network infrastructure, including grid capacity, system stability and long-term maintenance requirements, to ensure that current assets remain effective and optimally utilised.

Diagram 11 Asset Management



Source: NT GoMun 2026/27 Draft Budget

- The composition of the capital budget reflects a focus on sustaining existing infrastructure, with 12 per cent allocated to the renewal of assets and 44.4 per cent to the upgrade of existing assets. The Municipality is encouraged to continue aligning its capital budget towards the renewal and upgrading of existing assets, revised target of 60 per cent of capital expenditure. This is in line with MFMA Circular 130, to support the preservation of infrastructure, improve service delivery reliability and limit the growth of maintenance backlogs.
- Repairs and maintenance expenditure represent 2.3 per cent of property, plant and equipment for 2026/27, which is below the National Treasury benchmark of 8 per cent. It is noted that employee related costs have been excluded from this calculation, which understates the full investment in asset maintenance. The Municipality is encouraged to ensure that all relevant costs are appropriately recorded to provide a more complete view of maintenance investment and support effective asset management.
- Section 19 of the MFMA and Regulation 13 of the MBRR require that specific information be considered by Council for all individual capital projects where the estimated total cost at the time of budget approval exceeds R50 million. This information includes the projected cost over all financial years until the project is operational, as well as future operating costs, revenue projections, and municipal tax and tariff implications.
- Whilst the Municipality list the total projects exceeding R50 million on page 22 of the budget document, the council resolution does not consider the requirements of the relevant legislation. The Municipality must ensure alignment with the relevant legislative requirements be considered when adopting the budget. In addition, the Municipality should incorporate this guidance into its budget policies to ensure it forms part of the annual budget process.

SECTION 4: REVIEW OF THE HISTORICAL FINANCIAL INFORMATION

4.1 The Financial Performance as per the Audited Annual Financial Statements

The assessment of the financial health and performance is an integrated process involving a review of a municipality's audited annual financial statements, audit report and ratio analysis. The results of the ratio analysis are used to support financial decisions and to identify factors which may influence the financial stability of the municipality.

Adverse ratio outcomes show potential areas requiring action to ensure sustainability. The assessment trend analysis is based on the audited financial statements for 2023; 2024 and 2025; however, the table provides a five-year time frame (2021 to 2025) to provide a more comprehensive perspective for evaluating the 2026/27 budget.

The analysis is conducted largely on the National Treasury MFMA Circular No. 71 issued January 2014. PT has analysed these ratios, and the following items are highlighted.

4.2 Summary And Findings From Historical Trends

NT WEB-BASED PORTAL STATUS

The municipality has submitted the 2023/24 (restated) and 2024/25 (audited) ratio on the NT Portal. While PT has validated the ratios submitted by the municipality, the submission was rejected pending further engagement due to identified ratio calculation inconsistencies. It should be noted, in order for PT to formally engage, the ratio analysis must be submitted via the NT web enabled system, in accordance with MFMA Circular 114 issued in February 2022. Accordingly, this report is based on PT's calculations for the aforementioned two financial years per the guidance of MFMA Circular 71.

4.2.1 Asset Management

No.	Financial ratios & norms	2021 Audited	2022 Audited	2023 Audited	2024 Audited	2025 Audited	Overall Rating
1.1	Impairment of Property, Plant and Equipment, Investment Property and Intangible Assets (Carrying Value): 0%	0.0%	0.0%	0.0%	0.0%	0.0%	
2.2	Repairs and Maintenance as a % of Property, Plant and Equipment, Investment Property (Carrying Value): 8%	1.4%	1.1%	0.9%	1.5%	1.1%	

	Favourable
	Unfavourable
	Needs Improvement

- Asset management ratios assess the municipality's ability to preserve the service potential of its assets through suitable maintenance and timely recognition of deterioration. The impairment ratio for Property, Plant and Equipment, Investment Property and Intangible Assets remained at 0 per cent across the 2021/22 to 2025/26, suggesting that asset values and service potential have been maintained over the period under review.
- Conversely, Repairs and Maintenance expenditure as a percentage of asset carrying value has consistently remained significantly below the norm of 8 per cent.

- The sustained combination of low repairs and maintenance expenditure alongside minimal impairment suggests a growing asset preservation risk. While current asset management practices appear sufficient to narrowly sustain service delivery in the short term, prolonged underinvestment in maintenance may compromise asset condition over time. If maintenance is 1.1 per cent (2025) and impairments are 0 per cent, one of two things is true: (a) assets are genuinely in excellent condition, or (b) impairment triggers are not being properly identified or applied. Strengthening preventative maintenance and aligning lifecycle funding with prescribed norms will be critical to mitigate future impairment risks and support long-term service delivery sustainability. It is further recommended if not already that for the 2026/27 budget the Municipality should include funding for an independent asset condition assessment to validate carrying values and ensure impairment testing is robust.

4.2.2 Working Capital

No.	Financial ratios & norms	2021 Audited	2022 Audited	2023 Audited	2024 Audited	2025 Audited	Overall Rating
3	Net debtors' days: ≤30 days	47 days	38 days	56 days	50 days	43 days	
4	Creditors Payment Period (Trade Creditors): 30 days	67 days	58 days	73 days	57 days	51 days	

