



**STELLENBOSCH**

STELLENBOSCH • PNIEL • FRANSCHHOEK

MUNISIPALITEIT • UMASIPALA • MUNICIPALITY



# **MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT**

**DECEMBER 2024**

## **APPENDIX 1 – SECTION 1**

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### **PART A**

Operational Revenue  
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## BUDGET & FINANCIAL PERFORMANCE OF STELLENBOSCH MUNICIPALITY AS AT 31 DECEMBER 2024

### 1. PURPOSE

The mid-year report is used as a management tool to assess the Municipality's performance and financial position against the approved budget by analyzing trends and patterns for the first six months of the 2024/2025 financial year, with a view of giving effect to the Mayor and Council's oversight role and to recommend the need for an adjustment budget as envisaged by the Municipal Finance Management Act.

### 2. LEGISLATIVE BACKGROUND

In terms of Section 72 (1) (a) of the Local Government Municipal Finance Management Act No. 56 of 2003 (MFMA) the Accounting Officer must by the 25<sup>th</sup> of January of each year assess the performance of the Municipality during the first half of the financial year. A report on such assessment must then be submitted to the Mayor, Provincial Treasury and National Treasury in terms of Section 72 (1) (b) of the Act. Once the Mayor has considered the report in terms of Section 54 (1) (f) of the MFMA, he must table the report with recommendations to Council by 31 January of each year.

### 3. BUDGET PERFORMANCE ANALYSIS

#### 3.1 Overview of Operating Revenue and Expenditure performance for the period July to December 2024.

| Description                                                          | Adjusted Budget         | YearTD Budget           | YearTD Actual           | YTD Variance           | Year-to-date Variance % |
|----------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|------------------------|-------------------------|
| <b>Revenue</b>                                                       |                         |                         |                         |                        |                         |
| <b>Exchange Revenue</b>                                              |                         |                         |                         |                        |                         |
| Service charges - Electricity                                        | 1 029 705 173,00        | 451 879 629,00          | 541 754 805,14          | -89 875 176,14         | -20%                    |
| Service charges - Water                                              | 182 522 220,00          | 77 288 453,00           | 89 280 179,61           | -11 991 726,61         | -16%                    |
| Service charges - Waste Water Management                             | 122 771 630,00          | 58 587 531,00           | 66 083 032,00           | -7 495 501,00          | -13%                    |
| Service charges - Waste management                                   | 115 081 671,00          | 51 702 796,00           | 55 597 298,30           | -3 894 502,30          | -8%                     |
| Sale of Goods and Rendering of Services                              | 24 653 963,00           | 10 407 923,00           | 15 643 392,71           | -5 235 469,71          | -50%                    |
| Agency services                                                      | 3 794 352,00            | 1 572 459,00            | 1 543 460,60            | 28 998,40              | 2%                      |
| Interest earned from Receivables                                     | 18 172 580,00           | 9 759 156,00            | 12 531 575,92           | -2 772 419,92          | -28%                    |
| Interest earned from Current and Non Current Assets                  | 44 232 144,00           | 22 116 072,00           | 30 998 685,79           | -8 882 613,79          | -40%                    |
| Rental from Fixed Assets                                             | 13 648 887,00           | 5 079 242,00            | 4 868 603,67            | 210 638,33             | 4%                      |
| Licence and permits                                                  | 8 385 504,00            | 3 813 903,00            | 3 346 463,22            | 467 439,78             | 12%                     |
| Operational Revenue                                                  | 47 692 457,00           | 23 013 650,00           | 22 776 095,84           | 237 554,16             | 1%                      |
| <b>Non-Exchange Revenue</b>                                          |                         |                         |                         |                        |                         |
| Property rates                                                       | 509 116 169,00          | 284 283 318,00          | 302 252 939,58          | -17 969 621,58         | -6%                     |
| Fines, penalties and forfeits                                        | 163 379 995,00          | 32 431 575,00           | 165 981,29              | 32 265 593,71          | 99%                     |
| Transfer and subsidies - Operational                                 | 245 197 599,00          | 110 397 507,00          | 153 794 038,35          | -43 396 531,35         | -39%                    |
| Interest                                                             | 3 358 652,00            | 2 081 926,00            | 2 317 599,58            | -235 673,58            | -11%                    |
| Other Gains                                                          | -                       | -                       | -                       | -                      | 0%                      |
| <b>Total Revenue (excluding capital transfers and contributions)</b> | <b>2 531 712 996,00</b> | <b>1 144 415 140,00</b> | <b>1 302 954 151,60</b> | <b>-158 539 011,60</b> | <b>-113%</b>            |

## MID-YEAR BUDGET PERFORMANCE ASSESSMENT FOR DECEMBER 2024

| <b>Expenditure By Type</b>      |                         |                         |                       |                       |              |
|---------------------------------|-------------------------|-------------------------|-----------------------|-----------------------|--------------|
| Employee related costs          | 655 497 193,00          | 343 717 632,00          | 819 199,16            | 342 898 432,84        | 100%         |
| Remuneration of councillors     | 23 422 305,00           | 11 711 160,00           | -                     | 11 711 160,00         | 100%         |
| Bulk purchases - electricity    | 714 397 202,00          | 357 198 606,00          | 360 426 876,08        | -3 228 270,08         | -1%          |
| Inventory consumed              | 112 664 806,00          | 52 525 262,00           | 40 649 652,24         | 11 875 609,76         | 23%          |
| Debt impairment                 | 74 031 467,00           | -                       | -                     | -                     | 0%           |
| Depreciation and amortisation   | 249 407 798,00          | 6,00                    | 72 083 111,91         | -72 083 105,91        | -1201385099% |
| Interest                        | 71 259 076,00           | 28 515 750,00           | 29 982 384,91         | -1 466 634,91         | -5%          |
| Contracted services             | 296 168 069,00          | 138 512 649,00          | 98 009 034,88         | 40 503 614,12         | 29%          |
| Transfers and subsidies         | 20 738 889,00           | 13 830 446,00           | 12 269 193,63         | 1 561 252,37          | 11%          |
| Irrecoverable debts written off | 121 382 915,00          | 18 594,00               | 16 590 330,66         | -16 571 736,66        | -89124%      |
| Operational costs               | 171 644 012,00          | 77 412 690,00           | 72 994 755,07         | 4 417 934,93          | 6%           |
| <b>Total Expenditure</b>        | <b>2 510 613 732,00</b> | <b>1 023 442 795,00</b> | <b>703 824 538,54</b> | <b>319 618 256,46</b> | <b>31%</b>   |

**Below follows a synopsis of significant revenue and expenditure variances:**

### **Operating Revenue**

#### **Property Rates and Service Charges**

Property rates and service charges refuse are billed monthly. However, some consumers applied to have their property rates and service charges billed annually.

#### **Property Rates**

Property rates and service charges water are billed monthly. However, some consumers applied to have their property rates and service charges to be billed annually. This has resulted in an overperformance of R17 969 622 for property rates when compared to the year-to-date budget projections, as the annual applications do not form part of the monthly budgeted revenue projections. It is recommended that the budget not be adjusted during the Mid-year adjustment process.

#### **Service charges - electricity revenue**

The municipality has billed R89 875 176 more electricity charges than initially anticipated. The over performance is due to a relief from prolonged load shedding outages and an increase in tariffs and demand. Considering the consumption over the past 6 months of the current financial year, the actual electricity revenue billed over the past three financial years as well as the tariff increase of 10.99%, the current budget of R1 029 705 173 is deemed insufficient. It is recommended that the budget be increased with approximately R50 million during the Mid-year adjustment budget process.

#### **Service charges - water revenue**

The municipality has billed R11 991 727 more water charges than initially anticipated. The increase in water revenue is a result of an increase in consumption due to the summer season. Considering the monthly average billing (R14 880 030) as well as the tariff increase of 6.20%, the current budget of R182 522 220 is deemed sufficient.

### **Service charges - Waste Water Management**

The municipality has billed R7 495 501 more sanitation charges than initially anticipated. Considering the consumption over the past 6 months of the current financial year (average: R11 013 839), annual consumption over the past three financial years (R107 992 177) as well as the tariff increase of 8.0%, the current budget of R122 771 630 is deemed sufficient.

### **Service charges - Waste Management**

The municipality has billed R3 894 502 more refuse charges than initially anticipated. Considering the average billings over the past 6 months of the current financial year (R9 266 216), annual consumption over the past three financial years (R90 271 757) as well as the tariff increase of 6.90%, the current budget of R115 081 671 is deemed unattainable. It is recommended that the budget be decreased with approximately R5 000 000 during the Mid-year adjustment budget process.

### **Interest earned from Current and Non-Current Assets**

An over performance was noted for interest earned on external investments to the amount of R8 882 614. The variance is attributed to increases in the interest rates in the past few years and the municipality has also invested additional funds. Considering the monthly average over the past 6 months (R5 166 447) it is recommended that the budget be increased with R10 000 000 during the Mid-year adjustment process.

### **Interest earned – outstanding debtors**

An over performance was noted for the interest earned on outstanding debtors to the amount of R2 772 420. This is due to increases in debt. Considering the monthly average over the past 6 months (R2 088 596), the current budget of R18 172 580 is sufficient.

### **Fines, penalties and forfeits**

An underperformance was noted to the amount of R32 265 594. The recognition of traffic fines in terms of iGRAP 1 will be done monthly, including the journal processed on the financial system. It should be noted that a journal amounting to R165 981 was processed for the current financial year. The budget is deemed to be sufficient. It is recommended that the budget not be adjusted during the mid-year adjustment process.

### **Licences and permits**

An under performance is noted for licences and permits to the amount of R467 439. The underperformance is due to less licences and permit renewals as well as accompanying applications being received than initially anticipated. Considering the actuals generated over the past three financial years (average: R8 122 181) and a monthly average over the past six months of the current financial year (R557 744), the current budget of R8 385 504 is deemed as attainable.

### **Rental from Fixed Assets**

An under performance is noted for the Rental of facilities and equipment to the amount of R210 638. Considering the average of the actuals generated over the past three (3) financial years amounting to R11 867 337 and the average monthly revenue (R811 434), the current budget of R13 648 887 is deemed sufficient due to the annual levies that must still be billed. It is recommended that the budget not be adjusted during the mid-year adjustment process.

### **Transfers and subsidies**

The transfers and subsidies will be increased with R373 000 during the Mid-year Adjustment budget process. A decrease of R950 000 relates to operating grants and an increase of R1 323 000 relates to capital grants.

The following changes will be incorporated:

- An increase in the budget due to additional as well as new grant allocations in respect of the following;
  - Informal Settlements Upgrading Partnership Grant: Provinces (Beneficiaries) to the amount of R7 712 000.
  - Provincial Contribution towards the Acceleration of Housing delivery to the amount of R6 400 000.
- A decrease in the grant funding in respect of the following:
  - Human Settlements Development Grant to the amount of R13 739 000.

### **Sale of Goods and Rendering of Services**

An over performance is noted for other revenue to the amount of R5 235 470. Considering the actual revenue in the first half of the financial year which amounted to R15 643 392 with a monthly average of R2 607 232, the budget is deemed sufficient and attainable.

The adjustment has been necessitated due to the following:

- **Sales of Goods and Rendering of Services: Encroachment Fees:** An over performance of R1 495 371 has been noted. Considering the monthly average over the past 6 months of R719 159 it renders the current budget amounting to R5 931 625 as sufficient. It is recommended that the budget not be adjusted during the mid-year adjustment process.
- **Sales of Goods and Rendering of Services: Building Plan Approval.** An over performance of R2 328 890 has been noted. Considering the monthly average over the past 6 months of R1 011 969 it renders the current budget amounting to R7 485 850 as sufficient based on historic trends. It is

recommended that the budget not be adjusted during the mid-year adjustment process.

### **Operational expenditure**

The expenditure to date reflects an underspending of R319 618 256 when comparing the financial performance of the first six months to the pro-rata budget.

It should be noted that the budget items reflected an under spending when compared to the year-to-date budget and are as follows:

- **Employee costs:** An underperformance of R342 898 433 is noted against the year-to-date budget projections. This is largely due to the salary integration not being completed on the financial system due to system related issues. The actual amounts incurred in relation to employee related costs amount to R285 455 583. No adjustment to the budget is recommended during the Mid-year adjustment budget process.
- **Remuneration of Councilors:** An underperformance of R11 711 160 is noted against the year-to-date budget projections. This is largely due to the salary integration not being completed in the financial system due to system related issues. No adjustment to the budget is recommended during the Mid-year adjustment budget process.
- **Depreciation and asset impairment:** An overperformance of R72 083 112 is noted against the year-to-date budget projections. The expenditure is still within the approved amended budget for the year. Considering the actual monthly average over the past 6 months of the current financial year (R12 013 852), the current budget of R249 407 798 is deemed as unattainable and based on the year-to-date actual amounts and historical trends, it is recommended that the budget be reduced with approximately R29 704 476 during the mid-year adjustment budget process.
- **Finance charges:** An overperformance of R1 466 635 is noted against the year-to-date budget projections. This is largely due to the repayments on borrowings. Considering the actuals incurred over the past 3 financial years (average: R55 890 683) and a monthly average over the past 6 months of the current financial year (R4 997 064), the budget of R71 259 076 is deemed to be unattainable and it is recommended that it be increased with approximately R12 222 279 during the mid-year adjustment budget process.
- **Bulk purchases:** An over performance of R3 228 270 is noted for bulk purchases. The over performance is a result of a reduction in loadshedding and an increase in demand due to the seasonal changes. Considering the actual expenditure incurred in the first half of the financial year amounting to

R360 426 876 with an average of R60 071 146, no adjustment to the budget is recommended during the Mid-year adjustment budget process.

- Contracted Services: An underperformance of R40 503 614 is noted against the year-to-date budget projections. Considering the actual expenditure incurred in the first half of the financial year amounting to R98 009 034 with a monthly average of R16 334 839. However, due to additional requirements, It is recommended that the budget be increased by R22 250 000 during the Mid-year adjustment budget process.
- The underperformance is due to the following:
  - Contracted Services: Contractors: Maintenance of Unspecified Assets: An underperformance is noted to the amount of R4 713 025. Considering the actual expenditure incurred in the first half of the financial year amounting to R14 284 610 with a monthly average of R2 380 768. It is recommended that the budget be reduced by R1 500 000 during the Mid-year adjustment budget process due to funds required for additional operational needs.
  - Contracted Services: Contractors: Maintenance of Equipment: An underperformance is noted to the amount of R5 891 198. Considering the actual expenditure incurred in the first half of the financial year amounting to R4 190 386 with a monthly average of R698 397. No adjustment to the budget is recommended during the Mid-year adjustment budget process.
  - Contracted Services: Contractors: Maintenance of Buildings and Facilities: An under performance is noted to the amount of R1 069 799. Considering the actual expenditure incurred in the first half of the financial year amounting to R4 720 629 with a monthly average of R608 471. It is recommended that the budget be reduced by R6 100 000 during the Mid-year adjustment budget process.
  - Contracted Services: Contractors: Prepaid Electricity Vendors: An under performance is noted to the amount of R2 283 039. Considering the actual expenditure incurred in the first half of the financial year amounting to R475 841 with a monthly average of R79 306. No adjustment to the budget is recommended during the Mid-year adjustment budget process.
  - Contracted Services: Outsourced Services: Refuse Removal: An under performance is noted to the amount of R6 931 761. Considering the actual expenditure incurred in the first half of the financial year amounting to R22 406 924 with a monthly average of R3 734 487. No adjustment to the budget is recommended during the Mid-year adjustment budget process.

- Contracted Services: Outsourced Services: Security Services: An under performance is noted to the amount of R10 114 005. Considering the actual expenditure incurred in the first half of the financial year amounting to R20 145 995 with a monthly average of R3 357 666. However, additional security is required on critical infrastructure sites. It is therefore recommended that the budget be increased by R6 650 000 during the Mid-year adjustment budget process.
- Transfers and subsidies: An under performance of R1 561 252 is noted against the year-to-date budget projections. The overperformance is distorted because of the monthly projections which will be adjusted during the Mid-year adjustment budget process.

Various other line items were also identified where additional funds are requested due to operational pressure. This will be addressed in the Mid-Year Adjustments Budget and will result in an envisaged budget increase with an amount of approximately R4 106 395 for other operational expenditure.

### 3.2 Overview of Capital Budget performance for the period July to December 2024

| Directorate                       | Approved Adjustment Budget | Planned            | Actuals            | Variance (Planned vs Actuals) | Variance (Planned vs Actuals)% |
|-----------------------------------|----------------------------|--------------------|--------------------|-------------------------------|--------------------------------|
| Municipal Manager                 | 40 000                     | 38 203             | 35 973             | -2 230                        | -5,84%                         |
| Planning & Development Services   | 21 923 845                 | 3 629 504          | 2 112 108          | -1 517 396                    | -41,81%                        |
| Infrastructure Services           | 494 711 555                | 127 725 520        | 117 990 399        | -9 735 121                    | -7,62%                         |
| Corporate Services                | 60 688 523                 | 3 371 744          | 4 663 572          | 1 291 828                     | 38,31%                         |
| Community and Protection Services | 77 179 590                 | 36 837 595         | 4 254 270          | -32 583 325                   | -88,45%                        |
| Financial Services                | 1 400 000                  | 170 000            | 221 217            | 51 217                        | 30,13%                         |
| <b>Grand Total</b>                | <b>655 943 513</b>         | <b>171 772 566</b> | <b>129 277 539</b> | <b>-42 495 027</b>            | <b>-24,74%</b>                 |

Expenditure on the Capital Budget for the six months ended 31 December 2024 is R129 277 539 representing 19.71% capital spending performance measured against the total capital budget of R655 943 513 which is lower than the spending performance of 22.46% for the same period in December 2023.

| Period                      | Dec-20        | Dec-21        | Dec-22        | Dec-23        | Dec-24        |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|
| Total Capital Budget        | 483 710 958   | 471 680 164   | 464 483 073   | 561 998 374   | 655 943 513   |
| Actual Spending             | 147 011 293   | 115 911 658   | 121 567 496   | 126 244 901   | 129 277 539   |
| <b>Spending Performance</b> | <b>30,39%</b> | <b>24,57%</b> | <b>26,17%</b> | <b>22,46%</b> | <b>19,71%</b> |

This spending only represents actual payments, whilst orders for work still in progress amount to R141 867 944. What is of concern is that R377 000 815 worth of capital projects have not yet been provisionally committed. The capital budget will have to be adjusted to make the necessary amendments to various projects to accelerate progress on the priorities identified.

An underspending amounting to R42 495 027 on the Capital expenditure has been noted. The budget will be decreased with approximately R141 930 954 during the Mid-year adjustment budget process. The adjustment has been necessitated due to the following:

#### 3.2.1 Kayamandi Town Centre

The project will be reduced with the full grant allocation to the amount of R2 000 000 during the mid-year adjustment process to be aligned with the latest funding allocation letter received from the Provincial Department of Human Settlements.

#### 3.2.2 Landfill Gas To Energy

The user department planned to spend R11 420 875 of the amended budget. The year-to-date expenditure incurred amounted to R7 868 813. Orders to the amount of R7 828 527 have been loaded onto the financial system. The user department indicated that there are significant savings that have been achieved due to the contractor removing excess items from the bill. The budget will be reduced by approximately R6 467 207 during the Mid-year adjustment budget process.

### **3.2.3 Alternative Energy**

The user department planned to spend R10 527 858 of the amended budget. The year-to-date expenditure incurred amounted to R6 272 232. Orders to the amount of R2 826 319 have been loaded onto the financial system. The user department indicated that there was a delay in the appointment of the consultant for the switchgears. The budget will be reduced by approximately R6 000 000 during the Mid-year adjustment budget process.

### **3.2.4 Vehicles: Electrical Services**

The user department had no planned expenditure on the amended budget. No expenditure has been incurred to date. The user department indicated that the expected delivery timeframe is Thirty-two weeks after the tender has been awarded, which falls within the 2025/2026 financial year. The budget will be reduced with approximately R3 500 000 during the Mid-year adjustment budget process and the funds will be rolled over to the next financial year.

### **3.2.5 Bulk Water Supply Pipe and Reservoir: Stellenbosch**

The user department had no planned expenditure on the amended budget. The year-to-date expenditure incurred amounted to R1 918 877. Orders to the amount of R3 087 709 have been loaded onto the financial system. The user department indicated that the contractor is currently on site but has envisaged that only R36 540 893 will be spent in the current financial year. The budget will be reduced by approximately R49 257 200 during the Mid-year adjustment budget process and the funds will be rolled over to the next financial year.

### **3.2.6 Bulk Water Supply Pipeline & Pumpstations: Franschhoek**

The user department had no planned expenditure on the amended budget. The year-to-date expenditure incurred amounted to R248 583. Orders to the amount of R729 417 have been loaded onto the financial system. The user department indicated that the tender has been advertised but they envisage that half of the construction work will be completed in the current financial year. The budget will be reduced by approximately R8 000 000 during the Mid-year adjustment budget process and the funds will be rolled over to the next financial year.

