



**2016/17**  
**SERVICE DELIVERY  
AND BUDGET  
IMPLEMENTATION  
PLAN**



**GREENEST MUNICIPALITY**



**DIGNIFIED LIVING**



**SAFEST VALLEY**



**GOOD GOVERNANCE  
AND COMPLIANCE**

## MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, Richard Bosman, the Acting Municipal Manager of Stellenbosch Municipality, submit the Top Layer Service Delivery and Budget Implementation Plan (SDBIP) for the 2016/2017 financial year for approval by the Executive Mayor. This SDBIP has been prepared in terms of the stipulated requirements as documented in the Local Government: Municipal Finance Management Act, No.56 of 2003 and regulations made under the Act.

  
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PP **Mr. Richard Bosman**  
**Acting Municipal Manager**

**07/06/2016**  
**Date**

## EXECUTIVE MAYOR'S CERTIFICATE OF APPROVAL

I, CONRAD SIDEGO, in my capacity as the Executive Mayor of the Stellenbosch Municipality, hereby approve the Service Delivery and Budget Implementation Plan (SDBIP) for the 2016/17 financial year as required in terms of Section 53(1)(c)(ii) of the Local Government: Municipal Finance Management Act of 2003.

  
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**Conrad Johannes Sidego**  
**Executive Mayor**

*(A long, sweeping horizontal line is drawn below the signature block.)*

**21/06/2016**  
**Date**

## CONTENT

	Abbreviations	6
1	SDBIP Legislative Framework	7
	1.1 Introduction	7
	1.2 High Level SDBIP Targets and Indicators	8
	1.3 Reporting on the SDBIP	8
	1.4 Monitoring and Adjustments Budget Process	9
	1.5 Internal Auditing of Performance Reports	11
	1.6 Annual Performance Review	11
2	Strategic Intent	11
3	Conclusion	13
	<u>Appendix 1: 2016/17 Top-Layer SDBIP</u>	14

# ABBREVIATIONS

<b><i>Acronym</i></b>	<b><i>Meaning</i></b>
IDP	Integrated Development Plan
KPA	Key Performance Area
KPI	Key Performance Indicator
LED	Local Economic Development
MFMA	Municipal Finance Management Act
MSA	Municipal Systems Act
PMS	Performance Management System
SDBIP	Service Delivery and Budget Implementation Plan
SFA	Strategic Focus Area
SLA	Service Level Agreement
SMME	Small Medium & Micro Enterprises

## 1. SDBIP LEGISLATIVE FRAMEWORK

### 1.1 INTRODUCTION

Section 1 of the MFMA defines the SDBIP as:

*“a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality’s delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:*

*(a) projections for each month of-*

*(i) revenue to be collected, by source; and*

*(ii) operational and capital expenditure, by vote;*

*(b) service delivery targets and performance indicators for each quarter*

The Service Delivery and Budget Implementation Plan (SDBIP) is an implementation plan of the approved Integrated Development Plan (IDP) and Medium Term Revenue and Expenditure Framework. Therefore, only projects that are budgeted for are implemented. The SDBIP serves to address the development objectives as derived from the approved IDP.

The format of the Service Delivery Budget Implementation Plan (SDBIP) is prescribed by MFMA Circular Number 13 issued by National Treasury, in terms of which the Service Delivery Budget Implementation Plan (SDBIP) must provide a picture of service delivery areas, budget allocations and enable monitoring and evaluation. It specifically requires the Service Delivery Budget Implementation Plan (SDBIP) to include, inter alia, the following:

1. Monthly projections of revenue to be collected for each source;
2. Monthly projections of expenditure (operating and capital) and revenue for each vote;
3. Quarterly projections of service delivery targets and performance indicators for each vote;
4. Ward information for expenditure and service delivery; and
5. Detailed capital works plan broken down by ward over three years.

### **MFMA Circular No. 13**

*“The SDBIP serves as a “contract” between the administration, Council and community expressing the goals and objectives set by Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. The SDBIP provides the vital link between the mayor, Council (executive) and the administration and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community.”*

In accordance with Section 53 of the MFMA, the mayor of a municipality must-

*“(1)(c)(ii) take all reasonable steps to ensure that the municipality’s service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget*

*(1)(c)(iii)(bb) that the annual performance agreements as required in terms of Section 57(1)(b) of the MSA for the Municipal Manager and all senior managers are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.”*

## **1.2 HIGH LEVEL SDBIP TARGETS AND INDICATORS**

Quarterly projections of service delivery targets and performance indicators for each vote, is one of the five components of the top-layer SDBIP that must be made public as detailed in MFMA Circular 13.

The top level of the SDBIP includes measurable performance objectives in the form of service delivery targets and performance indicators that are provided to the community, that is, what impacts it seeks to achieve. These are drawn from the IDP programmes, services and activities that are relevant to each specific Directorate as well as the statutory plans that the Directorate are responsible for. The SDBIPs therefore are the key mechanisms for monitoring the different responsibilities and targets that each Directorate must fulfil in meeting service delivery needs provided to the community.

## **1.3 REPORTING ON THE SDBIP**

Various reporting requirements are outlined in the MFMA, both the Executive Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports required by the MFMA. The report then allows the Council to monitor the implementation of service delivery programs and initiatives across the Municipality’s boundaries.

### **Monthly Reporting**

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the Accounting Officer of a municipality no later than 10 working days, after the end of each month.

Reporting must include the following:

1. Actual revenue, per source;
2. Actual borrowings;
3. Actual expenditure, per vote;
4. Actual capital expenditure, per vote; and
5. The amount of any allocations received



If necessary, explanation of the following must be included in the monthly reports:

- a) Any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote;
- b) Any material variances from the Service Delivery and Budget Implementation Plan; and
- c) Any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain with the municipality's approved budget.

#### Quarterly Reporting

Section 52(d) of the MFMA compels the Executive Mayor to submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the Executive Mayor's quarterly report.

#### Mid-year Reporting

Section 72 of the Local Government: Municipal Finance Management Act, Act No. 5 of 2003, determines that by 25 January of each year the Accounting Officer must assess the performance of the municipality and report to the Council on inter alia its service delivery performance during the first half of the financial year and the service delivery targets and performance indicators set in the Service Delivery and Budget Implementation Plan.

The section 72 report must include the following:

- the monthly statements submitted in terms of section 71 for the first half of the financial year;
- the municipality's service delivery performance, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan; and
- the past year's annual report, and progress on resolving problems identified in the annual report (s72);
- performance of service providers;
- make recommendations as to whether an adjustments budget is necessary (s72); and
- recommend revised projections for revenue and expenditure to the extent that this may be necessary (s72).



## 1.4 MONITORING AND THE ADJUSTMENTS BUDGET PROCESS

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year-end projections. The Executive Mayor must consider these reports under s54 of the MFMA and then make a decision as to whether the SDBIP should be amended. The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances. In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

In accordance with the Stellenbosch Municipality's approved **Performance Management Policy Framework**, KPI's can be adjusted after the mid-year assessment and/or after the adjustments budget has been approved. KPI's should be adjusted to be aligned with the adjustment estimate and the reason for the change in KPI's should be documented in a report to the Executive Mayor for approval.

Additional KPI's can be added during the year with the approval of the Municipal Manager. The approval documents should be safeguarded for audit purposes.

This policy framework is supported by **MFMA Circular No. 13: Service Delivery and Budget Implementation Plan** which stipulates that being a management and implementation plan (and not a policy proposal), the SDBIP is not required to be approved by the Council – it is however tabled before Council and made public for information and for purposes of monitoring. The SDBIP should be seen as a dynamic document that may (at lower layers of the plan) be continually revised by the Municipal Manager and other top managers, as actual performance after each month or quarter is taken into account. However, the top-layer of the SDBIP and its targets cannot be revised without notifying the Council, and if there is to be changes in service delivery targets and performance indicators, this must be with the approval of the Council, following approval of an adjustments budget (section 54(1)(c) of MFMA). This Council approval is necessary to ensure that the mayor or Municipal Manager do not revise service delivery targets downwards in the event where there is poor performance.

Many of the indicators in the municipal scorecard will only be measurable on an annual basis. The quarterly reviews should thus culminate in a comprehensive annual review of performance in terms of all the scorecards. The Executive Mayor will need to ensure that targets committed to in the municipal scorecard are being met, where they are not, that satisfactory and sufficient reasons are provided and that the corrective action being proposed is sufficient to address the poor performance.

The review should also focus on reviewing the systematic compliance to the Performance Management System, by Directorates, Departments, Portfolio Councillors and the Municipal Manager.

The review will also include:

- An evaluation of the validity and suitability of the Key Performance Indicators and recommending any changes;
- An evaluation of the annual and 5 year targets to determine whether the targets are overstated or understated. These changes need to be considered;
- Changes to KPI' s and 5 year targets for submission to Council for approval. (The reason for this is that the original KPI' s and 5 year targets would have been published with the IDP, which would have been approved and adopted by Council at the beginning of the financial year.);
- An analysis to determine whether the Municipality is performing adequately or underperforming; and
- It is important that the Executive Mayor not only pay attention to poor performance but also to reward good performance. It is expected that the Executive Mayor will acknowledge good performance, where Directorates or departments have successfully met targets in their Directorate/departmental scorecards.

## **1.5 INTERNAL AUDITING OF PERFORMANCE REPORTS**

The Municipality's Internal Audit function will need to be continuously involved in auditing the performance reports based on the organisational and Directorate/Departmental scorecards. As required by Regulation, they will be required to produce an audit report on a quarterly basis, to be submitted to the Municipal Manager and Performance Audit Committee.

The MFMA and the Municipal Planning and Performance Management Regulations require that the municipal Council establish an Audit Committee consisting of a minimum of three members, where the majority of members are not employees of the Municipality. No Councillor may be a member of an Audit Committee. Council shall also appoint a Chairperson who is not an employee.

## **1.6 ANNUAL PERFORMANCE REVIEW**

At least annually, the Executive Mayor will be required to report to the full Council on the overall municipal performance. It is proposed that this reporting take place using the municipal scorecard in an Annual Performance Report format as per the Municipal Systems Act (MSA). The said Annual Performance Report will form part of the municipality's Annual Report as per section 121 of the Municipal Finance Management Act.

## 2. STRATEGIC INTENT

We are officially known as the Stellenbosch Municipality; it is our legal description.

To stress our inclusiveness – a municipality which includes a number of Towns and Villages and the areas between them – all with much endeared historic names, histories and local hopes and aspirations – we make every effort refer to the “Greater” Stellenbosch area or Municipality.

We are not responsible for only one – albeit significant town – in this larger constellation. We share an equal commitment to all areas that make up the Greater Stellenbosch Municipality.

Towards the achievement of its long-term vision, and as informed by the priority issues confirmed through the situational analysis, the municipality has crafted a set of broad development objectives (also referred to as Strategic Focus Areas) to create a sense of focus around key priority issues. These development objectives are aimed at bridging the gap between the current priorities or challenges and the municipality’s long-term vision by offering a high level focus of what needs to be achieved in the short to medium term.

### Our Vision

The Stellenbosch Municipality is led into the future by the following vision: “**Innovation Capital of South Africa**”. Five Strategic Focus Areas define the framework within which we wish to accomplish this vision and this is illustrated in the following graphic presentation:



## VISION

*“The Innovation Capital of South Africa”*



## **Our mission**

Our mission is to deliver cost-effective services that will provide the most enabling environment for civil and corporate citizens.

## **Our values**

In all of our work and engagements, we subscribe to the following values:

**Character Leadership**: We undertake to involve Communities in planning development in their areas, provide regular progress reports on the implementation of those plans and deal decisively and swiftly with poor performance, mismanagement of Council assets, corruption and fraud that are all impediments to good municipal governance.

**Transformation**: We will tirelessly work at transforming our Municipality, Communities and broader society as custodians of hope through unlocking the endless possibilities our valley holds treasure. This commitment is shaped by our understanding of the historical, spatial, social and economic inequalities rive in our Valley.

