



STELLENBOSCH

STELLENBOSCH • PNIEL • FRANSCHHOEK

MUNICIPALITY • UMASIPALA • MUNISIPALITEIT

Collaborator No:
IDP KPA Ref No:
Date:

Good Governance and Compliance
MayCo- 22 July 2020 and Council- 29 July 2020

1. SUBJECT:

APPROVED TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2020/21

2 PURPOSE

The purpose of this submission is to inform Council that the Executive Mayor has approved the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) 2020/21.

3. DELEGATED AUTHORITY

According to Section 53(1)(c)(ii) of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA), the Executive Mayor must approve the TL SDBIP within 28 days after the approval of the municipal budget.

4. EXECUTIVE SUMMARY

Section 53(1)(c)(ii) of the MFMA compels the Mayor of a municipality to take all reasonable steps to ensure that the municipality's Service Delivery and Budget Implementation Plan (SDBIP) is approved by the mayor within 28 days after the approval of the budget.

The TL SDBIP 2020/21 was approved by the Executive Mayor on 24 June 2020, which falls within the prescribed 28 days after the approval of the Budget.

The TL SDBIP 2020/21 is herewith submitted to Council for notification.

5. RECOMMENDATIONS

1. That Council **TAKE NOTE** of the approved Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) 2020/21 attached hereto as ANNEXURE A;
2. That Council **TAKE NOTE** that the approved TL SDBIP 2020/21 has been made public within 10 working days after the approval of the TL SDBIP 2020/21 and duly submitted to the MEC for Local Government in the Province; and
3. That Council **TAKE NOTE** of the performance indicators and targets adjustment as contained in the approved Integrated Development Plan (2017/2022) in accordance with the performance indicators and targets contained in the approved TL SDBIP 2020/21 to ensure accurate technical alignment between the IDP 2017/2022 and TL SDBIP 2020/21.

6. DISCUSSION

6.1. Background

The Draft Top Layer SDBIP 2020/21 was made public for public participation during April 2020 as part of the Integrated Development Plan (IDP) and Budget consultative process.

The Municipal Manager, Directors and all affected managers participated in the setting of key performance indicators and targets.

The Municipal IDP and Budget were approved by Council on 27 May 2020. As a result, the TL SDBIP 2020/21 was submitted to the Executive Mayor for consideration on 10 June 2020, which was subsequently approved on 24 June 2020.

Council should note that the provisions of the MFMA allows the Executive Mayor to approve the TL SDBIP within 28 days after the approval of the Budget. The TL SDBIP 2020/21 was published in draft form with the final IDP 2017 – 2022. Council is requested to approve the technical adjustments which has occurred with the finalisation of the TL SDBIP 2020/21 after the adoption of the IDP 2017 – 2022, to ensure appropriate alignment between the performance indicators and targets contained in the IDP and the TL SDBIP 2020/21. The approved TL SDBIP 2020/21 must be read together with approved IDP 2017/2022.

6.2. Financial Implications

There are no financial implications beyond that which was approved in the 2020/21 MTRF Budget.

6.3. Legal Implications

In terms of Section 53(1)(c)(ii) the mayor of a municipality must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

6.4. Staff Implications

This report has no staff implications to the Municipality.

6.5. Risk Implication

None

6.6. Comments from Senior Management

6.6.1. Director: Community and Protection Services

Supported

6.6.2. Chief Financial Officer

Supported

6.6.3. Director: Infrastructure Services

Supported

6.6.4. Director: Corporate Services

Supported

6.6.5. Director: Planning and Economic Development

Supported

6.6.6. Comments from the Municipal Manager

Supported

ANNEXURES

Annexure A: Approved TL SDBIP 2020/21

FOR FURTHER DETAILS CONTACT:

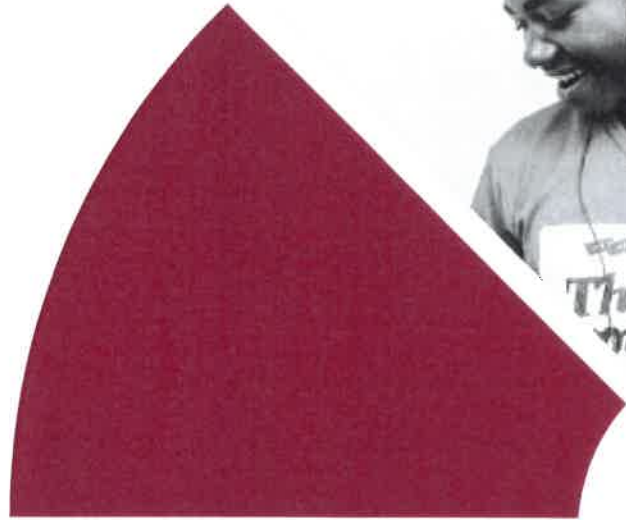
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POSITION	Senior Manager: Governance
DIRECTORATE	Municipal Manager
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REPORT DATE	08 July 2020



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TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2020/21

(June 2020)

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1. MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, Geraldine Mettler, the Municipal Manager of the Stellenbosch Municipality, submits the Final Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the 2020/21 financial year for approval by the Executive Mayor. This TL SDBIP 2020/21 has been prepared in terms of the stipulated requirements as documented in the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) and regulations made under this Act.

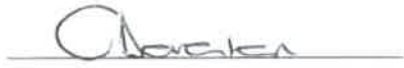


GERALDINE METTLER
MUNICIPAL MANAGER

Date: 24 June 2020

2. EXECUTIVE MAYOR'S CERTIFICATE OF APPROVAL

I, Gesie Van Deventer, in my capacity as the Executive Mayor of the Stellenbosch Municipality, hereby approves the Final Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the 2020/21 financial year as required in terms of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) and regulations made under this Act.



**CLLR ADV GESIE VAN DEVENTER
EXECUTIVE MAYOR**

Date: 24 June 2020

3. IMPLEMENTATION, MONITORING AND REVIEW – ONE YEAR

The Local Government: Municipal Finance Management, 2003 (Act No. 56 of 2003) (MFMA) requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their strategic planning tool, the Integrated Development Plan (IDP). The SDBIP is a contract between Council, administration and the community. It gives effect to the IDP and budget of the municipality.

The municipal budget shall give effect to the Strategic Focus Areas as contained in the IDP. The Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) shall contain details on the execution of the budget and information on programmes and projects. Quarterly, half-yearly and annual performance reports must also be submitted to Council as a means to monitor the implementation of the predetermined objectives as contained in the IDP.

The SDBIP is a one – year detailed implementation plan which gives effect to the IDP and Budget of the Municipality. It is a contract between the administration, Council and community expressing the goals and objectives set by Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis of measuring the performance in service delivery against end year targets and implementing budget.

Indicators developed for the Stellenbosch Municipality addresses the Strategic Focus Areas of the Municipality. The Municipality utilises the one-year TL SDBIP to ensure that it delivers of its service delivery mandate by indicating clear indicators and targets. These indicators also forms the basis of the performance plans of the Directors, hence, the Directors are being evaluated on the approved TL SDBIP indicators.

The five necessary components are:

1. Monthly projections of revenue to be collected for each month;
2. Monthly projections of expenditure (operating and capital) and revenue for each vote;
3. Quarterly projections of service delivery targets and performance indicators;
4. Ward information for expenditure and service delivery; and
5. Detailed capital works plan broken down by ward over three years.

4. FINAL TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2020/21: PER STRATEGIC FOCUS AREA (SFA)

4.1 SFA 1 - VALLEY OF POSSIBILITY

SFA 1 – Valley of Possibility														
IDP Ref No	Directorate	Indicator (Activity/ Project/ Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	5 year target	Baseline (Actual result 2018/19)	Annual Target 2020/21	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP) 2020/21				POE	Delivery Indicator
									Q1	Q2	Q3	Q4		
KPI007	Planning and Economic Development	The number of jobs created through the Municipality's local economic development initiatives including capital projects (NKPI Proxy - MSA, Reg. S10(d))	Number of job opportunities created through the Municipality's local economic development initiatives including capital projects by 30 June	Programme	All	1 300 per annum	153.10	1 300 job opportunities created through the Municipality's local economic development initiatives including capital projects by 30 June	400 (400)	900 (900)	1 100 (1 100)	1 300 (1 300)		EPWP reporting system
KPI008	Planning and Economic Development	Land-use applications considered by the Municipal Planning Tribunal within 120 days from a complete land-use application	Percentage of land-use applications considered by the Municipal Planning Tribunal within 120 days after a complete land-use application	Programme	All	90% per annum	40%	90% of land-use applications considered by the Municipal Planning Tribunal within 120 days after a complete land-use application	90%	90%	90%	90%		Minutes of the MPT Meeting
KPI009	Planning and Economic Development	Training opportunities provided for entrepreneurs and Small, Medium and Micro Enterprises (SMMEs)	Number of quarterly training opportunities provided for entrepreneurs and SMMEs	Programme	All	4 per annum	5	4 quarterly training opportunities provided for entrepreneurs and SMMEs	1 (1)	1 (2)	1 (3)	1 (4)		Attendance Registers
KPI012	Planning and Economic Development	Revised Housing Pipeline (document) submitted to the Mayoral Committee (MayCo)	Number of Revised Housing Pipelines (documents) submitted to the MayCo by 31 March	Programme	All	1 per annum	1	1 Revised Housing Pipeline (document) submitted to the MayCo by 31 March	N/A	N/A	1	N/A		Proof of submission of the Revised Housing Pipeline (document) to the MayCo