### **3.2.7 Bulk Water Supply Pipeline & Reservoir - Jamestown**

The user department planned to spend R1 184 473 of the amended budget. The year-to-date expenditure incurred amounted to R5 668 461. Orders to the amount of R1 062 911 have been loaded onto the financial system. The user department indicated that the project will be completed during this financial year and the remaining funds will be utilized to supplement a shortfall on another project in the next financial year. The budget will be reduced by approximately R6 985 498 during the Mid-year adjustment budget process.

### **3.2.8 New Reservoir & Pipeline: Vlottenburg**

The user department planned to spend R1 207 853 of the amended budget. The year-to-date expenditure incurred amounted to R422 876. Orders to the amount of R882 316 have been loaded onto the financial system. The user department indicated that the project was delayed due to a dispute with the landowner on the pipeline route. The budget will be reduced with approximately R16 954 927 during the Mid-year adjustment budget process and the funds will be rolled over to the next financial year.

### **3.2.9 Extension Of WWTW: Stellenbosch**

The user department had no planned expenditure on the amended budget. No expenditure has been incurred to date. The user department indicated that a consultant will be appointed for the design of the Grit channels. The budget will be reduced by approximately R5 000 000 during the Mid-year adjustment budget process and the funds will be rolled over to the next financial year.

### **3.2.10 Specialized Vehicles: Sanitation**

The user department had no planned expenditure on the amended budget. No expenditure has been incurred to date. The user department indicated that the RT57 tender does not have the required tanker, and a tender will be compiled. The budget will be reduced by approximately R3 000 000 during the Mid-year adjustment budget process and the funds will be rolled over to the next financial year.

### **3.2.11 Jamestown Transport Network - School Street**

The user department planned to spend R1 800 000 of the amended budget. No expenditure has been incurred to date. The user department indicated that the advertisement of the tender was delayed. The budget will be reduced by approximately R4 000 000 during the Mid-year adjustment budget process and the funds will be rolled over to the next financial year.

### **3.2.12 Specialized Vehicles: Traffic**

The user department planned to spend R1 375 000 of the amended budget. No expenditure has been incurred to date. The user department indicated that there were no prospective bidders during the tender process. The budget will be reduced by approximately R2 750 000 during the Mid-year adjustment budget process and the funds will be rolled over to the next financial year.

### **3.3 Financial performance analysis**

#### **3.3.1 Liquidity Analysis- Acid Test Ratio**

The liquidity position of the municipality was 1.9:1 as at 31 December 2024 and has decreased from 2.6:1 as at 31 December 2023. This indicates that funding could be made available immediately to cover short-term commitments. The municipality is operating within the ambit of the norm of 1.5:1.

#### **3.3.2 Financial Performance – Net Operating Surplus Margin**

The municipality's net operating surplus margin has improved from 37.54% as at 31 December 2023 to 45.98% as at 31 December 2024. The positive ratio indicates that the municipality can generate a surplus which will assist in contributing towards its capital funding requirements and ensure sustainable service delivery.

#### **3.3.3 Cost Coverage Ratio**

The municipality's cost coverage ratio has increased from 8 months at 31 December 2023 to 11 months at 31 December 2024. The ratio is above the norm of 1 to 3 months. This ratio indicates the municipality's ability to meet at least its monthly fixed operating commitments from cash and short-term investment without collecting any additional revenue during that month.

#### **3.3.4 Debtors collection rate**

The debtor's collection rate has stayed the same at 97% at 31 December 2023 and at 31 December 2024. Cognizance should be taken that the percentage includes the collection of arrear debt. The municipality will continue to enforce strict credit control procedures to ensure an improvement is evident during the next 6 months of the current financial year. The 97% is above the National Treasury norm of 95%.

#### **3.3.5 Liability Management**

##### **3.3.5.1 Cost required to service borrowings.**

The municipality's cost required to service borrowings has increased from 7.06% at 31 December 2023 to 9.08% at 31 December 2024. The ratio depicts the borrowing or payment obligation expressed as a percentage of total operating expenditure. The municipality is above the norm of 6% to 8%. It should be noted that the employee related costs and remuneration of Councilors has not been included in this calculation as the amounts are not currently in the financial system due to salary integration issues that the municipality has been working to resolve.

### **3.3.5.2 Affordability of total borrowings**

The municipality's affordability of borrowings has increased from 19.98% at 31 December 2023 to 24.07% as at 31 December 2024. The municipality is well below the norm of 45% and has the capacity to increase funding from borrowings.

### 3.4 Outstanding Debtors

Below is an analysis of the outstanding consumer debtors as at 31 December 2024 compared to the position as at 31 December 2023:

#### Debtors' Age Analysis as at 31 December 2024:-

WC024 Stellenbosch - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment

| Description                                                             | NT Code | Budget Year 2024/25 |            |            |             |              |              |              |          |         |                    | Actual Bad Debts Written Off against Debtors | Impairment - Bad Debts i.t.o Council Policy |
|-------------------------------------------------------------------------|---------|---------------------|------------|------------|-------------|--------------|--------------|--------------|----------|---------|--------------------|----------------------------------------------|---------------------------------------------|
|                                                                         |         | 0-30 Days           | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Days | 151-180 Days | 181 Dys-1 Yr | Over 1Yr | Total   | Total over 90 days |                                              |                                             |
| R thousands                                                             |         |                     |            |            |             |              |              |              |          |         |                    |                                              |                                             |
| Debtors Age Analysis By Income Source                                   |         |                     |            |            |             |              |              |              |          |         |                    |                                              |                                             |
| Trade and Other Receivables from Exchange Transactions - Water          | 1200    | 28 509              | 13         | 3 185      | 2 705       | 2 252        | 2 584        | 18 517       | 101 223  | 158 990 | 127 282            | -                                            | -                                           |
| Trade and Other Receivables from Exchange Transactions - Electricity    | 1300    | 50 534              | 1          | 3 507      | 4 878       | 5 263        | 4 777        | 1 351        | 10 254   | 80 566  | 26 523             | -                                            | -                                           |
| Receivables from Non-exchange Transactions - Property Rates             | 1400    | 24 284              | 4          | 1 420      | 1 172       | 1 046        | 779          | 3 057        | 18 404   | 50 166  | 24 457             | -                                            | -                                           |
| Receivables from Exchange Transactions - Waste Water Management         | 1500    | 10 258              | 6          | 981        | 1 506       | 767          | 897          | 3 380        | 26 064   | 43 858  | 32 613             | -                                            | -                                           |
| Receivables from Exchange Transactions - Waste Management               | 1600    | 8 811               | 7          | 1 100      | 2 683       | 936          | 919          | 4 627        | 35 438   | 54 519  | 44 602             | -                                            | -                                           |
| Receivables from Exchange Transactions - Property Rental Debtors        | 1700    | 2 047               | 1          | 264        | 275         | 367          | 268          | 1 153        | 12 035   | 16 400  | 14 089             | -                                            | -                                           |
| Interest on Arrear Debtor Accounts                                      | 1810    | 3 201               | 5          | 149        | 328         | 196          | 251          | 2 386        | 79 414   | 85 929  | 82 574             | -                                            | -                                           |
| Recoverable unauthorised, irregular, fruitless and wasteful expenditure | 1820    | -                   | -          | -          | -           | -            | -            | -            | -        | -       | -                  | -                                            | -                                           |
| Other                                                                   | 1900    | (17 032)            | 4          | 207        | 3 575       | 31           | 33           | 266          | 13 742   | 827     | 17 648             | -                                            | -                                           |
| Total By Income Source                                                  | 2000    | 110 511             | 41         | 10 813     | 17 123      | 10 858       | 10 498       | 34 737       | 296 573  | 491 254 | 369 788            | -                                            | -                                           |
| 2023/24 - Totals only                                                   |         |                     |            |            |             |              |              |              |          |         |                    |                                              |                                             |
| Debtors Age Analysis By Customer Group                                  |         |                     |            |            |             |              |              |              |          |         |                    |                                              |                                             |
| Organs of State                                                         | 2200    | 17 007              | 4          | 800        | 1 516       | 69           | 71           | 378          | 3 078    | 22 923  | 5 112              | -                                            | -                                           |
| Commercial                                                              | 2300    | 23 656              | 0          | 3 129      | 5 644       | 5 838        | 5 391        | 3 526        | 39 213   | 86 396  | 59 611             | -                                            | -                                           |
| Households                                                              | 2400    | 63 224              | 31         | 6 447      | 8 083       | 4 756        | 4 879        | 30 090       | 242 079  | 359 589 | 289 887            | -                                            | -                                           |
| Other                                                                   | 2500    | 6 724               | 6          | 437        | 1 881       | 195          | 157          | 743          | 12 203   | 22 346  | 15 178             | -                                            | -                                           |
| Total By Customer Group                                                 | 2600    | 110 511             | 41         | 10 813     | 17 123      | 10 858       | 10 498       | 34 737       | 296 573  | 491 254 | 369 788            | -                                            | -                                           |

MID-YEAR BUDGET PERFORMANCE ASSESSMENT FOR DECEMBER 2024

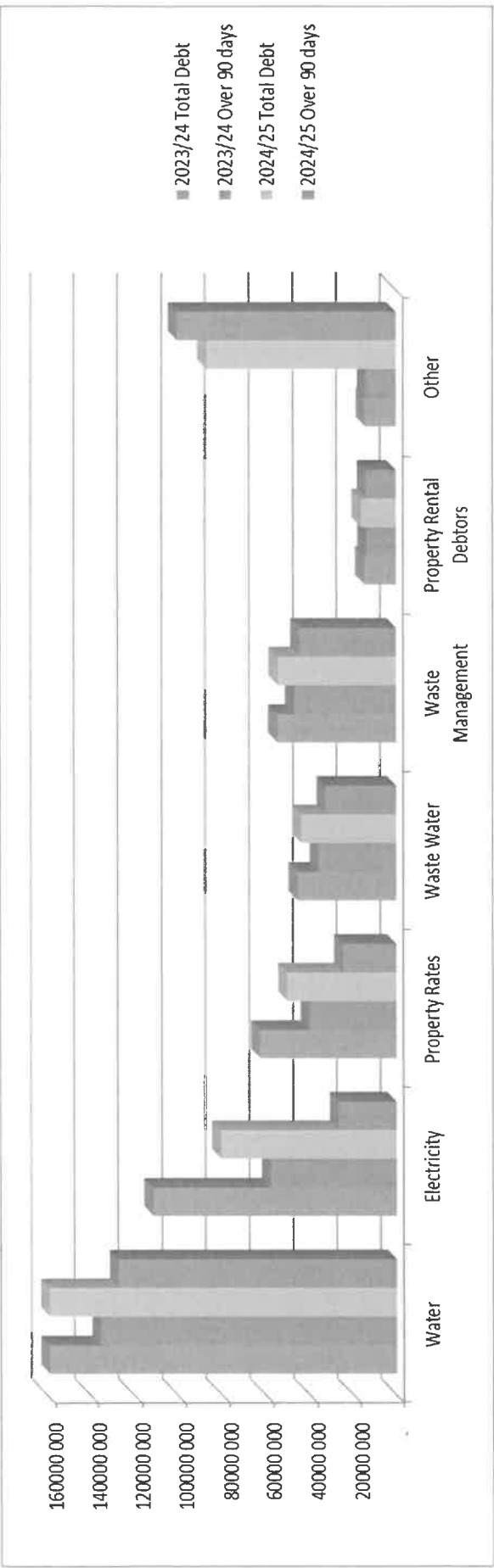
**Debtors' Age Analysis as at 31 December 2023:**

WC024 Stellenbosch - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment

| Description                                                             |  | NT Code | Budget Year 2023/24 |            |            |             |              |              |          | Total   | Total over 90 days | Actual Bad Debts Written Off against Debtors | Impairment - Bad Debts i.Lo Council Policy |
|-------------------------------------------------------------------------|--|---------|---------------------|------------|------------|-------------|--------------|--------------|----------|---------|--------------------|----------------------------------------------|--------------------------------------------|
|                                                                         |  |         | 0-30 Days           | 31-60 Days | 61-90 Days | 91-120 Days | 121-180 Days | 181 Dye-1 Yr | Over 1Yr |         |                    |                                              |                                            |
| R thousands                                                             |  |         |                     |            |            |             |              |              |          |         |                    |                                              |                                            |
| Debtors Age Analysis By Income Source                                   |  |         |                     |            |            |             |              |              |          |         |                    |                                              |                                            |
| Trade and Other Recevables from Ex change Transactions - Water          |  | 1200    | 17 981              | 2 834      | 2 848      | 135 289     | -            | -            | -        | 158 951 | 135 289            | -                                            | -                                          |
| Trade and Other Recevables from Ex change Transactions - Electricity    |  | 1300    | 46 103              | 2 832      | 4 613      | 57 869      | -            | -            | -        | 111 416 | 57 869             | -                                            | -                                          |
| Receivables from Non-ex change Transactions - Property Rates            |  | 1400    | 20 606              | 1 034      | 880        | 40 006      | -            | -            | -        | 62 525  | 40 006             | -                                            | -                                          |
| Receivables from Ex change Transactions - Waste Water Management        |  | 1500    | 8 244               | 697        | 680        | 35 860      | -            | -            | -        | 45 461  | 35 860             | -                                            | -                                          |
| Receivables from Ex change Transactions - Waste Management              |  | 1600    | 5 717               | 994        | 966        | 46 961      | -            | -            | -        | 54 637  | 46 961             | -                                            | -                                          |
| Receivables from Ex change Transactions - Property Rental Debtors       |  | 1700    | 520                 | 211        | 223        | 13 851      | -            | -            | -        | 14 805  | 13 851             | -                                            | -                                          |
| Interest on Arrear Debtor Accounts                                      |  | 1810    | -                   | -          | -          | -           | -            | -            | -        | -       | -                  | -                                            | -                                          |
| Recoverable unauthorised, irregular, fruitless and wasteful expenditure |  | 1820    | -                   | -          | -          | -           | -            | -            | -        | -       | -                  | -                                            | -                                          |
| Other                                                                   |  | 1900    | 339                 | 52         | 31         | 14 110      | -            | -            | -        | 14 533  | 14 110             | -                                            | -                                          |
| Total By Income Source                                                  |  | 2000    | 99 609              | 8 652      | 10 222     | 343 945     | -            | -            | -        | 462 328 | 343 945            | -                                            | -                                          |
| 2022/23 - totals only                                                   |  |         |                     |            |            |             |              |              |          |         |                    |                                              |                                            |
| Debtors Age Analysis By Customer Group                                  |  |         |                     |            |            |             |              |              |          |         |                    |                                              |                                            |
| Organs of State                                                         |  | 2200    | 3 876               | 137        | 107        | 2 280       | -            | -            | -        | 6 400   | 2 280              | -                                            | -                                          |
| Commercial                                                              |  | 2300    | 20 078              | 2 342      | 4 073      | 60 333      | -            | -            | -        | 86 826  | 60 333             | -                                            | -                                          |
| Households                                                              |  | 2400    | 57 189              | 5 619      | 5 564      | 253 128     | -            | -            | -        | 321 499 | 253 128            | -                                            | -                                          |
| Other                                                                   |  | 2500    | 18 366              | 553        | 478        | 28 205      | -            | -            | -        | 47 602  | 28 205             | -                                            | -                                          |
| Total By Customer Group                                                 |  | 2600    | 99 609              | 8 652      | 10 222     | 343 945     | -            | -            | -        | 462 328 | 343 945            | -                                            | -                                          |

The abovementioned data set indicates that consumer debt increased by R28 925 837 from December 2023 to December 2024. The increase can be largely attributed to the other debt which increased by R72 223 485. Debtors over 90 days have also increased with R25 842 701 over the same period.

MID-YEAR BUDGET PERFORMANCE ASSESSMENT FOR DECEMBER 2024



**Subsidies and Rebates:*****Number of registered indigent families 31 December 2023: 18 447***

Formal Indigents: 6 256

Informal Indigents: 12 191

***Number of registered indigent families 31 December 2024: 18 792***

Formal Indigents: 6 446

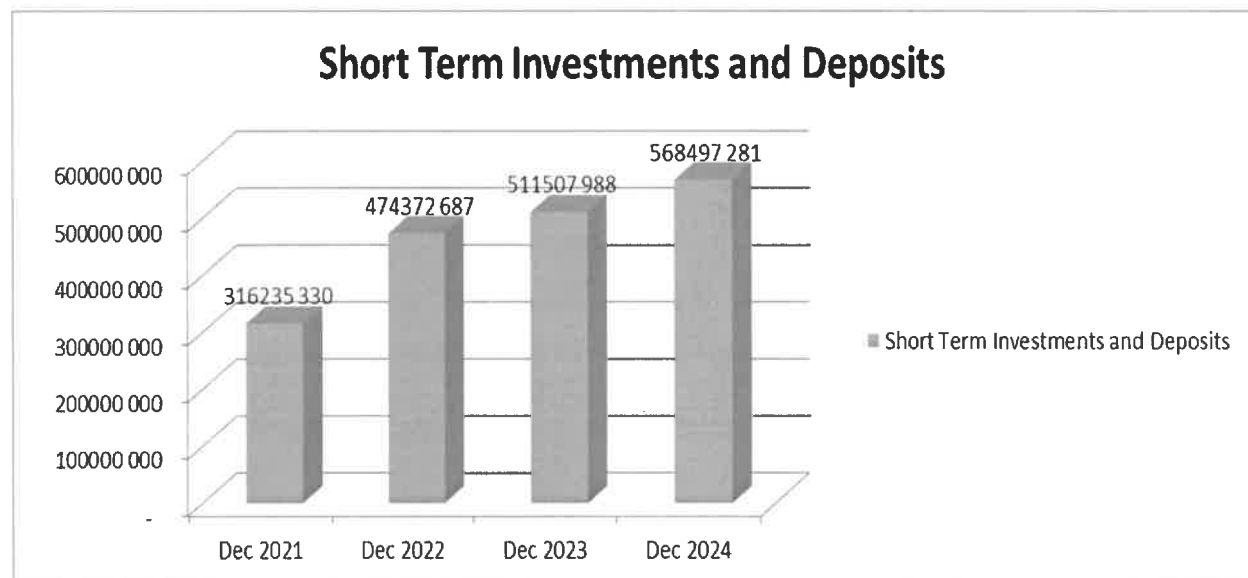
Informal Indigents: 12 346

The informal indigent households have increased by 155 households due to an increase in the number of applications received, and the number of formal indigents increased by 190. The municipality continuously ensures that there is increased community awareness regarding indigent applications and rebates available. An overall increase of 345 indigent households has been noted from December 2023 to December 2024.

**3.5 Investments**

The investment portfolio increased from R511 507 988 as at 31 December 2023 to R568 497 281 as at 31 December 2024.

| Description                         | Dec-21      | Dec-22      | Dec-23      | Dec-24      | %Increase |
|-------------------------------------|-------------|-------------|-------------|-------------|-----------|
| Short Term Investments and Deposits | 316 235 330 | 474 372 687 | 511 507 988 | 568 497 281 | 11,14%    |



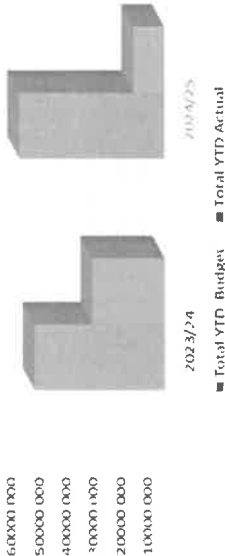
There is an incline in the investment portfolio. This variance is mainly attributed to increases in the interest rates. Furthermore, with the increased revenue, the municipality has also managed to increase its investment portfolio in comparison to the previous financial years.

