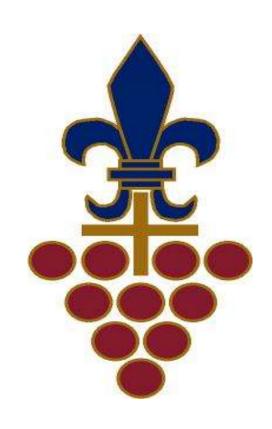
# APPENDIX 4 STELLENBOSCH MUNICIPALITY



## WARD ALLOCATION POLICY

2019/2020

**NEW** 



## STELLENBOSCH MUNICIPALITY WARD ALLOCATION POLICY

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## 1. INTERPRETATION

1.1. Acronyms

"IDP" - Integrated Development Plan

"SDBIP" - Service Delivery and Budget Implementation Plan

"EPWP" - Expanded Public Works Programme

## 1.2. Definitions

"Capital budget" is expenditure relating to the purchase, upgrade or refurbishment of a Council asset (property, plant and/or equipment);

"Town / municipality" means the Greater Stellenbosch also known as WC024, a local municipality established in terms of section 12 of the Local Government Municipal Structures Act (Act 117 of 1998)

**Municipal Manager**+ means the accounting officer of the municipality of Stellenbosch, appointed in terms of section 54A of the Local Government: Municipal Systems Act (Act No. 32 of 2000) being the head of administration and accounting officer in terms of section 55 of the Local Government: Municipal Systems Act (Act No. 32 of 2000);

"Council" means the municipal Council of Stellenbosch Municipality;

"Councillor" means a member of the Council of the Stellenbosch Municipality;

"Lead directorate" is the directorate whose core business encompasses the ward allocation project, which is the dominant user or beneficiary of the outcome of the ward allocation project and which accepts responsibility and ownership of the ward allocation project;

"Legacy project" is a project that is executed in a financial year and of which the benefits to the community continues into the future;

"User Department" is the department whose core business encompasses the ward allocation project, which is the dominant user or beneficiary of the outcome of the ward allocation project and which accepts responsibility and ownership of the ward allocation project;

"Operating budget+refers to expenditure, other than capital, in respect of Council activities and includes repairs and maintenance of Council assets;

"Ukey" refers to a unique numerical key consisting of 7 segments describing the allocation of funds. All budget items must be linked to a Ukey.

"Veriment" refers to the administrative process required to request and approve the transfer of funds from one cost centre to another. Apart from re-allocation of funds through the adjustment budget, transfer of funds can only be done between cost centres within a directorate.

"Ward committee" means a committee that has been established for each ward in terms of section 73 of the Local Government: Municipal Structures Act (Act No. 117 of 1998);

**"Ward project"** a project identified by the ward councillor in line with the identified IDP needs, in consultation with the ward committee and financed by the ward allocation;

## 2. INTRODUCTION

The Republic of South Africa Constitution, 1996 requires the Municipality to encourage the public participation of community members and community organizations in the matters of local government. The Local Government: Municipal Structures Act, 1998 (Act 117 of 1998) (% tructures Act.) provides for the establishment of ward committees as formal mechanisms to give effect to this Constitutional obligation. Ward committees play a vital role in bridging the gap between the Community, the Municipality and its Council and also play an important role in:

- a) Enhancing participatory democracy;
- b) Neighbourhood and ward based planning including the encouragement of communities to take charge of their own livelihoods;
- c) Assisting the Municipality in service delivery improvement;
- d) Assisting in the economic empowerment of communities;
- e) Enhancing local democracy and accountability;
- f) Enhancing social cohesion, nation building and integration of communities across class, race, culture

Along with many other responsibilities the Municipality provide support to the Councillors and Ward Committees through the Ward Allocation policy. The policy intends to establish uniform rules and regulations in the identification, planning and implementation of ward projects. It will further encourage accountability and regulate all administrative processes in the execution phases.

## 3. POLICY OBJECTIVE

3.1. The objective of the Ward Allocations Policy is to create opportunities for Councillors to identify ward projects in line with the identified IDP needs, with the support of their Ward Committees, which would improve the quality of living in all wards. These projects would need to fit into the basket of

services of the relevant User Department and must comply with the following:

- 3.1.1. Local Governments mandate;
- 3.1.2. Council policies;
- 3.1.3. Support the pillars and objectives of the IDP;
- 3.1.4. Directly benefit the community.

## 3.2. Ward project must be:

- 3.2.1. Additional projects identified by Councillors as identified through the IDP community participation processes,
- 3.2.2. Supported by the ward committees, and
- 3.2.3. Approved by Council.
- 3.3. Ward Allocation funds must be utilised in the manner contemplated in sections
  - 3.3.1. 7(e) categorising municipalities according to their system of municipal government. B Municipalities include a ward participatory system which allows for matters of local concern to be dealt with by committees established for wards;
  - 3.3.2. **72 (3)** describing the object of a ward committee as being to enhance participatory democracy in local government; and
  - 3.3.3. **74** describing the powers and functions of ward committees

of the Local Government: Municipal Structures Act (Act No. 117 of 1998).

### 4. STRATEGIC INTENT

The Policy shall be governed by the underlying principle of ensuring that ward allocation projects meet the requirements of the Integrated Development Plan including specific reference to the following:

- 4.1. A "valley of possibility" that creates an environment conducive to business development and job creation. To facilitate and coordinate support to emerging entrepreneurs by utilizing internal SCM processes and linking SMMEs with opportunities in the market. To provide, upgrade and maintain an effective engineering infrastructure to support effective service delivery and to ensure the provision of non-motorised transport routes as a functional mode of transport.
- 4.2. A "green and sustainable valley" that ensures the management of human use of the biosphere and its resources, enhancing the integrity of the environment as an imperative for long-term sustainability and incorporates bio-diversity into the environment as an imperative for long-term sustainability. A valley that ensures spatial sustainability and facilitate efficient use of all forms of capital available to the Town including human capacity and ability and information management.

- 4.3. A "safe valley" where integrated safety strategies with multi-stakeholder engagements are implemented to focus on institutional, situational and social crime prevention interventions that will improve law enforcement and neighbourhood watches.
- 4.4. A "valley with dignified living" inclusive of sustainable human settlements, social infrastructure through the involvement and building of capacity of stakeholders in the planning and management of the areas where they live. This includes access to basic services to households.
- 4.5. A "valley of good governance and compliance" that ensures transparency and is corruption-free, establishes an efficient and productive administration to prioritise service delivery and ensures financial prudence, with clean audits by the Auditor-General;

## 5. POLICY PARAMETERS

- 5.1. The provisions of this policy apply to Ward Councillors, Ward Committees and all Directorates and Departments of the municipality;
- 5.2. This policy applies to all programmes and projects within the jurisdiction of Stellenbosch Municipality that are funded through ward allocations and which are approved by Council in accordance with this policy.

## 6. REGULATORY CONTEXT

This Policy draws its legal mandate from the following laws and relevant policies, as amended from time to time:

## 6.1. Legislation:

- 6.1.1. The Constitution of the Republic of South Africa, 1996
- 6.1.2. Local Government: Municipal Systems Act, (Act No. 32 of 2000);
- 6.1.3. Local Government: Municipal Finance Management Act, (Act No. 56 of 2003):
- 6.1.4. The Municipal Budget and Reporting Regulations with specific reference to Circular 82 adopted by Stellenbosch Council on 25 May 2016.

