









REVISED TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2022/23

January 2023

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1. MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, Geraldine Mettler, the Municipal Manager of the Stellenbosch Municipality, hereby submit the Final Revised Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the 2022/23 financial year for consideration by the Executive Mayor. This Final Revised TL SDBIP 2022/23 has been prepared in terms of the stipulated requirements as documented in the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) and regulations made under this Act.

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GERALDINE METTLER	
MUNICIPAL MANAGE	R

Date: _____

2. EXECUTIVE MAYOR'S CERTIFICATE OF APPROVAL

I, Gesie Van Deventer, in my capacity as the Executive Mayor of the Stellenbosch Municipality, hereby submit the Revised Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the 2022/23 financial year to Council for approval, as required in terms of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) and the regulations made under this Act.

CLLR ADV GESIE VAN DEVENTER EXECUTIVE MAYOR

Date:

3. IMPLEMENTATION, MONITORING AND REVIEW – ONE YEAR

The Local Government: Municipal Finance Management, 2003 (Act No. 56 of 2003) (MFMA) requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their strategic planning tool, the Integrated Development Plan (IDP). The SDBIP is a contract between Council, the administration and the community. It gives effect to the IDP and budget of the municipality.

The municipal budget shall give effect to the Strategic Focus Areas (SFAs) as contained in the IDP. The Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) shall contain details on the execution of the budget and information on programmes and projects. Quarterly, half-yearly and annual performance reports must also be submitted to Council as a means to monitor the implementation of the predetermined objectives as contained in the IDP.

The SDBIP is a one-year detailed implementation plan which gives effect to the IDP and Budget of the Municipality. It is a contract between the administration, Council and community expressing the goals and objectives set by Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring the performance in service delivery against end-year targets and implementing the budget.

Indicators developed for the Stellenbosch Municipality address the SFAs of the municipality. The municipality utilises the one-year TL SDBIP to ensure that it delivers on its service delivery mandate by indicating clear indicators and targets. These indicators also form the basis of the performance plans of the Municipal Manager and Directors, hence, the Municipal Manager and Directors are being evaluated on the approved TL SDBIP indicators.

The **five** necessary components are:

- 1. Monthly projections of revenue to be collected for each month;
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote;
- 3. Quarterly projections of service delivery targets and performance indicators;
- 4. Ward information for expenditure and service delivery; and
- 5. Detailed capital works plan broken down by ward over three years.

TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2022/23: PER STRATEGIC FOCUS AREA (SFA)

4.1 SFA 1 - VALLEY OF POSSIBILITY

	SFA 1 — Valley of Possibility TOP LAYER: Service Delivery 5													
IDP Ref	Ref		Indicator (Activity / Project / Programme		r Type	ds	5-year	Baseline (Actual	Annual Target		Budget	Service D Impleme Plan		ndicator
No	no.	Directorate	/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	target	result (2020/21)	2022/23	Q1	Q2	Q3	Q4	Delivery Indicator
KPI001	TL6	Planning and Economic Development	Submission of the Economic Development Strategy to the MayCo	Number of Economic Development Strategies submitted to the MayCo by 31 <u>May</u> March	Programme	ALL	1 per annum	New KPI	1 Economic Development Strategy submitted to the MayCo by 31 May March	N/A	N/A	1 <u>N/A</u>	<u>1</u> N/A	Output
KPI003	TL7	Planning and Economic Development	The number of jobs created through the municipality's local economic development initiatives including capital projects (NKPI Proxy - MSA, Reg. \$10(d))	Number of job opportunities created through the municipality's local economic development initiatives including capital projects by 30 June	Programme	ALL	1 400 per annum	1 129	1 400 job opportunities created by 30 June	400 (400)	900 (900)	1 100 (1 100)	1 400 (1 400)	Output
KPI004	TL8	Planning and Economic Development	Submission of Land-use applications to the Municipal Planning Tribunal (MPT) within 120 days from the conclusion of the administrative processing of the application	Percentage of ILand-use applications submitted to the MPT within 120 days from the conclusion of the administrative processing of the application	Programme	ALL	75% 80% per annum	58%	75% 80%-of landuse applications submitted to the Municipal MPT within 120 days from the conclusion of the administrative processing of the application	75% 80%	<u>75%</u> 80%	75% 80%	75% 80%	Output
KPI005	TL9	Planning and Economic Development	Provide training opportunities to entrepreneurs and Small, Medium and Micro Enterprises (SMMEs)	Number of quarterly training opportunities provided to entrepreneurs and SMMEs	Programme	All	4 per annum	5	4 quarterly training opportunities provided to entrepreneurs and SMMEs	1 (1)	1 (2)	1 (3)	1 (4)	Output