**Innovation**: We will continuously review our systems, procedures and processes to make them less bureaucratic and more responsive to customer needs. We will acknowledge and reward initiatives which show creativity and ingenuity.

*The Municipality's strategic vision is informed by our desire to become the **Innovation Capital of South Africa**. The 5 pillars which help us to realise this vision include: Preferred Investment Destination, Greenest Municipality, Safest Valley, Dignified Living and Good Governance & Compliance. The foundation of our vision is to tackle everything we do in an innovative manner, finding new and better ways of delivering on our mandate. This is then informed by our values: Character Leadership and Innovation. Lastly we need to question whether we are transforming people's lives. Key to achieving true transformation is the creation of an environment conducive for business development, expansion and retention.*

The performance agreements of the Municipal Manager and Managers (Directors) directly accountable to the Municipal Manager are based on this SDBIP.

## **3. CONCLUSION**

The SDBIP is a key management, implementation and monitoring tool, which provides operational content to the end-of-year service delivery targets, set in the Budget and IDP. It determines the Performance Agreements for the Municipal Manager and all Top Managers, whose performance can then be monitored through Section 71 monthly reports, and evaluated through the Annual Report process.



**Toplayer Service Delivery Budget Implementation Plan for 2016/17**

Ref	Directorate	IDP Objective	Municipal KPA	KPI Name	Unit of Measurement	Ward	KPI Owner	Target Type	Annual Target	Q1	Q2	Q3	Q4
1	Financial Services	Dignified Living	Basic Service Delivery	Provide clean piped water to formal residential properties which are connected to the municipal water infrastructure network as at 30 June 2017	Number of formal residential properties receiving piped water as at 30 June 2017	All	Director: Financial Services	Number	23000	0	23000	0	23000
2	Financial Services	Dignified Living	Basic Service Delivery	Provide electricity to formal residential properties connected to the municipal electrical infrastructure network for both credit and prepaid electrical metering as at 30 June 2017	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) as at 30 June 2017	All	Director: Financial Services	Number	23000	0	23000	0	23000
3	Financial Services	Dignified Living	Basic Service Delivery	Provide sanitation services to residential properties which are connected to the municipal waste water (sanitation/sewerage) network as at 30 June 2017	Number of residential properties which are billed for sewerage in accordance with the SAMRAS financial system as at 30 June 2017	All	Director: Financial Services	Number	23000	0	23000	0	23000
4	Financial Services	Dignified Living	Basic Service Delivery	Provision of refuse removal, refuse dumps and solid waste disposal to all residential account holders once a week as at 30 June 2017	Number of formal residential properties for which refuse is removed as at 30 June 2017	All	Director: Financial Services	Number	23000	0	23000	0	23000
5	Financial Services	Dignified Living	Basic Service Delivery	Provide free basic water in terms of the equitable share requirements to indigent account holders	Monthly provisioning of free basic water in terms of the equitable share requirements to indigent account holders (KL per account holders)	All	Director: Financial Services	Number	10	10	10	10	10
6	Financial Services	Dignified Living	Basic Service Delivery	Provide clean piped water to registered indigent account holders which are connected to the municipal water infrastructure network as at 30 June 2017	Number of indigent account holders receiving free basic water as at 30 June 2017	All	Director: Financial Services	Number	5000	0	5000	0	5000

**Toplayer Service Delivery Budget Implementation Plan for 2016/17**

Ref	Directorate	IDP Objective	Municipal KPA	KPI Name	Unit of Measurement	Ward	KPI Owner	Target Type	Annual Target	Q1	Q2	Q3	Q4
7	Financial Services	Dignified Living	Basic Service Delivery	Provide free basic electricity to registered indigent account holders connected to the municipal electrical infrastructure network	Provide free basic electricity to indigent account holders in terms of the equitable share requirements measured in terms of quantum approved (Free kw basic electricity per indigent household)	All	Director: Financial Services	Number	60	60	60	60	60
8	Financial Services	Dignified Living	Basic Service Delivery	Provide free basic electricity to registered indigent account holders connected to the municipal electrical infrastructure network as at 30 June 2017	Number of indigent account holders receiving free basic electricity which are connected to the municipal electrical infrastructure network as at 30 June 2017	All	Director: Financial Services	Number	5000	0	5000	0	5000
9	Financial Services	Dignified Living	Basic Service Delivery	Provide free basic sanitation services to registered indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets) as at 30 June 2017	Number of indigent account holders connected to the sanitation/sewerage network and are billed for sewerage services as at 30 June 2017	All	Director: Financial Services	Number	5000	0	5000	0	5000
10	Financial Services	Dignified Living	Basic Service Delivery	Provide free basic refuse removal, refuse dumps and solid waste disposal to registered indigent account holders as at 30 June 2017	Number of indigent account holders receiving free basic refuse removal as at 30 June 2017	All	Director: Financial Services	Number	5000	0	5000	0	5000

**Toplayer Service Delivery Budget Implementation Plan for 2016/17**

Ref	Directorate	IDP Objective	Municipal KPA	KPI Name	Unit of Measurement	Ward	KPI Owner	Target Type	Annual Target	Q1	Q2	Q3	Q4
11	Financial Services	Dignified Living	Basic Service Delivery	The % of the Municipality's capital budget spent on capital projects by 30 June 2017 {(Total Actual capital Expenditure/Approved Capital Budget) x 100}	% of the Municipality's capital budget spent by 30 June 2017 {(Total Actual capital Expenditure/Approved Capital Budget) x 100}	All	Director: Financial Services	Percentage	90	0	10	30	90
12	Planning & Economic Development	Preferred Investment Destination	LED	Number of FTE's created by 30 June 2017 through in terms of Expended Public Works Programme	Number of FTE's created by 30 June 2017	All	Director: Planning and Economic Development	Number	84	16	40	60	84
13	Strategic & Corporate Services	Good Governance and Compliance	Human Resources	The number of people from employment equity target groups employed (to be appointed) in the top three occupational levels of management in compliance with the municipality's approved employment equity plan by 30 June 2017	Number of appointments made in the three highest levels of management by 30 June 2017 in compliance with the municipality's approved employment equity plan	All	Director: Strategic and Corporate Services	Number	5	0	0	0	5
14	Strategic & Corporate Services	Good Governance and Compliance	Human Resources	The percentage of a municipality's payroll budget actually spent on implementing its workplace skills plan by 30 June 2017 {(Total Actual Training Expenditure/ Total annual payroll Budget)x100}	% of municipality's payroll budget actually spent on implementing its workplace skills plan by 30 June 2017 {(Total Actual Training Expenditure/ Total Annual payroll Budget)x100}	All	Director: Strategic and Corporate Services	Percentage	0.8	0	0	0	0.8



**Toplayer Service Delivery Budget Implementation Plan for 2016/17**

Ref	Directorate	IDP Objective	Municipal KPA	KPI Name	Unit of Measurement	Ward	KPI Owner	Target Type	Annual Target	Q1	Q2	Q3	Q4
15	Financial Services	Good Governance and Compliance	Income	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2017 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant	Debt to Revenue as at 30 June 2017 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant	All	Director: Financial Services	Number	55	0	0	0	55
16	Financial Services	Good Governance and Compliance	Income	Financial viability measured in terms of the outstanding service debtors as at 30 June 2017 (Total outstanding service debtors/ revenue received for services)	% of outstanding service debtors as at 30 June 2017 (Total outstanding service debtors/ revenue received for services)	All	Director: Financial Services	Percentage	20	0	0	0	20
17	Financial Services	Good Governance and Compliance	Expenditure	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2017 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)).	Cost coverage as at 30 June 2017 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)).	All	Director: Financial Services	Number	6	0	0	0	6

**Toplayer Service Delivery Budget Implementation Plan for 2016/17**

Ref	Directorate	IDP Objective	Municipal KPA	KPI Name	Unit of Measurement	Ward	KPI Owner	Target Type	Annual Target	Q1	Q2	Q3	Q4
18	Office of the Municipal Manager	Good Governance and Compliance	Legal Services, compliance and control environment	Review the Risk based audit plan and submit to the Audit Committee by 30 June 2017	Reviewed RBAP submitted to the Audit Committee by 30 June 2017	All	Municipal Manager	Number	1	0	0	0	1
19	Office of the Municipal Manager	Good Governance and Compliance	Legal Services, compliance and control environment	Approve an Audit Action Plan by 31 January 2017 to address the issues raised in the Audit Report for the 2015/16 financial year	Audit action plan developed and approved by 31 January 2017	All	Municipal Manager	Number	1	0	0	1	0
20	Office of the Municipal Manager	Good Governance and Compliance	Legal Services, compliance and control environment	Review the risk register and submit to the Risk Management Committee by 30 June 2017	Reviewed risk register submitted to the Risk Management Committee by 30 June 2017	All	Municipal Manager	Number	1	0	0	0	1
21	Strategic & Corporate Services	Good Governance and Compliance	Information Communication Technology	Review the ICT Backup Disaster Recovery Plan and submit to the Portfolio Committee by 30 September 2016	Reviewed ICT Backup Disaster Recovery Plan submitted to Portfolio Committee by 30 September 2016	All	Director: Strategic and Corporate Services	Number	1	1	0	0	0
22	Strategic & Corporate Services	Good Governance and Compliance	Communications	Review the Communication Strategy and submit to the Portfolio Committee by 30 June 2017	Reviewed Communication Strategy submitted to Portfolio Committee by 30 June 2017	All	Director: Strategic and Corporate Services	Number	1	0	0	0	1
23	Strategic & Corporate Services	Good Governance and Compliance	Information Communication Technology	Review the Strategic ICT Plan and submit to the Portfolio Committee by 31 March 2017	Reviewed Strategic ICT Plan submitted to the Portfolio Committee by 31 March 2017	All	Director: Strategic and Corporate Services	Number	1	0	0	1	0
24	Strategic & Corporate Services	Good Governance and Compliance	Administrative and Councillor Support	Review the Rules of Order By-Law and submit to Council by 30 June 2017	Reviewed Rules of Order By-Law submitted to Council by 30 June 2017	All	Director: Strategic and Corporate Services	Number	1	0	0	0	1
25	Strategic & Corporate Services	Good Governance and Compliance	Administrative and Councillor Support	Review the Municipal Honours By-Law and submit to Council by 30 June 2017	Reviewed Municipal Honours By-Law submitted to Council by 30 June 2017	All	Director: Strategic and Corporate Services	Number	1	0	0	0	1
26	Strategic & Corporate Services	Good Governance and Compliance	Integrated Development Planning	Compile and submit the draft 4th generation IDP to council by 31 March 2017	Draft 4th generation IDP compiled and submitted to council by 31 March 2017	All	Director: Strategic and Corporate Services	Number	1	0	0	1	0

**Toplayer Service Delivery Budget Implementation Plan for 2016/17**

Ref	Directorate	IDP Objective	Municipal KPA	KPI Name	Unit of Measurement	Ward	KPI Owner	Target Type	Annual Target	Q1	Q2	Q3	Q4
27	Strategic & Corporate Services	Good Governance and Compliance	Legal Services, compliance and control environment	Review the System of delegations and submit to the Portfolio Committee by 31 December 2016	Reviewed system of delegations submitted to the Portfolio Committee by 31 December 2016	All	Director: Strategic and Corporate Services	Number	1	0	1	0	0
28	Strategic & Corporate Services	Good Governance and Compliance	Human Resources	Review the organisational structure and submit to the Portfolio committee by 30 June 2017	Reviewed organisational structure submitted to the Portfolio committee by 30 June 2017	All	Director: Strategic and Corporate Services	Number	1	0	0	0	1
29	Financial Services	Good Governance and Compliance	Income	Achieve an average payment percentage of 93% by 30 June 2017 (Gross Debtors Closing Balance + billed revenue - Gross Debtors Opening Balance - Bad Debts Written Off)/Billed Revenue) x 100	(Gross Debtors Closing Balance + billed revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue) x 100	All	Director: Financial Services	Percentage	93	93	93	93	93
30	Human Settlements & Property Management	Dignified Living	Informal Settlements	Provide 50 additional waterborne toilet facilities to informal settlements by 30 June 2017	Number of waterborne toilets facilities provided by 30 June 2017	2; 12;13;14;15;18;21	Director: Human Settlements & Property Management	Number	50	0	10	20	20
31	Human Settlements & Property Management	Dignified Living	New Housing (PMU)	Service sites for low cost housing development by 30 June 2017	Number of sites serviced by 30 June 2017	15;18	Director: Human Settlements & Property Management	Number	190	0	0	0	190
32	Human Settlements & Property Management	Dignified Living	Housing Administration	Compile and sign 200 transfer documents for ownership of low cost houses by 30 June 2017	Number of transfer documents compiled and signed by 30 June 2017	All	Director: Human Settlements & Property Management	Number	200	0	0	100	100
33	Human Settlements & Property Management	Dignified Living	New Housing (PMU)	Construct 105 top structures by 30 June 2017	Number of top structures constructed by 30 June 2017	15;21	Director: Human Settlements & Property Management	Number	105	0	0	0	105
34	Human Settlements & Property Management	Dignified Living	Informal Settlements	Install 50 taps in informal settlements by 30 June 2017	Number of taps Installed by 30 June 2017	All	Director: Human Settlements & Property Management	Number	50	0	10	20	20