- Effective working capital management is essential to maintain liquidity, meeting short-term obligations, and ensuring the uninterrupted delivery of services. Key indicators for municipalities in this regard include net debtors' days and the creditors' payment period, which collectively provide insight into revenue collection efficiency and overall cash flow management.
- Net debtors' days remained consistently above the recommended norm of 30 days throughout the review period, peaking at 56 days in 2023 before improving to 43 days in 2025. At 43 days, the municipality is financing 1.4 months of consumer consumption. Although this improvement signals enhanced revenue collection compared to prior years, the ratio remains elevated, indicating persistent weaknesses in debtor management and an ongoing risk of cash flow constraints, impairments, and potential write-offs. The municipality has a solid asset base relative to liabilities as observed in Table 4.2.1. This suggests the long collection period is not due to cash shortage but due to administrative inefficiency. This is a governance issue, not a resource issue. For consideration it is recommended if not already explored that the Municipality implement a targeted credit control campaign for the top 100 defaulting accounts. A reduction to 35 days is a realistic 2026/27 target.
- Similarly, the creditors' payment period exceeded the 30-day benchmark in all years under review, despite a positive downward trend from 73 days in 2023 to 51 days in 2025. While this reflects improved payment performance, delays in settling trade creditors may still point to inefficiencies in payment processes or creditor management practices, rather than liquidity constraints, particularly in the context of the Municipality's strong liquidity and cost coverage ratios over the MTREF period. The Municipality should strengthen internal controls and payment processes to ensure full compliance with the 30 day requirement.
- Collectively, the combination of slow collections (43 days) and slow payments (51 days) creates a negative working capital spiral. The municipality is effectively using supplier credit to finance consumer debt. This is unsustainable and damages the local economic ecosystem.
- The extended debtor and creditor cycles highlight inefficiencies in working capital management, underscoring the need for strengthened revenue collection processes, debtor management and improved payment discipline to enhance cash flow sustainability and overall financial stability. Failure to do so exposes the municipality to interest claims and legal action.

4.2.3 Going Concern

No.	Financial ratios & norms	2021 Audited	2022 Audited	2023 Audited	2024 Audited	2025 Audited	Overall Rating
5	Total Liabilities to Total Assets: <50%	17.0%	18.1%	17.5%	7.9%	6.7%	
6	Current Ratio: 1.5-2:1	1.5	1.7	1.9	2.0	1.9	

- Evaluating going concern ratios is critical to assessing the municipality's ability to meet its financial obligations and sustain operations over the foreseeable future. The Total Liabilities to Total Assets ratio remained well below the norm of 50 per cent throughout the review period. This notable decline observed from 2023 to 2025 reflects a strengthened financial position, reduced leverage, and a solid asset base relative to liabilities, indicating a low risk of solvency pressure. Furthermore, the current ratio remained within the norm range of 1.5:1 to 2:1 over the period, stabilising at 1.9 in 2025. These indicators collectively demonstrate that the municipality has sufficient resources to meet both short- and long-term obligations, supporting a positive going concern conclusion.
- However, when contrasted with the working capital analysis, operational inefficiencies remain evident. Extended debtor and creditor cycles indicate weaknesses in cash flow management, suggesting that the municipality's positive going concern position is largely underpinned by financial position strength rather than optimal working capital discipline. While no immediate risk is identified, sustained shortcomings in revenue collection and payment practices could place downward pressure on liquidity if left unaddressed. It is recommended if not already considered that the Municipality in the 2026/27 budget should not increase current assets further and that any surplus be deployed to address the Repairs & Maintenance deficit Table 4.2.1.

4.2.4 Expenditure Management

No.	Financial ratios & norms	2021 Audited	2022 Audited	2023 Audited	2024 Audited	2025 Audited	Overall Rating
7	Irregular, Fruitless and Wasteful and Unauthorised Expenditure/Total Operating Expenditure: 0%	4.9%	1.4%	1.4%	0.6%	0.1%	

- The ratio of UIF&W Expenditure reflects a positive and sustained improvement over the five-year period under review. Although the 2025 outcome represents a reduction and signals improved expenditure discipline, the ratio remains above the prescribed norm, indicating that residual non-compliance and control weaknesses persist.
- When considered alongside broader financial indicators, including persistent working capital inefficiencies, the results suggest that although governance and expenditure controls have improved, risks have not been fully eliminated. Continued occurrences, albeit minimal, reinforce the need for sustained compliance enforcement, strengthened accountability, and effective consequence management to consolidate gains and support long-term financial sustainability and service delivery. Furthermore, refer to latest guidance per MFMA Circular No. 68 (updated 1 April 2026).

4.2.5 Budget Implementation

No.	Financial ratios & norms	2021 Audited	2022 Audited	2023 Audited	2024 Audited	2025 Audited	Overall Rating
8	Capital Expenditure Budget Implementation Indicator: 95% - 100%	86.1%	83.2%	84.0%	95.7%	90.1%	
9	Service Charges and Property Rates Revenue Budget Implementation Indicator: 95% - 100%	93.7%	96.4%	97.5%	99.6%	99.6%	

- The Capital Expenditure Budget Implementation Indicator reflects persistent underperformance across much of the review period, improving to the benchmark range only in 2024 at 95.7 per cent before declining again to 90.1 per cent in 2025. While this indicates progress compared to earlier years, the inability to consistently sustain implementation within the prescribed norm suggests ongoing challenges in project planning, execution capacity, and/or procurement efficiency. These outcomes are consistent with earlier observations around asset management and working capital constraints, which continue to place pressure on effective capital delivery. The municipality has failed to meet the 95 per cent norm in four of the last five years. This is a systemic issue of over-budgeting and under-delivery. Given the maintenance deficit (Table 4.2.1), the inability to spend the capital budget is a concern as the municipality is neither maintaining old assets nor building new ones effectively.
- In contrast, the Service Charges and Property Rates Revenue Budget Implementation Indicator show strong and sustained performance, achieving and maintaining the benchmark range from 2022 onwards and stabilising at 99.6 per cent in both 2024 and 2025. This reflects improved revenue forecasting and collection effectiveness and aligns with recent gains observed in debtor management trends. However, the divergence between strong revenue performance and weaker capital implementation underscores that while revenue generation has strengthened, structural and operational inefficiencies identified in earlier ratio analyses continue to limit the full translation of available resources into infrastructure delivery and service expansion.