MID-YEAR BUDGET PERFORMANCE ASSESSMENT FOR DECEMBER 2024

3.6 Cost Containment Reporting

| COST CONTAINMENT REPORTING                |                |                  |                  |                         |                |                  |                  |                         |         |
|-------------------------------------------|----------------|------------------|------------------|-------------------------|----------------|------------------|------------------|-------------------------|---------|
| 31-Dec-24                                 |                |                  |                  |                         | 31-Dec-23      |                  |                  |                         |         |
| Measures                                  | Amended Budget | Total YTD Budget | Total YTD Actual | Saving/ (Over spending) | Amended Budget | Total YTD Budget | Total YTD Actual | Saving/ (Over spending) |         |
| Use of consultants                        | 34 216 748     | 10 439 116       | 5 914 705        | 4 524 411               | 46 858 592     | 11 211 628       | 4 344 363        | 6 867 265               |         |
| Vehicles used for political office -beare | -              | -                | -                | -                       | -              | -                | -                | -                       |         |
| Accomodation, Travel and Incidental co    | 15 604 204     | 7 714 350        | 267 663          | 7 446 687               | 14 758 081     | 6 719 158        | 2 944 268        | 3 774 890               |         |
| Sponsorships, events and catering         | 5 383 693      | 3 633 301        | 1 328 113        | 2 305 188               | 4 574 758      | 2 609 150        | 2 779 627        | -                       | 170 477 |
| Communication                             | 14 642 730     | 6 180 308        | 4 139 291        | 2 041 017               | 15 799 204     | 5 213 060        | 4 456 072        | 756 988                 |         |
| Other related expenditure items           | 50 953 967     | 25 471 692       | 3 854            | 25 467 838              | 45 453 089     | 22 430 817       | 12 352 011       | 10 078 806              |         |
| Grand Total                               | 120 801 342    | 53 438 767       | 11 653 625       | 41 785 142              | 127 443 724    | 48 183 813       | 26 876 341       | 21 307 472              |         |

Cost Containment Year-On-Year Comparison



| Description      | 2023/24    | 2024/25    |
|------------------|------------|------------|
| Total YTD Budget | 48 183 813 | 53 438 767 |
| Total YTD Actual | 26 876 341 | 11 653 625 |

The municipality has implemented the Cost Containment policy as from 1 October 2019. The purpose of the policy is to regulate spending and to implement cost containment measures at Stellenbosch Local Municipality. As depicted above, the municipality has achieved a saving of R41 785 142 when compared to the year-to-date budget projections at the end of December 2024. The year-on-year comparison, however, depicts a decrease of R15 222 716 when compared to December 2023. The largest decrease can be attributed to Other related expenditure items (R12 348 156 or 100%).

MID-YEAR BUDGET PERFORMANCE ASSESSMENT FOR DECEMBER 2024

| Item for report                             | Description                                                                                              | 31-Dec-24       |                |               | 31-Dec-23 |              |        | Saving/<br>(Overspending) | Amended Budget | YTD            |               |        | Saving/<br>(Overspending) |
|---------------------------------------------|----------------------------------------------------------------------------------------------------------|-----------------|----------------|---------------|-----------|--------------|--------|---------------------------|----------------|----------------|---------------|--------|---------------------------|
|                                             |                                                                                                          | Original Budget | Amended Budget | Total YTD     | Budget    | Total YTD    | Budget | Total YTD                 | Actual         | Amended Budget | Total YTD     | Budget | Total YTD                 |
| Use of consultants                          | Business and Advisory:Accounting and Auditing                                                            | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Business and Advisory:Audit Committee                                                                    | 369 000,00      | 369 000,00     | 172 375,00    | -         | 147 250,00   | -      | 25 125,00                 | -              | 1 077 800,00   | 175 623,00    | -      | 279 471,00                |
|                                             | Business and Advisory:Business and Financial Management                                                  | 6 322 827,00    | 5 121 327,00   | 644 560,00    | -         | 872 230,29   | -      | 227 670,29                | -              | 5 579 859,00   | 494 942,00    | -      | 536 485,17                |
|                                             | Business and Advisory:Communications and Committees                                                      | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Business and Advisory:Human Resources                                                                    | -               | -              | -             | -         | -            | -      | -                         | -              | 8 262,00       | -             | -      | -                         |
|                                             | Business and Advisory:Occupational Health and Safety                                                     | -               | -              | -             | -         | -            | -      | -                         | -              | 334 642,00     | -             | -      | -                         |
|                                             | Business and Advisory:Organisational                                                                     | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Business and Advisory:Project Management                                                                 | 118 973,00      | 118 973,00     | 33 150,00     | -         | -            | -      | 33 150,00                 | -              | 110 190,00     | -             | -      | 33 150,00                 |
|                                             | Business and Advisory:Research and Advisory                                                              | 12 715 406,00   | 12 848 862,00  | 5 339 447,00  | -         | 477 901,87   | -      | 4 861 545,13              | -              | 20 195 154,00  | 9 050 366,00  | -      | 183 639,59                |
|                                             | Business and Advisory:Qualification Verification                                                         | 3 084 414,00    | 2 438 756,00   | 623 167,00    | -         | 319 781,78   | -      | 303 405,22                | -              | 6 048 372,00   | 674 000,00    | -      | 87 776,00                 |
| Vehicles used for political office -bearers | Business and Advisory:Quality Control                                                                    | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Business and Advisory:Valuer and Assessors                                                               | 3 982 250,00    | 3 982 250,00   | 1 060 252,00  | -         | 1 223 862,86 | -      | 163 410,86                | -              | 3 954 985,00   | 335 886,00    | -      | 1 064 522,88              |
|                                             | Business and Advisory:Forensic Investigators                                                             | 289 939,00      | 289 939,00     | 190 493,00    | -         | 16 000,00    | -      | 174 493,00                | -              | 565 781,00     | 20 000,00     | -      | 195 193,48                |
|                                             | Engineering:Civil                                                                                        | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Engineering:Structural                                                                                   | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Infrastructure and Planning:Land and Quantity Survey                                                     | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Laboratory Services:Water                                                                                | 2 870 000,00    | 2 870 000,00   | 677 798,00    | -         | 354 977,58   | -      | 322 820,42                | -              | 2 075 202,00   | 494 324,00    | -      | 367 539,39                |
|                                             | Legal Cost:Legal Advice and Litigation                                                                   | 5 563 863,00    | 5 563 863,00   | 1 536 724,00  | -         | 2 492 180,74 | -      | 955 456,74                | -              | 6 453 080,00   | 910 017,00    | -      | 1 559 478,48              |
|                                             | Legal Cost:Issue of Summons                                                                              | 503 776,00      | 503 776,00     | 122 750,00    | -         | -            | -      | 122 750,00                | -              | 454 315,00     | 453,00        | -      | 15 107,48                 |
|                                             | N/A                                                                                                      | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
| Accommodation, Travel and Incidental        | Allowance:Travel or Motor Vehicle                                                                        | 142 513,00      | 142 513,00     | 99 240,00     | -         | -            | -      | 69 240,00                 | -              | 134 448,00     | 67 224,00     | -      | 67 224,00                 |
|                                             | Allowance:Accommodation, Travel and Incidental                                                           | 304 976,00      | 304 976,00     | 143 469,00    | -         | -            | -      | 143 469,00                | -              | 268 891,00     | 134 448,00    | -      | 134 272,00                |
|                                             | Allowance:Travel or Motor Vehicle                                                                        | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Allowance:Travel or Motor Vehicle                                                                        | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Allowance:Accommodation, Travel and Incidental                                                           | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Allowance:Travel or Motor Vehicle                                                                        | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Allowance:Accommodation, Travel and Incidental                                                           | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Allowance:Travel or Motor Vehicle                                                                        | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Allowance:Accommodation, Travel and Incidental                                                           | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Allowance:Travel or Motor Vehicle                                                                        | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
| Sponsorships, events and catering           | Allowances:Accommodation, Travel and Incidental                                                          | 49 643,00       | 49 643,00      | 24 822,00     | -         | -            | -      | 24 822,00                 | -              | 38 540,00      | 19 272,00     | -      | 19 528,00                 |
|                                             | Allowances:Travel or Motor Vehicle                                                                       | 12 974 044,00   | 12 974 044,00  | 6 479 526,00  | -         | -            | -      | 6 479 526,00              | -              | 11 404 727,00  | 5 746 492,00  | -      | 2 392 219,21              |
|                                             | Allowances and Service Related Benefits:Travelling                                                       | 202 248,00      | 202 248,00     | 101 124,00    | -         | -            | -      | 101 124,00                | -              | 190 800,00     | 95 400,00     | -      | 30 000,00                 |
|                                             | Allowances and Service Related Benefits:Travelling                                                       | 20 195,00       | 20 195,00      | 10 099,00     | -         | -            | -      | 10 099,00                 | -              | 19 052,00      | 9 522,00      | -      | 9 522,00                  |
|                                             | Allowances and Service Related Benefits:Travelling                                                       | 202 248,00      | 202 248,00     | 101 124,00    | -         | -            | -      | 101 124,00                | -              | 190 800,00     | 95 400,00     | -      | 30 000,00                 |
|                                             | Allowances and Service Related Benefits:Travelling                                                       | 181 764,00      | 181 764,00     | 90 862,00     | -         | -            | -      | 90 862,00                 | -              | 171 475,00     | 85 734,00     | -      | 27 992,80                 |
|                                             | Operational Cost:Travel Agency and Visa's                                                                | 202 661,00      | 202 661,00     | 101 328,00    | -         | -            | -      | 101 328,00                | -              | 181 160,00     | 95 562,00     | -      | 71 712,32                 |
|                                             | Travel and Subsidence:Non-emp employees                                                                  | 35 155,00       | 35 155,00      | 11 395,00     | -         | -            | -      | 11 395,00                 | -              | 81 600,00      | 22 817,00     | -      | 6 395,00                  |
|                                             | Travel and Subsidence:Domestic:Daily Allowance                                                           | 394 559,00      | 449 559,00     | 221 279,00    | -         | -            | -      | 221 279,00                | -              | 842 283,00     | 69 737,00     | -      | 120 098,66                |
|                                             | Travel and Subsidence:Domestic:Food and Beverages                                                        | 175 083,00      | 186 083,00     | 76 736,00     | -         | -            | -      | 76 736,00                 | -              | 340 047,00     | 115 070,00    | -      | 87 787,21                 |
| Communication                               | Travel and Subsidence:Domestic:Incidental Cost                                                           | 365 457,00      | 365 457,00     | 173 393,00    | -         | -            | -      | 173 393,00                | -              | 317 728,00     | 55 484,00     | -      | 88 315,40                 |
|                                             | Travel and Subsidence:Domestic:Incidental Cost                                                           | 16 889,00       | 15 889,00      | 4 827,00      | -         | -            | -      | 4 827,00                  | -              | 34 340,00      | 460,00        | -      | 3 577,44                  |
|                                             | Travel and Subsidence:Domestic:Incidental Cost                                                           | 33 353,00       | 33 353,00      | 11 707,00     | -         | -            | -      | 11 707,00                 | -              | 59 039,00      | 551,00        | -      | 605,65                    |
|                                             | Travel and Subsidence:Domestic:Transport without Contractors:Catering Services                           | 205 916,00      | 205 916,00     | 9 700,00      | -         | -            | -      | 9 700,00                  | -              | 49 339,00      | 900,00        | -      | 900,00                    |
|                                             | Travel and Subsidence:Domestic:Transport with Contractors:Catering Services                              | 2 699 520,00    | 2 811 470,00   | 83 700,00     | -         | -            | -      | 83 700,00                 | -              | 623 784,00     | 105 955,00    | -      | 64 680,32                 |
|                                             | Outsourced Services:Catering Services                                                                    | -               | -              | 1 283 111,00  | -         | -            | -      | 480 998,48                | -              | 2 269 709,00   | 701 490,00    | -      | 859 626,83                |
|                                             | Advertising, Publicity and Marketing:Gifts and Promotions                                                | 35 823,00       | 35 823,00      | 20 000,00     | -         | -            | -      | 20 000,00                 | -              | 32 229,00      | -             | -      | -                         |
|                                             | Contractors:Event Promoters                                                                              | 2 506 200,00    | 2 536 400,00   | 2 330 190,00  | -         | -            | -      | 1 824 190,00              | -              | 2 272 820,00   | 1 907 660,00  | -      | 1 920 000,00              |
|                                             | Communication:Cellular Contract (Subscription and Communication:Cellular Contract (Radio and Television) | 2 897 000,00    | 2 897 000,00   | 841 455,00    | -         | -            | -      | 931 766,19                | -              | 3 193 977,00   | 1 006 351,00  | -      | 841 455,12                |
|                                             | Communication:Radio and TV Transmissions                                                                 | -               | -              | -             | -         | -            | -      | -                         | -              | 102 000,00     | -             | -      | -                         |
| Other related expenditure items             | Communication:Postage/SMS Bulk Message Service                                                           | 2 695 232,00    | 2 695 232,00   | 1 183 345,00  | -         | -            | -      | 447 413,50                | -              | 2 632 620,00   | 964 278,00    | -      | 1 183 345,27              |
|                                             | Communication:Postage/SMS Bulk Message Service                                                           | 2 632 343,00    | 2 632 343,00   | 1 293 499,00  | -         | -            | -      | 902 568,19                | -              | 2 205 000,00   | 524 781,00    | -      | 603 413,19                |
|                                             | Communication:Telemetric Systems                                                                         | 122 400,00      | 122 400,00     | 81 200,00     | -         | -            | -      | 81 200,00                 | -              | 250 000,00     | 28 551,00     | -      | 24 234,44                 |
|                                             | Allowances:Cellular and Telephone                                                                        | 2 995 523,00    | 2 995 523,00   | 1 497 780,00  | -         | -            | -      | 117 192,62                | -              | 2 578 625,00   | 1 278 798,00  | -      | 530 514,26                |
|                                             | Communication:Telephone, Fax, Telegraph and Telex                                                        | 3 340 232,00    | 3 340 232,00   | 1 303 030,00  | -         | -            | -      | 18 200,00                 | -              | 4 778 992,00   | 1 410 301,00  | -      | 1 273 110,10              |
|                                             | Entertainment:Senior Management                                                                          | 30 000,00       | 30 000,00      | 18 200,00     | -         | -            | -      | 53 040,00                 | -              | 40 800,00      | -             | -      | 18 200,00                 |
|                                             | Entertainment:Total for All Other Councilors                                                             | -               | -              | -             | -         | -            | -      | -                         | -              | 254 592,00     | -             | -      | -                         |
|                                             | Entertainment:Executive Mayor                                                                            | 20 400,00       | 20 400,00      | 1 690,00      | -         | -            | -      | 2 164,00                  | -              | 5 274,00       | 1 690,00      | -      | 3 584,00                  |
|                                             | Entertainment:Deputy Executive Mayor                                                                     | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Entertainment:Speaker                                                                                    | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
| Grand Total                                 | Entertainment:Chief Whip                                                                                 | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Entertainment:Executive Committee                                                                        | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Entertainment:Section 79 committee chairperson                                                           | -               | -              | -             | -         | -            | -      | -                         | -              | -              | -             | -      | -                         |
|                                             | Overtime:Non Structured                                                                                  | 43 266 162,00   | 43 266 162,00  | 21 633 090,00 | -         | -            | -      | 21 633 090,00             | -              | 38 106 984,00  | 19 087 521,00 | -      | 10 577 104,26             |
|                                             | Overtime:Shift Additional Remuneration                                                                   | 4 893 835,00    | 4 893 835,00   | 2 446 926,00  | -         | -            | -      | 2 446 926,00              | -              | 4 414 274,00   | 2 207 130,00  | -      | 1 086 131,85              |
|                                             | Overtime:Structured                                                                                      | 2 743 570,00    | 2 743 570,00   | 1 371 786,00  | -         | -            | -      | 1 371 786,00              | -              | 2 583 369,00   | 1 430 892,00  | -      | 1 110 998,15              |
|                                             | Grand Total                                                                                              | 122 274 392,00  | 120 801 342,00 | 53 438 767,00 | -         | -            | -      | 40 080 871,65             | -              | 127 443 724,00 | 48 483 813,00 | -      | 26 876 341,19             |
|                                             |                                                                                                          |                 |                |               |           |              |        |                           |                |                |               |        |                           |
|                                             |                                                                                                          |                 |                |               |           |              |        |                           |                |                |               |        |                           |
|                                             |                                                                                                          |                 |                |               |           |              |        |                           |                |                |               |        |                           |

#### **4. PAST YEAR'S ANNUAL REPORT AND PROGRESS ON RESOLVING PROBLEMS IDENTIFIED IN THE ANNUAL REPORT**

The audit process for the 2023/2024 financial year has been completed by the Auditor General of South Africa.

The municipality received a clean audit (financially unqualified with no other material findings) during the 2023/2024 financial year.

Areas for improvement as identified during the previous year's audit will be encapsulated in an Audit Action Plan which will address the areas of concern. This plan and the implementation thereof will be monitored by senior management as well as the Audit Committee. The GRAP disclosure checklist in addition to the findings raised in the previous audit will be used to mitigate the risk of recurring audit findings.

#### **5. RECOMMENDATIONS FROM THE ACCOUNTING OFFICER**

After having assessed the performance of the municipality for the first half of the year (ended 31 December 2024), the following is recommended:

- a) That the Executive Mayor tables this report to Council as the contents indicate the need to approve an adjustment budget.
- b) That the revised projections as contained in this report inform the adjustment budget.

#### **6. RECOMMENDATIONS FROM THE EXECUTIVE MAYOR**

- a) Council take note of the report and more specifically the assessment and forecasts contained in the report,
- b) Council take note that an Adjustments Budget will be compiled and tabled to Council because of the following:
  - Operational Budget details to be adjusted to reflect realistically anticipated revenue and expenditure as envisaged by the details contained in the report to accompany the adjustment budget.
  - Appropriate additional revenue that has become available over and above those anticipated in the annual budget, but only to revise or accelerate spending programs already budgeted for.
  - Authorize the utilization of projected savings in one vote towards spending in another vote due to the reprioritization of projects in line with revised completion dates; and
  - To correct any errors in the annual budget.

## QUALITY CERTIFICATE

I, Geraldine Mettler, the Municipal Manager of Stellenbosch Municipality, hereby certify that the mid-year budget and performance assessment for the period 1 July 2024 to December 2024 has been prepared in accordance with Section 72 of the Municipal Finance Management Act and Regulations made under the Act and accordingly submit the required report on the state of Stellenbosch Municipality's performance.

Name: Geraldine Mettler

*Municipal Manager of Stellenbosch Municipality - WC024*

Signature:



Date:

20/01/2025

# **MID YEAR BUDGET AND PERFORMANCE ASSESSMENT PART A**

## Monthly Budget Statements

Table C1: Monthly Budget Statement Summary

WC024 Stellenbosch - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment

| Description                                              | 2023/24          | Budget Year 2024/25 |                  |                |                  |                  |                  |                |                    |
|----------------------------------------------------------|------------------|---------------------|------------------|----------------|------------------|------------------|------------------|----------------|--------------------|
|                                                          | Audited Outcome  | Original Budget     | Adjusted Budget  | Monthly Actual | YearTD Actual    | YearTD Budget    | YTD Variance     | YTD Variance % | Full Year Forecast |
| <b>R thousands</b>                                       |                  |                     |                  |                |                  |                  |                  |                |                    |
| <b>Financial Performance</b>                             |                  |                     |                  |                |                  |                  |                  |                |                    |
| Property rates                                           | 484 454          | 509 116             | 509 116          | 37 840         | 302 253          | 284 283          | 17 970           | 6%             | 509 116            |
| Service charges                                          | 1 289 135        | 1 450 081           | 1 450 081        | 112 169        | 752 715          | 639 458          | 113 257          | 18%            | 1 450 081          |
| Investment revenue                                       | 57 312           | 44 232              | 44 232           | 4 992          | 30 999           | 22 116           | 8 883            | 40%            | 44 232             |
| Transfers and subsidies - Operational                    | 230 231          | 245 638             | 245 198          | 68 071         | 153 794          | 110 398          | 43 397           | 39%            | 245 198            |
| Other own revenue                                        | 310 347          | 283 086             | 283 086          | 6 224          | 63 193           | 88 160           | (24 967)         | -28%           | 283 086            |
| <b>Total Revenue (excluding capital transfers and</b>    | <b>2 371 479</b> | <b>2 532 153</b>    | <b>2 531 713</b> | <b>229 297</b> | <b>1 302 954</b> | <b>1 144 415</b> | <b>158 539</b>   | <b>14%</b>     | <b>2 531 713</b>   |
| Employee costs                                           | 632 279          | 656 455             | 655 497          | 168            | 819              | 343 718          | (342 898)        | -100%          | 655 497            |
| Remuneration of Councillors                              | 22 620           | 23 422              | 23 422           | -              | -                | 11 711           | (11 711)         | -100%          | 23 422             |
| Depreciation and amortisation                            | 207 181          | 249 408             | 249 408          | -              | 72 083           | 0                | 72 083           | 1201385099%    | 249 408            |
| Interest                                                 | 63 411           | 71 259              | 71 259           | 29 982         | 29 982           | 28 516           | 1 467            | 5%             | 71 259             |
| Inventory consumed and bulk purchases                    | 724 599          | 827 038             | 827 542          | 57 939         | 401 077          | 409 724          | (8 647)          | -2%            | 827 542            |
| Transfers and subsidies                                  | 21 324           | 20 739              | 20 739           | 698            | 12 269           | 13 830           | (1 561)          | -11%           | 20 739             |
| Other expenditure                                        | 571 775          | 663 413             | 663 426          | 27 939         | 187 594          | 215 944          | (28 350)         | -13%           | 663 426            |
| <b>Total Expenditure</b>                                 | <b>2 243 190</b> | <b>2 511 734</b>    | <b>2 511 294</b> | <b>116 727</b> | <b>703 825</b>   | <b>1 023 443</b> | <b>(319 618)</b> | <b>-31%</b>    | <b>2 511 294</b>   |
| <b>Surplus/(Deficit)</b>                                 | <b>128 290</b>   | <b>20 419</b>       | <b>20 419</b>    | <b>112 570</b> | <b>599 130</b>   | <b>120 972</b>   | <b>478 157</b>   | <b>395%</b>    | <b>20 419</b>      |
| Transfers and subsidies - capital (monetary allocations) | 106 864          | 99 123              | 123 392          | 9 039          | 40 466           | 51 357           | (10 890)         | -21%           | 123 392            |
| Transfers and subsidies - capital (in-kind)              | 5 137            | -                   | -                | -              | -                | -                | -                | -              | -                  |
| <b>Surplus/(Deficit) after capital transfers &amp;</b>   | <b>240 291</b>   | <b>119 542</b>      | <b>143 812</b>   | <b>121 609</b> | <b>639 596</b>   | <b>172 329</b>   | <b>467 267</b>   | <b>271%</b>    | <b>143 812</b>     |
| Share of surplus/ (deficit) of associate                 | -                | -                   | -                | -              | -                | -                | -                | -              | -                  |
| Intercompany/Parent subsidiary transactions              | -                | -                   | -                | -              | -                | -                | -                | -              | -                  |
| <b>Surplus/ (Deficit) for the year</b>                   | <b>240 291</b>   | <b>119 542</b>      | <b>143 812</b>   | <b>121 609</b> | <b>639 596</b>   | <b>172 329</b>   | <b>467 267</b>   | <b>271%</b>    | <b>143 812</b>     |
| <b>Capital expenditure &amp; funds sources</b>           |                  |                     |                  |                |                  |                  |                  |                |                    |
| <b>Capital expenditure</b>                               | <b>427 374</b>   | <b>599 345</b>      | <b>655 944</b>   | <b>33 382</b>  | <b>129 278</b>   | <b>171 773</b>   | <b>(42 495)</b>  | <b>-25%</b>    | <b>655 944</b>     |
| Capital transfers recognised                             | 121 312          | 137 551             | 165 699          | 19 013         | 57 086           | 71 248           | (14 162)         | -20%           | 165 699            |
| Borrowing                                                | 137 739          | 200 000             | 209 300          | 2 116          | 31 198           | 39 966           | (8 769)          | -22%           | 209 300            |
| Internally generated funds                               | 162 937          | 261 795             | 280 944          | 12 253         | 40 993           | 60 558           | (19 564)         | -32%           | 280 944            |
| <b>Total sources of capital funds</b>                    | <b>421 989</b>   | <b>599 345</b>      | <b>655 944</b>   | <b>33 382</b>  | <b>129 278</b>   | <b>171 773</b>   | <b>(42 495)</b>  | <b>-25%</b>    | <b>655 944</b>     |
| <b>Financial position</b>                                |                  |                     |                  |                |                  |                  |                  |                |                    |
| Total current assets                                     | 2 194 437        | 894 865             | 835 569          |                | 2 395 115        |                  |                  |                | 835 569            |
| Total non current assets                                 | 6 291 425        | 6 680 375           | 6 736 973        |                | 6 329 720        |                  |                  |                | 6 736 973          |
| Total current liabilities                                | 1 641 165        | 486 366             | 459 517          |                | 1 240 028        |                  |                  |                | 459 517            |
| Total non current liabilities                            | 827 907          | 1 076 572           | 1 076 572        |                | 827 907          |                  |                  |                | 1 076 572          |
| <b>Community wealth/Equity</b>                           | <b>6 021 324</b> | <b>6 012 302</b>    | <b>6 036 572</b> |                | <b>8 391 567</b> |                  |                  |                | <b>6 036 572</b>   |
| <b>Cash flows</b>                                        |                  |                     |                  |                |                  |                  |                  |                |                    |
| Net cash from (used) operating                           | 1 812 697        | 461 634             | 459 440          | 127 513        | 577 430          | 80 752           | (496 678)        | -615%          | 2 446 089          |
| Net cash from (used) investing                           | (422 339)        | (689 247)           | (754 335)        | (34 161)       | (206 248)        | 199 891          | 406 140          | 203%           | 754 335            |
| Net cash from (used) financing                           | (137 446)        | 200 000             | 200 000          | -              | -                | 100 000          | 100 000          | 100%           | 200 000            |
| <b>Cash/cash equivalents at the month/year end</b>       | <b>2 129 573</b> | <b>593 861</b>      | <b>526 579</b>   | <b>-</b>       | <b>1 699 778</b> | <b>1 002 116</b> | <b>(697 662)</b> | <b>-70%</b>    | <b>4 729 021</b>   |
| <b>Debtors &amp; creditors analysis</b>                  |                  |                     |                  |                |                  |                  |                  |                |                    |
| <b>Debtors Age Analysis</b>                              |                  |                     |                  |                |                  |                  |                  |                |                    |
| Total By Income Source                                   | 110 611          | 41                  | 10 813           | 17 123         | 10 858           | 10 498           | 34 737           | 296 573        | 491 254            |
| <b>Creditors Age Analysis</b>                            |                  |                     |                  |                |                  |                  |                  |                |                    |
| Total Creditors                                          | 24 382           | -                   | -                | -              | -                | -                | -                | -              | 24 382             |

**Table C2: Monthly Budget Statement – Financial Performance (standard classification)****WC024 Stellenbosch - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Mid-Year Assessment**

| Description                         | Ref | 2023/24         | Budget Year 2024/25 |                 |                |               |               |              |              |                    |
|-------------------------------------|-----|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|--------------|--------------------|
|                                     |     | Audited Outcome | Original Budget     | Adjusted Budget | Monthly Actual | YearTD Actual | YearTD Budget | YTD Variance | YTD Variance | Full Year Forecast |
| Revenue - Functional                |     |                 |                     |                 |                |               |               |              |              |                    |
| Governance and administration       |     | 664 483         | 649 367             | 649 367         | 67 155         | 401 140       | 370 479       | 30 662       | 8%           | 649 367            |
| Executive and council               |     | 846             | 987                 | 987             | 27             | 343           | 355           | (12)         | -3%          | 987                |
| Finance and administration          |     | 663 637         | 648 380             | 648 380         | 67 127         | 400 797       | 370 123       | 30 673       | 8%           | 648 380            |
| Internal audit                      |     | -               | -                   | -               | -              | -             | -             | -            | -            | -                  |
| Community and public safety         |     | 211 563         | 220 431             | 226 247         | 2 865          | 15 601        | 54 815        | (39 214)     | -72%         | 226 247            |
| Community and social services       |     | 21 350          | 17 872              | 22 008          | 1 778          | 4 383         | 9 356         | (4 972)      | -53%         | 22 008             |
| Sport and recreation                |     | 746             | 257                 | 257             | 61             | 99            | 12            | 87           | 726%         | 257                |
| Public safety                       |     | 179 028         | 180 261             | 180 261         | 410            | 6 976         | 39 510        | (32 534)     | -82%         | 180 261            |
| Housing                             |     | 10 440          | 22 041              | 23 721          | 615            | 4 143         | 5 938         | (1 795)      | -30%         | 23 721             |
| Health                              |     | -               | -                   | -               | -              | -             | -             | -            | -            | -                  |
| Economic and environmental services |     | 104 683         | 120 984             | 133 697         | 9 845          | 51 527        | 57 414        | (5 887)      | -10%         | 133 697            |
| Planning and development            |     | 87 028          | 106 067             | 104 667         | 8 097          | 39 779        | 40 612        | (833)        | -2%          | 104 667            |
| Road transport                      |     | 16 733          | 13 422              | 27 535          | 1 745          | 11 084        | 16 712        | (5 628)      | -34%         | 27 535             |
| Environmental protection            |     | 922             | 1 494               | 1 494           | 3              | 663           | 90            | 573          | 636%         | 1 494              |
| Trading services                    |     | 1 502 751       | 1 640 495           | 1 645 795       | 158 471        | 875 152       | 713 064       | 162 088      | 23%          | 1 645 795          |
| Energy sources                      |     | 965 506         | 1 122 237           | 1 122 237       | 100 996        | 603 936       | 482 116       | 121 820      | 25%          | 1 122 237          |
| Water management                    |     | 220 201         | 215 225             | 215 225         | 23 271         | 108 346       | 85 945        | 22 400       | 26%          | 215 225            |
| Waste water management              |     | 170 215         | 159 519             | 164 819         | 18 401         | 87 169        | 73 708        | 13 461       | 18%          | 164 819            |
| Waste management                    |     | 146 830         | 143 514             | 143 514         | 15 804         | 75 702        | 71 295        | 4 407        | 6%           | 143 514            |
| Other                               | 4   | -               | -                   | -               | -              | -             | -             | -            | -            | -                  |
| Total Revenue - Functional          | 2   | 2 483 480       | 2 631 276           | 2 655 105       | 238 336        | 1 343 420     | 1 195 772     | 147 649      | 12%          | 2 655 105          |
| Expenditure - Functional            |     |                 |                     |                 |                |               |               |              |              |                    |
| Governance and administration       |     | 311 209         | 353 721             | 353 721         | 7 859          | 64 231        | 160 312       | (96 081)     | -60%         | 353 721            |
| Executive and council               |     | 31 667          | 33 196              | 32 996          | 255            | 1 768         | 15 799        | (14 031)     | -89%         | 32 996             |
| Finance and administration          |     | 273 426         | 314 934             | 315 134         | 7 575          | 62 266        | 141 522       | (79 256)     | -56%         | 315 134            |
| Internal audit                      |     | 6 117           | 5 591               | 5 591           | 29             | 197           | 2 991         | (2 794)      | -93%         | 5 591              |
| Community and public safety         |     | 462 724         | 518 969             | 518 833         | 8 226          | 72 707        | 173 303       | (100 596)    | -58%         | 518 833            |
| Community and social services       |     | 46 533          | 55 692              | 56 090          | 1 180          | 7 424         | 26 446        | (19 022)     | -72%         | 56 090             |
| Sport and recreation                |     | 60 833          | 75 133              | 74 765          | 503            | 7 852         | 33 177        | (25 325)     | -76%         | 74 765             |
| Public safety                       |     | 322 791         | 345 534             | 345 344         | 5 868          | 48 551        | 95 226        | (46 675)     | -49%         | 345 344            |
| Housing                             |     | 32 566          | 42 611              | 42 635          | 675            | 8 881         | 18 454        | (9 574)      | -52%         | 42 635             |
| Health                              |     | -               | -                   | -               | -              | -             | -             | -            | -            | -                  |
| Economic and environmental services |     | 150 714         | 228 743             | 228 439         | 3 016          | 26 208        | 80 570        | (54 363)     | -67%         | 228 439            |
| Planning and development            |     | 66 937          | 84 954              | 84 489          | 796            | 12 237        | 41 339        | (29 103)     | -70%         | 84 489             |
| Road transport                      |     | 68 522          | 124 698             | 124 698         | 1 620          | 10 852        | 31 292        | (20 441)     | -65%         | 124 698            |
| Environmental protection            |     | 15 255          | 19 092              | 19 252          | 600            | 3 119         | 7 938         | (4 819)      | -61%         | 19 252             |
| Trading services                    |     | 1 318 542       | 1 410 302           | 1 410 302       | 97 626         | 540 679       | 609 258       | (68 578)     | -11%         | 1 410 302          |
| Energy sources                      |     | 773 628         | 839 839             | 840 159         | 58 586         | 401 464       | 397 720       | 3 744        | 1%           | 840 159            |
| Water management                    |     | 188 776         | 178 797             | 178 537         | 12 697         | 42 882        | 63 282        | (20 400)     | -32%         | 178 537            |
| Waste water management              |     | 186 738         | 230 551             | 230 491         | 20 288         | 58 713        | 83 144        | (24 430)     | -29%         | 230 491            |
| Waste management                    |     | 169 400         | 161 114             | 161 114         | 6 055          | 37 620        | 65 112        | (27 492)     | -42%         | 161 114            |
| Other                               |     | -               | -                   | -               | -              | -             | -             | -            | -            | -                  |
| Total Expenditure - Functional      | 3   | 2 243 190       | 2 511 734           | 2 511 294       | 116 727        | 703 825       | 1 023 443     | (319 618)    | -31%         | 2 511 294          |
| Surplus/ (Deficit) for the year     |     | 240 291         | 119 542             | 143 812         | 121 609        | 639 596       | 172 329       | 467 267      | 271%         | 143 812            |

Table C2: Monthly Budget Statement – Financial Performance, reflects the operating revenue and operating expenditure in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. The main functions are Governance and Administration; Community and Public safety; Economic and Environmental services; and Trading Services.

**Table C3: Monthly Budget Statement – Financial Performance (revenue & expenditure by municipal vote)**

WC024 Stellenbosch - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year

| Vote Description                           | Ref | 2023/24         | Budget Year 2024/25 |                 |                |               |               |              |                |                    |
|--------------------------------------------|-----|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
|                                            |     | Audited Outcome | Original Budget     | Adjusted Budget | Monthly Actual | YearTD Actual | YearTD Budget | YTD Variance | YTD Variance % | Full Year Forecast |
| R thousands                                |     |                 |                     |                 |                |               |               |              |                |                    |
| Revenue by Vote                            | 1   |                 |                     |                 |                |               |               |              |                |                    |
| Vote 1 - OFFICE OF THE MUNICIPAL MANAGER   |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 2 - PLANNING AND DEVELOPMENT SERVICES |     | 23 224          | 33 903              | 35 583          | 826            | 11 390        | 11 986        | (596)        | -5,0%          | 35 583             |
| Vote 3 - INFRASTRUCTURE SERVICES           |     | 1 593 728       | 1 748 089           | 1 766 102       | 168 103        | 918 768       | 764 340       | 154 428      | 20,2%          | 1 766 102          |
| Vote 4 - COMMUNITY AND PROTECTION SERVICES |     | 202 046         | 199 917             | 204 053         | 2 252          | 12 122        | 48 967        | (36 845)     | -75,2%         | 204 053            |
| Vote 5 - CORPORATE SERVICES                |     | 12 856          | 12 642              | 12 642          | 794            | 5 746         | 3 913         | 1 833        | 46,8%          | 12 642             |
| Vote 6 - FINANCIAL SERVICES                |     | 651 637         | 636 725             | 636 725         | 66 361         | 395 395       | 366 566       | 28 829       | 7,9%           | 636 725            |
| Vote 7 - [NAME OF VOTE 7]                  |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 8 - [NAME OF VOTE 8]                  |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 9 - [NAME OF VOTE 9]                  |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 10 - [NAME OF VOTE 10]                |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 11 - [NAME OF VOTE 11]                |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 12 - [NAME OF VOTE 12]                |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 13 - [NAME OF VOTE 13]                |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 14 - [NAME OF VOTE 14]                |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 15 - [NAME OF VOTE 15]                |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Total Revenue by Vote                      | 2   | 2 483 491       | 2 631 276           | 2 655 105       | 238 336        | 1 343 420     | 1 195 772     | 147 649      | 12,3%          | 2 655 105          |
| Expenditure by Vote                        | 1   |                 |                     |                 |                |               |               |              |                |                    |
| Vote 1 - OFFICE OF THE MUNICIPAL MANAGER   |     | 13 630          | 17 203              | 17 203          | 126            | 798           | 8 996         | (8 198)      | -91,1%         | 17 203             |
| Vote 2 - PLANNING AND DEVELOPMENT SERVICES |     | 82 395          | 98 091              | 98 091          | 992            | 18 645        | 52 282        | (33 637)     | -64,3%         | 98 091             |
| Vote 3 - INFRASTRUCTURE SERVICES           |     | 1 427 232       | 1 541 782           | 1 541 342       | 99 639         | 564 728       | 638 168       | (73 440)     | -11,5%         | 1 541 342          |
| Vote 4 - COMMUNITY AND PROTECTION SERVICES |     | 410 086         | 510 981             | 510 981         | 8 163          | 53 353        | 170 669       | (117 317)    | -68,7%         | 510 981            |
| Vote 5 - CORPORATE SERVICES                |     | 179 643         | 216 624             | 216 624         | 3 033          | 37 427        | 85 521        | (48 093)     | -56,2%         | 216 624            |
| Vote 6 - FINANCIAL SERVICES                |     | 130 204         | 127 053             | 127 053         | 4 774          | 28 874        | 67 806        | (38 932)     | -57,4%         | 127 053            |
| Vote 7 - [NAME OF VOTE 7]                  |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 8 - [NAME OF VOTE 8]                  |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 9 - [NAME OF VOTE 9]                  |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 10 - [NAME OF VOTE 10]                |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 11 - [NAME OF VOTE 11]                |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 12 - [NAME OF VOTE 12]                |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 13 - [NAME OF VOTE 13]                |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 14 - [NAME OF VOTE 14]                |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Vote 15 - [NAME OF VOTE 15]                |     | -               | -                   | -               | -              | -             | -             | -            |                | -                  |
| Total Expenditure by Vote                  | 2   | 2 243 190       | 2 511 734           | 2 511 294       | 116 727        | 703 825       | 1 023 443     | (319 618)    | -31,2%         | 2 511 294          |
| Surplus/ (Deficit) for the year            | 2   | 240 301         | 119 542             | 143 812         | 121 609        | 639 596       | 172 329       | 467 267      | 271,1%         | 143 812            |

Table C3: Monthly Budget Statement – Financial Performance, reflects the operating revenue and operating expenditure by municipal vote. The municipal directorates are Municipal Manager; Planning Development; Human Settlements; Engineering Services; Community and Protection Services; Corporate Services; and Financial Services. The operating expenditure budget is approved by Council on the municipal vote level.