**Toplayer Service Delivery Budget Implementation Plan for 2016/17**

Ref	Directorate	IDP Objective	Municipal KPA	KPI Name	Unit of Measurement	Ward	KPI Owner	Target Type	Annual Target	Q1	Q2	Q3	Q4
35	Engineering Services	Dignified Living	Basic Service Delivery	Limit unaccounted for electricity to less than 11% by 30 June 2017 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated} × 100}	{(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated} × 100}	All	Director: Engineering Services	Percentage	11	0	0	0	11
36	Engineering Services	Greenest Municipality	Basic Service Delivery	50% Weighted Average effluent quality achieved in terms of requirements as regulated by the water use license for all Waste Water Treatment Works	% effluent quality	All	Director: Engineering Services	Percentage	50	50	50	50	50
37	Engineering Services	Dignified Living	Water Services	90% Weighted Average water quality achieved as per micro, chemical, operational and physical determinants in terms of the Blue Drop requirements regulated by SANS 241 for all Water Treatment Works	% Average water quality achieved as per micro, chemical, operational and physical determinants	All	Director: Engineering Services	Percentage	90	90	90	90	90
38	Engineering Services	Dignified Living	Water Services	Limit unaccounted for water to less than 25% by 30 June 2017	Percentage of unaccounted for water calculated in terms of standard IWA formula	All	Director: Engineering Services	Percentage	25	0	25	0	25
39	Engineering Services	Dignified Living	Water Services	Review and submit the Water Services Development Plan to the Portfolio Committee by 30 June 2017	Reviewed Water Services Development Plan submitted to the Portfolio Committee by 30 June 2017	All	Director: Engineering Services	Number	1	0	0	0	1

**Toplayer Service Delivery Budget Implementation Plan for 2016/17**

Ref	Directorate	IDP Objective	Municipal KPA	KPI Name	Unit of Measurement	Ward	KPI Owner	Target Type	Annual Target	Q1	Q2	Q3	Q4
40	Engineering Services	Greenest Municipality	Transport, Roads & Stormwater	Develop the Integrated Waste Management Plan and submit it to the Portfolio Committee by 30 June 2017	Integrated Waste Management Plan submitted to Portfolio Committee by 30 June 2017	All	Director: Engineering Services	Number	1	0	0	0	1
41	Engineering Services	Greenest Municipality	Solid Waste Management	Develop a Waste Management Bylaw and submit to the Portfolio Committee by 30 June 2017	Bylaw developed and submitted to the Portfolio Committee by 30 June 2017	All	Director: Engineering Services	Number	1	0	0	0	1
42	Community & Protection Services	Safest Valley	Fire & Disaster Management	Review the Disaster Management Plan and submit to the Portfolio committee by 30 June 2017	Reviewed Plan submitted to Portfolio Committee by 30 June 2017	All	Director: Community and Protection Services	Number	1	0	0	0	1
43	Community & Protection Services	Safest Valley	Law Enforcement, Security Services & Land Invasion	Review the Safety and Security Strategy and submit to the Portfolio Committee by 31 March 2017	Revised Safety and Security Strategy submitted to the Portfolio Committee by 31 March 2017	All	Director: Community and Protection Services	Number	1	0	0	1	0
44	Community & Protection Services	Safest Valley	Sport and Facility Management	Review the Sport Management Plan and submit to the Portfolio committee by 30 June 2017	Reviewed plan submitted to the Portfolio committee by 30 June 2017	All	Director: Community and Protection Services	Number	1	0	0	0	1
45	Community & Protection Services	Safest Valley	Law Enforcement, Security Services & Land Invasion	Report quarterly to the Portfolio Committee on the enforcement of municipal By-Laws on public open spaces, municipal owned property and municipal owned land	Number of reports submitted	All	Director: Community and Protection Services	Number	4	1	1	1	1
46	Planning & Economic Development	Preferred Investment Destination	Land-Use Management	Report quarterly to the Portfolio Committee on the process of land-use applications within the prescribed/legislated periods	Number of reports submitted	All	Director: Planning and Economic Development	Number	4	1	1	1	1

**Toplayer Service Delivery Budget Implementation Plan for 2016/17**

Ref	Directorate	IDP Objective	Municipal KPA	KPI Name	Unit of Measurement	Ward	KPI Owner	Target Type	Annual Target	Q1	Q2	Q3	Q4
47	Planning & Economic Development	Preferred Investment Destination	Building Development Control	Report quarterly to the Portfolio Committee on the process of building plan applications within the prescribed/legislated periods	Number of reports submitted	All	Director: Planning and Economic Development	Number	4	1	1	1	1
48	Planning & Economic Development	Preferred Investment Destination	LED	Provide training to entrepreneurs and SMME's	Number of training events	All	Director: Planning and Economic Development	Number	4	1	1	1	1
49	Planning & Economic Development	Preferred Investment Destination	Spatial Planning / Environmental, Heritage & Cultural Management	Develop the Urban Development Strategy as the first phase of the WC024 SDF and submit it to the Portfolio Committee by 30 June 2017	Strategy submitted to the Portfolio committee by 30 June 2017	All	Director: Planning and Economic Development	Number	1	0	0	0	1
50	Planning & Economic Development	Preferred Investment Destination	Community Development	Review Grant in aid policy and submit it to the Portfolio Committee by 31 March 2017	Policy submitted to the Portfolio committee by 31 March 2017	All	Director: Planning and Economic Development	Number	1	0	0	1	0
51	Planning & Economic Development	Dignified Living	Community Development	Identify land for emergency housing and submit report with recommendations to the Portfolio Committee by 30 June 2017	Report with recommendations submitted to the Portfolio Committee by 30 June 2017	All	Director: Planning and Economic Development	Number	1	0	0	0	1

**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
1	Community and Protection	Community and Social Services	Cemeteries Beautification of Open Spaces In Graveyards	CRR	3,600	2,760	2,775	7,395	6,300	11,760	9,495	11,175	14,625	21,195	23,100	35,820	150,000
2	Community and Protection	Community and Social Services	Cemeteries: Purchase of Specialised Equipment	CRR	1,050	1,050	1,435	1,988	3,731	4,956	2,828	7,623	6,300	6,930	14,000	18,109	70,000
3	Community and Protection	Community and Social Services	Extension of Cemetery Infrastructure	CRR	6,000	22,020	19,080	31,800	30,300	17,100	12,600	23,700	28,200	31,800	35,400	42,000	300,000
4	Community and Protection	Community and Social Services	Events & Fleet: Furniture Tools and Equipment	CRR	1,000	3,670	3,180	5,300	5,050	2,850	2,100	3,950	4,700	5,300	5,900	7,000	50,000
5	Community and Protection	Public Safety	Furniture, Tools and Equipment	CRR	3,750	3,750	5,125	7,100	13,325	17,700	10,100	27,225	22,500	24,750	50,000	64,675	250,000
6	Community and Protection	Public Safety	Rapid Response Vehicle	CRR	0	0	0	0	0	800,000	0	0	0	0	0	800,000	1,600,000
7	Community and Protection	Public Safety	Replacement of Extension Ladders	CRR	5,000	18,350	15,900	26,500	25,250	14,250	10,500	19,750	23,500	26,500	29,500	35,000	250,000
8	Community and Protection	Public Safety	Rescue Equipment	CRR	2,000	7,340	6,360	10,600	10,100	5,700	4,200	7,900	9,400	10,600	11,800	14,000	100,000
9	Community and Protection	Public Safety	Safeguarding of Premises	CRR	1,500	1,500	2,050	2,840	5,330	7,080	4,040	10,890	9,000	9,900	20,000	25,870	100,000
10	Community and Protection	Public Safety	Upgrading of Swimming Pool	CRR	2,000	7,340	6,360	10,600	10,100	5,700	4,200	7,900	9,400	10,600	11,800	14,000	100,000
11	Community and Protection	Community and Social Services	Upgrading: Halls	CRR	12,750	12,750	17,425	24,140	45,305	60,180	34,340	92,565	76,500	84,150	170,000	219,895	850,000
12	Community and Protection	Public Safety	Furniture, Tools and Equipment	CRR	1,500	1,500	2,050	2,840	5,330	7,080	4,040	10,890	9,000	9,900	20,000	25,870	100,000
13	Community and Protection	Public Safety	Install and Upgrade CCTV Cameras In WC024	CRR	7,500	7,500	10,250	14,200	26,650	35,400	20,200	54,450	45,000	49,500	100,000	129,350	500,000
14	Community and Protection	Public Safety	Install Computerized Access Security Systems and CCTV Cameras At Municipal Buildings I	CRR	16,860	0	0	35,800	7,000	16,000	3,800	5,800	7,600	7,980	16,800	82,360	200,000
15	Community and Protection	Public Safety	Law Enforcement Tools and Equipment	CRR	1,125	1,125	1,538	2,130	3,998	5,310	3,030	8,168	6,750	7,425	15,000	19,403	75,000
16	Community and Protection	Public Safety	Mobile Communication Equipment	CRR	6,000	4,600	4,625	12,325	10,500	19,600	15,825	18,625	24,375	35,325	38,500	59,700	250,000
17	Community and Protection	Public Safety	Off Road Patrol Vehicles	CRR	0	0	0	0	0	0	0	0	250,000	0	0	0	250,000
18	Community and Protection	Public Safety	Pound Upgrade	CRR	1,800	1,380	1,388	3,698	3,150	5,880	4,748	5,588	7,313	10,598	11,550	17,910	75,000
19	Community and Protection	Public Safety	Security Upgrades	CRR	3,600	2,760	2,775	7,395	6,300	11,760	9,495	11,175	14,625	21,195	23,100	35,820	150,000
20	Community and Protection	Public Safety	Upgrade Of Law Enforcement Offices Hoffman Street	CRR	2,325	2,325	3,178	4,402	8,262	10,974	6,262	16,880	13,950	15,345	31,000	40,099	155,000
21	Community and Protection	Public Safety	Vehicle for Impoundment of Animals(4X4)	CRR	0	0	150,000	0	0	0	0	0	0	0	0	0	150,000