SFA 1 – Valley of Possibility

IDP Ref No	Directorate	Indicator (Activity/ Project/ Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	5 year target	Baseline (Actual result 2018/19)	Annual Target 2020/21	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP) 2020/21				POE	Delivery Indicator
									Q1	Q2	Q3	Q4		
KPI080	Planning and Economic Development	Submission of Tourism Strategic Plan to the Municipal Manager	Number of Tourism Strategic Plans submitted to the Municipal Manager by 30 November	Key Initiative	All	1 per annum	New KPI	1 Tourism Strategic Plan submitted to the Municipal Manager by 30 November	N/A	1	N/A	N/A	Proof of submission of the Tourism Strategic Plan to the Municipal Manager	Output

4.2 SFA 2 - GREEN AND SUSTAINABLE VALLEY

SFA 2 - Green and Sustainable Valley

IDP Ref No	Directorate	Indicator (Activity/ Project/ Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	5 year target	Baseline (Actual result 2018/19)	Annual Target 2020/21	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP) 2020/21				POE	Delivery Indicator
									Q1	Q2	Q3	Q4		
KPI016	Infrastructure Services	Conduct an external audit of the Stellenbosch Municipality Waste Disposal Facilities	Number of external audits of the Stellenbosch Municipality Waste Disposal Facilities conducted by 30 June	Programme	All	1 per annum	1	1 external audit of the Stellenbosch Municipality Waste Disposal Facilities conducted by 30 June	N/A	N/A	N/A	1	Audit report	Output
KPI073	Infrastructure Services	Implementation of identified waste minimisation projects	Number of identified waste minimisation projects implemented by 30 June	Key Initiative	All	2 per annum	New KPI	2 identified waste minimisation projects implemented by 30 June	N/A	N/A	1 (1)	1 (2)	Waste minimisation report submitted to the Municipal Manager	Output
KPI018	Planning and Economic Development	Building plan applications processed within 30 days	Percentage of building plan applications of <500sqm processed within 30 days after date of receipt	Programme	All	90% per annum	76.29%	90% of building plan applications of <500sqm processed within 30 days after date of receipt	90%	90%	90%	90%	Building plan application register	Outcome
KPI019	Infrastructure Services	Waste water quality managed and measured to the SANS Accreditation physical and micro parameters	Percentage waste water quality compliance as per analysis certificate measured by 30 June	Programme	All	80% per annum	72.72%	80% waste water quality compliance as per analysis certificate measured by 30 June	N/A	N/A	N/A	80%	Report submitted by the service provider and report from GDS system	Outcome
KPI078	Corporate Services	Submission of the Revised Facility Management Plan to the MayCo	Number of Revised Facility Management Plans submitted to the MayCo by 31 May	Programme	All	1 per annum	New KPI	1 Revised Facility Management Plan submitted to the MayCo by 31 May	N/A	N/A	N/A	1	Proof of submission of the Revised Facility Management Plan to the MayCo	Output

SFA 2 - Green and Sustainable Valley

IDP Ref No	Directorate	Indicator (Activity/ Project/ Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	5 year target	Baseline (Actual result 2018/19)	Annual Target 2020/21	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP) 2020/21				POE	Delivery Indicator
									Q1	Q2	Q3	Q4		
KPI081	Infrastructure Services	Reduce organic waste	Percentage of organic waste reduced by 30 June	Programme	All	20%	New KPI	20% of organic waste reduced by 30 June	N/A	N/A	N/A	20%	Weightbridge data and monthly progress reports	
KPI082	Infrastructure Services	Submission of an Integrated Waste Management Plan to the MayCo	Number of Integrated Waste Management Plans submitted to the MayCo by 31 March	Key Initiative	All	1 per annum	New KPI	1 Integrated Waste Management Plan submitted to the MayCo by 31 March	N/A	N/A	1	N/A	Proof of submission of the Integrated Waste Management Plan to the MayCo	

4.3 SFA 3 - SAFE VALLEY

SFA 3 - Safe Valley														
IDP Ref No	Directorate	Indicator (Activity/ Project/ Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	5 Year target	Baseline (Actual result 2018/19)	Annual Target 2020/21	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP) 2020/21				POE	Delivery Indicator
									Q1	Q2	Q3	Q4		
KPI025	Community and Protection Services	Revised Disaster Management Plan submitted to the Municipal Manager	Number of Revised Disaster Management Plans submitted to the Municipal Manager by 31 March	Programme	All	1 per annum	1	1 Revised Disaster Management Plan submitted to the Municipal Manager by 31 March	N/A	N/A	1	N/A	Proof of submission of the Disaster Management Plan to the Municipal Manager	Output
KPI026	Community and Protection Services	Revised Safety and Security Strategy submitted to the Municipal Manager	Number of Revised Safety and Security Strategies submitted to the Municipal Manager by 31 March	Programme	All	1 per annum	1	1 Revised Safety and Security Strategy submitted to the Municipal Manager by 31 March	N/A	N/A	1	N/A	Proof of submission of the Revised Safety and Security Strategy to the Municipal Manager	Output
KPI027	Community and Protection Services	Revised Traffic Management Plan submitted to the Municipal Manager	Number of Revised Traffic Management Plans submitted to the Municipal Manager by 28 February	Programme	All	1 per annum	New KPI	1 Revised Traffic Management Plan submitted to the Municipal Manager by 28 February	N/A	N/A	1	N/A	Proof of submission of the Revised Traffic Management Plan to the Municipal Manager	Output

4.4 SFA 4 - DIGNIFIED LIVING

SFA 4 - Dignified Living														
IDP Ref No	Directorate	Indicator (Activity/ Project/ Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	5 year target	Baseline (Actual result 2018/19)	Annual Target 2020/21	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP) 2020/21				Delivery Indicator	
									Q1	Q2	Q3	Q4		
KPI037	Infrastructure Services	Provision of waterborne toilet facilities	Number of waterborne toilet facilities provided by 30 June	Programme	All	50 per annum	69	50 waterborne toilet facilities provided by 30 June	N/A	20 (20)	N/A	50 (50)	Completion certificates	POE
KPI039	Financial Services	Registered indigent formal households with access to free basic water (NKPI Proxy - MSA, Reg. S10(a), (b))	Percentage registered indigent formal households with access to free basic water, measured quarterly	Programme	All	100% per annum	100%	100% of registered indigent formal households with access to free basic water, measured quarterly	100%	100%	100%	100%	Indigent Register	
KPI040	Infrastructure Services	Limit unaccounted electricity to less than 9% annually ((Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl. Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) x 100)	Percentage average electricity losses measured by 30 June	Programme	All	<9% per annum	7.55%	<9% average electricity losses measured by 30 June	N/A	N/A	N/A	<9%	Monthly Eskom Accounts and Vending Reports from service provider and Notes to the AFS and monthly and annual Consumption reports generated by the Finance Department	
KPI041	Infrastructure Services	Water quality managed and measured quarterly to the SANS 241 physical and micro parameters	Percentage water quality level as per analysis certificate measured quarterly	Programme	All	90% per annum	99.90%	90% water quality level as per analysis certificate measured quarterly	90%	90%	90%	90%	Quarterly Supply System Drinking Water Quality Report - DWA Blue Drop System (BDS)	
KPI042	Infrastructure Services	Limit unaccounted water to less than 25%	Average percentage water losses measured by 30 June	Programme	All	<25% per annum	28%	<25% average percentage water losses measured by 30 June	N/A	N/A	N/A	<25%	Quarterly water balance sheet and Monthly Consumption Report	

SFA 4 - Digitized Living

IDP Ref No	Directorate	Indicator (Activity/ Project/ Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	5 year target	Baseline (Actual result 2018/19)	Annual Target 2020/21	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP) 2020/21				POE	Delivery Indicator
									Q1	Q2	Q3	Q4		
KPI043	Financial Services	Registered indigent formal households with access to free basic electricity provided by the Municipality (NKPI Proxy - MSA, Reg. S10(a), (b))	Percentage of registered indigent formal households with access to free basic electricity provided by the Municipality, measured quarterly	Programme	All	65% per annum	71%	65% of registered indigent formal households with access to free basic electricity provided by the Municipality, measured quarterly	65%	65%	65%	65%	Prepaid Electricity Service Provider Report	Output
KPI044	Financial Services	Registered indigent formal households with access to free basic refuse removal (NKPI Proxy - MSA, Reg. S10(a), (b))	Percentage of registered indigent formal households with access to free basic refuse removal, measured quarterly	Programme	All	100% per annum	100%	100% of registered indigent formal households with access to free basic refuse removal, measured quarterly	100%	100%	100%	100%	Indigent Register	Output
KPI045	Financial Services	Registered indigent formal households with access to free basic sanitation (NKPI Proxy - MSA, Reg. S10(a), (b))	Percentage of registered indigent formal households with access to free basic sanitation, measured quarterly	Programme	All	100% per annum	100%	100% of registered indigent formal households with access to free basic sanitation, measured quarterly	100%	100%	100%	100%	Indigent Register	Output
KPI074	Financial Services	Formal households with access to water (NKPI Proxy - MSA, Reg. S10(a))	Number of formal households with access to water, measured quarterly	Programme	All	26 500 per annum	26 088	26 500 formal households with access to water, measured quarterly	26 500	26 500	26 500	26 500	ValuProp report	Output
KPI075	Financial Services	Formal households with access to electricity (NKPI Proxy - MSA, Reg. S10(a))	Number of formal households with access to electricity, measured quarterly	Programme	All	24 000 per annum	26 088	24 000 formal households with access to electricity, measured quarterly	24 000	24 000	24 000	24 000	Iron management report	Output
KPI076	Financial Services	Formal households with access to refuse removal (NKPI Proxy - MSA, Reg. S10(a))	Number of formal households with access to refuse removal, measured quarterly	Programme	All	26 500 per annum	26 088	26 500 formal households with access to refuse removal, measured quarterly	26 500	26 500	26 500	26 500	ValuProp report	Output