## 6.2. Policies and documents

- 6.2.1. Stellenbosch Municipality: Integrated Development Plan (IDP):
- 6.2.2. Stellenbosch Municipality: Asset Management Policy;
- 6.2.3. Stellenbosch Municipality: Supply Chain Management Policy;
- 6.2.4. Stellenbosch Municipality: Virement Policy

## 7. ROLE PLAYERS, ROLES AND RESPONSIBILITIES

The relevant role players include, but are not limited to:

- 7.1. The Ward Councillors and members of Ward Committees;
- 7.2. Manager: Councillor Support;
- 7.3. Council support staff;
- 7.4. Directors;
- 7.5. Budget office;
- 7.6. Technical or functional representatives in User Departments;
- 7.7. Ward Administrators; and
- 7.8. IDP Department

Official / Councillor	Role and responsibility
Manager: Councillor	Owner and driver of Ward Allocation Policy.
Support	Collations of all ward projects.
	Submission of ward allocation projects for draft budget.
	Facilitation of meetings with councillors.
	Manage ward administrators in this process.
	Monthly and annual collations of all ward-project
	progress reporting on all ward projects.
	Elevate problems to MM.
Councillor and Ward	Project identification, development, submission for draft
Committee	budget inclusion to Manager Councillor Support.
	Signing of commitment form.
	Finalization and submission of project plans to lead
	departments.
	Attending meetings with lead departments.
	Identification of IDP link.
	Identification of beneficiaries.
	Attendance, overseeing and reporting (incl. pictures) on
	projects.
	Return service provider goods/equipment (if applicable).
	It is important to note that Ward Committees play a
	supporting and advisory role to the Ward Councillor.
Ward Administrator	Minute keeping of Ward Committee meetings and
	provision of said minutes relating to project identification
	to lead departments.
	Administrative support for the execution of ward projects
	(communication and arrangements
	Administrative and coordinating link between lead
	department, councillor and community (ie. Transport
	plans, attendance registers, beneficiary communication,
	indemnity forms, etc.). Assist with the drawing up of project evaluation reports
	and submission thereof to lead department.
	Compilation of photographic portfolio of evidence of
	completed projects with specific focus on goods and
	Total projecto mai opocino rocco on goodo and

	services procured.
	Asset registers and general asset management of
	furniture, tools and equipment procured.
Speaker after	Identify the annual strategic intent of ward projects.
consultation with the	Verify that the identified projects comply with the
Executive Mayor	mandate of local government,
LACCULIVE Mayor	Respond in writing to the Ward Councillor if projects are
	approved.
	Has the prerogative to refuse funding for projects
	outside the scope of the policy.
	,
	Continuously, monitor and evaluate the progress of the
	Ward projects.
	Provide advice and support to Ward Councillors where
	necessary in terms of the Ward Allocation projects.
	Keep record of all proposals and projects arrange All
	Wards meetings discussing the projects.
MM	The Municipal Manager as head of the administration is
	responsible and accountable for tasks and functions as
	provided for in, but not limited to the Local
	Government: Municipal Systems Act, No. 32 of 2000,
	Chapter 8 of the Local Government: Municipal Finance
	Management Act, No. 56 of 2003, other functions/tasks.
IDP and Public	Identification of needs and priorities in the different
Participation	wards through a valid public participation process.
	Provide ward committees and ward councillors with
	updated lists of community needs and ward priorities.
	Provide feedback to community on project
	implementation linked to their needs.
CFO	Submission of recommended projects as part of draft
	and final budget for council approval.
	The Finance Directorate with the approval of the
	Speaker may, depending on the circumstances approve
	the use of the Ward Allocation for projects outside this
	framework but within the mandate of the Municipality.
Directors	Ensure implementation ownership of projects at
	manager level.
	Recommend projects for inclusion after costing.
	Authorization of procurement documents.
	Address elevated problems with lead managers.
User department	Costing of projects.
	Completion of procurement plans and inclusion of ward
	projects in implementation planning for the year.
	Implementation of projects.
	Procurement of services.
	Arranging meetings with councillors to guide, and
	explain process to follow.
	Communication between procured service provider,
<u> </u>	ı · · · · · · · · · · · · · · · · · · ·

	Ward Administrator and Ward Councillor. Signing off and submission of invoices. Monthly reporting on overall departmental expenditure for ward projects.
SCM	Procurement of goods and services.

## 8. CRITERIA FOR THE SELECTION OF PROJECTS

Projects that are to be implemented under the Ward Allocations Policy must comply with the following criteria:

- 8.1. Be within Local Government mandate as defined in legislation.
- 8.2. Be aligned with the objectives and pillars of the Integrated Development Plan and with the approved strategic intent identified by the Speaker.
- 8.3. Comply with all the Policies of Council.
- 8.4. Be informed by the ward based needs of the wards and municipal infrastructure needs that have been .
  - 8.4.1. assessed by the Ward Councillor and Manager Councillor Support, and
  - 8.4.2. reported and supported by the ward committee in accordance with the budget and IDP timelines.
- 8.5. Fall within the core business activity of the Lead Directorate and shall form part of the Lead Directorate SDBIP.
- 8.6. Preferably be legacy projects that will address a need and be of a sufficient scale to have a significant impact in the ward.
- 8.7. **Not** be projects that directly benefit an individual.
- 8.8. **Not** be projects that benefit a private property . including repairs and maintenance of property not owned by Stellenbosch Municipality.
- 8.9. Projects shall, as far as possible, be completed within the financial year in respect of which they are approved but capital funds may be rolled over to the next financial year at the August Adjustment Budget (MFMA Sec 28 (2) (e) where compelling reasons exist for such roll-over. Funds remaining after the successful completion of projects will be deemed savings and reallocated to existing approved projects requiring additional funding during the adjustment budget in January of each year.
- 8.10. Projects may cross ward boundaries provided that the relevant ward councillors are in agreement on collaborative planning, funding and implementation of such projects.

- 8.11. The lead directorate must technically evaluate and cost all projects in order to ensure that they are technically feasible, cost effective and comply with budgetary priorities before council considers a project for approval.
- 8.12. Labour intensive approaches shall be developed to maximise EPWP opportunities wherever possible for projects in both the capital and operating budget components. Councillors should note the timelines for submission of EPWP projects as part of the National EPWP Business Plan. These requirements entail that EPWP project identification must be completed and submitted to the LED Department by March each year.
- 8.13. In the case of projects undertaken on the **capital budget**, the assets created must:
  - 8.13.1. Be on council property that is appropriately zoned and reserved for the lead directorate.
  - 8.13.2. Have a provision for maintenance and operating costs (inclusive of human resources) on the operating budget of the user directorate for subsequent years. These projects must adhere to sections 18 and 19 of the Local Government: Municipal Finance Management Act, (Act no. 56 of 2003) describing the funding sources and requirements for capital projects.
  - 8.13.3. Be placed on the asset register of the user directorate responsible for the facility.
  - 8.13.4. Be adequately insured and secured by the user directorate responsible for the facility.
- 8.14. In the case of projects undertaken on the **operating budget**:
  - 8.14.1. Adequate supervisory control shall be provided by the user directorate.
  - 8.14.2. Projects will be undertaken on council property, except in cases where:
    - 8.14.2.1. A ward hosts a function or event at facilities that are not council owned subject to adequate supervisory control provided by the relevant user directorate, or
    - 8.14.2.2. A ward funds or supports a local government function (for example; additional law enforcement officers) that is not necessarily performed on council property.
  - 8.14.3. All operational projects will comply with the requirements of National Treasury Circular 82 specifying requirements to be adhered to when providing catering as adopted by Stellenbosch council.
  - 8.14.4. Community events aimed at vulnerable groups must contain an educational component that speaks to the strategic intent as identified by the Speaker.