SFA 1 – Valley of Possibility

IDP Ref	Pof		Indicator (Activity / Project / Programme		r Type	ds	5-year	Baseline (Actual	Annual Target		Budget	Service D Impleme Plan		ndicator
No	no.	Directorate	/ Key Initiative)	Unit of Measurement	Indicator	Wards	target	result (2020/21)	2022/23	Q1	Q2	Q3	Q4	Delivery Ir
KPI006	TL10	Planning and Economic Development	Submission of the revised Spatial Development Framework (SDF) to the Council	Number of revised SDFs submitted to the Council by 30 June	Programme	All	1 per annum	New KPI	1 revised SDF submitted to the Council by 30 June	N/A	N/A	N/A	1	Output
KPI007	TL11	Planning and Economic Development	Submission of the revised Housing Pipeline (document) to the MayCo	Number of revised Housing Pipelines (document) submitted to the MayCo by 31 May	Programme	ALL	1 per annum	1	1 revised Housing Pipeline (document) submitted to the MayCo by 31 May	N/A	N/A	N/A	1	Output

SFA 2 – Green and Sustainable Valley **Delivery Indicator** TOP LAYER: Service Delivery and Budget Indicator Type Implementation Plan (SDBIP 2022/23) **Baseline** Wards Indicator (Activity / Project / **IDP Ref** Ref 5-year (Actual **Annual Target Directorate Unit of Measurement** Programme / Key Initiative) 2022/23 No target result no. (2020/21)Q1 Q2 Q3 Q4 70% 75% of Percentage of building building plan Programme Process building plan Outcome Planning and plan applications of applications of 70% 70% 70% 70% applications of <500sam within 70% 75% <500sqm processed within KPI014 TL16 Economic Αll 64.30% <500sam 30 days after the date of per annum 75% 75% 75% 75% 30 days after the date of Development processed within receipt receipt 30 days after the date of receipt Programme Output 20% of organic Infrastructure Percentage of organic 20% per KPI016 TL19 Reduce organic waste ΑII 48% waste reduced N/A N/A N/A 20% waste reduced by 30 June Services annum by 30 June 1 external audit Number of external audits Programme of the Output Conduct an External Audit of of the Stellenbosch Stellenbosch Infrastructure 1 per Municipal Waste Disposal KPI020 TL14 the Stellenbosch Municipal Αll Municipal Waste N/A N/A N/A Services annum Facilities conducted by 30 Waste Disposal Facilities Disposal Facilities conducted by June 30 June 2 identified Programme Number of identified waste Output Implementation of identified Infrastructure waste minimisation 2 per minimisation **KPI021** TL15 Αll 2 N/A N/A Services waste minimisation projects projects implemented by projects annum (1) (2)30 June implemented by 30 June 70% of wastewater Wastewater quality measured Percentage of Programme auality Outcome ito the Department of Water wastewater quality Infrastructure 70% per compliance as KP022 TL17 and Sanitation's License Αll 51% compliance as per the 70% 70% 70% 70% Services per the analysis annum Conditions for physical and analysis certificate, certificate. micro parameters measured quarterly measured *auarterly*