SFA 4 - Dignified Living

IDP Ref No	Directorate	Indicator (Activity/ Project/ Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	5 year target	Baseline (Actual result 2018/19)	Annual Target 2020/21	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP) 2020/21				POE	Delivery Indicator
									Q1	Q2	Q3	Q4		
KPI077	Financial Services	Formal households with access to sanitation (NKPI Proxy - MSA, Reg. S10(a))	Number of formal households with access to sanitation, measured quarterly	Programme	All	26 500 per annum	26 088	26 500 formal households with access to sanitation, measured quarterly	26 500	26 500	26 500	26 500	ValuProp report	Output

4.5 SFA 5 - GOOD GOVERNANCE AND COMPLIANCE

SFA 5 - Good Governance and Compliance														
IDP Ref No	Directorate	Indicator (Activity/ Project/ Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	5 year target	Baseline (Actual result) 2018/19	Annual Target 2020/21	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP) 2020/21				POE	Delivery Indicator
									Q1	Q2	Q3	Q4		
KPI055	Financial Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure (NKPI Proxy - MSA, Reg. S10(g)(iii))	Cost coverage as at 30 June annually [(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation)	Programme	All	4 per annum	4.7	4 (months)	N/A	N/A	N/A	4 (months)	Financial Statements	Outcome
KPI056	Financial Services	Achieve an average payment percentage of 96% by 30 June (Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100	(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100	Programme	All	96% per annum	100.24%	96%	N/A	N/A	N/A	96%	Debtors transaction summary: BS-Q909E extract generated from the Samras Financial System	Outcome
KPI057	Financial Services	Actual expenditure on the approved Capital Budget for the Municipality by 30 June (NKPI - MSA, Reg. S10(c))	Percentage of approved Capital Budget for the Municipality actually spent by 30 June	Programme	All	90% per annum	87.82%	90% of approved Capital Budget for the Municipality actually spent by 30 June	10%	30%	60%	90%	Report from the financial system	Input

SFA 5 - Good Governance and Compliance

IDP Ref No	Directorate	Indicator (Activity/ Project/ Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	5 year target	Baseline (Actual result 2018/19)	Annual Target 2020/21	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP) 2020/21				POE	Delivery Indicator
									Q1	Q2	Q3	Q4		
KPI058	Office of the Municipal Manager	Employment equity appointments made within the financial year in the three highest levels of management	Percentage of employment equity appointments made within the financial year in the three highest levels of management, measured by 30 June	Programme	All	75% per annum	33%	75% of employment equity appointments made within the financial year in the three highest levels of management, measured by 30 June	N/A	N/A	N/A	75%	Employment Equity Report	Outcome
KPI059	Corporate Services	The percentage of actual payroll budget spent on implementing the Municipal Workplace Skills Plan (NKPI Proxy- MSA, Reg. S10(f))	Percentage of municipality's payroll budget actually spent on implementing its Workplace Skills Plan ((Total Actual Training Expenditure/ Total Annual payroll Budget) x100), measured by 30 June	Programme	All	0.58% per annum	0.43%	0.58% of Municipality's payroll budget actually spent on implementing its workplace skills plan, measured by 30 June	N/A	N/A	N/A	0.58%	Report from the financial system	Input
KPI060	Financial Services	Financial viability measured in terms of the Municipality's ability to meet its service debt obligations (NKPI Proxy - MSA, Reg. S10(g)(i))	Debt coverage ratio ((Total operating revenue - operating grants received) / (Debt service payments due within the year)) measured by 30 June	Programme	All	15% per annum	43.3%	15%	N/A	N/A	N/A	15%	Annual Financial Statements, supported by figures as per the SAMRAS financial system	Outcome
KPI061	Financial Services	Financial viability measured in terms of the outstanding service debtors (NKPI Proxy - MSA, Reg. S10(g)(iii))	Service debtors to revenue ratio - (Total outstanding service debtors / revenue received for services) measured by 30 June	Programme	All	27% per annum	20%	27%	N/A	N/A	N/A	27%	Annual Financial Statements, supported by figures as per the SAMRAS financial system	Outcome

SFA 5 - Good Governance and Compliance

IDP Ref No	Directorate	Indicator (Activity/ Project/ Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Words	5 year target	Baseline (Actual result 2018/19)	Annual Target 2020/21	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP) 2020/21				POE	Delivery Indicator
									Q1	Q2	Q3	Q4		
KPI062	Office of the Municipal Manager	Revised Risk-Based Audit Plan (RBAP) submitted to the Audit Committee	Number of Revised RBAPs submitted to the Audit Committee by 30 June	Programme	All	1 per annum	1	1 Revised RBAP submitted to the Audit Committee by 30 June	N/A	N/A	N/A	1	Proof of submission of the RBAP to the Audit Committee	Output
KPI063	Office of the Municipal Manager	Audit Action Plan (AAP) submitted to the Audit Committee	Number of Audit Action Plans submitted to the Audit Committee by 28 February	Programme	All	1 per annum	1	1 Audit Action Plan submitted to the Audit Committee by 28 February	N/A	N/A	1	N/A	Proof of submission of the AAP to the Audit Committee	Output
KPI064	Office of the Municipal Manager	Revised Strategic Risk Register (SRR) submitted to the Risk Management Committee	Number of Revised Strategic Risk Registers submitted to the Risk Management Committee by 30 June	Programme	All	1 per annum	1	1 Revised Strategic Risk Register submitted to the Risk Management Committee by 30 June	N/A	N/A	N/A	1	Proof of submission of the SRR to the Risk Management Committee	Output
KPI065	Corporate Services	Revised Information and Communication Technology (ICT) Backup Disaster Recovery Plan submitted to the ICT Steering Committee	Number of Revised ICT Backup Disaster Recovery Plans submitted to the ICT Steering Committee by 31 March	Programme	All	1 per annum	1	1 Revised ICT Backup Disaster Recovery Plan submitted to the ICT Steering Committee by 31 March	N/A	N/A	1	N/A	Proof of submission of the Revised ICT Backup Disaster Recovery Plan to the ICT Steering Committee	Output
KPI066	Corporate Services	Revised Strategic ICT Plan submitted to the ICT Steering Committee	Number of Revised Strategic ICT Plans submitted to the ICT Steering Committee by 31 March	Programme	All	1 per annum	1	1 Revised Strategic ICT Plan submitted to the ICT Steering Committee by 31 March	N/A	N/A	1	N/A	Proof of submission of the Revised Strategic ICT Plan to the ICT Steering Committee	Output
KPI067	Office of the Municipal Manager	Draft Integrated Development Plan (IDP) submitted to Council	Number of Draft IDPs submitted to Council by 31 March	Programme	All	1 per annum	1	1 Draft IDP submitted to Council by 31 March	N/A	N/A	1	N/A	Proof of submission of the Draft IDP to Council	Output

SFA 5 - Good Governance and Compliance

IDP Ref No	Directorate	Indicator (Activity/ Project/ Programme/ Key Initiative)	Unit of Measurement	Indicator Type	Wards	5 year target	Baseline (Actual result 2018/19)	Annual Target 2020/21	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP) 2020/21				POE	Delivery Indicator
									Q1	Q2	Q3	Q4		
KPI070	Office of the Municipal Manager	IDP / Budget / SDF time schedule (process plan) submitted to Council	Number of IDP / Budget / SDF time schedules (process plan) submitted to Council by 31 August	Programme	All	1 per annum	1	1 IDP / Budget / SDF time schedule (process plan) submitted to Council by 31 August	1	N/A	N/A	N/A	Proof of submission of the IDP / Budget / SDF time schedule (process plan) to Council	Output
KPI071	Infrastructure Services	Revised Electrical Master Plan submitted to Council	Number of Revised Electrical Master Plans submitted to Council by 30 June	Programme	All	1 per annum	1	1 Revised Electrical Master Plan submitted to Council by 30 June	N/A	N/A	N/A	1	Proof of submission of the Revised Electrical Master Plan to Council	Output
KPI072	Corporate Services	Submission of a Draft Smart City Framework to the MayCo	Number of Draft Smart City Frameworks submitted to the MayCo by 31 May	Key Initiative	All	1 per annum	New KPI	1 Draft Smart City Framework submitted to the MayCo by 31 December	N/A	N/A	N/A	1	Proof of submission of the Draft Smart City Framework to the MayCo	Output
KPI083	Corporate Services	Submission of a Cyber-attack Mitigation and Resilience Strategy to the Municipal Manager	Number of a Cyber-attack Mitigation and Resilience Strategies submitted to the Municipal Manager by 30 September	Key Initiative	All	1 per annum	New KPI	1 Cyber-attack Mitigation and Resilience Strategy submitted to the Municipal Manager by 30 September	1	N/A	N/A	N/A	Proof of submission of the Cyber-attack Mitigation and Resilience Strategy to the Municipal Manager	Output