8.15. To contribute to maximum impact through meaningful legacy projects within communities, projects must be limited to **two operational and two capital** projects per ward. (Except for wards consisting of mostly rural areas where council does not own property.)

## 9. OWNERSHIP AND ACCOUNTABILITY

Directors are responsible for ensuring that all ward allocation projects within their respective directorates are completed during the financial year in respect of the projects approved by Council. Capital funds may be rolled over to the next financial year where compelling reasons exist for such roll-over and after approval has been obtained.

Directors must ensure timeous monthly and annual reporting on constraints and/or progress to the Manager Councillor Support for inclusion in Council documents.

## 10. BASIS FOR ALLOCATING WARD ALLOCATION BUDGET

- 10.1. Council may allocate as part of the municipal annual budgetary process certain funding from the rates accounts towards the Ward Allocations which may be an Operating Budget allocation and/or a Capital Budget allocation. The funding provided for each ward in the municipality must be equal;
- 10.2. Ward allocation funding is approved annually as part of the budgeting process with a percentage distribution between capital and operational funding. All capital projects must be captured on the municipality capital project identification, planning and prioritization system.

## 11. POOLING OF FUNDS BETWEEN WARDS

Subject to the clause 8.10 ward allocations may be pooled in order to achieve higher impact and enable legacy projects.

## 12. PROJECT SELECTION AND IMPLEMENTATION PROCESS

The different stages of selection and implementation are set out hereunder and are subject to the timelines set out in the IDP and Budget Preparation process approved by Council in August of each year. See Ward Allocation SOP for detail and roles and responsibilities. (ANNEXURE 1) Note that the stages are completed in the preceding financial year to ensure implementation of projects within one financial year.

ACTION	RESPONSIBLE	TIME LINE			
STAGE 1: STRATEGIC INTENT					
Determine and announce strategic intent of all ward projects for the ensuing financial year.	Speaker	July			
STAGE 2	2: INTRODUCTION				
Report submitted at All Wards Meeting containing: 1. Clear strategic intent 2. Timeframes 3. Roles and responsibilities 4. Process 5. Updated ward priorities, ward plans and baseline needs	Manager: Councillor Support supported by 1. Manager IDP 2. Manager Budget Office  Representation required from all user departments at meeting.	July			
Documentation required for this stage: 1. Minutes of meeting 2. Attendance Register 3. Ward Allocation Policy 4. Updated IDP ward priorities	Manager Councillor Support	July			
STAGE 3: WORKSHOP	P AND CONSULTATION PHA	ASE			
Arrange series of workshops with Ward Councillors and Ward Committees to:  1. Discuss strategic intent, ward priorities, process, timelines and costing of proposed projects  2. Explain the project prioritisation and provide technical information regarding projects.  3. Signing of Commitment Form (ANNEXURE 2)	User Departments through Ward Administrator	July - August			
Documentation of meetings containing the following:  1. Minutes 2. Attendance Registers 3. Completed Commitment Forms	Ward Administrator	August			
STAGE 4: PROJECT IDENTIFICATION, COSTING AND TECHNICAL REVIEW					
Completed project priority list submitted to user department.  (ANNEXURE 3). This list provides clear indication of projects ward councillors would like to have implemented in order of priority. It will minimize time spent on costing of projects that is lower on the list and that might not be implemented.  Costing of projects	Ward Administrator . after decisions taken at ward committee meeting.  User Department	September			

Capturing of projects on planning and prioritization system	User Department	September	
Documentation required for this			
stage include:			
All envisaged outcomes of	User Department and	September	
projects in writing by the	Councillor		
councillor and ward committees.			
This does not include technical			
specifications, but include the			
following: location, what, when			
(operational projects), where,			
target beneficiaries, exactly what			
the councillor require assistance			
with, etc. Note the importance of			
User Departments clearly			
understanding exactly what the			
Councillor envisage with the			
project in order to be able to			
point out possible			
practical/technical problems that			
can be foreseen with			
implementation.			
2. Minutes of meetings between			
user department and councillors			
and ward committees, site	User Department and		
meetings inclusive of preliminary	Ward Administrator		
engagements with budget office			
on proposed projects.  3. Confirmation from user			
departments that projects will be finalized within the planned			
financial year through the	User Department		
submission of project	Goor Bopartmont		
management plans (ANNEXURE			
3) to the Manager Councillor			
Support for collation and			
submission to Council for			
approval.			
STAGE 5: PROJECT AF	PROVAL AND AUTHORISA	TION	
Submission of all ward project plans	Manager Council Support	October	
to the Executive Mayor.			
(ANNEXURE 4)			
Obtain recommendation from	Manager Council Support	November	
Executive Mayor and submit all ward	via Budget Office		
projects to Mayco as part of draft			
Creation and allocation of Likeve for	Rudget Office with support	November	
Creation and allocation of Ukeys for all ward projects	Budget Office with support from User Departments	INOVEITIBEI	
Council approval of ward project	Council	March and May	
plans as part of draft and final		Maron and May	
budget.			
Documentation required for this	Manager Council Support	May	
stage include:	Secretariat		
Completed and signed Ward			

Project Plans per ward.  2. Minutes of meetings				
STAGE 6: IMPLEMENTATION				
Monthly reporting on implementation of projects submitted to Manager Council Support (ANNEXURE 5)	User Department	Monthly starting in July of each financial year.		
Collation and monthly reporting on progress to Executive Mayor and Speaker	Manager Council Support	Monthly starting in August of each financial year.		

Changes to approved Ward Allocation Projects can be done as part of the adjustment budget following the same processes and approvals as departmental adjustment budget requests. It is important to note that the adjustment budget does not allow for the creation of new projects, but only for the movement of budget between previously approved projects on the existing budget.

### 13. DEVIATION FROM POLICY

- 13.1. Deviation from the project selection criteria as listed in section 8 above may be considered by the Municipal Manager on receipt of a written request from the Manager Councillor Support, supported by the User Directorate, detailing the motivation for such a deviation.
- 13.2. The basis of the Municipal Managers consideration of a deviation shall be whether the deviation would further the Policy Objective as set out in section 3 of the Policy.
- 13.3. The Municipal Manager shall report to Council on the requests received for deviations from the Policy.

## 14. PROJECT REVIEW

- 14.1. After every financial year there shall be a review of the projects undertaken by the Ward Allocation process. This review will be undertaken by the Manager Councillor Support and reported to the Municipal Manager and Directors Forum. Once supported the reviewed document must be submitted to Council;
- 14.2. The review must cover the following for all the projects undertaken in the municipal area:
  - 14.2.1. Ward number and Ward Councillor name:
  - 14.2.2. List of projects per User Directorate responsible;
  - 14.2.3. Budgeted cost against projects;
  - 14.2.4. Whether the project was completed within the planned time by the User Directorate . if not, reasons must be supplied;
  - 14.2.5. Assessment of project as to whether the original objectives of the project were achieved;
  - 14.2.6. Assessment of projects in terms of quality;
  - 14.2.7. Assessment of the sustainability of the projects in terms of maintenance and operating cost;
  - 14.2.8. Check list for Asset Register and Insurance;