4.2.6 Grant Dependency

No.	Financial ratios & norms	2021 Audited	2022 Audited	2023 Audited	2024 Audited	2025 Audited	Overall Rating
1.10	Own Funded Capital Expenditure (Internally Generated Funds + Borrowings) to Total Capital Expenditure: no norm	82.1%	71.8%	68.5%	77.3%	73.6%	

- The Own Funded Capital Expenditure ratio indicates that the municipality continues to finance the majority of its capital programmes through internally generated funds and borrowings. Own funding levels remained high, though volatile, ranging between 68.5 per cent and 82.1 per cent over the review period and stabilising at 73.6 per cent in 2025. This limited reliance on grant funding supports the municipality's state of financial position driven going concern position; however, it simultaneously increases exposure to internal liquidity and cash flow pressure.
- When considered alongside earlier ratio analyses, particularly persistent working capital inefficiencies and constrained repairs and maintenance investment, the reliance on self-funded capital expenditure presents a notable risk. While asset impairment levels remain low, continued underinvestment in asset maintenance combined with pressure on internally generated funding may erode asset condition and financial flexibility over time. Without sustained improvements in revenue collection, payment discipline, and lifecycle asset management, ongoing self-funding of capital projects could place downward pressure on liquidity, ultimately weakening the municipality's long term going concern resilience and ability to sustain infrastructure delivery.

4.2.7 Credibility of mSCOA DATA strings

MFMA Circular No.122 states that the credibility and accuracy of the data strings must be verified by municipalities before submission as the data strings submitted will be used as the single source for all analysis and publications in the 2023/24 municipal financial year. Municipalities have been given access to the GoMuni portal in April 2022 and should use the reports on GoMuni to verify the credibility of their submissions. It should be emphasized that errors in the data can only be corrected in the next open period. e.g., errors in the tabled budget (TABB) data string can only be corrected in the adopted budget data string (ORGB). Municipalities are not allowed to open closed periods to make corrections.

Table 5 mSCOA Segments Use Analysis

No	Segment	ADJB 2025/26	TABB 2026/27
1	Project Segment		
1.1	Use of the Project Segment	Adequate use of segment	Adequate use of segment
2	Fund Segment		
2.1	Use of Fund Segment	Adequate use of segment	Adequate use of segment
3	Function Segment		
3.1	Use of Function Segment	Adequate use of segment	Adequate use of segment
4	Costing Segment		
4.1	Use of Costing Segment	Adequate use of segment	Adequate use of segment
5	Region Segment		
5.1	Use of Region Segment	Adequate use of segment	Adequate use of segment
6	Item Segment		
6.1	The municipality applied balance sheet budgeting principles minor with misaligned in the A6 and A8 were noted. The municipality is encouraged to review these misalignments and make corrections.		

A TABB segment analysis will be provided to the municipality, with the goal of assisting municipalities in examining their data and determining if the information is appropriately retrieved across all segments before finalising the ORGB data strings. TABB shall be rectified in the ORGB before the adopted budget is locked on the financial system and the ORGB data string is created. Furthermore, it is recommended that the Municipality make themselves available for a session (through MS Teams) on the TABB segment analysis to provide further clarification on the segment analysis tools.

ANNEXURE A: MUNICIPAL BENCHMARKING GRAPHS

This Annexure presents a summary comparing key variables from the tabled 2026/27 budgets of the 24 local municipalities in the Western Cape.