Annexure A:
Revenue by source projections for the 2020/2021 financial year

Annexure B:
Expenditure by type projections for the 2020/2021 financial year

Annexure C:
Projections for the 2020/2021 financial year

Projections for the 2020/2021 financial year

Operational Expenditure

Directorates	July	August	September	October	November	December	January	February	March	April	May	June
Municipal Manager	3 990 316	3 990 316	3 990 316	3 990 316	3 990 316	3 990 316	3 990 316	3 990 316	3 990 316	3 990 316	3 990 316	3 990 177
Planning And Development Community And Protection Services	8 793 798	8 793 798	8 793 798	8 793 798	8 793 798	8 793 798	8 793 798	8 793 798	8 793 798	8 793 798	8 793 798	8 793 721
Infrastructure Services	87 630 986	87 630 986	87 630 986	87 630 986	87 630 986	103 242 662	87 630 986	87 630 986	87 630 986	87 630 986	87 630 986	103 242 250
Corporate Services	29 937 212	29 937 212	29 937 212	29 937 212	29 937 212	29 937 212	29 937 212	29 937 212	29 937 212	29 937 212	29 937 212	29 936 845
Financial Services	15 119 134	15 119 134	15 119 134	15 119 134	15 119 134	15 119 134	15 119 134	15 119 134	15 119 134	15 119 134	15 119 134	15 119 023
Grand Total	154 686 769	154 686 769	154 686 769	154 686 769	154 686 769	170 298 445	154 686 769	154 686 769	154 686 769	154 686 769	154 686 769	170 297 263

Operational Revenue

Directorates	July	August	September	October	November	December	January	February	March	April	May	June
Municipal Manager												
Planning And Development Community And Protection Services	-6 908 039	-6 908 039	-6 908 039	-6 908 039	-6 908 039	-6 908 039	-6 908 039	-6 908 039	-6 908 039	-6 908 039	-6 908 039	-6 908 039
Infrastructure Services	-16 082 054	-16 082 054	-16 082 054	-16 082 054	-16 082 054	-16 082 054	-16 082 054	-16 082 054	-16 082 054	-16 082 054	-16 082 054	-16 082 045
Corporate Services	-103 751 330	-103 751 330	-103 751 330	-103 751 330	-103 751 330	-103 751 330	-103 751 330	-103 751 330	-103 751 330	-103 751 330	-103 751 330	-103 751 330
Financial Services	-358 555	-358 555	-358 555	-358 555	-358 555	-358 555	-358 555	-358 555	-358 555	-358 555	-358 555	-358 570
Grand Total	-167 763 325	-167 763 325	-167 763 325	-167 763 325	-167 763 325	-167 763 325	-167 763 325	-167 763 325	-167 763 325	-167 763 325	-167 763 325	-167 763 300

Capital Expenditure

Directorates	July	August	September	October	November	December	January	February	March	April	May	June
Municipal Manager				4 500		5 000	21 000				9 500	
Planning And Development Community And Protection Services		15 000	1 200 000	130 000	2 225 000	2 151 800	70 000	2 375 000	285 000	2 100 000	1 150 000	609 000
Infrastructure Services	65 000	260 000	3 059 000	1 155 000	2 579 000	1 425 000	465 000	2 418 000	269 000	4 806 000	3 099 000	8 040 000
Corporate Services	10 125 455	20 242 925	23 158 437	30 986 449	40 414 232	10 044 119	14 532 532	38 430 977	34 981 730	29 122 216	33 906 734	31 313 705
Financial Services	1 600 000	1 850 000	4 900 000	1 600 000	2 000 000	900 000	350 000	800 000	1 250 000	1 200 000	600 000	600 000
Grand Total	11 790 455	22 367 925	32 317 437	34 075 949	47 218 232	14 775 919	15 638 532	44 023 977	36 785 730	37 437 716	38 755 734	40 562 705

**Annexure D:
Consolidated Capital Budget**

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MTRF
Municipal Manager	Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	40 000	44 000	49 000	133 000
Planning and Economic Development	Local Economic Development Hub Kayamandi	CRR (Own funds)	Valley of Possibility	-	-	4 500 000	4 500 000
Planning and Economic Development	Furniture tools and equipment	CRR (Own funds)	Good Governance and Compliance	35 000	-	-	35 000
Planning and Economic Development	Local Economic Development Hub Jamestown	IUDG	Valley of Possibility	1 500 000	2 000 000	1 000 000	4 500 000
Planning and Economic Development	Upgrading of the Kayamandi Economic Tourism Corridor	CRR (Own funds)	Valley of Possibility	250 000	-	-	250 000
Planning and Economic Development	Langrug Planning	Human Settlements Grant	Dignified Living	1 000 000	-	-	1 000 000
Planning and Economic Development	Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	51 800	58 800	25 000	135 600
Planning and Economic Development	Erf 7001 and other possible sites for mix-used development in Cloetesville	CRR (Own funds)	Dignified Living	1 000 000	-	-	1 000 000
Planning and Economic Development	Erf 7001 and other possible sites for mix-used development in Cloetesville	Human Settlements Grant	Dignified Living	-	1 000 000	-	1 000 000
Planning and Economic Development	Kylemore Erf 64	CRR (Own funds)	Dignified Living	500 000	-	-	500 000
Planning and Economic Development	Farm 82 Stellenbosh	CRR (Own funds)	Dignified Living	500 000	-	-	500 000
Planning and Economic Development	La Motte Old Forest Station (±430 services & ±430 units)	Human Settlements Grant	Dignified Living	-	1 200 000	-	1 200 000
Planning and Economic Development	Kayamandi Town Centre: Planning (±700 units) (Kayamandi Town Centre - Civil Infrastructure)	Human Settlements Grant	Dignified Living	1 000 000	-	-	1 000 000
Planning and Economic Development	Northern Extension: Feasibility	Human Settlements Grant	Dignified Living	2 000 000	2 000 000	45 000 000	49 000 000
Planning and Economic Development	Jamestown: Housing	Human Settlements Grant	Dignified Living	-	500 000	-	500 000
Planning and Economic Development	Enkanini Planning	Human Settlements Grant	Dignified Living	4 279 000	-	-	4 279 000
Planning and Economic Development	Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	30 000	35 000	40 000	105 000
Planning and Economic Development	Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	35 000	-	-	35 000
Planning and Economic Development	Furniture, Tools & Equipment	CRR (Own funds)	Good Governance and Compliance	130 000	125 000	-	255 000
Infrastructure Services	Furniture, Tools & Equipment	CRR (Own funds)	Good Governance and Compliance	75 000	75 000	50 000	200 000
Infrastructure Services	Ad-Hoc Provision of Street lighting and Lighting of Public Spaces	CRR (Own funds)	Safe Valley	1 500 000	1 000 000	1 000 000	3 500 000
Infrastructure Services	Automatic Meter Reader	CRR (Own funds)	Green and Sustainable Valley	400 000	400 000	400 000	1 200 000
Infrastructure Services	Bien don 66/11kV substation new	External Loan	Valley of Possibility	-	-	70 000 000	70 000 000
Infrastructure Services	Bien don 66/11kV substation new	Developers Contribution	Valley of Possibility	1 500 000	2 200 000	-	3 700 000

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MTRF
Infrastructure Services	Buildings & Facilities Electrical Supply - Stellenbosch	CRR (Own funds)	Valley of Possibility	500 000	575 000	661 250	1 736 250
Infrastructure Services	Cable replacement 66kV oil MN - US - MK	CRR (Own funds)	Valley of Possibility	-	-	480 000	480 000
Infrastructure Services	Data Network	CRR (Own funds)	Valley of Possibility	-	500 000	500 000	1 000 000
Infrastructure Services	DSM Geyser Control	CRR (Own funds)	Green and Sustainable Valley	200 000	100 000	100 000	400 000
Infrastructure Services	Electrical Equipment (Small Capital: Fte Electrical Engineering Services)	CRR (Own funds)	Good Governance and Compliance	-	1 601 009	-	1 601 009
Infrastructure Services	Electricity Network: Pniel	CRR (Own funds)	Valley of Possibility	3 231 988	3 500 000	3 500 000	10 231 988
Infrastructure Services	Electricity Network: Pniel	External Loan	Valley of Possibility	268 012	-	-	268 012
Infrastructure Services	Energy Balancing Between Metering and Mini-Substations	CRR (Own funds)	Valley of Possibility	500 000	500 000	-	1 000 000
Infrastructure Services	Energy Efficiency and Demand Side Management	External Loan	Green and Sustainable Valley	1 000 000	1 000 000	1 000 000	3 000 000
Infrastructure Services	General System Improvements - Franschoek	External Loan	Valley of Possibility	2 000 000	-	-	2 000 000
Infrastructure Services	General System Improvements - Franschoek	CRR (Own funds)	Valley of Possibility	-	2 000 000	2 000 000	4 000 000
Infrastructure Services	General Systems Improvements - Stellenbosch	External Loan	Valley of Possibility	3 000 000	-	-	3 000 000
Infrastructure Services	General Systems Improvements - Stellenbosch	CRR (Own funds)	Valley of Possibility	-	3 000 000	3 000 000	6 000 000
Infrastructure Services	System Control Centre & Upgrade Telemetry	CRR (Own funds)	Good Governance and Compliance	-	1 559 300	1 568 656	3 127 956
Infrastructure Services	System Control Centre & Upgrade Telemetry	External Loan	Good Governance and Compliance	1 550 000	-	-	1 550 000
Infrastructure Services	Infrastructure Improvement - Franschoek	External Loan	Valley of Possibility	1 500 000	1 500 000	1 500 000	4 500 000
Infrastructure Services	Integrated National Electrification Programme	INEP	Valley of Possibility	16 200 000	5 253 000	5 584 000	27 037 000
Infrastructure Services	Jan Marais Upgrade: Remove Existing and replace with 20MVA units	CRR (Own funds)	Valley of Possibility	-	5 000 000	500 000	5 500 000
Infrastructure Services	Jan Marais Upgrade: Remove Existing and replace with 20MVA units	External Loan	Valley of Possibility	-	15 800 000	-	15 800 000
Infrastructure Services	Kwarentyn Sub cables: 11kV 3 core 185mmsq copper cabling. 3.8km	CRR (Own funds)	Valley of Possibility	5 500 000	-	-	5 500 000
Infrastructure Services	Kayamandi Costa grounds substation 66/11 kV 2x 20MVA	External Loan	Valley of Possibility	-	-	300 000	300 000
Infrastructure Services	Laterra Substation	CRR (Own funds)	Valley of Possibility	-	371 553	427 286	798 839
Infrastructure Services	Laterra Substation	External Loan	Valley of Possibility	-	8 000 000	-	8 000 000
Infrastructure Services	Main substation upgrade: Remove Existing and replace with 10MVA units	External Loan	Valley of Possibility	-	-	7 571 200	7 571 200
Infrastructure Services	Substation 66kV equipment	CRR (Own funds)	Valley of Possibility	-	-	1 950 000	1 950 000
Infrastructure Services	Meter Panels	CRR (Own funds)	Green and Sustainable Valley	500 000	500 000	400 000	1 400 000
Infrastructure Services	Replace Ineffective Meters & Energy Balance of mini-substations	CRR (Own funds)	Green and Sustainable Valley	600 000	250 000	-	850 000
Infrastructure Services	Network Cable Replace 11 Kv	External Loan	Valley of Possibility	3 000 000	3 000 000	3 000 000	9 000 000
Infrastructure Services	Stellenbosch Switchgear (11kV)	CRR (Own funds)	Valley of Possibility	-	-	-	-
Infrastructure Services	Cloetesville - University New 66kV cable	CRR (Own funds)	Valley of Possibility	450 000	8 600 000	8 000 000	17 050 000
Infrastructure Services	University substation upgrade 66/11kV 20MVA Trfr: x 3	CRR (Own funds)	Valley of Possibility	-	-	450 000	450 000