14.2.9. Reason for the under spending of allocated funds in order to reflect savings or over-quoting

## **15. ANNEXURES TO POLICY**

**ANNEXURE 1: Ward Allocation SOP** 

**ANNEXURE 2:** Ward Allocation Commitment Form

**ANNEXURE 3:** Ward Allocation Project Plan

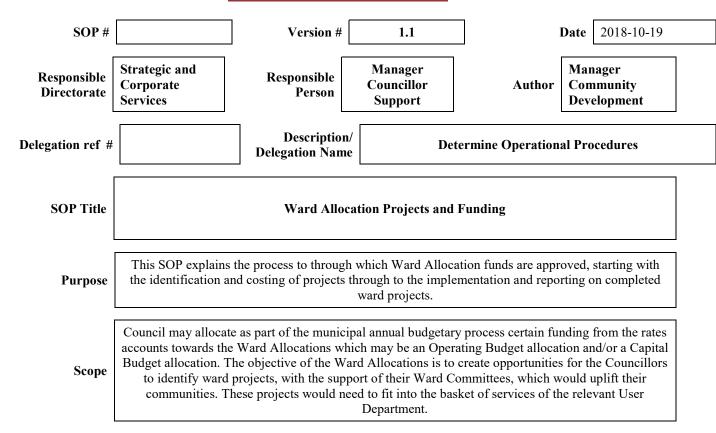
ANNEXURE 4: Ward Allocation Project approval budget submission format

**ANNEXURE 5:** Ward Allocation Monthly Reporting format

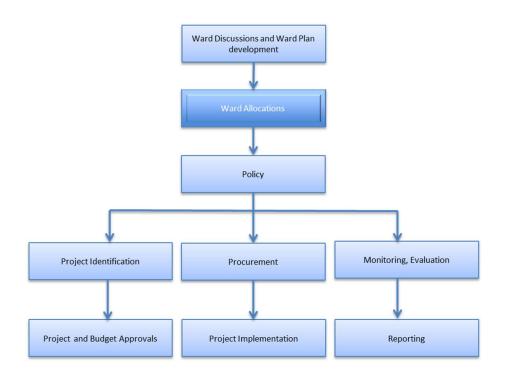
SOP #:Ward Allocation Funds

ANNEXURE 1

## **Stellenbosch Municipality Standard Operating Procedures**



## **High Level Process Graph**



SOP #:Ward Allocation Funds

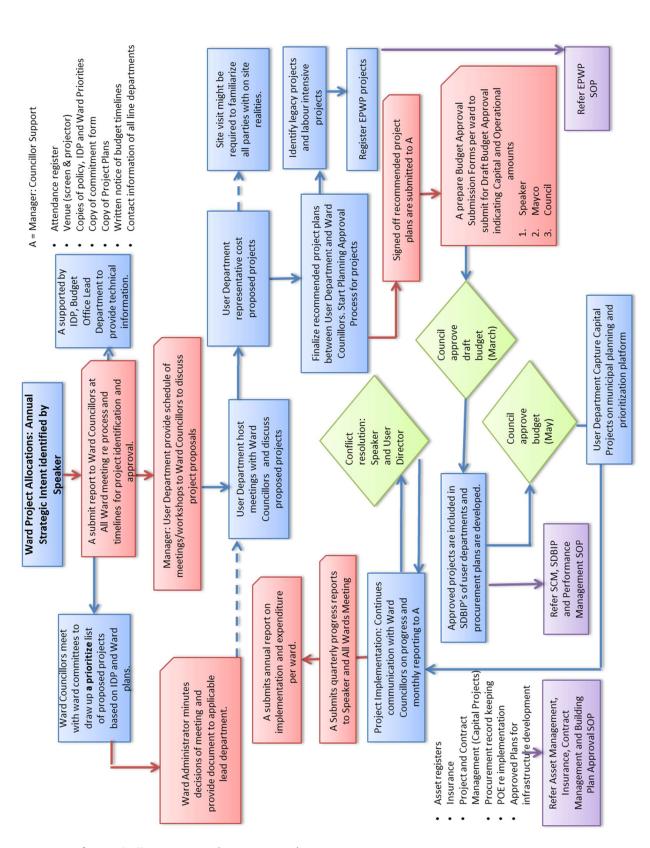
ANNEXURE 1

**Approval Structure & Revision History Log** 

Responsibility	Approved by	Signature	Date approved
Head of Department			/20
Head of Directorate	A de Beer		/20
Municipal Manager	G Mettler		/20

Date of first implementation		
//20		

Planned Review Date	Date of Review	Reviewed by	Changes	Approved by	Signature	Date Approved	Date Implemented
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## **References:**

Reference #	Reference Name	Requirements
Act 56 of 2003	Local Government Municipal Finance Management Act	Section 18 and 19: Funding of expenditure and Capital funding.  Section 21 (2) a: When preparing a budget the Integrated  Development Plan must be taken into account.
Act 32 of 2000	Local Government Municipal Systems Act	Sections 7(e) Ward participatory system which allows for matters of local concern to wards to be dealt with by committees established for wards.  Section 72(3) Object of Ward Committees to enhance participatory democracy in local government.
		Section 74 – Powers and Functions of Ward Committees
National Treasury	Municipal Budget and Reporting Regulations	
Stellenbosch Municipality	Asset Management Policy	Recording and safe keeping of municipal assets. Insurance of municipal assets.
Stellenbosch Municipality	Supply Chain Management Policy	Procurement of goods and services.
Stellenbosch Municipality	EPWP Policy	Registering, management and administration of EPWP projects.  Recruitment and selection of beneficiaries.
Stellenbosch Municipality	Integrated Development Plan	Strategic Objectives of Stellenbosch Municipal Services, identification of ward priorities and baseline needs.

## **Definitions:**

Name	Description	
Capital budget	is expenditure relating to the purchase, upgrade or refurbishment of a Council asset (property, plant and/or equipment);	
Council	means the municipal Council of Stellenbosch Municipality	
Councillor	means a ward council member of the Council of the Stellenbosch Municipality	
User directorate	is the directorate whose core business encompasses the ward allocation project, which is the dominant user or beneficiary of the outcome of the ward allocation project and which accepts responsibility and ownership of the ward allocation project	
Legacy project	is a project that is executed in a financial year and of which the benefits to the community continues into the future	
User Department	is the department whose core business encompasses the ward allocation project, which is the dominant user or beneficiary of the outcome of the ward allocation project and which accepts responsibility and ownership of the ward allocation project	
Operating budget	refers to expenditure, other than capital, in respect of Council activities and includes repairs and maintenance of Council assets	
Ward committee	means a committee that has been established for each ward in terms of section 73 of the Local Government: Municipal Structures Act (Act No. 117 of 1998);	
Ward project	a project identified by the ward councillor in consultation with the ward committee and financed by the ward councillor ward allocation	
EPWP	Expanded Public Works Programme	

## **Procedure Outline:**

Actio n ref	<b>Procedure Description</b>	Timeframe	Person(s) Responsible	Resources Required	Deliverables	Dependencies	Links to SOP
1.	Stage 1: Strategic Intent Identification and communication	Jul	Speaker		Strategic Intent communicated to Ward Councillors		
2(a)	Stage 2: Report on IDP and budget process and timelines submitted to All Wards meeting.	July	Manager Councillor Support	Information on Budget and IDP Process	All Wards Agenda, minutes and attendance registers.	Reliant on information from Budget and IDP Office. Require attendance of User Department representatives	
2(b)	Stage 3: Ward Committee Meetings	July	Ward Councillor	Stationery	Attendance registers and Minutes of meeting	Availability of committee members and Ward Administrator	
3.	Discussion Workshops between User Departments and Ward Councillors	August	User Department Representative	Functional experience	Minutes of workshops and attendance registers. Annexure 2: Commitment Forms.	Availability of other line departments should projects be across departments. Availability of Ward Committee Meeting minutes.	
4(a)	Stage 4: Costing of projects	September	User Department		Annexure 3: Project prioritization forms. Budget estimations for projects.	Receiving Quotations in time. Detail provided by councilor in draft project plan.	
4(b)	Site visits (if required)	September	User Department	Transport	Detailed sketches		
5(a)	Finalize Project Plans: Ensure appropriate Zoning and Building Plan Approval for CAPEX if required.	September	User Department	OPEX Budget if project require future operational expenditure	Signed Project Plans recommendatio ns	Required approvals received. OPEX	
5(b)	Identify labour intensive projects and register as EPWP projects	September	User Department		EPWP project registered	OPEX to pay stipends	EPWP SOP
5(c)	EPWP Recruitment and Selection Process	April - May	User Department	Approved OPEX	EPWP Employment Contracts	OPEX	EPWP SOP
5(d)	Capture capital projects on municipal identification, planning and prioritization system	September	User Department	Approved CAPEX Access to system	Project register	Approved projects	