4.3 SFA 3 - SAFE VALLEY

				SFA	3 – Saf	e Valle	/							
IDP Ref			Indicator (Activity / Project /		r Type	şp	5-year	Baseline (Actual	Annual Target		YER: Servi get Impler (SDBIP 2			Indicator
No	Ref no.	Directorate	Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	target	result 2020/21	2022/23	Q1	Q2	Q3	Q4	Delivery Ir
KPI024	TL20	Community and Protection Services	Submission of the revised Disaster Management Plan to the Municipal Manager	Number of revised Disaster Management Plans submitted to the Municipal Manager by 31 March	Programme	All	l per annum	1	1 revised Disaster Management Plan submitted to the Municipal Manager by 31 March	N/A	N/A	1	N/A	Output
KPI025	TL21	Community and Protection Services	Submission of the revised Safety and Security Strategy to the Municipal Manager	Number of revised Safety and Security Strategies submitted to the Municipal Manager by 30 April	Programme	All	l per annum	1	1 revised Safety and Security Strategy submitted to the Municipal Manager by 30 April	N/A	N/A	N/A	1	Output
KPI026	TL22	Community and Protection Services	Submission of the revised Traffic Management Plan to the Municipal Manager	Number of revised Traffic Management Plans submitted to the Municipal Manager by 31 March	Programme	All	1 per annum	1	1 revised Traffic Management Plan submitted to the Municipal Manager by 31 March	N/A	N/A	1	N/A	Output

4.4 SFA 4 - DIGNIFIED LIVING

SFA 4 - Dignified Living **Delivery Indicator** TOP LAYER: Service Delivery and Budget Indicator Type Implementation Plan (SDBIP 2022/23) **Baseline** Wards **IDP** Ref Ref Indicator (Activity / Project / 5-year (Actual **Annual Target Directorate Unit of Measurement** Programme / Key Initiative) 2022/23 No no. target result (2020/21)Q1 Q2 Q3 Q4 Programme Outcome 50 new 20 50 standpipes taps Infrastructure Number of new standpipes 50 per KPI027 TL23 Installation of new standpipes Αll New KPI N/A N/A Services installed by 30 June installed by 30 annum (50)(20)June 50 waterborne toilet facilities Number of waterborne provided in Provision of waterborne toilet toilet facilities provided in Programme Informal Outcome facilities in informal settlements | Informal settlements as settlements as 20 50 Infrastructure 50 per KPI028 TL24 as identified by the identified by the ΑII 0 identified by the N/A N/A Services annum (50)(20)Department: Integrated Department: Integrated Department: Human Settlements by 30 **Human Settlements** Integrated June Human Settlements by 30 June Limit unaccounted electricity to less than 9% annually {(Number of Electricity Units Programme <9% of average Outcome Purchased and / or Percentage of average Infrastructure <9% per electricity losses KPI029 TL26 Generated - Number of electricity losses, measured All 8.86% N/A N/A N/A <9% measured by 30 Services annum Electricity Units Sold (incl. Free by 30 June June basic electricity)) / Number of Electricity Units Purchased and/or Generated) x 100} 90% of water Programme Percentage of water Outcome Water quality measured quality level as quarterly ito the SANS 241 quality level as per the 90% per per the analysis Infrastructure TL27 94.60% KPI030 ΑII 90% 90% 90% 90% physical and micro analysis certificate, certificate, Services annum parameters measured quarterly measured quarterly