**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	2016/17												Total
					Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	
22	Community and Protection	Public Safety	Ward 10: Safety Kiosk	CRR	1,200	1,200	1,640	2,272	4,264	5,664	3,232	8,712	7,200	7,920	16,000	20,696	80,000
23	Community and Protection	Public Safety	Ward 11: Safety Cameras	CRR	4,320	3,312	3,330	8,874	7,560	14,112	11,394	13,410	17,550	25,434	27,720	42,984	180,000
24	Community and Protection	Public Safety	Ward 13: CCTV Cameras	CRR	2,640	2,024	2,035	5,423	4,620	8,624	6,963	8,195	10,725	15,543	16,940	26,268	110,000
25	Community and Protection	Public Safety	Ward 14: Safety	CRR	1,680	1,288	1,295	3,451	2,940	5,488	4,431	5,215	6,825	9,891	10,780	16,716	70,000
26	Community and Protection	Public Safety	Ward 19: Neighborhood Watch Equipment	CRR	4,215	0	0	8,950	1,750	4,000	950	1,450	1,900	1,995	4,200	20,590	50,000
27	Community and Protection	Public Safety	Ward 20: Mobile Safety Unit	CRR	1,400	5,138	4,452	7,420	7,070	3,990	2,940	5,530	6,580	7,420	8,260	9,800	70,000
28	Community and Protection	Public Safety	Ward 20: Safety Equipment	CRR	300	1,101	954	1,590	1,515	855	630	1,185	1,410	1,590	1,770	2,100	15,000
29	Community and Protection	Public Safety	Ward 21: Community Safety Trailer	CRR	1,020	1,020	1,394	1,931	3,624	4,814	2,747	7,405	6,120	6,732	13,600	17,592	68,000
30	Community and Protection	Public Safety	Ward 3: Mobile Safety Trailer/ Container: Lanquedoc	CRR	0	30,000	0	0	0	0	0	0	0	0	0	0	30,000
31	Community and Protection	Community and Social Services	Cloetesville: Furniture, Tools and Equipment	CRR	720	552	555	1,479	1,260	2,352	1,899	2,235	2,925	4,239	4,620	7,164	30,000
32	Community and Protection	Community and Social Services	Franschhoek: Furniture, Tools and Equipment	CRR	1,200	1,200	1,640	2,272	4,264	5,664	3,232	8,712	7,200	7,920	16,000	20,696	80,000
33	Community and Protection	Community and Social Services	Groendal Library: Completion Of Building	PT Library grant	48,000	36,800	37,000	98,600	84,000	156,800	126,600	149,000	195,000	282,600	308,000	477,600	2,000,000
34	Community and Protection	Community and Social Services	Idas Valley: Furniture, Tools and Equipment	CRR	375	375	513	710	1,333	1,770	1,010	2,723	2,250	2,475	5,000	6,468	25,000
35	Community and Protection	Community and Social Services	Jamestown: Book Detection System	PT Library grant	0	0	0	170,000	0	0	0	0	0	0	0	0	170,000
36	Community and Protection	Community and Social Services	Libraries: Book Detection Systems	CRR	3,264	2,502	2,516	6,705	5,712	10,662	8,609	10,132	13,260	19,217	20,944	32,477	136,000
37	Community and Protection	Community and Social Services	Libraries: Small Capital	PT Library grant	5,000	5,000	2,000	3,400	14,000	0	0	0	8,400	0	0	12,200	50,000
38	Community and Protection	Community and Social Services	Library Books	CRR	11,465	0	0	24,344	4,760	10,880	2,584	3,944	5,168	5,426	11,424	56,005	136,000
39	Community and Protection	Community and Social Services	Plein Street: Furniture, Tools and Equipment	CRR	1,000	3,670	3,180	5,300	5,050	2,850	2,100	3,950	4,700	5,300	5,900	7,000	50,000
40	Community and Protection	Community and Social Services	Pniel: Furniture, Tools and Equipment	CRR	300	1,101	954	1,590	1,515	855	630	1,185	1,410	1,590	1,770	2,100	15,000
41	Community and Protection	Community and Social Services	Upgrading: Cloetesville Library	CRR	4,320	3,312	3,330	8,874	7,560	14,112	11,394	13,410	17,550	25,434	27,720	42,984	180,000
42	Community and Protection	Community and Social Services	Upgrading: Franschhoek Library	CRR	3,600	2,760	2,775	7,395	6,300	11,760	9,495	11,175	14,625	21,195	23,100	35,820	150,000
43	Community and Protection	Community and Social Services	Upgrading: Idas Valley Library	CRR	8,430	0	0	17,900	3,500	8,000	1,900	2,900	3,800	3,990	8,400	41,180	100,000

**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
44	Community and Protection	Community and Social Services	Upgrading: Kayamandi Library	CRR	5,058	0	0	10,740	2,100	4,800	1,140	1,740	2,280	2,394	5,040	24,708	60,000
45	Community and Protection	Community and Social Services	Upgrading: Plein Street Library	CRR	4,215	0	0	8,950	1,750	4,000	950	1,450	1,900	1,995	4,200	20,590	50,000
46	Community and Protection	Community and Social Services	Upgrading: Pniel Library	CRR	6,300	23,121	20,034	33,390	31,815	17,955	13,230	24,885	29,610	33,390	37,170	44,100	315,000
47	Community and Protection	Community and Social Services	Furniture, Tools and Equipment	CRR	1,200	4,404	3,816	6,360	6,060	3,420	2,520	4,740	5,640	6,360	7,080	8,400	60,000
48	Community and Protection	Community and Social Services	Nursery: Upgrades to Infrastructure	CRR	1,200	920	925	2,465	2,100	3,920	3,165	3,725	4,875	7,065	7,700	11,940	50,000
49	Community and Protection	Community and Social Services	Parks: Upgrade Of Existing Parks (WC024)	CRR	59,010	0	0	125,300	24,500	56,000	13,300	20,300	26,600	27,930	58,800	288,260	700,000
50	Community and Protection	Community and Social Services	Purchase of Specialised Equipment	CRR	1,600	5,872	5,088	8,480	8,080	4,560	3,360	6,320	7,520	8,480	9,440	11,200	80,000
51	Community and Protection	Community and Social Services	Urban Greening: Beautification: Main Routes and Tourist Routes	CRR	6,000	22,020	19,080	31,800	30,300	17,100	12,600	23,700	28,200	31,800	35,400	42,000	300,000
52	Community and Protection	Community and Social Services	Urban Greening: Furniture, Tools and Equipment	CRR	1,500	1,500	2,050	2,840	5,330	7,080	4,040	10,890	9,000	9,900	20,000	25,870	100,000
53	Community and Protection	Community and Social Services	Urban Greening: Specialised Equipment	CRR	8,400	6,440	6,475	17,255	14,700	27,440	22,155	26,075	34,125	49,455	53,900	83,580	350,000
54	Community and Protection	Community and Social Services	Urban Greening: Vehicles: Nature Conservation (4X4 Bakkie)	CRR	9,600	7,360	7,400	19,720	16,800	31,360	25,320	29,800	39,000	56,520	61,600	95,520	400,000
55	Community and Protection	Community and Social Services	Ward 1: Upgrading of play grounds: Mooiwater	CRR	1,000	3,670	3,180	5,300	5,050	2,850	2,100	3,950	4,700	5,300	5,900	7,000	50,000
56	Community and Protection	Community and Social Services	Ward 10: Outdoor Gym	CRR	600	600	820	1,136	2,132	2,832	1,616	4,356	3,600	3,960	8,000	10,348	40,000
57	Community and Protection	Community and Social Services	Ward 17: Upgrading of Parks	CRR	675	675	923	1,278	2,399	3,186	1,818	4,901	4,050	4,455	9,000	11,642	45,000
58	Community and Protection	Community and Social Services	Ward 17: Upgrading of Parks	CRR	1,560	1,196	1,203	3,205	2,730	5,096	4,115	4,843	6,338	9,185	10,010	15,522	65,000
59	Community and Protection	Community and Social Services	Ward 18: Upgrading of Parks	CRR	800	2,936	2,544	4,240	4,040	2,280	1,680	3,160	3,760	4,240	4,720	5,600	40,000
60	Community and Protection	Community and Social Services	Ward 4: Upgrading of Parks	CRR	1,800	6,606	5,724	9,540	9,090	5,130	3,780	7,110	8,460	9,540	10,620	12,600	90,000
61	Community and Protection	Community and Social Services	Ward 5: Upgrading of Parks	CRR	1,500	1,500	2,050	2,840	5,330	7,080	4,040	10,890	9,000	9,900	20,000	25,870	100,000
62	Community and Protection	Sport and Recreation	Ward 16: Establishment of new park	CRR	700	2,569	2,226	3,710	3,535	1,995	1,470	2,765	3,290	3,710	4,130	4,900	35,000
63	Community and Protection	Sport and Recreation	Borehole: Rural Sportsgrounds	CRR	25,290	0	0	53,700	10,500	24,000	5,700	8,700	11,400	11,970	25,200	123,540	300,000
64	Community and Protection	Sport and Recreation	Fencing of Netball Courts	CRR	16,860	0	0	35,800	7,000	16,000	3,800	5,800	7,600	7,980	16,800	82,360	200,000

**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
65	Community and Protection	Sport and Recreation	Install Prepaid Meters at Sports Facilities	CRR	2,400	1,840	1,850	4,930	4,200	7,840	6,330	7,450	9,750	14,130	15,400	23,880	100,000
66	Community and Protection	Sport and Recreation	Multi-Purpose Centre: Sports	Provincial grant	1,440	1,104	1,110	2,958	2,520	4,704	3,798	4,470	5,850	8,478	9,240	14,328	60,000
67	Community and Protection	Sport and Recreation	Ramp :Cloetesville	CRR	2,000	7,340	6,360	10,600	10,100	5,700	4,200	7,900	9,400	10,600	11,800	14,000	100,000
68	Community and Protection	Sport and Recreation	Recreational Equipment Sport	CRR	1,920	1,472	1,480	3,944	3,360	6,272	5,064	5,960	7,800	11,304	12,320	19,104	80,000
69	Community and Protection	Sport and Recreation	Re-Surface of Netball/Tennis Courts	CRR	33,720	0	0	71,600	14,000	32,000	7,600	11,600	15,200	15,960	33,600	164,720	400,000
70	Community and Protection	Sport and Recreation	Sport: Community Services Special Equipment	CRR	2,000	7,340	6,360	10,600	10,100	5,700	4,200	7,900	9,400	10,600	11,800	64,000	150,000
71	Community and Protection	Sport and Recreation	Building of Clubhouse & AblutionFacilities: Lanquedoc Sports grounds	CRR	1,920	1,472	1,480	3,944	3,360	6,272	5,064	5,960	7,800	11,304	12,320	439,104	500,000
72	Community and Protection	Sport and Recreation	Upgrading of Tennis Courts: Idas Valley & Cloetesville	LOTTO	33,720	0	0	71,600	14,000	32,000	7,600	11,600	15,200	15,960	33,600	736,720	972,000
73	Community and Protection	Sport and Recreation	Upgrade of Caretaker House: Jamestown & Groendal Sports	CRR	4,000	14,680	12,720	21,200	20,200	11,400	8,400	15,800	18,800	21,200	23,600	28,000	200,000
74	Community and Protection	Sport and Recreation	Upgrade of Irrigation System	CRR	2,400	1,840	1,850	4,930	4,200	7,840	6,330	7,450	9,750	14,130	15,400	23,880	100,000
75	Community and Protection	Sport and Recreation	Upgrade of Sport Facilities	MIG	122,929	94,246	94,758	252,517	215,126	401,569	324,226	381,593	499,400	723,746	788,796	1,223,146	5,122,050
76	Community and Protection	Sport and Recreation	Upgrade of Sport Facilities	CRR	1,500	1,500	2,050	2,840	5,330	7,080	4,040	10,890	9,000	9,900	20,000	25,870	100,000
77	Community and Protection	Sport and Recreation	Upgrade of Sport Facilities	BAT	63,656	48,803	49,068	130,759	111,397	207,942	167,892	197,598	258,601	374,773	408,457	633,374	2,652,320
78	Community and Protection	Sport and Recreation	Vehicle Fleet	CRR	0	0	0	200,000	0	0	0	0	0	0	0	0	200,000
79	Community and Protection	Sport and Recreation	Ward 15: Upgrading of Sports Facilities	CRR	1,200	4,404	3,816	6,360	6,060	3,420	2,520	4,740	5,640	6,360	7,080	8,400	60,000
80	Community and Protection	Sport and Recreation	Ward 16: Upgrading of Sports Facilities	CRR	1,275	1,275	1,743	2,414	4,531	6,018	3,434	9,257	7,650	8,415	17,000	21,990	85,000
81	Community and Protection	Sport and Recreation	Ward 2: Upgrading of Sports Facilities	CRR	1,800	1,800	2,460	3,408	6,396	8,496	4,848	13,068	10,800	11,880	24,000	31,044	120,000
82	Community and Protection	Sport and Recreation	Ward 21: Upgrading of Sports Facilities	CRR	780	780	1,066	1,477	2,772	3,682	2,101	5,663	4,680	5,148	10,400	13,452	52,000
83	Community and Protection	Sport and Recreation	Ward 3: Upgrading of Sports Facilities	CRR	1,350	1,350	1,845	2,556	4,797	6,372	3,636	9,801	8,100	8,910	18,000	23,283	90,000
84	Community and Protection	Sport and Recreation	Ward 5: Fencing: Upgrading of Sports Facilities	CRR	450	450	615	852	1,599	2,124	1,212	3,267	2,700	2,970	6,000	7,761	30,000
85	Community and Protection	Sport and Recreation	Ward 20: Golden Games Resources	CRR	300	1,101	954	1,590	1,515	855	630	1,185	1,410	1,590	1,770	2,100	15,000