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MTRF
Infrastructure Services	Specialized Vehicles	CRR (Own funds)	Good Governance and Compliance	-	1 600 000	-	1 600 000
Infrastructure Services	Vehicle Fleet	CRR (Own funds)	Good Governance and Compliance	-	-	1 000 000	1 000 000
Infrastructure Services	Computer - Hardware/Equipment	CRR (Own funds)	Good Governance and Compliance	100 000	50 000	50 000	200 000
Infrastructure Services	Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	20 000	23 000	25 000	68 000
Infrastructure Services	Basic Improvements: Langrug	CRR (Own funds)	Dignified Living	1 610 000	1 610 682	-	3 220 682
Infrastructure Services	Housing Projects	CRR (Own funds)	Dignified Living	1 000 000	-	-	1 000 000
Infrastructure Services	Idas Valley IRDP / FLISP	Human Settlements Grant	Dignified Living	1 000 000	-	-	1 000 000
Infrastructure Services	Kayamandi: Zone O (±711 services)	Human Settlements Grant	Dignified Living	10 680 000	23 140 000	9 000 000	42 820 000
Infrastructure Services	Klapmuts TRA (298 Nutec Structures)	Human Settlements Grant	Dignified Living	1 980 000	-	-	1 980 000
Infrastructure Services	Klapmuts: Erf 2181 (298 serviced sites)	Human Settlements Grant	Dignified Living	13 560 000	-	-	13 560 000
Infrastructure Services	Longlands, Vlothenburg (±144 Services and ±144 units)	Human Settlements Grant	Dignified Living	4 640 000	11 180 000	-	15 820 000
Infrastructure Services	Northern Extension Bulk Services	CRR (Own funds)	Dignified Living	-	-	10 000 000	10 000 000
Infrastructure Services	Smartie Town	CRR (Own funds)	Dignified Living	3 000 000	-	-	3 000 000
Infrastructure Services	Upgrading of The Steps/ Orlean Lounge	CRR (Own funds)	Dignified Living	8 000 000	8 000 000	-	16 000 000
Infrastructure Services	Watergang Farm Upgrading	Human Settlements Grant	Dignified Living	5 000 000	5 000 000	-	10 000 000
Infrastructure Services	Expansion of the landfill site (New cells)	External Loan	Green and Sustainable Valley	2 000 000	7 000 000	20 000 000	29 000 000
Infrastructure Services	Formalize skip areas in Franschoek and Kayamandi	CRR (Own funds)	Green and Sustainable Valley	-	-	500 000	500 000
Infrastructure Services	Skips (5,5kl)	CRR (Own funds)	Green and Sustainable Valley	200 000	200 000	200 000	600 000
Infrastructure Services	Furniture, Tools and Equipment : Solid Waste	CRR (Own funds)	Good Governance and Compliance	45 000	45 000	45 000	135 000
Infrastructure Services	Integrated Waste Management Plan	CRR (Own funds)	Green and Sustainable Valley	-	-	100 000	100 000
Infrastructure Services	Landfill Gas To Energy	CRR (Own funds)	Green and Sustainable Valley	500 000	2 000 000	8 000 000	10 500 000
Infrastructure Services	Mini Waste drop-off facilities at Inf. Settlements	CRR (Own funds)	Green and Sustainable Valley	-	-	100 000	100 000
Infrastructure Services	Street Refuse Bins	CRR (Own funds)	Green and Sustainable Valley	500 000	500 000	500 000	1 500 000

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MTRF
Infrastructure Services	Transfer Station: Stellenbosch Planning and Design	IUDG	Green and Sustainable Valley	2 000 000	3 000 000	-	5 000 000
Infrastructure Services	Transfer Station: Stellenbosch Planning and Design	External Loan	Green and Sustainable Valley	-	5 000 000	9 000 000	14 000 000
Infrastructure Services	Upgrade Refuse disposal site (Existing Cell)- Rehab	Developers Contribution	Green and Sustainable Valley	928 753	-	-	928 753
Infrastructure Services	Upgrade Refuse disposal site (Existing Cell)- Rehab	CRR (Own funds)	Green and Sustainable Valley	1 071 247	1 000 000	1 000 000	3 071 247
Infrastructure Services	Vehicles	CRR (Own funds)	Good Governance and Compliance	-	2 000 000	3 000 000	5 000 000
Infrastructure Services	Waste Biofuels	CRR (Own funds)	Green and Sustainable Valley	-	-	300 000	300 000
Infrastructure Services	Waste Management Software	CRR (Own funds)	Green and Sustainable Valley	-	-	200 000	200 000
Infrastructure Services	Waste Minimization Projects	CRR (Own funds)	Green and Sustainable Valley	500 000	500 000	500 000	1 500 000
Infrastructure Services	Waste to Energy - Implementation	CRR (Own funds)	Green and Sustainable Valley	-	-	3 000 000	3 000 000
Infrastructure Services	Waste to Energy - Planning	CRR (Own funds)	Green and Sustainable Valley	-	-	300 000	300 000
Infrastructure Services	Bulk water supply Klipmuts	External Loan	Valley of Possibility	2 579 511	15 000 000	5 000 000	22 579 511
Infrastructure Services	Bulk water Supply Pipe : Cloetesville/ Idas Valley	CRR (Own funds)	Valley of Possibility	-	-	1 000 000	1 000 000
Infrastructure Services	Bulk water supply pipe and Reservoir: Kayamandi	External Loan	Valley of Possibility	19 500 000	-	-	19 500 000
Infrastructure Services	Bulk water Supply Pipe Line & Pumpstations: Franschoek	Developers Contribution	Valley of Possibility	-	5 594 602	-	5 594 602
Infrastructure Services	Bulk Water Supply Pipe: Idas Valley/Papegaalberg and Network Upgrades	CRR (Own funds)	Valley of Possibility	-	-	1 000 000	1 000 000
Infrastructure Services	Bulk Water Supply Pipeline & Reservoir - Jamestown	IUDG	Valley of Possibility	1 000 000	3 600 000	5 000 000	9 600 000
Infrastructure Services	Bulk Water Supply Pipeline & Reservoir - Jamestown	CRR (Own funds)	Valley of Possibility	-	6 400 000	4 000 000	10 400 000
Infrastructure Services	Chlorination Installation: Upgrade	CRR (Own funds)	Valley of Possibility	500 000	500 000	500 000	1 500 000
Infrastructure Services	Dwarsriver Bulk Supply Augmentation and Network Upgrades	IUDG	Valley of Possibility	1 000 000	5 822 000	7 518 000	14 340 000
Infrastructure Services	Furniture, Tools and Equipment : Reticulation	CRR (Own funds)	Good Governance and Compliance	100 000	100 000	150 000	350 000
Infrastructure Services	New Developments Bulk Water Supply WC024	CRR (Own funds)	Valley of Possibility	-	1 000 000	1 000 000	2 000 000
Infrastructure Services	New Developments Bulk Water Supply WC024	External Loan	Valley of Possibility	1 000 000	-	-	1 000 000
Infrastructure Services	New Reservoir & Pipeline: Viottenburg/ New Reservoir: Polkadraai	CRR (Own funds)	Valley of Possibility	10 000 000	20 000 000	-	30 000 000