6	Submit signed Project Recommendation Plans to Manager: Councillor Support	September	User Department		Signed Ward Allocation Project Plans		
7	Stage 5:  Collate recommended Ward Allocation Projects per ward and submit to Executive Mayor	October	Manager: Councillor Support		Ward Allocation Budget Approval Forms for each ward. Annexure 4: Ward Project plans	All User Departments submitting Project Plans on time.	
8	Recommended Ward Allocation Projects included in Draft Budget	Febr	Manager: Budget		Council Agenda	Receipt of all Ward Allocation Project Approval Forms	
9	Approval Draft Budget	March	Council	Funds allocated to Ward Projects	Council Minutes	Council Approval	
10	Assign UKey numbers to all projects	November	Manager: Budget		Detailed departmental budgets		
11	Incorporate projects into departmental SDBIP's	May	Manager: Budget Head: Performance Management		Departmental SDBIP's	Final Council Approval	SDBIP and Performance Management SOP
12	Final Budget Approval	May	Council	Funds allocated to Ward Projects	Approved Budget		
13	Develop Procurement Plans	June	User Departments		Approved Procurement Plans		SCM SOP
14	Stage 6: Project Implementation, including, but not limited to:  1. EPWP management and administration (if applicable) 2. Asset Management and Insurance registration (if applicable) 3. Procurement 4. Meetings with Councillors 5. Contract Management 6. Project Monitoring 7. Monthly progress report submission 8. Record Keeping 9. Dispute resolution	July - June	User Departments User Directors Executive Mayor and Speaker	Approved Orders Staff Capacity Overtime Budgets (OPEX functions) Support from and communicatio n flow between User Departments and Ward Administrator s	Orders, Minutes of Meetings, Contract Evaluation Reports, Monthly Progress Reports, EPWP Project Management Reports, Asset and Insurance Registers and, POE's	SCM processes	SCM, Asset Management and Insurance Register SOP Contract Management SOP
15	Combined Ward Allocation Project Implementation Monthly Progress Reports Submission	July - June	Manager Councillor Support		Minutes of Council Meeting	Receipt of Monthly reports from User Departments	

16	Quarterly progress reporting at All Ward Meetings	October, January, April, July	Manager Councillor Support		Quarterly Report	Receipt of Monthly reports from User Departments	
17	Annual Ward Project Implementation Report	June	Manager: Councillor Support	Continues monitoring and evaluation	Council Minutes	Receipt of User Department Monthly Progress Reports	

## **Competencies and Approvals:**

<b>Competency Category</b>	Competency Requirement	Competency Assessment

## **Health & Safety Considerations:**

Name	Description

## **Applicable Standard Forms/Documents:**

Form #	Name	Description
1	Ward Allocation Commitment Form	Confirms commitment of Ward Councillor and responsible User Department regarding implementation of projects aligned with policy requirements.
2	Ward Allocation Project Plan	Provide background information on envisaged projects in order for accurate costing to be done. Completed form serve as recommendation to Council for budget approval per project.
3	Ward Allocation Budget Approval Submission Form	Provide list of recommended projects per ward to Council for approval.
4	Ward Allocation Monthly Report	Monitor, evaluation and reporting on implementation progress along with sustainability and realization of objectives to Council.

## **Performance Measurement:**

KPI	Unit of Measurement	Target/targets
Completed Ward Allocation Project Plans received by Budget Office prior to approval of Draft Budget.	Number of completed Ward Allocation Project Plans received.	2 Capital Budget and 2 Operational Budget projects per ward.
Expenditure on Approved Ward Allocation Projects.	% Expenditure	90%

No	Proposals
1	



## WARD ALLOCATION PROCESS COMMITMENT FORM

## 2018/2019 Financial Year

			CONTACT I	NFORMATION		
Ward No:				User Department:		
Councillor:				Official Responsible		
Email:				Email:		
Contact Numb	ers:			Contact Numbers:		
Ward Administrator:				Ward Committee Member		
Email:				Email:		
Contact Numb	ers:			Cell:		
(To be completed by Ward Councillor)	De	be completed by User epartment)	`	pleted by Ward Councillor)		(To be completed by User Department)
completed by Ward	De	by User	`	pleted by Ward Councillor)	ION	

(To be completed by Ward Councillor)	(To be completed by User Department)	(To be completed by Ward Councillor)	(To be completed by User Department)				
PRIORITY	UKEY / VOTE	IDENTIFIED PROJECT DESCRIPTION	PROJECT				
RANKING		(Indicate IDP / Ward Priority / Baseline	COSTING				
		need linkage)					
		Operational Budget					
	Capital Budget						
		TOTAL					

This document serves as an agreement between the User Department and the Ward Councillor to commit to costing, planning and implementation of ward allocation projects and the agreed upon timeframes in order to achieve identified outcomes.

Ward Councillor:
Name:
Date:

## I have read and understand the Ward Allocation Policy of Stellenbosch Municipality;

## And thus commit as follow:

Nr:	Commitment	Councillor Initial	User Department Initial
1	That I will abide by the prescription of the all policies of Stellenbosch Municipality.		
2	As Ward Councillor, I commit to involve my ward committee members in the <b>written</b> identification of projects all projects will be captured in the minutes of the ward committee meeting and will be supplied to the User Department. The projects will be accompanied by a detailed description of what is envisaged in order to enable the User Department to cost the project accurately.		
3	The projects identified by the ward committee and the Ward Councillor will be prioritised and aligned with the IDP strategic objectives, ward based plans and identified baseline needs.		
4	As Ward Councillor and User Department, we commit to attend all agreed upon meetings and workshop to finalize project plans and ensure that we are prepared for these meetings		
5	We will identify and sign off on all agreed upon ward projects in time for the draft budget approval		
6	The submission for the draft budget will cover the total sum for the ward allocations. No projects will be identified after the approval of the draft budget.		
7	As responsible User Department representative, I commit to cost all identified projects		
8	As Ward Councillor, I understand that projects that have not been approved in the annual budget and included in the SDBIP of the User Department cannot be implemented.		
9	We will utilize the adjustment budget to ensure sufficient funding for approved projects and not identify new projects that are not included in the SDBIP of the User Department.		
10	As Ward Councillor, I commit the active involvement on the day of myself, the ward committee members and ward administrator, should operational funds be earmarked for events.		
11	Should operational funding be utilized for labour intensive projects, I commit to register the project as an EPWP project and abide by the applicable policy. As Ward Councillor, I will not interfere with the recruitment and selection of beneficiaries of the project.		
12	Should capital funding be utilized for the acquisition of moveable assets, all assets will be barcoded and registered on the asset register and insured.		
13	As User Department representative, I will take full responsibility for the procurement processes required for the identified project. I will submit requisitions in time, but cannot take responsibility for the time required by SCM to generate an order.		
14	NO instruction will be given to any service provider without first obtaining a green order slip for said services. Once a service provider has been appointed, changes to the scope of work will not be negotiated with or expected from the service provider.		
15	As User Department representative, I will keep accurate records of all procurements and meetings in order to generate monthly reports.		
16	As Ward Councillor, I will ensure that accurate minutes are kept of ward committee meetings relating to ward projects and that ward administrator will make this freely available to the User Department. I commit the cooperation of the ward administrator with the drawing up of project feedback reports and the taking of photographic evidence.		
17	To protect both the Ward Councillor and User Department representative NO petty cash or direct payments will be allowed as part of ward projects.		
18	All discussions surrounding the ward projects will be followed up with written confirmation of said discussion.		