**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
86	Community and Protection	Public Safety	Alcohol Screeners	CRR	450	450	615	852	1,599	2,124	1,212	3,267	2,700	2,970	6,000	7,761	30,000
87	Community and Protection	Public Safety	Furniture, Tools and Equipment	CRR	2,880	2,208	2,220	5,916	5,040	9,408	7,596	8,940	11,700	16,956	18,480	28,656	120,000
88	Community and Protection	Public Safety	Mobile Radios	CRR	1,500	1,500	2,050	2,840	5,330	7,080	4,040	10,890	9,000	9,900	20,000	25,870	100,000
89	Community and Protection	Public Safety	Replacement of Patrol Vehicles	CRR	0	0	0	0	0	0	0	400,000	0	0	0	0	400,000
90	Community and Protection	Public Safety	Upgrading Drivers License Testing Centre	CRR	1,200	1,200	1,640	2,272	4,264	5,664	3,232	8,712	7,200	7,920	16,000	20,696	80,000
91	Engineering	Other	Update of Engineering Infrastructure GIS Data	CRR	7,200	5,520	5,550	14,790	12,600	23,520	18,990	22,350	29,250	42,390	46,200	71,640	300,000
92	Engineering	Other	Scanning and georeferencing of As-Built plans	CRR	3,000	3,000	4,100	5,680	10,660	14,160	8,080	21,780	18,000	19,800	40,000	51,740	200,000
93	Engineering	Other	Furniture, Tools and Equipment	CRR	6,323	0	0	13,425	2,625	6,000	1,425	2,175	2,850	2,993	6,300	30,885	75,000
94	Engineering	Electricity	Ad-Hoc Provision Of Streetlighting	CRR	8,430	0	0	17,900	3,500	8,000	1,900	2,900	3,800	3,990	8,400	41,180	100,000
95	Engineering	Electricity	Automatic Meter Reader	CRR	0	0	0	200,000	0	0	0	150,000	0	0	0	0	350,000
96	Engineering	Electricity	Beltana Depot	CRR	12,000	9,200	9,250	24,650	21,000	39,200	31,650	37,250	48,750	70,650	77,000	119,400	500,000
97	Engineering	Electricity	Blake - Switchgear	CRR	0	0	0	500,000	0	0	0	0	500,000			1,000,000	2,000,000
98	Engineering	Electricity	Braak - Switchgear (11Kv)	CRR	0	0	0	0	0	1,500,000	0	0	0	0	0	1,500,000	3,000,000
99	Engineering	Electricity	Buildings & Facilities Electrical Supply - Stellenbosch	CRR	25,290	0	0	53,700	10,500	24,000	5,700	8,700	11,400	11,970	25,200	123,540	300,000
100	Engineering	Electricity	Construction and Maintenance of Municipal Facilities - Franschhoek	CRR	20,000	73,400	63,600	106,000	101,000	57,000	42,000	79,000	94,000	106,000	118,000	140,000	1,000,000
101	Engineering	Electricity	Dalsig Switchgear	CRR	0	0	0	0	1,000,000	0	500,000	0	0	0	0	500,000	2,000,000
102	Engineering	Electricity	DSM Geyser Control	CRR	7,500	7,500	10,250	14,200	26,650	35,400	20,200	54,450	45,000	49,500	100,000	129,350	500,000
103	Engineering	Electricity	Energy Balancing between Metering and Mini-Substations	CRR	3,000	3,000	4,100	5,680	10,660	14,160	8,080	21,780	18,000	19,800	40,000	51,740	200,000
104	Engineering	Electricity	Energy Efficiency and Demand Side Management	EDSM	120,000	120,000	164,000	227,200	426,400	566,400	323,200	871,200	720,000	792,000	1,600,000	2,069,600	8,000,000
105	Engineering	Electricity	Franschhoek - Cable Network	CRR	10,000	36,700	31,800	53,000	50,500	28,500	21,000	39,500	47,000	53,000	59,000	70,000	500,000
106	Engineering	Electricity	General System Improvements - Franschhoek	CRR	24,000	18,400	18,500	49,300	42,000	78,400	63,300	74,500	97,500	141,300	154,000	238,800	1,000,000
107	Engineering	Electricity	General Systems Improvements - Stellenbosch	CRR	40,000	146,800	127,200	212,000	202,000	114,000	84,000	158,000	188,000	212,000	236,000	280,000	2,000,000

**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
108	Engineering	Electricity	General Systems Improvements - Stellenbosch	CDF	24,000	18,400	18,500	49,300	42,000	78,400	63,300	74,500	97,500	141,300	154,000	238,800	1,000,000
109	Engineering	Electricity	Infrastructure Improvement	CRR	40,000	146,800	127,200	212,000	202,000	114,000	84,000	158,000	188,000	212,000	236,000	280,000	2,000,000
110	Engineering	Electricity	Integrated National Electrification Programme	INEP	100,000	367,000	318,000	530,000	505,000	285,000	210,000	395,000	470,000	530,000	590,000	700,000	5,000,000
111	Engineering	Electricity	Isolators	CRR	9,600	7,360	7,400	19,720	16,800	31,360	25,320	29,800	39,000	56,520	61,600	95,520	400,000
112	Engineering	Electricity	Markotter - 66/11Kv, 7.5Mva Transformers	CRR	40,000	146,800	127,200	212,000	202,000	114,000	84,000	158,000	188,000	212,000	236,000	280,000	2,000,000
113	Engineering	Electricity	Meter Panels	CRR	7,000	25,690	22,260	37,100	35,350	19,950	14,700	27,650	32,900	37,100	41,300	49,000	350,000
114	Engineering	Electricity	Electricity Network Pniel	CRR	247,200	189,520	190,550	507,790	432,600	607,520	551,990	667,350	1,004,250	1,455,390	1,586,200	2,859,640	10,300,000
115	Engineering	Electricity	Replace Busbars 66 Kv	CRR	10,000	36,700	31,800	53,000	50,500	28,500	21,000	39,500	47,000	53,000	59,000	70,000	500,000
116	Engineering	Electricity	Replace Control Panels 66 Kv	CRR	10,000	36,700	31,800	53,000	50,500	28,500	21,000	39,500	47,000	53,000	59,000	70,000	500,000
117	Engineering	Electricity	Replace Ineffective Meters & Energy Balance of mini-substations	CRR	8,400	6,440	6,475	17,255	14,700	27,440	22,155	26,075	34,125	49,455	53,900	83,580	350,000
118	Engineering	Electricity	Replace Switchgear - Franschhoek	CRR	0	0	0	0	0	0	0	1,000,000	0	0	0	0	1,000,000
119	Engineering	Electricity	Replace Switchgear 66 Kv	CRR	0	0	0	0	500,000	0	0	0	0	0	0	0	500,000
120	Engineering	Electricity	Small Capital: Furniture,Tools and Equipment	CRR	2,800	10,276	8,904	14,840	14,140	7,980	5,880	11,060	13,160	14,840	16,520	19,600	140,000
121	Engineering	Electricity	Smart Grid	CRR	0	0	0	0	20,000	0	0	0	20,000	0	10,000	0	50,000
122	Engineering	Electricity	Streetlighting: Kylemore Entrance	CRR	15,000	55,050	47,700	79,500	75,750	42,750	31,500	59,250	70,500	79,500	88,500	105,000	750,000
123	Engineering	Electricity	Streetlighting: Wemmershoek Intersection	CRR	24,000	18,400	18,500	49,300	42,000	78,400	63,300	74,500	97,500	141,300	154,000	238,800	1,000,000
124	Engineering	Electricity	System Control Centre & Upgrade Telemetry	CRR	109,590	0	0	232,700	45,500	104,000	24,700	37,700	49,400	51,870	109,200	535,340	1,300,000
125	Engineering	Electricity	Vehicle Fleet	CRR	0	0	0	0	0	0	500,000	0	0	0	0	500,000	1,000,000
126	Engineering	Road Transport	Bicycle Lockup Facilities	CRR	2,400	1,840	1,850	4,930	4,200	7,840	6,330	7,450	9,750	14,130	15,400	23,880	100,000
127	Engineering	Road Transport	Bus Shelters	CRR	2,000	7,340	6,360	10,600	10,100	5,700	4,200	7,900	9,400	10,600	11,800	14,000	100,000
128	Engineering	Road Transport	Construction-Vehicle Trailer	CRR	0	0	0	300,000	0	0	0	0	0	0	0	0	300,000
129	Engineering	Road Transport	Diggers	CRR	0	0	0	0	0	0	0	0	750,000	0	0	0	750,000
130	Engineering	Road Transport	Furniture, Tools and Equipment : Tr&Stw	CRR	2,400	1,840	1,850	4,930	4,200	7,840	6,330	7,450	9,750	14,130	15,400	23,880	100,000
131	Engineering	Road Transport	Jet Machine Blockages	CRR	58,000	212,860	184,440	307,400	292,900	165,300	121,800	229,100	272,600	307,400	342,200	406,000	2,900,000
132	Engineering	Road Transport	Paradyskloof and Surrounding Areas Retention System	CRR	20,000	73,400	63,600	106,000	101,000	57,000	42,000	79,000	94,000	106,000	118,000	140,000	1,000,000
133	Engineering	Road Transport	Reconstruction Of Roads - WC024	CDF	58,500	58,500	79,950	110,760	207,870	276,120	157,560	424,710	351,000	386,100	780,000	1,008,930	3,900,000