**Table C4: Monthly Budget Statement – Financial Performance (revenue & expenditure)**

WC024 Stellenbosch - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

| Description                                                                | Ref | 2023/24          | Budget Year 2024/25 |                  |                |                  |                  |                  |                |                    |
|----------------------------------------------------------------------------|-----|------------------|---------------------|------------------|----------------|------------------|------------------|------------------|----------------|--------------------|
|                                                                            |     | Audited Outcome  | Original Budget     | Adjusted Budget  | Monthly Actual | YearTD Actual    | YearTD Budget    | YTD Variance     | YTD Variance % | Full Year Forecast |
| <b>Revenue</b>                                                             |     |                  |                     |                  |                |                  |                  |                  |                |                    |
| <b>Exchange Revenue</b>                                                    |     | 1 466 933        | 1 610 661           | 1 610 661        | 122 963        | 844 424          | 715 221          | 129 203          | 18%            | 1 610 661          |
| Service charges - Electricity                                              |     | 874 586          | 1 029 705           | 1 029 705        | 77 347         | 541 755          | 451 880          | 89 875           | 20%            | 1 029 705          |
| Service charges - Water                                                    |     | 203 271          | 182 522             | 182 522          | 17 267         | 89 280           | 77 288           | 11 992           | 15%            | 182 522            |
| Service charges - Waste Water Management                                   |     | 114 952          | 122 772             | 122 772          | 9 926          | 66 083           | 58 588           | 7 496            | 13%            | 122 772            |
| Service charges - Waste management                                         |     | 96 327           | 115 082             | 115 082          | 7 628          | 55 597           | 51 703           | 3 895            | 8%             | 115 082            |
| Sale of Goods and Rendering of Services                                    |     | 25 260           | 24 654              | 24 654           | (371)          | 15 643           | 10 408           | 5 235            | 50%            | 24 654             |
| Agency services                                                            |     | 3 697            | 3 794               | 3 794            | 61             | 1 543            | 1 572            | (29)             | -2%            | 3 794              |
| Interest                                                                   |     | -                | -                   | -                | -              | -                | -                | -                | -              | -                  |
| Interest earned from Receivables                                           |     | 23 505           | 18 173              | 18 173           | 2 093          | 12 532           | 9 759            | 2 772            | 28%            | 18 173             |
| Interest earned from Current and Non Current Assets                        |     | 57 312           | 44 232              | 44 232           | 4 992          | 30 999           | 22 116           | 8 883            | 40%            | 44 232             |
| Dividends                                                                  |     | -                | -                   | -                | -              | -                | -                | -                | -              | -                  |
| Rent on Land                                                               |     | -                | -                   | -                | -              | -                | -                | -                | -              | -                  |
| Rental from Fixed Assets                                                   |     | 11 056           | 13 649              | 13 649           | 738            | 4 869            | 5 079            | (211)            | -4%            | 13 649             |
| Licence and permits                                                        |     | 8 149            | 8 386               | 8 386            | 216            | 3 346            | 3 814            | (467)            | -12%           | 8 386              |
| Operational Revenue                                                        |     | 48 819           | 47 692              | 47 692           | 3 066          | 22 776           | 23 014           | (238)            | -1%            | 47 692             |
| <b>Non-Exchange Revenue</b>                                                |     | 904 547          | 921 493             | 921 052          | 106 333        | 458 531          | 429 194          | 29 336           | 7%             | 921 052            |
| Property rates                                                             |     | 484 454          | 509 116             | 509 116          | 37 840         | 302 253          | 284 283          | 17 970           | 6%             | 509 116            |
| Surcharges and Taxes                                                       |     | -                | -                   | -                | -              | -                | -                | -                | -              | -                  |
| Fines, penalties and forfeits                                              |     | 184 354          | 163 380             | 163 380          | 25             | 166              | 32 432           | (32 266)         | -99%           | 163 380            |
| Licence and permits                                                        |     | -                | -                   | -                | -              | -                | -                | -                | -              | -                  |
| Transfer and subsidies - Operational                                       |     | 230 231          | 245 638             | 245 198          | 68 071         | 153 794          | 110 398          | 43 397           | 39%            | 245 198            |
| Interest                                                                   |     | 4 239            | 3 359               | 3 359            | 397            | 2 318            | 2 082            | 236              | 11%            | 3 359              |
| Fuel Levy                                                                  |     | -                | -                   | -                | -              | -                | -                | -                | -              | -                  |
| Operational Revenue                                                        |     | -                | -                   | -                | -              | -                | -                | -                | -              | -                  |
| Gains on disposal of Assets                                                |     | 302              | -                   | -                | -              | -                | -                | -                | -              | -                  |
| Other Gains                                                                |     | 966              | -                   | -                | -              | -                | -                | -                | -              | -                  |
| Discontinued Operations                                                    |     | -                | -                   | -                | -              | -                | -                | -                | -              | -                  |
| <b>Total Revenue (excluding capital transfers and expenditure by type)</b> |     | <b>2 371 479</b> | <b>2 532 153</b>    | <b>2 531 713</b> | <b>229 297</b> | <b>1 302 954</b> | <b>1 144 415</b> | <b>158 539</b>   | <b>14%</b>     | <b>2 531 713</b>   |
| <b>Expenditure By Type</b>                                                 |     |                  |                     |                  |                |                  |                  |                  |                |                    |
| Employee related costs                                                     |     | 632 279          | 656 455             | 655 497          | 168            | 819              | 343 718          | (342 898)        | -100%          | 655 497            |
| Remuneration of councillors                                                |     | 22 620           | 23 422              | 23 422           | -              | -                | 11 711           | (11 711)         | -100%          | 23 422             |
| Bulk purchases - electricity                                               |     | 626 176          | 714 397             | 714 397          | 51 337         | 360 427          | 357 199          | 3 228            | 1%             | 714 397            |
| Inventory consumed                                                         |     | 98 423           | 112 641             | 113 145          | 6 603          | 40 650           | 52 525           | (11 876)         | -23%           | 113 145            |
| Debt impairment                                                            |     | 49 124           | 74 031              | 74 031           | -              | -                | -                | -                | -              | 74 031             |
| Depreciation and amortisation                                              |     | 207 181          | 249 408             | 249 408          | -              | 72 083           | 0                | 72 083           | 1201385099%    | 249 408            |
| Interest                                                                   |     | 63 411           | 71 259              | 71 259           | 29 982         | 29 982           | 28 516           | 1 467            | 5%             | 71 259             |
| Contracted services                                                        |     | 278 249          | 297 434             | 295 638          | 18 050         | 98 009           | 138 513          | (40 504)         | -29%           | 295 638            |
| Transfers and subsidies                                                    |     | 21 324           | 20 739              | 20 739           | 698            | 12 269           | 13 830           | (1 561)          | -11%           | 20 739             |
| Irrecoverable debts written off                                            |     | 101 630          | 121 383             | 121 383          | -              | 16 590           | 19               | 16 572           | 89124%         | 121 383            |
| Operational costs                                                          |     | 138 791          | 169 885             | 171 694          | 9 889          | 72 995           | 77 413           | (4 418)          | -6%            | 171 694            |
| Losses on Disposal of Assets                                               |     | 2 288            | -                   | -                | -              | -                | -                | -                | -              | -                  |
| Other Losses                                                               |     | 1 692            | 680                 | 680              | -              | -                | -                | -                | -              | 680                |
| <b>Total Expenditure</b>                                                   |     | <b>2 243 190</b> | <b>2 511 734</b>    | <b>2 511 294</b> | <b>116 727</b> | <b>703 825</b>   | <b>1 023 443</b> | <b>(319 618)</b> | <b>-31%</b>    | <b>2 511 294</b>   |
| <b>Surplus/(Deficit)</b>                                                   |     | <b>128 290</b>   | <b>20 419</b>       | <b>20 419</b>    | <b>112 570</b> | <b>599 130</b>   | <b>120 972</b>   | <b>478 157</b>   | <b>0</b>       | <b>20 419</b>      |
| Transfers and subsidies - capital (monetary allocations)                   |     | 106 864          | 99 123              | 123 392          | 9 039          | 40 466           | 51 357           | (10 890)         | (0)            | 123 392            |
| Transfers and subsidies - capital (in-kind)                                |     | 5 137            | -                   | -                | -              | -                | -                | -                | -              | -                  |
| <b>Surplus/(Deficit) after capital transfers &amp; Income Tax</b>          |     | <b>240 291</b>   | <b>119 542</b>      | <b>143 812</b>   | <b>121 609</b> | <b>639 596</b>   | <b>172 329</b>   |                  |                | <b>143 812</b>     |
| <b>Surplus/(Deficit) after income tax</b>                                  |     | <b>240 291</b>   | <b>119 542</b>      | <b>143 812</b>   | <b>121 609</b> | <b>639 596</b>   | <b>172 329</b>   |                  |                | <b>143 812</b>     |
| Share of Surplus/Deficit attributable to Joint Venture                     |     | -                | -                   | -                | -              | -                | -                |                  |                | -                  |
| Share of Surplus/Deficit attributable to Minorities                        |     | -                | -                   | -                | -              | -                | -                |                  |                | -                  |
| <b>Surplus/(Deficit) attributable to municipality</b>                      |     | <b>240 291</b>   | <b>119 542</b>      | <b>143 812</b>   | <b>121 609</b> | <b>639 596</b>   | <b>172 329</b>   |                  |                | <b>143 812</b>     |
| Share of Surplus/Deficit attributable to Associate                         |     | -                | -                   | -                | -              | -                | -                |                  |                | -                  |
| Intercompany/Parent subsidiary transactions                                |     | -                | -                   | -                | -              | -                | -                |                  |                | -                  |
| <b>Surplus/ (Deficit) for the year</b>                                     |     | <b>240 291</b>   | <b>119 542</b>      | <b>143 812</b>   | <b>121 609</b> | <b>639 596</b>   | <b>172 329</b>   |                  |                | <b>143 812</b>     |

## Table C5: Monthly Budget Statement – Capital Expenditure

Table C5: Monthly Budget Statement – Capital Expenditure consists of three sections: Appropriations by vote; Standard classification and funding portion.

WC024 Stellenbosch - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment

| Vote Description                                                                                                   | Ref        | 2023/24         | Budget Year 2024/25 |                 |                |                |                |                 |                |                    |
|--------------------------------------------------------------------------------------------------------------------|------------|-----------------|---------------------|-----------------|----------------|----------------|----------------|-----------------|----------------|--------------------|
|                                                                                                                    |            | Audited Outcome | Original Budget     | Adjusted Budget | Monthly Actual | YearTD Actual  | YearTD Budget  | YTD Variance    | YTD Variance % | Full Year Forecast |
| <b>R thousands</b>                                                                                                 | <b>1</b>   |                 |                     |                 |                |                |                |                 |                |                    |
| <b>Multi-Year expenditure appropriation</b>                                                                        | <b>2</b>   |                 |                     |                 |                |                |                |                 |                |                    |
| Vote 1 - OFFICE OF THE MUNICIPAL MANAGER                                                                           |            | 39              | 40                  | 40              | 28             | 36             | 38             | (2)             | -6%            | 40                 |
| Vote 2 - PLANNING AND DEVELOPMENT SERVICES                                                                         |            | 3 726           | 18 294              | 19 701          | 192            | 1 597          | 2 850          | (1 252)         | -44%           | 19 701             |
| Vote 3 - INFRASTRUCTURE SERVICES                                                                                   |            | 353 580         | 444 684             | 485 526         | 29 395         | 115 092        | 123 889        | (8 797)         | -7%            | 485 526            |
| Vote 4 - COMMUNITY AND PROTECTION SERVICES                                                                         |            | 26 587          | 54 148              | 55 508          | 454            | 2 890          | 29 467         | (26 578)        | -90%           | 55 508             |
| Vote 5 - CORPORATE SERVICES                                                                                        |            | 29 161          | 56 420              | 60 609          | 2 023          | 4 664          | 3 292          | 1 372           | 42%            | 60 609             |
| Vote 6 - FINANCIAL SERVICES                                                                                        |            | 1 404           | 100                 | 100             | -              | 68             | 40             | 28              | 70%            | 100                |
| Vote 7 - [NAME OF VOTE 7]                                                                                          |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 8 - [NAME OF VOTE 8]                                                                                          |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 9 - [NAME OF VOTE 9]                                                                                          |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 10 - [NAME OF VOTE 10]                                                                                        |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 11 - [NAME OF VOTE 11]                                                                                        |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 12 - [NAME OF VOTE 12]                                                                                        |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 13 - [NAME OF VOTE 13]                                                                                        |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 14 - [NAME OF VOTE 14]                                                                                        |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 15 - [NAME OF VOTE 15]                                                                                        |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| <b>Total Capital Multi-year expenditure</b>                                                                        | <b>4,7</b> | <b>414 497</b>  | <b>573 686</b>      | <b>621 483</b>  | <b>32 092</b>  | <b>124 347</b> | <b>159 576</b> | <b>(35 229)</b> | <b>-22%</b>    | <b>621 483</b>     |
| <b>Single Year expenditure appropriation</b>                                                                       | <b>2</b>   |                 |                     |                 |                |                |                |                 |                |                    |
| Vote 1 - OFFICE OF THE MUNICIPAL MANAGER                                                                           |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 2 - PLANNING AND DEVELOPMENT SERVICES                                                                         |            | 556             | 1 950               | 2 223           | 303            | 515            | 780            | (265)           | -34%           | 2 223              |
| Vote 3 - INFRASTRUCTURE SERVICES                                                                                   |            | 2 115           | 4 800               | 9 185           | 980            | 2 898          | 3 837          | (938)           | -24%           | 9 185              |
| Vote 4 - COMMUNITY AND PROTECTION SERVICES                                                                         |            | 3 610           | 17 609              | 21 672          | 5              | 1 365          | 7 370          | (6 006)         | -81%           | 21 672             |
| Vote 5 - CORPORATE SERVICES                                                                                        |            | 1 039           | -                   | 80              | -              | -              | 80             | (80)            | -100%          | 80                 |
| Vote 6 - FINANCIAL SERVICES                                                                                        |            | 494             | 1 300               | 1 300           | 1              | 153            | 130            | 23              | 18%            | 1 300              |
| Vote 7 - [NAME OF VOTE 7]                                                                                          |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 8 - [NAME OF VOTE 8]                                                                                          |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 9 - [NAME OF VOTE 9]                                                                                          |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 10 - [NAME OF VOTE 10]                                                                                        |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 11 - [NAME OF VOTE 11]                                                                                        |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 12 - [NAME OF VOTE 12]                                                                                        |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 13 - [NAME OF VOTE 13]                                                                                        |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 14 - [NAME OF VOTE 14]                                                                                        |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Vote 15 - [NAME OF VOTE 15]                                                                                        |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| <b>Total Capital single-year expenditure</b>                                                                       | <b>4</b>   | <b>7 814</b>    | <b>25 659</b>       | <b>34 480</b>   | <b>1 290</b>   | <b>4 931</b>   | <b>12 197</b>  | <b>(7 266)</b>  | <b>-60%</b>    | <b>34 480</b>      |
| <b>Total Capital Expenditure</b>                                                                                   | <b>3</b>   | <b>422 311</b>  | <b>599 345</b>      | <b>655 944</b>  | <b>33 382</b>  | <b>129 278</b> | <b>171 773</b> | <b>(42 495)</b> | <b>-25%</b>    | <b>655 944</b>     |
| <b>Capital Expenditure - Functional Classification</b>                                                             |            |                 |                     |                 |                |                |                |                 |                |                    |
| <b>Governance and administration</b>                                                                               |            | <b>37 522</b>   | <b>57 860</b>       | <b>62 129</b>   | <b>2 052</b>   | <b>4 921</b>   | <b>3 580</b>   | <b>1 341</b>    | <b>37%</b>     | <b>62 129</b>      |
| Executive and council                                                                                              |            | 39              | 40                  | 40              | 28             | 36             | 38             | (2)             | -6%            | 40                 |
| Finance and administration                                                                                         |            | 37 484          | 57 820              | 62 089          | 2 024          | 4 885          | 3 542          | 1 343           | 38%            | 62 089             |
| Internal audit                                                                                                     |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| <b>Community and public safety</b>                                                                                 |            | <b>30 806</b>   | <b>82 931</b>       | <b>90 746</b>   | <b>945</b>     | <b>5 924</b>   | <b>35 729</b>  | <b>(29 805)</b> | <b>-83%</b>    | <b>90 746</b>      |
| Community and social services                                                                                      |            | 11 766          | 39 069              | 43 388          | 48             | 735            | 22 443         | (21 708)        | -97%           | 43 388             |
| Sport and recreation                                                                                               |            | 8 194           | 13 800              | 15 125          | 265            | 2 340          | 6 697          | (4 357)         | -65%           | 15 125             |
| Public safety                                                                                                      |            | 7 584           | 11 943              | 12 435          | 135            | 1 083          | 3 819          | (2 736)         | -72%           | 12 435             |
| Housing                                                                                                            |            | 3 262           | 18 119              | 19 799          | 496            | 1 766          | 2 770          | (1 003)         | -36%           | 19 799             |
| Health                                                                                                             |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| <b>Economic and environmental services</b>                                                                         |            | <b>90 290</b>   | <b>106 734</b>      | <b>134 735</b>  | <b>20 559</b>  | <b>51 764</b>  | <b>71 090</b>  | <b>(19 326)</b> | <b>-27%</b>    | <b>134 735</b>     |
| Planning and development                                                                                           |            | 14 453          | 18 131              | 27 040          | 4 352          | 13 805         | 19 221         | (5 416)         | -28%           | 27 040             |
| Road transport                                                                                                     |            | 74 697          | 85 953              | 105 097         | 16 204         | 37 875         | 49 828         | (11 954)        | -24%           | 105 097            |
| Environmental protection                                                                                           |            | 1 140           | 2 650               | 2 598           | 3              | 85             | 2 041          | (1 956)         | -96%           | 2 598              |
| <b>Trading services</b>                                                                                            |            | <b>268 755</b>  | <b>351 820</b>      | <b>368 335</b>  | <b>9 826</b>   | <b>66 669</b>  | <b>61 374</b>  | <b>5 295</b>    | <b>9%</b>      | <b>368 335</b>     |
| Energy sources                                                                                                     |            | 98 459          | 87 035              | 87 400          | 3 052          | 17 706         | 27 883         | (10 177)        | -36%           | 87 400             |
| Water management                                                                                                   |            | 72 955          | 156 882             | 156 555         | 1 447          | 14 342         | 727            | 13 615          | 1872%          | 156 555            |
| Waste water management                                                                                             |            | 20 885          | 77 504              | 83 255          | 5 061          | 22 869         | 9 801          | 13 067          | 133%           | 83 255             |
| Waste management                                                                                                   |            | 76 457          | 30 400              | 41 124          | 266            | 11 751         | 22 962         | (11 210)        | -49%           | 41 124             |
| <b>Other</b>                                                                                                       |            | <b>-</b>        | <b>-</b>            | <b>-</b>        | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>        | <b>-</b>       | <b>-</b>           |
| <b>Total Capital Expenditure - Functional Classification</b>                                                       | <b>3</b>   | <b>427 374</b>  | <b>599 345</b>      | <b>655 944</b>  | <b>33 382</b>  | <b>129 278</b> | <b>171 773</b> | <b>(42 495)</b> | <b>-25%</b>    | <b>655 944</b>     |
| <b>Funded by:</b>                                                                                                  |            |                 |                     |                 |                |                |                |                 |                |                    |
| National Government                                                                                                |            | 86 958          | 72 056              | 89 716          | 5 779          | 29 859         | 38 600         | (8 741)         | -23%           | 89 716             |
| Provincial Government                                                                                              |            | 19 575          | 27 067              | 33 677          | 3 260          | 10 648         | 12 757         | (2 108)         | -17%           | 33 677             |
| District Municipality                                                                                              |            | -               | -                   | -               | -              | -              | -              | -               | -              | -                  |
| Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions) |            | 14 779          | 38 428              | 42 307          | 9 974          | 16 579         | 19 892         | (3 313)         | -17%           | 42 307             |
| <b>Transfers recognised - capital</b>                                                                              |            | <b>121 312</b>  | <b>137 551</b>      | <b>165 699</b>  | <b>19 013</b>  | <b>57 086</b>  | <b>71 248</b>  | <b>(14 162)</b> | <b>-20%</b>    | <b>165 699</b>     |
| <b>Borrowing</b>                                                                                                   | <b>6</b>   | <b>137 739</b>  | <b>200 000</b>      | <b>209 300</b>  | <b>2 116</b>   | <b>31 198</b>  | <b>39 986</b>  | <b>(8 769)</b>  | <b>-22%</b>    | <b>209 300</b>     |
| <b>Internally generated funds</b>                                                                                  |            | <b>162 937</b>  | <b>261 795</b>      | <b>280 944</b>  | <b>12 253</b>  | <b>40 993</b>  | <b>60 558</b>  | <b>(19 564)</b> | <b>-32%</b>    | <b>280 944</b>     |
| <b>Total Capital Funding</b>                                                                                       | <b>7</b>   | <b>421 989</b>  | <b>599 345</b>      | <b>655 944</b>  | <b>33 382</b>  | <b>129 278</b> | <b>171 773</b> | <b>(42 495)</b> | <b>-25%</b>    | <b>655 944</b>     |

## Table C6: Monthly Budget Statement – Financial Position

Table C6: Monthly Budget Statement – Financial Position consists of three sections: Assets; Liabilities and Community wealth/equity.