SFA 4 – Dignified Living

IDP Ref	Ref		Indicator (Activity / Project /		r Type	ş	5-year	Baseline (Actual	Annual Target		R: Service D entation Pla			ndicator
No	no.	Directorate	Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	target	result (2020/21)	2022/23	Q1	Q2	Q3	Q4	Delivery Indicator
KPI031	TL28	Infrastructure Services	Limit unaccounted water to less than 25%	Percentage of average unaccounted water losses, measured by 30 June	Programme	All	<25% per annum	14.90%	<25% of average <u>unaccounted</u> water lesses, measured quarterly	<25%	<25%	<25%	<25%	Outcome
KPI032	TL25	Financial Services	Registered indigent formal households with access to free basic water (NKPI Proxy - MSA, Reg. \$10(a), (b)	Percentage of registered indigent formal households with access to free basic water, measured quarterly	Programme	All	100% per annum	100%	100% of registered indigent formal households with access to free basic water, measured quarterly	100%	100%	100%	100%	Outcome
KPI033	TL29	Financial Services	Registered indigent formal households with access to free basic electricity provided by the municipality (NKPI Proxy - MSA, Reg. \$10(a), (b)	Percentage of registered indigent formal households with access to free basic electricity provided by the municipality, measured quarterly	Programme	All	65% per annum	71%	65% of registered indigent formal households with access to free basic electricity provided by the municipality, measured quarterly	65%	65%	65%	65%	Outcome
KPI034	TL30	Financial Services	Registered indigent formal households with access to free basic refuse removal (NKPI Proxy - MSA, Reg. S10(a), (b)	Percentage of registered indigent formal households with access to free basic refuse removal, measured quarterly	Programme	All	100% per annum	100%	100% of registered indigent formal households with access to free basic refuse removal, measured quarterly	100%	100%	100%	100%	Outcome

SFA 4 – Dignified Living

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IDP Ref No	Ref no.	Directorate	Indicator (Activity / Project / Programme / Key Initiative)	Unit of Measurement	Indicator Type	Wards	5-year target	(Actual result (2020/21)	Annual Target 2022/23	Q1	Q2	Q3	Q4	Delivery Indicator
KPI035	TL31	Financial Services	Registered indigent formal households with access to free basic sanitation (NKPI Proxy - MSA, Reg. \$10(a), (b)	Percentage of registered indigent formal households with access to free basic sanitation, measured quarterly	Programme	All	100% per annum	100%	100% of registered indigent formal households with access to free basic sanitation, measured quarterly	100%	100%	100%	100%	Outcome
KPI036	TL32	Financial Services	Formal households with access to water (NKPI Proxy - MSA, Reg. \$10(a))	Number of formal households with access to water, measured quarterly	Programme	All	26 000 per annum	26 588	26 000 formal households with access to water, measured quarterly	26 000	26 000	26 000	26 000	Outcome
KPI037	TL33	Financial Services	Formal households with access to electricity (NKPI Proxy - MSA, Reg. \$10(a))	Number of formal households with access to electricity, measured quarterly	Programme	All	26 000 per annum	26 588	26 000 formal households with access to electricity, measured quarterly	26 000	26 000	26 000	26 000	Outcome
KPI038	TL34	Financial Services	Formal households with access to refuse removal (NKPI Proxy - MSA, Reg. \$10(a))	Number of formal households with access to refuse removal, measured quarterly	Programme	All	26 000 per annum	26 588	26 000 formal households with access to refuse removal, measured quarterly	26 000	26 000	26 000	26 000	Outcome
KPI039	TL35	Financial Services	Formal households with access to sanitation (NKPI Proxy - MSA, Reg. \$10(a))	Number of formal households with access to sanitation, measured quarterly	Programme	All	26 000 per annum	26 588	26 000 formal households with access to sanitation, measured quarterly	26 000	26 000	26 000	26 000	Outcome