**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
134	Engineering	Road Transport	Reseal Roads - Cloetesville & Surrounding	CRR	40,000	146,800	127,200	212,000	202,000	114,000	84,000	158,000	188,000	212,000	236,000	280,000	2,000,000
135	Engineering	Road Transport	Reseal Roads - Idasvalley & Surrounding	CRR	36,000	27,600	27,750	73,950	63,000	117,600	94,950	111,750	146,250	211,950	231,000	358,200	1,500,000
136	Engineering	Road Transport	Reseal Roads - Onderpapegaaï & Surrounding	CRR	48,000	36,800	37,000	98,600	84,000	156,800	126,600	149,000	195,000	282,600	308,000	477,600	2,000,000
137	Engineering	Road Transport	Reseal Roads - Paradyskloof & Surrounding	CRR	22,500	22,500	30,750	42,600	79,950	106,200	60,600	163,350	135,000	148,500	300,000	388,050	1,500,000
138	Engineering	Road Transport	River Rehabilitation	CRR	20,000	73,400	63,600	106,000	101,000	57,000	42,000	79,000	94,000	106,000	118,000	140,000	1,000,000
139	Engineering	Road Transport	Stellenbosch Rivers - Rehabilitation - Planning & Design	CRR	0	0	0	0	0	0	0	0	200,000	0	0	0	200,000
140	Engineering	Road Transport	Upgrade Gravel Roads - Mooiwater: Section 3	MIG	24,275	18,611	18,712	49,865	42,481	79,298	64,025	75,354	98,617	142,919	155,760	241,541	1,011,460
141	Engineering	Road Transport	Upgrade Gravel Roads- Jamestown	CRR	62,000	227,540	197,160	328,600	313,100	176,700	130,200	244,900	291,400	328,600	365,800	434,000	3,100,000
142	Engineering	Road Transport	Upgrade Stormwater	CRR	252,900	0	0	537,000	105,000	240,000	57,000	87,000	114,000	119,700	252,000	1,235,400	3,000,000
143	Engineering	Road Transport	Upgrade Stormwater	CDF	20,000	73,400	63,600	106,000	101,000	57,000	42,000	79,000	94,000	106,000	118,000	140,000	1,000,000
144	Engineering	Road Transport	Vehicles Replacement	CRR	0	0	0	0	200,000	0	0	0	0	0	0	0	200,000
145	Engineering	Road Transport	Ward 22: Construction of road and four-way stop on corner of Van Rheeë and Rokewood Street	CRR	1,800	1,380	1,388	3,698	3,150	5,880	4,748	5,588	7,313	10,598	11,550	17,910	75,000
146	Engineering	Waste Water Management	Bulk Sewer Outfall: Jamestown	CRR	337,200	0	0	716,000	140,000	320,000	76,000	116,000	152,000	159,600	336,000	1,647,200	4,000,000
147	Engineering	Waste Water Management	Extention Of WWTW: Stellenbosch	External Loans	0	0	0	0	12,000,000	15,000,000	7,000,000	21,000,000	20,000,000	20,392,028	25,134,522	24,681,261	145,207,810
148	Engineering	Waste Water Management	Extention Of WWTW: Stellenbosch	RBIG	5,000,000	8,000,000	9,500,000	10,309,000	0	0	0	0	0	0	0	0	32,809,000
149	Engineering	Waste Water Management	Furniture, Tools and Equipment	CRR	3,000	11,010	9,540	15,900	15,150	8,550	6,300	11,850	14,100	15,900	17,700	21,000	150,000
150	Engineering	Waste Water Management	Idas Valley Merriman Outfall Sewer	CRR	20,000	73,400	63,600	106,000	101,000	57,000	42,000	79,000	94,000	106,000	118,000	140,000	1,000,000
151	Engineering	Waste Water Management	New Plankenburg Main Outfall Sewer	CRR	0	0	0	0	2,000,000	2,000,000	2,000,000	1,042,141	0	0	0	0	7,042,141
152	Engineering	Waste Water Management	New Plankenburg Main Outfall Sewer	External Loans	0	0	0	0	0	0	0	1,000,000	1,500,000	1,500,000	1,500,000	1,092,190	6,592,190
153	Engineering	Waste Water Management	New Plankenburg Main Outfall Sewer	MIG	2,100,000	2,000,000	2,200,000	2,065,669	0	0	0	0	0	0	0	0	8,365,669
154	Engineering	Waste Water Management	New Plankenburg Main Outfall Sewer	CDF	0	0	0	500,000	500,000	500,000	0	0	0	0	0	0	1,500,000
155	Engineering	Waste Water Management	Refurbish Plant & Equipment - Raithby WWTW	CRR	42,150	0	0	89,500	17,500	40,000	9,500	14,500	19,000	19,950	42,000	205,900	500,000

**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
156	Engineering	Waste Water Management	Upgrade Auto-Samplers	CRR	4,800	3,680	3,700	9,860	8,400	15,680	12,660	14,900	19,500	28,260	30,800	47,760	200,000
157	Engineering	Waste Water Management	Upgrade Laboratory Equipment	CRR	42,150	0	0	89,500	17,500	40,000	9,500	14,500	19,000	19,950	42,000	205,900	500,000
158	Engineering	Waste Water Management	Upgrade Of WWTW: Klapmuts	MIG	1,900,000	2,200,000	2,500,000	3,000,000	660,000	0	0	0	0	0	0	0	10,260,000
159	Engineering	Waste Water Management	Upgrade Of WWTW: Klapmuts	CRR	0	0	0	0	3,000,000	2,500,000	2,000,000	2,740,000	0	0	0	0	10,240,000
160	Engineering	Waste Water Management	Upgrade Of WWTW: Pniel & Decommissioning Of Franschhoek	External Loans	20,000	73,400	63,600	106,000	101,000	57,000	42,000	79,000	94,000	106,000	118,000	140,000	1,000,000
161	Engineering	Waste Management	Beltana Depot Swm - Upgrades & Alterations To Swm Depot	CRR	20,000	73,400	63,600	106,000	101,000	57,000	42,000	79,000	94,000	106,000	118,000	140,000	1,000,000
162	Engineering	Waste Management	Furniture, Tools and Equipment	CRR	1,200	920	925	2,465	2,100	3,920	3,165	3,725	4,875	7,065	7,700	11,940	50,000
163	Engineering	Waste Management	Landfill Gas to Energy	CRR	7,500	7,500	10,250	14,200	26,650	35,400	20,200	54,450	45,000	49,500	100,000	129,350	500,000
164	Engineering	Waste Management	Major Drop-Offs : Construction - Franschhoek	CRR	0	0	176,300	244,240	458,380	608,880	347,440	936,540	774,000	851,400	1,720,000	2,482,820	8,600,000
165	Engineering	Waste Management	Major Drop-Offs : Stellenbosch Planning & Design	CRR	30,000	110,100	95,400	159,000	151,500	85,500	63,000	118,500	141,000	159,000	177,000	210,000	1,500,000
166	Engineering	Waste Management	Resource Centre Stb Landfill Site	CRR	0	0	0	0	0	800,000	0	0	400,000	0	0	300,000	1,500,000
167	Engineering	Waste Management	Skips (5,5kl)	CRR	2,400	1,840	1,850	4,930	4,200	7,840	6,330	7,450	9,750	14,130	15,400	23,880	100,000
168	Engineering	Waste Management	Vehicles	CRR	0	0	0	0	250,000	0	0	0	500,000	0	0	250,000	1,000,000
169	Engineering	Waste Management	Waste Biofuels	CRR	6,000	4,600	4,625	12,325	10,500	19,600	15,825	18,625	24,375	35,325	38,500	59,700	250,000
170	Engineering	Waste Management	Waste Minimization Projects	CRR	15,000	15,000	20,500	28,400	53,300	70,800	40,400	108,900	90,000	99,000	200,000	258,700	1,000,000
171	Engineering	Waste Management	Waste to Food	CRR	12,000	9,200	9,250	24,650	21,000	39,200	31,650	37,250	48,750	70,650	77,000	119,400	500,000
172	Engineering	Other	Asset Management - Update Roads Signs Management System	CRR	0	0	0	0	0	0	0	0	100,000	0	0	100,000	200,000
173	Engineering	Other	Directional Information Signage	CRR	1,000	3,670	3,180	5,300	5,050	2,850	2,100	3,950	4,700	5,300	5,900	7,000	50,000
174	Engineering	Other	Furniture, Tools and Equipment	CRR	0	0	0	0	0	0	0	0	0	0	0	75,000	75,000
175	Engineering	Other	Intersection Upgrade Banhoek & Rhyneveld	CRR	15,000	15,000	20,500	28,400	53,300	70,800	40,400	108,900	90,000	99,000	200,000	258,700	1,000,000
176	Engineering	Other	Khayamandi Pedestrian Crossing (R304, River and Railway Line)	CRR	0	0	0	0	0	0	180,000	0	0	20,000	0	0	200,000



**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
177	Engineering	Other	Ldv: Roads And Signs Maintenance	CRR	3,750	3,750	5,125	7,100	13,325	17,700	10,100	27,225	22,500	24,750	50,000	64,675	250,000
178	Engineering	Other	Main Road Intersection Improvements Helshooghte/Lelie St	CRR	30,000	110,100	95,400	159,000	151,500	85,500	63,000	118,500	141,000	159,000	177,000	210,000	1,500,000
179	Engineering	Other	Main Road Intersection Improvements: R44 / Bird Street	CRR	79,200	60,720	61,050	162,690	138,600	258,720	208,890	245,850	321,750	466,290	508,200	788,040	3,300,000
180	Engineering	Other	Main Road Intersection Improvements: R44 / Merriman Street	CRR	47,600	174,692	151,368	252,280	240,380	135,660	99,960	188,020	223,720	252,280	280,840	333,200	2,380,000
181	Engineering	Other	Main Road Intersection Improvements: Strand / Adam Tas / Alexander	CRR	4,000	14,680	12,720	21,200	20,200	11,400	8,400	15,800	18,800	21,200	23,600	28,000	200,000
182	Engineering	Other	Main Road Intersection Improvements:Pniel / Kylemore	CRR	3,372	0	0	7,160	1,400	3,200	760	1,160	1,520	1,596	3,360	16,472	40,000
183	Engineering	Other	Merriman & Bosman Signilisation	CRR	15,000	15,000	20,500	28,400	53,300	70,800	40,400	108,900	90,000	99,000	200,000	258,700	1,000,000
184	Engineering	Other	Road Transport Safety Master Plan - WC024	CRR	0	0	0	0	50,000	0	0	0	0	0	0	0	50,000
185	Engineering	Other	Traffic Calming Projects: Implementation	CRR	7,500	27,525	23,850	39,750	37,875	21,375	15,750	29,625	35,250	39,750	44,250	52,500	375,000
186	Engineering	Other	Traffic Management Improvement Programme	CRR	40,000	146,800	127,200	212,000	202,000	114,000	84,000	158,000	188,000	212,000	236,000	280,000	2,000,000
187	Engineering	Other	Traffic Signal Control: Upgrading of Traffic Signals	CRR	4,800	3,680	3,700	9,860	8,400	15,680	12,660	14,900	19,500	28,260	30,800	47,760	200,000
188	Engineering	Other	Ward 15: Infrastructure Improvement Programme	CRR	1,200	4,404	3,816	6,360	6,060	3,420	2,520	4,740	5,640	6,360	7,080	8,400	60,000
189	Engineering	Other	Ward 18: Infrastructure Improvement Programme	CRR	1,600	5,872	5,088	8,480	8,080	4,560	3,360	6,320	7,520	8,480	9,440	11,200	80,000
190	Engineering	Other	Ward 22: Infrastructure Improvement Programme	CRR	1,800	1,380	1,388	3,698	3,150	5,880	4,748	5,588	7,313	10,598	11,550	17,910	75,000
191	Engineering	Other	Ward 7: Infrastructure Improvement Programme	CRR	4,000	14,680	12,720	21,200	20,200	11,400	8,400	15,800	18,800	21,200	23,600	28,000	200,000
192	Engineering	Other	Ward 8: Infrastructure Improvement Programme	CRR	4,000	14,680	12,720	21,200	20,200	11,400	8,400	15,800	18,800	21,200	23,600	28,000	200,000
193	Engineering	Other	Ward 1: Infrastructure Improvement Programme	CRR	1,680	1,288	1,295	3,451	2,940	5,488	4,431	5,215	6,825	9,891	10,780	16,716	70,000