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MTREF
Infrastructure Services	New Reservoir Rosendal	External Loan	Valley of Possibility	-	6 000 000	6 000 000	12 000 000
Infrastructure Services	Northern Extension Bulk Services	IUDG	Dignified Living	1 300 000	4 000 000	9 000 000	14 300 000
Infrastructure Services	Reservoirs and Dam Safety	External Loan	Valley of Possibility	1 500 000	1 500 000	1 500 000	4 500 000
Infrastructure Services	Specialized vehicle: Jet Machine	CRR (Own funds)	Valley of Possibility	-	-	3 850 000	3 850 000
Infrastructure Services	Update Water Masterplan and IMQS	CRR (Own funds)	Valley of Possibility	1 500 000	1 500 000	2 000 000	5 000 000
Infrastructure Services	Upgrade and Replace Water Meters	CRR (Own funds)	Valley of Possibility	2 500 000	3 000 000	1 500 000	7 000 000
Infrastructure Services	Upgrade of Franschhoek Reservoirs and Pipelines	External Loan	Valley of Possibility	-	-	1 000 000	1 000 000
Infrastructure Services	Upgrading of Koelenhof Water Scheme	CRR (Own funds)	Valley of Possibility	-	-	500 000	500 000
Infrastructure Services	Vehicles	CRR (Own funds)	Good Governance and Compliance	1 000 000	1 000 000	1 500 000	3 500 000
Infrastructure Services	Water Conservation & Demand Management	External Loan	Green and Sustainable Valley	3 000 000	3 000 000	3 000 000	9 000 000
Infrastructure Services	Water Telemetry Upgrade	CRR (Own funds)	Valley of Possibility	-	750 000	1 500 000	2 250 000
Infrastructure Services	Water Telemetry Upgrade	External Loan	Valley of Possibility	500 000	-	-	500 000
Infrastructure Services	Water Treatment Works: Idasvalley	External Loan	Valley of Possibility	2 000 000	11 000 000	15 000 000	28 000 000
Infrastructure Services	Water Treatment Works: Paradykloof and Associated works	CRR (Own funds)	Valley of Possibility	-	-	500 000	500 000
Infrastructure Services	Waterpipe Replacement	External Loan	Valley of Possibility	4 000 000	4 000 000	4 000 000	12 000 000
Infrastructure Services	WSDP (tri-annually)	CRR (Own funds)	Valley of Possibility	400 000	400 000	-	800 000
Infrastructure Services	Access to Basic Services	CRR (Own funds)	Dignified Living	1 465 000	280 900	300 000	2 045 900
Infrastructure Services	Bulk Sewer Outfall: Jamestown	IUDG	Dignified Living	5 535 000	-	-	5 535 000
Infrastructure Services	Bulk Sewer Outfall: Jamestown	Developers Contribution	Dignified Living	6 367 530	2 000 000	-	8 367 530
Infrastructure Services	Bulk Sewer Outfall: Jamestown	External Loan	Dignified Living	18 097 470	4 000 000	-	22 097 470
Infrastructure Services	Bulk Sewer Upgrade: Dwaarsriver Area (Kylemore, Boschendal, Priel)	CRR (Own funds)	Dignified Living	-	-	16 371 200	16 371 200
Infrastructure Services	Bulk Sewer Upgrade: Dwaarsriver Area (Kylemore, Boschendal, Priel)	External Loan	Dignified Living	-	5 000 000	9 628 800	14 628 800
Infrastructure Services	Cloetsville Bulk Sewer Upgrade	External Loan	Dignified Living	-	-	1 000 000	1 000 000

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MTREF
Infrastructure Services	Effluent Recycling of Waste Water 10Ml per day	CRR (Own funds)	Dignified Living	-	-	500 000	500 000
Infrastructure Services	Extension of WWTW Klapmuts & Reclamation water unit	External Loan	Valley of Possibility	-	1 000 000	5 000 000	6 000 000
Infrastructure Services	Franschhoek Sewer Network Upgrade	External Loan	Dignified Living	5 000 000	-	-	5 000 000
Infrastructure Services	Furniture, Tools and Equipment : Sanitation	CRR (Own funds)	Good Governance and Compliance	200 000	200 000	400 000	800 000
Infrastructure Services	Industrial Effluent Monitoring	CRR (Own funds)	Dignified Living	750 000	1 000 000	-	1 750 000
Infrastructure Services	Kayamandi Bulk Sewer	External Loan	Dignified Living	-	-	500 000	500 000
Infrastructure Services	Klapmuts Bulk Sewer Upgrade	External Loan	Dignified Living	-	-	1 000 000	1 000 000
Infrastructure Services	New Development Bulk Sewer Supply WCO24	External Loan	Dignified Living	1 000 000	2 000 000	2 000 000	5 000 000
Infrastructure Services	Sewer Pumpstation & Telemetry Upgrade	CRR (Own funds)	Dignified Living	1 000 000	1 000 000	1 500 000	3 500 000
Infrastructure Services	Sewerpipe Replacement	External Loan	Dignified Living	1 000 000	2 000 000	2 000 000	5 000 000
Infrastructure Services	Sewerpipe Replacement	CRR (Own funds)	Dignified Living	-	-	-	-
Infrastructure Services	Sewerpipe Replacement: Dorp Straat	External Loan	Dignified Living	12 000 000	6 000 000	-	18 000 000
Infrastructure Services	Update Sewer Masterplan	CRR (Own funds)	Dignified Living	500 000	500 000	500 000	1 500 000
Infrastructure Services	Update Sewer Masterplan and IMQS	CRR (Own funds)	Dignified Living	-	-	-	-
Infrastructure Services	Upgrade Auto-Samplers	CRR (Own funds)	Dignified Living	100 000	150 000	200 000	450 000
Infrastructure Services	Specialized vehicle: Jet Machine	CRR (Own funds)	Valley of Possibility	-	-	-	-
Infrastructure Services	Upgrade of WWTW Wemmershoek	External Loan	Dignified Living	15 000 000	-	-	15 000 000
Infrastructure Services	Upgrade of WWTW: Klapmuts	IUDG	Dignified Living	1 655 000	6 000 000	10 000 000	17 655 000
Infrastructure Services	Upgrade of WWTW: Pniel & Decommissioning of Franschhoek	IUDG	Dignified Living	20 000 000	-	-	20 000 000
Infrastructure Services	Upgrade of WWTW: Pniel & Decommissioning of Franschhoek	Developers Contribution	Dignified Living	17 715 482	-	-	17 715 482
Infrastructure Services	Upgrade of WWTW: Pniel & Decommissioning of Franschhoek	CRR (Own funds)	Dignified Living	-	52 684 431	-	52 684 431
Infrastructure Services	Upgrade of WWTW: Pniel & Decommissioning of Franschhoek	External Loan	Dignified Living	2 284 518	2 000 000	-	4 284 518
Infrastructure Services	Vehicles	CRR (Own funds)	Good Governance and Compliance	-	-	1 000 000	1 000 000
Infrastructure Services	Adhoc Reconstruction Of Roads (WC024)	CRR (Own funds)	Valley of Possibility	3 000 000	3 000 000	3 000 000	9 000 000

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MTREF
Infrastructure Services	Bridge Rehabilitation	CRR (Own funds)	Valley of Possibility	3 000 000	-	-	3 000 000
Infrastructure Services	Furniture, Tools and Equipment : Roads and Stormwater	CRR (Own funds)	Good Governance and Compliance	500 000	500 000	500 000	1 500 000
Infrastructure Services	Parking area upgrades	CRR (Own funds)	Dignified Living	2 500 000	-	-	2 500 000
Infrastructure Services	Reseal Roads - Stellenbosch & Surrounding/ Resealing (WC024)	CRR (Own funds)	Valley of Possibility	3 000 000	5 000 000	5 500 000	13 500 000
Infrastructure Services	Reseal Roads - Jamestown & Surrounding	CRR (Own funds)	Valley of Possibility	1 500 000	1 500 000	1 500 000	4 500 000
Infrastructure Services	Reseal Roads - Kylemore & Surrounding	CRR (Own funds)	Valley of Possibility	-	1 500 000	1 000 000	2 500 000
Infrastructure Services	Reseal Roads - Klapmuts, Raithby, Meerlust, wemmershoek, LaMotte, Maasdorp	CRR (Own funds)	Valley of Possibility	-	1 000 000	1 000 000	2 000 000
Infrastructure Services	Reseal Roads - Franschoek & Surrounding	CRR (Own funds)	Valley of Possibility	2 000 000	1 000 000	1 000 000	4 000 000
Infrastructure Services	River Rehabilitation Implementation	CRR (Own funds)	Valley of Possibility	1 000 000	-	-	1 000 000
Infrastructure Services	Rivers Rehabilitation Planning & Design	CRR (Own funds)	Valley of Possibility	1 000 000	-	-	1 000 000
Infrastructure Services	Specialized Vehicles	CRR (Own funds)	Good Governance and Compliance	1 000 000	1 000 000	-	2 000 000
Infrastructure Services	Upgrade Stormwater Water Conveyance System	CRR (Own funds)	Valley of Possibility	2 000 000	-	-	2 000 000
Infrastructure Services	Upgrading of Laquedoc Access Road and Bridge	CRR (Own funds)	Valley of Possibility	2 000 000	-	-	2 000 000
Infrastructure Services	Bicycle Lockup Facilities	CRR (Own funds)	Safe Valley	-	1 000 000	500 000	1 500 000
Infrastructure Services	Cycle Plan - Design & Implementation	CRR (Own funds)	Valley of Possibility	-	500 000	500 000	1 000 000
Infrastructure Services	Comprehensive Integrated Transport Plan	CRR (Own funds)	Green and Sustainable Valley	400 000	400 000	400 000	1 200 000
Infrastructure Services	Comprehensive Integrated Transport Plan	ITP	Green and Sustainable Valley	600 000	600 000	600 000	1 800 000
Infrastructure Services	Adam Tas Road	CRR (Own funds)	Valley of Possibility	-	-	750 000	750 000
Infrastructure Services	De Beer St	CRR (Own funds)	Valley of Possibility	-	100 000	100 000	200 000
Infrastructure Services	Joubert St	CRR (Own funds)	Valley of Possibility	-	1 500 000	-	1 500 000
Infrastructure Services	Freight Strategy for Stellenbosch & Franschoek	CRR (Own funds)	Valley of Possibility	-	-	200 000	200 000
Infrastructure Services	Jamestown South Transport Network	IUDG	Green and Sustainable Valley	1 000 000	3 000 000	5 000 000	9 000 000
Infrastructure Services	Pedestrian and Cycle paths Design and Phased Implementation	RSEP	Valley of Possibility	-	1 000 000	-	1 000 000
Infrastructure Services	Pedestrian and Cycle paths Design and Phased Implementation	CRR (Own funds)	Valley of Possibility	-	1 000 000	-	1 000 000
Infrastructure Services	Khayamandi Pedestrian Crossing (R304, River and Railway Line)	CRR (Own funds)	Valley of Possibility	2 500 000	-	-	2 500 000
Infrastructure Services	Non-Motorised Transport Implementation	RSEP	Good Governance and Compliance	2 000 000	-	-	2 000 000
Infrastructure Services	Stellenbosch NMT: Jamestown - new sidewalks	CRR (Own funds)	Good Governance and Compliance	1 000 000	-	2 000 000	3 000 000
Infrastructure Services	Parking Development	CRR (Own funds)	Valley of Possibility	1 000 000	-	-	1 000 000
Infrastructure Services	Public Transport Facilities	CRR (Own funds)	Valley of Possibility	-	-	2 000 000	2 000 000
Infrastructure Services	Public Transport Infrastructure (Public Transport Shelters & Embayments)	CRR (Own funds)	Valley of Possibility	350 000	400 000	500 000	1 250 000
Infrastructure Services	Re-design of Bergzicht Public Transport Facility	IUDG	Valley of Possibility	1 000 000	3 000 000	3 000 000	7 000 000
Infrastructure Services	Taxi Rank: Franschoek	IUDG	Valley of Possibility	1 500 000	-	-	1 500 000
Infrastructure Services	Taxi Rank: Franschoek	CRR (Own funds)	Valley of Possibility	3 500 000	-	1 500 000	5 000 000
Infrastructure Services	Taxi Rank: Kayamandi	IUDG	Valley of Possibility	1 500 000	-	-	1 500 000