SFA 5 – Good Governance and Compliance **Delivery Indicator** TOP LAYER: Service Delivery and Budget Indicator Type Implementation Plan (SDBIP 2022/23) **Baseline** Wards **IDP** Ref Ref Indicator (Activity/ Project/ 5-year (Actual **Annual Target** Directorate **Unit of Measurement** Programme/ Key Initiative) 2022/23 No target result no. 2020/21) Q1 Q2 Q3 Q4 90% of the approved Programme Actual expenditure on the Percentage of the Capital Budget Input approved Capital Budget for approved Capital Budget Financial 90% per KPI040 TL38 ΑII 86.54% for the 10% 30% 60% 90% the municipality by 30 June for the municipality Services annum municipality (NKPI - MSA, Reg. \$10(c)) actually spent by 30 June actually spent by 30 June 1 revised Key Initiative Number of revised Integrated Planning and Submission of the revised Output Integrated Zoning Zoning Scheme 1 per KPI041 TL5 Integrated Zoning Scheme to Αll New KPI N/A Economic N/A N/A Schemes submitted to the annum submitted to the MayCo Development MayCo by 30 June MayCo by 30 June Cost coverage as at 30 June annually [(Cash and Financial viability measured in Cash Equivalents - Unspent Programme terms of the available cash to Conditional Grants -Input Financial 4 per KPI042 TL36 cover fixed operating Overdraft) + Short Term ΑII 2.08 N/A N/A N/A 4 Services annum expenditure (NKPI Proxy - MSA, Investment) / Monthly Fixed Operational Reg. \$10(g)(iii)) Expenditure excluding (Depreciation) Achieve an average payment (Gross Debtors Opening percentage of 96% by 30 June Programme Balance + Billed Revenue -(Gross Debtors Opening Input Gross Debtors Closina 96% per Financial Balance + Billed Revenue -KPI043 TL37 All 96% 96% N/A N/A N/A 96% Services Balance - Bad Debts annum Gross Debtors Closing Balance Written Off) / Billed - Bad Debts Written Off) / Revenue x 100 Billed Revenue x 100

SFA 5 – Good Governance and Compliance

IDP Ref	Ref		Indicator (Activity/ Project/		r Type	sp	5-year	Baseline (Actual	Annual Target	TOP LAYER: S				ndicator
No	no.	Directorate	Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	target	result 2020/21)	2022/23	Q1	Q2	Q3	Q4	Delivery Indicator
KPI044	TL2	Office of the Municipal Manager	Employment equity appointments made within the financial year in the three highest levels of management	Percentage of employment equity appointments made within the financial year in the three highest levels of management, measured by 30 June	Programme	All	50% per annum	50%	50% of employment equity appointments made within the financial year in the three highest levels of management, measured by 30 June	N/A	N/A	N/A	50%	Output
KPI045	TL39	Corporate Services	The percentage of the actual payroll budget spent on implementing the Municipal Workplace Skills Plan (NKPI Proxy- MSA, Reg. \$10(f))	Percentage of the municipality's payroll budget actually spent on implementing its Workplace Skills Plan ((Total Actual Training Expenditure / Total Annual payroll Budget) x 100), measured by 30 June	Programme	All	0.20% per annum	0.62%	0.20% of the municipality's payroll budget actually spent on implementing its Workplace Skills Plan ((Total Actual Training Expenditure / Total Annual payroll Budget) x100), measured by 30 June	N/A	N/A	N/A	0.20%	Input
KPI046	TL40	Financial Services	Financial viability measured in terms of the municipality's ability to meet its service debt obligations (NKPI Proxy - MSA, Reg. \$10(g)(i))	Debt coverage ratio ((Total operating revenue - operating grants received) / (Debt service payments due within the year)) measured by 30 June	Programme	All	15% per annum	29.06%	15%	N/A	N/A	N/A	15%	Input
KPI047	TL41	Financial Services	Financial viability measured in terms of the outstanding service debtors (NKPI Proxy - MSA, Reg. \$10(g)(ii))	Service debtors to revenue ratio – (Total outstanding service debtors / revenue received for services) measured by 30 June	Programme	All	27% per annum	8.86%	27%	N/A	N/A	N/A	27%	Input