By signing this commitment f adhere to all the stipulations.				commit to
Signed at	on this	day of	20	
Ward Councillor	1 1 1	User Dep	artment Representa	tive

We agree that ward projects can only be successfully implemented if there is full cooperation between all role-players. Should problems be experienced between the Ward Councillor and the responsible User Department representative, it will be referred to The Speaker and the responsible Director.

(To be completed for submission to the Draft Budget Approval. Complete a separate plan per project.)

FOR COMP	LETIO	N BY	USER	DEPA	RTMENT REPRESENTATI	VE IN (	CONS	ULTA <sup>*</sup>	TION WITH WARD COUNCILLOR
WARD NUMBER			Valle	of Pos	ssiblity			L	inked to the following IDP need/s:
Operational			Gree	n and S	ustainable Valley				
Capital funds			Safe	Valley					
Pooling of Funds	Υ	N	Valle	/ with D	ignified Living				
Pooling with ward:			Valle	of Go	od Governance and Complia	ance			
Signature of Pooling W Councillor/s:	ard								
PROJECT NAME:									
PROJECT OBJECTIVI	ES:								
DESCRIPTION (Please b specific. What, when, who	ere, ho۱		What						
who. If an operational pro	ject an	d in	Wher	1:					
organization – specify ple	ase.) A	site	Wher	e:					
visit might be required for to familiarise themselves									
detail.	with the	2	How:						
			Who:						
Is this a labour intensiv	e proje	ct?	Υ	N	EPWP Registration		Υ	N	Confirmed (V Swartz):
Official responsible for EPWP project (contract monthly admin):		jing	1	and So	urname: ils:				Official Signature:
If conital project:			Are th	ere ope	erational funds linked to proj	ect?	Υ	N	UKey:
If capital project:					ets procured?		Υ	N	Location bar code:
Sustainability of Project	t·		Indica	te how	sustainability is ensured: Ma	aintena	nce, e	ect.	
Confirmation of Ward C	ommi	tee ii	nvolver	nent in	identification of project.	vvard	Comn	nittee N	Meeting minutes attached: Y N

	SHARING	OF RES	PONSIBILITY	Y (Add addition	al lines if	needed):					
What			Description	on				Wh	0		
Procurement (Detailed specifications to be attached for procurement needs.)											
Public Participation (if required)											
Transport Plan											
				ONSIBLE USE		TMENT					_
Procurement process to follow (Plefor specifications, adjudication and			ntal project pl	an to indicate tir	melines	Normal		FQ		Bid	
COSTING (Please attach quotatio	ns as estima	ate. Add a	dditional lines	s if needed):		Is this a sin project?	ngle or m	ulti-ye	ear	S	М
Type of budget			Desc	ription		Uł	<b>K</b> ey		A	mount	t
Capital Expenditure (If capital proj	ect)	Year 1							₹		
		Year 2							₹		
Operational Expenditure (If Opera	tional proj)	Item 1							₹		
		Item 2							₹		
		Item 3							₹		
TOTAL								F	₹		
	0	BSTACLE	S IDENTIFIE	D FOR IMPLEM	MENTATIO	)N					
Recommended:											
Ward Councillor User	Department		Director		Manage	er Councillo	 or Suppo	rt Bu	dget O	ffice	
Date Date			Date		Date		<u> </u>	Da	te		



## STELLENBOSCH STELLENBOSCH STELLENBOSCH FRANSCHHOEK

## **ANNEXURE 4**

## MUNICIPALITY • UMASIPALA • MUNISIPALITEIT

## PROJECT BUDGET APPROVAL SUBMISSION FORM (To be completed by Manager: Council Support)

WARD NO Councillor Nar	mo		
	ject Plans Received	Yes	No
Capital Budge	et		
Ukey No	Description	Lead Department Amou	nt Pooling with Ward
		TOTAL	
Operational E	Budget		
Ukey No	Description	Lead Department Amou	nt Pooling with Ward
		TOTAL	
- 10 :II			
Ward Councillor Date:		Manager Council Support Date:	
User Director		Budget Office	
Date:		Date:	

## DEPARTMENT NAME OPERATIONAL WARD PROJECTS

MONTHLY REPORT AS AT: 2019-03-20 10:33

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19						R 0.00	3				R 0.00	R 0.00						
	The same of the sa					R 0.00	4				R 0.00	R 0.00						
	A A					R 0.00					R 0.00	R 0.00						
CI X8	Ir. Jan Karel Hendrik 8390 or 079 362 7590				TOTAL BUDGETED % VALUE	R 0.00				TOTAL SPEND % VALUE	R 0.00 #DIV/0!	R 0.00 #DIV/0!						
													T					
	ATTEN TO					R 0.00	1				R 0.00	R 0.00						
A	*					R 0.00	2				R 0.00	R 0.00						
20	23					R 0.00	3				R 0.00	R 0.00						
20						R 0.00	4				R 0.00	R 0.00						
	$\mathcal{F}_{i}$					R 0.00	5				R 0.00	R 0.00						
C	Or. Ansaaf Crombie				TOTAL BUDGETED	R 0.00	6			TOTAL SPEND	R 0.00	R 0.00 R 0.00 #DIV/0!						
x8	8293 or 082 360 6142				% VALUE	#DIV/0!				% VALUE	#DIV/0!							
						WO1470.				% VALUE	#DIV/0!	#DIV/0!						
	continue.									% VALUE								
						R 0.00	1			% VALUE	R 0.00	R 0.00						
	9=					R 0.00	1 2			% VALUE	R 0.00	R 0.00						
21	2					R 0.00 R 0.00 R 0.00	2 3			% VALUE	R 0.00 R 0.00	R 0.00 R 0.00 R 0.00						
21						R 0.00 R 0.00 R 0.00				% VALUE	R 0.00 R 0.00 R 0.00	R 0.00 R 0.00 R 0.00						
21	25					R 0.00 R 0.00 R 0.00 R 0.00				% VALUE	R 0.00 R 0.00 R 0.00 R 0.00	R 0.00 R 0.00 R 0.00 R 0.00						
1	ir. Rikus Badenhorst 082 654 1408				TOTAL BUDGETED  VWALUE	R 0.00				TOTAL SPEND	R 0.00 R 0.00 R 0.00	R 0.00 R 0.00 R 0.00						
	Ir. Rikus Badenhorst 082 654 1408				TOTAL BUDGETED	R 0.00				TOTAL SPEND	R 0.00	R 0.00						
	Ir. Rikus Badenhorst 082 654 1408				TOTAL BUDGETED	R 0.00				TOTAL SPEND	R 0.00	R 0.00						
	Ir. Rikus Badenhorst 992 694 1498				TOTAL BUDGETED	R 0.00 BDIV/01				TOTAL SPEND	R 0.00	R 0.00						
1	Ir. Rikus Badenhorat 982 664 1408				TOTAL BUDGETED	R 0.00	3 4 5 6			TOTAL SPEND	R 0.00	R 0.00						
1	Ir. Rikus Badenhorst 082 504 1400				TOTAL BUDGETED	R 0.00	3 4 5 6			TOTAL SPEND	R 0.00	R 0.00						
1	Ir. Rikus Badenhorat 002 554 1409				TOTAL BUDGETED	R 0.00	3 4 5 6			TOTAL SPEND	R 0.00	R 0.00						
Cil	Ir. Rikus Badenhorst 002 554 1409				TOTAL BUDGETED	R 0.00  R 0.00	3 4 5 6			TOTAL SPEND	R 0.00	R 0.00						