### WC024 Stellenbosch - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment

| Description                                              | Ref | 2023/24          | Budget Year 2024/25 |                  |                  |                    |
|----------------------------------------------------------|-----|------------------|---------------------|------------------|------------------|--------------------|
|                                                          |     | Audited Outcome  | Original Budget     | Adjusted Budget  | YearTD Actual    | Full Year Forecast |
| <b>R thousands</b>                                       |     |                  |                     |                  |                  |                    |
| <b>ASSETS</b>                                            | 1   |                  |                     |                  |                  |                    |
| <b>Current assets</b>                                    |     |                  |                     |                  |                  |                    |
| Cash and cash equivalents                                |     | 606 395          | 529 941             | 462 659          | 722 450          | 462 659            |
| Trade and other receivables from exchange transactions   |     | 282 581          | 283 068             | 283 068          | 276 349          | 283 068            |
| Receivables from non-ex change transactions              |     | 104 354          | 27 565              | 27 565           | 100 213          | 27 565             |
| Current portion of non-current receivables               |     | –                | –                   | –                | –                | –                  |
| Inventory                                                |     | 23 268           | 36 429              | 35 925           | 41 656           | 35 925             |
| VAT                                                      |     | 1 157 916        | 11 901              | 20 390           | 1 239 240        | 20 390             |
| Other current assets                                     |     | 19 922           | 5 961               | 5 961            | 15 207           | 5 961              |
| <b>Total current assets</b>                              |     | <b>2 194 437</b> | <b>894 865</b>      | <b>835 569</b>   | <b>2 395 115</b> | <b>835 569</b>     |
| <b>Non current assets</b>                                |     |                  |                     |                  |                  |                    |
| Investments                                              |     | –                | –                   | –                | –                | –                  |
| Investment property                                      |     | 422 931          | 426 452             | 426 452          | 422 795          | 426 452            |
| Property, plant and equipment                            |     | 5 853 650        | 6 238 418           | 6 294 882        | 5 892 159        | 6 294 882          |
| Biological assets                                        |     | 2 925            | 5 743               | 5 877            | 2 925            | 5 877              |
| Living and non-living resources                          |     | –                | –                   | –                | –                | –                  |
| Heritage assets                                          |     | 1 313            | 1 313               | 1 313            | 1 313            | 1 313              |
| Intangible assets                                        |     | 4 098            | 3 850               | 3 850            | 4 020            | 3 850              |
| Trade and other receivables from ex change transactions  |     | 6 491            | 4 582               | 4 582            | 6 491            | 4 582              |
| Non-current receivables from non-ex change transactions  |     | 17               | 17                  | 17               | 17               | 17                 |
| Other non-current assets                                 |     | –                | –                   | –                | –                | –                  |
| <b>Total non current assets</b>                          |     | <b>6 291 425</b> | <b>6 680 375</b>    | <b>6 736 973</b> | <b>6 329 720</b> | <b>6 736 973</b>   |
| <b>TOTAL ASSETS</b>                                      |     | <b>8 485 862</b> | <b>7 575 239</b>    | <b>7 572 542</b> | <b>8 724 834</b> | <b>7 572 542</b>   |
| <b>LIABILITIES</b>                                       |     |                  |                     |                  |                  |                    |
| <b>Current liabilities</b>                               |     |                  |                     |                  |                  |                    |
| Bank overdraft                                           |     | –                | –                   | –                | –                | –                  |
| Financial liabilities                                    |     | 69 853           | 62 457              | 62 457           | 35 914           | 62 457             |
| Consumer deposits                                        |     | 24 190           | 23 689              | 23 689           | 23 916           | 23 689             |
| Trade and other payables from exchange transactions      |     | 317 010          | 308 387             | 307 561          | (184 736)        | 307 561            |
| Trade and other payables from non-ex change transactions |     | 37 827           | 21 235              | (4 788)          | 60 253           | (4 788)            |
| Provision                                                |     | 65 196           | 59 899              | 59 899           | 60 888           | 59 899             |
| VAT                                                      |     | 1 127 087        | 10 699              | 10 699           | 1 243 793        | 10 699             |
| Other current liabilities                                |     | –                | –                   | –                | –                | –                  |
| <b>Total current liabilities</b>                         |     | <b>1 641 165</b> | <b>486 366</b>      | <b>459 517</b>   | <b>1 240 028</b> | <b>459 517</b>     |
| <b>Non current liabilities</b>                           |     |                  |                     |                  |                  |                    |
| Financial liabilities                                    |     | 514 496          | 720 635             | 720 635          | 514 496          | 720 635            |
| Provision                                                |     | 132 874          | 148 734             | 148 734          | 132 874          | 148 734            |
| Long term portion of trade payables                      |     | –                | –                   | –                | –                | –                  |
| Other non-current liabilities                            |     | 180 536          | 207 202             | 207 202          | 180 536          | 207 202            |
| <b>Total non current liabilities</b>                     |     | <b>827 907</b>   | <b>1 076 572</b>    | <b>1 076 572</b> | <b>827 907</b>   | <b>1 076 572</b>   |
| <b>TOTAL LIABILITIES</b>                                 |     | <b>2 469 071</b> | <b>1 562 937</b>    | <b>1 536 088</b> | <b>2 067 935</b> | <b>1 536 088</b>   |
| <b>NET ASSETS</b>                                        | 2   | <b>6 016 791</b> | <b>6 012 302</b>    | <b>6 036 454</b> | <b>6 656 899</b> | <b>6 036 454</b>   |
| <b>COMMUNITY WEALTH/EQUITY</b>                           |     |                  |                     |                  |                  |                    |
| Accumulated Surplus/(Deficit)                            |     | 5 749 644        | 5 967 595           | 5 991 865        | 8 119 886        | 5 991 865          |
| Reserves and funds                                       |     | 271 680          | 44 707              | 44 707           | 271 681          | 44 707             |
| Other                                                    |     | –                | –                   | –                | –                | –                  |
| <b>TOTAL COMMUNITY WEALTH/EQUITY</b>                     | 2   | <b>6 021 324</b> | <b>6 012 302</b>    | <b>6 036 572</b> | <b>8 391 567</b> | <b>6 036 572</b>   |

## Table C7: Monthly Budget Statement – Cash Flow

Table C7: Monthly Budget Statement – Cash Flow consists of four sections: cash flow from operating activities; cash flows from investing activities; cash flows from financing activities and net increase/ (decrease) in cash held.

WC024 Stellenbosch - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

| Description                                      | Ref | 2023/24          | Budget Year 2024/25 |                  |                 |                  |                |                  |              |                    |
|--------------------------------------------------|-----|------------------|---------------------|------------------|-----------------|------------------|----------------|------------------|--------------|--------------------|
|                                                  |     | Audited Outcome  | Original Budget     | Adjusted Budget  | Monthly Actual  | YearTD Actual    | YearTD Budget  | YTD Variance     | YTD Variance | Full Year Forecast |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>       | 1   |                  |                     |                  |                 |                  |                |                  | %            |                    |
| <b>Receipts</b>                                  |     |                  |                     |                  |                 |                  |                |                  |              |                    |
| Property rates                                   |     | 1 315 228        | 488 755             | 488 755          | 160 240         | 666 043          | 244 376        | 421 668          | 173%         | 488 755            |
| Service charges                                  |     | 1 081 723        | 1 608 400           | 1 608 400        | 97 896          | 690 375          | 706 298        | (15 923)         | -2%          | 1 608 400          |
| Other revenue                                    |     | 97 379           | 210 077             | 210 077          | 7 428           | 57 430           | 86 665         | (29 235)         | -34%         | 210 077            |
| Transfers and Subsidies - Operational            |     | 203              | 245 638             | 245 198          | -               | 1 600            | 110 398        | (108 798)        | -99%         | 245 198            |
| Transfers and Subsidies - Capital                |     | -                | 99 123              | 97 369           | -               | 2 000            | 36 563         | (34 563)         | -95%         | 97 369             |
| Interest                                         |     | 8 215            | 44 232              | 44 232           | 795             | 5 595            | 22 116         | (16 521)         | -75%         | 44 232             |
| Dividends                                        |     | -                | -                   | -                | -               | -                | -              | -                |              | -                  |
| <b>Payments</b>                                  |     |                  |                     |                  |                 |                  |                |                  |              |                    |
| Suppliers and employees                          |     | (690 049)        | (2 156 820)         | (2 156 820)      | (138 845)       | (845 614)        | (1 083 317)    | (237 703)        | 22%          | (170 171)          |
| Interest                                         |     | -                | (57 032)            | (57 032)         | -               | -                | (28 516)       | (28 516)         | 100%         | (57 032)           |
| Transfers and Subsidies                          |     | -                | (20 739)            | (20 739)         | -               | -                | (13 830)       | (13 830)         | 100%         | (20 739)           |
| <b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b> |     | <b>1 812 697</b> | <b>461 634</b>      | <b>459 440</b>   | <b>127 513</b>  | <b>577 430</b>   | <b>80 752</b>  | <b>(496 678)</b> | <b>-615%</b> | <b>2 446 089</b>   |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>      |     |                  |                     |                  |                 |                  |                |                  |              |                    |
| <b>Receipts</b>                                  |     |                  |                     |                  |                 |                  |                |                  |              |                    |
| Proceeds on disposal of PPE                      |     | -                | -                   | -                | -               | -                | -              | -                |              | -                  |
| Decrease (increase) in non-current receivables   |     | 1 910            | -                   | -                | -               | -                | -              | -                |              | -                  |
| Decrease (increase) in non-current investments   |     | -                | -                   | -                | -               | -                | -              | -                |              | -                  |
| <b>Payments</b>                                  |     |                  |                     |                  |                 |                  |                |                  |              |                    |
| Capital assets                                   |     | (424 249)        | (689 247)           | (754 335)        | (34 161)        | (206 248)        | 199 891        | 406 140          | 203%         | 754 335            |
| <b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b> |     | <b>(422 339)</b> | <b>(689 247)</b>    | <b>(754 335)</b> | <b>(34 161)</b> | <b>(206 248)</b> | <b>199 891</b> | <b>406 140</b>   | <b>203%</b>  | <b>754 335</b>     |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>      |     |                  |                     |                  |                 |                  |                |                  |              |                    |
| <b>Receipts</b>                                  |     |                  |                     |                  |                 |                  |                |                  |              |                    |
| Short term loans                                 |     | -                | -                   | -                | -               | -                | -              | -                |              | -                  |
| Borrowing long term/refinancing                  |     | (137 446)        | 200 000             | 200 000          | -               | -                | 100 000        | (100 000)        | -100%        | 200 000            |
| Increase (decrease) in consumer deposits         |     | -                | -                   | -                | -               | -                | -              | -                |              | -                  |
| <b>Payments</b>                                  |     |                  |                     |                  |                 |                  |                |                  |              |                    |
| Repayment of borrowing                           |     | -                | -                   | -                | -               | -                | -              | -                |              | -                  |
| <b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b> |     | <b>(137 446)</b> | <b>200 000</b>      | <b>200 000</b>   | <b>-</b>        | <b>-</b>         | <b>100 000</b> | <b>100 000</b>   | <b>100%</b>  | <b>200 000</b>     |
| <b>NET INCREASE/ (DECREASE) IN CASH HELD</b>     |     | <b>1 252 911</b> | <b>(27 613)</b>     | <b>(94 895)</b>  | <b>93 352</b>   | <b>371 182</b>   | <b>380 643</b> |                  |              | <b>3 400 424</b>   |
| Cash/cash equivalents at beginning:              |     | 876 661          | 621 473             | 621 473          |                 | 1 328 597        | 621 473        |                  |              | 1 328 597          |
| Cash/cash equivalents at month/year end:         |     | 2 129 573        | 593 861             | 526 579          |                 | 1 699 778        | 1 002 116      |                  |              | 4 729 021          |



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# **Mid-year Performance Assessment Report 2024/25**

**01 July – 31 December 2024**

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## 1. INTRODUCTION

In terms of Section 72(1)(a) of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA), the accounting officer must, by 25 January of each year, assess the performance of the municipality during the first half of the financial year. A report on such an assessment must, in terms of Section 72(1)(b) of the MFMA, be submitted to the Mayor, Provincial, and National Treasury.

Once the Mayor has considered the report, it must be submitted to the Council by 31 January in terms of Section 54 of the MFMA.

The Mid-year Performance Assessment Report and supporting tables for Stellenbosch Municipality are prepared per MFMA Circular 13 and the Municipal Budget and Reporting Regulations.

## 2. FINANCIAL PERFORMANCE

A report assessing the municipality's financial performance for the period 01 July – 31 December 2024 will be submitted to the Council together with this item.

## 3. SERVICE DELIVERY PERFORMANCE ANALYSIS

### 3.1 CREATING A CULTURE OF PERFORMANCE

#### 3.1.1 Performance Framework

Performance management is prescribed by Chapter 6 of the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000) (MSA), and the Local Government: Municipal Planning and Performance Management Regulations, 796 of August 2001. Section 7(1) of the aforementioned regulation states that “A Municipality’s Performance Management System entails a framework that describes and represents how the municipality’s cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the responsibilities of the different role players.” This framework, *inter alia*, reflects the linkage between the Integrated Development Plan (IDP), Budget, Service Delivery and Budget Implementation Plan (SDBIP), and individual as well as service provider performance.

#### 3.1.2 Implementation of Performance Management

The 5<sup>th</sup> Generation IDP 2022 – 2027 was approved by Council on 31 May 2024. Performance is evaluated using a municipal scorecard (the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP)) at the organisational level and through the Departmental SDBIP at the departmental level.

The SDBIP is a plan that converts the IDP and Budget into measurable criteria for how, where, and when the municipality's strategies, objectives, and normal business processes are implemented. It also allocates responsibilities to directorates to deliver services according to the IDP and Budget.

The Executive Mayor prepared and approved the TL SDBIP on 25 June 2024.

### 3.1.3 Monitoring Performance

The SDBIP is loaded on an electronic web-based system (after approval). The web-based system sends automated e-mails to the users of the system as a reminder to all staff responsible for updating their actual performance against the Key Performance Indicator (KPI) and targets for the previous month's performance. The actual results against the monthly targets set are discussed at the executive management level to determine early warning indicators as well as to discuss corrective measures if needed. The Quarter 1 Performance Assessment Report 2024/25 (01 July – 30 September 2024) was submitted to the Executive Mayoral Committee and the Council for review in October 2024 and thereafter to the Internal Audit Section for auditing. The Quarter 2 (01 October – 31 December 2024) Performance Assessment Report will follow a similar process and will be submitted to the Council meeting in January 2025.

**Table 3.1: Explanation of colour codes**

| Colour | Category               | Explanation                                                    |
|--------|------------------------|----------------------------------------------------------------|
|        | KPI Not Yet Measured   | KPIs with no targets or actual results for the selected period |
|        | KPI Not Met            | Actual vs. target less than 75%                                |
|        | KPI Almost Met         | Actual vs. target between 75% and 100%                         |
|        | KPI Met                | Actual vs. target 100% achieved                                |
|        | KPI Well Met           | Actual vs. target more than 100% and less than 150% achieved   |
|        | KPI Extremely Well Met | Actual vs. target of more than 150% achieved                   |

## 3.2 OVERALL SERVICE DELIVERY PERFORMANCE

### 3.2.1 Performance against the National Key Performance Indicators

The following tables indicate the municipality's performance in terms of the National Key Performance Indicators (NKPis) required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001, and Section 43 of the MSA. These key performance indicators are linked to the National Key Performance Areas (NKPAs).

#### a) Municipal Transformation and Institutional Development

**Table 3.2: Municipal Transformation and Institutional Development**

| INDICATOR | ANNUAL TARGET | MUNICIPAL TARGET           | MUNICIPAL ACHIEVEMENT      |
|-----------|---------------|----------------------------|----------------------------|
|           |               | 01 July – 31 December 2024 | 01 July – 31 December 2024 |

The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan

50%\*

N/A

N/A

\*The Stellenbosch Municipality use a % to measure this indicator.

The percentage of a municipality's budget actually spent on implementing its workplace skills plan

0.20%

N/A

N/A

## b) Basic Service Delivery

**Table 3:3: Basic Service Delivery**

| INDICATOR                                                                                                                                                                                                                   | ANNUAL TARGET | MUNICIPAL TARGET           | MUNICIPAL ACHIEVEMENT                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------------------|--------------------------------------------|
|                                                                                                                                                                                                                             |               | 01 July – 31 December 2024 | 01 July – 31 December 2024                 |
| The percentage of households earning less than R7 000 per month with access to free basic services<br><i>(In the case of Stellenbosch Municipality- the percentage of registered Indigent households is being reported)</i> | 100%          | 100%                       | <b>100%</b><br>(6 446 / 6 446 x 100 =100%) |
| Percentage of formal households with access to a basic level of water                                                                                                                                                       | 100%          | 100%                       | <b>100%</b><br>(6 446 / 6 446 x 100 =100%) |
| Percentage of formal households with access to a basic level of sanitation                                                                                                                                                  | 100%          | 100%                       | <b>100%</b><br>(6 446 / 6 446 x 100 =100%) |
| Percentage of formal households with access to a basic level of electricity                                                                                                                                                 | 100%          | 100%                       | <b>100%</b><br>(6 446 / 6 446 x 100 =100%) |
| Percentage of formal households with access to a basic level solid waste removal                                                                                                                                            | 100%          | 100%                       | <b>100%</b><br>(6 446 / 6 446 x 100 =100%) |

## c) Local Economic Development

**Table 3:4: Local Economic Development**

| INDICATOR                                                                                                               | ANNUAL TARGET | MUNICIPAL TARGET           | MUNICIPAL ACHIEVEMENT      |
|-------------------------------------------------------------------------------------------------------------------------|---------------|----------------------------|----------------------------|
|                                                                                                                         |               | 01 July – 31 December 2024 | 01 July – 31 December 2024 |
| The number of jobs created through the municipality's local economic development initiatives including capital projects | 1 100         | 660                        | <b>877</b>                 |

## d) Municipal Financial Viability and Management

**Table 3:5: Municipal Financial Viability and Management**

| INDICATOR                                                                                                      | ANNUAL TARGET | MUNICIPAL TARGET           | MUNICIPAL ACHIEVEMENT      |
|----------------------------------------------------------------------------------------------------------------|---------------|----------------------------|----------------------------|
|                                                                                                                |               | 01 July – 31 December 2024 | 01 July – 31 December 2024 |
| Debt coverage (Total operating revenue-operating grants received) / debt service payments due within the year) | 15%           | N/A                        | <b>N/A</b>                 |

|                                                                                                  |     |     |     |
|--------------------------------------------------------------------------------------------------|-----|-----|-----|
| Service debtors to revenue – (Total outstanding service debtors / revenue received for services) | 27% | N/A | N/A |
| Cost coverage (Available cash+ investments) / Monthly fixed operating expenditure                | 2   | N/A | N/A |

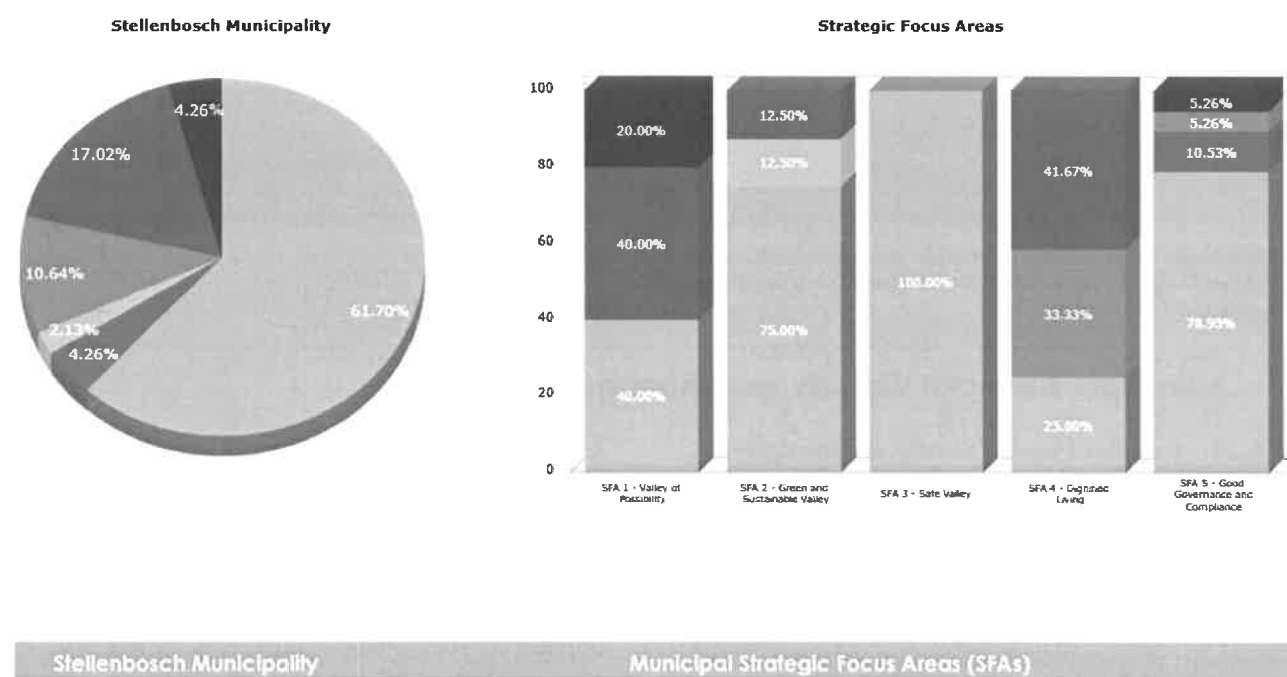
## e) Good Governance and Public Participation

**Table 3:6: Good Governance and Public Participation**

| INDICATOR                                                                                                                                                                                  | ANNUAL TARGET | MUNICIPAL TARGET           | MUNICIPAL ACHIEVEMENT                                        |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------------------|--------------------------------------------------------------|
|                                                                                                                                                                                            |               | 01 July – 31 December 2024 | 01 July – 31 December 2024                                   |
| The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan | 90%           | 30%                        | <b>19.71%</b><br>(R129 277 539/ R655 943 513 x 100 = 19.71%) |

### 3.2.2 Summary Performance against the Municipal Strategic Focus Areas

The graph below illustrates the performance of Stellenbosch Municipality against the municipality's Strategic Focus Areas (SFAs) for the period 01 July – 31 December 2024, as derived from the municipality's Integrated Development Plan (IDP). The graph indicates the KPIs measured during the first two quarters of the 2024/25 financial year. As at 31 December 2024, 29 out of the 47 KPIs were not yet evaluated. This means that for the first six months of the 2024/25 financial year, only 18 KPIs were measured. Of the 18 KPIs, **15 KPIs were achieved** and **three were not achieved**. This translates to an achievement rate of **83.33%** of the planned targets as at 31 December 2024. As noted in the report below, the necessary corrective measures will be implemented to attain the planned targets by 30 June 2025.