Diagram 1 Cash coverage

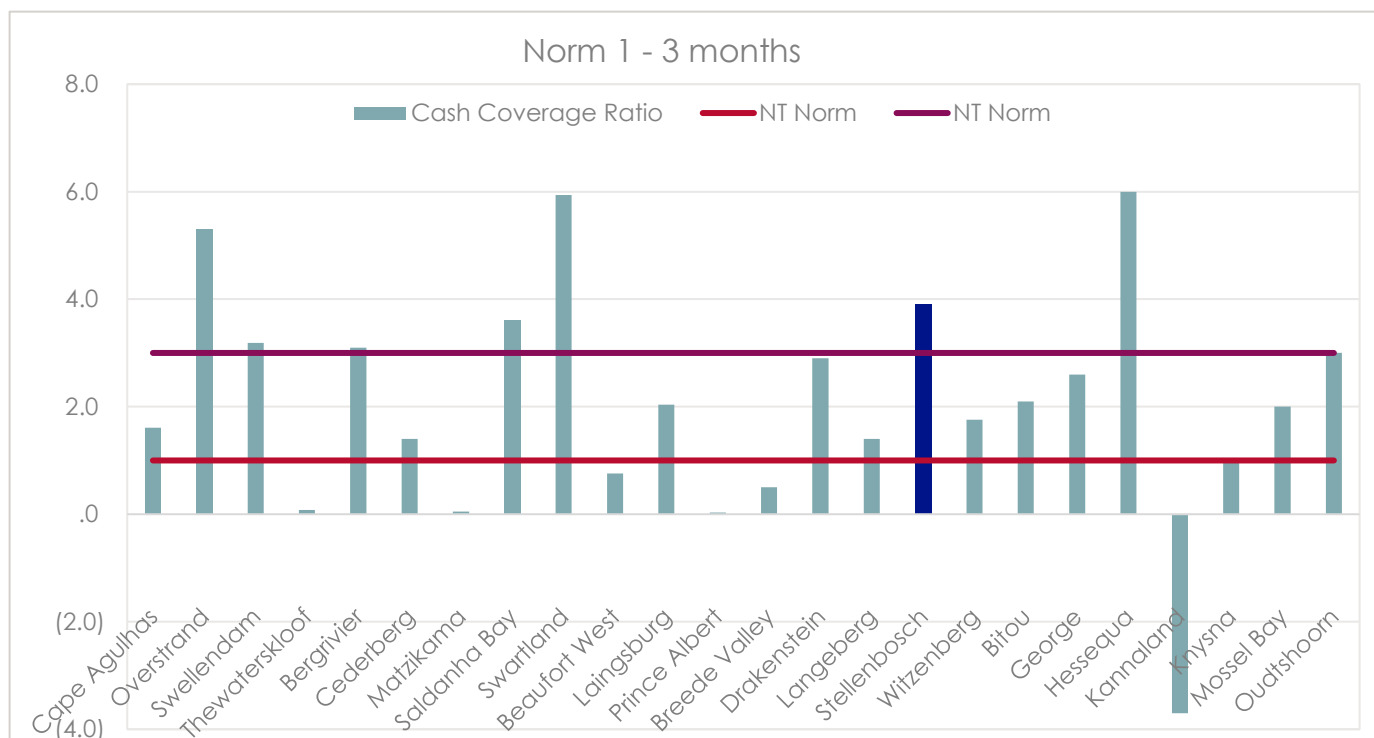


Diagram 2 Current Asset Ratio

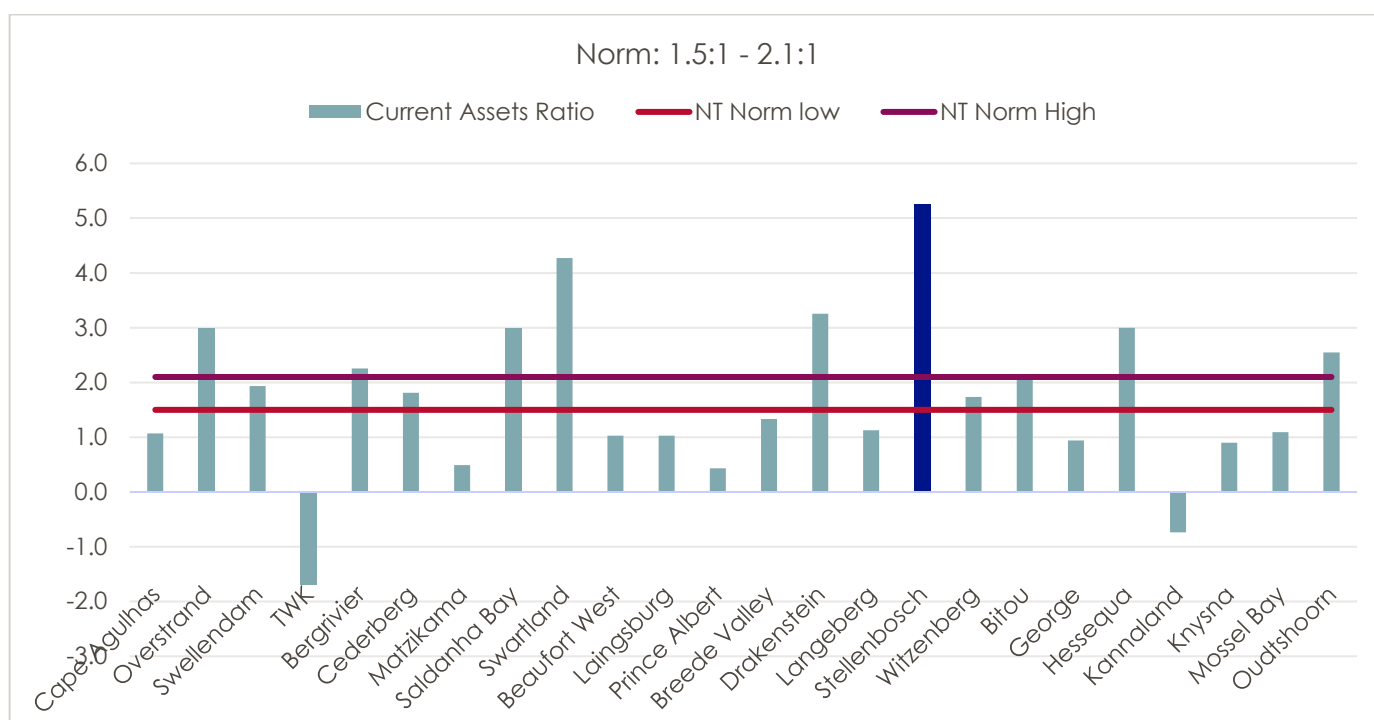


Diagram 3 Collection rate

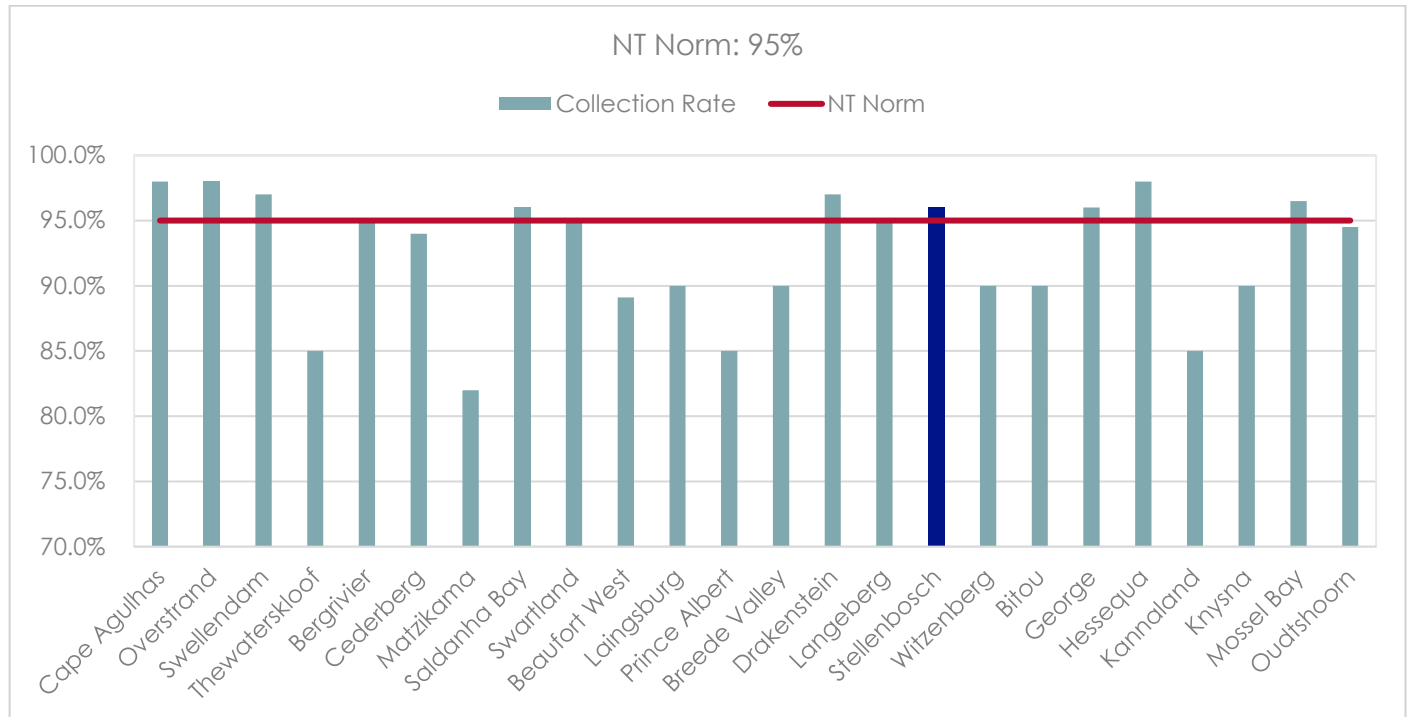


Diagram 4 Percentage Employee Related Costs to Total Opex (excl. Councillors)