## DEPARTMENT NAME CAPITAL WARD PROJECTS MONTHLY REPORT AS AT: 2019 2019-03-20 10:33

ARD CUSTODIAN	STRATEGIC INTENT	IDP NEED / BASELINE NEED	OBJECTIVE	BUDGET DESCRIPTION	BUDGETED AMOUNT	UKEY NUMBER	PROJECT NO	PROJECT / PROGRAMME	ROLL OUT DATE		AMOUNT SPEND	REMAINING FUNDS	REQUISITION NUMBERS	ORDER NUMBERS	REMITTANCE REASONS FOR U	QUALITATIVE MEASUREMENT RE OBJECTIVE	ASSET REGISTER CHECK LIST	ASSESSMENT OF SUSTAINABILITY OF PROJECT AGAINS REQUIRED OPERATIONAL FUNDS
CUSTODIAN CUSTODIAN	STRATEGIC INTENT	IDP NEED / BASELINE NEED	OBJECTIVE	BUDGET DESCRIPTION	R 0.00	NUMBER	1	PROJECT / PROGRAMME	ROLL OUT DATE	EVIDENCE	R 0.00	R 0.00	NUMBERS	NUMBERS	NUMBERS OVER SPENDING	OBJECTIVE	CHECK LIST	OPERATIONAL FUNDS
					R 0.00		2				R 0.00	R 0.00						
					R 0.00		3				R 0.00	R 0.00						
1					R 0.00		4				R 0.00	R 0.00						
-					R 0.00		5				R 0.00	R 0.00						
Clir. Aldridge Frazenburg X8490 or 082 598 1993				TOTAL BUDGETED % VALUE	R 0.00		6			TOTAL SPEND	R 0.00	R 0.00						
X8490 or 082 598 1993				% VALUE	#DIV/0!			i e		% VALUE	#DIV/0!	#DIV/0!						
					R 0.00		1				R 0.00	R 0.00						
					R 0.00		2				R 0.00	R 0.00						
					R 0.00		3				R 0.00	R 0.00						
					R 0.00		4				R 0.00	R 0.00						
					R 0.00		6				R 0.00	R 0.00						
Clir. Wilhelmina Pietersen X 80xx 082 404 5055				TOTAL BUDGETED % VALUE	R 0.00 #DIV/0!					TOTAL SPEND % VALUE	R 0.00 R 0.00 #DIV/0!	R 0.00						
					R 0.00		1				R 0.00	R 0.00						+
					R 0.00		3				R 0.00	R 0.00						
3					R 0.00		4				R 0.00	R 0.00						
					R 0.00		5				R 0.00	R 0.00						
					P 0 00		6				R 0.00	R 0.00						
Clir. Charles Manuel X8186 or 074 686 2364				TOTAL BUDGETED % VALUE	R 0.00 #DIV/0!					TOTAL SPEND % VALUE	R 0.00 #DIV/0!	R 0.00 #DIV/0!						
					R 0.00		1				R 0.00	R 0.00						
					R 0.00		2				R 0.00	R 0.00						
					R 0.00		3				R 0.00							
4					R 0.00		4				R 0.00	R 0.00						
					R 0.00		5				R 0.00	R 0.00						
Clir. Malcolm Johnson				TOTAL BUDGETED	R 0.00		6			TOTAL SPEND	R 0.00	R 0.00						
X8506 or 083 983 3351				% VALUE	#DIV/0!					% VALUE	R 0.00 #DIV/0!	#DIV/0!						
					R 0.00		1				R 0.00	R 0.00						
-					R 0.00		2				R 0.00	R 0.00						
					R 0.00		3				R 0.00	R 0.00						
					R 0.00		4				R 0.00	R 0.00						
-					R 0.00		5 6				R 0.00	R 0.00						
Clir. Donovan Joubert X8290 or 072 259 4151				TOTAL BUDGETED % VALUE	R 0.00 R 0.00 #DIV/0!					TOTAL SPEND % VALUE	R 0.00 R 0.00 #DIV/0!	R 0.00 R 0.00 #DIV/0!			<u> </u>	<u> </u>		
				+	R 0.00		2				R 0.00							+
					R 0.00		3				R 0.00	R 0.00	1					
6					R 0.00		4				R 0.00	R 0.00						
					R 0.00		5				R 0.00	R 0.00						
Clir. Nateshia McCombring				TOTAL BUDGETED	R 0.00		6			TOTAL ODE:	R 0.00	R 0.00						
x8195 or 079 423 1765				% VALUE	#DIV/0!					% VALUE	R 0.00 #DIV/0!	R 0.00 #DIV/0!						
					R 0.00		1				R 0.00	R 0.00						
					R 0.00		2				R 0.00	R 0.00						
					R 0.00		3				R 0.00	R 0.00						
7					R 0.00		4				R 0.00	R 0.00						
				-	R 0.00		5				R 0.00	R 0.00						
Clir. Alwyn Hanekom		<u> </u>		TOTAL BUDGETED % VALUE	R 0.00		6			TOTAL SPEND	R 0.00	R 0.00						
072 760 6606				% VALUE	#DIV/0!					% VALUE	#DIV/0!	#DIV/0!						