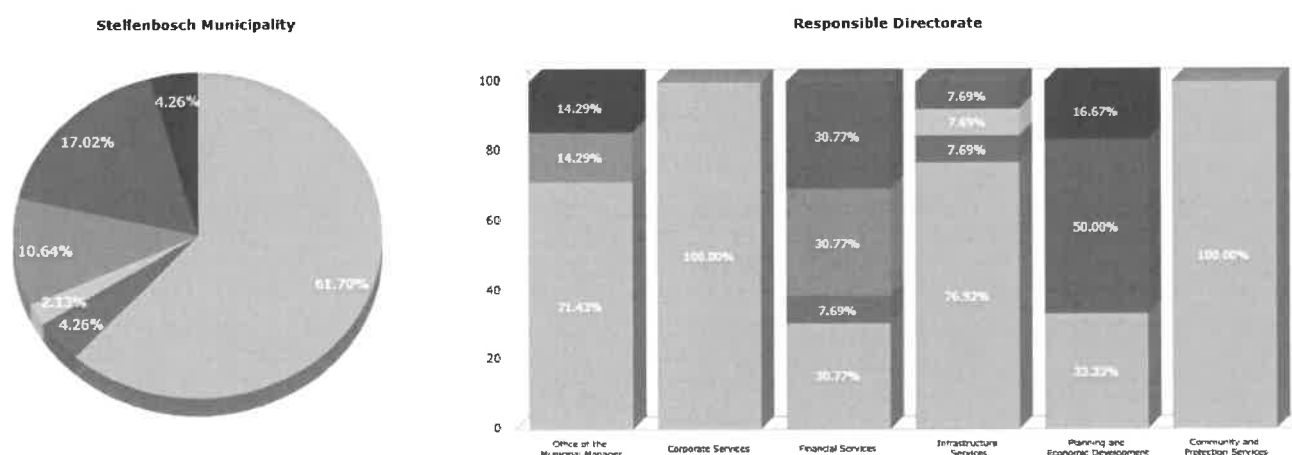
|                        |             | SFA 1 - Valley of Possibility | SFA 2 - Green and Sustainable Valley | SFA 3 - Safe Valley | SFA 4 - Dignified Living | SFA 5 - Good Governance and Compliance |
|------------------------|-------------|-------------------------------|--------------------------------------|---------------------|--------------------------|----------------------------------------|
| KPI Not Yet Measured   | 29 (61.70%) | 2 (40%)                       | 6 (75%)                              | 3 (100%)            | 3 (25.00%)               | 15 (78.95%)                            |
| KPI Not Met            | 2 (4.26%)   | -                             | -                                    | -                   | -                        | 2 (10.53%)                             |
| KPI Almost Met         | 1 (2.13%)   | -                             | 1 (12.50%)                           | -                   | -                        | -                                      |
| KPI Met                | 5 (10.64%)  | -                             | -                                    | -                   | 4 (33.33%)               | 1 (5.26%)                              |
| KPI Well Met           | 8 (17.02%)  | 2 (40%)                       | 1 (12.50%)                           | -                   | 5 (41.67%)               | -                                      |
| KPI Extremely Well Met | 2 (4.26%)   | 1 (20%)                       | -                                    | -                   | -                        | 1 (5.26%)                              |
| <b>Total:</b>          | <b>47</b>   | <b>5</b>                      | <b>8</b>                             | <b>3</b>            | <b>12</b>                | <b>19</b>                              |
|                        | 100%        | 10.64%                        | 17.02%                               | 6.38%               | 25.53%                   | 40.43%                                 |

**Table 3:7: Summary Performance per Directorate against the Municipal Strategic Focus Areas- 01 July – 31 December 2024**

### 3.2.3 Summary Performance per Municipal Directorate

The implementation of each TL SDBIP 2024/25 KPI is entrusted to a specific directorate for management and implementation purposes. The graph below illustrates the performance of the various directorates in relation to the KPIs they oversee.

The graph only indicates the KPIs measured during the first six months of the 2024/25 financial year. As at 31 December 2024, a total of 18 KPIs of the 47 were measured. Of the 18 KPIs, 15 were achieved and three were not achieved. This translates to an achievement rate of **83.33%** of the planned targets as at 31 December 2024. As noted in the report below, the necessary corrective measures



will be implemented by the respective Directorates to attain the planned targets by 30 June 2025.

| Stellenbosch Municipality |             | Municipal Directorates          |                    |                    |                         |                                   |                                   |
|---------------------------|-------------|---------------------------------|--------------------|--------------------|-------------------------|-----------------------------------|-----------------------------------|
|                           |             | Office of the Municipal Manager | Corporate Services | Financial Services | Infrastructure Services | Planning and Economic Development | Community and Protection Services |
| KPI Not Yet Measured      | 29 (61.70%) | 5 (71.43%)                      | 4 (100%)           | 4 (30.77%)         | 10 (76.92%)             | 2 (33.33%)                        | 4 (100%)                          |
| KPI Not Met               | 2 (4.26%)   | -                               | -                  | 1 (7.69%)          | 1 (7.69%)               | -                                 | -                                 |
| KPI Almost Met            | 1 (2.13%)   | -                               | -                  | -                  | 1 (7.69%)               | -                                 | -                                 |
| KPI Met                   | 5 (10.64%)  | 1 (14.29%)                      | -                  | 4 (30.77%)         | -                       | -                                 | -                                 |
| KPI Well Met              | 8 (17.02%)  | -                               | -                  | 4 (30.77%)         | 1 (7.69%)               | 3 (50%)                           | -                                 |
| KPI Extremely Well Met    | 2 (4.26%)   | 1 (14.29%)                      | -                  | -                  | -                       | 1 (16.67%)                        | -                                 |
| Total:                    | 47          | 7                               | 4                  | 13                 | 13                      | 6                                 | 4                                 |
|                           | 100%        | 14.89%                          | 8.51%              | 27.66%             | 27.66%                  | 12.77%                            | 8.51%                             |

**Table 3:8: Overall Performance per Municipal Directorate- 01 July – 31 December 2024**

#### 4. ADJUSTMENT BUDGET

Regulation 23 of the Local Government: Municipal Budget and Reporting Regulations provide, *inter alia*, the following:

*"An adjustment budget may be tabled in the Municipal Council at any time after the Mid-year Budget and Performance Assessment has been tabled in the Council, but not later than 28 February of each year. Furthermore, except under certain circumstances, only one adjustment budget may be tabled in Council during a financial year."*

A revised Top Layer SDBIP will be submitted with the Adjustments Budget to the Council in January 2025 with the necessary motivation where key performance indicators require adjustment / amendment(s) because of the Adjustments Budget.

#### 5. OUTSTANDING MATTERS ON THE PAST YEAR'S ANNUAL REPORT (2023/24)

As prescribed in Section 72(1)(a)(iii) of the MFMA, the accounting officer must assess the performance of the municipality in the first six months, considering the past year's annual report and progress on resolving the problems identified in the annual report. Please refer to **Annexure B** for details regarding progress made with the implementation of corrective measures to address the KPIs that have not been met in the TL SDBIP 2023/24.

#### 6. SUMMARY AND CHALLENGES

**Annexure A** is the unaudited Top Layer SDBIP report for the period 01 July – 31 December 2024 of the 2024/25 financial year, which measures the Stellenbosch Municipality's overall performance per SFA. The report, furthermore, includes the performance comments and corrective measures indicated for targets not achieved.



**GERALDINE METTLER**  
**MUNICIPAL MANAGER**

DATE: ..... 20/11/2025 .....

## 7. ANNEXURES

**Annexure A — Top Layer SDBIP 2024/25 per Municipal SFA and assessment of targets achieved (Mid-year Assessment)**

**Annexure B — Progress made with the implementation of corrective measures of KPIs not met in the Top Layer SDBIP for 2023/24**

### 7.1 ANNEXURE A — TOP LAYER SDBIP 2024/25 PER MUNICIPAL SFA AND ASSESSMENT OF TARGETS ACHIEVED (MID-YEAR ASSESSMENT)

#### a) SFA 1 - Valley of Possibility

| SFA 1 - Valley of Possibility |         |                                                                                  |                                                                                  |                        |                       |                             |        |     |                               |        |     |                                                               |        |     |                             |                            |
|-------------------------------|---------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|------------------------|-----------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|-----------------------------|----------------------------|
| Ref                           | IDP Ref | KPI Name                                                                         | Description of Unit of Measurement                                               | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment | Overall corrective measure |
|                               |         |                                                                                  |                                                                                  |                        |                       | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                             |                            |
| TL1 01                        | KPI002  | Submission of the revised Economic Development Strategy to the Municipal Manager | Number of the revised Economic Development Strategies submitted to the Municipal | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |

SFA 1 - Valley of Possibility

| Ref    | IDP Ref | KPI Name                                                                                                                                                             | Description of Unit of Measurement                                                                                                               | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment | Overall corrective measure |
|--------|---------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|-----------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|-----------------------------|----------------------------|
|        |         |                                                                                                                                                                      |                                                                                                                                                  |                        |                       | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                             |                            |
|        |         |                                                                                                                                                                      | Manager by 31 March                                                                                                                              |                        |                       |                             |        |     |                               |        |     |                                                               |        |     |                             |                            |
| TL1 02 | KPI003  | The number of jobs created through the municipality's local economic development initiatives including capital projects (NKPI Proxy - MSA, Reg. S10(d))              | Number of job opportunities created through the municipality's local economic development initiatives including capital projects by 30 June      | 1 100                  | 1 100                 | 330                         | 653    | B   | 660                           | 877    | G2  | 660                                                           | 877    | G2  |                             |                            |
| TL1 03 | KPI004  | Submission of Land-use applications to the Municipal Planning Tribunal (MPT) within 120 days from the conclusion of the administrative processing of the application | Percentage of Land-use applications submitted to the MPT within 120 days from the conclusion of the administrative processing of the application | 75%                    | 75%                   | 75%                         | 75%    | G   | 75%                           | 86%    | G2  | 75%                                                           | 86%    | G2  | 6 / 7 x 100 = 86%           |                            |
| TL1 04 | KPI005  | Provide training opportunities to entrepreneurs and Small, Medium and Micro Enterprises (SMMEs)                                                                      | Number of quarterly training opportunities provided to entrepreneurs and SMMEs                                                                   | 4                      | 4                     | 1                           | 3      | B   | 1                             | 1      | G   | 2                                                             | 4      | B   |                             |                            |
| TL1 06 | KPI007  | Submission of the revised Housing Pipeline                                                                                                                           | Number of revised Housing Pipelines                                                                                                              | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |

| SFA 1 - Valley of Possibility |         |                         |                                             |                        |                       |                             |        |   |                               |        |   |                                                               |        |   |                             |                            |
|-------------------------------|---------|-------------------------|---------------------------------------------|------------------------|-----------------------|-----------------------------|--------|---|-------------------------------|--------|---|---------------------------------------------------------------|--------|---|-----------------------------|----------------------------|
| Ref                           | IDP Ref | KPI Name                | Description of Unit of Measurement          | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |   | 01 October – 31 December 2024 |        |   | Overall Performance for the period 01 July – 31 December 2024 |        |   | Overall performance comment | Overall corrective measure |
|                               |         |                         |                                             |                        |                       | Target                      | Actual | R | Target                        | Actual | R | Target                                                        | Actual | R |                             |                            |
|                               |         | (document) to the MayCo | (document) submitted to the MayCo by 31 May |                        |                       |                             |        |   |                               |        |   |                                                               |        |   |                             |                            |

### Summary of Results: SFA 1 - Valley of Possibility

|                        |          |
|------------------------|----------|
| KPI Not Yet Measured   | 2        |
| KPI Not Met            | 0        |
| KPI Almost Met         | 0        |
| KPI Met                | 0        |
| KPI Well Met           | 2        |
| KPI Extremely Well Met | 1        |
| <b>Total KPIs</b>      | <b>6</b> |

### b) SFA 2 - Green and Sustainable Valley

| SFA 2 - Green and Sustainable Valley |         |                                                                                   |                                                                                                        |                        |                       |                             |        |     |                               |        |     |                                                               |        |     |                             |                            |
|--------------------------------------|---------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|------------------------|-----------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|-----------------------------|----------------------------|
| Ref                                  | IDP Ref | KPI Name                                                                          | Description of Unit of Measurement                                                                     | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment | Overall corrective measure |
|                                      |         |                                                                                   |                                                                                                        |                        |                       | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                             |                            |
| TL109                                | KPI020  | Conduct an external audit of the Stellenbosch Municipal Waste Disposal Facilities | Number of external audits of the Stellenbosch Municipal Waste Disposal Facilities conducted by 30 June | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |

# SFA 2 - Green and Sustainable Valley

| Ref    | IDP Ref | KPI Name                                                                                                                       | Description of Unit of Measurement                                                                     | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment                                                                                                                                                                                  | Overall corrective measure                                                                                                                                                                                        |
|--------|---------|--------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|------------------------|-----------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|        |         |                                                                                                                                |                                                                                                        |                        |                       | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                                                                                                                                                                                                              |                                                                                                                                                                                                                   |
| TL1 10 | KPI02 1 | Implementation of identified waste minimisation projects                                                                       | Number of identified waste minimisation projects implemented by 30 June                                | 2                      | 2                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                                                                                                                                                                                                              |                                                                                                                                                                                                                   |
| TL1 11 | KPI01 4 | Process building plan applications of <500sqm within 30 days after the date of receipt                                         | Percentage of building plan applications of <500sqm processed within 30 days after the date of receipt | 60%                    | 60%                   | 60%                         | 89.67% | G2  | 60%                           | 88.17% | G2  | 60%                                                           | 89.07% | G2  | 905 / 1 016 x 100 = 89.07%                                                                                                                                                                                   |                                                                                                                                                                                                                   |
| TL1 12 | KPI02 2 | Wastewater quality measured into the Department of Water and Sanitation's License Conditions for physical and micro parameters | Percentage of wastewater quality compliance as per the analysis certificate, measured quarterly        | 70%                    | 70%                   | 70%                         | 68.33% | O   | 70%                           | 50%    | R   | 70%                                                           | 59.17% | O   | Construction of the Phase 2 upgrades is underway at present at the Wemmershoek WWTW, which is yielding positive results. Stellenbosch WWTW is performing well and surpassing most of its targets at present. | Currently, a specialised service provider is stationed at the facilities. The construction is scheduled to be finalised in the near future. In January 2025, two new senior professional officers were appointed. |
| TL1 13 | KPI01 6 | Reduce organic waste                                                                                                           | Percentage of organic waste reduced by 30 June                                                         | 20%                    | 20%                   | 0%                          | 0%     | N/A | 0%                            | 0%     | N/A | 0%                                                            | 0%     | N/A |                                                                                                                                                                                                              |                                                                                                                                                                                                                   |
| TL1 41 | KPI01 8 | Submission of a Waste Reclaimers Strategy to the                                                                               | Number of Waste Reclaimers Strategies submitted to                                                     | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                                                                                                                                                                                                              |                                                                                                                                                                                                                   |

| SFA 2 - Green and Sustainable Valley |         |                                                                                                  |                                                                                    |                          |                         |                             |        |     |                               |        |     |                                                               |        |     |                             |                            |
|--------------------------------------|---------|--------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|--------------------------|-------------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|-----------------------------|----------------------------|
| Ref                                  | IDP Ref | KPI Name                                                                                         | Description of Unit of Measurement                                                 | Original Annual Target † | Revised Annual Target † | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment | Overall corrective measure |
|                                      |         |                                                                                                  |                                                                                    |                          |                         | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                             |                            |
|                                      |         | Municipal Manager                                                                                | the Municipal Manager by 30 June                                                   |                          |                         |                             |        |     |                               |        |     |                                                               |        |     |                             |                            |
| TL1 43                               | KPI010  | Installation of the SCADA Master Station                                                         | Number of SCADA Master Stations installed by 30 June                               | 1                        | 1                       | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |
| TL1 45                               | KPI013  | Submission of a revised Friends Group Memorandum of Understanding (MOU) to the Municipal Manager | Number of revised Friends Group MOUs submitted to the Municipal Manager by 30 June | 1                        | 1                       | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |

### Summary of Results: SFA 2 - Green and Sustainable Valley

|                        |          |
|------------------------|----------|
| KPI Not Yet Measured   | 6        |
| KPI Not Met            | 0        |
| KPI Almost Met         | 1        |
| KPI Met                | 0        |
| KPI Well Met           | 1        |
| KPI Extremely Well Met | 0        |
| <b>Total KPIs</b>      | <b>8</b> |

### c) SFA 3 - Safe Valley

| SFA 3 - Safe Valley |         |                                                                                 |                                                                                                 |                        |                       |                             |        |     |                               |        |     |                                                               |        |     |                             |                            |
|---------------------|---------|---------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|------------------------|-----------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|-----------------------------|----------------------------|
| Ref                 | IDP Ref | KPI Name                                                                        | Description of Unit of Measurement                                                              | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment | Overall corrective measure |
|                     |         |                                                                                 |                                                                                                 |                        |                       | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                             |                            |
| TL1 14              | KPI02 4 | Submission of the revised Disaster Management Plan to the Municipal Manager     | Number of revised Disaster Management Plans submitted to the Municipal Manager by 31 March      | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |
| TL1 15              | KPI02 5 | Submission of the revised Safety and Security Strategy to the Municipal Manager | Number of revised Safety and Security Strategies submitted to the Municipal Manager by 30 April | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |
| TL1 16              | KPI02 6 | Submission of the revised Traffic Management Plan to the Municipal Manager      | Number of revised Traffic Management Plans submitted to the Municipal Manager by 31 March       | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |

### Summary of Results: SFA 3 - Safe Valley

|  |                        |   |
|--|------------------------|---|
|  | KPI Not Yet Measured   | 3 |
|  | KPI Not Met            | 0 |
|  | KPI Almost Met         | 0 |
|  | KPI Met                | 0 |
|  | KPI Well Met           | 0 |
|  | KPI Extremely Well Met | 0 |

## d) SFA 4 - Dignified Living

| SFA 4 - Dignified Living |         |                                                                                                                                                                                                                                     |                                                                                                                                                   |                        |                       |                             |        |     |                               |        |     |                                                               |        |     |                             |                            |
|--------------------------|---------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|-----------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|-----------------------------|----------------------------|
| Ref                      | IDP Ref | KPI Name                                                                                                                                                                                                                            | Description of Unit of Measurement                                                                                                                | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment | Overall corrective measure |
|                          |         |                                                                                                                                                                                                                                     |                                                                                                                                                   |                        |                       | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                             |                            |
| TL1 17                   | KPI02 8 | Provision of waterborne toilet facilities in informal settlements as identified by the Department : Integrated Human Settlements                                                                                                    | Number of waterborne toilet facilities provided in Informal settlements as identified by the Department : Integrated Human Settlements by 30 June | 25                     | 25                    | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |
| TL1 18                   | KPI03 2 | Registered indigent formal households with access to free basic water (NKPI Proxy - MSA, Reg. S10(a), (b))                                                                                                                          | Percentage of registered indigent formal households with access to free basic water, measured quarterly                                           | 100%                   | 100%                  | 100%                        | 100%   | G   | 100%                          | 100%   | G   | 100%                                                          | 100%   | G   | 6 446 / 6 446 x 100 = 100%  |                            |
| TL1 19                   | KPI02 9 | Limit unaccounted electricity to less than 9% annually {(Number of Electricity Units Purchased and / or Generated - Number of Electricity Units Sold (incl. Free basic electricity)) / Number of Electricity Units Purchased and/or | Percentage of average electricity losses, measured by 30 June                                                                                     | <9%                    | <9%                   | 0%                          | 0%     | N/A | 0%                            | 0%     | N/A | 0%                                                            | 0%     | N/A |                             |                            |

## SFA 4 - Dignified Living

| Ref    | IDP Ref | KPI Name                                                                                                                                      | Description of Unit of Measurement                                                                                                         | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment | Overall corrective measure |
|--------|---------|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|------------------------|-----------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|-----------------------------|----------------------------|
|        |         |                                                                                                                                               |                                                                                                                                            |                        |                       | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                             |                            |
|        |         | Generated) x 100}                                                                                                                             |                                                                                                                                            |                        |                       |                             |        |     |                               |        |     |                                                               |        |     |                             |                            |
| TL1 20 | KPI030  | Water quality measured quarterly to the SANS 241 physical and micro parameters                                                                | Percentage of water quality level as per the analysis certificate, measured quarterly                                                      | 95%                    | 95%                   | 95%                         | 94.80% | O   | 95%                           | 95.40% | G2  | 95%                                                           | 95.10% | G2  |                             |                            |
| TL1 21 | KPI031  | Limit unaccounted water to less than 25%                                                                                                      | Percentage of average unaccounted water, measured by 30 June                                                                               | <25%                   | <25%                  | 0%                          | 0%     | N/A | 0%                            | 0%     | N/A | 0%                                                            | 0%     | N/A |                             |                            |
| TL1 22 | KPI033  | Registered indigent formal households with access to free basic electricity provided by the municipality (NKPI Proxy - MSA, Reg. S10(a), (b)) | Percentage of registered indigent formal households with access to free basic electricity provided by the municipality, measured quarterly | 100%                   | 100%                  | 100%                        | 100%   | G   | 100%                          | 100%   | G   | 100%                                                          | 100%   | G   | 6 446 / 6 446 x 100 = 100%  |                            |
| TL1 23 | KPI034  | Registered indigent formal households with access to free basic refuse removal (NKPI Proxy - MSA, Reg. S10(a), (b))                           | Percentage of registered indigent formal households with access to free basic refuse removal, measured quarterly                           | 100%                   | 100%                  | 100%                        | 100%   | G   | 100%                          | 100%   | G   | 100%                                                          | 100%   | G   | 6 446 / 6 446 x 100 = 100%  |                            |
| TL1 24 | KPI035  | Registered indigent formal households with access to free basic sanitation (NKPI Proxy -                                                      | Percentage of registered indigent formal households with access to free basic sanitation,                                                  | 100%                   | 100%                  | 100%                        | 100%   | G   | 100%                          | 100%   | G   | 100%                                                          | 100%   | G   | 6 446 / 6 446 x 100 = 100%  |                            |