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MTRF
Infrastructure Services	Taxi Rank: Kayamandi	RSEP	Valley of Possibility	2 000 000	-	-	2 000 000
Infrastructure Services	Taxi Rank: Klapmuts	IJDG	Valley of Possibility	1 500 000	-	-	1 500 000
Infrastructure Services	Taxi Rank: Klapmuts	CRR (Own funds)	Valley of Possibility	500 000	250 000	250 000	1 000 000
Infrastructure Services	Tour Bus Parking	CRR (Own funds)	Valley of Possibility	-	-	400 000	400 000
Infrastructure Services	Update Roads Master Plan for WC024	CRR (Own funds)	Valley of Possibility	-	-	1 000 000	1 000 000
Infrastructure Services	Directional Information Signage	CRR (Own funds)	Valley of Possibility	200 000	-	-	200 000
Infrastructure Services	Furniture, Tools and Equipment : Traffic Engineering	CRR (Own funds)	Good Governance and Compliance	100 000	-	-	100 000
Infrastructure Services	Main Road Intersection Improvements: Franschoek	CRR (Own funds)	Valley of Possibility	1 700 000	-	-	1 700 000
Infrastructure Services	Main road intersection improvements: Helshoogte rd/La Colline	Developers Contribution	Valley of Possibility	1 400 000	-	-	1 400 000
Infrastructure Services	Main road intersection improvements: Helshoogte rd/La Colline	CRR (Own funds)	Valley of Possibility	-	-	700 000	700 000
Infrastructure Services	Main road intersection improvements: R44 / Helshoogte	Developers Contribution	Valley of Possibility	2 000 000	83 198	-	2 083 198
Infrastructure Services	Main road intersection improvements: R44 / Helshoogte	CRR (Own funds)	Valley of Possibility	-	16 802	100 000	116 802
Infrastructure Services	Main Road Intersection Improvements: R44 / Merriman Street	Developers Contribution	Valley of Possibility	2 000 000	100 000	-	2 100 000
Infrastructure Services	Merriman Street	CRR (Own funds)	Valley of Possibility	-	-	100 000	100 000
Infrastructure Services	Main Road Intersection Improvements: Strand / Adam Tas / Alexander	Developers Contribution	Valley of Possibility	-	3 000 000	1 700 000	4 700 000
Infrastructure Services	Main Road Intersection Improvements:Pniel / Kylemore	CRR (Own funds)	Valley of Possibility	-	4 000 000	-	4 000 000
Infrastructure Services	Pedestrian Crossing Implementation	CRR (Own funds)	Safe Valley	100 000	2 000 000	-	2 100 000
Infrastructure Services	Road Transport Safety Master Plan - WC024	CRR (Own funds)	Safe Valley	-	500 000	-	500 000
Infrastructure Services	Signalisation Implementation	CRR (Own funds)	Good Governance and Compliance	250 000	3 000 000	-	3 250 000
Infrastructure Services	Traffic Calming Projects: Implementation	CRR (Own funds)	Safe Valley	200 000	100 000	100 000	400 000
Infrastructure Services	Traffic Management Improvement Programme	CRR (Own funds)	Safe Valley	1 000 000	250 000	-	1 250 000
Infrastructure Services	Traffic Signal Control: Installation and Upgrading of Traffic Signals and Associated Components	CRR (Own funds)	Safe Valley	500 000	500 000	-	1 000 000
Infrastructure Services	Universal Access Implementation	CRR (Own funds)	Valley of Possibility	100 000	300 000	-	400 000
Infrastructure Services	Specialized Vehicle	CRR (Own funds)	Good Governance and Compliance	-	500 000	2 400 000	2 900 000
Infrastructure Services	Vehicles	CRR (Own funds)	Good Governance and Compliance	-	-	300 000	300 000
Corporate Services	Public Wi-Fi Network	CRR (Own funds)	Valley of Possibility	600 000	600 000	700 000	1 900 000
Corporate Services	Purchase and Replacement of Computer/software and Peripheral devices	CRR (Own funds)	Good Governance and Compliance	500 000	600 000	600 000	1 700 000

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MTREF
Corporate Services	Upgrade and Expansion of IT Infrastructure Platforms	CRR (Own funds)	Good Governance and Compliance	4 000 000	4 000 000	4 000 000	12 000 000
Corporate Services	Flats: Interior Upgrading: Cloetesville - Kloof and Long Streets	CRR (Own funds)	Dignified Living	1 000 000	-	-	1 000 000
Corporate Services	Furniture Tools and Equipment: Property Management	CRR (Own funds)	Good Governance and Compliance	250 000	250 000	250 000	750 000
Corporate Services	Kaymandi: Upgrading of Makapula Hall	CRR (Own funds)	Dignified Living	1 000 000	1 000 000	-	2 000 000
Corporate Services	Kleine Libertas Precinct	CRR (Own funds)	Dignified Living	-	10 000 000	12 000 000	22 000 000
Corporate Services	La Motte Clubhouse	CRR (Own funds)	Dignified Living	800 000	-	-	800 000
Corporate Services	Structural Improvement: General	CRR (Own funds)	Valley of Possibility	1 000 000	1 000 000	1 000 000	3 000 000
Corporate Services	Structural improvements at the Van der Stel Sport grounds	CRR (Own funds)	Valley of Possibility	800 000	800 000	-	1 600 000
Corporate Services	Structural Upgrade: Heritage Building	CRR (Own funds)	Valley of Possibility	1 000 000	1 000 000	1 000 000	3 000 000
Corporate Services	Structural Upgrading: Community Hall Lamotte	CRR (Own funds)	Valley of Possibility	-	-	-	-
Corporate Services	Upgrading Fencing	CRR (Own funds)	Safe Valley	200 000	200 000	200 000	600 000
Corporate Services	Upgrading of Community Facilities: Jonkershoek	CRR (Own funds)	Valley of Possibility	-	-	-	-
Corporate Services	Upgrading of Eike Town Hall	CRR (Own funds)	Valley of Possibility	2 000 000	-	-	2 000 000
Corporate Services	Upgrading of Library in Kayamandi	CRR (Own funds)	Valley of Possibility	200 000	1 000 000	500 000	1 700 000
Corporate Services	Upgrading of New Office Space: Ryneveld Street	CRR (Own funds)	Valley of Possibility	1 800 000	9 000 000	-	10 800 000
Corporate Services	Upgrading of Stellenbosch Town Hall	CRR (Own funds)	Valley of Possibility	2 500 000	-	-	2 500 000
Corporate Services	Upgrading of Traffic Offices: Stellenbosch	CRR (Own funds)	Valley of Possibility	-	8 000 000	10 000 000	18 000 000
Community and Protection Services	Furniture Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	50 000	85 000	50 000	185 000
Community and Protection Services	Vehicle	CRR (Own funds)	Good Governance and Compliance	-	-	500 000	500 000
Community and Protection Services	Franschhoek: Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	45 000	-	-	45 000
Community and Protection Services	Groendal: Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	50 000	-	-	50 000
Community and Protection Services	Idas Valley: Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	30 000	-	-	30 000
Community and Protection Services	Priel: Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	-	-	20 000	20 000