WARD CUSTODIAN	STRATEGIC INTENT	IDP NEED / BASELINE NEED	OBJECTIVE	BUDGET DESCRIPTION	BUDGETED AMOUNT	UKEY NUMBER	PROJECT NO	PROJECT / PROGRAMME ROLL OUT DATE	EVIDENCE	AMOUNT SPEND	REMAINING FUNDS	REQUISITION ORDER NUMBERS	REMITTANCE NUMBERS	REASONS FOR UNDER / OVER SPENDING	QUALITATIVE MEASUREMENT RE OBJECTIVE	ASSET REGISTER CHECK LIST	ASSESSMENT OF SUSTAINABILITY OF PROJECT AGAINS REQUIRED OPERATIONAL FUNDS
					R 0.00		1			R 0.00	R 0.00						
1250					R 0.00		3			R 0.00	R 0.00						
8					R 0.00		4			R 0.00	R 0.00						
					R 0.00 R 0.00		<u>5</u>			R 0.00	R 0.00						
Clir. Quintin Smit 073 608 1867				TOTAL BUDGETED % VALUE	R 0.00 #DIV/0!				TOTAL SPEND % VALUE	R 0.00 #DIV/0!	R 0.00						
					R 0.00		1			R 0.00	R 0.00						
					R 0.00		2			R 0.00	R 0.00						
9					R 0.00		3 4			R 0.00	R 0.00						
					R 0.00		5			R 0.00	R 0.00						
Clir. Marnus de Wet 082 309 8033				TOTAL BUDGETED % VALUE	R 0.00 R 0.00 #DIV/0!		6		TOTAL SPEND	R 0.00 R 0.00 #DIV/0!	R 0.00 R 0.00 #DIV/0!						
A STATE OF THE STA					R 0.00		1			R 0.00							
*					R 0.00		2			R 0.00	R 0.00						
10					R 0.00 R 0.00		3 4			R 0.00 R 0.00	R 0.00						
					R 0.00		5			R 0.00	R 0.00						
Clir. Rozette Du Toit 079 017 8275 \ 072 218 2267				TOTAL BUDGETED % VALUE	R 0.00		6		TOTAL SPEND	R 0.00	R 0.00						
0/9 01/ 62/5 (0/2 218 226/				% VALUE					% VALUE	#DIV/0!	#DIV/0!						
					R 0.00		2			R 0.00	R 0.00						
11					R 0.00		3			R 0.00	R 0.00						
					R 0.00		5			R 0.00	R 0.00						
Clir. Johannie Serdyn				TOTAL BUDGETED % VALUE	B 0 00		6		TOTAL SPEND	R 0.00	R 0.00						
Clir. Johannie Serdyn X 8066 073 442 1919		I		% VALUE	#DIV/0!				TOTAL SPEND % VALUE	#DIV/0!	#DIV/0!					1	
					R 0.00		2			R 0.00	R 0.00						
					R 0.00		3			R 0.00	R 0.00						
12					R 0.00 R 0.00		5			R 0.00	R 0.00						
Clir. Nokuthula Gugusha				TOTAL BUIDGETED	B 0 00		6		TOTAL SPEND	R 0.00							
Cilr. Nokuthula Gugushe X8154 or 076 230 4751				TOTAL BUDGETED % VALUE	#DIV/0!				% VALUE	#DIV/0!	#DIV/0!						
_					R 0.00		1			R 0.00							
					R 0.00		3			R 0.00	R 0.00						
13 # = = = = = = = = = = = = = = = = = =					R 0.00		4			R 0.00	R 0.00						
# 1					R 0.00		5 6			R 0.00	R 0.00						
Clir. Faith Bangani Menziwa X8154 or 078 220 6740				TOTAL BUDGETED % VALUE	R 0.00 #DIV/0!				TOTAL SPEND % VALUE	R 0.00 #DIV/0!	R 0.00 #DIV/0!						
					R 0.00		1			R 0.00							
					R 0.00		3			R 0.00	R 0.00						
14					R 0.00		4			R 0.00	R 0.00						
					R 0.00		5 6			R 0.00							
Clir. Phelisa Sitshoti X8614 or 073 966 7317		l.		TOTAL BUDGETED % VALUE	R 0.00 #DIV/0!			'	TOTAL SPEND % VALUE	R 0.00 #DIV/0!	R 0.00 #DIV/0!						
					R 0.00		1			R 0.00							
					R 0.00		2			R 0.00	R 0.00						
15					R 0.00		3			R 0.00							
					R 0.00		5			R 0.00	R 0.00						
Clir. Nosibulele Sinkinya x8615 or 078 489 3157				TOTAL BUDGETED % VALUE	R 0.00 R 0.00 #DIV/0!		6		TOTAL SPEND % VALUE	R 0.00 R 0.00 #DIV/0!	R 0.00 R 0.00 #DIV/0!						
Clir. Nosibulele Sinkinya x8615 or 078 489 3157				TOTAL BUDGETED % VALUE	B 0 00		5 6		TOTAL SPEND % VALUE	B 0 00	P 0 00						

WARD CUSTODIAN	STRATEGIC INTENT   IDP NEED / BASELINE NEED	OBJECTIVE	BUDGET DESCRIPTION	BUDGETED AMOUNT	UKEY NUMBER	PROJECT NO	PROJECT / PROGRAMME ROLL OUT DATE	EVIDENCE	AMOUNT REMAINING SPEND FUNDS	REQUISITION NUMBERS	ORDER NUMBERS	REMITTANCE NUMBERS	REASONS FOR UNDER / OVER SPENDING	QUALITATIVE MEASUREMENT RE OBJECTIVE	ASSET REGISTER CHECK LIST	ASSESSMENT OF SUSTAINABILITY OF PROJECT AGAINS REQUIRED OPERATIONAL FUNDS
1				R 0.00		1			R 0.00 R 0.							
				R 0.00		2			R 0.00 R 0.							
16				R 0.00		4			R 0.00 R 0.							
				R 0.00		5			R 0.00 R 0.							
						6			R 0.00 R 0.	00						
Clir. Elsabe Vermeulen x8390 or 076 966 5526			TOTAL BUDGETED % VALUE	R 0.00 #DIV/0!				TOTAL SPEND % VALUE	R 0.00 R 0.00 #DIV/0! #DIV/0!							
\$				R 0.00		1			R 0.00 R 0.	00						
The second secon				R 0.00		2			R 0.00 R 0.							
				R 0.00		3			R 0.00 R 0.							
17				R 0.00		4			R 0.00 R 0.	00						
				R 0.00		5			R 0.00 R 0.							
Cllr. Paul Biscombe X8030 or 083 744 6445			TOTAL BUDGETED % VALUE	R 0.00 R 0.00 #DIV/0!		6		TOTAL SPEND	R 0.00 R 0.00							
X0030 0F 063 744 6445			% VALUE					% VALUE	#DIV/0! #DIV/0!				T	T	1	
				R 0.00		1			R 0.00 R 0.							
				R 0.00		2			R 0.00 R 0.							
18				R 0.00		3			R 0.00 R 0.							
				R 0.00		5			R 0.00 R 0.							
Clir. Emily Fredericks			TOTAL BURGETER	R 0.00		6		TOTAL OPEN	R 0.00 R 0.							
x8243 or 083 349 0116			TOTAL BUDGETED % VALUE	#DIV/0!				TOTAL SPEND % VALUE	R 0.00 R 0.00 #DIV/0! #DIV/0!							
				R 0.00		1			R 0.00 R 0.	00						
				R 0.00		2			R 0.00 R 0.	00						
				R 0.00		3			R 0.00 R 0.	00						
19				R 0.00		4			R 0.00 R 0.							
				R 0.00		5			R 0.00 R 0.							
Cir. Jan Karel Hendrik X8390 or 079 362 7590			TOTAL BUDGETED % VALUE	R 0.00		6		TOTAL SPENE	R 0.00 R 0.00 R 0.00 R 0.00 #DIV/0! #DIV/0!							
X6330 01 073 362 7330			N VALUE					// VALUE			1			T.	T	
1				R 0.00		1			R 0.00 R 0.							
				R 0.00 R 0.00		2			R 0.00 R 0.							
20				R 0.00		3			R 0.00 R 0.							
				R 0.00		5			R 0.00 R 0.							
Cir. Ansaaf Crombie			TOTAL BUDGETED	R 0.00		6		TOTAL 0	R 0.00 R 0.	00						
x8293 or 082 360 6142			% VALUE	#DIV/0!				TOTAL SPEND % VALUE	R 0.00 R 0.00 #DIV/0! #DIV/0!							
The state of the s				R 0.00		1			R 0.00 R 0.	00						
4				R 0.00		2			R 0.00 R 0.	00						
21				R 0.00		3			R 0.00 R 0.	00						
**				R 0.00		4			R 0.00 R 0.						-	
				R 0.00		5 6			R 0.00 R 0.							
Clir. Rikus Badenhorst 082 654 1408			TOTAL BUDGETED % VALUE	R 0.00 #DIV/0!				TOTAL SPENE	R 0.00 R 0.00 R 0.00 R 0.00 HDIV/0! #DIV/0!			-				
				R 0.00		2			R 0.00 R 0.							
				R 0.00		3			R 0.00 R 0.							
22				R 0.00		4			R 0.00 R 0.							
				R 0.00		5			R 0.00 R 0.							
Clir. Esther Groenewald			TOTAL BUDGETED	R 0.00		6		TOTAL SPENE	R 0.00 R 0.00	00						
078 288 9655			TOTAL BUDGETED % VALUE	#DIV/0!				% VALUE	#DIV/0! #DIV/0!							