SFA 4 - Dignified Living

| Ref    | IDP Ref | KPI Name                                                                        | Description of Unit of Measurement                                            | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |    | 01 October – 31 December 2024 |        |    | Overall Performance for the period 01 July – 31 December 2024 |        |    | Overall performance comment | Overall corrective measure |
|--------|---------|---------------------------------------------------------------------------------|-------------------------------------------------------------------------------|------------------------|-----------------------|-----------------------------|--------|----|-------------------------------|--------|----|---------------------------------------------------------------|--------|----|-----------------------------|----------------------------|
|        |         |                                                                                 |                                                                               |                        |                       | Target                      | Actual | R  | Target                        | Actual | R  | Target                                                        | Actual | R  |                             |                            |
|        |         | MSA, Reg. S10(a), (b)                                                           | measured quarterly                                                            |                        |                       |                             |        |    |                               |        |    |                                                               |        |    |                             |                            |
| TL1 25 | KPI03 6 | Formal households with access to water (NKPI Proxy - MSA, Reg. S10(a))          | Number of formal households with access to water, measured quarterly          | 27 000                 | 27 000                | 27 000                      | 27 465 | G2 | 27 000                        | 27 507 | G2 | 27 000                                                        | 27 507 | G2 |                             |                            |
| TL1 26 | KPI03 7 | Formal households with access to electricity (NKPI Proxy - MSA, Reg. S10(a))    | Number of formal households with access to electricity, measured quarterly    | 27 000                 | 27 000                | 27 000                      | 27 465 | G2 | 27 000                        | 27 507 | G2 | 27 000                                                        | 27 507 | G2 |                             |                            |
| TL1 27 | KPI03 8 | Formal households with access to refuse removal (NKPI Proxy - MSA, Reg. S10(a)) | Number of formal households with access to refuse removal, measured quarterly | 27 000                 | 27 000                | 27 000                      | 27 465 | G2 | 27 000                        | 27 507 | G2 | 27 000                                                        | 27 507 | G2 |                             |                            |
| TL1 28 | KPI03 9 | Formal households with access to sanitation (NKPI Proxy - MSA, Reg. S10(a))     | Number of formal households with access to sanitation, measured quarterly     | 27 000                 | 27 000                | 27 000                      | 27 465 | G2 | 27 000                        | 27 507 | G2 | 27 000                                                        | 27 507 | G2 |                             |                            |

|  |                        |   |
|--|------------------------|---|
|  | KPI Not Yet Measured   | 3 |
|  | KPI Not Met            | 0 |
|  | KPI Almost Met         | 0 |
|  | KPI Met                | 4 |
|  | KPI Well Met           | 5 |
|  | KPI Extremely Well Met | 0 |

## Summary of Results: SFA 4 - Dignified Living

### e) SFA 5 - Good Governance and Compliance

| SFA 5 - Good Governance and Compliance |         |                                                                                                         |                                                                                                                                            |                          |                         |                             |        |     |                               |        |     |                                                               |        |     |                             |                            |
|----------------------------------------|---------|---------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-------------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|-----------------------------|----------------------------|
| Ref                                    | IDP Ref | KPI Name                                                                                                | Description of Unit of Measurement                                                                                                         | Original Annual Target ↑ | Revised Annual Target ↑ | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment | Overall corrective measure |
|                                        |         |                                                                                                         |                                                                                                                                            |                          |                         | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                             |                            |
| TL9 7                                  | KPI05 9 | Submission of the revised Communication Policy to the MayCo                                             | Number of revised Communication Policies submitted to the MayCo by 31 May                                                                  | 1                        | 1                       | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |
| TL9 8                                  | KPI04 4 | Employment equity appointments made within the financial year in the three highest levels of management | Percentage of employment equity appointments made within the financial year in the three highest levels of management, measured by 30 June | 50%                      | 50%                     | 0%                          | 0%     | N/A | 0%                            | 0%     | N/A | 0%                                                            | 0%     | N/A |                             |                            |
| TL9 9                                  | KPI04 9 | Submission of the Auditor General of South Africa (AGSA) Audit Action                                   | Number of AGSA Audit Action Plans submitted to the APAC by 31 March                                                                        | 1                        | 1                       | 0                           | 1      | B   | 0                             | 0      | N/A | 0                                                             | 1      | B   |                             |                            |

# SFA 5 - Good Governance and Compliance

| Ref    | IDP Ref | KPI Name                                                                                          | Description of Unit of Measurement                                                      | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment                                                                                                                                                                                                 | Overall corrective measure                                                                                                                                                                                                         |
|--------|---------|---------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|------------------------|-----------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|        |         |                                                                                                   |                                                                                         |                        |                       | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                                                                                                                                                                                                                             |                                                                                                                                                                                                                                    |
|        |         | Plan (AAP) to the APAC                                                                            |                                                                                         |                        |                       |                             |        |     |                               |        |     |                                                               |        |     |                                                                                                                                                                                                                             |                                                                                                                                                                                                                                    |
| TL1 00 | KPI053  | Submission of the draft Integrated Development Plan (IDP) to the Council                          | Number of draft IDPs submitted to the Council by 31 March                               | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                                                                                                                                                                                                                             |                                                                                                                                                                                                                                    |
| TL1 07 | KPI055  | Submission of the revised Wastewater Master Plan to the Municipal Manager                         | Number of revised Wastewater Master Plans submitted to the Municipal Manager by 30 June | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                                                                                                                                                                                                                             |                                                                                                                                                                                                                                    |
| TL1 08 | KPI060  | Submission of the updated Comprehensive Integrated Transport Plan (CITP) 2023 - 2028 to the MayCo | Number of updated CITPs 2023 - 2028 submitted to the MayCo by 30 November               | 1                      | 1                     | 0                           | 0      | N/A | 1                             | 0      | R   | 1                                                             | 0      | R   | The CITP could not be completed by 30 November 2024 as anticipated due to the number of vacancies experienced within the department.<br><br>However, the Freight Study is nearing completion and will be added to the CITP. | The target due date will be revised to 30 June 2025 with the revised Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) 2024/25 to be submitted to the Council for consideration and approval in January 2025. |
| TL1 29 | KPI042  | Financial viability measured in terms of the available cash to cover fixed operating              | Cost coverage as at 30 June annually [(Cash and Cash Equivalents - Unspent              | 2                      | 2                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                                                                                                                                                                                                                             |                                                                                                                                                                                                                                    |

# SFA 5 - Good Governance and Compliance

| Ref    | IDP Ref | KPI Name                                                                                                                                                                                | Description of Unit of Measurement                                                                                              | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment                | Overall corrective measure                                                                                                                                                                                                 |
|--------|---------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|------------------------|-----------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|--------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|        |         |                                                                                                                                                                                         |                                                                                                                                 |                        |                       | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                                            |                                                                                                                                                                                                                            |
|        |         | expenditure (NKPI Proxy - MSA, Reg. S10(g) (iii))                                                                                                                                       | Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation)       |                        |                       |                             |        |     |                               |        |     |                                                               |        |     |                                            |                                                                                                                                                                                                                            |
| TL1 30 | KPI04 3 | Achieve an average payment percentage of 96% by 30 June (Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100 | (Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100 | 96%                    | 96%                   | 0%                          | 0%     | N/A | 0%                            | 0%     | N/A | 0%                                                            | 0%     | N/A |                                            |                                                                                                                                                                                                                            |
| TL1 31 | KPI04 0 | Actual expenditure of the approved Capital Budget for the municipality by 30 June (NKPI - MSA, Reg. S10(c))                                                                             | Percentage of the approved Capital Budget for the municipality actually spent by 30 June                                        | 90%                    | 90%                   | 10%                         | 4.31%  | R   | 30%                           | 0%     | R   | 30%                                                           | 19.71% | R   | R129 277 539 / R655 943 513 x 100 = 19.71% | A detailed performance assessment was conducted with the Mid-Year Adjustment Budget 2024/25, and projects will be shifted to the outer years based on cash flow projections, as well as tenders that are not yet in place. |

SFA 5 - Good Governance and Compliance

| Ref    | IDP Ref | KPI Name                                                                                                                                    | Description of Unit of Measurement                                                                                                                                                                      | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment | Overall corrective measure |
|--------|---------|---------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|-----------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|-----------------------------|----------------------------|
|        |         |                                                                                                                                             |                                                                                                                                                                                                         |                        |                       | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                             |                            |
| TL1 32 | KPI04 5 | The percentage of the payroll budget spent on implementing the Municipal Workplace Skills Plan (NKPI Proxy-MSA, Reg. S10(f))                | Percentage of the municipality's payroll budget actually spent on implementing its Workplace Skills Plan ((Total Actual Training Expenditure / Total Annual payroll Budget) x 100), measured by 30 June | 0.20%                  | 0.20%                 | 0%                          | 0%     | N/A | 0%                            | 0%     | N/A | 0%                                                            | 0%     | N/A |                             |                            |
| TL1 33 | KPI04 6 | Financial viability measured in terms of the municipality's ability to meet its service debt obligations (NKPI Proxy - MSA, Reg. S10(g)(i)) | Debt coverage ratio ((Total operating revenue - operating grants received) / (Debt service payments due within the year)) measured by 30 June                                                           | 15%                    | 15%                   | 0%                          | 0%     | N/A | 0%                            | 0%     | N/A | 0%                                                            | 0%     | N/A |                             |                            |
| TL1 34 | KPI04 7 | Financial viability measured in terms of the outstanding service debtors (NKPI Proxy - MSA, Reg. S10(g)(ii))                                | Service debtors to revenue ratio - (Total outstanding service debtors / revenue received for services) measured by 30 June                                                                              | 27%                    | 27%                   | 0%                          | 0%     | N/A | 0%                            | 0%     | N/A | 0%                                                            | 0%     | N/A |                             |                            |

SFA 5 - Good Governance and Compliance

| Ref    | IDP Ref | KPI Name                                                                                                                             | Description of Unit of Measurement                                                                       | Original Annual Target | Revised Annual Target | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment | Overall corrective measure |
|--------|---------|--------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|------------------------|-----------------------|-----------------------------|--------|-----|-------------------------------|--------|-----|---------------------------------------------------------------|--------|-----|-----------------------------|----------------------------|
|        |         |                                                                                                                                      |                                                                                                          |                        |                       | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                             |                            |
| TL1 35 | KPI05 4 | Submission of the IDP / Budget / SDF time schedule (process plan) to the Council                                                     | Number of IDP / Budget / SDF time schedules (process plan) submitted to the Council by 31 August         | 1                      | 1                     | 1                           | 1      | G   | 0                             | 0      | N/A | 1                                                             | 1      | G   |                             |                            |
| TL1 36 | KPI05 1 | Submission of the revised Information and Communication Technology (ICT) Backup Disaster Recovery Plan to the ICT Steering Committee | Number of revised ICT Backup Disaster Recovery Plans submitted to the ICT Steering Committee by 31 March | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |
| TL1 37 | KPI05 2 | Submission of the revised Strategic ICT Plan to the ICT Steering Committee                                                           | Number of revised Strategic ICT Plans submitted to the ICT Steering Committee by 31 March                | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |
| TL1 38 | KPI04 8 | Submission of the revised Risk-Based Audit Plan (RBAP) to the Audit and Performance Audit Committee (APAC)                           | Number of revised RBAPs submitted to the APAC by 30 June                                                 | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |
| TL1 39 | KPI05 0 | Submission of the revised Strategic                                                                                                  | Number of revised SRRs submitted to the Risk                                                             | 1                      | 1                     | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |

| SFA 5 - Good Governance and Compliance |         |                                                                     |                                                                                     |                          |                         |                             |        |     |                               |        |     |                                                               |        |     |                             |                            |
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| Ref                                    | IDP Ref | KPI Name                                                            | Description of Unit of Measurement                                                  | Original Annual Target † | Revised Annual Target † | 01 July – 30 September 2024 |        |     | 01 October – 31 December 2024 |        |     | Overall Performance for the period 01 July – 31 December 2024 |        |     | Overall performance comment | Overall corrective measure |
|                                        |         |                                                                     |                                                                                     |                          |                         | Target                      | Actual | R   | Target                        | Actual | R   | Target                                                        | Actual | R   |                             |                            |
|                                        |         | Risk Register (SRR) to the Risk Management Committee                | Management Committee by 30 June                                                     |                          |                         |                             |        |     |                               |        |     |                                                               |        |     |                             |                            |
| TL1 40                                 | KPI05 6 | Submission of the revised Electrical Master Plan to the Council     | Number of revised Electrical Master Plans submitted to the Council by 30 June       | 1                        | 1                       | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |
| TL1 44                                 | KPI05 7 | Submission of a draft Smart City Framework to the Municipal Manager | Number of draft Smart City Frameworks submitted to the Municipal Manager by 30 June | 1                        | 1                       | 0                           | 0      | N/A | 0                             | 0      | N/A | 0                                                             | 0      | N/A |                             |                            |

## Summary of Results: Planning and Economic Development

|                        |           |
|------------------------|-----------|
| KPI Not Yet Measured   | 15        |
| KPI Not Met            | 2         |
| KPI Almost Met         | 0         |
| KPI Met                | 1         |
| KPI Well Met           | 0         |
| KPI Extremely Well Met | 1         |
| <b>Total KPIs</b>      | <b>19</b> |

## 7.2 ANNEXURE B — PROGRESS MADE WITH THE IMPLEMENTATION OF CORRECTIVE MEASURES OF KPIS NOT MET IN THE TOP LAYER SDBIP FOR 2023/24

a) SFA 2 - Green and Sustainable Valley

| SFA 2 - GREEN AND SUSTAINABLE VALLEY |         |          |                                    |                       |                        |                       |                                                  |        |   |                                                                                         |                                                                         |
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| Ref                                  | IDP Ref | KPI Name | Description of Unit of Measurement | Past Year Performance | Original Annual Target | Revised Annual Target | Overall Performance 01 July 2023 to 30 June 2024 |        |   | Performance comments / Reason(s) for deviation from target (under and over-performance) | Improvement Plan(s) to correct deviation from target (underperformance) |
|                                      |         |          |                                    |                       |                        |                       | Target                                           | Actual | R |                                                                                         |                                                                         |
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| SFA 2 - GREEN AND SUSTAINABLE VALLEY |         |                      |                                                |                       |                        |                       |                                                  |        |                        |                                                                                         |                                                                                          |
|--------------------------------------|---------|----------------------|------------------------------------------------|-----------------------|------------------------|-----------------------|--------------------------------------------------|--------|------------------------|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|
| Ref                                  | IDP Ref | KPI Name             | Description of Unit of Measurement             | Past Year Performance | Original Annual Target | Revised Annual Target | Overall Performance 01 July 2023 to 30 June 2024 |        |                        | Performance comments / Reason(s) for deviation from target (under and over-performance) | Improvement Plan(s) to correct deviation from target (underperformance)                  |
|                                      |         |                      |                                                |                       |                        |                       | Target                                           | Actual | R                      |                                                                                         |                                                                                          |
| TL65                                 | KPI016  | Reduce organic waste | Percentage of organic waste reduced by 30 June | 51.30%                | 20%                    | 20%                   | 20%                                              | 19.88% | <div><div></div></div> | 9 703t / 48 814t x 100 = 19.88%                                                         | The municipality has appointed new staff to assist with processing incoming green waste. |

## b) SFA 4 – Dignified Living

| SFA 4 - DIGNIFIED LIVING |         |                                          |                                          |                       |                        |                       |                                                  |        |   |                                                                                         |                                                                         |                                                                |
|--------------------------|---------|------------------------------------------|------------------------------------------|-----------------------|------------------------|-----------------------|--------------------------------------------------|--------|---|-----------------------------------------------------------------------------------------|-------------------------------------------------------------------------|----------------------------------------------------------------|
| Ref                      | IDP Ref | KPI Name                                 | Description of Unit of Measurement       | Past Year Performance | Original Annual Target | Revised Annual Target | Overall Performance 01 July 2023 to 30 June 2024 |        |   | Performance comments / Reason(s) for deviation from target (under and over-performance) | Improvement Plan(s) to correct deviation from target (underperformance) |                                                                |
|                          |         |                                          |                                          |                       |                        |                       | Target                                           | Actual | R |                                                                                         |                                                                         |                                                                |
| TL74                     | KPI031  | Limit unaccounted water to less than 25% | Percentage of average unaccounted water, | 27.42%                | <25%                   | <25%                  | <25%                                             | 31.29% |   | R                                                                                       | ((12 563 518kL – 8 631 963kL / 12                                       | The municipality has successfully awarded the pipe replacement |

## SFA 4 - DIGNIFIED LIVING

| Ref | IDP Ref | KPI Name | Description of Unit of Measurement | Past Year Performance | Original Annual Target | Revised Annual Target | Overall Performance 01 July 2023 to 30 June 2024 |        |   | Performance comments / Reason(s) for deviation from target (under and over-performance)                                                                                                                                                                                  | Improvement Plan(s) to correct deviation from target (underperformance)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-----|---------|----------|------------------------------------|-----------------------|------------------------|-----------------------|--------------------------------------------------|--------|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|     |         |          |                                    |                       |                        |                       | Target                                           | Actual | R |                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|     |         |          | measured by 30 June                |                       |                        |                       |                                                  |        |   | <p>563 518kL) x 100 = 31.29%</p> <p>The increase in water losses is a result of the damage to various bulk water mains caused by the excessive rain and subsequent flood events. The municipality could only complete the restorations after the floodwater receded.</p> | <p>consultant and the pipe replacement tender, which involves designing and earmarking sections of high-risk pipelines for replacement in the 2024/25 financial year.</p> <p>The following additional corrective measure will also be implemented as part of the municipality's ongoing water losses minimisation programme:</p> <ul style="list-style-type: none"> <li>• Waterpipe replacement;</li> <li>• Domestic leak detection and repair;</li> <li>• Water demand and pressure management</li> <li>• Upgrades to water meters.</li> </ul> <p>The municipality continually implements these measures, specifically ramping up the Waterpipe Replacement programme.</p> |

## c) SFA 5 – Good Governance and Compliance

| SFA 5 - GOOD GOVERNANCE AND COMPLIANCE |         |                                                                                                                                                                                         |                                                                                                                                 |                       |                        |                       |                                                  |        |   |                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                            |
|----------------------------------------|---------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|-----------------------|------------------------|-----------------------|--------------------------------------------------|--------|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Ref                                    | IDP Ref | KPI Name                                                                                                                                                                                | Description of Unit of Measurement                                                                                              | Past Year Performance | Original Annual Target | Revised Annual Target | Overall Performance 01 July 2023 to 30 June 2024 |        |   | Performance comments / Reason(s) for deviation from the target (under over-performance)                                                                                                                                                                                                                                           | Improvement Plan(s) to correct deviation from target (underperformance)                                                                                                                                                                    |
|                                        |         |                                                                                                                                                                                         |                                                                                                                                 |                       |                        |                       | Target                                           | Actual | R |                                                                                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                            |
| TL83                                   | KPI043  | Achieve an average payment percentage of 96% by 30 June (Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100 | (Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100 | 95.06%                | 96%                    | 96%                   | 96%                                              | 94.53% | ○ | ((R416 752 462 + R1 778 020 014 - R513 579 475 - R388 452) / R1 778 020 014) x 100<br><br>There was a dispute with a debtor that significantly increased the outstanding debt. After 30 June 2024, the municipality reached an agreement with the debtor. If there was no dispute, the payment percentage would have been 96.33%. | The municipality has reached an agreement with the pertinent customer, who will satisfy the outstanding debt in accordance with the terms of the agreement. The Finance Department will supervise the agreement and ensure its compliance. |
| TL84                                   | KPI040  | Actual expenditure of the approved Capital Budget for the municipality by 30 June (NKPI - MSA, Reg. S10(c))                                                                             | Percentage of the approved Capital Budget for the municipality actually spent by 30 June                                        | 84.79%                | 90%                    | 90%                   | 90%                                              | 85.88% | ○ | (R422 288 828 / R491 726 021) x 100 = 85.88%<br><br>The municipality received the Municipal Disaster Response Grant from the National Treasury, but the grant conditions did not allow it to apply the funds to expenditures already incurred. This negatively                                                                    | The Demand Management Plan will be strictly monitored and aligned with the approved capital project.                                                                                                                                       |