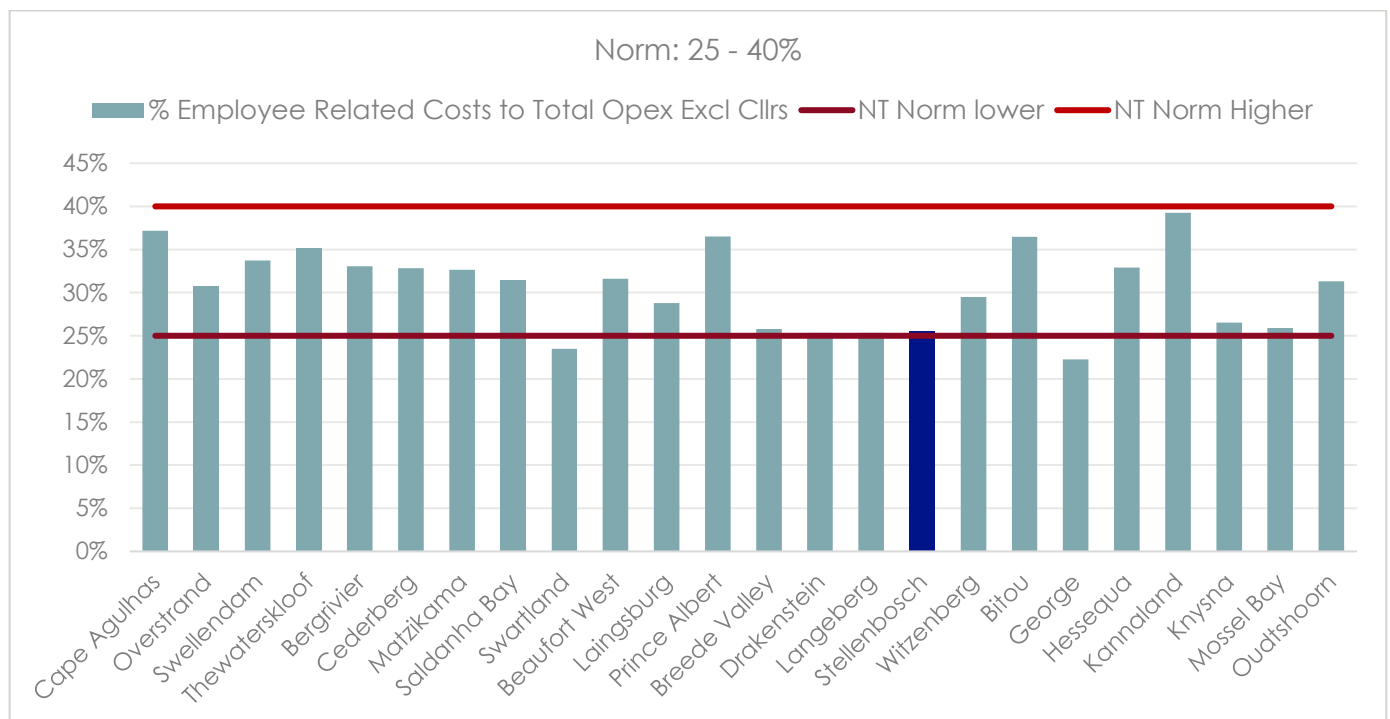


Diagram 5 Repairs & Maintenance as a Percentage of PPE & Investment Property

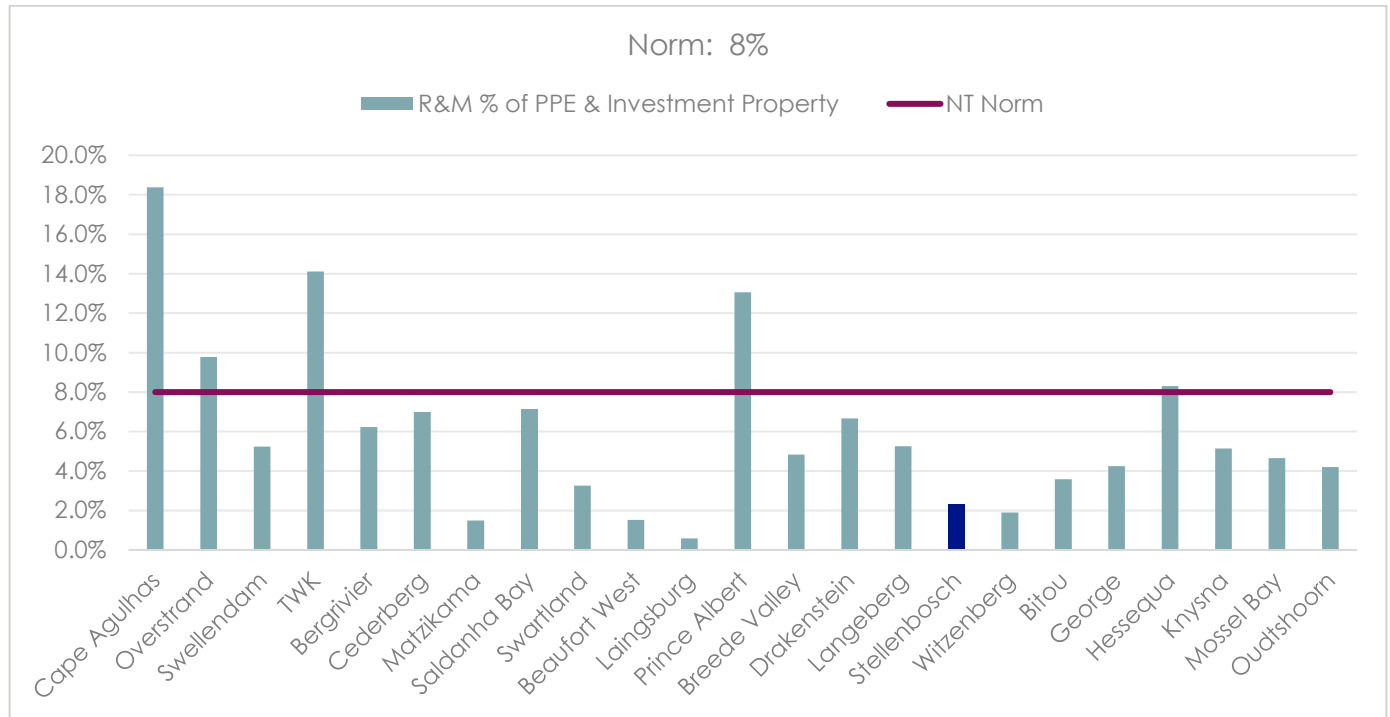


Diagram 6 Renewal and Upgrading Existing