**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
194	Engineering	Other	Ward 6: Infrastructure Improvement Programme	CRR	2,400	8,808	7,632	12,720	12,120	6,840	5,040	9,480	11,280	12,720	14,160	16,800	120,000
195	Engineering	Other	Ward 9: Infrastructure Improvement Programme	CRR	4,000	14,680	12,720	21,200	20,200	11,400	8,400	15,800	18,800	21,200	23,600	28,000	200,000
196	Engineering	Road Transport	Add Bays to Bergzicht Taxi Rank and Holding Area	CRR	20,000	73,400	63,600	106,000	101,000	57,000	42,000	79,000	94,000	106,000	118,000	140,000	1,000,000
197	Engineering	Road Transport	Annual Ols Revision	CRR	2,250	2,250	3,075	4,260	7,995	10,620	6,060	16,335	13,500	14,850	30,000	38,805	150,000
198	Engineering	Road Transport	Feasibility Study: Western Bypass	CRR	0	0	0	0	0	250,000	0	0	0	0	0	250,000	500,000
199	Engineering	Road Transport	Klapmuts Public Transport Interchange	MIG	47,025	47,025	64,268	89,034	167,096	221,958	126,654	341,402	282,150	310,365	627,000	811,025	3,135,000
200	Engineering	Road Transport	Klapmuts Public Transport Interchange	CRR	57,707	44,242	44,483	118,541	100,988	188,511	152,203	179,133	234,436	339,752	370,289	574,188	2,404,474
201	Engineering	Road Transport	Pedestrian and Cycle Paths	CRR	24,000	18,400	18,500	49,300	42,000	78,400	63,300	74,500	97,500	141,300	154,000	238,800	1,000,000
202	Engineering	Road Transport	Taxi Rank - Franschoek	CRR	0	0	0	50,000	0	0	0	0	0	0	0	0	50,000
203	Engineering	Road Transport	Taxi Rank - Kayamandi	CRR	7,500	7,500	10,250	14,200	26,650	35,400	20,200	54,450	45,000	49,500	100,000	129,350	500,000
204	Engineering	Road Transport	Traffic Calming Master Plan for All Built-Up Areas	CRR	0	0	0	0	80,000	0	0	0	0	20,000	0	0	100,000
205	Engineering	Water Management	Bulk Sewerpipe Replacement	CRR	15,000	15,000	20,500	28,400	53,300	70,800	40,400	108,900	90,000	99,000	200,000	258,700	1,000,000
206	Engineering	Water Management	Bulk Water Supply Pipe Reservoir: Johannesburg / Kylemore / Pniel	External Loans	120,000	440,400	381,600	436,000	606,000	342,000	252,000	474,000	564,000	636,000	708,000	1,040,000	6,000,000
207	Engineering	Water Management	Bulk Water Supply Pipeline & Reservoir - Jamestown	MIG	125,056	258,957	397,679	262,799	231,535	356,411	262,618	493,973	287,765	662,799	737,833	2,175,395	6,252,821
208	Engineering	Water Management	Bulk Water Supply Pipeline & Reservoir - Jamestown	CRR	65,493	65,493	89,507	123,999	232,717	309,125	176,394	475,477	392,956	432,252	873,236	1,129,531	4,366,179
209	Engineering	Water Management	Chlorination Installation	CRR	10,000	36,700	31,800	53,000	50,500	28,500	21,000	39,500	47,000	53,000	59,000	70,000	500,000
210	Engineering	Water Management	Furniture, Tools and Equipment : Reticulation	CRR	2,400	1,840	1,850	4,930	4,200	7,840	6,330	7,450	9,750	14,130	15,400	23,880	100,000
211	Engineering	Water Management	New Reservoir: Cloetesville	External Loans	10,000	36,700	31,800	53,000	50,500	28,500	21,000	39,500	47,000	53,000	59,000	70,000	500,000
212	Engineering	Water Management	Reservoirs and Dam Safety	CRR	7,500	7,500	10,250	14,200	26,650	35,400	20,200	54,450	45,000	49,500	100,000	129,350	500,000
213	Engineering	Water Management	Sewer Pumpstation & Telemetry Upgrade	CRR	2,000	7,340	6,360	10,600	10,100	5,700	4,200	7,900	9,400	10,600	11,800	14,000	100,000
214	Engineering	Water Management	Update Sewer Masterplan and IMQS	CRR	3,750	3,750	5,125	7,100	13,325	17,700	10,100	27,225	22,500	24,750	50,000	64,675	250,000
215	Engineering	Water Management	Update Water Masterplan and IMQS	CRR	5,000	18,350	15,900	26,500	25,250	14,250	10,500	19,750	23,500	26,500	29,500	35,000	250,000

**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
216	Engineering	Water Management	Upgrade and Replace Water Meters	CRR	36,000	27,600	27,750	73,950	63,000	117,600	94,950	111,750	146,250	211,950	231,000	358,200	1,500,000
217	Engineering	Water Management	Vehicles	CRR	0	0	0	0	0	0	250,000	0	0	0	0	250,000	500,000
218	Engineering	Water Management	Water Conservation & Demand Management	CRR	40,000	146,800	127,200	212,000	202,000	114,000	84,000	158,000	188,000	212,000	236,000	280,000	2,000,000
219	Engineering	Water Management	Water Telemetry Upgrade	CRR	4,800	3,680	3,700	9,860	8,400	15,680	12,660	14,900	19,500	28,260	30,800	47,760	200,000
220	Engineering	Water Management	Water Treatment Works: Idas Valley	CRR	20,000	73,400	63,600	106,000	101,000	57,000	42,000	79,000	94,000	106,000	118,000	140,000	1,000,000
221	Engineering	Water Management	Water Treatment Works: Paradyskloof	External Loans	40,800	31,280	31,450	83,810	71,400	133,280	107,610	126,650	165,750	240,210	261,800	405,960	1,700,000
222	Engineering	Water Management	Waterpipe Replacement	CRR	72,000	55,200	55,500	147,900	126,000	235,200	189,900	223,500	292,500	423,900	462,000	716,400	3,000,000
223	Financial Services	Finance and Administration	Furniture, Tools & Equipment	FMG	4,477	16,431	14,237	23,728	22,609	12,759	9,402	17,684	21,042	23,728	26,414	31,339	223,850
224	Financial Services	Finance and Administration	Furniture, Tools & Equipment	CRR	3,000	11,010	9,540	15,900	15,150	8,550	6,300	11,850	14,100	15,900	17,700	21,000	150,000
225	Financial Services	Finance and Administration	Upgrading of Municipal Stores	CRR	10,000	36,700	31,800	53,000	50,500	28,500	21,000	39,500	47,000	53,000	59,000	70,000	500,000
226	Financial Services	Finance and Administration	Vehicle Fleet	CRR	3,120	11,450	9,922	16,536	15,756	8,892	6,552	12,324	14,664	16,536	18,408	21,840	156,000
227	Human Settlements	Housing	FTE: Housing Administration	CRR	3,120	2,392	2,405	6,409	5,460	10,192	8,229	9,685	12,675	18,369	20,020	31,044	130,000
228	Human Settlements	Housing	FTE: Hspm	CRR	300	300	410	568	1,066	1,416	808	2,178	1,800	1,980	4,000	5,174	20,000
229	Human Settlements	Housing	FTE: Hspm: Computer - Hardware/Equipment	CRR	300	300	410	568	1,066	1,416	808	2,178	1,800	1,980	4,000	5,174	20,000
230	Human Settlements	Housing	Upgrading of Informal Settlements: General	CRR	72,000	55,200	55,500	147,900	126,000	235,200	189,900	223,500	292,500	423,900	462,000	716,400	3,000,000
231	Human Settlements	Housing	FTE: New Housing	CRR	800	2,936	2,544	4,240	4,040	2,280	1,680	3,160	3,760	4,240	4,720	5,600	40,000
232	Human Settlements	Housing	Idas Valley (440) IRDP / FLISP	PT Housing Grant	156,000	156,000	213,200	295,360	354,320	336,320	320,160	732,560	936,000	1,029,600	2,080,000	3,790,480	10,400,000
233	Human Settlements	Housing	Kayamandi: Watergang/Zone O	PT Housing Grant	180,000	138,000	138,750	369,750	315,000	588,000	474,750	558,750	731,250	1,059,750	1,155,000	1,791,000	7,500,000
234	Human Settlements	Housing	Klapmuts: Erf 342	PT Housing Grant	262,800	201,480	602,000	539,835	656,000	658,480	493,135	615,775	767,625	1,547,235	1,686,300	2,919,335	10,950,000
235	Human Settlements	Housing	Longlands, Vlotenburg	PT Housing Grant	127,200	97,520	98,050	261,290	222,600	415,520	335,490	394,850	516,750	748,890	816,200	1,265,640	5,300,000
236	Human Settlements	Housing	Housing Projects: General	CRR	3,000	3,000	4,100	5,680	10,660	14,160	8,080	21,780	18,000	19,800	40,000	51,740	200,000
237	Human Settlements	Other	Facilities For The Disabled	CRR	3,000	11,010	9,540	15,900	15,150	8,550	6,300	11,850	14,100	15,900	17,700	21,000	150,000

**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
238	Human Settlements	Other	Fire Department-Complex	CRR	6,000	4,600	4,625	12,325	10,500	19,600	15,825	18,625	24,375	35,325	38,500	59,700	250,000
239	Human Settlements	Other	Fte:Property Management	CRR	4,800	3,680	3,700	9,860	8,400	15,680	12,660	14,900	19,500	28,260	30,800	47,760	200,000
240	Human Settlements	Other	La Motte Clubhouse	CRR	10,000	36,700	31,800	53,000	50,500	28,500	21,000	39,500	47,000	53,000	59,000	70,000	500,000
241	Human Settlements	Other	New Community Hall Klapmuts	CRR	0	0	0	0	239,300	230,100	390,600	734,700	574,200	985,800	2,097,400	4,047,900	9,300,000
242	Human Settlements	Other	Rebuild: Kleine Libertas Theatre	CRR	14,000	51,380	44,520	74,200	70,700	39,900	29,400	55,300	65,800	74,200	82,600	98,000	700,000
243	Human Settlements	Other	Replacement Of Airconditioners	CRR	3,360	2,576	2,590	6,902	5,880	10,976	8,862	10,430	13,650	19,782	21,560	33,432	140,000
244	Human Settlements	Other	Revamp: Office Space Main Building	CRR	7,500	7,500	10,250	14,200	26,650	35,400	20,200	54,450	45,000	49,500	100,000	129,350	500,000
245	Human Settlements	Other	Structural Improvement: Beltana	CRR	4,000	9,000	12,300	17,040	21,800	42,480	24,240	65,340	54,000	59,400	120,000	170,400	600,000
246	Human Settlements	Other	Structural Improvement: General	CRR	33,000	33,000	45,100	62,480	117,260	155,760	88,880	239,580	198,000	217,800	440,000	569,140	2,200,000
247	Human Settlements	Other	Structural Upgrade: Heritage Building	CRR	9,000	9,000	12,300	17,040	31,980	42,480	24,240	65,340	54,000	59,400	120,000	155,220	600,000
248	Human Settlements	Other	Upgrading Fencing	CRR	4,000	14,680	12,720	21,200	20,200	11,400	8,400	15,800	18,800	21,200	23,600	28,000	200,000
249	Human Settlements	Other	Upgrading Of Public Amenities	CRR	1,500	1,500	2,050	2,840	5,330	7,080	4,040	10,890	9,000	9,900	20,000	25,870	100,000
250	Human Settlements	Other	Upgrading Of Traning Facilities - Paradyskloof	CRR	7,200	5,520	5,550	14,790	12,600	23,520	18,990	22,350	29,250	42,390	46,200	71,640	300,000
251	Human Settlements	Other	Van Der Stel Roof Replacement	CRR	4,215	0	0	8,950	1,750	4,000	950	1,450	1,900	1,995	4,200	20,590	50,000
252	Human Settlements	Other	Vehicle Fleet	CRR	0	0	0	0	0	0	220,000	0	0	0	0	0	220,000
253	Municipal Manager	Executive and Council	Furniture, Tools & Equipment	CRR	700	2,569	2,226	3,710	3,535	1,995	1,470	2,765	3,290	3,710	4,130	4,900	35,000
254	Planning and Development	Planning and Development	Furniture Tools And Equipment	CRR	450	450	615	852	1,599	2,124	1,212	3,267	2,700	2,970	6,000	7,761	30,000
255	Planning and Development	Planning and Development	Furniture, Tools And Equipment	CRR	1,500	1,500	2,050	2,840	5,330	7,080	4,040	10,890	9,000	9,900	20,000	25,870	100,000
256	Planning and Development	Planning and Development	Purchase of Land-Cemeteries	CRR	0	0	0	0	0	0	800,000	0	0	0	0	1,000,000	1,800,000
257	Planning and Development	Planning and Development	Informal Traders	CRR	42,150	0	0	89,500	17,500	40,000	9,500	14,500	19,000	19,950	42,000	205,900	500,000
258	Planning and Development	Planning and Development	Offices: Reallocation Costs	CRR	0	0	0	0	100,000	0	0	0	56,000	0	0	94,000	250,000
259	Planning and Development	Planning and Development	Establishment of informal trading markets	CRR	80,000	0	0	143,000	0	0	0	160,000	0	0	0	13,749	396,749
260	Strategic and Corporate	Other	Furniture Tools And Equipment - General	CRR	7,950	7,950	10,865	15,052	28,249	37,524	21,412	57,717	47,700	52,470	106,000	137,111	530,000
261	Strategic and Corporate	Other	Vehicle Fleet	CRR	0	0	0	0	0	350,000	0	0	0	0	0	0	350,000