SFA 5 – Good Governance and Compliance

IDP Ref	Ref		Indicator (Activity/ Project/		ır Type	ds	5-year	Baseline (Actual	Annual Target	TOP LAYER: S Implement				ndicator
No	no.	Directorate	Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	target	result 2020/21)	2022/23	Q1	Q2	Q3	Q4	Delivery Indicator
KPI048	TL45	Office of the Municipal Manager	Submission of the revised Risk- Based Audit Plan (RBAP) to the Audit and Performance <u>Audit</u> Committee (APAC)	Number of revised RBAPs submitted to the APAC by 30 June	Programme	All	1 per annum	1	1 revised RBAP submitted to the APAC by 30 June	N/A	N/A	N/A	1	Output
KPI049	TL3	Office of the Municipal Manager	Submission of the Auditor General of South Africa (AGSA) Audit Action Plan (AAP) to the APAC	Number of AGSA Audit Action Plans submitted to the APAC by 28 February	Programme	All	l per annum	0	1 AGSA Audit Action Plan submitted to the APAC by 28 February	N/A	N/A	1	N/A	Output
KPI050	TL46	Office of the Municipal Manager	Submission of the revised Strategic Risk Register (SRR) to the Risk Management Committee	Number of revised SRRs submitted to the Risk Management Committee by 30 June	Programme	All	1 per annum	1	1 revised SRR submitted to the Risk Management Committee by 30 June	N/A	N/A	N/A	1	Output
KPI051	TL43	Corporate Services	Submission of the revised Information and Communication Technology (ICT) Backup Disaster Recovery Plan to the ICT Steering Committee	Number of revised ICT Backup Disaster Recovery Plans submitted to the ICT Steering Committee by 31 March	Programme	All	1 per annum	1	1 revised ICT Backup Disaster Recovery Plan submitted to the ICT Steering Committee by 31 March	N/A	N/A	1	N/A	Output
KPI052	TL44	Corporate Services	Submission of the revised Strategic ICT Plan to the ICT Steering Committee	Number of revised Strategic ICT Plans submitted to the ICT Steering Committee by 31 March	Programme	All	1 per annum	1	1 revised Strategic ICT Plan submitted to the ICT Steering Committee by 31 March	N/A	N/A	1	N/A	Output
KPI053	TL4	Office of the Municipal Manager	Submission of the draft Integrated Development Plan (IDP) to the Council	Number of draft IDPs submitted to the Council by 31 March	Programme	All	1 per annum	1	1 draft IDP submitted to Council by 31 March	N/A	N/A	1	N/A	Output

SFA 5 – Good Governance and Compliance

IDP Ref	Ref		Indicator (Activity/ Project/		ır Type	sp	5-year	Baseline (Actual	Annual Target	TOP LAYER:				ndicator
No	no.	Directorate	Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	target	result 2020/21)	2022/23	Q1	Q2	Q3	Q4	Delivery Indicator
KPI054	TL42	Office of the Municipal Manager	Submission of the IDP / Budget / SDF time schedule (process plan) to the Council	Number of IDP / Budget / SDF time schedules (process plan) submitted to the Council by 31 August	Programme	All	1 per annum	1	1 IDP / Budget / SDF time schedule (process plan) submitted to Council by 31 August	1	N/A	N/A	N/A	Output
KPI055	TL12	Infrastructure Services	Submission of the revised Wastewater Master Plan to the Municipal Manager	Number of revised Wastewater Master Plans submitted to the Municipal Manager by 30 June	Programme	All	1 per annum	New KPI	1 revised Wastewater Master Plan submitted to the Municipal Manager by 30 June	N/A	N/A	N/A	1	Output
KPI058	TL18	Corporate Services	Submission of an Integrated Property Maintenance Plan to the Municipal Manager	Number of Integrated Property Maintenance Plans submitted to the Municipal Manager by 30 June	Key Initiative	All	1 per annum	New KPI	I Integrated Property Maintenance Plan submitted to the Municipal Manager by 30 June	N/A	N/A	N/A	1	Output
KPI059	TL1	Office of the Municipal Manager	Submission of the revised Communication Policy to the MayCo	Number of revised Communication Policies submitted to the MayCo by 30 June	Key Initiative	All	1 per annum	New KPI	1 revised Communication Policy submitted to the MayCo by 30 June	N/A	N/A	N/A	1	Output
KPI060	TL13	Infrastructure	Submission of the revised Comprehensive Integrated Transport Plan (CITP) Roads Master Plan to the Municipal Manager	Number of revised <u>CITPs</u> Roads Master Plans submitted to the Municipal Manager by 30 June	Programme	All	1 per annum	New KPI	1 revised <u>CITP</u> Roads Master Plan submitted to the Municipal Manager by 30 June	N/A	N/A	N/A	1	Output

Top	Layer	SDBIP	2022	23
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