Assets as a Percentage of Total Capex

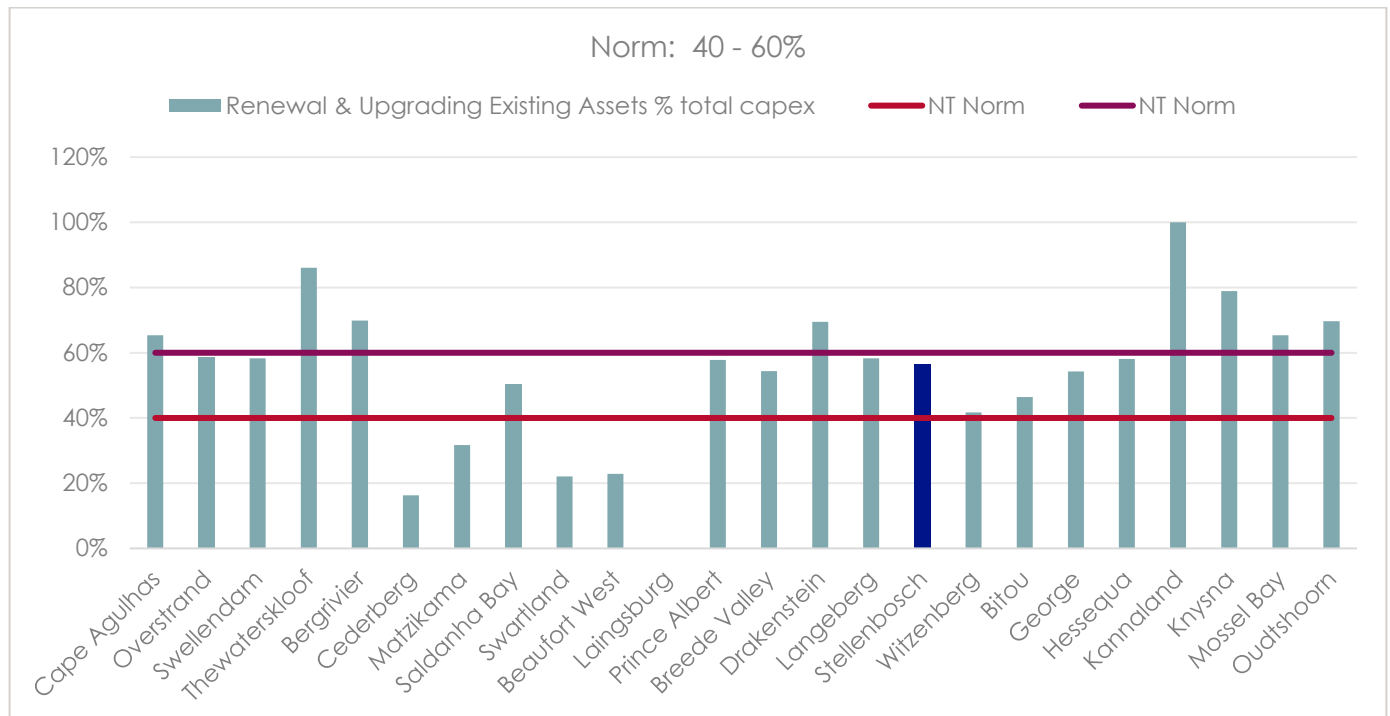


Diagram 7 Percentage Increase/Decrease in Property Rates Revenue

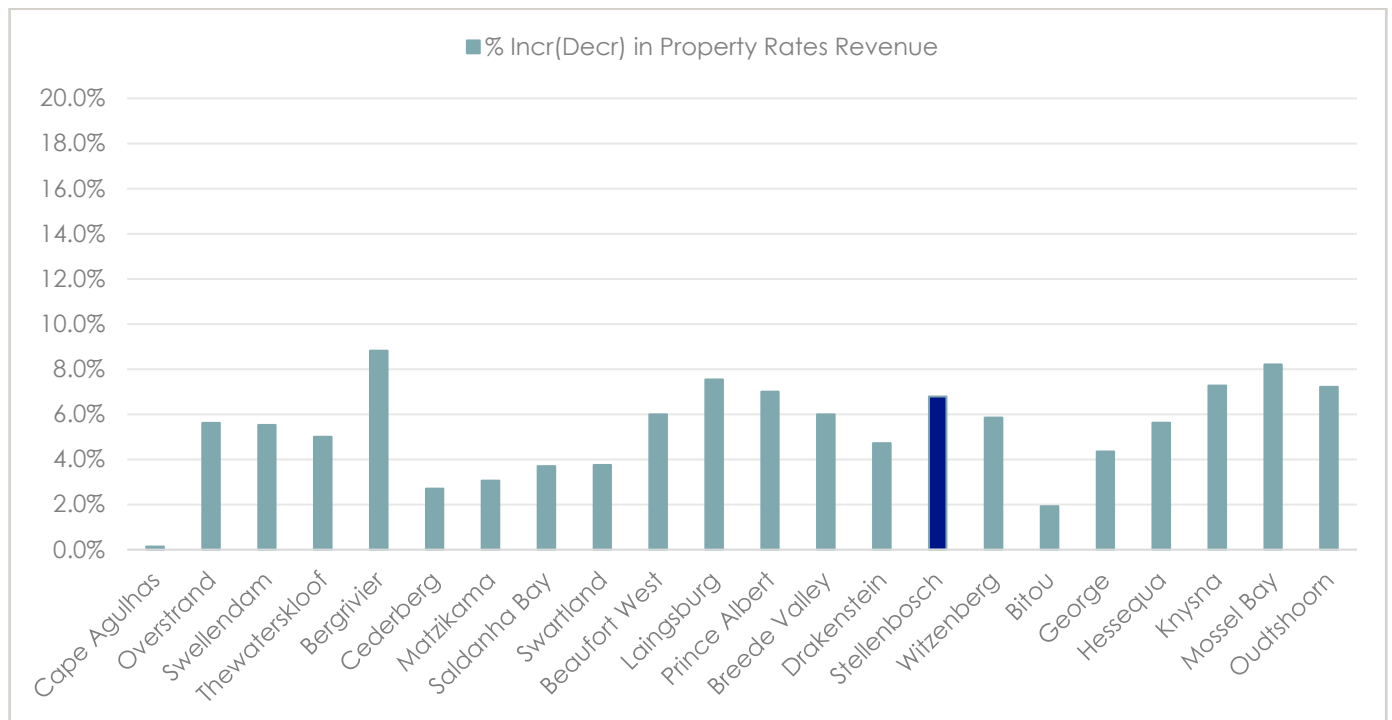