**Capital projects for the 2016/17 financial year**

Ref	Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
262	Strategic and Corporate	Other	Biometrics System	CRR	9,600	7,360	7,400	19,720	16,800	31,360	25,320	29,800	39,000	56,520	61,600	95,520	400,000
263	Strategic and Corporate	Other	Upgrade and Expansion of IT Infrastructure Platforms	CRR	20,000	42,000	42,500	146,500	210,000	292,000	316,500	272,500	287,500	506,500	770,000	2,094,000	5,000,000
264	Strategic and Corporate	Other	Purchase and Replacement of Computer/software and Peripheral devices	CRR	12,000	9,200	9,250	24,650	21,000	39,200	31,650	37,250	48,750	70,650	77,000	119,400	500,000
265	Strategic and Corporate	Other	Public WI-FI Network	CRR	50,580	0	0	107,400	21,000	48,000	11,400	17,400	22,800	23,940	50,400	247,080	600,000
266	Strategic and Corporate	Other	Ward 12: Resource Centre	CRR	0	0	0	0	0	0	0	0	0	0	60,000	60,000	120,000
267	Strategic and Corporate	Other	Ward 14: Resource Centre	CRR	0	0	0	0	0	0	0	0	0	0	0	50,000	50,000
268	Strategic and Corporate	Other	Ward 13: Office Equipment	CRR	240	184	185	493	420	784	633	745	975	1,413	1,540	2,388	10,000

**Monthly Cashflow for the 2016/17 financial year**

Directorate	Jul-16			Aug-16			Sep-16		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Office of the Municipal Manager	0	571,640	700	0	285,822	2,569	0	857,464	2,226
Planning & Economic Development	320,590	1,832,534	124,100	160,294	916,272	1,950	480,882	2,748,810	2,665
Human Settlements & Property Management	2,543,288	2,770,458	917,095	1,271,642	1,385,231	847,274	3,814,930	4,155,669	1,314,414
Engineering Services	36,157,152	35,546,524	12,178,691	18,078,574	17,773,257	17,120,733	54,235,735	53,319,766	19,110,706
Community & Protection Services	4,281,202	8,588,669	625,467	2,140,597	4,294,345	493,619	6,421,796	12,882,968	606,701
Strategic & Corporate Services	55,081	3,111,996	100,370	27,540	1,556,005	66,694	82,618	4,668,010	70,200
Financial Services	14,108,189	2,562,475	20,597	7,054,094	1,281,238	75,591	21,162,277	3,843,714	65,498
<b>Total</b>	<b>57,465,502</b>	<b>54,984,296</b>	<b>13,967,020</b>	<b>28,732,741</b>	<b>27,492,170</b>	<b>18,608,430</b>	<b>86,198,238</b>	<b>82,476,401</b>	<b>21,172,411</b>

**Monthly Cashflow for the 2016/17 financial year**

Directorate	Oct-16			Nov-16			Dec-16		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Office of the Municipal Manager	0	1,143,282	3,710	0	714,558	3,535	0	428,730	1,995
Planning & Economic Development	641,178	3,665,071	236,192	400,737	2,290,690	124,429	240,443	1,374,400	49,204
Human Settlements & Property Management	5,086,576	5,540,886	1,962,327	3,179,117	3,463,093	2,334,212	1,907,468	2,077,845	2,938,410
Engineering Services	72,314,313	71,093,004	26,688,434	45,196,449	44,433,198	29,192,952	27,117,870	26,659,899	31,572,136
Community & Protection Services	8,562,401	17,177,276	1,810,540	5,351,517	10,735,919	1,055,713	3,210,903	6,441,527	2,372,178
Strategic & Corporate Services	110,159	6,224,007	313,815	68,850	3,890,029	297,469	41,310	2,334,004	798,868
Financial Services	28,216,371	5,124,955	109,164	17,635,235	3,203,102	104,015	10,581,142	1,921,859	58,701
<b>Total</b>	<b>114,930,998</b>	<b>109,968,481</b>	<b>31,124,182</b>	<b>71,831,905</b>	<b>68,730,589</b>	<b>33,112,325</b>	<b>43,099,136</b>	<b>41,238,264</b>	<b>37,791,493</b>



**Monthly Cashflow for the 2016/17 financial year**

Directorate	Jan-17			Feb-17			Mar-17		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Office of the Municipal Manager	0	2,286,566	1,470	0	1,429,103	2,765	0	1,857,835	3,290
Planning & Economic Development	1,282,354	7,330,151	814,752	801,472	4,581,344	188,657	1,041,915	5,955,742	86,700
Human Settlements & Property Management	10,173,148	11,081,784	2,727,627	6,358,218	6,926,127	3,924,921	8,265,686	9,003,961	4,450,735
Engineering Services	144,628,623	142,186,022	18,492,681	90,392,888	88,866,280	38,032,669	117,510,759	115,526,156	35,888,490
Community & Protection Services	17,124,794	34,354,598	1,085,645	10,702,998	21,471,646	1,969,779	13,913,901	27,913,145	2,115,814
Strategic & Corporate Services	220,317	12,448,017	406,915	137,699	7,780,013	415,412	179,009	10,114,011	446,725
Financial Services	56,432,743	10,249,901	43,254	35,270,465	6,406,189	81,358	45,851,606	8,328,047	96,806
<b>Total</b>	<b>229,861,979</b>	<b>219,937,039</b>	<b>23,572,344</b>	<b>143,663,740</b>	<b>137,460,702</b>	<b>44,615,562</b>	<b>186,762,876</b>	<b>178,698,897</b>	<b>43,088,560</b>

**Monthly Cashflow for the 2016/17 financial year**

Directorate	Apr-17			May-17			Jun-17		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Office of the Municipal Manager	0	1,429,103	3,710	0	1,857,835	4,130	0	1,429,094	4,900
Planning & Economic Development	801,472	4,581,344	32,820	1,041,915	5,955,742	68,000	801,468	12,602,824	1,347,280
Human Settlements & Property Management	6,358,218	6,926,127	6,529,596	8,265,686	9,003,961	9,493,800	6,358,203	6,926,066	16,129,589
Engineering Services	90,392,888	88,866,280	36,665,345	117,510,759	115,526,156	46,603,269	90,392,867	91,037,146	62,105,638
Community & Protection Services	10,702,998	21,471,646	2,475,536	13,913,901	27,913,145	3,115,371	10,702,972	21,931,419	7,142,007
Strategic & Corporate Services	137,699	7,780,013	711,493	179,009	10,114,011	1,126,540	137,699	1,659,951	2,805,499
Financial Services	35,270,465	6,406,189	109,164	45,851,606	8,328,047	121,522	35,270,464	7,406,164	144,179
<b>Total</b>	<b>143,663,740</b>	<b>137,460,702</b>	<b>46,527,663</b>	<b>186,762,876</b>	<b>178,698,897</b>	<b>60,532,633</b>	<b>143,663,673</b>	<b>142,992,664</b>	<b>89,679,092</b>

**Monthly Cashflow for the 2016/17 financial year**

Directorate	TOTAL		
	Revenue	Operational Exp.	Capital Exp.
Office of the Municipal Manager	0	14,291,032	35,000
Planning & Economic Development	8,014,720	53,834,924	3,076,749
Human Settlements & Property Management	63,582,180	69,261,208	53,570,000
Engineering Services	903,928,877	890,833,688	373,651,744
Community & Protection Services	107,029,980	215,176,303	24,868,370
Strategic & Corporate Services	1,376,990	71,680,067	7,560,000
Financial Services	352,704,657	65,061,880	1,029,850
<b>Total</b>	<b>1,436,637,404</b>	<b>1,380,139,102</b>	<b>463,791,713</b>

### Revenue by Source for the 2016/17 financial year

Line item	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	TOTAL
Property rates	11,365,686	5,682,842	17,048,527	22,731,370	14,207,105	8,524,265	45,462,739	28,414,212	36,938,476	28,414,212	36,938,476	28,414,214	<b>284,142,124</b>
Property rates - penalties & collection charges	114,194	57,097	171,291	228,388	142,743	85,646	456,776	285,485	371,131	285,485	371,131	285,483	<b>2,854,850</b>
Service charges - electricity revenue	19,461,814	9,730,907	29,192,721	38,923,628	24,327,269	14,596,361	77,847,256	48,654,535	63,250,896	48,654,535	63,250,896	48,654,532	<b>486,545,350</b>
Service charges - water revenue	5,019,241	2,509,621	7,528,862	10,038,482	6,274,052	3,764,431	20,076,965	12,548,103	16,312,534	12,548,103	16,312,534	12,548,102	<b>125,481,030</b>
Service charges - sanitation revenue	2,939,360	1,469,679	4,409,040	5,878,721	3,674,201	2,204,520	11,757,440	7,348,400	9,552,920	7,348,400	9,552,920	7,348,399	<b>73,484,000</b>
Service charges - refuse revenue	1,680,509	840,254	2,520,763	3,361,018	2,100,636	1,260,382	6,722,035	4,201,272	5,461,654	4,201,272	5,461,654	4,201,271	<b>42,012,720</b>
Rental of facilities and equipment	779,533	389,762	1,169,290	1,559,061	974,422	584,651	3,118,113	1,948,823	2,533,474	1,948,823	2,533,474	1,948,804	<b>19,488,230</b>
Interest earned - external investments	1,475,083	737,542	2,212,624	2,950,165	1,843,855	1,106,312	5,900,331	3,687,707	4,794,019	3,687,707	4,794,019	3,687,706	<b>36,877,070</b>
Interest earned - outstanding debtors	291,375	145,688	437,062	582,749	364,220	218,531	1,165,499	728,437	946,968	728,437	946,968	728,436	<b>7,284,370</b>
Fines	2,832,819	1,416,409	4,249,231	5,665,641	3,541,026	2,124,615	11,331,281	7,082,050	9,206,665	7,082,050	9,206,665	7,082,048	<b>70,820,500</b>
Licences and permits	323,990	161,995	485,985	647,980	404,988	242,993	1,295,960	809,975	1,052,968	809,975	1,052,968	809,973	<b>8,099,750</b>
Agency services	90,716	45,358	136,075	181,433	113,396	68,037	362,866	226,791	294,828	226,791	294,828	226,791	<b>2,267,910</b>
Transfers recognised - operational	4,422,000	2,210,999	6,632,999	8,844,000	5,527,499	3,316,500	17,688,000	11,055,000	14,371,501	11,055,000	14,371,501	13,226,001	<b>112,721,000</b>
Other revenue	1,465,139	732,568	2,197,701	2,930,272	1,831,436	1,098,857	5,860,541	3,662,840	4,761,697	3,662,840	4,761,697	3,662,812	<b>36,628,400</b>
Gains on disposal of PPE	54,790	27,395	82,188	109,583	68,491	41,094	219,166	136,978	178,072	136,978	178,072	136,973	<b>1,369,780</b>
<b>TOTAL</b>	<b>52,316,249</b>	<b>26,158,116</b>	<b>78,474,359</b>	<b>104,632,491</b>	<b>65,395,339</b>	<b>39,237,195</b>	<b>209,264,968</b>	<b>130,790,608</b>	<b>170,027,803</b>	<b>130,790,608</b>	<b>170,027,803</b>	<b>132,961,545</b>	<b>1,310,077,084</b>