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MTRF
Community and Protection Services	Cloetesville: Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	25 000	-	-	25 000
Community and Protection Services	Upgrading: Cloetesville Library	CRR (Own funds)	Valley of Possibility	300 000	200 000	-	500 000
Community and Protection Services	Libraries: CCTV	CRR (Own funds)	safe Valley	150 000	-	-	150 000
Community and Protection Services	Libraries: Small Capital	CRR (Own funds)	Valley of Possibility	50 000	-	-	50 000
Community and Protection Services	Library Books	CRR (Own funds)	Valley of Possibility	160 000	170 000	180 000	510 000
Community and Protection Services	Replacement of geysers	CRR (Own funds)	Good Governance and Compliance	-	-	100 000	100 000
Community and Protection Services	Vehicles	CRR (Own funds)	Good Governance and Compliance	-	-	300 000	300 000
Community and Protection Services	Specialized Vehicles: Incident command vehicle	CRR (Own funds)	Good Governance and Compliance	-	-	1 500 000	1 500 000
Community and Protection Services	Vehicle Fleet	CRR (Own funds)	Good Governance and Compliance	800 000	-	-	800 000
Community and Protection Services	Hiking Trails in Nature Areas	CRR (Own funds)	Green and Sustainable Valley	-	-	1 000 000	1 000 000
Community and Protection Services	Jan Marais Nature Reserve: Upgrading and maintenance of the reserve	CRR (Own funds)	Green and Sustainable Valley	-	-	2 000 000	2 000 000
Community and Protection Services	Mont Rochelle Nature Reserve: Upgrade of Facilities.	CRR (Own funds)	Green and Sustainable Valley	-	1 504 347	-	1 504 347
Community and Protection Services	Papegaaiberg Nature Reserve	CRR (Own funds)	Green and Sustainable Valley	-	1 000 000	-	1 000 000
Community and Protection Services	Upgrade office space: Simonsberg Road	CRR (Own funds)	Valley of Possibility	-	800 000	-	800 000
Community and Protection Services	Nature Conservation: Vehicle Fleet	CRR (Own funds)	Good Governance and Compliance	-	-	1 000 000	1 000 000
Community and Protection Services	Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	50 000	70 000	100 000	220 000
Community and Protection Services	Workshop: Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	100 000	100 000	-	200 000
Community and Protection Services	Workshop: Community Services Tractors	CRR (Own funds)	Good Governance and Compliance	-	-	800 000	800 000

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MTRF
Community and Protection Services	Workshop: Specialized equipment	CRR (Own funds)	Good Governance and Compliance	500 000	1 000 000	1 500 000	3 000 000
Community and Protection Services	Design and implement electronic Urban Forestry management tool	CRR (Own funds)	Green and Sustainable Valley	-	-	250 000	250 000
Community and Protection Services	Irrigation Systems	CRR (Own funds)	Green and Sustainable Valley	-	-	100 000	100 000
Community and Protection Services	Storage Containers: Fertilisers & Pesticides.	CRR (Own funds)	Green and Sustainable Valley	-	-	30 000	30 000
Community and Protection Services	Urban Forestry: Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	-	-	500 000	500 000
Community and Protection Services	Urban Forestry Specialized equipment	CRR (Own funds)	Good Governance and Compliance	-	-	1 200 000	1 200 000
Community and Protection Services	Urban Forestry: Vehicle Fleet	CRR (Own funds)	Good Governance and Compliance	1 000 000	-	-	1 000 000
Community and Protection Services	Urban Greening: Beautification: Main Routes and Tourist Routes	CRR (Own funds)	Green and Sustainable Valley	150 000	250 000	-	400 000
Community and Protection Services	Furniture Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	400 000	-	400 000	800 000
Community and Protection Services	Major Fire Pumper	CRR (Own funds)	Safe Valley	-	-	-	-
Community and Protection Services	Rapid Response Vehicle	CRR (Own funds)	Safe Valley	-	-	2 500 000	2 500 000
Community and Protection Services	Vehicle Fleet	CRR (Own funds)	Good Governance and Compliance	1 000 000	-	-	1 000 000
Community and Protection Services	Rescue equipment	CRR (Own funds)	Safe Valley	300 000	-	300 000	600 000
Community and Protection Services	Specialized Vehicle	CRR (Own funds)	Good Governance and Compliance	-	-	-	-
Community and Protection Services	Furniture Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	300 000	300 000	200 000	800 000
Community and Protection Services	Install and Upgrade CCTV/ LPR Cameras In WC024	CRR (Own funds)	Safe Valley	2 200 000	1 000 000	-	3 200 000
Community and Protection Services	Install Computerized Access Security Systems and CCTV Cameras At Municipal Buildings	CRR (Own funds)	Safe Valley	500 000	500 000	500 000	1 500 000
Community and Protection Services	Law Enforcement Tools and Equipment	CRR (Own funds)	Safe Valley	300 000	300 000	300 000	900 000
Community and Protection Services	Law Enforcement: Vehicle Fleet	CRR (Own funds)	Good Governance and Compliance	1 200 000	1 200 000	-	2 400 000
Community and Protection Services	Neighbourhood Watch Safety equipment	CRR (Own funds)	Safe Valley	500 000	500 000	500 000	1 500 000
Community and Protection Services	Office accommodation	CRR (Own funds)	Valley of Possibility	-	-	1 000 000	1 000 000

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MTRF
Community and Protection Services	Artificial grass on parks and gardens	CRR (Own funds)	Green and Sustainable Valley	-	-	300 000	300 000
Community and Protection Services	Extension of Cemetery Infrastructure	CRR (Own funds)	Dignified Living	1 500 000	8 000 000	9 000 000	18 500 000
Community and Protection Services	Facilities upgrade- Nursery	CRR (Own funds)	Green and Sustainable Valley	100 000	-	50 000	150 000
Community and Protection Services	Fencing on Various Parks and Gardens	CRR (Own funds)	safe Valley	-	-	200 000	200 000
Community and Protection Services	Pathways on Parks & gardens	CRR (Own funds)	Green and Sustainable Valley	100 000	100 000	200 000	400 000
Community and Protection Services	Upgrading of Parks	CRR (Own funds)	Green and Sustainable Valley	1 000 000	1 000 000	1 000 000	3 000 000
Community and Protection Services	Integrated and Spray Parks	CRR (Own funds)	Green and Sustainable Valley	4 000 000	2 500 000	-	6 500 000
Community and Protection Services	Landscaping of Circles in Stellenbosch	CRR (Own funds)	Green and Sustainable Valley	150 000	-	-	150 000
Community and Protection Services	Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	50 000	50 000	100 000	200 000
Community and Protection Services	Horticulture Furniture, Tools and Equipment	CRR (Own funds)	Good Governance and Compliance	80 000	-	30 000	110 000
Community and Protection Services	Purchase of Equipment	CRR (Own funds)	Good Governance and Compliance	30 000	-	-	30 000
Community and Protection Services	River development	CRR (Own funds)	Green and Sustainable Valley	-	-	250 000	250 000
Community and Protection Services	Upgrading of swimming pool	CRR (Own funds)	Valley of Possibility	500 000	-	-	500 000
Community and Protection Services	Furniture, Tools & Equipment	CRR (Own funds)	Good Governance and Compliance	250 000	250 000	250 000	750 000
Community and Protection Services	Furniture, Tools and equipment	CRR (Own funds)	Good Governance and Compliance	-	-	-	-
Community and Protection Services	Recreational Equipment Sport	CRR (Own funds)	Valley of Possibility	50 000	500 000	50 000	600 000
Community and Protection Services	Re-Surface of Netball/Tennis Courts	CRR (Own funds)	Valley of Possibility	-	-	550 000	550 000
Community and Protection Services	Sight Screens/Pitch Covers Sports Grounds	CRR (Own funds)	Valley of Possibility	250 000	250 000	250 000	750 000
Community and Protection Services	Sport: Community Services Special Equipment	CRR (Own funds)	Valley of Possibility	300 000	300 000	300 000	900 000
Community and Protection Services	Upgrade of Irrigation System	CRR (Own funds)	Green and Sustainable Valley	-	-	200 000	200 000
Community and Protection Services	Upgrade of Sport Facilities	IUDG	Valley of Possibility	7 000 000	8 000 000	-	15 000 000
Community and Protection Services	Upgrading of Halls	CRR (Own funds)	Valley of Possibility	-	-	250 000	250 000
Community and Protection Services	Vehicle Fleet	CRR (Own funds)	Good Governance and Compliance	500 000	-	-	500 000
Community and Protection Services	Furniture, Tools & Equipment	CRR (Own funds)	Good Governance and Compliance	220 000	585 000	965 000	1 770 000
Community and Protection Services	Mobile Radios	CRR (Own funds)	Safe Valley	200 000	200 000	-	400 000

Directorate	Project name	Funding	Strategic Objectives	2020/2021	2021/2022	2022/2023	Total MYREF
Community and Protection Services	Replacement of Patrol Vehicles	CRR (Own funds)	Safe Valley	1 200 000	1 225 000	-	2 425 000
Financial Services	Furniture, Tools & Equipment	CRR (Own funds)	Good Governance and Compliance	600 000	200 000	200 000	1 000 000
Financial Services	Vehicle Fleet	CRR (Own funds)	Good Governance and Compliance	250 000	-	-	250 000
Grand Total				375 750 311	436 267 624	458 119 392	1 270 137 327