Diagram 8 Monthly Bill - Middle Income (illustrative household bill, as captured on SA14)

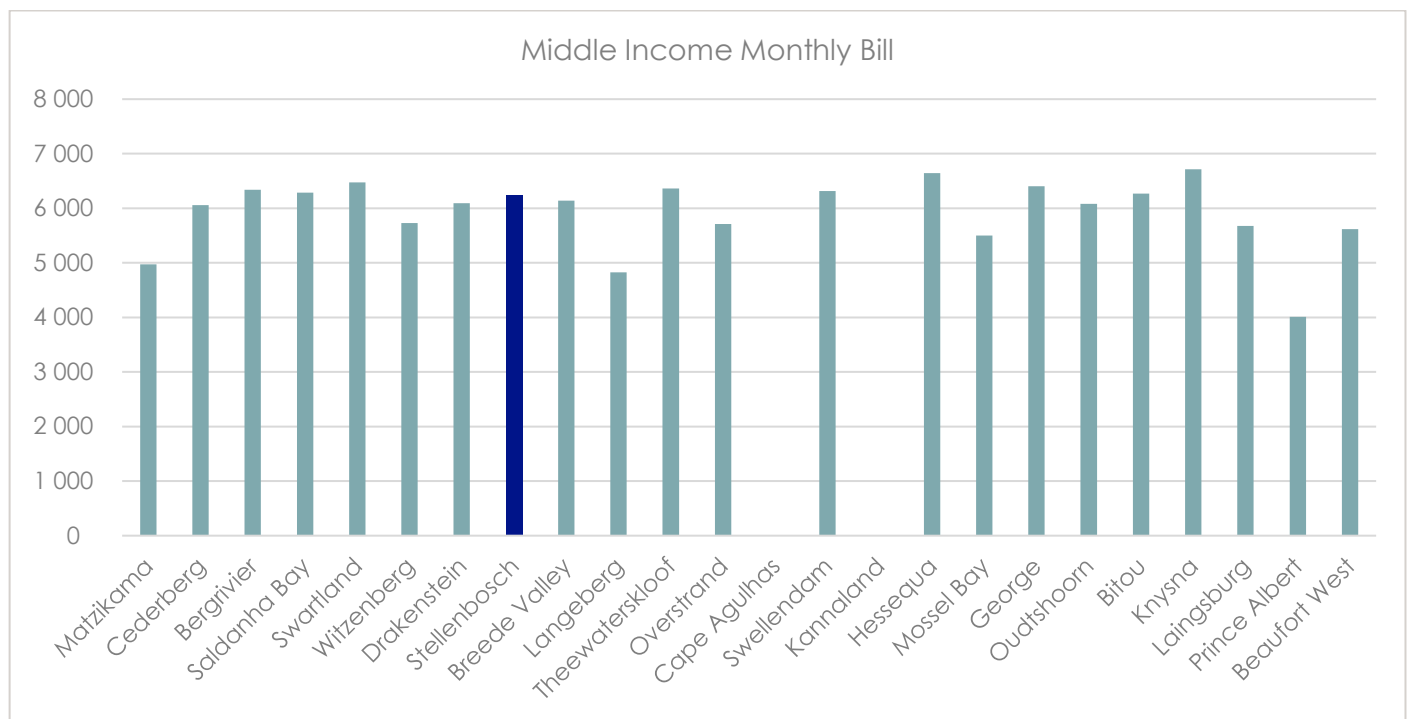


Diagram 9 Monthly Bill - Affordable Income (illustrative household bill, as captured on SA14)

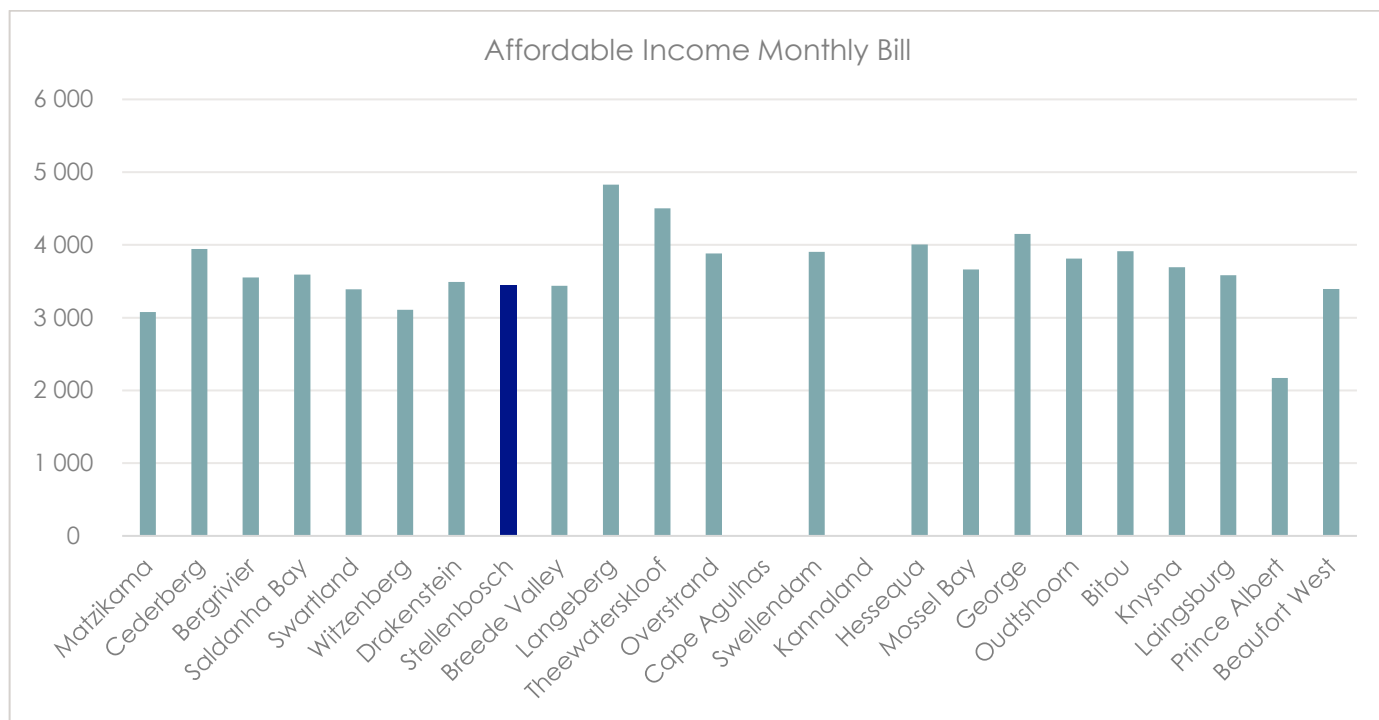
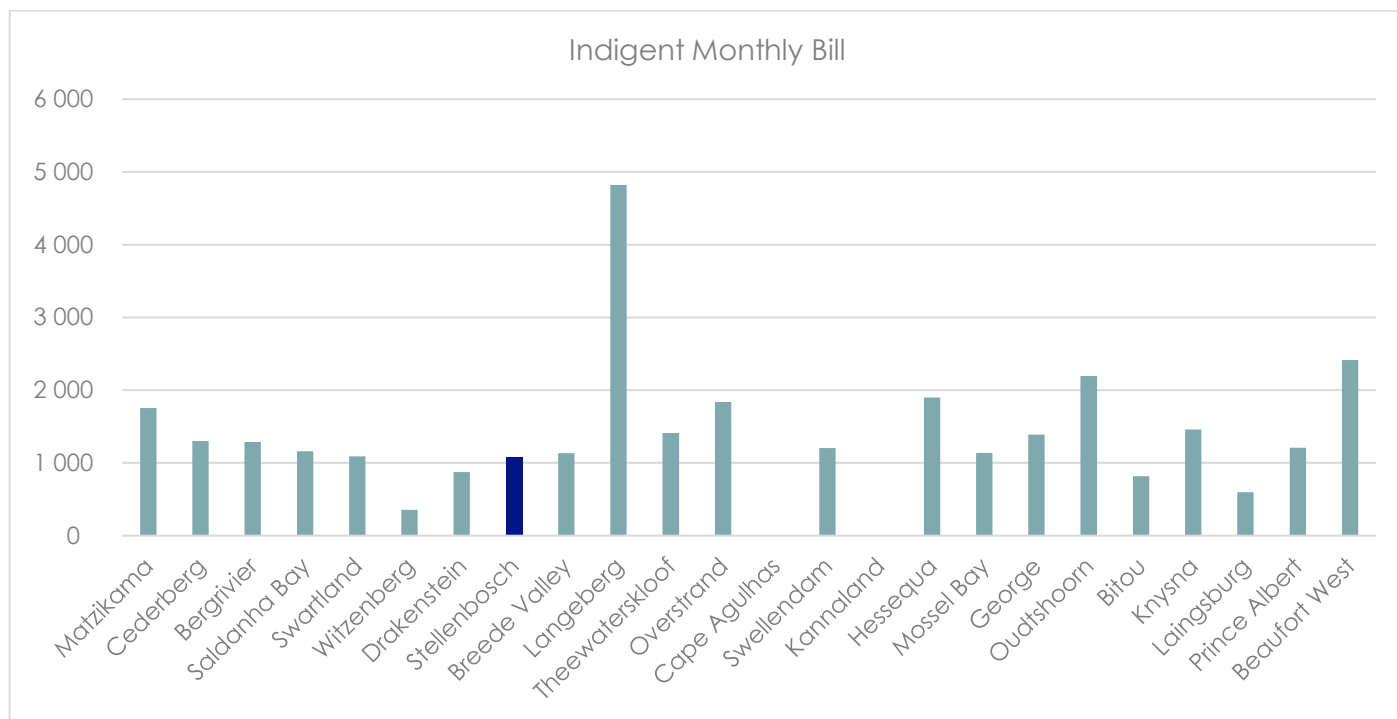


Diagram 10 Monthly Bill – Indigent (illustrative household bill, as captured on SA14)



Disclaimer: The information used to populate the graphs are based on the Municipal TABB data strings and the 2026/27 MTREF Draft Budget uploaded on GoMUni. The outcome of the ratios may therefore be affected by the quality of the information submitted by the Municipality.